**From:**
**To:**
**Cc:**
**Subject:** Re: SBI Update Briefings for House/Senate Homeland
**Date:** Friday, January 29, 2010 3:04:44 PM

(b)(6);(b)(7)(C)

---

Looks like House Homeland will be scheduled for Friday from 9:30-11:00.

(b)(6);(b)(7)(C) will that work for you?

(b)(6);(b)(7)(C

---

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Sen**
**Subject**: RE: SBI Update Briefings for House/Senate Homeland

(b)(6);(b)(7)(C)

I am available to back up the SBInet representative by speaking to the operational requirements and impacts.

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 9:59 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** SBI Update Briefings for House/Senate Homeland

Good Morning Gentlemen,

House and Senate Homeland staff have requested that CBP come up and provide briefings next week to update them on the latest with SBInet.

I anticipate the briefings will primarily focus on the latest delays to the timeline and the Secretary's call for a "review" of the program, however they will likely also ask questions about BP's early "familiarization" with the system (i.e., how it will work, whether there will be a mechanism to provide feedback on the system or if it will be strictly informal), operational testing, and possibly other issues that BP would want to chime in on.

As of right now, we are looking at 10:30am-12:00pm next Tuesday, February 2, to meet with Senate Homeland. I am trying to arrange the House Homeland briefing for either Tuesday afternoon or possibly sometime on Thursday.

Would you or someone from your group be available to participate in these briefings next week?

Thank you!
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
U.S. Customs and Border Protection
Office of Congressional Affairs
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Re: STATUS SLIDES
**Date:** Friday, January 29, 2010 6:22:20 PM

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Sorry. I forgot to include it. [redacted] will send it to you shortly.

(b)(6);(b)(7)(C)

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 29 15:47:59 2010
**Subject**: RE: STATUS SLIDES

[redacted]—

I really need whatever we have as the latest schedule chart (Gantt chart) for (b) (7)(E) please.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 29, 2010 2:02 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** STATUS SLIDES

[redacted]: Here are the status slides you asked for, plus additional slides for my bi-weekly update. One note on the OIC slide. There is some minor disagreement over the date that construction will actually be completed. I've given you two slides showing the differing opinions. I personally think the Oct date is more realistic, [redacted] is concerned that is we say Oct we will need to update congress as this is a change.

I'm headed out to a meeting with MTCSC Corporation. I do not plan on coming back to the office this afternoon, but will be available by cell phone if you have any questions on this package.

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

Note: The Contracting Officer is the sole individual authorized to make changes to the

contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C) on behalf of (b)(6);(b)(7)(C)
**Sent:** Thursday, January 14, 2010 1:41 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Accepted: Next Steps for SBInet



BW7 FOIA CBP 000004

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE:
**Date:** Wednesday, January 13, 2010 4:25:27 PM

---

Yes Sir, will do.

v/r

(b)(6);(b)(7)(C)
Acting Chief
U.S. Border Patrol
1300 Pennsylvania Ave, (b)(6);(b)(7)(C)
Washington, DC 20229
(b)(6);(b)(7)(C)

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---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 4:18 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:**

(b)(6);(b)(7)(C)

In one of the breaks that we had yesterday in dealing with all the activities surrounding the 12/25 incident, Haiti, and another hot button item, the Secretary and I had a chance to very briefly discuss SBInet, the 60 Minutes piece, and path forward. She is of the same opinion as we are: the 60 Minutes piece was a lot less negative than what we had anticipated and she also thought that Boeing took the brunt of the piece. She also stated that the purpose of the memo that went out with her directing the "review" of SBInet was in anticipation of a more negative piece. But basically she agrees with the options paper that we put forth before the holidays. She did not specifically identify option 2 as her preference but as she lined out her recollection of the memo and it fits right along with Option 2. She noted that she had "spoken to Congress" about this and that they were not surprised and supportive. I did not ask how this communication was done, formally or informally. Given the timeline from when we sent the paper forth I would guess that it was a verbal and informal.

(b)(6);(b)(7),

This being the case we need to look at redesigning our thought process as to technology capability requirements (i.e, detection, deterrence, identification, classify, etc.. or mix of) that we would be looking to get resourced under this option. Exercising this option or something similar to it would mean that we would be weighting our resource procurement efforts and requirements towards "commodity purchases" of technology versus "system development". Not that we would stop the systems development completely (block one). I would ask that Border Patrol revisit our technology requirements against this new information.

Keep me apprised.

(b)(6);(b)(7)(C [redacted]

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Assessment talking points
**Date:** Sunday, January 31, 2010 10:22:02 PM

---

This should be a solid start for assessment talking points everyone can use for consistency.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Sun Jan 31 21:36:17 2010
**Subject**:

**Why was the department wide assessment requested?**

This fall, due to ongoing concerns about SBInet, the Secretary directed the Acting Commissioner of Customs and Border Protection to evaluate its implementation. As his analysis uncovered unacceptable delays, a department-wide reassessment was ordered to consider options that may more efficiently, effectively and economically meet border security needs.

Delays are caused by CBPs commitment to review the quality and effectiveness of the system. As previously reported, the program faced a number of technical issues identified with the system resulting from the testing performed over the last year. Although none of the issues were considered to be "show-stoppers," CBP did feel it prudent to address each of them very deliberatively and comprehensively. As a result, time was invested to do full-engineering analysis, design corrections, and fully test the corrections. Most of this is complete, but it has taken time. (b) (7)(E) The detailed test planning will need to accommodate the system corrections, which is a comprehensive and time-consuming effort.

CBP chose specifically NOT to take excessive short cuts, which might have made the near-term schedule appear better but would likely have created new delays in the future.

To mitigate the delays, CBP is now working with Boeing to use the system "as is" over the next few months, even before extensive testing is performed. In that way, CBP can get most of the operational benefit if the schedule had been maintained, while still protecting the government equities to ensure the government doesnt fully accept the system until it is ready.

**How long with the assessment last?**

DHS is just beginning to set up the parameters of the assessment. However, it is expected that there will be both a near term and long term piece to the assessment. The near term assessment will be based on the particular needs and urgency of border security and whether SBInet can fill those requirements. A longer term assessment will be based on what DHS learns from the testing of SBInet initial deployments.

**What will be the outcome of the assessment?**

The assessment will focus immediately on whether or not SBInet can be done. This program

has experienced a tremendous amount of delays. The assessment will determine if the government is prepared to accept any more delays. And given an understanding or expectation of the availability of this technology, what decisions need to be made to deal with the urgency of technology in support of border security.

**Does the reassessment put the program at risk?**

After the reassessment, DHS will make a future acquisition decision on the program, which could include a recompete of the contract, extending the contract or going down an entirely different path.

**Who will be involved in the assessment?**

The assessment will include all parts of DHS including the CBP Secure Border Initiative officee, the Science and Technology Directorate, the Chief Acquisition Officer's office, the CBP chief information officer and others.

**What does the assessment mean for SBInet current operations?**

SBInet will maintain the current plan which is to deploy the first two production systems of SBInet. Construction of the initial deployments of SBInet in (b) (7)(E) will continue. The first deployment, (b) (7)(E) is built and the second deployment of SBInet, (b) (7)(E) is beginning construction now. (b) (7)(E) is built and is currently undergoing individual component testing in preparation for systems acceptance testing. Boeing will not start any new work on the program.

In the meantime while DHS reevaluates SBInet, CBP is working with Boeing to let border patrol agents begin using the deployed technology.

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** FW: openings (DOT&E help)
**Date:** Thursday, January 07, 2010 3:23:35 PM

---

(b)(6);(b)(7)(C),

I had some initial discussions with (b)(6);(b)(7)(C) from IDA. He supports DoD DOT&E. They are willing to support us and/or Border Patrol in providing some assistance (consulting services) re: Operational Test Planning and Execution. I would like to provide IDA an SBInet 101 and SBInet OT&E 101 brief in the nearterm.

After that brief, I believe we can come to some agreement as to what level of support IDA can provide.

Pls see the email below and let me know if any of those windows work.

Thanks,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Director, Systems Engineering
Secure Border Initiative (SBI)
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Thursday, January 07, 2010 2:55 PM
To: (b)(6);(b)(7)(C)
Subject: openings

(b)(6);(b)(7)(C),
The openings on my schedule next week are:
Tuesday, after 1
Wednesday, after noon
Friday, any time after 10
I haven't had a chance to track down someone who might be familiar with the relevant FCS components. I'll try to find someone Tuesday who know a bit about it and is available whatever date/time you go for.
(b)(6);(b)(7)

(b)(6);(b)(7)(C)
Operational Evaluation Division
Institute for Defense Analyses
4850 Mark Center Drive
Alexandria, VA 22311-1882
Voice: (b)(6);(b)(7)(C)
Fax: (b)(6);(b)(7)(C)
Cell:

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** SBInet: --- FW: CBP Status of ARRA Projects due COB Thursday, 01/08/10 (for Week 46)
**Date:** Friday, January 08, 2010 3:37:36 PM
**Attachments:** CBP Status of Recovery Projects- Week 46 - DRAFT .xls
**Importance:** High

---

(b)(6);(b)(7),

SBI*net's* submission for Week 46 attached (changed cell highlighted in yellow).

Regards,

(b)(6);(b)(


(b)(6);(b)(7)(C)
**Management and Program Analyst, Program Information Team**
**Secure Border Initiative (SBI)**
**U.S. Customs and Border Protection (CBP)**
**U.S. Department of Homeland Security (DHS)**
Email Address: (b)(6);(b)(7)(C)
Office: (b)(6);(b)(7)(C) | Arlington, VA 22202


---

**From:** (b)(6);(b)(7)(C) **On Behalf Of** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:38 PM
**To:** (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C)

**Subject:** CBP Status of ARRA Projects due COB Thursday, 01/08/10 (for Week 46)
**Importance:** High

Good morning, ARRA Program Managers and key contacts -

Please update the attached Excel file for week 46 (using week 45's final report, now a draft for week 46), and submit your input for the "Status of ARRA Projects" to (b)(6);(b)(7)(C) not later than **COB Thursday, 01/08**.

As always:

- **Please highlight in yellow any cells with changes.**
- **Please use this exact version of the report.**
- **Please return this report in an email separate from the Weekly Update report (kindly do not submit both in one email).**

As a reminder, please include all projects that have already been obligated, as well as anything we expect to obligate. If any projects originally scheduled have been pushed back, please note that and continue to include them on the spreadsheet.

If you have any questions, please contact us at (b)(6);(b)(7)(C) Thank you.

**********

For the latest information on CBP ARRA efforts, please visit the CBP **ARRA Working Group** KMS site at:

(b)(6);(b)(7)(C)

**********

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/08/10** **Week 46** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | |

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** as of 01/08/10 **Week 46** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|
| [redacted] | | | | | | | | | | | |

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/08/10** **Week 46** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** as of 01/08/10 Week 46 DRAFT

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | | | | | | |
| **Tactical Communications** - Will modernize legacy land mobile radio systems used by CBP agents and officers to provide (b) (7)(E) equipment with (b) (7)(E) (b) (7)(E) encryption. In addition, the modernization will provide for (b) (7)(E) (b) (7)(E) which directly supports SBInet's Common Operating Picture. | Yes. The "Anticipated Obligation Date" provided is the last date on which we anticipate obligating funds for this project, which will cover CBP Tactical Communications Modernization efforts in the (b) (7)(E) (b) (7)(E) There will be several contracts let over the course of the project, and the schedule for those contracts is contingent upon a decision pending on the Tactical Communications Acquisition Strategy. The data provided in this sheet for obligations incurred to date concern individual task orders supporting the ongoing modernization efforts in (b) (7)(E) (b) (7)(E) | 9/10/10 | 5/11/2009<br>5/27/09<br>7/29/09 | | (b)(3) | 70-0534 2009 \ 2010 | EyakTek<br>Wrightline<br>**Commdex** | **Eyaktek:** 22980 Indian Creek Drive, Suite 400, Dulles, VA 20166<br><br>**Wrightline:** 160 Gold Star Blvd, Worcester, MA 01606<br><br>**Commdex:** 1531 South Edgewood Road, Suite C, Baltimore, MD 21227 | HSPB100823360<br>GS-29F-0100G<br>HSPB1008P22970 | Firm fixed price contract | **Eyaktek** tasks directed 8a, Native American owned. The **Wrightline** order replaced pre-existing equipment. |

**CBP ARRA Weekly Status of ARRA Projects** as of 01/08/10 Week 46 DRAFT

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Tactical Communications** - (b) (7)(E) modernization services and comms equipment | Direct award must be approved by the S2 | 10/31/09 | | (b)(3) | | 70-0534 2009 \ 2010 | Motorola | 1303 East Algonquin Road Schaumburg, IL 60196 | TBD | Firm fixed price contract | Name Brand |
| **Tactical Communications** (b) (7)(E) modernization open market equipment and reserve expenses | Will be awarded in an 8a competition | 12/31/09 | | (b)(3) (estimated) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | 8a |
| **Tactical Communications** - Training | This is transfer out rather than a contract award; TacCom transferred (b)(3) to the ENTS Training branch to support TACCOM-related training travel and services. It will be obligated and expended on an as-consumed basis. | 8/29/09 | 8/29/2009 | | (b)(3) | 70-0534 2009 \ 2010 | N/A - funded government travel | N/A | N/A | N/A | N/A |
| **Tactical Communications** (b) (7)(E) structural analysis for towers | Just awarded. | | 9/21/2009 | (b)(3) | | 70-0534 2009 \ 2010 | American Tower | 116 Huntington Avenue, 11th Floor, Boston, MA, 02116 | 1009P28032 | Firm fixed price contract | Name Brand |
| **Tactical Communications** - (b) (7)(E) services and civil equipment | Will be awarded in open competition | **6/30/10** | | (b)(3) (estimated) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **Tactical Communications** - (b) (7)(E) services and civil equipment | Will be awarded in open competition | **6/30/10** | | (b)(3) (estimated) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **TACCOM** | | | | (b)(3) | | | | | | | |
| **TACCOM** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **TACCOM** | **Net Outlays** | | | | (b)(3) | | | | | | |

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/08/10** **Week 46** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | |

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** as of 01/08/10 Week 46 DRAFT

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **SBInet** Long Lead Components & Equipment Purchases | Block 1 SAT is now scheduled to begin mid- 2010 (Jun or July). A decision on procurement of the parts for the next deployment would be made around Aug 2010. Alternate use of these funds due to the slips in SAT is being actively investigated. Expect a decision to be made in early Jan 2010 | 4/15/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | Firm Fixed Price contract | Task Order issued on existing competitively awarded IDIQ Contract. |
| **SBInet** Existing Technology (b) (7)(E) | Anticipated Obligation Date is June 2010. The (b) (7) RFP was released on 28 December 2009, with responses due by 29 January 2010. | 6/30/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| **SBInet** (b) (7)(E) | Planning a kick-off meeting with the SBInet Acquisition team to develop a contract vehicle strategy/plan of action and milestones to obligate funding by June 30, 2010. | 6/30/10 | TBD | (b)(3) | | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| **SBInet** | | | | (b)(3) | **$0** | | | | | | |
| **SBInet** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **SBInet** | **Net Outlays** | | | | **$0** | | | | | | |

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** new PIN: CBP ARRA Weekly Update as of 12/31/09 (week 45) DRAFT - for your review
**Date:** Monday, January 04, 2010 1:02:41 PM
**Attachments:** Weekly Update Report - Week 45_CBP DRAFT.xls
**Importance:** High

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Sorry for the mix-up. Here is the new phone info for our 1:00 call. The PIN has changed. (b)(6);(b)(7)(C)

| | |
|---|---|
| **Title** | CBP ARRA weekly conference call |
| **Location** | (b) (7)(E) [PIN expires 3/30/10] |
| **Start Time** | 1/4/2010 1:00 PM |
| **End Time** | 1/4/2010 1:30 PM |

**CBP ARRA Weekly Update as of 12/31/2009 (Week 45) D R A F T**

| Major Completed Actions | Major Planned Actions | Issues to Discuss on Tuesday AM DHS Conference Call |
|---|---|---|
| NON-RESPONSIVE [redacted] | | |
| | | |
| | | |
| | | |
| | | |
| **Tactical Communications:** | **Tactical Communications:** | **Tactical Communications:** |
| No new actions taken to report this week. | Complete procurement actions for (b) (7)(E) nd initiate actions for near-term competitions. | Please provide update on the status of S2 approval on sole source award. |
| NON-RESPONSIVE [redacted] | | |
| | | |
| **SBInet:** | **SBInet:** | **SBI:** |
| The (b) (7)(E) RFP was released on 12/28. | Block 1 System Acceptance Test (SAT) is now set to commence mid-2010 (June or July). The formal test write up of SQT Phase 2 is expected as early as 01/15/2010. A plan for alternate use of the (b)(3) for SBInet Block 1 components is being actively investigated. A decision on this is expected in Jan 2010. | Nothing to report. |
| | An Industry Day for the MSC is planned for the week of 1/4/2010. Responses from the (b) (7)(E) RFP are currently due 1/29/2010. | |

# CBP ARRA Weekly Update as of 12/31/2009 (Week 45)

DRAFT

| | Obligations | Outlays | Expenditures | Total Budget | % Obligated |
|---|---|---|---|---|---|
| [redacted] | | | | | |
| TacCom | | | | | 1.19% |
| [redacted] | | | | | |
| SBI | $0.00 | $0.00 | $0.00 | [redacted] | 0.00% |
| Total CBP | [redacted] | | | | |

[redacted]

## CBP ARRA Weekly Update as of 12/31/2009 (Week 45)

*back pocket info for CBP ARRA team*

| | Obligations | Outlays | Total Budget | % Obligated |
|---|---|---|---|---|
| NON-RESPONSIVE | | | | |
| 9438 TacCom | (b)(3) | | | 1.19% |
| NON-RESPONSIVE | | | | |
| 9433 SBI | $0.00 | $0.00 | (b)(3) | 0.00% |
| **Total** | (b)(3) | | | |

NON-RESPONSIVE

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** CBP ARRA Weekly Update as of 1/8/2010 (week 46) DRAFT - for your review
**Date:** Monday, January 11, 2010 11:17:32 AM
**Attachments:** Weekly Update Report - Week 46_CBP DRAFT 2.xls
**Importance:** High

---

Good morning - Attached is the revised consolidated draft ARRA Weekly Report based upon your input. Comments are in **red bold.**

All programs - please review and be prepared to discuss at today's 1:00 PM call.

Below are the call details:

**Call Title**: CBP ARRA weekly conference call
**Date:** weekly on Mondays
**Time:** 1:00-1:30 pm (30 minutes)
**Phone #:** (b)(6);(b)(7)(C)
**Pin #:** (b)(6);(b)(7)(C)

Thanks!
(b)(6);(b)(7)

**CBP ARRA Weekly Update as of 01/08/2010 (Week 46) DRAFT**

| Major Completed Actions | Major Planned Actions | Issues to Discuss on Tuesday AM DHS Conference Call |
|---|---|---|
| NON-RESPONSIVE [redacted] | | |
| | | |
| **Tactical Communications:** | **Tactical Communications:** | **Tactical Communications:** |
| TacCom Expenditures decreased significantly this week due to a decision to swap out ARRA for non-ARRA funds on one contract due to the vendor's non-compliance with ARRA reporting requirements. **- Suggest change to Nothing new to report, as changes to Expenditures are not reflected in SAP system as of this morning.** | Complete procurement actions for (b) (7)(E) and initiate actions for near-term competitions. | Please provide update on the status of S2 approval on sole source award. |
| NON-RESPONSIVE [redacted] | | |
| | | |
| **SBInet:** | **SBInet:** | **SBI:** |
| The Industry Day for the (b) (7)(E) [redacted] RFP took place on 1/8/2010. | (1) Block 1 System Acceptance Test (SAT) is now set to commence mid-2010 (June or July). The formal test write up of SQT Phase 2 is expected as early as 1/15/2010. A plan for alternate use of the (b)(3) or SBInet Block 1 components is being actively investigated. A decision on this is expected in January 2010. | Nothing to report. |
| | (2) Responses from th (b) (7)(E) RFP are currently due 1/29/2010. | |

# CBP ARRA Weekly Update as of 01/08/2010 (Week 46)

**DRAFT**

| | Obligations | Outlays | Expenditures | Total Budget | % Obligated |
|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | |
| **TacCom** | (b)(3) | | | | 1.19% |
| NON-RESPONSIVE | | | | | |
| **SBI** | $0.00 | $0.00 | $0.00 | (b)(3) | 0.00% |
| Total CBP | (b)(3) | | | | 46.83% |

NON-RESPONSIVE

(b)(3)

## CBP ARRA Weekly Update as of 01/08/2010 (Week 46)

*back pocket info for CBP ARRA team*

| | Obligations | Outlays | Total Budget | % Obligated |
|---|---|---|---|---|
| [redacted] | NON-RESPONSIVE | | | |
| 9438 TacCom | (b)(3) | | [redacted] | 1.19% |
| [redacted] | NON-RESPONSIVE | | | |
| 9433 SBI | $0.00 | $0.00 | (b)(3) | 0.00% |
| **Total** | **$** [redacted] | (b)(3) | | **46.83%** |

[redacted]

NON-RESPONSIVE

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** SBInet Agenda for Today at 2PM Room 4123
**Date:** Friday, January 29, 2010 1:55:50 PM
**Attachments:** SBInet Agenda 01292010 (2).doc

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<<SBInet Agenda 01292010 (2).doc>>

See attached!

SBInet

I. Introductions

II. Purpose of the Meeting

1. Review of Near Term Plan
    a. (b) (7)(E) - completion?
    b. Make ARRA funds decision
2. Review of Long Term Plan
    a. Strategy for
3. Establish Stakeholders
    a. Level of Stakeholders going forward
    b. Communications structure
    c. Centralized POCs for each area of review

III. Goals

1. Reach a decision on use of Recovery Act funds
2. Establish timeframes on report-backs
3. Establish near-term assignments

IV. Tasks

1. Establish list of specific questions that need to be answered
2. CFO complete list of accounting of SBInet funds
3. CPO provide a report on status of all contracts/ task orders (both operational and support)
4. Schedule regular meetings for update and review

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** RE: SAVER support for Border Patrol
**Date:** Friday, January 22, 2010 12:43:51 PM

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(b)(6);(b)(7)(C)

As follow-up to our discussions yesterday, (b)(6);(b)(7)(C) is the System Assessment and Validation for Emergency Responders (SAVER) PM who works for me. SAVER performs objective assessments and validations on commercial equipment and systems. The program will provide the assessment results along with other relevant equipment information to you in an operationally useful form that you need. SAVER performs the assessments using your operators with their weighted criteria. Additionally, a first step that often takes place is a market survey and report based on user needs. Below are technical agents that we have are using, but we add other agents if our current agent capabilities don't cover the equipment that you need assessed. (b)(6);(b)(7) is ready to support you if you would like to give him a call. We already have funding in place, so that will not be an issue. We can get moving quickly. Thanks (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
SAVER Program Manager

(Office): (b)(6);(b)(7)(C)
(Mobile):

(b)(6);(b)(7)(C)

Center for Domestic Preparedness (CDP)
National Urban Security Technology Laboratory (NUSTL)
Science Applications International Corporation (SAIC)
Space and Naval Warfare (SPAWAR) Systems Center, Atlantic
Technical Support Working Group (TSWG)
Texas A&M Engineering / The Texas A&M University System
The Naval Surface Warfare Center Dahlgren Division
The Nevada Test Site Operated by National Security Technologies, LLC, for the Department of Energy
U.S. Army Natick Soldier Research Development and Engineering Center (NSRDEC)

(b)(6);(b)(7)(C)
Director, DHS Test and Evaluation and Standards Division
Department of Homeland Security
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 22, 2010 6:53 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SAVER support for Border Patrol
**Importance:** High

(b)(6);(b)(7)(C

Certainly!! We are now in the planning stage for the FY2010 project list. Have Chief (b)(6);(b)(7)(C) or his representative give me a call or e-mail with the list of products he wants assessed and we will put them

on the list. I have already done this with earlier request I got from CBP (they wanted (b) (7)(E) . By the way, if it's (b) (7)(E) we may already have the category on the list and just need to focus the technical agent on the right products.

(b)(6);(b)(7)(C)
SAVER Program Manager

(Office): (b)(6);(b)(7)(C)
(Mobile):

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 21, 2010 10:43 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SAVER support for Border Patrol

(b)(6);(b)(7)(C) Chief (b)(6);(b)(7)(C) from Border Patrol supporting SBInet has a requirement for several market surveys and possibly several assessments of commercially available products. Do you think that you can support him? Thanks… (b)(6);(b)(7)

(b)(6);(b)(7)(C)
Director, DHS Test and Evaluation and Standards Division
Department of Homeland Security
(b)(6);(b)(7)(C)

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** CBP ARRA Weekly Update as of 1/8/2010 (week 46) DRAFT - for your review
**Date:** Monday, January 11, 2010 11:07:46 AM
**Attachments:** Weekly Update Report - Week 46_CBP DRAFT 2.xls
**Importance:** High

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Good morning - Attached is the consolidated draft ARRA Weekly Report based upon your input.

All programs - please review and be prepared to discuss at today's 1:00 PM call.

Below are the call details:

**Call Title**: CBP ARRA weekly conference call
**Date:** weekly on Mondays
**Time:** 1:00-1:30 pm (30 minutes)
**Phone #:** (b)(6);(b)(7)(C)
**Pin #:** (b)(6);(b)(7)(C)

Thanks!
(b)(6);(b)(7

**CBP ARRA Weekly Update as of 01/08/2010 (Week 46) DRAFT**

| Major Completed Actions | Major Planned Actions | Issues to Discuss on Tuesday AM DHS Conference Call |
|---|---|---|
| NON-RESPONSIVE [redacted] | | |
| | | |
| | | |
| | | |
| | | |
| **Tactical Communications:** | **Tactical Communications:** | **Tactical Communications:** |
| *No new actions taken to report this week.* | *Complete procurement actions for (b) (7)(E) and initiate actions for near-term competitions.* | *Please provide update on the status of S2 approval on sole source award.* |
| NON-RESPONSIVE [redacted] | | |
| | | |
| | | |
| **SBInet:** | **SBInet:** | **SBI:** |
| *The (b) (7)(E) [redacted] ) RFP was released on 12/28/2009.* | *(1) Block 1 System Acceptance Test (SAT) is now set to commence mid-2010 (June or July). The formal test write up of SQT Phase 2 is expected as early as 1/15/2010. A plan for alternate use of the (b)(3) for SBInet Block 1 components is being actively investigated. A decision on this is expected in January 2010.* | *Nothing to report.* |
| | *(2) An Industry Day for the (b) (7)(E) [redacted] s planned for the week of 1/4/2010. Responses from the (b) (7)(E) [redacted] RFP are currently due 1/29/2010.* | |

## CBP ARRA Weekly Update as of 01/07/2010 (Week 46)

**DRAFT**

| | Obligations | Outlays | Expenditures | Total Budget | % Obligated |
|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | |
| | (b)(3) | | | | 1.19% |
| NON-RESPONSIVE | | | | | |
| **SBI** | *$0.00* | *$0.00* | *$0.00* | (b)(3) | 0.00% |
| Total CBP | (b)(3) | | | | 46.64% |

NON-RESPONSIVE

(b)(3)

# CBP ARRA Weekly Update as of 12/31/2009 (Week 45)

*back pocket info for CBP ARRA team*

| | Obligations | Outlays | Total Budget | % Obligated |
|---|---|---|---|---|
| NON-RESPONSIVE | | | | |
| 9438 TacCom | (b)(3) | | | 1.19% |
| NON-RESPONSIVE | | | | |
| 9433 SBI | $0.00 | $0.00 | (b)(3) | 0.00% |
| **Total** | (b)(3) | | | **46.64%** |

| | Obligations | Outlays | Total Budget | % Obligated |
|---|---|---|---|---|
| NON-RESPONSIVE | | | | |
| *IAA USACE* | (b)(3) | | | |
| *IAA GSA* | | | | |
| *IAA Subtotal* | | | | |
| CBP LPOE non-IAA | | | | |

$ (b)(3)

**From:**
**To:** (b)(6);(b)(7)(C)

**Subject:** DCMA SBInet Dec MER
**Date:** Friday, January 08, 2010 6:49:15 PM
**Attachments:** DCMA MER Dec 09.docx
**Importance:** High

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Attached is the subject report, please feel free to contact me should you have unanswered questions.

(b)(6);(b)(7)(C)
Program Integrator
SBInet Program
DCMA Huntsville
(b)(6);(b)(7)(C)

"It's the soldier who gives us democracy. It's the soldier who protects us. It's the soldier, not the reporter, who has given us Freedom of Press. It's the soldier, not the poet, who has given us Freedom of Speech. It's the soldier, not the campus organizer, who has given us the Freedom to Demonstrate. It's the soldier who salutes the flag, who serves beneath the flag, and whose coffin is draped by the flag that allows the protester to burn the flag "-- Unknown

NOTICE: The Contracting Officer is the sole individual that is authorized to make changes to the contract. The contents of this email are not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

01/08/2010

**TO:** (b)(6);(b)(7)(c)
**Executive Program Director, SBInet**
**Secure Border Initiative Program Office**
**Department of Homeland Security and**
**US Customs and Border Protection**
**Washington, DC**

**FROM:** (b)(6);(b)(7)(c)
**Program Integrator**
**SBInet Program**
**DCMA Huntsville**
(b)(6);(b)(7)(c)

**SUB [DCMA Monthly Executive Report- December 2009]**

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## CONTRACT INFORMATION:

1. **Prime Contract: HSB1006D01353**

2. **Prime Contractor:** Boeing - Integrated Defense Systems

3. **Work Scope:** This contract is broken into individual Task Orders based on the various sectors and type of work to be performed.

4. **Program Period of Performance:** Period of performance currently thru September 2010 with two one year options remaining.

## Program Status

1. **EVMS –** DCMA has yet to close any additional EVM CARs due the fact that Boeing has either not been able to meet the intent of the subject CARs or to meet the required criteria as stated in each CAR. DCMA and Boeing have segregated the EVM CARs into three groups to help facilitate their closure.

   DCMA is in the process of finalizing their 2010 EVMS (b) (7)(E) (b) (7)(E) for the (b) (7)(E) facility. DCMA hopes that this (b) (7)(E) will be adopted by (b) (7)(E) and performed jointly in a more teaming effort.

   2010 (b) (7)(E) (b) (7)(E)

2. **Engineering –** In DCMA's assessment, the modification of a COTs item obviously cause one to question whether or not it remains an actual COTs item in name only. One would expect the vender to show specifically how it is readily available for verification purposes.

3. **Quality Assurance –** 94% of the (b) (7)(E) Tower site GMIPs are complete and 91% of the (b) (7)(E) C2 facility GMIPs are complete. See QA report below for list of those outstanding.

   DCMA (b) (7)(E) has been turned on through an LOD from DCMA Huntsville to support the (b) (7)(E) eployment on NBP.

   **Quality Assurance – Software -** DCMA software quality foresees Boeing should implement a process for Configuration Management control on the firmware and test tools for each item within the SBInet Program.

   DCMA is anticipating that Boeing (Huntsville) will be updating the (b) (7)(E)

**Corrective Action Request (CARs)**

| CARs | CAR Level I | CAR Level II | Open | Closed | New | CAP | Notes |
|---|---|---|---|---|---|---|---|
| QA-Hardware Huntsville | 0 | 2 | 0 | 2 | 0 | Yes | Follow up on CARs 12 & 15 in Jan |
| QA-Hardware Tucson | 5 | 3 | 0 | 3 | 0 | Yes | |
| QA-Software Huntsville | 0 | 1 | 0 | 1 | 0 | Yes | |
| QA-Software Mesa | 0 | 1 | 0 | 1 | 0 | N/A | CAR rescinded upon further analysis |
| Engineering Huntsville | 0 | 1 | 0 | 1 | 0 | Yes | Early 08 DOORs findings |
| Earned Value | 0 | 18 | 17 | 1 | 0 | Yes | Working closure to EV CARs |
| Total | 5 | 26 | 17 | 9 | 0 | | |

Chart 1

**Earned Value Management Specialist**

(b)(6);(b)(7)(c) DCMA EVM Specialist, Huntsville, AL (b)(6);(b)(7)(c)

Email: (b)(6);(b)(7)(c)

**STO**

The cumulative EVM data for the STO Task Order indicates that cost and schedule performance are both very close to plan and budget with relatively small negative cost and schedule variances. A positive cost variance is forecast at completion, although it is offset by $ (b)(3) in potential cost impacts that appear to be incurred already incurred or necessary. The level of accounting and charging issues, especially for Major Suppliers, is considered a significant EVMS system issue, although Boeing is now taking effective corrective action to correct them. The numerous technical issues and schedule problems would be expected to become evident in the EV data in the CPR. This is not shown in the cumulative cost data. However the current period does show the impacts of the technical problems and their related schedule impacts with a .76 CPI based on $ (b)(3) in BCWP costing (b)(3) to accomplish. The large current period negative cost variances in System Qualification Test, Segment Design and Integration and CONOPS Integration give an indication of the future expected negative cost performance for this Task Order. This indicates that the cumulative cost performance should worsen in the next few reporting periods.

The majority use of LOE and the period of performance defined rather than fixed work scope based Task Orders significantly reduce the effectiveness of EVMS as a management tool for this Task Order. The question of extending the period of performance to complete the planned work for the task order or how much work initially planned to be completed during this Task Order's period of performance that will be delayed and move into the follow on STO Task Order remains a major constraint on developing a DCMA Independent EAC. Either the extended period of performance and additional months of manning costs or the shortfall in work accomplished impacting the long term program through follow on Task Orders are the potential cost drivers. The current spend rate and cumulative costs to date should drive total incurred costs for this STO Task Order with the current Period of Performance to the $ (b)(3) BAC. If the Period of Performance for this Task Order is significantly extended, the EAC would be significantly increased.

For STO, the in place Boeing and Supplier personnel are likely to maintain a relatively high spend rate as the work to be accomplished takes longer than planned to perform. This is expected to be the fundamental cost growth driver for 2010.

**ADTO**

Both the cumulative and current period ADTO EVMS data indicate a significant level of cost growth as would be expected from the known technical issues and their associated schedule impacts. The cumulative CPI is .89. The current period cost performance with ACWP of $ (b)(3) and claimed BCWP of only (b)(3) generating a current period CPI of less than .40. Allowing for $ (b)(3) of this being due to a DRS material transfer expense in the current period with the EV credit having been taken in the prior period, the resulting calculated CPI of .57 is still a red flag for future cost performance on the ADTO Task Order. The CPR Format 5 prepared by Boeing gives improving descriptions of the pattern of much higher than planned efforts and longer periods of time being needed to accomplish tasks and their cost impacts. Although more detail to support Format 5 variances and forecasts EACs, especially specific technical issues, and the estimates of their cost impacts are needed. These trends are expected to continue.

The possible cost impacts of system technical performance risks are very large. With the majority of the budget for integration and test activities already claimed as BCWP, the additional testing and integration

costs for both delays and more extensive than initially planned efforts are likely to go directly into negative cost variances. The cumulative SPI is driven by completed construction and purchased hardware costs. The current period and expected future CPI performance is driven by additional testing and Integration costs.
The Program Office indicated that they intend to extend the period of performance for the ADTO effort to accomplish the planned tasks rather than transfer work to a follow on Task Order. Supplier revisions of staffing levels are in process. This program extension is being defined in numerous technical planning and scheduling activities and is expected to be a major cost growth driver. The definition of the extended period of performance for this Task Order also complicates the development of a DCMA independent EAC. Based on additional delays being defined since the CPR was prepared the (b)(3) worst case EAC is likely to be optimistic to accomplish the major milestones originally planned for the Subject ADTO Task Order.

**DTO**
The DTO execution review held on 10 December 2009 was successfully accomplished. For the current period, the Management and Integration control account claimed two months of budget work credit but only one month of actual costs for a false positive cost variance of $ (b)(3) The Project and Sector Design control account had a negative cost variance of (b)(3) due to continued work on (b) (7)(E) after exhausting the planned budget for this objective. Slippage of the FONSI date, continued work on the RAT tower design and additional effort to achieve DRR for (b) (7)(E) are cost drivers. It was planned to have shifted the focus of work to the (b) (7)(E) projects by this time. Currently this effort appears to have much better expected cost performance over the next few months than ADTO and STO detailed above. The independent DCMA EAC is for this task order to complete near the $ (b)(3) BAC as impacts of technical problems and delays on STO and ADTO are likely to impact this effort enough to erode the cumulative and projected positive cost variances.

**<u>CARs for Earned Value Management issues</u>**

1. Total CARs issued for Earned Value Management issues =18

2. Total CARs closed for Earned Value Management issues =1

3. Total CARs for Earned Value Management issues currently open =17

4. Average time to CAR closure for Earned Value Management issues = this is a long term issue. The EVMS implementation by Boeing on SBInet is still considered to require considerable improvement to be fully compliant to the EIA ANSI 748 EVMS Criteria. Boeing is invited to submit effective corrective action plans for the outstanding CARS.

The majority of the CARs fall into three groups. Some of the CARs appear to be dependent or at least impacted by improvements to the Boeing IDS EVMS System description being done under the EVMS Center managed Corporate level corrective action plan and may be paced by issuance of revision D of this Document. Work Scope issues that cite criteria 1 and 3and Critical Path issues that cite criteria 6 are the other major areas needing to be addressed.
For the Critical Path CARs, I think Boeing and the Program office need to agree as to what are the relevant Critical Path requirements for this program; given the use of 1 year or effectively shorter Task Orders on both STO Development and Deployment ADTO efforts. Is the ability to do Critical Path analysis for specific milestones, as Boeing now does, adequate and or the limit of what can be done

under the contract structure? I think we need some sort of requirements definition under the limits of the contract structure to close out the critical path CARs.

For the work break down structure CARs, this will probably be paced by seeing how the work effort is managed by intensive program surveillance and by seeing a STO IBR with a majority of the work covered by Discrete EV methodology.

These 3 major areas of concern will probably be the pacing items for CAR closure.

**Earned Value Management Schedule Analyst**
(b)(6);(b)(7)(C) DCMA Earned Value Schedule Analyst, Huntsville, AL (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

No report for December.

**System Engineering**
(b)(6);(b)(7)(C) DCMA Huntsville, (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

The non-conformances (NCs) in the embedded file below have been submitted through the TIPQA system for customer concurrence (with dispositions of repair, use as is (UAI), or scrap). Through November 30, 2009 there are a total of 16 NCs (12 Use as is, 1 repair, 3 scrap), with 15 given customer concurrence, and 1 pending, awaiting further information. No non-conformances were presented to the DCMA Systems Engineer for disposition concurrence this report period.

Dec 09 Eng Monthy report input.xls

(b) (7)(E) [redacted].

**Verification**

The following requirements were closed in December through 12/16/2009:

**Dec 8:**
(b) (7) (E) [redacted]

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

**Dec 11:**

(b) (7) (E) [redacted].

ICD

(b) (7)(E) [redacted]

B-2

(b) (7)(E) [redacted]

**Dec 16:**

B-2

(b) (7)(E) [redacted]

[redacted]

**Quality Assurance Lead – Hardware**

(b)(6);(b)(7)(C) CMA Huntsville, (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

**DCMA Huntsville Audits Completed in Dec 09**

- None

**DCMA Audits In Work**

- Boeing Internal Audits (to be completed in Jan 10)

**Boeing Internal Audits due in Jan 09**

- Product Realization

**Boeing Internal Audits Completed in Dec 09**

- Playas Developmental Test

  3 Major Findings
  4 Minor Findings
  4 Observations

- **Lab Life Cycle Process and Lab Operating Process** – **Minor Finding (P &M)**

  **There is currently no objective evidence that life cycle and a Lab operations process exist.** These processes can provide a specific life cycle analysis of the Playas Lab. (See attached procedure) The Laboratory Operations Process would identify the necessary support requirements and resources as well as providing data collection and validation.

- **Personnel Training – Minor Finding (P)**

  **I have not seen a Lab Manager Accreditation course for Playas**. This would be required 30 days before assuming Lab Manager Duties. Technical personnel have specific training in My Learning, but there is not a developed training matrix for required courses and certifications that are applicable to Playas.

- **Processes and Procedures** – **Major Finding (M)**

  **There is no evidence of a Lab Operating Plan. This plan would be tailored to the specific Playas Lab functions and tasks.** Here is where the Security, Configuration and data management, SHEA, Audits, Property Management, and Lab costs would be identified.

- **The Lab Manager** – **Major Finding (M)**

  **This person is responsible for Lab Management Accreditation Course, Plans, Processes, and Procedures to assure compliance with all Boeing and IDS common procedures**. The lack of a lab operating plan makes it difficult to comply with this requirement.

- **Site Lab Focal** – **Minor Finding (P)**

  There is a site Lab Focal at Playas. **There is not a clear direction for Site Lab Focal responsibilities due to the lack of the Lab Operating Plan**. Responsibilities to include training, processes and procedures, property management, and review of costs and life cycle analysis.

- **Quality** – **Minor Finding (P)**

Site Quality responsibilities are not defined due to the lack of an operating plan. Training matrix should not be the responsibility of Playas Quality. This is the responsibility of performing site personnel. **Playas Quality should be conducting audits to verify compliance to all applicable processes and procedures.**

- **Security and Shea Requirements** - **Observation**

  STOP training and STOP audits?
  **This is at the discretion of the Site Lab Manager. This may not be needed in Playas. This would be in the Lab Operating plan.**

- **Rework and Repairs** – **Major Finding**

  Work performed on the Towers and work performed on the bench
  Ref. D2-5378-1 PROCEDURE PS1054 ESD work station certification
  The two work station are not certified and there is evidence that a (b) (7)(E) has been opened up to install (b) (7)(E)
  Government property tag # (b) (7)(E)
  PN (b) (7)(E)
  (b) (7)(E)

  (b) (7)(E)

- Lab Management Best Practices - **Observation**

  I have found evidence that Lab Management Best Practices are being used in Playas
  **Areas of improvement:**
  **Self – audits tailored to lab operations**
  **Check personnel training records before proceeding with a test.**

- Property Management - **Observation**

  (b) (7)(E)

  Configuration Management – **Observation**

  (b) (7)(E)

(b) (7)(E) [redacted]

**Boeing Internal Audits in-work:**

- None

**Boeing Non-conformances**( Does not include [redacted])

- Total NC's generated in Dec – 42

NC generated in Dec.xls

- Total NC's closed in Dec – 56

NC closed in Dec.xls

- Total NC's open at end of Dec – 98

Open NC.xls

**Boeing Corrective Actions**(Does not include [redacted]

CAB meetings are now only going to being held once a month. Meeting was held 13 Oct. Attached is a list of CA open as of 31 Dec 09.

- Total CA's generated in Dec - 14

CA generated in Dec.xls

- Total CA's closed in Dec - 2

closed CA.xls

- Total CA's open at end of Dec – 59

Open CA.xls

**Issues and Concerns**

(b) (7)(E) [redacted]

**DCMA Corrective Actions Status**

(b) (7)(E) [redacted]

1. Program Directive was issued Nov 17, 2009. Training began on Nov 23rd. DCMA verification of Boeings CA and PA effectiveness will be performed in Jan 2010.

- SBI-2009-15 – Presenting Non-conforming product for GMIP.
  2. Contractors response was submitted and accepted Nov 30, 2009. DCMA verification of Boeings CA and PA effectiveness will be performed in Jan 2010.

**Northern Border**

- Initial meeting on 12/15/09 with Boeing PM (b)(6);(b)(7)(C) and QA (b)(6);(b)(7)(C) DCMA QAR's [redacted] (b)(6);(b)(7)(C) [redacted]
  - Received Program overview; toured Border Patrol HQ in Grand Island, NY; briefed on equipment set up and locations
  - Discussed timeline for all testing operations, cold weather performance upgrades
  - Exchanged all contact information
- 12/16/09
  - Tele-meeting with DCMA Huntsville to discuss (b) (7)(E) [redacted] requirements and Letter of Delegation
  - Developed and sent (b) (7)(E) [redacted] for approval to DCMA Huntsville; received approval on 12/17/09
- 12/18/09
  - Forwarded (b) (7)(E) [redacted] to Boeing QA, (b)(6);(b)(7)(C) [redacted]
  - Tele-meeting with (b)(6);(b)(7)(C) [redacted] and discussed preliminary testing progress thus far; all stations on pace to be complete on 12/19
- 12/21/09
  - Reviewed report from Boeing QA; (b) (7)(E) [redacted]
  - Determined no further DCMA involvement until Boeing returns from holiday break. Boeing QA will contact this office on 1/4/10 with update
- 12/30/09
  - Monthly status report

For December 2009 there was a total of 30 hours expended on this program by DCMA QAR's [redacted] (b)(6);(b)(7)(C) [redacted]. A breakdown of these hours will be kept in a log in our office.

**Quality Assurance Tucson**
(b)(6);(b)(7)(C) DCMA Phoenix-Tucson, (b)(6);(b)(7)(C)
Email : (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) DCMA Phoenix-Tucson, (b)(6);(b)(7)(C)
Email : (b)(6);(b)(7)(C)

(b) (7)(E) **DCMA GMIP status as of 12/31/09**

| (b) (7)(E) | GMIPs PPE - 01/06/10 | | |
|---|---|---|---|
| **Tower Site GMIPs Total** (b) (7)(E) | **Tower Site GMIPs Completed Total** (b) (7)(E) | **Tower Site GMIPs Remaining Total** (b) (7)(E) | **Percent** (b) (7)(E) **Tower Sites GMIPs Complete** |
| 34 | 32 | 2 | 94% |
| **C2 GMIPs Total** (b) (7)(E) | **C2 GMIPs Complete Total** (b) (7)(E) | **C2 GMIPs Remaining Total** (b) (7)(E) | **Percent** (b) (7)(E) **C2 GMIPs Complete** |
| 34 | 31 | 3 | 91% |
| **Total** (b) (7)(E) **Observation Points** | **Total** (b) (7)(E) **Observations Completed** | **Total** (b) (7)(E) **Observations Remaining** | **Percent** (b) (7)(E) **Observations Complete** |
| 513 | 498 | 15 | 97% |
| **Total GMIPs for Month** | **Total GMIPs Performed for Month** | **Total GMIPs Not Performed for Month** | **Total GMIPs Passed for Month** |
| 6 | 6 | 0 | 0 |

## ACCOMPLISHMENTS/MILESTONES:

- Completed all L3 antenna torque verification's except for site (b) (7)(E)
- (b) (7)(E)

## CONCERNS:

- NC's/Rework changes performed on GMIP's after task is completed with no notification

- Example: Site (b) (7)(E) cable rework, RFU & SPU R&R DCMA not notified
- (b) (7)(E)
- Rework to (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)

**Quality Assurance – Software Huntsville**

(b)(6);(b)(7)(C) DCMA Huntsville, (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(c) attended the PCR Authentication testing for RTU 09.04 in Huntsville, Al on December 8, 2009.

(b) (7)(E)

(b) (7)(E)

A Corrective Action Request will be issued for failure to comply with Secure Border Initiative SBInet Program Software Development Plan (b) (7)(E) and Release Software Test Plan Procedures/Descriptions (b) (7)(E)

- The (b) (7)(E) was issued November 02, 2009 and formal response was issued on November 18, 2009.
- The source code was added to clear case by (b)(6);(b)(7)(C) Reviewed by (b)(6);(b)(7)(c) and recommended CAR closure and follow – up to ensure all code has been captured in the clear case software tool.

NOC/SOC will be performing monthly releases for the New Event Engineering Status. (b) (7)(E)

(DCMA concern: The monthly releases should be under Configuration Management Control.)

The Boeing Huntsville Quality Team has been requested to provide assistance on the (b) (7)(E) [redacted]. They will also expand upon the understanding of the NOC/SOC software and system issues.

**IV&V Review Board - No Known issued due to the amount of meeting during the holidays.**

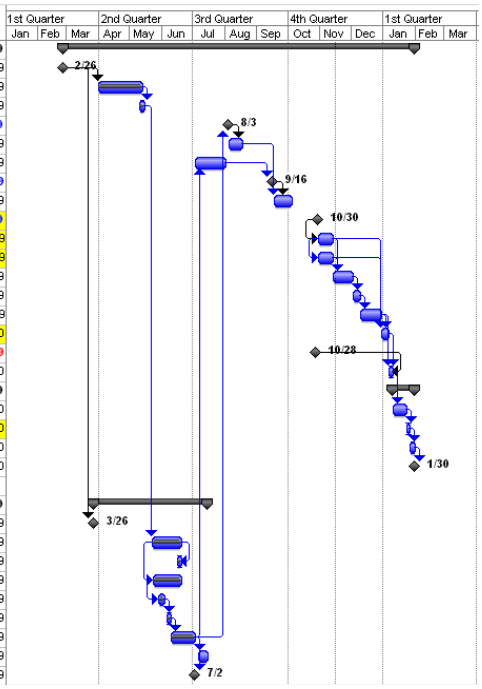
**Status on ADTO Business and Contract Management (UNISYS)**

- Accomplishments
  1. 12:/17/2009: Participated in weekly EVM Meeting
  2. Delivered SDRLs:

(b) (7)(E) [redacted]

ADTO ITI Projected Schedule

| ID | Task Name | Duration | Start | Finish |
|---|---|---|---|---|
| 1 | [redacted] | 336 days | Thu 2/26/09 | Sat 1/30/10 |
| 2 | (b) (7)(E) [redacted] | 0 days | Thu 2/26/09 | Thu 2/26/09 |
| 3 | [redacted] | 43 days | Tue 3/31/09 | Tue 5/12/09 |
| 4 | [redacted] | 5 days | Sun 5/10/09 | Thu 5/14/09 |
| 5 | [redacted] | 0 days | Mon 8/3/09 | Mon 8/3/09 |
| 6 | [redacted] | 10 days | Mon 8/3/09 | Mon 8/17/09 |
| 7 | [redacted] | 21 days | Thu 7/2/09 | Fri 7/31/09 |
| 8 | [redacted] | 0 days | Wed 9/16/09 | Wed 9/16/09 |
| 9 | [redacted] | 17 days | Thu 9/17/09 | Sat 10/3/09 |
| 10 | [redacted] | 0 days | Fri 10/30/09 | Fri 10/30/09 |
| 11 | [redacted] | 14 days | Fri 10/30/09 | Thu 11/12/09 |
| 12 | [redacted] | 14 days | Fri 10/30/09 | Thu 11/12/09 |
| 13 | [redacted] | 10 days | Fri 11/13/09 | Tue 12/1/09 |
| 14 | [redacted] | 5 days | Wed 12/2/09 | Tue 12/8/09 |
| 15 | [redacted] | 12 days | Wed 12/9/09 | Tue 12/29/09 |
| 16 | [redacted] | 3 days | Wed 12/30/09 | Tue 1/5/10 |
| 17 | [redacted] | 0 days | Wed 10/28/09 | Wed 10/28/09 |
| 18 | [redacted] | 4 days | Wed 1/6/10 | Sat 1/9/10 |
| 19 | [redacted] | 21 days | Sun 1/10/10 | Sat 1/30/10 |
| 20 | [redacted] | 13 days | Sun 1/10/10 | Fri 1/22/10 |
| 21 | [redacted] | 3 days | Sat 1/23/10 | Mon 1/25/10 |
| 22 | [redacted] | 5 days | Tue 1/26/10 | Sat 1/30/10 |
| 23 | [redacted] | 0 days | Sat 1/30/10 | Sat 1/30/10 |
| 24 | [redacted] | | | |
| 25 | [redacted] | 107 days | Thu 3/26/09 | Tue 7/14/09 |
| 26 | [redacted] | 0 days | Thu 3/26/09 | Thu 3/26/09 |
| 27 | [redacted] | 29 days | Fri 5/22/09 | Fri 6/19/09 |
| 28 | [redacted] | 5 days | Mon 6/15/09 | Fri 6/19/09 |
| 29 | [redacted] | 28 days | Sat 5/23/09 | Fri 6/19/09 |
| 30 | [redacted] | 6 days | Thu 5/28/09 | Tue 6/2/09 |
| 31 | [redacted] | 4 days | Fri 6/5/09 | Mon 6/8/09 |
| 32 | [redacted] | 24 days | Tue 6/9/09 | Thu 7/2/09 |
| 33 | [redacted] | 9 days | Mon 7/6/09 | Tue 7/14/09 |
| 34 | [redacted] | 0 days | Thu 7/2/09 | Thu 7/2/09 |




**DCMA perspective observations/concerns:**

1. DCMA is anticipating that Boeing (Huntsville) will be updating the (b) (7)(E), (b)(6);(b)(7)(C) [redacted])

2. DCMA software quality foresees Boeing should implement a process for Configuration Management control on the firmware and test tools for each item within the SBInet Program. This will ensure a better software product to the government and it will help dissimulate question being asked about what & why the different test tool version are being used at each facilities

(b)(6);(b)(7)(C) **Engineer:** DCMA –Boeing Mesa
(b)(6);(b)(7)(C) Work Number: (b)(6);(b)(7)(C)

**Contracts**
**ACO:** (b)(6);(b)(7)(C) DCMA Huntsville, AL, (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) DCMA Huntsville, AL, (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) DCMA Huntsville, AL, (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) DCMA Huntsville, AL, (b)(6);(b)(7)(C)
Email : (b)(6);(b)(7)(C).

**Currently in audit:**
DCMA Case No. 309-3E020060: L3 GS&ES, Design Task Order POP Extension, Proposal Value $ (b)(3)
DCMA Case No. 309-3E020083: ILS Extension Subject, Proposal Value (b)(3)

**Audits completed: 1**
**Audits Cancelled: 0**

**Technical Support for Negotiations:**
None

**Comments:** reference audit 309-3E020060 DCMA continues to assist the third level sub contractor – those costs comprises 50% of the total proposal cost- to develop an auditable proposal.

**Property Administration**
(b)(6);(b)(7)(C) DCMA Huntsville, (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

DCMA Government Property Administrators (GPA) has been trying since 28 February 2008 to integrate their support on the SBInet program and have not been able to do so for a multitude of reasons. December presented the latest road block when Boeing convinced the ILS COTR that if DCMA was to be utilized as the GPA then it was going to cost the program a lot more money. Boeing said that they would have to hire several more persons to meet DCMA's requirements.

Be assured that DCMA has not and will not levy any additional requirements on Boeing. DCMA was merely trying to validate that Boeing is performing to the FAR clause 52.245-1 2007 for Government Property Management.

Updates will come regarding this in January.

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Re: (b)(6);(b)(7)(C) Called Chief
**Date:** Friday, January 29, 2010 3:26:43 PM

---

Perfect. Thanks (b)(6);(b)(7)(

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 29 15:23:25 2010
**Subject**: Re: (b)(6);(b)(7)(C) Called Chief

(b)(6);(b)(7)(

Meeting today went well. (b)(6);(b)(7)(C) did mention she was calling just as a courtesy and to provide an update about what's going on with the assessment. It should be pretty benign and constructive.

We have an outline of a plan ahead. I'll send you a copy of the chart when I get back to my office.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 29 13:34:16 2010
**Subject**: RE: (b)(6);(b)(7)(C) Called Chief

That's probably what it's about. My guess is the Chief will not say it's necessary for you to come over for a 10 minute call, but we'll double check.

Meanwhile, can you just send a quick email to me and (b)(6);(b)(7)(C) (it's actually (b)(6);(b)(7)(C) using (b)(6);(b)(7)(C)'s email) after your NAC meeting to let us know if you get additional info from them.

Thanks

(b)(6);(b)(7)(C)
Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 29, 2010 1:14 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Re: (b)(6);(b)(7)(C) Called Chief

Probably about the Department's plans and approach for the SBInet assessment. USM has the lead and (b)(6);(b)(7)(C) had an planning meeting with her own staff yesterday.

We are now headed to the NAC for a status meeting with the DHS participants.

If the Chief wants me there, I'll try to re-wicker my schedule this afternoon. Please let me know.

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 29 13:05:53 2010
**Subject**: (b)(6);(b)(7)(C) Called Chief

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) just called and asked to speak to the Chief about SBInet for about 10-15 minutes today at 5 pm. Any idea what that might be about? Would you want to be here when he talks to her?

(b)(6);(b)(7)(C)
Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** RE: Coffee with (b)(6);(b)(7)(C)
**Date:** Monday, January 25, 2010 11:57:07 AM

---

(b)(6);(b)(7)(C)
[redacted]

I am sitting in Tucson in the SWFO office. I know the SBInet personnel down here also have an interest in the coffee with (b)(6);(b)(7)(C). Is their anyway they could dial in or our office could phone them here?

Thanks

(b)(6);(b)(7)(C)

-----Original Appointment-----
**From:** [redacted] (b)(6);(b)(7)(C) [redacted]
**Sent:** Monday, January 25, 2010 9:26 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** [redacted] (b)(6);(b)(7)(C) [redacted]
**Subject:** Updated: Coffee with (b)(6);(b)(7)(C)
**When:** Tuesday, February 02, 2010 7:00 AM-8:00 AM (GMT-07:00) Arizona.
**Where:** Conference Room 624

(b)(6);(b)(7)(C)

[redacted]

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** RE: SBInet Study on TI Cost Effectiveness
**Date:** Monday, January 25, 2010 1:47:38 PM

---

(b)(6);(b)(7)(C),
I spoke with (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) and we think the HSI effort may address the GAO recommendation: "To improve the quality of information available to allocate resources and determine tactical infrastructure's contribution to effective control of the border, we recommend that the Commissioner of CBP conduct a cost-effective evaluation of the impact of tactical infrastructure on effective control of the border."

HSI is drafting a synopsis of their proposed scope of work. I will provide the synopsis to all concerned and follow-up with a meeting between HSI and OBP hopefully this week to ensure we are all on the same page.

Thanks very much,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
1901 S. Bell St.
Arlington, VA 22202
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 25, 2010 9:20 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: SBInet Study on TI Cost Effectiveness

fysa

(b)(6);(b)(7)(C)
Communications and Reporting Branch Chief
Office of Border Patrol Program Management Office
Facilities Management and Engineering
(b)(6);(b)(7)(C)(w)
(bb)
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 25, 2010 7:59 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: SBInet Study on TI Cost Effectiveness

Hello all,

Please see the email below from (b)(6);(b)(7)(C). The one recommendation in GAO-09-896 (SBI Program IV) was directed to OBP. However, it looks like FM&E is addressing the recommendation. Should this recommendation be transferred to OA/FM&E instead of OBP? Can you please provide some additional details regarding the TI and Technology Impact Study that was initiated? I want to ensure there is no

duplication of efforts here. Thanks.

(b)(6);(b)(7)(C)

CBP Audit Liaison
U.S. Customs and Border Protection
(b)(6);(b)(7)(C) (Office)
(Fax)
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 22, 2010 3:36 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** SBInet Study on TI Cost Effectiveness

(b)(6);(b)(7)(C)

I received email from the OBP Branch Chief overseeing TI. He received a call from FM&E informing him that a TI and Technology Impact Study was initiated by SBInet Director (b)(6);(b)(7)(C) Considering that BP had been in consultation with the University of Arizona to conduct our own assessment to fulfill a GAO requirement, we would be very interested in knowing what the objectives of this TI and Tech Impact study are to preclude duplication of effort on our part.

Could you please contact FM&E and/or SBI to obtain more information for us? Our efforts were directed at fulfilling the GAO recommendation referenced in the attached DHS response to GAO. At the time, SBInet directed that recommendation to BP; however, now it appears as if they have taken the lead on it. We will defer to them since our efforts to date have only been to consult with UofA and may not be as far along as SBInet in their efforts to conduct this study.

Thank you.

(b)(6);(b)(7)(C)
Analysis Branch
Strategic Planning, Policy and Analysis Division
CBP-Office of Border Patrol
Office: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: STATUS SLIDES
**Date:** Sunday, January 31, 2010 6:42:06 PM
**Attachments:** SBInet Update 1-29-10 rev1.ppt

---

(b)(6);(b)(7)(C)

Thanks. Here's what I intend to use with the staffers this week.

Please note I had to make lots of changes to format. Titles, for example, had different color and font sizes. Font sizes on several charts were so small as to be illegible—I fixed what I could but some were embedded within graphics.

In the future, please use the format that I use for my briefings. I think you have copies but if not, let me know and I will send an example. It will help save me hours of time reformatting. Thanks.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 29, 2010 6:31 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: STATUS SLIDES

Sir, attached is an update to the slide deck (b)(6);(b)(7)(C) provided with a (b) (7)(E) schedule. This is still being massaged a bit, that's why it still is in powerpoint graphic versus IMS format.

As for the MSC, proposals are planned to be due on 1 Mar 2010, predicated on the revised RFP being released by 5 Feb.

Thks

V/r

(b)(6);(b)(7)(C)

Deputy Director, Secure Border Initiative Network
Phone (b)(6);(b)(7)(C)
Mobile

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

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# SBInet Update

**January 29, 2010**



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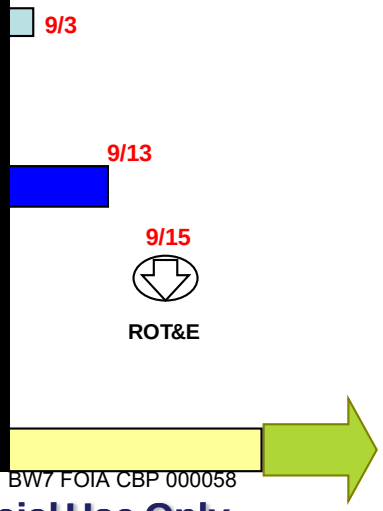
# (b) (7)(E) Schedule

(b) (5)

CCB Approved for planning purposes 1-27-10

(b) (5)



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# (b) (7)(E) Status

(b) (7)(E) Field Construction Completed

- Construction began on 5/4/09
- Modification of (b) (7)(E) [redacted] was completed on 5/29/09
- Completed (b) (7)(E) (b) (7)(E)

Issues and Concerns

- Final Acceptance behind schedule due to software changes/fixes
- Test definitions and agreements still unresolved
- $A_0$ still in refinement
  - Working with OID and Boeing to converge on an agreed definition

Look ahead - Next 90 Days

- Complete Field Check-out and Integration
- Installation of (b) (7)(E)
- Installation of upgrades for (b) (7)(E)
- User familiarization starts week of 1 Feb

(b) (7)(E)

[redacted]

# (b) (7)(E) Schedule

- Field Check-out & Integration – 2nd quarter, FY2010
- IT Infrastructure Installation & Check Out – 3rd quarter, FY2010
- System Acceptance Dry Runs – 3rd/4th quarter, FY2010
- System Acceptance Test – 4th quarter, FY2010
- Test Data Analysis – 4th quarter, FY2010
- Operational Test & Evaluation – 1st quarter, FY2011
- Schedule dates still under refinement


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# (b) (7)(E) Status
## As of 1/27/10

- (b) (7)(E) **Accomplishments**
  - C2 Modular Facility construction began 8/20/09
  - Biological Opinion Signed on 12/10/09
  - FONSI signed on 12/23/09
  - (b) (7)(E) SUP obtained on 1/5/10
  - Bureau of Land Management Right of Way obtained on 1/19/10
  - Quality Summit held on 1/20/10
  - CRR held on 1/21/10
  - Start of Construction on 1/25/10 for (b) (7)(E), (b) (7)(E)
- **Issues and Concerns**
  - GSA Land Access – Site 301
    - Working with FM&E to resolve (ECD 2/28)
  - Overall Construction Schedule stretches into Pronghorn Season (working with DOI for possible opportunities to mitigate)
  - RAT Towers construction meeting Pronghorn Fawning restriction
- **Look Ahead - Next 90 days**
  - Receive land use permits from GSA, Arizona State Land Department, and (b) (7)(E)
  - Start of Construction for (b) (7)(E)
  - IAA with USFWS and National Park Service for conservation measures.

(b) (7)(E)



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(b) (7)(E)

# Tower Construction

## As of 25 Jan

Program Manager: (b)(6);(b)(7)(C)
TUS-1 PM: (b)(6);(b)(7)(C)
AJO-1 PM: (b)(6);(b)(7)(C)

**The Boeing Company**
**FOUO**
**SBInet ADTO Field Deployment Schedule**

| ID | Jan '10 | Feb '10 | Mar '10 | Apr '10 | May '10 | Jun '10 | Jul '10 | Aug '10 |
|---|---|---|---|---|---|---|---|---|
| | 3 10 17 24 | 31 7 14 21 | 28 7 | 14 21 28 | 4 11 18 25 | 2 9 16 23 | 30 6 13 20 27 | 4 11 18 25 1 8 |
| 4748 | (b) (5) | | | | | | | |
| 4769 | | | | | | | | |
| 4790 | | | | | | | | |
| 4812 | | | | | | | | |
| 4833 | | | | | | | | |
| 4855 | | | | | | | | |
| 4871 | | | | | | | | |
| 4892 | | | | | | | | |
| 4913 | | | | | | | | |
| 4934 | | | | | | | | |
| 4995 | | | | | | | | |
| 5108 | | Pronghorn Fawning Season Begins △ 3/15 | | | | | | |
| 5109 | | | | | | Pronghorn Fawning Season Ends △ 7/15 | | |

Project: ADTO [redacted] Green
Date: 1/25/10

| | | | | | |
|---|---|---|---|---|---|
| T&A | | Civil | | Summary | |
| Comms | | Civil Layout | | Milestone | △ |
| Power | | Concrete | | Heavy Construction Complete | ▽ |
| Grounding | | DRS | | | |
| Tower | | Boeing Site C/O | | | |

Use or disclosure of Data contained on this sheet is subject to restriction.

Page 1

(b)(6);(b)(7)(C)

BW7 FOIA CBP

(b)(6);(b)(7)(C)

1/25/10

Use Only

# (b) (7)(E) Schedule

- Field Check-out & Integration – 2nd quarter, FY2010
- IT Infrastructure Installation & Check Out – 3rd quarter, FY2010
- System Acceptance Dry Runs – 4th quarter, FY2010
- System Acceptance Test – 1st quarter, FY2011
- Operational Test & Evaluation – 1st quarter, FY2011


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# Departmental Re-Assessment

- **Directed by Secretary Napolitano**
- **Motivated by concern over program delays**
  - Need to review program viability
  - Need to identify options for near-term technology deployment to high priority areas
- **Near-term focus on consideration of "stand-alone" options that could meet immediate needs**
- **Long-term focus based on anticipated Acquisition Decision Event 3 (ADE-3)—next year**
  - Completion of SBInet Initial Deployments
  - Evaluation of system effectiveness
  - Decision on future deployments of SBInet (if any)
- **Detailed assessment plan currently under development**


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# (b) (7)(E) Improvement Effort



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~~For Official Use Only~~

# Effect of Improvements

(b) (7)(E) [redacted]

## (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

**Does not include improvements** (b) (7)(E) [redacted]



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# Effect of Improvements

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

(b) (7)(E) [redacted]
(b) (7)(E) [redacted]

(b) (7)(E) [redacted]

**Does not include improvements** (b) (7)(E) [redacted]



~~For Official Use Only~~

# Northern Border

~~For Official Use Only~~

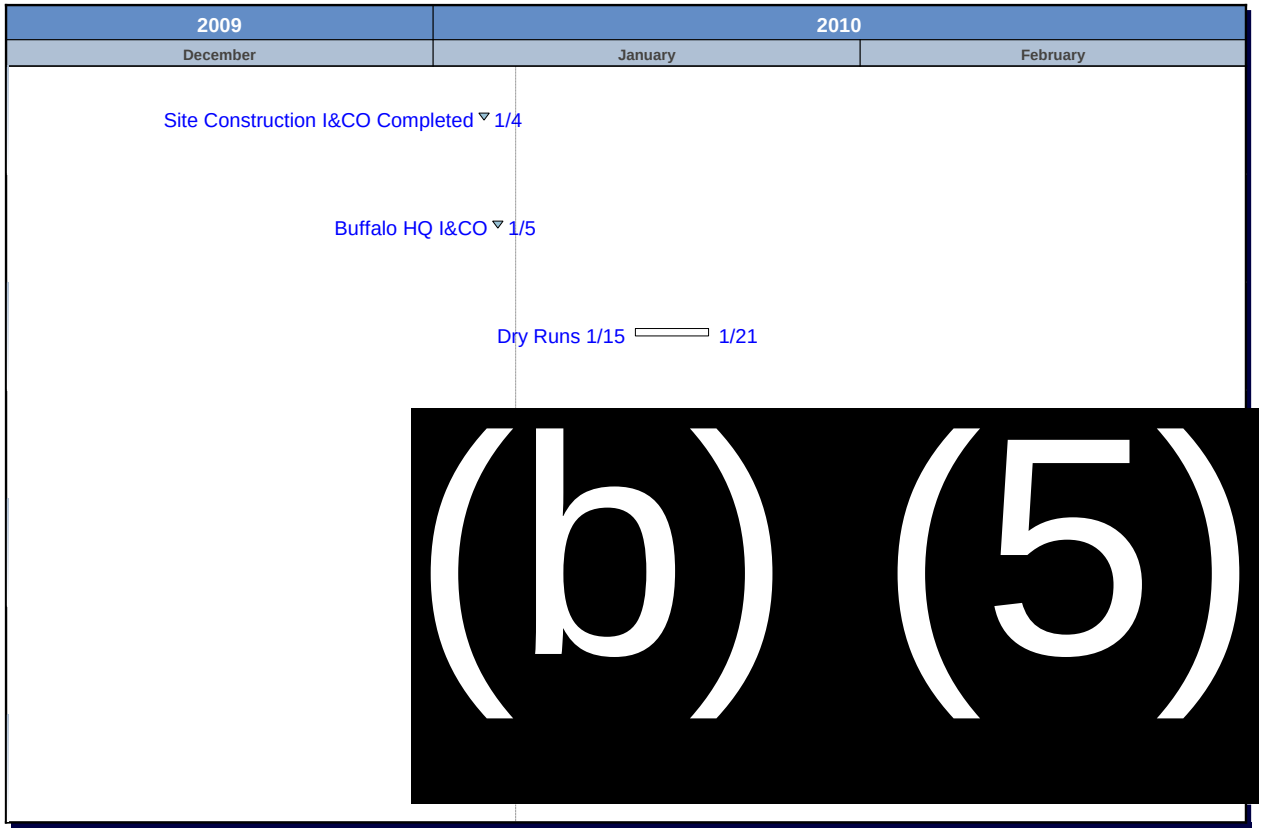
~~For Official Use Only~~

# (b) (7)(E) Site Status

## Northern Border Project (b) (7)(E)

1/6/10

| Site | Name | I&CO Completed |
|---|---|---|
| (b) (7)(E) [redacted] | | 01/05/10 |
| | | 12/23/09 |
| | | 12/28/09 |
| | | 01/04/10 |
| | | 01/04/10 |
| | | 12/28/09 |
| | | 12/30/09 |




Additional Notes:

1. Functional Acceptance Testing to be complete on Friday, January 29th. The results so far have revealed no discrepancies.
2. (b) (7)(E) [redacted]
3. Plan to turn the system over to Border Patrol for operational use at the conclusion of regression test (approx 2/13).

Major Issues/Concerns: Exploring a no-cost extended warranty for the (b) (7)(E) [redacted]



Icial Use Only

# (b) (7)(E) Site Status

| Site | Name | I&CO Completed |
|---|---|---|
| (b) (7)(E) [redacted] | | 02/23/10 |
| | | 01/14/10 |
| | | 01/15/10 |
| | | 01/29/10 |
| | | 01/19/10 |
| | | 02/05/10 |
| | | 02/04/10 |
| | | 01/14/10 |
| | | 01/13/10 |
| | | TBD |
| | | 02/26/10 |
| | | 02/04/10 |

Northern Border Projec (b) (7)(E)

1/4/10

2010

| January | February | March |
|---|---|---|

(b) (5) [redacted]

Additional Notes:

- USACE to begin condemnation proceedings for (b) (7)(E). Government Acceptance for all other sites is scheduled for 3/22/10 with the (b) (7)(E) (b) (7)(E) to be completed in late summer 2010.
- (b) (7)(E) [redacted].
- Boeing to begin directional boring for (b) (7)(E) utility corridor 02/13/2010.
- Construction is completed for sites (b) (7)(E) [redacted]. Sites (b) (7)(E) [redacted]. Sector HQ estimated date of completion is 2/3/2010.

Major Issues/Concerns: (b) (7)(E) condemnation proceedings. (b) (7)(E) directional boring and electrical cable construction (weather permitting).



~~For Official Use Only~~

# Operational Integration Center (OIC) Status

| Task | Duration | Expected Completion |
|---|---|---|
| **Approval from SECAF** | **n/a** | (b) (5) [redacted] |
| **Obtain Abatement Permits** | **3 wks** | |
| **Abatement** | **6 wks** | |
| **Construction** | **30 wks** | |
| **Hardware Installation** | **4 wks** | |
| **System Testing** | **2 wks** | |
| **OIC Opening Day** | **n/a** | |

**Operational Integration Center ([redacted])**

1/28/10

| 2010 | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV |

(b) (5) [redacted]

- Recent (b) (7)(E) approval allows project to proceed, albeit later than planned
- Unanticipated requirement for abatement and additional permits has created schedule delays

Notes:

1. Construction schedule is a preliminary estimate only! Actual schedule TBD once construction contract awarded. (*Expected 2/5*)
2. Assumption is made that hardware can be installed prior to completion of construction.



~~For Official Use Only~~

**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 29, 2010 3:51 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: STATUS SLIDES

Based on the MSC RFP update, when do we expect proposals?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 29, 2010 2:02 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** STATUS SLIDES

(b)(6);(b)(7): Here are the status slides you asked for, plus additional slides for my bi-weekly update. One note on the OIC slide. There is some minor disagreement over the date that construction will actually be completed. I've given you two slides showing the differing opinions. I personally think the Oct date is more realistic, (b)(6);(b)(7) is concerned that is we say Oct we will need to update congress as this is a change.

I'm headed out to a meeting with MTCSC Corporation. I do not plan on coming back to the office this afternoon, but will be available by cell phone if you have any questions on this package.

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Re: Next week"s JPMR
**Date:** Monday, January 25, 2010 6:06:00 PM

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I certainly won't be able to live up to the standards you've set, but I can chair the review.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection, DHS
(b)(6);(b)(7)(C)

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Mon Jan 25 16:47:53 2010
**Subject**: Next week's JPMR

(b)(6);(b)—

It looks like I'll have a heck of a time with the JPMR next week, since it overlaps with (1) the SBI budget presentation to appropriations staffers and (2) (b)(6);(b)(7)(C)'s farewell luncheon. I don't think it'd make sense to reschedule JPMR—which means you'll probably have to chair it. Okay?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** FW: DHS OPCP Final Draft certification
**Date:** Monday, January 25, 2010 2:05:07 PM
**Attachments:** Chief Procurement Officer Certification Table of Contents FY 2010(5) (2).doc
(b) (5)

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Sirs: I know well enough the silence is not the same as concurrence. I would really appreciate your input so I can begin routing the package without multiple returns.

Thanks…

(b)(6);(b)(7)(C)
SBI Contract Division Director
Chief of the Contracting Office
O (b)(6);(b)(7)(C)
C
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 20, 2010 5:24 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** DHS OPCP Final Draft certification

Sirs: I want to get you chop on the CBP DHS OCPO Memorandum that is required as part of BSIT Expenditure Plan. Members of your staff have been involved. We have attempted to address SBI, TI & TACCOM in the memorandum in a consolidated manner. It is thru the Procurement Directorate to DHS OCPO.

Attached are the draft memo and the Table of Contents for the supporting data. Would appreciate you comments by Friday 22 Jan 10.

Thanks

(b)(6);(b)(7)(C)
SBI Contract Division Director
Chief of the Contracting Office
O (b)(6);(b)(7)(C)
C
(b)(6);(b)(7)(C)

**Chief Procurement Officer Certification**
**Supporting Documentation for Certification of the Secure Border Initiative Program,**
**U.S. Customs and Border Protection**

**Table of Contents**

**A. The program (SBI, TI, & TACOM) has been reviewed and approved in accordance with the investment management process of the department, and that the process fulfills all capital planning and investment control requirements and reviews established by the Office of Management and Budget, including as provided in Circular A-11, part 7**

**1. SBI**

**a. Acquisition Decision Memorandum (ADM)**

(1) ADM February 11, 2009

(2) ADM May 26, 2009

**b. Investment Review**

(1) SBInet Review Methodology N/A

(2) Investment Review Status as of April 03, 2009

**c. OMB 300**

(1) DHS Exhibit 300 for Mixed BY 11-CBP SBI SBInet 2011 September 24, 2009

**2. TI**

**a. Acquisition Decision Memorandum (ADM)**

(1) TI ADM August 8, 2008

(2) CBP FME CTIMR Fence Maintenance Services ADM September 09, 2009

**b. Investment Review**

(1) SBI Tactical Infrastructure Investment Review Board Presentation August 8, 2009

(2) SBI Tactical Infrastructure Investment Review Presentation August 13, 2008

**c. OMB 300**

(1) *Awaiting Documents*

**3.** NON-RESPONSIVE

**B. <u>The plans for The Program (SBI, TI, & TACCOM) to comply with Federal Acquisition Regulation (FAR) and where the plans are in non-compliance with the FAR, adequate strategies are in place to address areas of non-compliance</u>**

**1. SBI Contracting**

**a. COTR Designation**

(1) Database Listing of all COTRs November 16, 2009

**b. COTR Processes, Procedures, Statistics, and Training**

(1) COTR Certification Process/Procedures N/A

(2) DHS Acquisition Training Schedule N/A

**2.** NON-RESPONSIVE

**3.** [redacted]

**4. SBI Contracting DCAA Interagency Agreement**

(1) DCAA Support on the SBI Program N/A

(2) Copy of Interagency Agreement January 09, 2008

(3) Modification P00001 March 06, 2008

(4) Modification P00002 October 01, 2008

(5) Modification P00003 January 23, 2009

**5. SBI Contracting DCMA Interagency Agreement**

(1) DCMA Support on the SBI Program N/A

(2) Copy of Interagency Agreement February 13, 2008

(3) SBInet MOA between CBP and DCMA N/A

(4) Contracting Officer's Letter to DCMA March 19, 2008

(5) Modification P00001 February 12, 2008

(6) Modification P00002 February 13, 2009

**6.** NON-RESPONSIVE

**7. SBI Contracting DCMA and DCAA Systems Status Reviews of The Boeing Company**

(1) DCAA Recon Corrective Action Plan July 08, 2009

(2) DCAA MFR 01201-2009L11015003 March 03, 2009
(3) DCAA Report 01201-2008L17750003 April 22, 2009
(4) DCAA Report 01201-2008L17750004 July 22, 2009
(5) EOY Recommendation Boeing IDS HSV site rev. 1 February 12, 2008
(6) DCMAM-SHAC-ACO-09-06 March 24, 2009
(7) DCMAM-SHAC-ACO-09-18 May 18, 2009
(8) DCMAM-SHAC-ACO-09-24 July 22, 2009
(9) DCMAM-SHAC-ACO-09-30 October 23, 2009
(10) DCMA Financial Surveillance on The Boeing Company for the First Quarter of FY 2009 FAB Case No. 09-663 June 04, 2009
(11) System Surveillance Report Boeing IDS HSV rev. 3 December 05, 2008
(12) System Status Matrix October 01, 2009
(13) Boeing response to DCAA Audit Report No. 1201-2008L17750004 June 04, 2009

**8. SBI Contracting MAP**

(1) 2009 SBI Mission Action Plan (MAP) January 16, 2009
(2) 2008-2009 SBI MAP Comparison Table N/A
(3) Map Description for 2010 Procurement Certification N/A
(4) FY 2009 Annual Report on Internal Controls N/A
(5) FY 2009 DHS MAPs Year End Status of Milestones Data Call N/A

**9. SBI Contracting SBlnet Contract Policy and Management**

(1) SBI AO Contract Policy and Management N/A
(2) Listing of all SBI AO Policies N/A

**10. SBI Contracting Buy American - FRGN Reporting**

(1) DHS FRGN ITEM Report Form(Buy American) N/A

**C. <u>Adequate procedures are in place to prevent conflicts of interest between the prime integrator and major subcontractors</u>**

**1. SBI Contracting Organization Conflict of Interest (OCI)**

(1) Boeing's Proposal May 30, 2006
(2) Boeing's Guidance for Programs Establishing Firewalls to Mitigate Organizational Conflicts of Interest March 19, 2004
(3) SBlnet Acquisition office Request to DCMA to Perform a Review of Boeing's Compliance with their OCI March 28, 2008
(4) DCMA Response to SBInet Acquisition Office 28 March Request concerning Boeing's OCI Compliance April 03, 2008
(5) DCMA e-mail Regarding SBlnet request 28 March Request concerning Boeing's OCI Compliance May 15, 2008
(6) DCMA e-mail Regarding SBInet 28 March Reques Concerning Boeing's OCI Compliance May 06, 2008
(7) SBInet, IDIQ OCI Clause N/A

**D. <u>The SBI, TI & TACCOM Program Offices and other programs that receive BSFIT has adequate staff and resources to effectively manage the SBI program, including adequate staff to support all contracts</u>**

**1. SBI, TACCOM, TI Contracts & Program Management Offices Staffing Statistics**

a. SBI, TACCOM & TI Contracting Office Staffing Statistics FY10 January 20, 2010
b. SBI, TACCOM & TI Program Management Office Staffing Statistics FY10 January 20, 2010
c. Summary Staff Totals for PMO and CO for SBI, TI, and TACCOM January 20, 2010

**2. SBI Program Management Office, Certification and Related Statistics/ Center of Excellence (CoE)**

(1) PM Certification Process/Procedures N/A
(2) PM Currency Tracking Process N/A
(3) SBI program Project PM DPM Status November 16, 2009
(4) Center of Excelence Overview November 16, 2009

**3.** NON-RESPONSIVE

**4.**

**5. Operational Status Report**

**a. SBI & TI Contracting Operational Status Report**

(1) Operational Status Report 4Q Final N/A
(2) FY09 DHS OSR Q4 (FINAL)- SBIAO N/A

**b.** NON-RESPONSIVE

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** CBP Status of ARRA Projects- Week 48 Final
**Date:** Tuesday, January 26, 2010 7:56:25 AM
**Attachments:** CBP Status of Recovery Projects-1-25-10.xls
**Importance:** High

---

Good morning, ARRA Program Managers and key contacts -

Attached for your records, is the final CBP Status of ARRA Projects that was submitted to DHS for Week 48.

If you have any questions, please contact us at (b)(6);(b)(7)(C) . Thank you.

**********
For the latest information on CBP ARRA efforts, please visit the CBP **ARRA Working Group** KMS site at:
(b)(6);(b)(7)(C)
**********

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/22/10** **Week 48** **FINAL**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

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NON-RESPONSIVE

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NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/22/10** **Week 48** **FINAL**

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|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

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|---|---|---|---|---|---|---|---|---|---|---|---|
| **Tactical Communications** - Will modernize legacy land mobile radio systems used by CBP agents and officers to provide (b) (7)(E) equipment with (b) (7)(E) (b) (7)(E) In addition, the modernization will provide for (b) (7)(E) (b) (7)(E) which directly supports SBInet's Common Operating Picture. | Yes. The "Anticipated Obligation Date" provided is the last date on which we anticipate obligating funds for this project, which will cover CBP Tactical Communications Modernization efforts in the (b) (7)(E) (b) (7)(E) There will be several contracts let over the course of the project, and the schedule for those contracts is contingent upon a decision pending on the Tactical Communications Acquisition Strategy. The data provided in this sheet for obligations incurred to date concern individual task orders supporting the ongoing (b) (7)(E) ization efforts in (b) (7)(E) (b) (7)(E) | 9/10/10 | 5/11/2009<br>5/27/09<br>7/29/09 | (b)(3) | (b)(3) | 70-0534 2009 \ 2010 | EyakTek<br>Wrightline<br>**Commdex** | **Eyaktek:** 22980 Indian Creek Drive, Suite 400, Dulles, VA 20166<br><br>**Wrightline:** 160 Gold Star Blvd, Worcester, MA 01606<br><br>**Commdex:** 1531 South Edgewood Road, Suite C, Baltimore, MD 21227 | HSPB100823360<br>GS-29F-0100G<br>HSPB1008P22970 | Firm fixed price contract | **Eyaktek** tasks directed 8a, Native American owned. The **Wrightline** order replaced pre-existing equipment. |
| **Tactical Communications** (b) (7)(E) modernization open market equipment and reserve expenses | Will be awarded in an 8a competition | TBD | | (b)(3) estimated) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | 8a |
| **Tactical Communications -** Training | This is transfer out rather than a contract award; TacCom transferred $25,100 to the ENTS Training branch to support TACCOM-related training travel and services. It willl be obligated and expended on an as-consumed basis. | 8/29/09 | 8/29/2009 | (b)(3) | (b)(3) | 70-0534 2009 \ 2010 | N/A - funded government travel | N/A | N/A | N/A | N/A |
| **Tactical Communications** (b) (7)(E) structural analysis for towers | Just awarded. | | 9/21/2009 | (b)(3) | | 70-0534 2009 \ 2010 | American Tower | 116 Huntington Avenue, 11th Floor, Boston, MA, 02116 | 1009P28032 | Firm fixed price contract | Name Brand |
| **Tactical Communications** (b) (7)(E) services and civil equipment | Will be awarded in open competition | 6/30/10 | | (b)(3) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **Tactical Communications** - (b) (7)(E) services and civil equipment | Will be awarded in open competition | 6/30/10 | | (b)(3) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **TACCOM** | | | | | (b)(3) | | | | | | |
| **TACCOM** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **TACCOM** | **Net Outlays** | | | | (b)(3) | | | | | | |

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/22/10** **Week 48** **FINAL**

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NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** as of 01/22/10 Week 48 FINAL

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|---|---|---|---|---|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | | | | | | |
| **SBInet** Long Lead Components & Equipment Purchases | Block 1 SAT is now scheduled to begin mid- 2010 (Jun or July). A decision on procurement of the parts for the next deployment would be made around Aug 2010. Alternate use of these funds due to the slips in SAT is being actively investigated. Expect a decision to be made in early Feb 2010 | 4/15/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | Firm Fixed Price contract | Task Order issued on existing competitively awarded IDIQ Contract. |
| **SBInet** Existing Technology (b) (7)(E) (b) (7)(E) | Anticipated Obligation Date is June 2010. Th (b) (7)(E) RFP was released on 28 December 2009, with responses due by 29 January 2010. | 6/30/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| **SBInet** TACCOM modernization in (b) ( (b) (7)(E) | Planning a kick-off meeting with the SBInet Acquisition team to develop a contract vehicle strategy/plan of action and milestones to obligate funding by June 30, 2010. | 6/30/10 | TBD | (b)(3) | | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| **SBInet** | | | | | **$0** | | | | | | |
| **SBInet** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **SBInet** | **Net Outlays** | | | | **$0** | | | | | | |

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** CBP Status of ARRA Projects- Week 48 Final (Revised)
**Date:** Tuesday, January 26, 2010 10:39:36 AM
**Attachments:** CBP Status of Recovery Projects-1-25-10-revised .xls
**Importance:** High

---

Good morning, ARRA Program Managers and key contacts -

Attached for your records, is the final (revised) CBP Status of ARRA Projects that was submitted to DHS for Week 48.

If you have any questions, please contact us at (b)(6);(b)(7)(C) . Thank you.

**********
For the latest information on CBP ARRA efforts, please visit the CBP **ARRA Working Group** KMS site at:
(b)(6);(b)(7)(C)
**********

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/22/10** **Week 48** **FINAL**

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NON-RESPONSIVE

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**CBP ARRA Weekly Status of ARRA Projects** **as of 01/22/10** **Week 48** **FINAL**

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NON-RESPONSIVE

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|---|---|---|---|---|---|---|---|---|---|---|---|
| | Schedule will be rebaselined post | | | | | | | | | | |

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** as of 01/22/10 Week 48 FINAL

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Tactical Communications** - Will modernize legacy land mobile radio systems used by CBP agents and officers to provide [redacted] In addition, the modernization will provide for [redacted] which directly supports SBInet's Common Operating Picture. | Yes. The "Anticipated Obligation Date" provided is the last date on which we anticipate obligating funds for this project, which will cover CBP Tactical Communications Modernization efforts in th [redacted] There will be several contracts let over the course of the project, and the schedule for those contracts is contingent upon a decision pending on the Tactical Communications Acquisition Strategy. The data provided in this sheet for obligations incurred to date concern individual task orders supporting the ongoing modernization efforts in [redacted] | 9/10/10 | 5/11/2009 | [redacted] | [redacted] | 70-0534 2009 \ 2010 | EyakTek | Eyaktek: 22980 Indian Creek Drive, Suite 400, Dulles, VA 20166 | HSPB100823360 | Firm fixed price contract | Eyaktek tasks directed 8a, Native American owned. . |
| | | | 5/27/2009 | | | | Wrightline | Wrightline: 160 Gold Star Blvd, Worcester, MA 01606 | GS-29F-0100G | | The Wrightline order replaced pre-existing equipment |
| | | | 7/29/2009 | | | | Commdex | Commdex: 1531 South Edgewood Road, Suite C, Baltimore, MD 21227 | HSPB1008P22970 | | |
| **Tactical Communications** - [redacted] modernization open market equipment and reserve expenses | Will be awarded in an 8a competition | TBD | | | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | 8a |
| **Tactical Communications -** Training | This is transfer out rather than a contract award; TacCom transferred [redacted] o the ENTS Training branch to support TACCOM-related training travel and services. It willl be obligated and expended on an as-consumed basis. | 8/29/09 | 8/29/2009 | | | 70-0534 2009 \ 2010 | N/A - funded government travel | N/A | N/A | N/A | N/A |
| **Tactical Communications** [redacted] | Just awarded. | | 9/21/2009 | | | 70-0534 2009 \ 2010 | American Tower | 116 Huntington Avenue, 11th Floor, Boston, MA, 02116 | 1009P28032 | Firm fixed price contract | Name Brand |
| **Tactical Communications** [redacted] services and civil equipment | Will be awarded in open competition | 6/30/10 | | | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **Tactical Communications** [redacted] services and civil equipment | Will be awarded in open competition | 6/30/10 | | | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **TACCOM** | | | | | | | | | | | |
| **TACCOM** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **TACCOM** | **Net Outlays** | | | | | | | | | | |

(b)(3)

(b)(3)

(b)(3)

(b)(3)

(b)(3)

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/22/10** **Week 48** **FINAL**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | NON-RESPONSIVE | | | | | | | | | | |
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**CBP ARRA Weekly Status of ARRA Projects** as of 01/22/10 Week 48 FINAL

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | | | | | | |
| **SBInet** Long Lead Components & Equipment Purchases | Block 1 SAT is now scheduled to begin mid- 2010 (Jun or July). A decision on procurement of the parts for the next deployment would be made around Aug 2010. Alternate use of these funds due to the slips in SAT is being actively investigated. Expect a decision to be made in early Feb 2010 | 4/15/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | Firm Fixed Price contract | Task Order issued on existing competitively awarded IDIQ Contract. |
| **SBInet** Existing Technology (b) (7)(E) (b) (7)(E) Capability) | Anticipated Obligation Date is June 2010. Th (b) (7) RFP was released on 28 December 2009, with responses due by 29 January 2010. | 6/30/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| **SBInet** TACCOM modernization i (b) (7) (b) (7)(E) | Planning a kick-off meeting with the SBInet Acquisition team to develop a contract vehicle strategy/plan of action and milestones to obligate nding by June 30, 2010. | 6/30/10 | TBD | (b)(3) | | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| | | | | (b)(3) | | | | | | | |
| **SBInet** | | | | | **$0** | | | | | | |
| **SBInet** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **SBInet** | **Net Outlays** | | | | **$0** | | | | | | |

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: STATUS SLIDES
**Date:** Friday, January 29, 2010 6:31:11 PM
**Attachments:** SBInet Update 1-29-10 rev1.ppt

---

Sir, attached is an update to the slide deck (b)(6);(b)(7)(C) provided with a (b) (7)(E) schedule. This is still being massaged a bit, that's why it still is in powerpoint graphic versus IMS format.

As for the MSC, proposals are planned to be due on 1 Mar 2010, predicated on the revised RFP being released by 5 Feb.

Thks

V/r

(b)(6);(b)(7)(C)

Deputy Director, Secure Border Initiative Network
Phone (b)(6);(b)(7)(C)
Mobile

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 29, 2010 3:51 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: STATUS SLIDES

Based on the MSC RFP update, when do we expect proposals?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 29, 2010 2:02 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** STATUS SLIDES

(b)(6);(b)(7): Here are the status slides you asked for, plus additional slides for my bi-weekly update. One note

on the OIC slide. There is some minor disagreement over the date that construction will actually be completed. I've given you two slides showing the differing opinions. I personally think the Oct date is more realistic, [redacted] is concerned that is we say Oct we will need to update congress as this is a change.

I'm headed out to a meeting with MTCSC Corporation. I do not plan on coming back to the office this afternoon, but will be available by cell phone if you have any questions on this package.

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** Request a John Hopkins University Applied Physics Laboratory (JHU/APL) Electronic Gold (Acquisition Strategy) Review for Monday, January 25, 2010
**Date:** Wednesday, January 20, 2010 9:41:41 AM
**Attachments:** (b) (5)

---

(b)(6);(b)(7)(C) ,

The SBI Systems Engineering Directorate and SBI Contracts Branch would like to conduct the JHU/APL Gold (Acquisition Strategy) Review electronically on Monday, January 25, 2010. The JHU/APL Gold Review is for a follow-on IDIQ contract that provides support the SBI Systems Engineering Directorate for technical analysis and research for SBInet testing and evaluation activities. **The current JHU/APL contract ends on February 28, 2010.**

The electronic Gold Review process would be as follows:

1. The advisors will be sent the documentation electronically today. (b)(6);(b)(7)(C) will be provided a hardcopy binder for their review tomorrow.
2. The advisors will have until COB Friday, January 22, 2010 to review and make their recommendation
3. AMD will consolidate the inputs and provide them to (b)(6);(b)(7)(C) for a decision on Monday, January 25, 2010.
4. AMD has verified the entrance criteria for the Gold Review has been met.

Note: Although the execution of the review board will be done electronically; advisors are encouraged to make phone calls or meet face to face (if necessary); as long as they are able to provide their input to AMD by COB Friday, January 22, 2010.

Please advise if you are agreeable to the recommended sequence for this Gold Review.

Thank you,

(b)(6);(b)(7)(C)
SBI Business Operations Office
Contractor supporting the Acquisition Management Division (AMD)
Desk Tel: (b)(6);(b)(7)(C)
Cell Tel (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: SBINET
**Date:** Thursday, January 07, 2010 3:14:59 PM

---

We were able to track him down. He is just trying to get back up to speed as to where we are coming out of SQT.

We'll put something together providing him a summary of SQT 2 results and we'll make sure we provide updates on the top issues that came out of SQT 1.

V/R,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

**Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.**

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:52 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBINET

Yes, please.

I presume he's talking about types of things we might identify as limitations, waivers, or deviations…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:51 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBINET

(b)(6);(b) and I just chatted and we are not sure what he is specifically talking about.

Would you like for us to give him a shout?

V/R,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

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---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:46 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: SBINET

Do you know what list he's talking about?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:45 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SBINET

(b)(6);(b)(7)(C) Could you send me the latest list of SBINET deficiencies? Thanks, (b)(6);(b)(7)(C)
---
Sent from my BlackBerry Wireless Handheld

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: SBINET
**Date:** Thursday, January 07, 2010 2:55:13 PM

---

Roger. Pls standby.

V/R,
(b)(6);(b)(7)(C

(b)(6);(b)(7)(C)
***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:52 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBINET

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I presume he's talking about types of things we might identify as limitations, waivers, or deviations…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:51 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBINET

(b)(6);(b) and I just chatted and we are not sure what he is specifically talking about.

Would you like for us to give him a shout?

V/R,
(b)(6);(b)(7)(C

(b)(6);(b)(7)(C)
***Director, Systems Engineering***

*Secure Border Initiative (SBI)*
*U.S. Customs and Border Protection*
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:46 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: SBINET

Do you know what list he's talking about?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Thursday, January 07, 2010 2:45 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SBINET

(b)(6);(b)(7), Could you send me the latest list of SBINET deficiencies? Thanks, (b)(6);(b)(7)(C)
---
Sent from my BlackBerry Wireless Handheld

**From:**
**To:**

(b)(6);(b)(7)(C)

**Cc:**

**Subject:** (b) (7)(E) Group 1 Tower CRR
**Attachments:** NON-RESPONSIVE

---

When: Thursday, January 21, 2010 8:00 AM-4:30 PM (GMT-07:00) Arizona.
Where: Conf Rm 50-530.2, Conf Rm 237

Note: The GMT offset above does not reflect daylight saving time adjustments.

*~*~*~*~*~*~*~*~*~*~*

Enter through the 510 main lobby(east end), head to west end and down the stairs. Cross the courtyard and enter the 530. Go up to the second floor and the conference room is in the SE corner. ,

If we have left anyone off that you think should be invited to this CRR please contact (b)(6);(b)(7)(C) and he will send a meeting notice to them. Thank You

TOPIC: (b) (7)(E) Group 1 Tower CRR
DATE: Thursday, January 21, 2010
TIME: 7:00 am, Mountain Standard Time (GMT -07:00, Arizona)

1. Audio conference

(b) (7)(E)

2. WebEx meeting

WebEx site: (b) (7)(E)
Meeting number: (b) (7)(E)
Meeting password: (b) (7)(E)

Join meeting as Attendee: (b) (7)(E)

Start meeting as Host: (b) (7)(E)

3. Host Key for Alternate Hosting

Only send the host key to your alternate host. Do not send the host key to other attendees.

Host Key: (b) (7)(E)

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: SBINET
**Date:** Thursday, January 07, 2010 3:16:01 PM

---

Thank you!

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 3:14 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBINET

We were able to track him down. He is just trying to get back up to speed as to where we are coming out of SQT.

We'll put something together providing him a summary of SQT 2 results and we'll make sure we provide updates on the top issues that came out of SQT 1.

V/R,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

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**Sent:** Thursday, January 07, 2010 2:52 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBINET

Yes, please.

I presume he's talking about types of things we might identify as limitations, waivers, or deviations…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:51 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBINET

(b)(6);(b) and I just chatted and we are not sure what he is specifically talking about.

Would you like for us to give him a shout?

V/R,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

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---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 2:46 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: SBINET

Do you know what list he's talking about?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Thursday, January 07, 2010 2:45 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SBINET

(b)(6);(b)(7), Could you send me the latest list of SBINET deficiencies? Thanks, (b)(6);(b)(7)(C)
---
Sent from my BlackBerry Wireless Handheld

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** SBInet Planning Meeting

---

When: Thursday, January 21, 2010 11:00 AM-1:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: 1901 S. Bell St (Crystal City), Room 624

*~*~*~*~*~*~*~*~*~*

Just a follow up to be snure everyone has details about meeting location.

You can call my assistant, (b)(6);(b)(7)(C) when you arrive--she will meet you in the lobby to provide access to the 6th floor.

My phone is (b)(6);(b)(7)(C) if you need it.

See you at 11:00!

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** FW: S1"s comments on SBI Technology Memo
**Date:** Thursday, January 07, 2010 3:46:17 PM
**Attachments:** 20095968.WF.850830.pdf

---

FYI. Note suspense of mid-Janaury from S1…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 3:35 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: S1's comments on SBI Technology Memo

Sir,

See S1's comments regarding the SBI Technology Programs memo attached. Thanks!!

(b)(6);(b)(7)(C)
SBI Exec. Sec.
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 3:25 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** S1's comments on SBI Technology Memo

SBI Team: We just got the attached back from the Dept.

Please provide a copy of this to (b)(6);(b)(7)(C) – as S1 made comments on a memo that he drafted about the future for SBI tech programs.

Please call S1's comments to his attention – they are on the last page of the attached…thank you!
VR,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Director, Executive Secretariat
Office of the Commissioner
U.S. Customs and Border Protection
office: (b)(6);(b)(7)(C)
cell: (b)(6);(b)(7)(C)

WF 850330

1300 Pennsylvania Avenue, NW
Washington, DC 20229

WW 20095968

**U.S. Customs and Border Protection**

*Commissioner*

December 16, 2009

MEMORANDUM FOR: Janet Napolitano
Secretary

FROM: Acting Commissioner

SUBJECT: The Future of Secure Border Initiative (SBI) Technology Programs

In several of our past discussions, we have reviewed the status and potential future of the SBI*net* program. I mentioned the fact that we were reviewing options and would provide you with a concept paper that could frame future discussions and decisions. I have attached the concept paper to this memorandum. In short, it suggests that a more measured and selective approach to the deployment of SBInet might make more sense than a plan to cover the entire Southwest Border with networked systems of multiple fixed sensor towers. I would be pleased to discuss this memo with you at your convenience.

Jayson P. Ahern
Acting Commissioner

Attachment

BACKGROUND PAPER ON
THE FUTURE OF SECURE BORDER INITIATIVE (SBI) TECHNOLOGY PROGRAMS

Purpose: To reconsider the baseline planning for SBI technology investments.

Background: Under the baseline, most SBI technology investment is focused on deploying a networked series of sensor towers to cover the entire Southwest Border. The technology element of SBI is known as "SBI*net*." As described in a December 2006 strategic planning document, SBI*net* was to provide complete coverage of the Southwest Border by 2011 at a cost of about $8 billion—roughly $1.5 billion per year for *technology* alone. By contrast, SBI funding peaked at about $1.3 billion in Fiscal Year (FY) 2008, but the lion's share of the funding between 2006 and 2008 was applied to fencing instead of technology. In the FY 2009 SBI Expenditure Plan to Congress, the Department of Homeland Security (DHS) projected SBI*net* deployment could cover the entire Southwest Border, with the exception of the Border Patrol's (b) (7)(E) Sector, by 2014 at a cost of $6.7 billion. This assumed an aggressive budget profile: near-term funding (through 2010) of about $500 million a year for technology (additive to funding for tactical infrastructure), ramping to nearly $1.5 billion per year by the end of the planning period (2014). Additional deployments to cover the remainder of the border were still anticipated, but they would occur after the end of the then-current planning cycle.

What has Changed: Many things have changed substantially since the initiation of SBI and SBI*net*. Most notably, these include:

- *More integrated and comprehensive understanding of the dynamics of border control.* At SBI program initiation, we understood that border control came from application of personnel, technology, and tactical infrastructure (including fence). However, we did not have a consensus understanding that the combination of elements, rather than the elements themselves, was the driver for successful border control. SBI*net* was treated and marketed as if it were the critical component to achieve border control. In fact, in some circles, we essentially treated "border control" and "SBI*net* deployment" as if they were synonymous. It now makes sense to review the appropriate contribution of SBI*net* to border control given a more mature understanding of those dynamics.
- *Program funding assumptions.* As noted above, SBI*net* was never funded to the level contemplated in the December 2006 strategic plan. Even so, the program continued to enjoy high priority and support for funding, and funding shortfalls in near-years were perceived merely as program deferrals rather than drivers of fundamental change. However, current national priorities are creating longer-term budget stresses on SBI, and under the current environment a $6 billion to $8 billion investment plan (the current SBI*net* plan) deserves a good, hard look.
- *Program delays.* The program has experienced significant delays and there are many contributors to them. For example, funding never reached the levels contemplated in the original planning for SBI*net*. Even if it had, failures in technical and program management created delays and reduced confidence in our ability to deliver technology on a dependable schedule. Even now, we are experiencing delays in the initial deployment of "SBI*net* Block 1," which is the first generation, production system of fixed sensor towers that are

networked. As recently as this summer, government acceptance of the first deployment (to a (b) (7)(E) area of the border known as (b) (7)(E) ) was projected by October or November of this year. Emerging technical issues have pushed that out to at least next Spring. As a result, areas of the border that had planned and even depended on technology deployment must wait much longer. It may make sense to reconsider whether we should continue to wait for SBI*net* Block 1, or whether we should consider accelerated deployment of simpler technology solutions where they apply.

- *Comprehensive immigration reform.* At its initiation, SBI included comprehensive immigration reform (CIR) as a key assumption. The SBI technology strategy was complementary to CIR and its anticipated effectiveness depended on CIR. However, CIR was deferred and the emphasis for border security shifted to enforcement first. While SBI*net* was always considered a significant contributor to enforcement, its contribution must be reviewed comprehensively as we develop CIR.

Consequences of Changes: SBI*net* was conceived based on a set of key assumptions, and many of those key assumptions are now invalid. As a result, the conclusions that led to the current SBI*net* program may no longer be valid. The SBI*net* program should be adapted better to support the current state of play.

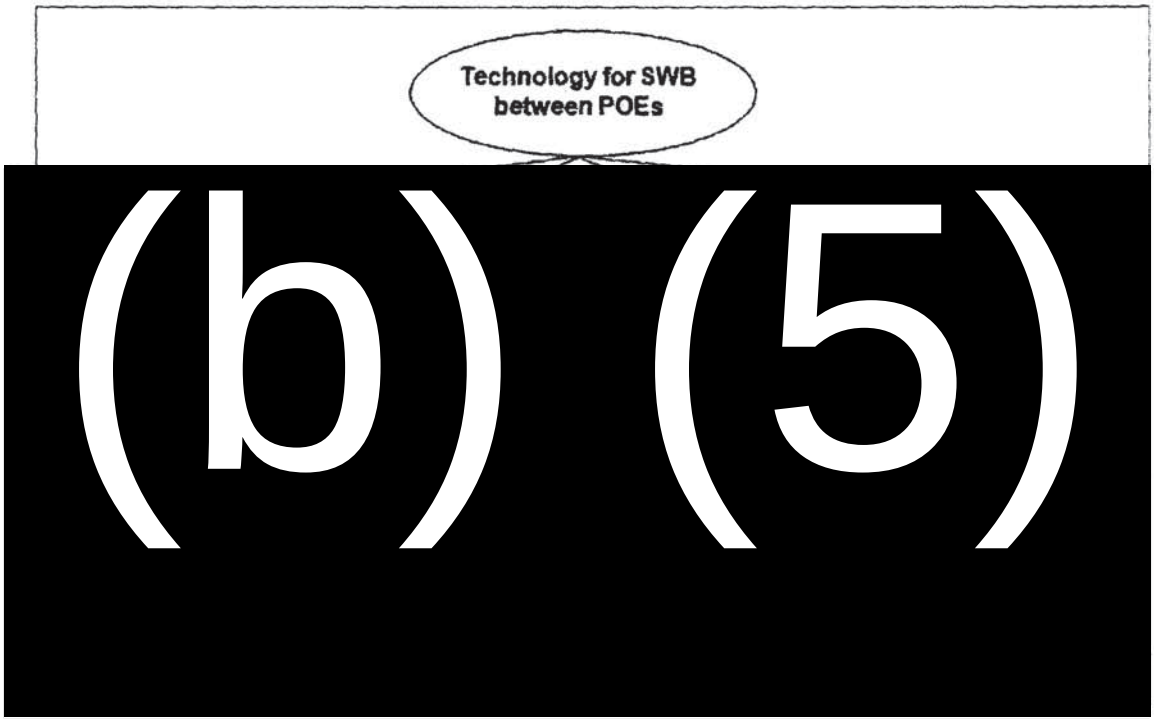
Options: U.S. Customs and Border Protection (CBP) has identified four broad sets of options for the future of SBI*net*:

- (b) (5)
- 
- 
- 

CBP Assessment: In our view, (b) (5) ;
1

(b) (5)

The following chart summarizes the CBP analysis of these options:




Summary: CBP believes SBI*net* technology planning should adapt in response to a number of significant changes since its inception. In particular, SBI*net* should treat the system of fixed towers and networks currently under development as an option—but only one option—for cost-effective technology within each defined area of responsibility along the border.

Secretary
U.S. Department of Homeland Security

Homeland Security

1-1-10

This is a hot potato, and some decisions need to be made quickly. (b) (6) please designate someone at HQ to work w CBP, OLA, and S&T, and the budget office in Management to give a more complete basis for the recommendations. I'd like this by Jan. 15, with a meeting w me scheduled as soon thereafter as possible. Tom -5

(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 21, 2010 8:10 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** Accepted: SBInet Planning Meeting



BW7 FOIA CBP 000112

**From:**
**To:** (b)(6);(b)(7)(C)

**Subject:** Next Steps for SBInet

---

When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Conference Room 1

*~*~*~*~*~*~*~*~*~*~*

To discuss the path forward for SBI after the (b) (7)(E) and (b) (7)(E) deployments. No read ahead material. This meeting is a follow on meeting to the briefing given to Chief (b)(6);(b)(7)(C) and Chief (b)(6);(b)(7)(C) in December. POC: (b)(6);(b)(7)(C). Calendared by (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: S1"s comments on SBI Technology Memo
**Date:** Thursday, January 07, 2010 4:41:10 PM

---

Boss; Do you want a quick meeting to discuss actions on this?

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 3:46 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: S1's comments on SBI Technology Memo

FYI. Note suspense of mid-Janaury from S1…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 3:35 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: S1's comments on SBI Technology Memo

Sir,

See S1's comments regarding the SBI Technology Programs memo attached. Thanks!!

(b)(6);(b)(7)(C)
SBI Exec. Sec.
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 3:25 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)

**Subject:** S1's comments on SBI Technology Memo

SBI Team: We just got the attached back from the Dept.

Please provide a copy of this to (b)(6);(b)(7)(C) – as S1 made comments on a memo that he drafted about the future for SBI tech programs.

Please call S1's comments to his attention – they are on the last page of the attached…thank you!
VR,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Secretariat
Office of the Commissioner
U.S. Customs and Border Protection
office: (b)(6);(b)(7)(C)
cell: (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Re: Napolitano announcement on SBInet reassessment
**Date:** Saturday, January 09, 2010 6:45:23 PM

---

(b)(6);(b)(7)(C),
Really appreciate the heads up! It turns out that DHS did reach out to senior folks in Boeing and the message is consistent w/ yours.

Concur that the next few days (weeks?) will be "interesting". I, too, love this job! But, we remain (b)(6);(b)(7)(C) ed to getting it done right.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 13:43:58 2010
**Subject**: Re: Napolitano announcement on SBInet reassessment

No.

A lot will depend on how the Department assesses the actual 60 Minutes piece and reaction.

I understand they are engaging with (b)(6);(b)(7)(C) and have offered to follow up with him.

---

**From**: (b)(6);(b)(7)(C) >
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C), (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 14:34:30 2010
**Subject**: RE: Napolitano announcement on SBInet reassessment

(b)(6);(b)(7)(C)

Thanks for the SA, had not yet heard of the Secretary's announcement. Let us know if there is anything we can do or need to start pulling together to help you with the re-assessment. Is there a target completion date?

(b)(6);(b)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Saturday, January 09, 2010 2:28 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Napolitano announcement on SBInet reassessment

Folks--

Yesterday afternoon, Secretary Napolitano released a statement to 60 Minutes indicating she had directed DHS to

conduct a re-assessment of SBInet in light of continued delays.

We actually didn't have much notice of the statement, although its contents are entirely consistent with discussions we've had before.

I understand the Department has reached out to the highest levels of Boeing to inform them of the statement. Don't know if you'd heard--but if not, wanted to ensure you were aware.

Should be an interesting few days. I love this job.

R/
(b)(6),(b)(7)[redacted]

**From:**
**To:**
**Cc:**
**Subject:** RE: SBInet Meeting
**Date:** Friday, January 22, 2010 11:05:09 AM

(b)(6);(b)(7)(C)

---

Absolutely. I will connect with everyone later today to set up a time that works.

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)
(cell)

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**From:** (b)(6);(b)(7)(C) ]
**Sent:** Friday, January 22, 2010 10:59 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

(b)(6);(b)(7)(C) —

As we discussed last week, our small group met yesterday to sketch out a structure for the review. I think (b)(6);(b)(7)( wanted to have a quick follow-up so he could stay apprised of status and direction. Is that something you can orchestrate?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Re: Initial direction for our OA strategy
**Date:** Monday, January 11, 2010 3:01:20 PM

---

Team,

The following is the response to our initial OA direction from the boss:

"I think that's pretty solid. You capture it, but I want to try to keep focus on leveraging existing commercial (or government) systems and avoid as much as possible any significant OA developmental activity".

So we are good to go and will be moving out quickly.. By the way I responded back to the boss stating that I would re-emphasize his COTS/GOTS statement by modifying the 2nd near-term execution statement as follows:

"Procure a COTS or GOTS solution, or multiple solutions, for test and evaluation"

Thanks to all who provided comments.

(b)(6);(b)(7)(

------Original Message------
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Cc:
Cc:
Cc:
Cc:
Cc:
Sent: Jan 7, 2010 16:34
Subject: Initial direction for our OA strategy

Good afternoon Boss,

Had an internal SBI session to discuss the latest OA thoughts bouncing around the 6th/7th floor.

It was a very good session. However, before we move further down a specific path, the group thought that we needed to have some direction from you as to where we are heading so that, ultimately, we could develop a detailed OA strategy.

To that end, I came up with the following (which was chopped through the group) as our initial direction. Please take a look and let me know if we hit the mark. Once I get your tweaks and/or concurrence, I will move out and begin putting meat to the bones.

By the way, I initially had this as a CBP vision – it was scaled back to an SBI vision – but I still think we may want to take this on at the CBP level given the expected CBP reorg.

V/R,

(b)(6);(b)(7)[redacted]

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As the industrial base transitions into designing, developing, and producing open architected technological products, SBI is transitioning its acquisition and procurement strategies to take advantage of those open architected technological products to yield modular, interoperable systems that adhere to open standards with published interfaces. This approach significantly increases opportunities for innovation and competition, enables reuse of components and technologies from a broad range of industry partners, facilitates rapid technology insertion, and reduces maintenance constraints.

SBI's Open Architecture Vision

Transform SBI's organization and culture and align resources to adopt and institutionalize open architecture principles and processes in order to deliver more capability to the agents and officers in the field faster and at reduced costs.

Open Architecture Principles (tailored to meet SBI vision):

1. Encourage the building of modular designs and disclosure of data to permit evolutionary designs, technology insertion, competitive innovation, and alternative competitive approaches from multiple qualified sources

2. Encourage competition and collaboration through the identification of alternative solutions and sources.

.

3. Encourage the building of interoperable applications and web services and ensure secure information exchange using common services (e.g. common time reference), common operator applications (e.g. track manager) and information assurance as intrinsic design elements.

4. Identify reusable application software selected through open competition of 'best of breed' candidates, reviewed by subject matter expert peers and based on data-driven analysis and experimentation to meet operational requirements while improving the overall integration of mission capabilities.

5. Ensure life cycle affordability including system design, development, delivery, and support while mitigating obsolescence by exploiting the Rapid Capability Insertion Process.

Near-term Strategy:

Procure an open architected Commercial Off the Shelf (COTS) Common Operational Picture (COP) as a SBI commodity buy that could replace, or begin to replace, the current SBInet Block 1 COP and be used as the next generation COP to meet existing and future SBInet requirements as well as other SBI project requirements.

Near-term Execution:

Develop an RFP using special contract requirements that describe the use of open software and other key data for use by contractors in bidding on this new procurement for which open-architecture compliance is a requirement.

Procure a solution, or multiple solutions, for test and evaluation

(b)(6);(b)(7)(C)

Director, Systems Engineering

Secure Border Initiative (SBI)

U.S. Customs and Border Protection

(b)(6);(b)(7)(C)

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Director, Systems Engineering
US Customs and Border Protection
Secure Border Initiative
(b)(6);(b)(7)(C)

Sent from my Blackberry

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: Initial direction for our OA strategy
**Date:** Monday, January 11, 2010 2:00:33 PM

---

Roger. I will re-emphasize your COTS/GOTS statement by modifying the 2nd near-term execution statement as follows:

Procure a COTS or GOTS solution, or multiple solutions, for test and evaluation

V/R,
(b)(6);(b)(7)(C)

***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 1:56 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: Initial direction for our OA strategy

Thanks, (b)(6);(b)(7)(C). I think that's pretty solid. You capture it, but I want to try to keep focus on leveraging existing commercial (or government) systems and avoid as much as possible any significant OA developmental activity.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 1:54 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: Initial direction for our OA strategy

Boss,

Resent to get it to the top of your email queue.

V/R,
(b)(6);(b)(7)(C)

***Director, Systems Engineering***
***Secure Border Initiative (SBI)***

*U.S. Customs and Border Protection*
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 4:35 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Initial direction for our OA strategy

Good afternoon Boss,

Had an internal SBI session to discuss the latest OA thoughts bouncing around the 6th/7th floor.

It was a very good session. However, before we move further down a specific path, the group thought that we needed to have some direction from you as to where we are heading so that, ultimately, we could develop a detailed OA strategy.

To that end, I came up with the following (which was chopped through the group) as our initial direction. Please take a look and let me know if we hit the mark. Once I get your tweaks and/or concurrence, I will move out and begin putting meat to the bones.

By the way, I initially had this as a CBP vision – it was scaled back to an SBI vision – but I still think we may want to take this on at the CBP level given the expected CBP reorg.

V/R,
(b)(6);(b)(7)(C

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2. Encourage competition and collaboration through the identification of alternative solutions and sources.
.
3. Encourage the building of interoperable applications and web services and ensure secure information exchange using common services (e.g. common time reference), common operator applications (e.g. track manager) and information assurance as intrinsic design elements.

4. Identify reusable application software selected through open competition of 'best of breed' candidates, reviewed by subject matter expert peers and based on data-driven analysis and experimentation to meet operational requirements while improving the overall integration of mission capabilities.

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**Near-term Execution:**

Develop an RFP using special contract requirements that describe the use of open software and other key data for use by contractors in bidding on this new procurement for which open-architecture compliance is a requirement.

Procure a solution, or multiple solutions, for test and evaluation

(b)(6);(b)(7)(C)
***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

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**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** FW: ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Date:** Friday, January 22, 2010 6:19:35 PM
**Attachments:** 2010 Jan 22 Major Acq Pgm Weekly Rpt.pdf
**Importance:** High

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PMs,

Per the email below, this is a heads up that you should be hearing from your respective CAEs or Component Acquisition Staffs regarding response to a GAO information request on your major acquisition program. The request involves reviewing your nPRS program/project data and updating outstanding ADM action item status (in the attached Major Acquisition Program weekly report).

Your support and timely response to this GAO request is greatly appreciated.

Regards,

(b)(6);(b)(7)(C)
**Acquisition PM Division (APMD)**
Department of Homeland Security
Office of the Chief Procurement Officer
Washington, DC 20528

Phone
Email: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 22, 2010 5:56 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Importance:** High

CAEs/Component Acquisition Support Staffs:

1. To follow up on this past week's Program Management Council (PMC) meeting of 20 January, I am asking for your support in responding to two actions tasked to DHS from a recent GAO information request:

    a. The first action requests an updated status of Acquisition Decision Memorandum (ADM) action items (AI), and a summary statement from DHS identifying factors that have prevented implementation of the ADM AI within the established timelines.
    b. The second action requests the most recent nPRS monthly summary for each of the

programs being reviewed by the GAO in their ongoing major program review.

2. ADM action items. Please review your component programs' outstanding action items and provide APMD with updates on these items, with particular attention paid to overdue action items (for overdue action items, provide an assessment of what prevented on-time accomplishment, and when the action item will be completed). This week's Major Acquisition Program (MAP) report with open ADM AI's is forwarded to assist in your response. Please provide the Component response to (b)(6);(b)(7)(C) copy to (b)(6);(b)(7)(C) by COB 1 February 2010.

3. nPRS Program Reports. GAO has requested an updated nPRS report be provided **at a program/project level** for the following programs currently under review in the ongoing GAO review of major DHS programs:

| CBP | NPPD | OHA | TSA | USCG |
|---|---|---|---|---|
| ACE | NCPS | Biowatch | EBSP | C4ISR |
| SBInet | US-VISIT | | PSP | FRC |
| TECS MOD | | | SF | MPA |
| WHTI | | | | NSC |
| | | | | R21 |
| | | | | RB-M |

To ensure that the most up-to-date data is provided to GAO on the programs identified above, please ensure that the Program Manager reviews (and updates, as necessary) the nPRS data for his program/project set. Please provide positive confirmation of this review for all affected programs/projects in your component to (b)(6);(b)(7)(C) nPRS lead, with copy to (b)(6);(b)(7)(C) by COB 1 February 2010.

4. If you have any questions please feel free to contact me or my staff. Thank you for your cooperation and quick response on this important matter.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
**Director, Acquisition PM Division (APMD)**
Department of Homeland Security
Office of the Chief Procurement Officer
Washington, DC 20528

Phone: (b)(6);(b)(7)(C)
Email:

Homeland Security

# Major Acquisition Program
# Weekly Executive Report
# Acquisition Program Management Division

Data as of
1/22/2010

## Status of Component Acquisition Portfolios

| Component | Number of Major Acquisition Programs | Percent with Certified PM | Percent Reporting to nPRS | Acquisition Program Baselines | | | |
|---|---|---|---|---|---|---|---|
| | | | | Number Approved | Number Submitted | Number In Preparation | Number Not Needed |
| NON-RESPONSIVE | | | | | | | |
| CBP | 16 | 81% | 78% | 2 | 0 | 14 | 0 |
| NON-RESPONSIVE | | | | | | | |

## Acquisition Review Board (ARB) Upcoming Schedule

| | | | | | |
|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | |

NON-RESPONSIVE

## Status of Acquisition Decision Memorandum (ADM) Action Items

| Component | Program | ADM Date | Actions Assigned | Actions Completed | Actions Overdue |
|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | |
| CBP | SBI TI & SBInet | 8-Sep-08 | 10 | 10 | 0 |
| NON-RESPONSIVE | | | | | |
| CBP | SBInet | 11-Feb-09 | 12 | 3 | 0 |
| NON-RESPONSIVE | | | | | |
| CBP | SBInet | 26-May-09 | 2 | 0 | 1 |
| NON-RESPONSIVE | | | | | |
| CBP | SBInet | 6-Sep-09 | 2 | 1 | 1 |
| NON-RESPONSIVE | | | | | |

# Major Acquisition Program
# Weekly Executive Report
## Acquisition Program Management Division

Data as of
1/22/2010

**Overdue Acquisition Decision Memorandum (ADM) Action Items**

| Component | Program Acronym | ADM Date | Action Item | Action Lead | Action Item Due Date | Status |
|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | |

# Major Acquisition Program
# Weekly Executive Report
## Acquisition Program Management Division

Data as of
1/22/2010

| Component | Program Acronym | ADM Date | Action Item | Action Lead | Action Item Due Date | Status |
|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | |
| CBP | TACCOM | 24-Sep-09 | Provide USM with detailed plan to mitigate O&M funding shortfalls | CBP | 15-Oct-09 | TACCOM FYHSP now contains O&M funding for FY 2010 and 2011. Funding is from SBInet BSFIT funds. |
| NON-RESPONSIVE | | | | | | |
| CBP | SBInet | 26-May-09 | Develop and approve an addition to SBInet TEMP for AJO-1 differences | SBI PM | 26-Aug-09 | Not submitted as of 22-Jan-2010 |
| NON-RESPONSIVE | | | | | | |

# Major Acquisition Program
# Weekly Executive Report
**Acquisition Program Management Division**

**Data as of 1/22/2010**

| Component | Program Acronym | ADM Date | Action Item | Action Lead | Action Item Due Date | Status |
|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | |

# Major Acquisition Program
# Weekly Executive Report
**Acquisition Program Management Division**

**Data as of 1/22/2010**

| Component | Program Acronym | ADM Date | Action Item | Action Lead | Action Item Due Date | Status |
|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | |
| | | | | | | |
| | | | | | | |

**From:**
**To:** (b)(6);(b)(7)(C)

**Subject:** SBInet

When: Friday, January 29, 2010 2:00 PM-3:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: (b) (7)(E)

*~*~*~*~*~*~*~*~*~*~*

**From:**
**To:** (b)(6);(b)(7)(C)
**Cc:**
**Subject:** RE: SBInet Meeting
**Date:** Monday, January 25, 2010 8:34:06 AM

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With a little juggling, I could be available:

- All day Tuesday
- Wednesday afternoon between 1:00 and 4:00
- Thursday afternoon after 1:00
- Friday afternoon after 1:00

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C) ]
**Sent:** Friday, January 22, 2010 6:14 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

Hello everyone,

I will reach out on Monday to schedule this meeting for next week. If anyone has days that you know will absolutely not work for the meeting just let me know when you have a chance and I will work around it. Have a great weekend!

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)
cell)

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**From:** (b)(6);(b)(7)(C) ]
**Sent:** Friday, January 22, 2010 10:59 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

(b)(6);(b)(7)(C) —

As we discussed last week, our small group met yesterday to sketch out a structure for the review. I think (b)(6);(b)(7)(C) wanted to have a quick follow-up so he could stay apprised of status and direction. Is that something you can orchestrate?

(b)(6);(b)(7)(C)

Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: SBInet Meeting
**Date:** Saturday, January 23, 2010 1:34:55 PM

---

(b)(6);(b)(7)(C)

Monday, Wednesday and Thurs before 3pm are bad for me, but all day Tues, Thurs afternoon and Friday are goo. Thanks... (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Director, DHS Test and Evaluation and Standards Division
Department of Homeland Security
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Friday, January 22, 2010 6:14 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

Hello everyone,

I will reach out on Monday to schedule this meeting for next week. If anyone has days that you know will absolutely not work for the meeting just let me know when you have a chance and I will work around it. Have a great weekend!

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Friday, January 22, 2010 10:59 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

(b)(6);(b)(7)(C) —

As we discussed last week, our small group met yesterday to sketch out a structure for the review. I think (b)(6);(b)(7)(C) wanted to have a quick follow-up so he could stay apprised of status and direction. Is that something you can orchestrate?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Cc:** [redacted]
**Subject:** FW: Additional questions for DHS
**Date:** Tuesday, January 26, 2010 11:47:18 AM

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FYI – See below for OLA's response to an inquiry regarding the "DHS-wide review" of SBInet…

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 26, 2010 11:13 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** Fw: Additional questions for DHS

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**From**: (b)(6);(b)(7)(C) >
**To**: (b)(6);(b)(7)(C)
**Sent**: Tue Jan 26 10:35:43 2010
**Subject**: FW: Additional questions for DHS

FYI – Session's office asked about SBInet and there are a number of minority staffers included on the email chain. I wanted to make sure you saw (b)(6);(b)(7)(C) response.

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 26, 2010 9:36 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: Additional questions for DHS

Hey (b)(6);(b)(7)( – the Department is not changing the view that technology is a critical component of our border security efforts, but there are some long-standing issues with SBI net as it was initially designed. As you know, the program has yet to meet any of the deadlines, and it was actually supposed to be fully deployed by now. In fact, there is no near-term, reliable deadline for deployment. As such, our agents don't have – nor will they have anytime soon - this critical tool on the border.

In order to get technology on the border as quickly and efficiently as possible, the Secretary has ordered this Department wide re-assessment to bring in all of the expertise of the Department, e.g., Science and Technology, Management, other components, etc. to make sure the project as it has been designed and configured is, in fact, the best way to get technology on the border. We should have some more information to put out on the scope of the review and timeline shortly.

The Secretary remains consistent in the view that DHS should be aggressive in its pursuit of technology on the border.

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C) ]
**Sent:** Monday, January 25, 2010 8:10 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
**Subject:** RE: Additional questions for DHS

(b)(6);(b)(7)(C), et al.

Many thanks for the briefing this morning. It was quite helpful.

On a somewhat different topic, can anyone at DHS HQ shed a little more light on the news item below regarding SBINet? What is the significance of the Secretary's call for a "department-wide reassessment" following on the heels of CBP's implementation review? The scope of the review, and labeling it a "reassessment," seems to suggest something more than a study for ways to improve design or execution. Is the Department considering cancellation of the SBINet project?

**Napolitano orders SBInet reassessment**

Electronic border fence has 'unacceptable delays'

By Alice Lipowicz

Jan 22, 2010

Homeland Security Secretary Janet Napolitano has ordered a reassessment of the $8 billion SBInet virtual border fence program in Arizona after another round of delays in the program, an official confirmed today. Boeing Co. is the prime contractor on the project.

SBInet is an electronic surveillance system composed of cameras, radars and other sensors strung on towers and coordinated with other sensor systems, communications and command and control networks. U.S. Customs and Border Protection recently has been deploying a 23-mile segment of the system near Tucson, Ariz.

Napolitano requested the SBInet reassessment Jan. 8 after an internal evaluation revealed "unacceptable delays" in the program, according to a Jan. 11 e-mail message from Napolitano provided today by Matthew Chandler, a Homeland Security Department spokesman.

Although the message did not state the extent of the delays, the Seattle Times recently reported that the initial operational segment, known as Tucson-1, would be three months late in beginning operation. Instead of beginning operation at the end of 2009, the operation has been delayed to March 2010, the newspaper said.

Napolitano indicated in her message that SBInet continues to fall short of expectations.

"Americans need border security now — not 10 years down the road. I am committed to ensuring that our border security programs are timely and cost-effective," Napolitano wrote.

"This fall, due to my ongoing concerns about SBInet, I directed the acting commissioner of U.S. Customs and Border Protection to evaluate its implementation. As his analysis uncovered unacceptable delays, last Friday I ordered a department-wide reassessment of the program to consider options that may more efficiently, effectively and economically meet our border security needs," Napolitano wrote.

Mark Borkowski, project manager for the Secure Border Initiative, which includes SBInet and other fencing programs, told Federal News Radio recently that the next segment of the project, Ajo-1, will be built as scheduled, but Boeing will not begin any new work until the reassessment is completed.

Boeing got the initial SBInet contract in September 2006, and first built an 18-mile prototype of the system near Sasabe, Ariz. The border patrol has been using that prototype segment in its daily operations to protect against border incursions since it was accepted by DHS in February 2008.

Borkowski a year ago said the system was undergoing additional testing before permanent construction would begin.

(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 26, 2010 7:29 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** Accepted: SBInet



BW7 FOIA CBP 000140

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: SCHEDULE CONFLICTS
**Date:** Tuesday, January 05, 2010 12:21:04 PM

---

OK. I'll look at possibly moving it to Thursday of next week. It looks like you're open that afternoon. We'll have to get the word out right away.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 05, 2010 12:19 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SCHEDULE CONFLICTS

I may have a conflict with the award fee, as well—so perhaps we should reschedule it.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 05, 2010 12:18 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C))
**Subject:** SCHEDULE CONFLICTS

(b)(6);(b)(7)(C): I was just notified that the ARRA execution briefing to USM that was postponed from 21 Dec because of the weather is now scheduled for the 12th at 2:00. That means I will not be able to attend the C3I award fee board.

I was also notified that the monthly meeting of the CBP Efficiency Review Steering Committee is on the 13th from 1:00 to 2:00. I'll leave the JPMR when we break for lunch, attend the meeting, and then return to the JPMR.

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: Draft SBI SED Overview sjk 5 Jan 10.pptx
**Date:** Tuesday, January 05, 2010 12:33:47 PM

---

Thanks (b)(6);(b)(7)(C). I think from an overall conceptual standpoint we're in alignment, but there are several detailed areas that need further discussion.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 05, 2010 10:49 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Draft SBI SED Overview sjk 5 Jan 10.pptx

(b)(6);(b)(7)(C)

As you go forward to introduce your new organization to your team tomorrow, I wanted to offer you both a chance to view what I believe are SBI SE's vision and mission.

Understanding the SE perspective may provide a little more clarity in understanding the grey areas between my organization and yours OR may be the catalyst for follow-on discussions.

The attached is still work in progress but believe I am near 80% complete.

Thanks,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

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(b)(6);(b)(7)(C)

**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C)**(office)**
[redacted]**cell)**

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: CBP BUR Activity List and initial feedback from DHS PA&E
**Date:** Tuesday, January 05, 2010 12:41:02 PM

---

I don't think so—at least, not at the moment. I just wanted you to have the SA…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 05, 2010 12:39 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: CBP BUR Activity List and initial feedback from DHS PA&E

Do you need anything from us to support the meeting with Budget?

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 05, 2010 11:14 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: CBP BUR Activity List and initial feedback from DHS PA&E

FYI…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 05, 2010 11:14 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: CBP BUR Activity List and initial feedback from DHS PA&E

Enclosed is the feedback we have received from DHS PA&E on our BUR activities list. The comments are long and a bit of a mixed bag (looks like there were a few analysts providing comments). Budget will be providing general comments but CBP will need to have comments/counter proposal back to DHS by COB Friday. As you can see from the email below we have reached out to some of the other components to get some intel on what they have gotten in terms of comments. This may help guide us, but even if it is not fruitful, Budget will be providing comments back to DHS on Friday.

As you will see from the comments, while there are some concerns about OFO's activities and the granularity, they recognize that this has been driven by the fees. They also recommend we look at the activities in the statement of net cost, and see what can be used from there to add detail. Short answer is I don't think we will have much work to develop comments/counter proposals for OFO. For OIOC, OBP, SBI and OAM the task is more complicated. DHS has offered a number of options, some of which may work and some may not and/or may conflict with each other.

**Budget would like to meet with OBP at a minimum and possibly OBP, SBI and OAM together to discuss any recommendations on an alternative approach. We will be reaching out to OBP (probably Wednesday) to set up a meeting which will hopefully work with OAM and SBI's schedule**. For OIOC we will reach out to you separately to discuss your thoughts.

The only option not on the table is to ignore DHS completely. We would like your input but budget will be addressing their concerns with or without your support. We need to have an approach which works for all of CBP, but is consistent with how we do business. We look forward to sitting down and discussing this with you.

Thanks,

(b)(6);(b)(7)(C)

**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
**cell)**

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 05, 2010 9:07 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** CBP BUR Actvity List and initial feedback from DHS PA&E

Happy New Year Fellow Budget Officers-
I am enclosing DHS's initial feedback on the activities list for the BUR for CBP. There are a number of comments, and it looks like CBP, ICE, TSA and USCG will be pulled together to address some come activities. If it all possible, I would like to get together this week (in person or on the phone) to understand how your organizations are moving forward and to share our thoughts. If you feel comfortable, we would love to see the comments on your activities. This is not so much to feel better about what we have done (ok, maybe just a little) but to understand DHS's approach across the board. One of the comments we have received

is that our activities list is not granular enough. It would be great to know if you have received similar feedback and/or how you are going to respond. It may be helpful for us to collaborate more frequently as we move forward, but we can discuss when we meet this first time.

We will be sending you an invite to a meeting/call-in for Tuesday or Wednesday. If there is a time that is particularly bad, please let us know. I am copying the CBP BUR leads. Please let us know if there are people on your staffs that should be included.

Thanks,

(b)(6);(b)(7)(C)

**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
**(cell)**

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: SBInet Review and Status
**Date:** Friday, January 22, 2010 9:22:53 AM

---

(b)(6);(b)(7)(C),

(b)(6);(b)(7)(C) is on travel. I think it is fine for you to handle from here. Just keep us apprised of the when's and what's. thanks

(b)(6);(b)(7)(C)
Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 21, 2010 4:12 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SBInet Review and Status

(b)(6);(b)(7)(C)

We had the follow-up meeting with reps from DHS S&T and DHS CPO, as we agreed with (b)(6);(b)(7)(C) last week. We've got a sketch of a time-phased way forward for the overall SBInet review based on today's discussion.

(b)(6);(b)(7)(C) wanted to have fairly frequent updates and statuses, at least for the next couple of weeks. We had agreed we would set something up with him and the other participants from last week, once we completed our smaller group meeting (the one we held today).

Would you like to take the initiative to schedule a status update with (b)(6);(b)(7)(C), or is that something you'd like me to handle from here?

Thanks,

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:**
**To:** (b)(6);(b)(7)(C)

**Subject:** FW: SBInet Status
**Date:** Tuesday, January 19, 2010 8:53:01 AM

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Just FYSA.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C) )
**Sent:** Monday, January 18, 2010 8:13 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Status

(b)(6);(b)(7)( –

The issues that you have identified here are exactly what the review team will be interested in knowing. Thanks for your candor. I think you are right in fixing the root problems instead of taking a gamble on the "band aid" fix.

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 15, 2010 8:12 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** SBInet Status

Chief--

Since we didn't have staff meeting or ESC yesterday, I thought I'd give you a quick update on the current status of SBInet.

As you know, testing will be delayed. However, we think the basic system that's constructed in Tucson is pretty good. (b) (7)(E) -I think it would be irresponsible to take full ownership until everything's done— (b) (7)(E) (b) (7)(E)

Therefore, we are working with Boeing to turn the system over to the Border Patrol for "Initial Operations and Familiarization" (we're still working on the right terminology but that seems to get the basic message across). We may be able to do this as soon as January 25. Over the next months, as we're waiting to complete testing, the Border Patrol will be able to use the existing system, with support from Boeing as required, on a non-interference basis. That will generally mean it will be available to support operations (b) (7)(E)

That way, we can take advantage of what we have while we continue to work on cleaning up remaining

issues. [redacted] (b) (5) [redacted]. System Acceptance Test (SAT) would be in June or July. (Operational Test, which would be the OBP evaluation, would follow after SAT—SAT is the test we need before we take ownership of the system from Boeing, and we do Operational testing after we take ownserhsip).

There are a couple of key reasons for these delays. We think we've got a pretty good handle on the system and the things we need to fix—most of which are annoyances. For example, [redacted] (b) (7)(E) [redacted] Rather than simply "patching" these types of things, we're actually trying to fix the root cause. I think that's smart for the long-term, but it costs time because we have to do the analysis, design the fix, and then actually buy the upgraded system. For example, [redacted] (b) (7)(E) [redacted] there's time between ordering something and receiving it. It's not that the problem is all that hard—it's just the reality of the time it takes to buy stuff.

[redacted] (b) (5) [redacted]

Another example has to do with the SAT itself. Our original plans called for about 2 weeks of dry runs followed by 2-3 weeks of official "runs for the record." However, we've decided we should do much more testing to give us statistical confidence in our results. Our future decisions about SBInet depend on good data on performance—so we think we should take the time to get the statistics right. In this case, we have [redacted] (b) (7)(E) [redacted] we need to check through the [redacted] (b) (7)(E) [redacted] AOR. To be statistically valid, [redacted] (b) (5) [redacted] That wasn't our original plan but we think it makes sense now. Another difference comes from an OBP request. The system as designed calls fo [redacted] (b) (7)(E) [redacted] e've agreed to check that out in SAT—which is almost like doubling the amount of testing. This is a tough call for a program manager because it costs time and it's not part of the formal requirement for the system—but it seems to be a very high priority for OBP so I think it prudent to be responsive. As a result of all of this, SAT will be much longer than our original plan —it will be about a month for dry runs and 6-8 weeks for formal runs for the record.

v/r,
[redacted] (b)(6);(b)(7)(C)

[redacted] (b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Draft SBI SED Overview sjk 5 Jan 10.pptx
**Date:** Tuesday, January 05, 2010 10:48:40 AM
**Attachments:** SBI SED Overview sjk 5 Jan 10.pptx

---

(b)(6);(b)(7)(C)

As you go forward to introduce your new organization to your team tomorrow, I wanted to offer you both a chance to view what I believe are SBI SE's vision and mission.

Understanding the SE perspective may provide a little more clarity in understanding the grey areas between my organization and yours OR may be the catalyst for follow-on discussions.

The attached is still work in progress but believe I am near 80% complete.

Thanks,
(b)(6);(b)(7)(C)

***Director, Systems Engineering***
***Secure Border Initiative (SBI)***
***U.S. Customs and Border Protection***
(b)(6);(b)(7)(C)

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(b)(6);(b)

# DRAFT

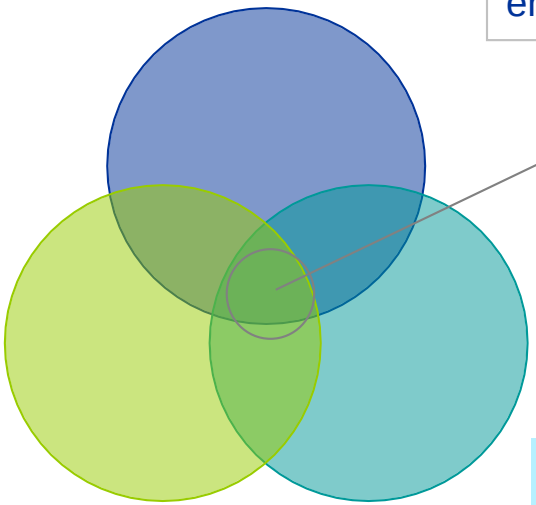
## CBP SBI Systems Engineering Directorate

**Presented by (b) (6) Director of Systems Engineering**

**5 January 2010**

# CBP SBI Systems Engineering Directorate (SED) Vision

**Practice** the systems engineering discipline by providing qualified Subject Matter Expertise across the enterprise.




U.S. Customs and Border Protection

SED Center of Excellence

**Lead** systems engineering efforts for CBP acquisitions

**Advocate** for the systems engineering discipline for the CBP SE Center of Excellence

# CBP SBI Systems Engineering Directorate (SED) Mission

- **The Systems Engineering Directorate is the Practice Lead within CBP for Systems Engineering**:
  - Develops and applies Systems Engineering practices across the CBP enterprise by:
    - Identifying
    - Defining
    - Maintaining
    - Executing
    - and monitoring system engineering processes throughout a system's entire life cycle
  - **Trains and supplies Subject Matter Experts**
    - Provides technical Subject Matter Expertise (SMEs) to CBP acquisition programs/projects (current focus is SBI*net)*

**Practice**

# CBP SBI Systems Engineering Directorate (SED) Mission (cont.)

- **The Systems Engineering Directorate leads program and enterprise efforts to achieve superior technical outcomes through**:
  - Process Improvement
    - Continuously monitor and improve the Technical and Technical Management Processes.
  - Quality Control
    - Monitor and improve the quality of Systems Engineering Products that impact Cost, Schedule or Technical Performance
  - Applied Systems Engineering and Guidance/Mentoring
    - Provides guidance and mentoring for the SE processes by participating in Integrated Product Teams and Technical Review Boards

**Lead**

# CBP SBI Systems Engineering Directorate (SED) Mission (cont.)

- **The Systems Engineering Directorate is the CBP and Program Systems Engineering advocate**:

**Advocate**

# Systems Engineering Directorate
# Technical and Technical Management Processes

**Technical Processes**

Transition

Validation

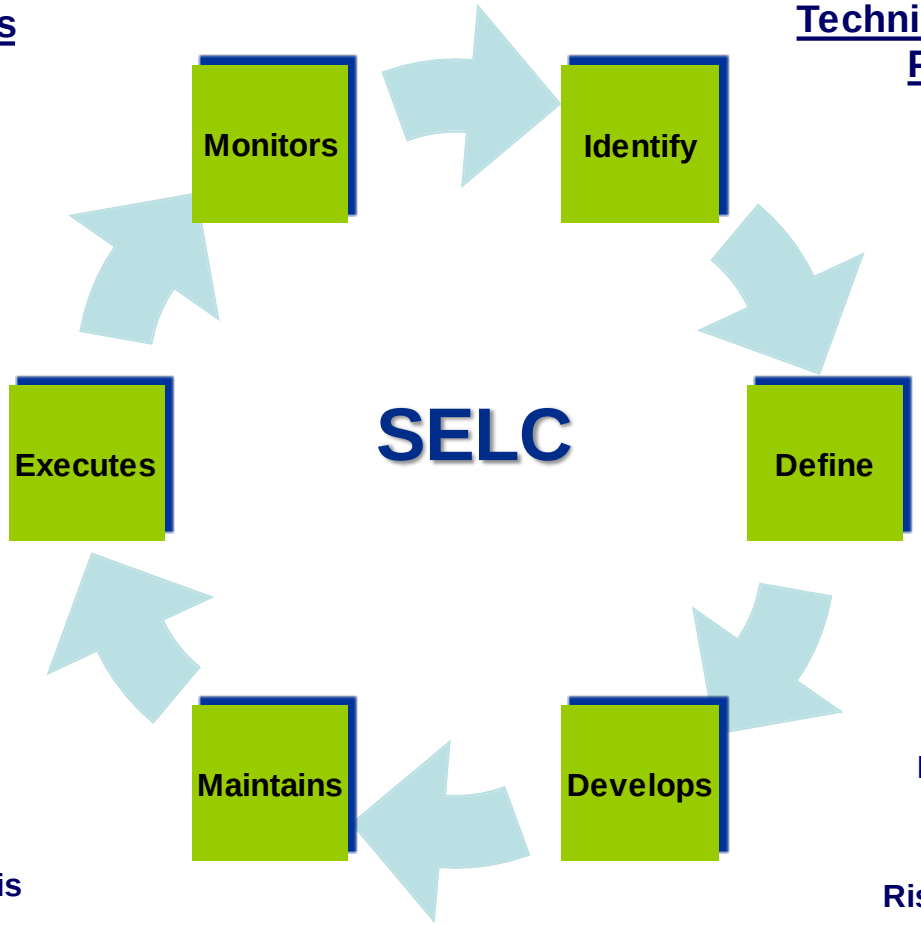
Verification

Integration

Implementation

Architecture Design

Requirements Analysis




**Technical Management Processes**

Technical Planning

Configuration Mgmt

Requirements Mgmt

Technical Assessment

Data Management

Interface Management

Risk Management

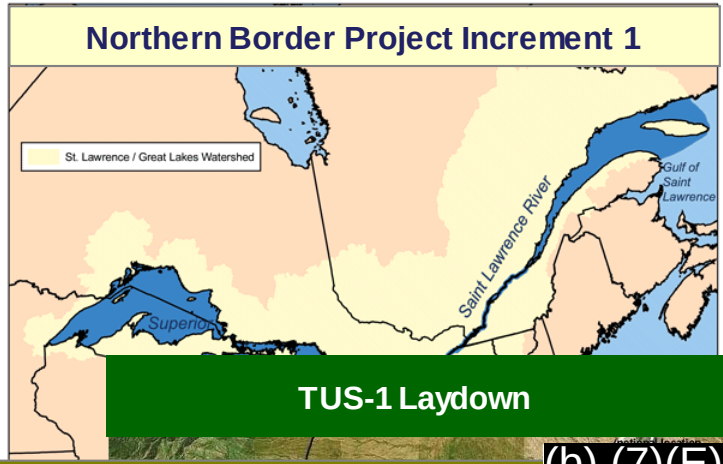
**Development and implementation of technical process "Best Practices" is part of SED Mission of Practice, Lead & Advocate**



DW7-EOA CBP 000157

# Systems Engineering Directorate
# SBI Program Activities

- **The SBI Systems Engineering Division supports SBInet in the following Projects:**
  - System Block Development for Block-1
  - Southwest Border projects:
    - P-28
    - C3I/COP
    - TUS-1
    - AJO-1
  - Northern Border projects:
    - Increment 1: Surveillance Enhancement Project
    - Increment 2: Integration Demonstration Project
  - P-25 Tactical Modernization Program
  - Spectrum Relocation




TUS-1 Laydown

AJO-1 Laydown

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

# SED & SBI Program Project Production (P3) Relationship

**SBI Program Manager**

**SBI Director SED**

**Executive Director SBI*net***

**Technical Authority**

**P3 Authority**

Requirements | Design | Prototype | Test | Implementation | Deployment | Sustainment

**Systems Engineers and Systems Analysts**

**Program Managers and Analysts**

***Interface***

**Program & Technical Authority**

- Sets system level technical direction and content
- Develops standards, architectures, tools and processes
- **Provides systems engineering SMEs to Programs and Projects for production assistance to ensure proper implementation**
- Ensures engineering products are complete and meet program needs
- Ensures resource competency, allocation, career development

Interface Areas

- Execution of technical management processes
- Execution of technical processes
- Issue Resolution

**Project Production Authority**

- Accountable to the SBI Program Manager for executing SBI*net* production as designed by the SED
- Responsible for all production aspects of Program management (Cost, Schedule, Performance)
  - Production Planning
  - Measure progress
  - Report status

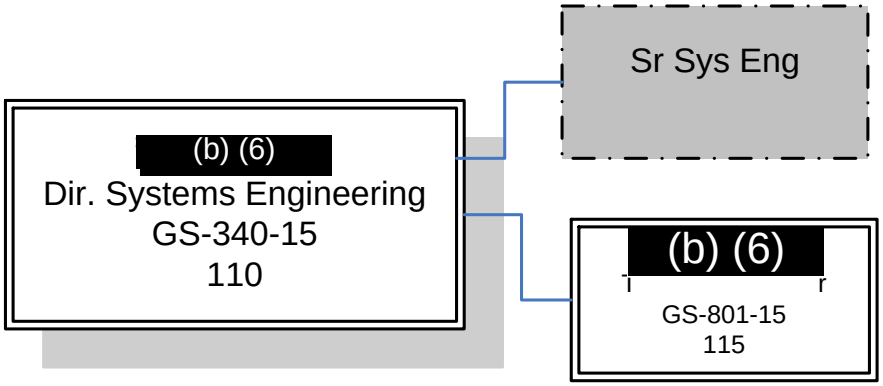
# SED Technical Authority

- **The Systems Engineer (SE) Technical Authority (TA) is responsible for the following activities**:
  - Elicits stakeholder requirements
  - Analyzes requirements
  - Develops the Functional Architectural Design
  - Guides Physical Architectural Design
  - Guides Developer Implementation Activities
  - System integration
  - Verifies that system meets requirements baseline
  - Transitions the system to the production environment
  - Validates that the system meets the users operational needs
  - Sustains the system in its operational environment
  - Maintains the system until it meets the end of its life cycle
  - Disposal of the system

# SBI Program Project Production (P3) Authority

- **The Executive Director for SBInet has Program Authority (PA) and is responsible for the following activities for the PEO:**
  - Executes programmatic functions (Cost, Schedule, and Performance)
  - Ensures alignment with SED Architecture Specifications and SE Processes
  - Develops and assesses the Production Plan
  - Controls production execution
  - Responsible for Production decision-making
  - Monitors and mitigates Production risk associated
  - Produces the product

# Systems Engineering Directorate
# Office of the Director




**Director Systems Engineering –** (b) (6)

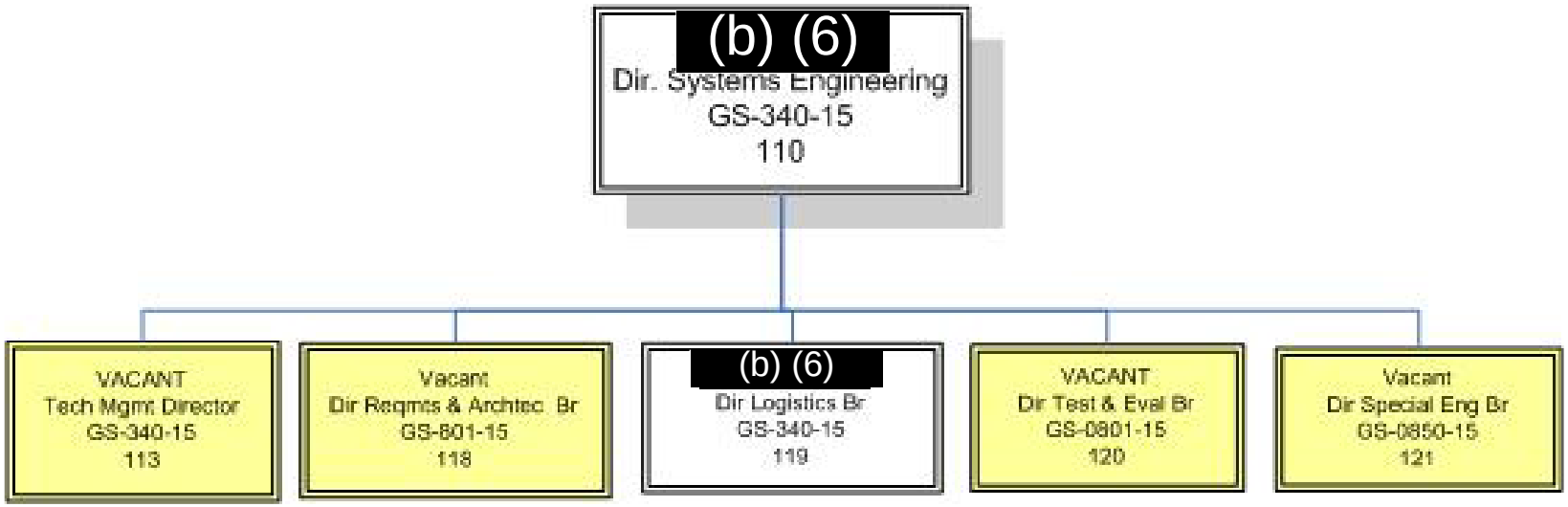
**Mission -** The CBP/SBI Systems Engineering Director provides supervisory functions for a diverse staff of engineers, analysts, and computer scientists which includes: setting priorities and schedules; assigning; making decisions on issues presented by the staff; communicating performance requirements; evaluating work performance; and executing personnel actions. The CBP/SBI Systems Engineering Director assists the SBInet Program Manager to identify, direct and maintain the resources (e.g., personnel, facilities, equipment and funds) to achieve SBInet capabilities.

# CBP/SBI Systems Engineering Director Responsibilities

- **Responsibilities - SBI Systems Engineering Director ensures**:
  - strategic technical issues/tenets drive the program management structure and decision framework
  - SBI's established mission, vision, and management philosophy for the systems engineering enterprise is adhered to
  - IEEE or equivalent Systems Engineering and Software Development standards are used in developing the SBI product suite
  - development of the systems engineering toolbox (i.e., design reference mission, formalized metrics, modeling and simulation tools, assessment tools) necessary to execute a discipline systems engineering approach
  - assistance to the SBInet Program Manager to identify, direct and maintain the resources (e.g., personnel, facilities, equipment and funds) to achieve SBInet capabilities

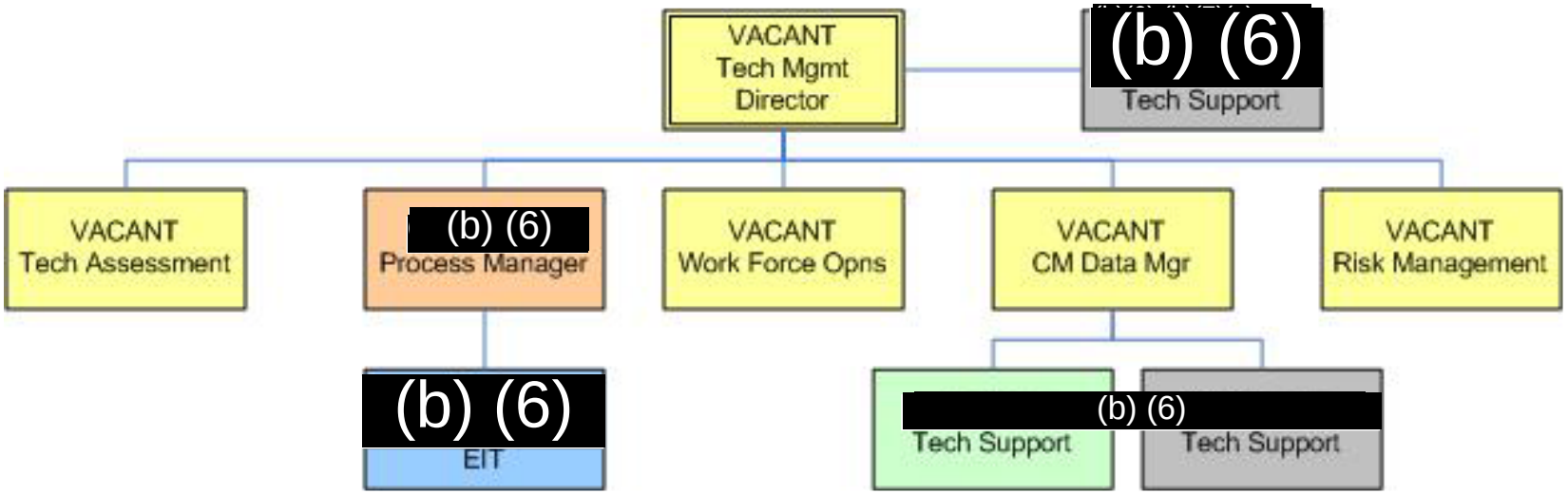
- **Deliverables –** products are delivered by each division within the directorate and coordinated at the Director level for internal SE approval before release to the Program Management Authority

# Systems Engineering Directorate Divisions




**Mission -** The Systems Engineering Directorate Divisions support the Systems Engineering Director by ensuring SBI engineering staff execute across the program and in alignment with the SBI Program and SE Division Vision, DHS and CBP acquisition policies, all Technical and Technical Management Processes, the Technical Baseline, the SBI*net* SELC as documented in the program's Systems Engineering Plan (SEP), and the SBI Enterprise Architecture to produce quality integrated SBI capabilities meeting the end users' needs.

# CBP/SBI Systems Engineering Directorate
# Technical Management Division




**Director** - VACANT/ (b) (6) Acting)

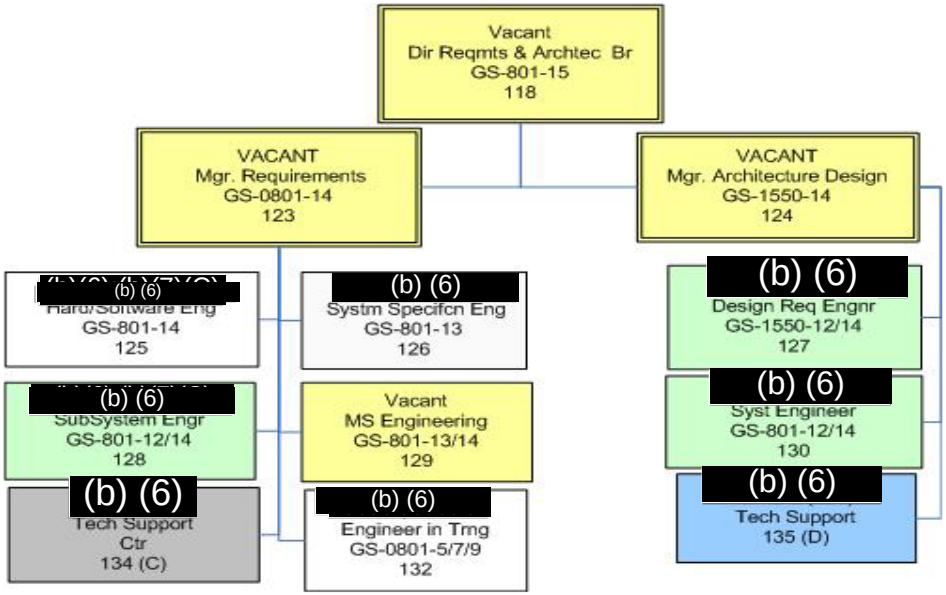
**Mission** - The CBP/SBI Technical Management Division, under the Director of Systems Engineering, develops manages, and executes industry best Technical Management Processes and Practices for Systems Engineering across CBP and within acquisition programs such as SBInet. Technical Management Processes such as Configuration Management, Risk Management, and Quality Control ensure the proper control and delivery of superior engineering products while mitigating program risk (cost, schedule, and technical performance).

# Technical Management Division

- **Responsibilities** – manages the technical management processes executed across the SBI program. Executes the following responsibilities for the program:
  - SE Process development and execution
  - Quality Control & Assurance
  - Configuration Management
  - Risk Management
  - Work Force Operations Development
  - Develops and sustains all SE processes ensuring proper execution across the program

- **Deliverables** –
  - SE Technical and Technical Management Processes
  - Technical Review Manual
  - Quality Assurance Plan
  - Risk Management Plan
  - Configuration Management Plan

# Systems Engineering Division
# Requirements & Architecture – Organization




**Director** - VACANT

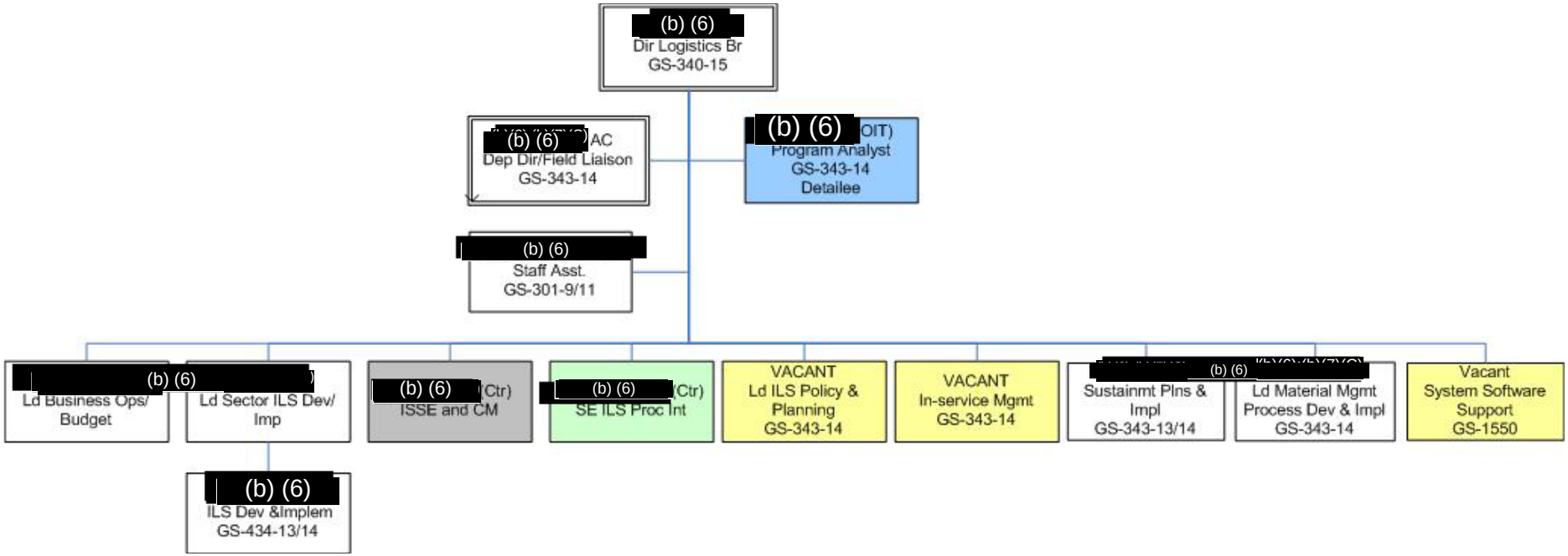
**Mission** - The CBP/SBI Requirements and Architecture Division, under the Director of Systems Engineering, manages the Requirements Process for CBP/SBI by identifying, documenting, analyzing, tracing, tracking, prioritizing, and agreeing on requirements, sets the requirements baseline and then controls change and communicates any changes to relevant stakeholders. It is a continuous process throughout CBP's acquisition programs and SBI*net*.

# Systems Engineering Division Requirements & Architecture

- **Responsibilities – manages the requirements management process for the SBI program.**
  - ensures form, fit and function of all user defined and system derived functional, non-functional, and performance requirements;
  - interface to the Requirements Review Board
  - ensures alignment of all requirements to the CBP EA through architecture modeling and analysis
  - contributes to infrastructure and environmental impact analysis
  - coordinates with T&E on the development of the Test and Evaluation Master Plan
  - develops Service Level Agreements (SLAs)
  - responsible for Information Security Assessments and plans

- **Deliverables:**
  - Requirements Traceability Matrix
  - SBI Enterprise and System Architectures
  - Interface Control Documents
  - Service Level Agreements
  - Systems Security Plan
  - Security Risk Assessment

# Systems Engineering Division
# Integrated Logistics Support



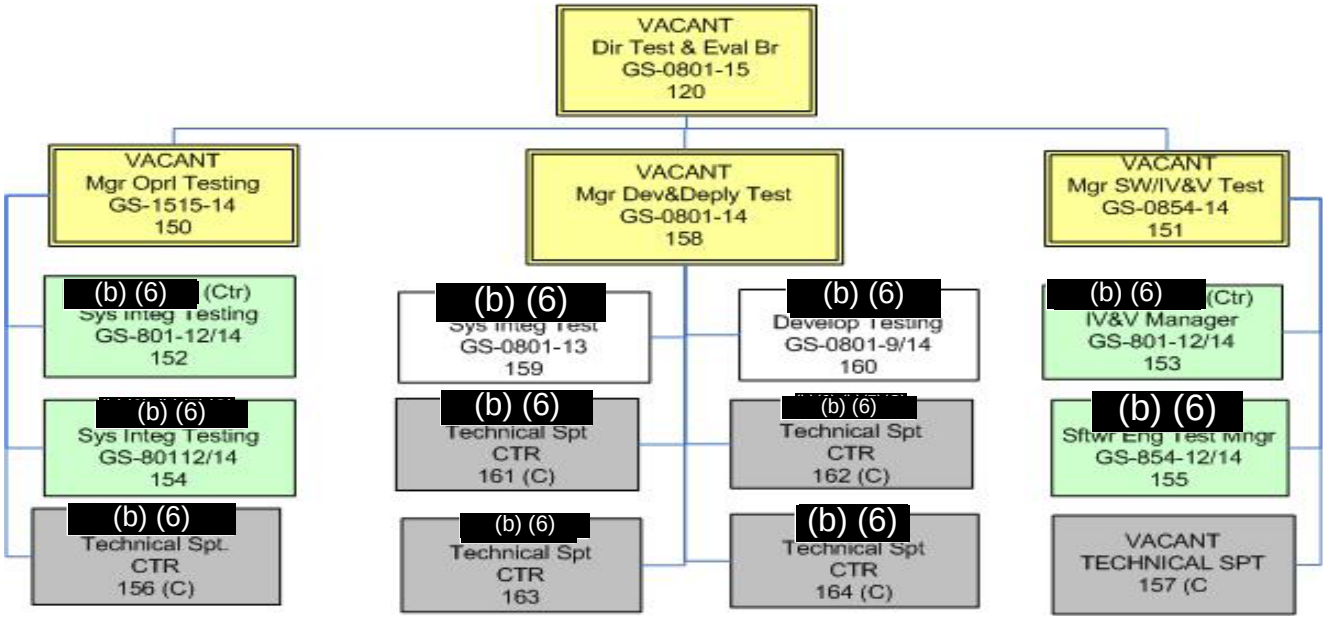

**ILS Division Director** (b) (6)

**Mission –** The SBI ILS Division, under the Director of Systems Engineering, supports the acquisition and sustainment of critical border enforcement assets through the development and implementation of ILS requirements in accordance with DHS Acquisition Directive 102-01, Appendix J. The ILS Division ensures for the program that design considerations are met to support customer needs in the areas of reliability, maintainability, and availability, to optimize border enforcement operations at optimal life-cycle costs

# Systems Engineering Division
# Integrated Logistics Support

- **Responsibilities** – manages supportability and sustainment requirements for SBI baseline technology products by:
  - establish a CBP wide ILS Integrated Product Team to develop a CBP capability to sustain border enforcement technology
  - develop a model to integrate logistics engineering requirements into the systems engineering process
  - partner with CBP/SBI acquisition offices to develop an O&M budgeting process/model suitable to meet SBI and legacy life-cycle support needs
  - identify and develop an ILS infrastructure to meet the life-cycle support needs of critical border enforcement technology
  - work with the Office of Administration, Acquisition Directorate, in the development and implementation of DHS-wide ILS Policy in support of DHS AD 102-01, Appendix J
  - develop tailored engineering specification requirements to meet the reliability, maintainability, and availability needs of the border enforcement end user communities
- **Deliverables**:
  - Integrated Logistics Support Plan
  - Supportability and Sustainment Risks
  - In-service engineering plans
  - Technical Training Plans
  - Reliability, Maintainability, and Availability Plans
  - Trade studies
  - Operations and Maintenance budget development and expenditure planning

# Systems Engineering Division
# Test & Evaluation



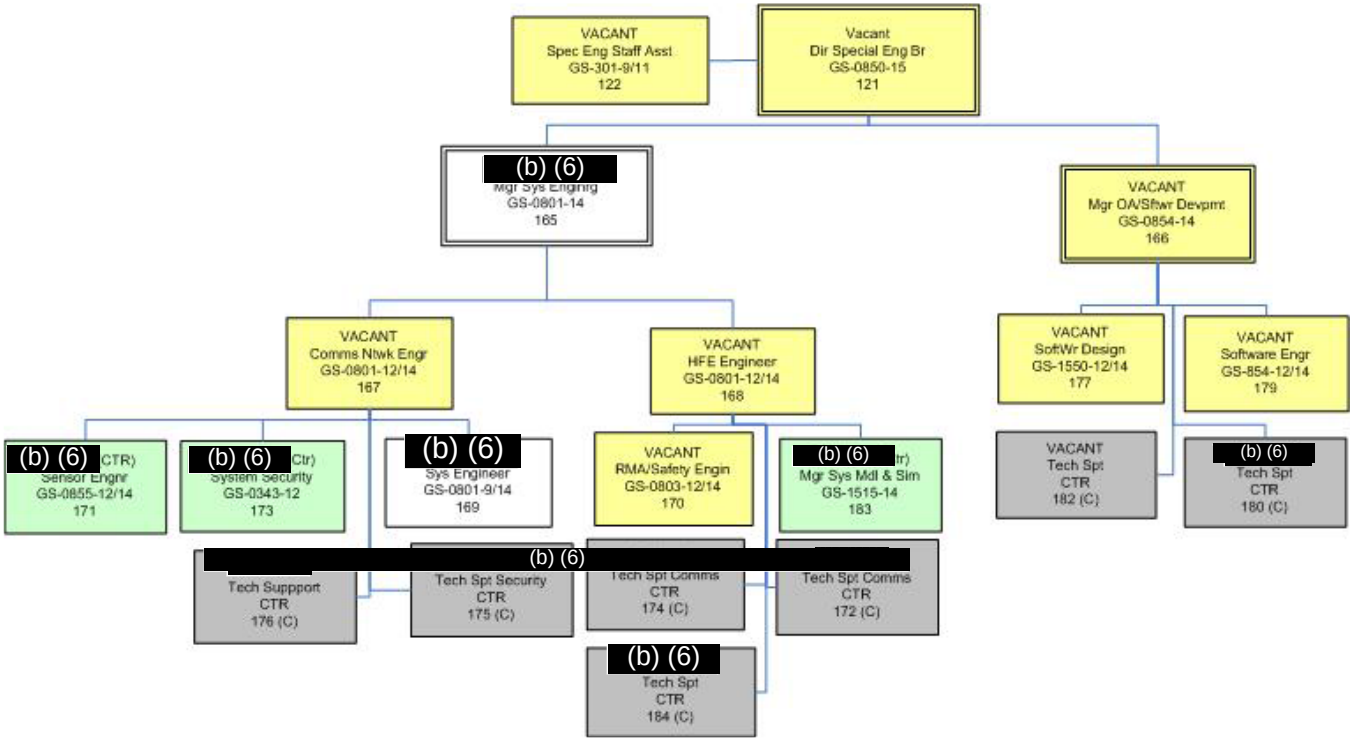

**Director Test and Evaluation Division –** VACANT

**Mission –** The SBI Test and Evaluation Division under the direction of the SED Director develops, implements, and executes all CBP and SBI Test and Evaluation Processes in coordination with SBI*net* ensuring that all program and project requirements are implemented correctly for a given capability - does the product do what it is suppose to due as envisioned by the end users.

# Systems Engineering Division
# Test & Evaluation

- **Responsibilities –** ensure that all requirements in the SBI Baseline are tested and meet the users end needs through testing, verification and validation techniques and methods. Included are the following activities:
  - manages and execute all test activities to include Acceptance and System Qualification Testing
  - develops test scenarios
  - Develops Test Plans
  - responsible for coordinating verification and validation testing of all SBI requirements
  - coordinates product development with the Requirements and Architecture Branch
  - develop security certification documentation
- **Deliverables:**
  - Test and Evaluation Master Plan
  - Operational Test Scenarios
  - Verification and Validation of all SBI Baseline Requirements
  - Product and Program Maturity Assessments
  - SBI Test and Evaluation Data Management Plan
  - SQT Detailed Test Plans
  - Security Certifications

# Systems Engineering Division
# Specialty Engineering – Organization




**Director Specialty Engineering Division –** VACANT

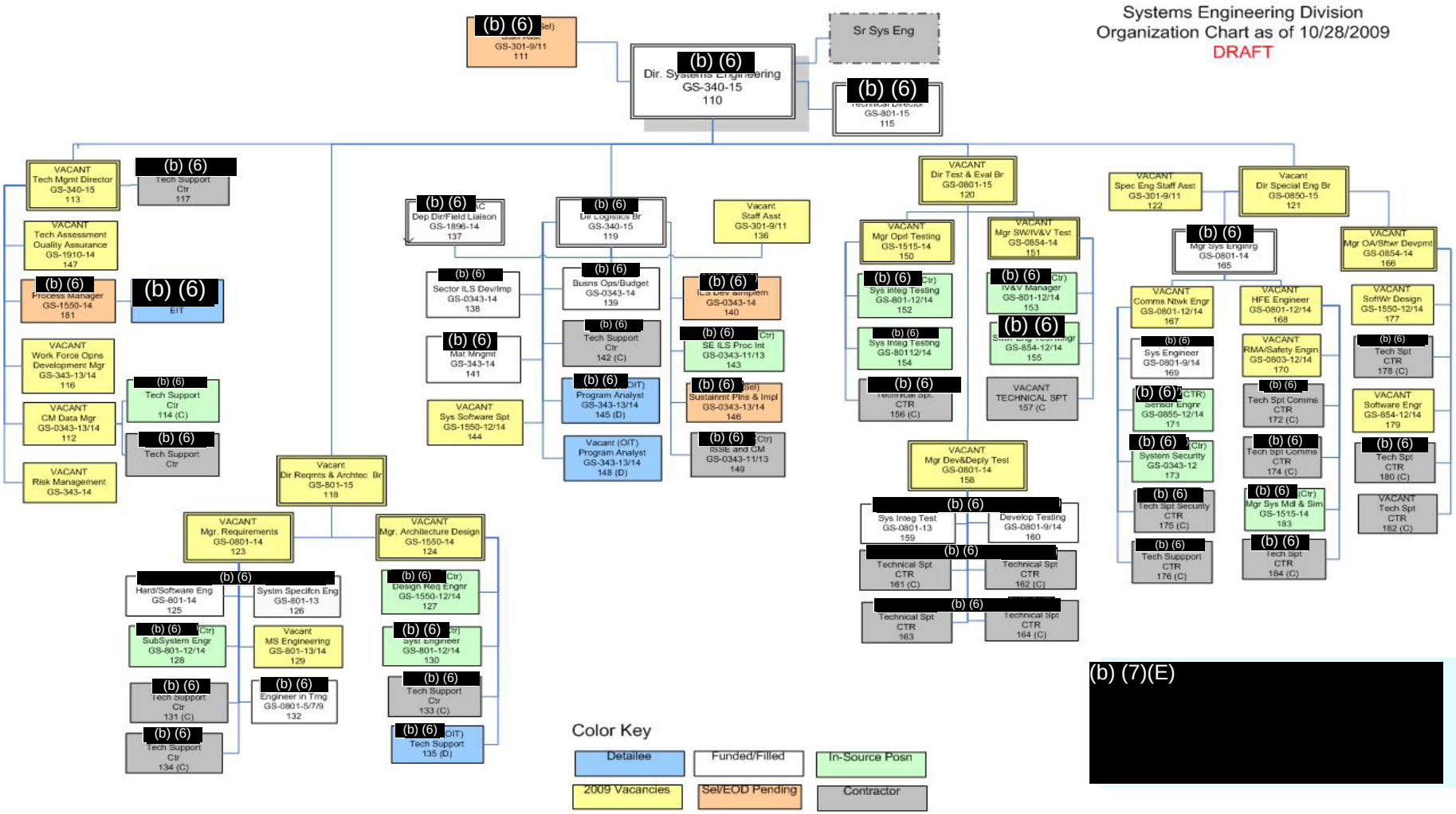
**Mission –** The SBI Specialty Engineering Division under the direction of the SED Director provides SMEs to support the design, development, and implementation of supportability, maintainability, reliability, and dependability requirements for a capability (its sub-systems and components) within the program/project.

# Systems Engineering Division
# Specialty Engineering

- **Responsibilities -** Provide program engineering Subject Matter Expertise (SME analysis and support) in current and future SBI technologies such as:
  - (b) (7)(E)
  - [redacted]
  - [redacted]
  - [redacted]
  - [redacted]
  - Software and Hardware technologies
- **Products:**
  - (b) (7)(E) Program Plan
  - Human Factors Engineering assessment and design
  - Environmental Impact analyses
  - Reliability, Maintainability, Availability Analysis

# Backup

# CBP/SBI Systems Engineering Directorate Organizational Structure

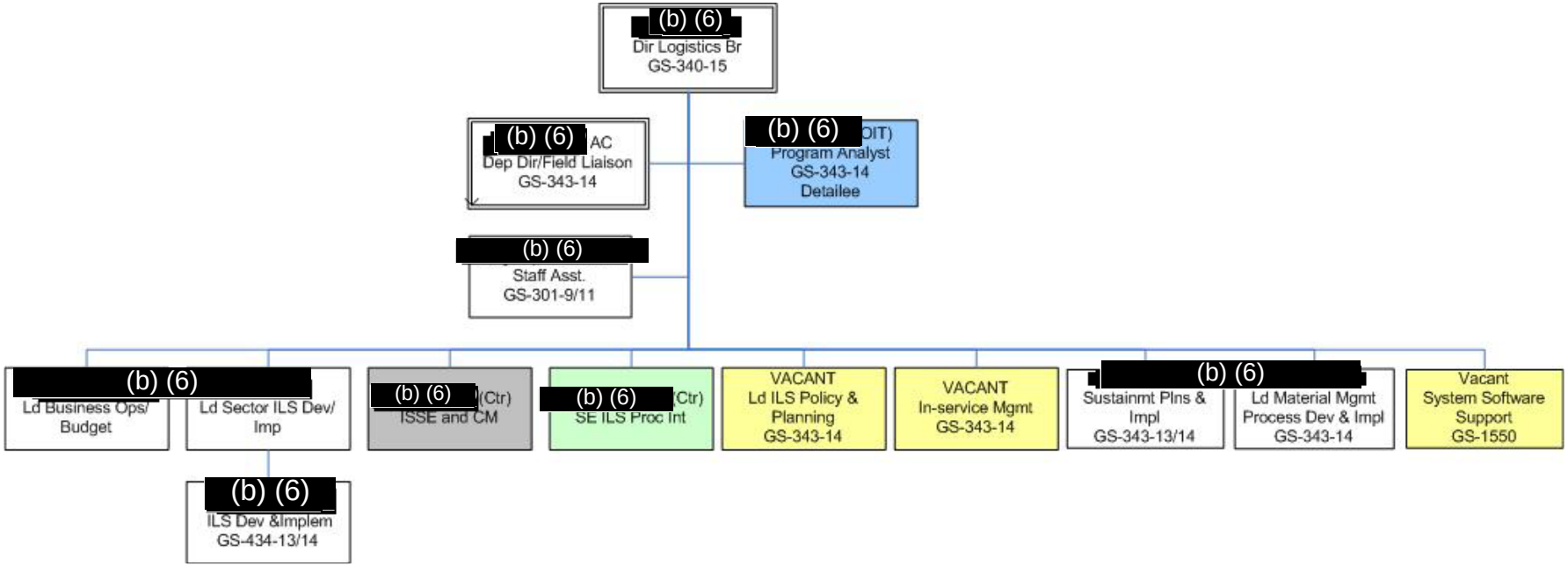


# Color Key for Org Charts

Color Key

| | | |
|---|---|---|
| Detailee | Funded/Filled | In-Source Posn |
| 2009 Vacancies | Sel/EOD Pending | Contractor |

# Systems Engineering Division
# Integrated Logistics Support – Org Structure



**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Accepted: Updated: SBInet Plan

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The meeting will be at Crystal City in Conference Room 624. Please call me if need any other information

(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** OBP Priorty List
**Date:** Tuesday, January 19, 2010 7:41:34 AM
**Attachments:** OBP Priorty List.doc

---

(b)(6);(b)(7)(C),

The following is the list that OBP gathered for any potential enhancements that Boeing may wish to consider on behalf of OBP.

(b)(6);(b)(7)(C)
Director
Operational Integration-SBI
(b)(6);(b)(7)(C)

**Boeing Priority List**

The following list is the proposed prioritized list of operational considerations gathered from the user community of SBInet, EIT, HQOBP and [redacted].

Proposed List of Prioritization

(b) (7)(E)

[redacted]

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Accepted: Updated: SBInet Plan

---

I just updated the room where the meeting is going to be held.

Please call me if you have any questions.

(b)(6);(b)(7)(C)
[redacted]

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Re: CBP Budget questions from S2
**Date:** Monday, January 25, 2010 8:56:38 AM

---

Yes, (b)(6);(b)(7)(C) also sent me a note about the same thing.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Mon Jan 25 08:16:41 2010
**Subject**: RE: CBP Budget questions from S2

On ARRA reprogramming—the issue with respect to SBI is also part of the DHS SBInet review that's ongoing—so we need to keep in touch to ensure CBP leadership and the DHS review stay in synch…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Sunday, January 24, 2010 11:57 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: CBP Budget questions from S2

ALL- Please note the tasking below for questions that are due back to the S1. (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) and his staff will be reaching out to you early Monday with an expectation that you can provide a response by COB Monday. Since this is going to the S1 it is expected to be reviewed by you and/or your AC. I would ask you to remind the staffs that are preparing the responses that the audience is the S1. This is a very quickly turn around and we will not have time to do much editing. The response should be as short and to the point as possible.

(b)(6);(b)(7)(C)

Please have Analysis Division take the lead in getting the answers prepared with the responses from the offices. Integration will be responsible for clearing them through CBP leadership and getting them back to DHS CFO. I have indicated the offices and copied some of their leadership on this email so that they are aware and can start directing staff to respond. As you can see they are due COB Tuesday. The offices need to have their answers back to Budget by COB Monday.

1. Need a factsheet on TECS with the historical and future funding profile and existing and planned functionality. **(OIT with OBP and OFO assist on functionality)**
2. Need historical and future funding profile for AMOC both operating costs and development/construction. **(OAM)**
3. How will CBP (b) (7)(E) funded in FY 2011? (**OIOC- I**

**believe this is mostly answered in the issue paper I have attached)**

4. Should S1 decide to expand IAP what would CBP recommend in terms of new locations? How many could be initiated in 2010 and what is the additional cost in 2010 and 2011? How many could be initiated in 2011 and what is the 2011 costs? **(OFO)**
5. Will CBP obligate all of the ARRA money in 2010? And if not, can it be used as a reprogramming source? **For this response we should go back to what we have been saying in the weekly ARRA report. I believe there are some LPOE dollars which may not be obligated until FY 2011. We should pulse the organizations on the current spend plans and see if there is any change to the ARRA plans. The question about reprogramming will be for the CBP leadership to answer and none of the offices are expected to provide a response.(FME, OIT, SBI, OFO)**

Thanks,

(b)(6);(b)(7)(C)

**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
**cell)**

*For scheduling, please contact* (b)(6);(b)(7)(C).

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**From:** (b)(6);(b)(7)(C) ]
**Sent:** Friday, January 22, 2010 8:48 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** CBP Budget questions from S2

When I updated S2 on the budget changes that occurred after Christmas she had a number of follow-up questions on CBP.

6. Need a factsheet on TECS with the historical and future funding profile and existing and planned functionality.
7. Need historical and future funding profile for AMOC both operating costs and development/construction.
8. How will CBP (b) (7)(E) funded in FY 2011?
9. Should S1 decide to expand IAP what would CBP recommend in terms of new locations? How many could be initiated in 2010 and what is the additional cost in 2010 and 2011? How many could be initiated in 2011 and what is the 2011 costs?
10. Will CBP obligate all of the ARRA money in 2010? And if not, can it be used as a reprogramming source?

Can you provide these answers by COB Tuesday? You can send them in piecemeal.

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** RE: quick question on issue paper
**Date:** Thursday, January 21, 2010 9:04:17 AM

---

Agreed – I will forward that to OA. They are updating other issue papers.

(b)(6);(b)(7)(C)
Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 21, 2010 9:02 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: quick question on issue paper

Yes—I believe it is consistent with Option 2.

To make it more clear, we could say:

(b) (5)

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 21, 2010 8:57 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** quick question on issue paper

(b)(6);(b)(7)(C),

The Chief was reviewing the BSFIT budget issue paper yesterday and asked me if you thought (b) (5) . Please advise. thanks

(b) (5)

(b) (5)

(b)(6);(b)(7)(C)

Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** AJO CRR
**Date:** Thursday, January 21, 2010 10:52:06 PM

---

(b)(6);(b)(7): Finished up the CRR a short while ago. Did not give Boeing approval to start construction. The WOPs are not completed and released.

The WOPs were due to SWFO on Monday but not delivered until today. SWFO worked with L-3 and Boeing QA today to review the WOPs and should finish tomorrow. Then any corrections need to be made by L-3, approved, and then formally released. Boeing and L-3 said this will all be completed by Sunday, but given the track record, I don't trust them and feel we need use this to force them to get the WOPs done. Thus Boeing was told that we're defering approval to start construction until they formally release the WOPs.

There are a number of other areas that concern me and a number of action items that need to be addressed. But I expect construction will start next week, but it might not be Monday. We have given Boeing additional constraints to enforce the need for them to get actions completed.

I'm scheduled to fly back tomorrow at 0600. Will give you a more detailed debrief tomorrow afternoon if I don't get delayed enroute.

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection, DHS
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: SBInet Review and Status
**Date:** Monday, January 25, 2010 11:43:19 AM

---

(b)(6);(b)(7)(C) got it right on how to proceed.

Thanks.

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 21, 2010 4:12 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SBInet Review and Status

(b)(6);(b)(7)(C)—

We had the follow-up meeting with reps from DHS S&T and DHS CPO, as we agreed with (b)(6);(b)(7)(C) last week. We've got a sketch of a time-phased way forward for the overall SBInet review based on today's discussion.

(b)(6);(b)(7)( wanted to have fairly frequent updates and statuses, at least for the next couple of weeks. We had agreed we would set something up with him and the other participants from last week, once we completed our smaller group meeting (the one we held today).

Would you like to take the initiative to schedule a status update with (b)(6);(b)(7)(, or is that something you'd like me to handle from here?

Thanks,

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** meeting with usm cos?
**Date:** Tuesday, January 19, 2010 12:58:01 PM

---

(b)(6);(b)(7)(C)—

I see my calendar shows a meeting with (b)(6);(b)(7)(C) on Thursday at a time I absolutely cannot support. The meeting from 11:00 – 1:00 is the meeting to flesh out the planning for the SBInet review—which is a high departmental priority.

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** CBP Status of ARRA Projects due ****NOON TODAY**** 01/14/10 (for Week 47)
**Date:** Thursday, January 14, 2010 8:18:57 AM
**Attachments:** CBP Status of Recovery Projects- Week 47- DRAFT .xls
**Importance:** High

---

Good morning, ARRA Program Managers and key contacts -

Please update the attached Excel file for week 47 (using week 46's final report, now a draft for week 47), and submit your input for the "Status of ARRA Projects" to (b)(6);(b)(7)(C) not later than **NOON TODAY 01/14/10** **(DUE TO THE HOLIDAY)**.

As always:

- **Please highlight in yellow any cells with changes.**
- **Please use this exact version of the report.**
- **Please return this report in an email separate from the Weekly Update report (kindly do not submit both in one email).**

As a reminder, please include all projects that have already been obligated, as well as anything we expect to obligate. If any projects originally scheduled have been pushed back, please note that and continue to include them on the spreadsheet.

If you have any questions, please contact us at (b)(6);(b)(7)(C) Thank you.

**********
For the latest information on CBP ARRA efforts, please visit the CBP **ARRA Working Group** KMS site at:
(b) (7)(E)
**********

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/14/10** **Week 47** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/14/10** **Week 47** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/14/10** **Week 47** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** as of 01/14/10 Week 47 DRAFT

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | | | | | | |
| **Tactical Communications** - Will modernize legacy land mobile radio systems used by CBP agents and officers to provide (b)(7)(E)-standard equipment with (b) (7)(E) In addition, the modernization will provide for (b)(7)(E) , which directly supports SBInet's Common Operating Picture. | Yes. The "Anticipated Obligation Date" provided is the last date on which we anticipate obligating funds for this project, which will cover CBP Tactical Communications Modernization efforts in the (b) (7)(E) (b) (7)(E) . There will be several contracts let over the course of the project, and the schedule for those contracts is contingent upon a decision pending on the Tactical Communications Acquisition Strategy. The data provided in this sheet for obligations incurred to date concern individual task orders supporting (b) (7)(E) modernization efforts i (b) (7)(E) | 9/10/10 | 5/11/2009<br>5/27/09<br>7/29/09 | (b)(3) | (b)(3) | 70-0534 2009 \ 2010 | EyakTek<br>Wrightline<br>**Commdex** | **Eyaktek:** 22980 Indian Creek Drive, Suite 400, Dulles, VA 20166<br><br>**Wrightline:** 160 Gold Star Blvd, Worcester, MA 01606<br><br>**Commdex:** 1531 South Edgewood Road, Suite C, Baltimore, MD 21227 | HSPB100823360<br>GS-29F-0100G<br>HSPB1008P22970 | Firm fixed price contract | **Eyaktek** tasks directed 8a, Native American owned. The **Wrightline** order replaced pre-existing equipment. |

**CBP ARRA Weekly Status of ARRA Projects** as of 01/14/10 Week 47 DRAFT

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Tactical Communications -** (b) (7)(E) modernization services and comms equipment | Direct award must be approved by the S2 | TBD | | (b)(3) | $0 | 70-0534 2009 \ 2010 | (b)(3) | | TBD | Firm fixed price contract | Name Brand |
| **Tactical Communications -** (b) (7)(E) modernization open market equipment and reserve expenses | Will be awarded in an 8a competition | TBD | | (b)(3) estimated) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | 8a |
| **Tactical Communications -** Training | This is transfer out rather than a contract award; TacCom transferred (b)(3) o the ENTS Training branch to support TACCOM-related training travel and services. It willl be obligated and expended on an as-consumed basis. | 8/29/09 | 8/29/2009 | (b)(3) | | 70-0534 2009 \ 2010 | N/A - funded government travel | N/A | N/A | N/A | N/A |
| **Tactical Communications -** (b) (7)(E) structural analysis for towers | Just awarded. | | 9/21/2009 | (b)(3) | | 70-0534 2009 \ 2010 | American Tower | 116 Huntington Avenue, 11th Floor, Boston, MA, 02116 | 1009P28032 | Firm fixed price contract | Name Brand |
| **Tactical Communications** (b) (7)(E) services and civil equipment | Will be awarded in open competition | 6/30/10 | | (b)(3) estimated) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **Tactical Communications** (b) (7)(E) services and civil equipment | Will be awarded in open competition | 6/30/10 | | (b)(3) estimated) | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **TACCOM** | | | | (b)(3) | (b)(3) | | | | | | |
| **TACCOM** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **TACCOM** | **Net Outlays** | | | | (b)(3) | | | | | | |

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/14/10** **Week 47** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | |
| | NON-RESPONSIVE | | | | | | | | | | |
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| NON-RESPONSIVE | | | | | | | | | | | |
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**CBP ARRA Weekly Status of ARRA Projects** as of 01/14/10 Week 47 DRAFT

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **SBInet** Long Lead Components & Equipment Purchases | Block 1 SAT is now scheduled to begin mid- 2010 (Jun or July). A decision on procurement of the parts for the next deployment would be made around Aug 2010. Alternate use of these funds due to the slips in SAT is being actively investigated. Expect a decision to be made in early Feb 2010 | 4/15/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | Firm Fixed Price contract | Task Order issued on existing competitively awarded IDIQ Contract. |
| **SBInet** Existing Technolog (b) (7)(E) ) | Anticipated Obligation Date is June 2010. The (b) (7)( RFP was released on 28 December 2009, with responses due by 29 January 2010. | 6/30/10 | TBD | | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| **SBInet** TACCOM modernization i (b) (7 (b) (7)(E) | Planning a kick-off meeting with the SBInet Acquisition team to develop a contract vehicle strategy/plan of action and milestones to obligate funding by June 30, 2010. | 6/30/10 | TBD | | | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| **SBInet** | | | | | **$0** | | | | | | |
| **SBInet** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **SBInet** | **Net Outlays** | | | | **$0** | | | | | | |

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE:
**Date:** Thursday, January 14, 2010 8:40:32 AM
**Attachments:** 20095968.WF.850830.pdf

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Chief—

Here you go. This includes (b)(6);(b)(7)(C) cover memo, the concept paper I wrote, and the handwritten note back from S1.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 8:39 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW:

(b)(6);(b)(7)(C)

Can I get a copy of the options paper referred to below; I don't recall ever seeing it.

(b)(6);(b)(

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 4:54 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Re:

Chief--

FYSA, S1's staff has scheduled a meeting for Friday afternoon, presumably tpo frame out the review.

Also--if we ever get an opening to get DHS to loosen the shackles and let us continue our communications strategy (which, by the way, is a big part of the reason the 60 Minutes thing was not so bad), we will all be better off. As it stands, DHS is making us refer everything to them--and I'm concerned it's going to destroy the relationships we've established, compromise our credibility, create misinformation (due to lack of detailed knowledge), and broken glass we'll end up cleaning.

I obviously wouldn't tilt at windmills just yet--but if the opportunity presents itself...

Thanks and vr,
(b)(6);(b)(7)(

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**From**: (b)(6);(b)(7)(C)

**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 13 16:47:45 2010
**Subject**: RE:

10-4 (b)(6);(b)(7)(C

When, and it will, slow down, I am sure that we will be "on deck" to brief out our options and our adjusted plans. Appreciate it.

(b)(6);(b)(7)(C

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 4:46 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Re:

(b) (7)(E) -

10-4. We've actually started this already and are planning to accelerate it.

Vr
(b)(6);(b)(7)(

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 13 16:18:17 2010
**Subject**:

(b)(6);(b)(7)(C),

In one of the breaks that we had yesterday in dealing with all the activities surrounding the 12/25 incident, Haiti, and another hot button item, the Secretary and I had a chance to very briefly discuss SBInet, the 60 Minutes piece, and path forward. She is of the same opinion as we are: the 60 Minutes piece was a lot less negative than what we had anticipated and she also thought that Boeing took the brunt of the piece. She also stated that the purpose of the memo that went out with her directing the "review" of SBInet was in anticipation of a more negative piece. But basically she agrees with the options paper that we put forth before the holidays. She did not specifically identify option 2 as her preference but as she lined out her recollection of the memo and it fits right along with Option 2. She noted that she had "spoken to Congress" about this and that they were not surprised and supportive. I did not ask how this communication was done, formally or informally. Given the timeline from when we sent the paper forth I would guess that it was a verbal and informal.

(b)(6);(b)(7)(C

This being the case we need to look at redesigning our thought process as to technology capability requirements (i.e, detection, deterrence, identification, classify, etc.. or mix of) that we would be looking to get resourced under this option. Exercising this option or something similar to it would mean that we would be weighting our resource procurement efforts and requirements towards "commodity purchases" of technology versus "system development". Not that we would stop the systems development completely (block one). I would ask that Border Patrol revisit our technology requirements against this new information.

Keep me apprised.

(b)(6);(b)(7)(C [redacted]

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** BSFIT Issue Paper 1-13-10 - trimmed to 2 pages BJ edits v1.doc
**Date:** Thursday, January 14, 2010 10:41:50 AM
**Attachments:** BSFIT Issue Paper 1-13-10 - trimmed to 2 pages BJ edits v1.doc

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(b)(6);(b)(7)(C) --

A little late, but I took another cut at this, tried to streamline and hit (b)(6);(b)(7)(C) points. Standing by....

# Border Security Fencing, Infrastructure, and Technology

| *($s in millions)* | FY 2009 Enacted | FY 2010 Enacted | FY 2011 Request |
|---|---|---|---|
| Border Security Fencing, Infrastructure & Technology | $775.0 | $800.0 | $574.2 |

## KEY POINTS

The FY2011 $574.2 million Border Security Fencing, Infrastructure, and Technology (BSFIT) President's Budget requests funds for—

- **Tactical infrastructure** (fencing, roads, lighting, etc) to facilitate agent access and provide persistent impedance for deterring illicit cross-border activity, and
- **Technology** to enable situational awareness and more effective collaboration.

Over the past several years, the BSFIT program and funding priority was to complete fencing to deter and/or delay illegal incursions along the border. CBP has completed—

- (b) (7)(E) of pedestrian fencing
- [redacted] of vehicle fencing
- (b) (7)(E) **total fencing completed to-date**

With the FY2011 President's Budget request, CBP is focusing primarily on acquiring and deploying border surveillance, command and control technologies along the southern and northern borders. These technology investments include—

- **SBI*net* Block 1 Deployments to Arizona.** With the Boeing Corporation as prime contractor, CBP is developing and deploying an (b) (7)(E) [redacted] This program has experienced considerable technical challenges and program delays. The Secretary of Homeland Security recently announced a comprehensive review of the Block 1 program for this spring.

- **Other Technology Deployments.** CBP is acquiring and deploying other affordable, high payoff capabilities for near-term border surveillance needs. FY 2011 funds will be used to procure (b) (7)(E) [redacted], as well as pilot new technologies for enhanced situational awareness.

- **Northern Border Projects.** Today, CBP is deploying proven (b) (7)(E) [redacted] border patrol sectors. FY 2011 funds will be used to demonstrate and deploy additional capabilities against priority threats.

- (b) (7)(E) **Tactical Communications Deployments.** CBP is (b) (7)(E) [redacted].



BW7 FOIA CBP 000203

- **Tactical Infrastructure (TI).** New TI investments will be reduced from $110 million in FY 2010 to $25 million in FY 2011. CBP has identified priority projects, to include completion of primary pedestrian fence in (b) (7)(E) [redacted].

## FOLLOW UP QUESTIONS

**What are the issues delaying deployment of Block 1?**

The system qualification testing identified a number of technical issues that had to be corrected or mitigated and retested. Additionally a problem with a commercial off-the-shelf (COTS) component in the system requires the component manufacturer to make revisions that are taking several months. Future plans have been extended to allow a more disciplined and rigorous development and testing effort.

**What is the status of SBInet 1 deployment to Arizona?**

The P28 "prototype" system remains in operation today in Tucson sector. CBP has completed construction of the first Block 1 "production" system in Tucson, and integration and acceptance testing will continue through the summer. CBP is preparing to construct the second Block 1 system in (b) (7)(E) [redacted], AZ, with initial operations planned for the end of the year. Following testing and analysis of these two deployments, the Department will consider if, and to what extent, Block 1 deployments continue at priority areas of the border.

**If the FY 2011 President's Budget request is fully funded, are there any Block 1 resource requirements beyond FY 2011?**

Yes. Procurement and deployment for Yuma Sector will need to be funded in the following years. The Department's current plan is to complete the deployment of SBI*net* Block 1 to Arizona in FY 2013.

**Why was funding for additional Tactical Infrastructure reduced in the FY 2011 budget?**

In this challenging fiscal environment, tough choices must be made concerning operational priorities. Fencing has been completed at the highest priority areas, and operational priority has shifted to expanding situational awareness with Block 1 and other (b) (7)(E) [redacted].

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: SBI
**Date:** Thursday, January 14, 2010 8:53:40 AM

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Thanks. We communicated this forward. There is no congressional deadline, per se, but the remaining $75M is not available until it is submitted and approved.

(b)(6);(b)(7)(C)
Budget Analyst
Budget Office - Program Analysis
Bureau of Customs and Border Protection
Department of Homeland Security
1331 Pennsylvania Ave., NW (b)(6);(b)(7)(C)
Washington, DC 20229-1025
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 5:55 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Re: SBI

I don't understand the question well enough. The spend plan will be late relative to the congressional deadline, due to several reasons. However, we have been given no other guidance to suspend the program or delay the spend plan while the Dept considers alt program futures. So, I think the answer to his question is "the BSFIT Expenditure Plan will be submitted late as we finish FY10 detailed planning, however CBP is not intending to delay the Plan for future Dept-wide program assessments to be conducted later this Spring."

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 13 17:42:45 2010
**Subject**: FW: SBI

(b)(6);(b)(,

Please see the question below from the Department.

Thanks,
(b)(6);(b)(

(b)(6);(b)(7)(C)

Budget Office - Program Analysis
Bureau of Customs and Border Protection
Department of Homeland Security
1331 Pennsylvania Ave., NW (b)(6);(b)(7)(C)
Washington, DC 20229-1025
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 5:13 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Fw: SBI

Can you address? Thanks

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 13 17:10:19 2010
**Subject**: FW: SBI

Are you looking into this?

(b)(6);(b)(7)(C)
**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
**(cell)**

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 3:33 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C) ah
**Subject:** FW: SBI

Can you answer (b)(6);(b)(7)(C) question? thx

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 3:27 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SBI

Will the FY 2010 BSFIT expenditure plan be delayed because of questions on the future direction of SBInet? Pls let me know, thx

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**

**Subject:** FW: Issue Papers
**Date:** Thursday, January 14, 2010 12:14:09 PM
**Attachments:** BSFIT Issue Paper 1-13-10 - trimmed to 2 pages BJ edits v1.doc

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(b)(6);(b)(7)(C),

I was just meeting with (b)(6);(b)(7)(C) on another issue. We just discussed this paper and re-worked some of the responses in the follow-up questions. I also updated the fence numbers.

Please note I botched up the format a little so you may need to polish before sending. Thank you

(b)(6);(b)(7)(C)
Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 14, 2010 11:22 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: Issue Papers

(b)(6);(b)(-
SBI paper with edits from (b)(6);(b)(7)(C). I think it hits the mark on your questions. Let me know when we can clear to DHS. We are down to this paper and the CSI paper.

Thanks,
(b)(6);(b)(7)(C)

**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
**(cell)**

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 4:29 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: Issue Papers
**Importance:** High

(b)(6);(b)(7)(C),

Here are the ones we have so far.

I have not made changes to the SBInet paper. However, I think you should send it back to (b)(6);(b)(7)( to add language about the review the Secretary has just requested on the program. (b) (5)

(b) (5)

(b)(6);(b)(7)(C)
Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 2:34 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: Issue Papers
**Importance:** High

(b)(6);(b)(7)(C) and (b)(6);(b)(7),

I need your help reviewing these papers for S1 hearing prep on the FY 11 budget.

(b)(6);(b)(7)(C) – WHTI, CSI, and SFI

(b)(6);(b)(7 – IPR and Southwest Border Issue Paper (Southbound)

I can take the rest.

(b)(6);(b)(7)(C) – Since these are going to S1, I thought you would also want to do a simultaneous review of all.

(b)(6);(b)(7)(C)
Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 10:26 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: Issue Papers

(b)(6);(b)(7)(C) and (b)(6);(b)(7(
Enclosed are seven of the eleven papers CBP will be submitting to DHS into the S1 briefing book for preparation for the budget hearing. One paper was on the wrong topic (b) (7)(E) (b) (7)(E) and will be coming later today, but I should have three more this morning.

I have kept track changes on, so that you can see what I deleted. I would ask that you send your edits back, with track changes on. I noticed that we have some inconsistent formatting, so Budget will be making all of the papers correct for the prescribed format. Once we get your edits, we will add them to the master files.

(b)(6);(b)(7)(C) -We will let FME know, but we have deleted a paper that they submitted but was not asked for. (b)(6);(b)(7)(C) believes the S1 needs a paper about the lack of funds for construction in CBP. CBP is already over the limit on these papers (DHS want 5-6 and we have 11).

(b)(6);(b)(7)(C) -
Can someone on the staff take all of these papers and correct the format? We have different bullet style, fonts, bolding etc. Also, on the Southbound Paper we need to fill in what is being sustained in the FY 2011 budget from the FY 2010 Southbound Initiative.

Thanks,

(b) (7)(E)
**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b) (7)(E) **(office)**
**cell)**

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 12, 2010 5:31 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Issue Papers

(b)(6);(b)(7)(C)

Below is an update on the Issue Papers.

**Customs and Border Protection (CBP)**

1. Journeyman Pay Increase Attached for your review.
2. SBI/SBInet (to include Northern Border): currently working on, expect final review first thing in the am
3. Construction/Facilities Management: Attached for your review.
4. Air and Marine Procurement: Attached for your review.
5. Western Hemisphere Travel Initiative (WHTI): Attached for your review.
6. Fee Projections and Impact on Staffing currently working on, expect final review first thing in the am
7. (b) (7)(E) Attached for your review.
8. Cargo Screening (Secure Freight)- Attached for your review.
9. Cargo Screening (Container Security)- Attached for your review.
10. Southwest Border Issues (to be included as Budget Overview #9- Southwest Border Initiative) Attached for your review.
11. Intellectual Property Rights Enforcement (to be included as Budget Overview #15)- currently working on, expect final review first thing in the am

Thanks,

(b)(6);(b)(7)(C)
Budget Integration and Project Management
U.S. Customs and Border Protection
Office: (b)(6);(b)(7)(C)
BB:
Email:

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** SBI Program Status
**Date:** Wednesday, January 27, 2010 10:24:15 AM

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(b)(6);(b)(7)(C),

First, thank you for taking the time to hold two informative sessions to keep the organization up to date on what is happening with SBI and SBInet. I am sure that all who were able to attend appreciated hearing "the latest" and appreciated the "dynamic delivery" of the information.

I think the formulation of program options ranging from "everything" to "nothing" was long overdue and is timely as well. Now in my third year on the program, I have seen many good ideas come and go and saw the program frequently criticized often for all the wrong reasons. When, two years ago, we scaled the SBInet concept down to Block-1, which then was scaled down even further, many lost sight of what needs to be done and could be done in order to control and protect the borders. Having grown up in Europe and having lived through WW2 border protection was kind of second nature for all that lived through it.

Option 2, as defined in the document you let us read, will bring back the possibilities and potential capabilities that were initially envisioned for SBInet. It also brings a measure of realism from the programmatic side of things. Staying for the time being with Block-1 capabilities and exploring the addition of complementary technology is the best we can do in the near term while gaining the experience of the agents as they get to use this new system.

There were several studies done in conjunction with the Northern Border project. In particular one of the studies examined the benefit of integrating many of the currently existing capabilities provided by local, state, and federal authorities that at this time operate independent of each other. As a member of the SEDI Advisory Panel chaired by DHS S&T I suggested that the Department might want to explore this idea with SBI and SBInet being the catalyst for such synergistic capability. (b)(6);(b)(7)(C) who heads up the administrative part of SEDI was quite interested, took a lot of notes, and thought the Department should start some effort in that direction. I cautioned him that those were just some ideas I was offering up but any real work required a conscious decision and of course commitment of funds. (b) (5)

(b) (5)

V/R
(b)(6);(b)(7)(C)

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** RE: 30-day Hold - GAO FINAL Report Secure Border Initiative - DHS Needs to Address Testing and Performance Limitations that Place Key Technology Program at Risk (310673)
**Date:** Wednesday, January 27, 2010 9:48:50 AM

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(b)(6);(b)(7

GAO has their own protocols for issuance of reports – as such; GAO has indicated they will not deliver a copy of the final product to DHS until the hold has expired or until such time as congress releases the hold. GAO's Agency Protocols, GAO-05-35G, states that "GAO reserves the right to release any report that is under restriction (30-day hold), but issued to the requestor, if the report's contents are made public prior to the expiration of the restriction."

In short, if you are not a requestor, you will not receive a copy until either the 30-day hold expires or the document is released publicly prior to expiration of the 30-day restriction.

Hope this helps.

(b)(6);(b)(7)(C)
CBP Audit Liaison
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 9:22 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: 30-day Hold - GAO FINAL Report Secure Border Initiative - DHS Needs to Address Testing and Performance Limitations that Place Key Technology Program at Risk (310673)
**Importance:** High

(b)(6);(b)(7)(C), the GAO considers issuance to the Department public? How about requesting a limited distribution/close hold (three copies) to department, the commissioner and SBI?

(b)(6);(b)(7)(C)
**Director, Audit and Information Programs**
**Secure Border Initiative (SBI)**
**U.S. Customs and Border Protection**
**U.S. Department of Homeland Security**

**Email Address:** (b)(6);(b)(7)(C)
**Office:** (b)(6);(b)(7)(C) **Washington, D.C.**

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 8:53 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** 30-day Hold - GAO FINAL Report Secure Border Initiative - DHS Needs to Address Testing and Performance Limitations that Place Key Technology Program at Risk (310673)

All,

We just received word that GAO is expecting to release the FINAL report on SBInet testing (job 310674) this Friday, January 29, 2010. However, GAO has indicated that their congressional clients have requested a 30-day hold on public issuance of the report; therefore, GAO will not deliver a copy of the final product to DHS until the hold has expired.

Please let me know if you have any questions/concerns.

Thanks!

(b)(6);(b)(7)(C)
CBP Audit Liaison
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 14, 2010 1:41 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Accepted: Next Steps for SBInet



BW7 FOIA CBP 000213

**From:** (b)(6);(b)(7)(C)
**To:** (b)(6);(b)(7)(C)

**Subject:** (b) (7)(E) Group 1 Tower CRR
**Attachments:** NON-RESPONSIVE

---

When: Thursday, January 21, 2010 8:00 AM-4:30 PM (GMT-07:00) Arizona.
Where: Conf Rm 50-510.1, Auditorium and Virtual

Note: The GMT offset above does not reflect daylight saving time adjustments.

*~*~*~*~*~*~*~*~*~*~*

If we have left anyone off that you think should be invited to this CRR please contact (b)(6);(b)(7)(C) and he will send a meeting notice to them. Thank You

TOPIC: (b) (7)(E) Group 1 Tower CRR
DATE: Thursday, January 21, 2010
TIME: 7:00 pm, Mountain Standard Time (GMT -07:00, Arizona)

1. Audio conference

Dial-in: (b)(6);(b)(7)(C)
Participant passcode: (b) (7)(E)

2. WebEx meeting

WebEx site: (b) (7)(E)
Meeting number: (b) (7)(E)
Meeting password: (b) (7)(E)

Join meeting as Attendee: (b) (7)(E)

Start meeting as Host: (b) (7)(E)

3. Host Key for Alternate Hosting

Only send the host key to your alternate host. Do not send the host key to other attendees.

Host Key: (b) (7)(E)

**From:**
**To:**
**Cc:** (b)(6);(b)(7)(C)

**Subject:** SBInet: --- FW: CBP Status of ARRA Projects due ****NOON TODAY**** 01/14/10 (for Week 47)
**Date:** Thursday, January 14, 2010 3:36:41 PM
**Attachments:** CBP Status of Recovery Projects- Week 47- DRAFT .xls
**Importance:** High

---

No changes to report for Week 47.

Regards,

(b)(6);(b)(7)(C)

**Management and Program Analyst, Program Information Team**
**Secure Border Initiative (SBI)**
**U.S. Customs and Border Protection (CBP)**
**U.S. Department of Homeland Security (DHS)**
Email Address: (b)(6);(b)(7)(C)
Office (b)(6);(b)(7)(C) Arlington, VA 22202

---

**From:** (b)(6);(b)(7)(C) **On Behalf Of** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 14, 2010 8:20 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** CBP Status of ARRA Projects due ****NOON TODAY**** 01/14/10 (for Week 47)
**Importance:** High

Good morning, ARRA Program Managers and key contacts -

Please update the attached Excel file for week 47 (using week 46's final report, now a draft for week 47), and submit your input for the "Status of ARRA Projects" to (b)(6);(b)(7)(C) not later than **NOON TODAY 01/14/10** **(DUE TO THE HOLIDAY)**.

As always:

- **Please highlight in yellow any cells with changes.**
- **Please use this exact version of the report.**
- **Please return this report in an email separate from the Weekly Update report (kindly do not submit both in one email).**

As a reminder, please include all projects that have already been obligated, as well as anything we expect to obligate. If any projects originally scheduled have been pushed back, please note that and continue to include them on the spreadsheet.

If you have any questions, please contact us at (b)(6);(b)(7)(C). Thank you.

**********

For the latest information on CBP ARRA efforts, please visit the CBP **ARRA Working Group** KMS site at:

[redacted] (b) (7)(E)

**********

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** (b) (7)(E) CRR Dress Business Casual
**Date:** Friday, January 15, 2010 11:35:59 AM

---

All, We would like everyone to feel and be comfortable, the meeting dress will be business casual.

Thank You
(b)(6);(b)(7)(C)
SBInet - (b) (7)(E)
Cell (b)(6);(b)(7)(C)

**From:**
**To:**
**Cc:**

(b)(6);(b)(7)(C)

**Subject:** Re: (b)(6);(b)(7)(C) RE: CBP Budget questions from S2
**Date:** Wednesday, January 27, 2010 7:36:03 PM

---

Agree as well.
(b)(6);(b)(7)(C)

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 27 19:07:27 2010
**Subject**: Re: (b)(6);(b)(7)(C) RE: CBP Budget questions from S2

I would concur as written.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 27 18:42:57 2010
**Subject**: (b)(6);(b)(7)(C) E: CBP Budget questions from S2

(b)(6);(b)(7)(C)
CBP has to respond to some questions from the S2, one is on ARRA. Please review and let me know if the last para below is acceptable.

(b)(6);(b)(7)(C)-We have incorporated SBI's answer too.

---

## S1 QUESTION #5

Will CBP obligate all of the ARRA money in 2010? And if not, can it be used as a reprogramming source?

## S1 Answer #5:

CBP has plans to obligate all ARRA funds by the end of FY 2010. The projects and activities funded with ARRA funds have been carefully planned and those plans are regularly and rigorously reviewed.

The Department is currently reviewing the use of some portion (about $35M) of the ARRA funds supplied to the Secure Border Initiative (SBI). Earlier plans were to use those funds to begin procurement of additional SBInet deployments to Arizona. However, the program continues to experience delays and I have ordered a Department-wide review of SBInet. It does not appear prudent to commit to additional SBInet procurements until we have looked more carefully at the program. We may be able to re-direct these SBInet funds to other

(existing) technologies, like camera poles or (b) (7)(E) [redacted], to fill immediate needs and gaps along the Southwest Border. We will decide that within the next couple of weeks. If we cannot re-direct the funds effectively, they may become available as a reprogramming source.

In addition, the costs for the first round of construction projects for the Land Ports of entry have been consistently lower than had been estimated. There have been many factors that have contributed to this lower than expected costs, and it is possible that if this trend continues, CBP would not have enough LPOE construction requirements to utilize all of the ARRA funding. This is being regularly reviewed, and at this point there is no anticipation that CBP will lapse ARRA LPOE dollars.

Thanks,

(b)(6);(b)(7)(C) [redacted]

**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
[redacted] **cell)**
*For scheduling, please contact* [redacted] (b)(6);(b)(7)(C) [redacted].

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 1:28 PM
**To:** [redacted] (b)(6);(b)(7)(C) [redacted]
**Cc:** [redacted] (b)(6);(b)(7)(C) [redacted]
**Subject:** RE: CBP Budget questions from S2

(b)(6);(b) [redacted],
As things stand with LPOE, we will very likely have to give money back. I don't know if FM&E has considered reprogramming some of it.

---

**From:** (b)(6);(b)(7)(C) [redacted]
**Sent:** Wednesday, January 27, 2010 12:32 PM
**To:** (b)(6);(b)(7)(C) [redacted]
**Cc:** [redacted] (b)(6);(b)(7)(C) [redacted]
**Subject:** Re: CBP Budget questions from S2

Yes, that's the language we should use

(b)(6);(b)(7)(C) [redacted] - have we validated that we will not be reprogramming any LPOE money?

---

**From**: [redacted] (b)(6);(b)(7)(C)
**To**: [redacted] (b)(6);(b)(7)(C) [redacted]
**Cc**: [redacted] (b)(6);(b)(7)(C) [redacted]
**Sent**: Wed Jan 27 12:21:02 2010
**Subject**: RE: CBP Budget questions from S2

You're right—we should be careful here.

Here's my recommendation:

## S1 QUESTION #5

Will CBP obligate all of the ARRA money in 2010? And if not, can it be used as a reprogramming source?

## S1 Answer #5:

CBP has plans to obligate all ARRA funds by the end of FY 2010. The projects and activities funded with ARRA funds have been carefully planned and those plans are regularly and rigorously reviewed.

The Department is currently reviewing the use of some portion (about $35M) of the ARRA funds supplied to the Secure Border Initiative (SBI). Earlier plans were to use those funds to begin procurement of additional SBInet deployments to Arizona. However, the program continues to experience delays and I have ordered a Department-wide review of SBInet. It does not appear prudent to commit to additional SBInet procurements until we have looked more carefully at the program. We may be able to re-direct these SBInet funds to other (existing) technologies, like camera poles or (b) (7)(E) [redacted], to fill immediate needs and gaps along the Southwest Border. We will decide that within the next couple of weeks. If we cannot re-direct the funds effectively, they may become available as a reprogramming source.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 12:06 PM
**To:** (b)(6);(b)(7)(C) [redacted]
**Cc:** (b)(6);(b)(7)(C) [redacted].
**Subject:** FW: CBP Budget questions from S2

(b)(6);(b)(7)(C) [redacted] -

Can you help with this response to S2 on the ARRA funding? [redacted] recommended that SBI review the answer that everything will be obligated in ARRA by the end of FY 2010. Is there anything, based on your recent discussions that we should caveat in this answer? Should we say anything about review SBINet, etc?

Sorry, but as always, we need to respond quickly.

Thanks,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
**Executive Director for Budget**
**Office of Administration**

**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
**cell)**
*For scheduling, please contact* (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 11:47 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: CBP Budget questions from S2

(b)(6);(b)( - Here is everything. (Forget what I said about AMOC…we have it.)

As I discussed on the phone, these were due yesterday. If you think you could review in piece meal, Budget will forward in piece meal to DHS.

They are long, but they answer the mail. Since it is background, not for the hearing book itself, I think these are ok.

Thanks,
(b)(6);(b)(7)(C)

**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
**(cell)**
*For scheduling, please contact* (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 8:39 AM
**To:** (b)(6);(b)(7)(C) .
**Subject:** RE: CBP Budget questions from S2

Attached are all the responses expect #2.

I'm still for a response from PA.

(b)(6);(b)(7)(C)
Budget Integration and Project Management
U.S. Customs and Border Protection
Office: (b)(6);(b)(7)(C)
BB:
Email:

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 6:05 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** Re: CBP Budget questions from S2

Where are we on this? I know I forgot to ask, but hopefully no one forgot to work.

(b)(6);(b) - I know you had said you had many of the aswers.

(b)(6);(b)(7)(C) did integration review and get these to (b)(6);(b)?

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Sun Jan 24 12:03:08 2010
**Subject**: Re: CBP Budget questions from S2

We will make this our priority for Monday.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Sun Jan 24 11:57:10 2010
**Subject**: RE: CBP Budget questions from S2

ALL- Please note the tasking below for questions that are due back to the S1. (b)(6);(b)(7)(C) and his staff will be reaching out to you early Monday with an expectation that you can provide a response by COB Monday. Since this is going to the S1 it is expected to be reviewed by you and/or your AC. I would ask you to remind the staffs that are preparing the responses that the audience is the S1. This is a very quickly turn around and we will not have time to do much editing. The response should be as short and to the point as possible.

(b)(6);(b)( -
Please have Analysis Division take the lead in getting the answers prepared with the responses from the offices. Integration will be responsible for clearing them through CBP leadership and getting them back to DHS CFO. I have indicated the offices and copied some of their leadership on this email so that they are aware and can start directing staff to respond. As you can see they are due COB Tuesday. The offices need to have their answers back to Budget by COB Monday.

1. Need a factsheet on TECS with the historical and future funding profile and existing and planned functionality. **(OIT with OBP and OFO assist on functionality)**
2. Need historical and future funding profile for AMOC both operating costs and development/construction. **(OAM)**
3. How will CBP (b) (7)(E) funded in FY 2011? (**OIOC- I believe this is mostly answered in the issue paper I have attached)**
4. Should S1 decide to expand IAP what would CBP recommend in terms of new locations? How many could be initiated in 2010 and what is the additional cost in 2010 and 2011? How many could be initiated in 2011 and what is the 2011 costs? **(OFO)**
5. Will CBP obligate all of the ARRA money in 2010? And if not, can it be used as a reprogramming source? **For this response we should go back to what we have been saying in the weekly ARRA report. I believe there are some LPOE dollars which may not be obligated until FY 2011. We should pulse the organizations on the current spend plans and see if there is any change to the ARRA plans. The**

**question about reprogramming will be for the CBP leadership to answer and none of the offices are expected to provide a response.(FME, OIT, SBI, OFO)**

Thanks,

(b)(6);(b)(7)(C)

**Executive Director for Budget**
**Office of Administration**
**U.S. Customs and Border Protection**
(b)(6);(b)(7)(C) **(office)**
**cell)**
*For scheduling, please contac* (b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 22, 2010 8:48 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** CBP Budget questions from S2

When I updated S2 on the budget changes that occurred after Christmas she had a number of follow-up questions on CBP.

6. Need a factsheet on TECS with the historical and future funding profile and existing and planned functionality.
7. Need historical and future funding profile for AMOC both operating costs and development/construction.
8. How will CBP (b) (7)(E) funded in FY 2011?
9. Should S1 decide to expand IAP what would CBP recommend in terms of new locations? How many could be initiated in 2010 and what is the additional cost in 2010 and 2011? How many could be initiated in 2011 and what is the 2011 costs?
10. Will CBP obligate all of the ARRA money in 2010? And if not, can it be used as a reprogramming source?

Can you provide these answers by COB Tuesday? You can send them in piecemeal.

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Declined: Updated: Telephone Conference with (b)(6);(b)(7)(C)

---

Good Afternoon (b)(6);(b)(7)(C),

Unfortunately, (b)(6);(b)(7)(C) will not be partaking in this telephone conference due to the SBInet RAMAG Identified Risk Review Mtg. that is scheduled today with Boeing from 1:00-3:00 pm.

Please do not hesitate to contact me if you have any further questions or concerns.

Thank you,
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:** (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
**Subject:** RE: Boeing Unescorted Badges for CRR
**Date:** Friday, January 15, 2010 11:46:20 AM

---

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) and I will coordinate with the Government personnel that will be attending the (b) (7)(E) Quality Summit and CRR in person. We will provide you a status later today of their Boeing badges (if they have them) or send you the completed visitor information forms.

Thanks,

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 15, 2010 10:53 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** Boeing Unescorted Badges for CRR

All, We will be glad to process unescorted badges for the Boeing site (if you already have one please ignore this message). We will need the following information to be supplied and I can get the paperwork in. When the person arrives they will need to provide proof of citizenship (passport, birth certificate..) If I can get this back today, I will start the process this evening.

| Visitor's Information | |
|---|---|
| *If the visitor has a clearance on file, only his or her full legal name, and company/affiliation are required to complete the form. If the visitor does not have a clearance on file, his or her full legal name, other names, date of birth, current home address and company/affiliation are required.* | |
| First Name: | |
| Middle Name: | |

| | |
|---|---|
| Last Name: | |
| Other Names: | |
| Date of Birth: | |
| Company or Affiliation: | |
| Current Home Address: | |
| City: | |
| State: | |
| Zip Code: | |
| Country: | |

Thank You
(b)(6);(b)(7)(C)
SBInet - (b) (7)(E)
Cel (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** FW: SBInet
**Date:** Friday, January 29, 2010 9:20:50 AM

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 29, 2010 9:20 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet

(b)(6);(b)(7),

Thanks for your email. (b)(6);(b)(7)(C) is the head of SBI, and there is also an Executive Steering Committee to which he "reports" for SBI that I attend. I talk to (b)(6);(b)(7) about once a week – his offices are in northern Virginia, but we had an extra office in my suite two doors down from me that he uses as a "satellite office" when he is over here at RRB. I could formalize our conversations further by scheduling separate, regular meetings but don't see the need at this point. Also, (b)(6);(b)(7) is very much on top of the program, the (as you probably got a sense from the *60 Minutes* program). He has developed a carefully reasoned set of recommendations on the future of the program that went out as a memo from (b)(6);(b)(7)(C) to S1; I might have made slightly different recs at the end, but only slightly, and I don't really know what I am talking about anyway.

That said, I would like to be copied on the emails about the Review, and I would also appreciate an invite to the relevant meetings.

Best regards,
(b)(6);(b)(7)(C

---

**From:** (b)(6);(b)(7)(C)]
**Sent:** Friday, January 29, 2010 8:25 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** SBInet

(b)(6);(b)(7)(C),

As you know, there is a review of SBInet commencing. You may both be already involved in this, but I wanted to draw two points to your attention:

1. The review will obviously include some technical evaluation of SBInet, but if it is restricted to that focus then there will be a risk that it does not answer the underlying questions at hand, e.g., should we buy more SBInet, what kind of SBInet should we buy, etc. I recommend that the PLCY and planning community be involved in this process to ensure that the most important questions get addressed.

2. An aspect of the review will probably deal with very short-run issues of obligation rates for existing funds. Some are concerned that ARRA and regular appropriations are not on track for full execution and will push for quick obligation. These quick turn-around decisions may be something

we want to discuss with folks to advance our ideas on greater domain awareness and greater empirical understanding of the border domain for use in improved management and employment of DHS resources in this mission area.

(b)(6);(b)(7)(C) seems to be the CBP lead on this and at HQ it is (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) in OUSM. (b)(6);(b)(7)(C) and I can also be a conduits to this process. Again, I recommend the policy and planning communities of CBP and DHS be involved in this process.

(b)(6);(b)(7)(C)

--
(b)(6);(b)(7)(C)

Director, Program Analysis and Evaluation
Department of Homeland Security

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: SBI Update Briefings for House/Senate Homeland
**Date:** Thursday, January 28, 2010 11:22:01 AM

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I will defer to SPPA on this as to who they can provide and would suggest (b)(6);(b)(7)( or someone from ORB. Also, I will be in travel Wednesday through Friday.

(b)(6);(b)(7)(C)

Division Chief,
Southwest Border Operations Division
Headquarters, U.S. Border Patrol
Customs and Border Protection, DHS

(b)(6);(b)(7)(C)
c

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 9:59 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** SBI Update Briefings for House/Senate Homeland

Good Morning Gentlemen,

House and Senate Homeland staff have requested that CBP come up and provide briefings next week to update them on the latest with SBInet.

I anticipate the briefings will primarily focus on the latest delays to the timeline and the Secretary's call for a "review" of the program, however they will likely also ask questions about BP's early "familiarization" with the system (i.e., how it will work, whether there will be a mechanism to provide feedback on the system or if it will be strictly informal), operational testing, and possibly other issues that BP would want to chime in on.

As of right now, we are looking at 10:30am-12:00pm next Tuesday, February 2, to meet with Senate Homeland. I am trying to arrange the House Homeland briefing for either Tuesday afternoon or possibly sometime on Thursday.

Would you or someone from your group be available to participate in these briefings next week?

Thank you!
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
U.S. Customs and Border Protection
Office of Congressional Affairs
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** CBP Status of ARRA Projects due COB Friday, 01/29/10 (for Week 49)
**Date:** Thursday, January 28, 2010 11:28:01 AM
**Attachments:** CBP Status of Recovery Projects-Week 49 - DRAFT .xls
**Importance:** High

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Good morning, ARRA Program Managers and key contacts -

Please update the attached Excel file for week 49 (using week 48's final report, now a draft for week 49), and submit your input for the "Status of ARRA Projects" to (b)(6);(b)(7)(C) not later than **COB Friday, 01/29**.

As always:

- **Please highlight in yellow any cells with changes.**
- **Please use this exact version of the report.**
- **Please return this report in an email separate from the Weekly Update report (kindly do not submit both in one email).**

As a reminder, please include all projects that have already been obligated, as well as anything we expect to obligate. If any projects originally scheduled have been pushed back, please note that and continue to include them on the spreadsheet.

If you have any questions, please contact us at (b)(6);(b)(7)(C). Thank you.

**********
For the latest information on CBP ARRA efforts, please visit the CBP **ARRA Working Group** KMS site at:
(b) (7)(E)
**********

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/29/10** **Week 49** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/29/10** **Week 49** **DRAFT**

| | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not,* | **Anticipated Obligation** | **Actual Obligation Date** *(if funds have already been* | **Amount of Obligation** | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/29/10** **Week 49** **DRAFT**

| (name/short description) | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/29/10** **Week 49** **DRAFT**

| | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not,* | **Anticipated Obligation** | **Actual Obligation Date** *(if funds have already been* | **Amount of Obligation** | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** as of 01/29/10 Week 49 DRAFT

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **Tactical Communications** - Will modernize legacy land mobile radio systems used by CBP agents and officers to provide (b) (7) standard equipment with (b) (7)(E) [redacted]. In addition, the modernization will provide for (b) (7) [redacted] which directly supports SBInet's Common Operating Picture. | Yes. The "Anticipated Obligation Date" provided is the last date on which we anticipate obligating funds for this project, which will cover CBP Tactical Communications Modernization efforts in the (b) (7)(E), (b) (7)(E) [redacted]. There will be several contracts let over the course of the project, and the schedule for those contracts is contingent upon a decision pending on the Tactical Communications Acquisition Strategy. The data provided in this sheet for obligations incurred to date concern individual task orders supporting the ongoing modernization efforts in (b) (7)(E) (b) (7)(E). | | 5/11/2009 | (b)(3) [redacted] | | | EyakTek | Eyaktek: 22980 Indian Creek Drive, Suite 400, Dulles, VA 20166 | HSPB100823360 | | Eyaktek tasks directed 8a, Native American owned. . |
| | | | 5/27/2009 | | (b)(3) | | Wrightline | Wrightline: 160 Gold Star Blvd, Worcester, MA 01606 | GS-29F-0100G | | The Wrightline order replaced pre-existing equipment |
| | | 9/10/10 | 7/29/2009 | | (b)(3) | 70-0534 2009 \ 2010 | Commdex | Commdex: 1531 South Edgewood Road, Suite C, Baltimore, MD 21227 | HSPB1008P22970 | Firm fixed price contract | |
| **Tactical Communications** - (b) [redacted] modernization open market equipment and reserve expenses | Will be awarded in an 8a competition | TBD | | (b)(3) [redacted] | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | 8a |
| **Tactical Communications -** Training | This is transfer out rather than a contract award; TacCom transferred $25,100 to the ENTS Training branch to support TACCOM-related training travel and services. It willl be obligated and expended on an as-consumed basis. | 8/29/09 | 8/29/2009 | | (b)(3) | 70-0534 2009 \ 2010 | N/A - funded government travel | N/A | N/A | N/A | N/A |
| **Tactical Communications** (b) (7)(E) structural analysis for tower | Just awarded. | | 9/21/2009 | | (b)(3) | 70-0534 2009 \ 2010 | American Tower | 116 Huntington Avenue, 11th Floor, Boston, MA, 02116 | 1009P28032 | Firm fixed price contract | Name Brand |
| **Tactical Communications** - (b) (7)(E) [redacted] services and civil equipment | Will be awarded in open competition | 6/30/10 | | | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| **Tactical Communications** (b) (7)(E) [redacted] services and civil equipment | Will be awarded in open competition | 6/30/10 | | | | 70-0534 2009 \ 2010 | TBD | TBD | TBD | Firm fixed price contract | Open |
| | | | | | | | | | | | |
| **TACCOM** | | | | | (b)(3) | | | | | | |
| **TACCOM** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **TACCOM** | **Net Outlays** | | | | (b)(3) | | | | | | |

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** **as of 01/29/10** **Week 49** **DRAFT**

| **Project** *(name/short description)* | **Status of Project** *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | **Anticipated Obligation Date** | **Actual Obligation Date** *(if funds have already been obligated)* | **Amount of Obligation** *(anticipated or actual)* | **Outlays** | **TAFS #** | **Awardee** | **Awardee Address** | **Contract Number** | **Contract Type** | **Competition Type** |
|---|---|---|---|---|---|---|---|---|---|---|---|

NON-RESPONSIVE

**CBP ARRA Weekly Status of ARRA Projects** as of 01/29/10 Week 49 DRAFT

| Project *(name/short description)* | Status of Project *(Is the project on track to be obligated by the anticipated obligation date? If not, please explain the delays)* | Anticipated Obligation Date | Actual Obligation Date *(if funds have already been obligated)* | Amount of Obligation *(anticipated or actual)* | Outlays | TAFS # | Awardee | Awardee Address | Contract Number | Contract Type | Competition Type |
|---|---|---|---|---|---|---|---|---|---|---|---|
| NON-RESPONSIVE | | | | | | | | | | | |
| **SBInet** Long Lead Components & Equipment Purchases | Block 1 SAT is now scheduled to begin mid- 2010 (Jun or July). A decision on procurement of the parts for the next deployment would be made around Aug 2010. Alternate use of these funds due to the slips in SAT is being actively investigated. Expect a decision to be made in early Feb 2010 | 4/15/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | Firm Fixed Price contract | Task Order issued on existing competitively awarded IDIQ Contract. |
| (b) (7)(E) (b) (7)(E) | Anticipated Obligation Date is June 2010. Th (b) (7)(E) RFP was released on 28 December 2009, with responses due by 29 January 2010. | 6/30/10 | TBD | (b)(3) | 0 | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| **SBInet** TACCOM modernization (b) (7)(E) | Planning a kick-off meeting with the SBInet Acquisition team to develop a contract vehicle strategy/plan of action and milestones to obligate funding by June 30, 2010. | 6/30/10 | TBD | (b)(3) | | 70-0536 2009 \ 2010 | TBD | TBD | TBD | TBD but most likely Firm Fixed Price contract | Competitively awarded contract. |
| | | | | (b)(3) | | | | | | | |
| **SBInet** | | | | | **$0** | | | | | | |
| **SBInet** | **Expenditures - not disbursed** | | | | **$0** | | | | | | |
| **SBInet** | **Net Outlays** | | | | **$0** | | | | | | |

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** FW: CBP Tasking- FY 2011 Budget Hearing Papers
**Date:** Thursday, January 28, 2010 4:13:56 PM
**Attachments:** NON-RESPONSIVE
SBI4.doc
**Importance:** High

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**Sir,**

**I need your help with the attached issue paper.**

**Thanks much,**

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 1:37 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** CBP Tasking- FY 2011 Budget Hearing Papers

| | |
|---|---|
| **Tasker Name** | CBP Tasking- FY 2011 Budget Hearing Papers |
| **Lead Office(s)** | **OCA** |
| **Required Coordination** | *OA, OAM, BP, OCC, OES, OFO, HRM, OIT, OIOC, IA, OT, OTD, SBI* |
| **Product** | Please review the notes section below and either update your issue paper (and format with the **attached template**), or draft the requested issue paper (using the **attached template**). Please also include a POC in the attached excel chart. |
| **Notes** | The attached OCA memo details the FY 2011 Hearing process. Many of these papers will only require updating. Several are new to the FY 2011 cycle. These will be provided to you in a blank template format. Below is general guidance on drafting your papers.<br><br>**Issue Paper Guidance**<br>Please ensure that your final issue paper does not exceed 1-2 pages in length, and follows the attached template. When drafting your paper, please ensure it responds directly to program issues/goals under the FY 2011 budget." |

| | |
|---|---|
| | Attached are the following documents:<br>1. Zip drive containing all the FY 2011 Budget Hearing Issue Papers, arranged by office and number<br>2. Excel chart detailing the name and number associated with each paper<br>3. OCA FY 2011 Hearing Memo<br>4. FY 2011 Issue Paper Template |
| **Due to CBP Tasking** | **Required Coordinators:** Please submit your issues papers and POC to OCA **NLT 2pm Friday, February 5, 2010**.<br><br>**The final product is due to CBPTasking NLT 5pm Monday, February 8, 2010.** |

***Required Coordinators - Please provide input to the lead office as soon as possible.***

*Tasker information, contact lists, and templates can be found online at* (b) (7)(E) *. Please ensure that your response adheres to the guidelines set forth in the CBP Style Book, which can be found at* (b) (7)(E) *Please do not modify subject lines as we use them for tracking purposes.*

(b)(6);(b)(7)(C)
Office of the Executive Secretariat
U.S. Customs and Border Protection
Desk: (b)(6);(b)(7)(C)
Cell:

# SBI- Ongoing DHS Review of SBI Program

**TOPIC:**

Ongoing DHS Review of SBI Program

**ANSWER:**

**FOR OFFICIAL USE ONLY**

**CONTACT NAME:**
**OFFICE: SBI**
**PHONE NUMBER:**
**E-MAIL ADDRESS:**
**DATE PREPARED:**

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**

**Subject:** RE: ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Date:** Wednesday, January 27, 2010 11:47:33 AM
**Attachments:** SBInet ADM Action Item Memo for Mr Schied 9 Nov.doc
NON-RESPONSIVE
NON-RESPONSIVE
SBInet ADM Action Item Submittal.doc

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(b)(6);(b)(7),

Many thanks! Attached are some files regarding actions we have taken previously to "clear the books". I will use what I have and what you sent me to ensure closure.

V/R


(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Senior Consultant (CTR)
Grant Thornton, LLP
(b)(6);(b)(7)(C)

*Supporting:*
Science, Technology and Systems Engineering Branch
Acquisition Standards and Policy Division
Office of Administration/Acquisition and Program Management Office
U.S. Customs and Border Protection
Department of Homeland Security
1331 Pennsylvania Ave N.W., (b)(6);(b)(7)(C)
Washington, DC 20299

(b)(6);(b)(7)(C) (mobile)
(work)
(GT office)


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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 10:31 AM
**To:** (b)(6);(b)(7)(C) )
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Importance:** High

Hello (b)(6);(b)(7)(C)

On Nov 6, 209, SBInet provided a status on all of the open ARB open action items from the previous DHS ARBs and we reconciled our list against your list. All of the open items were closed except for CBP ID 43 and 73. I have attached the following:

1. SBI Closure Artifacts provided on Nov 6, 2009
2. The ADM the closes CBP IDs: 75, 76, 77 and 78
3. The CBP SBInet Action Item List

The APMD Status of ADM Action Items "Action Completed" does not reflect several of the SBInet closed actions.

The Summary I sent on Nov 6, 2009:

| CBP ID | SBI ID | Status | Due Date | File Name |
|---|---|---|---|---|
| 43 | ARB-13 | Open - Under Review | 11/30/2009 | |
| 49 | ARRA-1 | Closed | 11/2/2009 | 49 - ADM Brief - Pilot Project Plan.ppt |
| 65 | ARB-2 | Closed | 5/11/2009 | 65 and 72 - SBI Presentation to DHS ARB 21 May 09 v8.ppt |
| 72 | ARB-3 | Closed | 5/11/2009 | 65 and 72 - SBI Presentation to DHS ARB 21 May 09 v8.ppt |
| 73 | ARB-7 | Open | 6/30/2010 | |
| 74 | ARB-9 | Closed | 5/18/2009 | 74 - NB Final Letter Signed 5-18-2009.pdf |

| | | | | |
|---|---|---|---|---|
| 75 | ARB-17 | Closed | 2/11/2009 | 75-76-77-78 SignedSBINetADM02 11 09.pdf |
| 76 | ARB-18 | Closed | 2/11/2009 | 75-76-77-78 SignedSBINetADM02 11 09.pdf |
| 77 | ARB-19 | Closed | 2/11/2009 | 75-76-77-78 SignedSBINetADM02 11 09.pdf |
| 78 | ARB-20 | Closed | 2/11/2009 | 75-76-77-78 SignedSBINetADM02 11 09.pdf |

If you have any questions please do not hesitate to call or email me.

Thank you,

(b)(6);(b)(7)(C)
SBI Business Operations Office
Contractor supporting the Acquisition Management Division (AMD)
Desk Tel (b)(6);(b)(7)(C)
Cell Tel:
Email (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 7:25 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Importance:** High

PMs,

Based on an ongoing GAO audit from fall 2009, GAO is requesting data from the four CBP Acquisition Programs involved (SBI, ACE, TECS Mod, WHTI). Your response is due Friday, 29 Jan.

The actions required are:

1. Provide Acquisition Decision Memorandum (ADM) Action Item updates for each of the programs (SBI, ACE, TECS Mod, WHTI)—The "official" tally of ADM action items is attached, page 2.

2. For action items that are late, provide a statement for each open action item explaining why required action has not been accomplished within the established timelines; what prevented the action from being accomplished within established timeline, when it will be completed; what is being done to ensure it will be completed—The "official" listing of overdue ADM action items is attached, page 3-5.

3. Provide an nPRS Report—please ensure that nPRS data is current, complete, and accurate. My staff will pull the report on Monday, Feb 01, and forward to APMD.

Please provide your responses (b)(6);(b)(7)(C), Cc addressee by 3:00 PM, Friday, 29 Jan. You staff should have been contacted by your program liaison to begin working this action. I am also available to answer any questions your may have.

(b)(6);(b)(7)(C)
Director, Acquisition Standards and Policy
Acquisition and Program Management Office
U.S. Customs and Border Protection
Department of Homeland Security (DHS)
1331 Pennsylvania Ave, NW
(b)(6);(b)(7)(C)
Washington, DC 20229

Office: (b)(6);(b)(7)(C)
Cell:

MEMORANDUM FOR: (b) (6)
Office of Finance
Assistant Commissioner

FROM: (b) (6)
Director (Acting)
Acquisition Program Management Office

SUBJECT: Secure Border Initiative Technology (SBInet) Program
Acquisition Decision Memorandum (ADM) Action Item Submittal

I recommend you sign and forward the attached action item response to DHS Acquisition Program Management Division (APMD) to close out said action item. This is the only SBInet action item from the 6 September 2009 ADM.

Once signed, APMD requests that action items and supporting documentation be submitted to (b) (6) @hq.dhs.gov.

I am available to discuss, should you wish to do so.

(b) (6)

cc: Associate Director, Acquisition Standards and Policy Division

MEMORANDUM FOR: (b) (6)
Acquisition Program Management Division

FROM: (b) (6)
Assistant Commissioner
Office of Finance

SUBJECT: Secure Border Initiative Technology (SBInet) Program
Acquisition Decision Memorandum (ADM) Action Item Submittal

In accordance with the SBInet ADM dated September 6, 2009 that was promulgated subsequent to the DHS Acquisition Review Board (ARB) convened on June 22, 2009 to review the American Recovery and Reinvestment Act (ARRA) portions of the SBInet program, the SBInet Program Office has prepared a response to the following action item:

1. Action Item: The SBInet Program Office is to develop a pilot program to seek innovative solutions and promising technology applications for the Southwest border control problem.

   Response: The SBInet Program Office (PO) developed the "SBI Innovative Technologies Pilot Program" presentation that addresses the SBI Operational Integration Division's (OID's) ongoing efforts to develop a pilot program to seek innovative solutions and promising technology applications to enhance border control along the Southwest border.

My staff is coordinating with (b) (6) to schedule a mini-ARB where the SBInet PO can present this presentation. In lieu of that, attached is a copy of the presentation to close out the above action item. If you have any questions, please contact me at (b) (6)

(b) (6)

Attachment

cc: Under Secretary for Management
Office of the Chief Procurement Officer
Office of the Chief Information Officer
Associate Director, Acquisition Standards and Policy Division
Executive Director, SBI
SBI Operational Integration Division
SBInet Program Office
SBI, Acquisition Management Division

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** FW: Narrative on SBInet you requested
**Date:** Friday, January 08, 2010 12:03:19 PM

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, December 08, 2009 7:35 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C) )
**Subject:** Re: Narrative on SBInet you requested

Thnx

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C) )
**Sent**: Tue Dec 08 19:30:33 2009
**Subject**: RE: Narrative on SBInet you requested

Chief,

I think it is unlikely that the details of this briefing, even if communicated from Appropriations staff to Judiciary Committee or personal staff, would change the likely lines of questions and answers on SBInet, which is not the sole focus of this hearing. I think it will come up, but not in great detail. I would be inclined not to push this additional information, especially on the eve of the hearing.

Despite this latest round of lobbying by Boeing, I would (if I were a member of Congress) focus on three points: (1) The SBInet program has repeatedly missed benchmarks; (2) we have little to show so far for the money spent; and (3) CBP recently granted a contract extension to Boeing. Why? I would suggest two points in response: First, CBP is for the first time establishing discipline over this program, which the last administration oversold. Second, we are evaluating all technology options going forward, including proven and less expensive stand alone solutions. I would avoid getting too much into the weeds on Boeings failures because it invites additional questions on why CBP recently extended the contract option.

Of course, I wasn't at the second session with you today, so I don't know how it played out. If you think we should send this additional information, I could certainly do so.

(b)(6);(b)(7)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, December 08, 2009 6:34 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C) )
**Subject:** RE: Narrative on SBInet you requested

(b)(6);(b)(7)

What do you think the chances are that info as a result of this briefing will get passed on to any of the members of the Senate Committee that the Secretary will be testifying before tomorrow? She was briefed up on SBInet today and yesterday but this goes into more granularity that she may have or feel

comfortable with. Should we be providing this to her staff in order to prepare her if one of the Senators presses with some of this info?

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, December 08, 2009 6:19 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C) )
**Subject:** RE: Narrative on SBInet you requested

Chief—

We had a very open and frank discussion with the Appropriations staffers from the House and Senate. I started by explaining that we were currently in a state of some flux and uncertainty. We were not yet prepared to go into SAT, based on concerns about outstanding issues we needed to resolve with system "fixes" before then. I told them I did not yet have a high-fidelity, high-confidence schedule, but that Boeing projected being able to start SAT in late January with initial government acceptance around April 21. I also noted that the Boeing schedule looked very optimistic to me and then initial acceptance could well slip a couple of more months.

I told them that we and Boeing—or, at least, some members of Boeing senior (b) (5) As a result, they identified 42 fixes that would take several weeks to resolve (optimistically). I told them that I had rejected Boeing's suggestion that we defer some elements of SAT until after OT&E.

The staffers seemed entirely supportive of my position and reiterated the importance of "getting it right." I gathered from their expressions and body language that they had also heard from Boeing management—but they seemed wholeheartedly to agree with what we were saying.

I went on to say that, in my view, we were at a critical juncture and that we would have to evaluate whether or not it made sense to continue with this program in the way we have. I noted that, depending on what we decide, we needed to consider options up to and including contract termination. I also told them that I had had some initial dialog with senior management and that I expected to discuss program status with both CBP leadership this week, and probably the Secretary herself next week.

They asked about management support and I said that SBI continued to have very strong support from management in both CBP and the Department. However, I said that management was becoming increasingly frustrated with continued delays. I told the staffers that we were looking at options to restructure the program and perhaps to buy more "stand alone" technologies to provide more near-term capability. They understand that we will probably be making some key decisions—at least with respect to overarching philosophy—in the next days and weeks.

We explained that we are nearing completion of (b) (7)(E) environmental analyses, that Boeing has already started ramping up their subcontract support, and that construction (actual earth-moving) should start in early January.

We also went over the status of the Northern Border (b) (7)(E) deployments, location by location. We noted that (b) (7)(E) was behind schedule about 30 days and (b) (7)(E) by about 45 days—but that we were making good progress and were optimistic about the plan going forward.

In general, the staffers were attentive and seemed philosophically in synch with us. They seem to support us looking again at the best way to move forward, at holding Boeing to high standards of performance, and in finding ways to get quicker capabilities to critical areas of the border.

v/r,
(b)(6);(b)(7)(C)

Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, December 08, 2009 9:28 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C) )
**Subject:** RE: Narrative on SBInet you requested

(b)(6);(b)(7)(C

Thanks for the heads up. I reviewed your paper and it looks good to go. I will it added to the briefing this afternoon and will let them know that we are working on a more detailed briefing and Options available to us.

Will keep you apprised. I would like to hear how it goes with the House and Senate Staffers.

(b)(6);(b)(7)(C

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, December 08, 2009 8:45 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C) )
**Subject:** RE: Narrative on SBInet you requested

Chief—

For your situational awareness—as it turns out, I am briefing House and Senate staffers from the Appropriations Committees today. It's one of our recurring status updates.

Given the timing and the Secretary's impending testimony, it occurred to me that you should be aware of this update.

v/r,
(b)(6);(b)(7)(C)

Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, December 07, 2009 6:42 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C) )
**Subject:** Narrative on SBInet you requested

Chief,

As you requested, I have attached a quick narrative to describe the current issues we are having with SBInet / Boeing. I'll also paste the text below my signature block in case you're checking via Blackberry.

v/r,
(b)(6);(b)(7)(C)

Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

----------TEXT FOLLOWS----------

SBInet Update and Status

ABSTRACT:

- SBInet deployment continues to experience technical problems and schedule delays
- First deployment to (b) (7)(E) is constructed and awaiting full testing
  - Culmination of engineering testing, known as System Acceptance Testing (SAT), should have started by now but SBInet program office has not approved testing due to Boeing delays in checking out and accepting subcontractor hardware as well as delays in resolving outstanding technical issues
  - It now appears SAT is not likely to begin before late January, although the schedule is still in review and uncertain
  - Assuming the system passes SAT, the Border Patrol will then conduct a formal Operational Test to confirm SBInet suitability and effectiveness to support the mission
- Second deployment to (b) (7)(E) awaits completion of environmental review processes—planned imminently—after which construction will begin

DISCUSSION:

- Over the last year or so, SBInet has been testing the SBInet Block 1 system to ensure it works and to identify any remaining "bugs"
- Unfortunately, each new test has identified new problems which required further work
- Boeing, the SBInet contractor, has taken the position that the problems are relatively minor and can be handled with "workarounds" (basically, band-aids) pending some future analysis.
- The DHS/CBP SBI program office has disagreed and insisted on deliberative analysis of problems to ensure we understand root cause and have appropriate solutions in hand.
  - Boeing's past history is a contributor, since lack of deliberative and disciplined process has led to many of the past issues and delays.
  - Some examples:
    - (b) (7)(E)

- (b) (7)(E) [redacted].
- System Qualification Test (SQT) Phase 2 results: In order to test out fixes to earlier problems, Boeing conducted a Phase 2 SQT—which itself generated 243 new issues. Boeing felt that all of those could wait until *after* SAT and Operational Testing—but that is inconsistent with well-established program management processes. At SBInet program office insistence, Boeing and government engineers reviewed the list of 243 issues and concluded 42 required correction before SAT—which has created the latest set of schedule delays.
- (b) (7)(E) [redacted]

- [redacted] (b) (5)

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** Re: House Homeland request
**Date:** Saturday, January 09, 2010 4:05:05 PM

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Thanks. I think the packaging can wait. And who knows--depending on how things turn out, maybe I won't care!

Have a great weekend.

----- Original Message -----
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Sent: Sat Jan 09 16:01:14 2010
Subject: RE: House Homeland request

(b)(6);(b)(7): Here's a quick look at the 47 items from SQT2 that we've agreed need to be fixed prior to SAT. We'll certainly want to package this differently to give to (b)(6);(b)(7)(C) Last week (b)(6);(b)(7)(C) starting work on binning these into categories along with a top level description of each bin. We can probably have that done sometime Monday unless we need to make it a higher priority (we have several meeting scheduled with Boeing Monday morning on (b) (7)(E) and SAT related topics).

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Saturday, January 09, 2010 12:28 PM
To: (b)(6);(b)(7)(C)
Subject: Re: House Homeland request

(b)(6);(b)(7): I think the number is 47, but will confirm. We actually worked on this same type of info for (b)(6);(b)(7)(C) late yesterday. As soon as I get back home I'll mobikey into my computer and try to retrieve the data and send it to you.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection, DHS
(b)(6);(b)(7)(C)

----- Original Message -----
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C)
Sent: Sat Jan 09 12:12:18 2010
Subject: Re: House Homeland request

Hi, (b)(6);(b)(7)(.

I'll have to track down the details but we can certainly do that early next week. The 42 is an old number so it may be a bit difficult to recreate that exaxct list--but we should be able to meet the intent of the question.

I'm probably going to be the best POC, at least on Monday--I've pretty much blocked off my calendar to deal with this type of stuff.

----- Original Message -----
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Sent: Sat Jan 09 12:05:55 2010
Subject: House Homeland request

(b)(6);(b)(7)(C),

I received an email from (b)(6);(b)(7)(C) last night requesting additional information on the 42 issues that arose during the second SQT that Boeing is required to fix before SAT. I anticipate getting similar questions from our other usual POCs, and probably several other folks after 60 Minutes airs.

This by no means needs to be answered this weekend, but I at least wanted to make you aware. Also, since I know you'll be responding to a lot of media inquiries as well on Monday, I wanted to check and see if I should direct my questions to (b)(6);(b) or if I should still send along to you?

Hope you're having a nice weekend!

(b)(6);(b)(7)(

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: BORDER PATROL USE OF THE (b) (7)(E) SYSTEM
**Date:** Friday, January 08, 2010 5:09:40 PM

---

I haven't had the chance to dig into the details but will find out what's driving the Feb date and see if there's a way to move it up a week or so.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 08, 2010 4:40 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Re: BORDER PATROL USE OF THE (b) (7)(E) SYSTEM

Thanks. I'll take a more detailed look but I am disappointed to see we cannot do better than February. That sucks.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 08 15:28:17 2010
**Subject**: BORDER PATROL USE OF THE (b) (7)(E) SYSTEM

(b)(6);(b)(7)(C): This is just FYI. I wanted to let you know we have a draft plan (attached) for the Border Patrol to begin using the (b) (7)(E) system. Got this from Boeing today and we're reviewing it. Will get our comments back to Boeing by Tuesday of next week and then try to lock down the plan by the end of next week. Plan would be to have the agents on the system around the 2nd week of Feb.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: BORDER PATROL USE OF THE (b) (7)(E) SYSTEM
**Date:** Monday, January 11, 2010 12:20:16 PM

---

Excellent! Thanks.

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 12:18 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: BORDER PATROL USE OF THE (b) (7)(E) SYSTEM

After working with Boeing it looks like we can get the Border Patrol on the system starting 25 Jan. They're gearing up to conduct training next week. (b)(6);(b)(7)(C) is discussing with OBP this afternoon to see if they can have agents available for training next week.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Friday, January 08, 2010 4:40 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Re: BORDER PATROL USE OF THE (b) (7)(E) SYSTEM

Thanks. I'll take a more detailed look but I am disappointed to see we cannot do better than February. That sucks.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 08 15:28:17 2010
**Subject**: BORDER PATROL USE OF THE (b) (7)(E) SYSTEM

(b)(6);(b)(7): This is just FYI. I wanted to let you know we have a draft plan (attached) for the Border Patrol to begin using the (b) (7)(E) system. Got this from Boeing today and we're reviewing it. Will get our comments back to Boeing by Tuesday of next week and then try to lock down the plan by the end of next week.

Plan would be to have the agents on the system around the 2nd week of Feb.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: ARRA Projects Overview and High Profile Issues
**Date:** Monday, January 11, 2010 12:15:54 PM

---

I'm sorry….I would be good to be there.

(b)(6);(b)(7)(C)
Executive Director
Enterprise Contracting Office
Procurement Directorate

Phone: (b)(6);(b)(7)(C)
Cell:

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 12:12 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: ARRA Projects Overview and High Profile Issues

10-4. It's a shame we have these conflicts—as it turns out (b)(6);(b)(7)(C) will apparently attend this one…

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 10:41 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: ARRA Projects Overview and High Profile Issues

I have to do the same thing…I'm missing 2/3 of the JPMR given the efficiency meeting, the ARRA follow with AC2 and (b)(6);(b)(7)(C) retirement luncheon….sorry.

(b)(6);(b)(7)(C)

Executive Director
Enterprise Contracting Office
Procurement Directorate

Phone (b)(6);(b)(7)(C)
Cell:

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**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 10:05 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: ARRA Projects Overview and High Profile Issues

I'm assuming this meeting will be held as a follow up to the ARRA briefings to USM on Tuesday. I've been the focal point for the ARRA since I don't have anyone to handle it. I'm scheduled to be at the CBP Efficiency Review meeting from 1:00 to 2:30 on Wednesday. I could leave that early and go over to this ARRA meeting if needed.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 9:29 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: ARRA Projects Overview and High Profile Issues

Any ideas?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 9:25 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: ARRA Projects Overview and High Profile Issues

Who do you want to send to this meeting?

(b)(6);(b)(7)(C)
Customs and Border Protection
Secure Border Initiative
Office (b)(6);(b)(7)(C)
Main#(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 9:21 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: ARRA Projects Overview and High Profile Issues

Please send a delegate.

Thanks,
(b)(6);(b)(7)(C)

Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 9:22 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: ARRA Projects Overview and High Profile Issues

(b)(6);(b)(7)(C) will be in (JPMR) all day.

(b)(6);(b)(7)(C)
Customs and Border Protection
Secure Border Initiative
Office (b)(6);(b)(7)(C)
Main (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 07, 2010 4:49 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** ARRA Projects Overview and High Profile Issues

I have scheduled this meeting for Wednesday, January 13th from 2:00 – 3:00pm.

Thanks,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: SBInet Meeting
**Date:** Thursday, January 28, 2010 7:57:16 AM

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10-4. I'm backed up with meetings starting now until around noon, but I'll try to break out and catch up with you before you leave for RRB.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 7:52 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

Cool! When you get 10 or 15 minutes, I'd like you to talk me through it a bit.

Thanks,

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 7:49 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

(b)(6);(b)(7)(C): A couple of weeks ago I mentioned that we were starting an analysis of other types of technologies that might be applicable to border security. Attached is a rough, first look. This is far from a finished product, but I wanted to let you know that we are making some progress.

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 7:39 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** FW: SBInet Meeting

FYI…

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 7:38 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

Hi, (b)(6);(b)(7)(C…

I just thought I should follow up to see what you need, if anything, from us.

We did have a small follow-up meeting, as I indicated below. We have sketched out a basic outline of a "plan of attack," which includes near-, mid-, and far-term activities.

Based on that sketch, we are starting to lay out implementation plans. In particular, we're laying out a preliminary strategy to get started on a formal Analysis of Alternatives for the long-term assessment. We've also generated a list of near-term candidates for technology investments (other than SBInet Block 1) that could fill immediate gaps along the Southwest Border by diverting about $35M of ARRA funds that we had originally planned for SBInet Block 1.

As I understand (b)(6);(b)(7)(C) note, you have the lead for pulling us all together for any follow-up review and status update. We'll be happy to support as required.

Best,
(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(C) ]
**Sent:** Monday, January 25, 2010 8:48 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Re: SBInet Meeting

Thanks, (b)(6);(b)(7)(C) Yes, let's have update session when everyone can make it.

As we discussed at our first, organizational meeting, it makes most sense for Management to coordinate this reassessment . Accordingly, Chief of Staff (b)(6);(b)(7)(C) will be our chair. Pls work with (b)(6);(b)(7)(C) regarding agenda items, etc.

Thanks, and see you this week.

---
Sent using BlackBerry

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 22 18:16:16 2010
**Subject**: RE: SBInet Meeting

(b)(6);(b)(7 - all day Monday, and Tuesday through noon, are bad for me – rest of the week is easier.

Thanks, (b)(6);(b)(7)

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Friday, January 22, 2010 6:14 PM
**To:** (b)(6);(b)(7)(C) , (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

Hello everyone,

I will reach out on Monday to schedule this meeting for next week. If anyone has days that you know will absolutely not work for the meeting just let me know when you have a chance and I will work around it.
Have a great weekend!

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)
(cell)

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Friday, January 22, 2010 10:59 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

(b)(6);(b)(7)(C) —

As we discussed last week, our small group met yesterday to sketch out a structure for the review. I think

(b)(6);(b)(7)( [redacted] wanted to have a quick follow-up so he could stay apprised of status and direction. Is that something you can orchestrate?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Re: Program status / updates
**Date:** Thursday, January 28, 2010 5:41:03 PM

---

10-4. Thanks for letting me know.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Thu Jan 28 17:40:10 2010
**Subject**: RE: Program status / updates

(b)(6);(b)(7): I got the slides but am not happy with them. I sent them back for revision with a due date of tomorrow morning.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 10:52 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** Program status / updates

Folks—

For next week's budget roll-out, I need to bring a few charts to show current status. Can each of you send whatever we have as current status for:

- Initial deployment projected schedule (through SAT and to OT&E)
- (b) (7)(E) status
- (b) (7)(E) status
- NB (b) (7)(E) status
- NB (b) (7)(E) status
- NB OIC status

Thanks!

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** Re: Program status / updates
**Date:** Thursday, January 28, 2010 11:25:33 AM

---

Thanks!

---

**From**: (b)(6);(b)(7)(C)
**To**: [redacted] (b)(6);(b)(7)(C) [redacted]
**Sent**: Thu Jan 28 11:21:47 2010
**Subject**: RE: Program status / updates

(b)(6);(b)(7)(C) I'm gathering up slides for my bi-weekly update to you tomorrow. I'll have them together by COB today.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C) [redacted]
**Sent:** Thursday, January 28, 2010 10:52 AM
**To:** [redacted] (b)(6);(b)(7)(C) [redacted]
**Subject:** Program status / updates

Folks—

For next week's budget roll-out, I need to bring a few charts to show current status. Can each of you send whatever we have as current status for:

- Initial deployment projected schedule (through SAT and to OT&E)
- (b) (7)(E) status
- (b) (7)(E) status
- NB (b) (7)(E) status
- NB (b) (7)(E) status
- NB OIC status

Thanks!

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** FW: REMINDER: ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Date:** Friday, January 29, 2010 8:27:08 AM

---

(b)(6);(b)(7)(C) FYI…we have completed this tasker.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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**From:** (b)(6);(b)(7)(C)
**Sent:** Thursday, January 28, 2010 4:54 PM
**To:** (b)(6);(b)(7)(C) [redacted]
**Cc:** (b)(6);(b)(7)(C) [redacted]
**Subject:** REMINDER: ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items

Hello All,

For the program liaisons who have provided information, thanks for your input. I am just sending a friendly reminder that all requested ADM/nPRS information below should be forwarded to me by tomorrow's deadline of Friday, January 29th by 3 pm.

Let me know if you have any questions.

Sincerely,

(b)(6);(b)(7)(C)
Senior Consultant
Grant Thornton, LLP
Global Public Sector
333 John Carlyle Street, (b)(6);(b)(7)(C)
Alexandria, VA 22314

Supporting:
Acquisition Standards and Policy (ASaP)
Acquisition Program Management Office (APMO)
Office of Administration (OA)
U.S. Customs and Border Protection (CBP)
Department of Homeland Security (DHS)

1331 Pennsylvania Ave NW (b)(6);(b)(7)(C)
Washington, DC 20229

**DHS** (b)(6);(b)(7)(C)
**GT** (b)(6);(b)(7)(C)
**C** (b)(6);(b)(7)(C)
**F** [redacted]

**E** (b)(6);(b)(7)(C)
**DHS E** (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 27, 2010 7:25 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Importance:** High

PMs,

Based on an ongoing GAO audit from fall 2009, GAO is requesting data from the four CBP Acquisition Programs involved (SBI, ACE, TECS Mod, WHTI). Your response is due Friday, 29 Jan.

The actions required are:

1. Provide Acquisition Decision Memorandum (ADM) Action Item updates for each of the programs (SBI, ACE, TECS Mod, WHTI)—The "official" tally of ADM action items is attached, page 2.

2. For action items that are late, provide a statement for each open action item explaining why required action has not been accomplished within the established timelines; what prevented the action from being accomplished within established timeline, when it will be completed; what is being done to ensure it will be completed—The "official" listing of overdue ADM action items is attached, page 3-5.

3. Provide an nPRS Report—please ensure that nPRS data is current, complete, and accurate. My staff will pull the report on Monday, Feb 01, and forward to APMD.

Please provide your responses (b)(6);(b)(7)(C), Cc addressee by 3:00 PM, Friday, 29 Jan. You staff should have been contacted by your program liaison to begin working this action. I am also available to answer any questions your may have.

(b)(6);(b)(7)(C)
Director, Acquisition Standards and Policy
Acquisition and Program Management Office
U.S. Customs and Border Protection
Department of Homeland Security (DHS)
1331 Pennsylvania Ave, NW
(b)(6);(b)(7)(C)
Washington, DC 20229

Office: (b)(6);(b)(7)(C)
Cell:

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Re: (b) (6) story ?
**Date:** Wednesday, January 13, 2010 7:48:47 AM

---

Ok; I guess I was confused; but that's not unusual with me...

----- Original Message -----
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Sent: Wed Jan 13 07:10:53 2010
Subject: Re: (b) (6) story ?

I never heard any suggestion of pulling the statement back. I thought DHS was simply sending the statement out in response to any and all press queries.

----- Original Message -----
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Sent: Wed Jan 13 07:08:42 2010
Subject (b) (6) story ?

Did we know dhs was sending S1's statement re: the sbinet review to him? I thought they pulled it back.

I am still concerned about the state/local review piece. Unless something changed recently, I thought we were building a system for BP.

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: SBInet Meeting
**Date:** Tuesday, January 12, 2010 3:52:10 PM

---

I would have to rearrange some things but I'm certainly willing to do that if the time works for the others…

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Tuesday, January 12, 2010 1:56 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SBInet Meeting

Hey guys,

Would Thursday at 1:30 be possible for you to come to a meeting here at the NAC on SBInet? Just let me know when you have a chance. Thanks!!

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)
cell)

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** RE:(b) (7)(E)
**Date:** Thursday, January 07, 2010 5:47:53 PM

---

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Thursday, January 07, 2010 5:48 PM
To: (b)(6);(b)(7)(C)
Subject: Re:(b) (7)(E)

Yes. Thanks.

----- Original Message -----
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Sent: Thu Jan 07 17:23:41 2010
Subject: FW:(b) (7)(E)

(b)(6);(b)(7)(C) Are you OK with (b)(6);(b) releasing this info (its slightly revised from what I sent you last night)?

(b) (7)(E)

(b) (7)(E)

We are actually learning lessons about what will and won't work on the northern border, which was part of the plan for this project.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet

U.S. Customs and Border Protection,
Department of Homeland Security

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-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Thursday, January 07, 2010 5:03 PM
To: (b)(6);(b)(7)(C)
Subject: RE: (b) (7)(E)

[redacted],

Any word from [redacted] on whether or not we can send this info? I'm sure he and everyone else are up to the elbows with 60 minutes by now!

Best,
[redacted]

-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Wednesday, January 06, 2010 7:40 PM
To: (b)(6);(b)(7)(C)
Subject: RE: (b) (7)(E)

[redacted]: Here's the information I just sent to [redacted]. I'd ask that you not send this to [redacted] until [redacted] had a chance to digest it.

Thanks

[redacted]
(b) (7)(E)
[redacted]

[redacted]
(b) (7)(E)
[redacted]

We are actually learning lessons about what will and won't work on the northern border, which was part of the plan for this project, only we had not expected to learn the lessons before we had the system up and running.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Wednesday, January 06, 2010 10:50 AM
To: (b)(6);(b)(7)(C)
Subject: FW: (b) (7)(E)

(b)(6);(b
,

Hope you enjoyed the holidays. As you can see from (b)(6);(b)(7)(C) email below, she would like to know how we're progressing with the (b) (7)(E) projects. (b) (7)(E) . Can you provide a quick update and, if possible, revised schedules for the sites? Please let me know if you'd like to discuss further.

Thank you-
(b)(6);(b)

-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Wednesday, January 06, 2010 10:33 AM
To: (b)(6);(b)(7)(C) )'
Subject: RE: (b) (7)(E)

Hi, (b)(6);(b)(7)(C

(b) (7)(E) . We did have to send a team up to the North to build a bit of a fire--but the results are looking fine. I'll get details and send you and update.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Wednesday, January 06, 2010 9:13 AM
To: (b)(6);(b)(7)(C)
Subject: (b) (7)(E)

(b)(6);(b)(7)(C

Was hoping you could give me a sense of (b) (7)(E) . (b) (7)(E) How long do you think this could stretch on?

Thanks

(b)(6);(b)(7)(C

---
Sent from my BlackBerry Wireless Handheld

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** RE: SBInet Meeting
**Date:** Wednesday, January 13, 2010 10:48:51 AM

---

Yes I make sure you have transportation to the NAC.

(b)(6);(b)(7)(C)
Customs and Border Protection
Secure Border Initiative
Office(b)(6);(b)(7)(C)
Main#

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 10:47 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** Fw: SBInet Meeting

(b)(6);(b)(7)(C)--

I'll need transportation to- and from- please.

---

**From**: (b)(6);(b)(7)(C) >
**To**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 13 10:39:21 2010
**Subject**: RE: SBInet Meeting

Thanks(b)(6);(b)(7)(C). Please put a hold on Friday at 2PM at the NAC. I will send a request later today. Thank you!!

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)
cell)

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Tuesday, January 12, 2010 6:18 PM
**To:**(b)(6);(b)(7)(C)
**Subject:** Re: SBInet Meeting

I can adjust anything on Friday fairly easily. Thursday morning is also pretty adjustable. Thursday afternoon is the worst for me.

---

**From**: (b)(6);(b)(7)(C) >
**To**:(b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Tue Jan 12 17:40:16 2010
**Subject**: SBInet Meeting

Hello everyone,

Can you please send me your available times for an SBInet meeting here at the NAC this Thursday or Friday. There will be a call in as well if you are not able to attend in person. Thanks!!

(b)(6);(b)(7)(C)
[redacted]
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)
[redacted](cell)

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** RE: SBInet Meeting
**Date:** Wednesday, January 13, 2010 10:43:21 AM

---

Thank-you and I will make sure this is on his calendar for Friday.

(b)(6);(b)(7)(C)
Customs and Border Protection
Secure Border Initiative
Offic (b)(6);(b)(7)(C)
Main

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Wednesday, January 13, 2010 10:39 AM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Meeting

Thanks (b)(6);(b)(7)(. Please put a hold on Friday at 2PM at the NAC. I will send a request later today. Thank you!!

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)
(cell)

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Tuesday, January 12, 2010 6:18 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Re: SBInet Meeting

I can adjust anything on Friday fairly easily. Thursday morning is also pretty adjustable. Thursday afternoon is the worst for me.

---

**From**: (b)(6);(b)(7)(C) >
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Tue Jan 12 17:40:16 2010
**Subject**: SBInet Meeting

Hello everyone,

Can you please send me your available times for an SBInet meeting here at the NAC this Thursday or Friday. There will be a call in as well if you are not able to attend in person. Thanks!!

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 2:27 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Accepted: SBInet



BW7 FOIA CBP 000277

**From:**
**To:** (b)(6);(b)(7)(C)

**Subject:** SBInet

When: Friday, January 15, 2010 2:00 PM-3:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: (b) (7)(E)

*~*~*~*~*~*~*~*~*~*~*~*

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Re:
**Date:** Wednesday, January 13, 2010 6:18:55 PM

---

Right on. Thanks!

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 13 18:15:47 2010
**Subject**: RE:

Nothing specific, I just wanted to make sure. I will ask my team to start giving some thought to the types of technology that might be useful and available, and will also get some informal market surveys done so we can have an idea of what's out there and what's in the realm of the possible. I would like to be poised with some information in hand. But this activity will NOT take any focus away from the problems we have facing us already.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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---

**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 6:11 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Re:

I don't think we need to do that just yet--unless you think we have something I should bring in.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 13 18:09:53 2010
**Subject**: RE:

(b)(6);(b)(7): Do you want an internal meeting to do some planning on this (i.e. what technology options might be viable)?

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

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constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

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**From:** (b)(6);(b)(7)(C)
**Sent:** Wednesday, January 13, 2010 4:46 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** Re:

Chief--

10-4. We've actually started this already and are planning to accelerate it.

Vr
(b)(6);(b)(7)(

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Wed Jan 13 16:18:17 2010
**Subject**:

(b)(6);(b)(7)(C),

In one of the breaks that we had yesterday in dealing with all the activities surrounding the 12/25 incident, Haiti, and another hot button item, the Secretary and I had a chance to very briefly discuss SBInet, the 60 Minutes piece, and path forward. She is of the same opinion as we are: the 60 Minutes piece was a lot less negative than what we had anticipated and she also thought that Boeing took the brunt of the piece. She also stated that the purpose of the memo that went out with her directing the “review” of SBInet was in anticipation of a more negative piece. But basically she agrees with the options paper that we put forth before the holidays. She did not specifically identify option 2 as her preference but as she lined out her recollection of the memo and it fits right along with Option 2. She noted that she had “spoken to Congress” about this and that they were not surprised and supportive. I did not ask how this communication was done, formally or informally. Given the timeline from when we sent the paper forth I would guess that it was a verbal and informal.

(b)(6);(b)(7),

This being the case we need to look at redesigning our thought process as to technology capability requirements (i.e, detection, deterrence, identification, classify, etc.. or mix of) that we would be looking to get resourced under this option. Exercising this option or something similar to it would mean that we would be weighting our resource procurement efforts and requirements towards “commodity purchases” of technology versus “system development”. Not that we would stop the systems development completely (block one). I would ask that Border Patrol revisit our technology requirements against this new information.

Keep me apprised.

(b)(6);(b)(7)(C

**From:**
**To:**
(b)(6);(b)(7)(C)
**Cc:**
**Subject:** Updated: SBInet

---

When: Friday, January 15, 2010 2:00 PM-3:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: (b) (7)(E)

*~*~*~*~*~*~*~*~*~*~*~*

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Re: SBI Call Feedback
**Date:** Friday, January 15, 2010 1:31:51 PM
**Sensitivity:** Confidential

---

Thanks!

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 15 13:26:00 2010
**Subject**: Fw: SBI Call Feedback

Heads up on this issue for todays meeting

---

**From**: (b)(6);(b)(7)(C).
**To**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 15 12:37:20 2010
**Subject**: Fw: SBI Call Feedback

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C).
**Sent**: Fri Jan 15 11:38:16 2010
**Subject**: RE: SBI Call Feedback

I don't know about talking points but this is an opportunity to do tech on border the right way. As gov, we were pretty pissed off about how DHS never consulted with state and locals. In general, we are trying to fix that. With regard to sbinet, yes, we intend to get input from as many points of view as possible. We would be nuts not to talk to these folks along the border to see what concerns they have and how technology could improve the situation. There is a lot of expertise down there. Getting that input would make the program better and build greater public support for deploying technology, which the Secretary believes is critical to controlling the border.

---

**From:** (b)(6);(b)(7)(C)]
**Sent:** Tuesday, January 12, 2010 8:14 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: SBI Call Feedback
**Sensitivity:** Confidential

Hi (b)(6);(b)(7)(C),

I believe you are setting up a meeting to discuss the SBInet review, but (b)(6);(b)(7)(C) asked me to follow up with you on a particular issue. We received the summary below from IGP and were surprised to see that state and locals were told they would have the opportunity to provide input – particularly those that are not in Arizona.

We were not aware that this was part of the talking points and are concerned that this is raising expectations among our state/local stakeholders.

Thanks,

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Monday, January 11, 2010 5:21 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** SBI Call Feedback
**Sensitivity:** Confidential

~~**FOR OFFICIAL USE ONLY**~~

(b)(6);(b)(7)(C),
Below is the listing for the calls we made on Friday night and the little bit of response we received. If you have any questions, please let us know.
Thanks,
(b)(6);(b)(7)(C)

CALIFORNIA
Contact: (b) (6) Chief of Staff, CalEMA

- Communicated that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet to ensure that the project was delivering.
- Said that the review would not impact current operations.
- Mentioned that review would solicit input from Congress, GAO, and border stakeholders and that they would be consulted.
- RESPONSE: Thanks for heads up. (b)(6);(b)(7)(C) on the way to meet with Governors office and he would bring up.

Contact: (b) (6) Governor's DC office.

- Communicated that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet to ensure that the project was delivering.
- Said that the review would not impact current operations.
- Mentioned that review would solicit input from Congress, GAO, and border stakeholders and that they would be consulted.
- Left msg. (b)(6);(b)(7)(C) followed up w email "Thanks for the heads up!"

ARIZONA
Contact: HSA (b) (6)

- Communicated that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet to ensure that the project was delivering.
- Said that the review would not impact current operations.
- Mentioned that review would solicit input from Congress, GAO, and border stakeholders and that they would be consulted.
- RESPONSE: Said thanks for the heads up and he would communicate to Deputy COS (b) (6) (b) (6)

NEW MEXICO
Contact: HSA (b) (6)

- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days

- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Said thanks for the heads up

TEXAS
Contact: HSA (b) (6)
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Good, the system is a waste of billon dollars

Phoenix
Contact (b) (6) via email (his preference)
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Said "thanks for the heads up

Los Angeles
Contact: (b) (6) Office of the Deputy Mayor for Public Safety
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Heads up was appreciated

San Diego
Contact: (b) (6) DC Representative via email
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Appreciated the notice

Tucson
Contact: (b) (6) Mayor's Chief of Staff
- Sent him an email to call as he was out of the office on Friday
- No response

TON
Contact: (b) (6) Chairman's Assist
- Communicated to the TON was that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet and that it did not impact current operations
- No mention of them being part of the system review as I did not have the facts as to how the review would take them into account
- RESPONSE: Expressed concern as to how this would impact the towers as he thought some of them were going to also be used for LE and some of the environmental impact

assessments that have been hurried through the system

BORDER COUNTIES COALITION

Contact: (b) (6)

- Communicated that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet to ensure that the project was delivering.
- Said that the review would not impact current operations.
- Mentioned that review would solicit input from Congress, GAO, and border stakeholders and that they would be consulted.
- RESPONSE: Said "Oh, good." Very appreciative of heads up. Mentioned that BCC would be meeting during annual NACO meeting and suggested Departmental presence at meeting. Will follow up with me via email.

~~**FOR OFFICIAL USE ONLY**~~

(b)(6);(b)(7)(C)
Deputy Assistant Secretary
Intergovernmental Affairs
U.S. Department of Homeland Security
(O) (b)(6);(b)(7)(C)
(F)
(E) (b)(6);(b)(7)(C)

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**From:**
**To:**
**Cc:**
**Subject:** RE: SBInet Meeting
**Date:** Tuesday, January 12, 2010 7:37:26 PM

(b)(6);(b)(7)(C)

---

Thursday isn't at all good for me, Friday is open right now after the morning ARRA Meeting


(b)(6);(b)(7)(C)

Dir. Policy & Acquisition Workforce
Office of the Chief Procurement Officer
Department of Homeland Security

(W) (b)(6);(b)(7)(C)
(C)


---

**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 12, 2010 5:40 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(C)
**Subject:** SBInet Meeting

Hello everyone,

Can you please send me your available times for an SBInet meeting here at the NAC this Thursday or Friday. There will be a call in as well if you are not able to attend in person. Thanks!!


(b)(6);(b)(7)(C)

Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C) (cell)

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Updated: SBInet Plan

---

When: Thursday, January 21, 2010 11:00 AM-1:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: To be provided by (b)(6);(b)(7)(C)

*~*~*~*~*~*~*~*~*~*

(b)(6);(b), if you could provide the meeting location. Thanks…(b)(6);(b)

(b)(6);(b)(7)(C)

**Subject:** SBInet Plan

**Start:** Thu 1/21/2010 11:00 AM
**End:** Thu 1/21/2010 1:00 PM
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Organizer:** (b)(6);(b)(7)(C)



BW7 FOIA CBP 000288

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Re: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet
**Date:** Saturday, January 09, 2010 1:00:10 PM

---

Copying (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C)

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 13:00:04 2010
**Subject**: Re: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

(b)(6);(b)(7)(C) may call me directly, if so, I will let you guys know.

(b)(6);(b)(7)(C)
Assistant Secretary
Office of the Private Sector
Department of Homeland Security

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 12:55:08 2010
**Subject**: Re: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

Excellent. Thanks, (b)(6);(b)(7)(C).

Adding (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) we should coordinate w(b)(6);(b)(7)(C) on Monday re more fully briefing the Boeing folks. We first, of course, need to specifically chart out our assessment process.

Thx.
---
Sent using BlackBerry

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 12:44:30 2010
**Subject**: Re: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

Message delivered. They had been contacted by 60 minutes but really appreciated the outreach by us.

(b)(6);(b)(7)(C)
Assistant Secretary
Office of the Private Sector
Department of Homeland Security

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 12:37:16 2010
**Subject**: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

Obviously, the stuff re Recovery Act is especially sensitive.

Thanks.
---
Sent using BlackBerry

---

**From**: (b)(6);(b)(7)(C)
**To**: [redacted]
**Cc**: [redacted] (b)(6);(b)(7)(C) [redacted] >
**Sent**: Fri Jan 08 14:33:18 2010
**Subject**: HEADS UP: Napolitano to ask for reassessment of SBInet

Later today, Secretary Napolitano will direct the Department to conduct a reassessment of SBInet, the technology piece of the Southwest Border Initiative (SBI).

(b) (5)

We can discuss later if you would like.

(b)(6);(b)(7)(C)
[redacted]
Senior Counselor to
Secretary Janet Napolitano
U.S. Department of Homeland Security
Washington, DC 20528
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Subject:** Re: SBInet Follow-ups
**Date:** Tuesday, January 12, 2010 4:03:13 PM

---

Yeah...

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Tue Jan 12 16:02:23 2010
**Subject**: RE: SBInet Follow-ups

If I hadn't read this, I wouldn't believe it…

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 12, 2010 3:48 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Follow-ups

Are you asking about the review the Secretary directed? If so, we don't have that information in SBI.

---

**From:** (b)(6);(b)(7)(C) ]
**Sent:** Tuesday, January 12, 2010 3:43 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** RE: SBInet Follow-ups

Do we know how long the review will take? Thanks

---

**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 12, 2010 1:42 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** Re: SBInet Follow-ups

Work does continue.

With respect to delays, we've said a MINIMUM of three months--which would be April. We don't have the final schedule yet because we have a variety of options that we're trading against risk and benefit. We expect to lock down the schedule in the next couple of weeks.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Tue Jan 12 13:38:37 2010

**Subject**: Re: SBInet Follow-ups

Looping (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C)

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**From**: (b)(6);(b)(7)(C) >
**To**: (b)(6);(b)(7)(C)
**Sent**: Tue Jan 12 13:34:38 2010
**Subject**: RE: SBInet Follow-ups

Meant to add (b)(6);(b)(7)(C).

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**From:** (b)(6);(b)(7)(C)
**Sent:** Tuesday, January 12, 2010 1:34 PM
**To:** (b)(6);(b)(7)(C)
**Subject:** SBInet Follow-ups

(b) (6) from The Daily Star in AZ had a couple follow-up questions, both of which I just wanted to confirm answers for and make sure it was ok to verify for him.

- How long has the project been delayed this time? When is the new estimated delivery date? (I had heard March or April)
- Is work halted on the project during the review? (No – work continues)

Thanks,

(b)(6);(b)(7)(C)

Deputy Press Secretary
Office of Public Affairs
U.S. Department of Homeland Security
O - (b)(6);(b)(7)(C)
C -
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** Re: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet
**Date:** Saturday, January 09, 2010 1:39:20 PM

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Good.

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 13:34:40 2010
**Subject**: Re: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

Thanks.

At our level, we've been discussing the likelihood of this with Boeing for some time--so they should not be terribly surprised.

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 12:55:08 2010
**Subject**: Fw: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

FYI

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C) (HQ)
**Sent**: Sat Jan 09 12:55:08 2010
**Subject**: Re: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

Excellent. Thanks, (b)(6);(b)(7)(C).

Adding (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) we should coordinate w (b)(6);(b)(7)(C) on Monday re more fully briefing the Boeing folks. We first, of course, need to specifically chart out our assessment process.

Thx.
---
Sent using BlackBerry

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 12:44:30 2010
**Subject**: Re: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

Message delivered. They had been contacted by 60 minutes but really appreciated the outreach by us.

(b)(6);(b)(7)(C)
Assistant Secretary
Office of the Private Sector
Department of Homeland Security

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Sent**: Sat Jan 09 12:37:16 2010
**Subject**: FYI: HEADS UP: Napolitano to ask for reassessment of SBInet

Obviously, the stuff re Recovery Act is especially sensitive.

Thanks.
---
Sent using BlackBerry

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**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(C)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Fri Jan 08 14:33:18 2010
**Subject**: HEADS UP: Napolitano to ask for reassessment of SBInet

Later today, Secretary Napolitano will direct the Department to conduct a reassessment of SBInet, the technology piece of the Southwest Border Initiative (SBI).

(b) (5)

We can discuss later if you would like.

(b)(6);(b)(7)(C)
Senior Counselor to
Secretary Janet Napolitano
U.S. Department of Homeland Security
Washington, DC 20528
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** Out of Office AutoReply: SBInet on Federal News Radio
**Date:** Friday, January 22, 2010 10:36:35 AM

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I will be out of the office until Monday, January 25, 2010. Please contact the Office of Congressional Affairs at (b)(6);(b)(7)(C).

**From:** (b)(6);(b)(7)(C)
**To:**
**Cc:**
**Subject:** SBInet meeting with DHS
**Date:** Monday, January 18, 2010 9:24:13 PM

---

(b)(6);(b)(7)(C)),

For your awareness, I provided the notes below on our Friday meeting with (b)(6);(b)(7)(C) to the Chief in preparation for his component's meeting tomorrow morning. I also had a brief chance to fill him in verbally. He is still a little concerned about the outreach to state and local (ie made an analogy to the checkpoints) and may try to talk to (b)(6);(b)(7)(C) a little more about that aspect. I did tell him that I thought we were pretty much on the same page with Dept on the other issues.

***SBInet***

*For Your Info Only:*

- *Per S1 direction,* (b)(6);(b)(7)(C) *held a meeting with CBP, S&T and DHS Management to discuss the plan to review the future of the SBInet technology program.*
- *The purpose of the review is to drill down on the four options in the December 16, 2009 memo from* (b)(6);(b)(7)(C) *to S1. The goal is to get the right capabilities to the right places as quickly as possible.*
- *It was recognized the first option (status quo) and the fourth option (discontinue/delay) are probably out, but the focus should be on option 2 (CBP's recommendation) and option 3.*
- *Next week CBP, S&T and DHS Management will convene to set up a subcommittee to discuss roles, goals, timelines and output.*
- *It was discussed by all that the recommended solution has a clear linkage to Operational Requirements Documents (ORD), and a more robust Analysis of Alternatives.*
- *S1 office would like us to involve stakeholders in some way such as border sheriffs, mayors, county supervisors, GAO, IG and the Hill, etc. This does not need to be a formal complex outreach plan – i.e. could be phone calls; not town hall meetings or hearings.*
- *Once the most effective strategy is identified and approved, DHS will provide the necessary cover for that future direction. CBP should not feel bound by past constraints.*
- *Short Term – Stimulus funding issues may need to be worked on a separate, more expedited. Specifically, if we don't have a viable/verifiable plan in the next one to two weeks, it may be time for DHS/CBP to consider reprogramming some of those funds for more pressing needs.*

(b)(6);(b)(7)(C)
Counselor, Office of the Commissioner
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)
**To:** [redacted]
**Subject:** FW: House Homeland request
**Date:** Wednesday, January 20, 2010 12:03:41 PM
**Attachments:** SQT2 fix before SAT rev 1.ppt

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(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Saturday, January 09, 2010 4:01 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: House Homeland request

(b)(6);(b)(7): Here's a quick look at the 47 items from SQT2 that we've agreed need to be fixed prior to SAT. We'll certainly want to package this differently to give to (b)(6);(b)(7)(C). Last week (b)(6);(b)(7)(C) starting work on binning these into categories along with a top level description of each bin. We can probably have that done sometime Monday unless we need to make it a higher priority (we have several meeting scheduled with Boeing Monday morning on (b) (7)(E) and SAT related topics).

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.
-----Original Message-----
From: (b)(6);(b)(7)(C)
Sent: Saturday, January 09, 2010 12:28 PM
To: (b)(6);(b)(7)(C)
Subject: Re: House Homeland request

(b)(6);(b)(7): I think the number is 47, but will confirm. We actually worked on this same type of info for (b)(6);(b)(7)(C) late yesterday. As soon as I get back home I'll mobikey into my computer and try to retrieve the data and send it to you.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection, DHS
(b)(6);(b)(7)(C)

----- Original Message -----
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Sent: Sat Jan 09 12:12:18 2010
Subject: Re: House Homeland request

Hi, (b)(6);(b)(7)(C).

I'll have to track down the details but we can certainly do that early next week. The 42 is an old number so it may be a bit difficult to recreate that exaxct list--but we should be able to meet the intent of the question.

I'm probably going to be the best POC, at least on Monday--I've pretty much blocked off my calendar to deal with this type of stuff.

----- Original Message -----
From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Sent: Sat Jan 09 12:05:55 2010
Subject: House Homeland request

(b)(6);(b)(7)(C)

I received an email from (b) last night requesting additional information on the 42 issues that arose during the second SQT that Boeing is required to fix before SAT. I anticipate getting similar questions from our other usual POCs, and probably several other folks after 60 Minutes airs.

This by no means needs to be answered this weekend, but I at least wanted to make you aware. Also, since I know you'll be responding to a lot of media inquiries as well on Monday, I wanted to check and see if I should direct my questions to (b), or if I should still send along to you?

Hope you're having a nice weekend!

(b)

[redacted]

SBInet

# FIX Prior to SAT

# 47 Open Items

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area:** Paper
- **Status:** Complete-This is a procedural issue related to the (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Complete; Fix Prior to SAT
- **Work Around:** N/A Follow proper Startup sequence

(b) (7)(E) [redacted]

- **Issue Title:** Validate (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area:** Firmware
- **Status:** Complete - This validation has already been accomplished. (b) (7)(E) [redacted]
- **Impact to SAT:** This revision is not a constraint to SAT
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to SAT
- **Work Around:** N/A

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area:** Paper
- **Status:** This is a procedural issue related to th (b) (7)(E) [redacted].
- **Impact to SAT:** No Impact
- **Impact to OT&E:** No Impact
- **Recommended** Correction Date: Fix Prior to SAT
- **Work Around:** Use Proper Start up Procedure

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area:** Paper
- **Status:** This is a procedural issue related to the (b) (7)(E) [redacted]
- **Impact to SAT:** No Impact
- **Impact to OT&E:** No Impact
- **Recommended** Correction Date: Fix Prior to SAT
- **Work Around:** Use Proper Start up Procedure

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None if Fixed Prior to SAT
- **Impact to OT&E:** None if Fixed Prior to SAT
- **Recommended Correction Date:** Fix Prior to SAT
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 2**
- **Change Area: Software**
- **Status: Complete - Should close paperwork** (b) (7)(E) [redacted] **being closed**
- **Impact to SAT: None**
- **Impact to OT&E: None**
- **Recommended Correction Date: Completed**
- **Work Around: None**

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None if Fixed Prior to SAT
- **Impact to OT&E:** None if Fixed Prior to SAT
- **Recommended Correction Date:** Fix Prior to SAT
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area:** Paper
- **Status:** Procedural issue relative to (b) (7)(E) [redacted]
- **Impact to SAT:** None if Fixed Prior to SAT
- **Impact to OT&E:** None if Fixed Prior to SAT
- **Recommended Correction Date:** Fix Prior to SAT
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 1**
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT: None if fixed Prior to SAT**
- **Impact to OT&E: None**
- **Recommended Correction Date: Fix Prior to SAT**
- **Work Around: None**

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None if fixed prior to SAT
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to SAT
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Paper
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to SAT
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 2**
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT: None**
- **Impact to OT&E: None**
- **Recommended Correction Date: Fix Prior to SAT**
- **Work Around: None**

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Paper
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to SAT
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted].
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 2**
- **Change Area: Firmware**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT: Negligible Impact to Pid**
- **Impact to OT&E: None if fixed prior to OT&E**
- **Recommended Correction Date: Fix Prior to OT&E**
- **Work Around: None**

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area: Paper**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** No Impact
- **Impact to OT&E:** No Impact
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 1**
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E: None if Fixed Prior to OT&E**
- **Recommended Correction Date: Fix Prior to OT&E**
- **Work Around: None**

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None if Fixed prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** Dismiss Alert

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended** Correction Date: Fix Prior to OT&E
- **Work Around:** Dismiss Alert

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted].

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 2**
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E: None if Fixed Prior to OT&E**
- **Recommended Correction Date: Fix Prior to OT&E**
- **Work Around: None**

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area:** Software
- (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended** Correction Date: Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 4**
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT: None Operator Nuisance**
- **Impact to OT&E: None if fixed Prior to OT&E**
- **Recommended Correction Date: Prior to OT&E**
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted] **)**
- **Priority Assignment:** **4**
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** **None Operator Nuisance**
- **Impact to OT&E:** **None if fixed Prior to OT&E**
- **Recommended Correction Date:** **Prior to OT&E**
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area:** Software
- **Status: Ref PCR 2633**
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E: None if fixed prior to OT&E**
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area:** Firmware
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area: Paper**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area: Paper**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Paper
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 3
- **Change Area:** Paper
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 4**
- **Change Area: Paper**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT: None**
- **Impact to OT&E: None**
- **Recommended Correction Date: Fix Prior to OT&E**
- **Work Around: None**

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 1
- **Change Area:** Paper
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None
- **Recommended Correction Date:** Prior to OT&E
- **Work Around:** None

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Paper
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** None
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Paper
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment: 2**
- **Change Area: Software**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E: None if Fixed Prior to OT&E**
- **Recommended Correction Date: Fix Prior to OT&E**
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** None if Fixed Prior to OT&E
- **Recommended Correction Date:** Fix Prior to OT&E
- **Work Around:** Operator Dismisses Alerts

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 4
- **Change Area:**
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** (b) (7)(E) [redacted]
- **Recommended Correction Date:** Fix after OT&E
- **Work Around:** (b) (7)(E) [redacted]

(b) (7)(E) [redacted]

- **Issue Title:** (b) (7)(E) [redacted]
- **Priority Assignment:** 2
- **Change Area:** Paper/Software
- **Status:** (b) (7)(E) [redacted]
- **Impact to SAT:** (b) (7)(E) [redacted]
- **Impact to OT&E:** (b) (7)(E) [redacted]
- **Recommended Correction Date:** Fix After OT&E
- **Work Around:** (b) (7)(E) [redacted]

**From:** (b)(6);(b)(7)(c)
**To:**
**Cc:**

**Subject:** FW: ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Date:** Wednesday, January 27, 2010 10:29:23 AM
**Attachments:** 2010 Jan 22 Major Acq Pgm Weekly Rpt.pdf
SBInet Action Item Closure Artifacts.zip
NON-RESPONSIVE
NON-RESPONSIVE
**Importance:** High

---

Hello (b)(6);,

On Nov 6, 209, SBInet provided a status on all of the open ARB open action items from the previous DHS ARBs and we reconciled our list against your list. All of the open items were closed except for CBP ID 43 and 73. I have attached the following:

1. SBI Closure Artifacts provided on Nov 6, 2009
2. The ADM the closes CBP IDs: 75, 76, 77 and 78
3. The CBP SBInet Action Item List

The APMD Status of ADM Action Items "Action Completed" does not reflect several of the SBInet closed actions.

The Summary I sent on Nov 6, 2009:

| CBP ID | SBI ID | Status | Due Date | File Name |
|---|---|---|---|---|
| 43 | ARB-13 | Open - Under Review | 11/30/2009 | |
| 49 | ARRA-1 | Closed | 11/2/2009 | 49 - ADM Brief - Pilot Project Plan.ppt |
| 65 | ARB-2 | Closed | 5/11/2009 | 65 and 72 - SBI Presentation to DHS ARB 21 May 09 v8.ppt |
| 72 | ARB-3 | Closed | 5/11/2009 | 65 and 72 - SBI Presentation to DHS ARB 21 May 09 v8.ppt |
| 73 | ARB-7 | Open | 6/30/2010 | |
| 74 | ARB-9 | Closed | 5/18/2009 | 74 - NB Final Letter Signed 5-18-2009.pdf |
| 75 | ARB-17 | Closed | 2/11/2009 | 75-76-77-78 SignedSBINetADM02 11 09.pdf |
| 76 | ARB-18 | Closed | 2/11/2009 | 75-76-77-78 SignedSBINetADM02 11 09.pdf |
| 77 | ARB-19 | Closed | 2/11/2009 | 75-76-77-78 SignedSBINetADM02 11 09.pdf |
| 78 | ARB-20 | Closed | 2/11/2009 | 75-76-77-78 SignedSBINetADM02 11 09.pdf |

If you have any questions please do not hesitate to call or email me.

Thank you,

(b)(6);(b)(7)(c)
SBI Business Operations Office
Contractor supporting the Acquisition Management Division (AMD)
Desk Tel: (b)(6);(b)(7)(c)
Cell Tel:
Email: (b)(6);(b)(7)(c)

---

**From:**
**Sent:** Wednesday, January 27, 2010 7:25 AM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** ACTION: GAO response RE: nPRS & Acquisition Decision Memorandum (ADM) Action Items
**Importance:** High

PMs,

Based on an ongoing GAO audit from fall 2009, GAO is requesting data from the four CBP Acquisition Programs involved (SBI, ACE, TECS Mod, WHTI). Your response is due Friday, 29 Jan.

The actions required are:

1. Provide Acquisition Decision Memorandum (ADM) Action Item updates for each of the programs (SBI, ACE, TECS Mod, WHTI)—The "official" tally of ADM action items is attached, page 2.

2. For action items that are late, provide a statement for each open action item explaining why required action has not been accomplished within the established timelines; what prevented the action from being accomplished within established timeline, when it will be completed; what is being done to ensure it will be completed—The "official" listing of overdue ADM action items is attached, page 3-5.

3. Provide an nPRS Report—please ensure that nPRS data is current, complete, and accurate. My staff will pull the report on Monday, Feb 01, and forward to APMD.

Please provide your responses (b)(6);(b)(7) Cc addressee by 3:00 PM, Friday, 29 Jan. You staff should have been contacted by your program liaison to begin working this action. I am also available to answer any questions your may have.

(b)(6);(b)(7)(c)
Director, Acquisition Standards and Policy
Acquisition and Program Management Office
U.S. Customs and Border Protection
Department of Homeland Security (DHS)
1331 Pennsylvania Ave, NW
(b)(6);(b)(7)(c)
Washington, DC 20229

Office: (b)(6);(b)(7)(c)
Cell:

# Secure Border Initiative

# SBI Innovative Technologies Pilot Program

(b) (6)
Acting Deputy Director
SBI Operational Integration Division

October 2009

U.S. Customs and Border Protection

# Introduction

- The SBI Operational Integration Division (OID) is currently developing a pilot program to seek innovative solutions and promising technology applications to enhance border control.

- The purpose is to deliver capabilities to the operators in the field, provide them with the opportunity to give feedback, and to continually improve the SBI toolkit.

- SBI OID released a series of Request for Information (RFIs) in order to determine if government or commercial (GOTS/COTS) products were available to meet operational needs within the following categories:

  - (b) (7)(E)
  - [redacted]



BW7 FOIA CBP 000349

# Project Pilot Scope

- Funding to support this effort will primarily come from Border Security, Fencing, and Information Technology (BSFIT)

- Selection Criteria:
  - Each commodity buy will be relatively inexpensive (approx. (b)(3) or less)
  - Within BSFIT scope
  - Small businesses preferred
  - Begin initial purchases by the end of CY09
  - Cross-component impact preferred
  - Multiple Vendors preferred

- SBI OID will coordinate with vendors for demonstrations of promising technology options and work with the acquisition office to procure items for use in the field. OID, in conjunction with the operating components, will establish a deployment plan to the southwest border and conduct an operational evaluation of all items procured.

- SBI Commodity Buy Process

  - Operator Facilitation
  - Market Research
  - Selection Evaluation
  - Procurement
  - Operational Field Evaluation

# Current Project Status

## Commodity Purchases / Under Consideration

- [redacted] (b) (7)(E) [redacted]
  - Options Identified
- [redacted] (b) (7)(E) [redacted]
  - Options Identified
- [redacted] (b) (7)(E) [redacted]
  - Research conducted, selection pending
- [redacted] (b) (7)(E) [redacted]
  - Options expensive/out of scope-coordinating next steps with the [redacted] (b) (7)(E) [redacted] Working Group
- [redacted] (b) (7)(E) [redacted]
  - Research conducted, selection pending
- [redacted] (b) (7)(E) [redacted]
  - Handled as a separate effort with OBP, research conducted
- [redacted] (b) (7)(E) [redacted]
  - [redacted] (b) (7)(E) [redacted]
- Agriculture and Trade
  - Options identified, pursuing GSA procurement

## Proposed Timeline

7/17 – User Working Group: brainstorm list of potential items
7/23 – Component reps briefing/prioritization lists
7/31 – Reviewed prioritized "wish list"
8/1-9/30 – Conduct Market Research
10/14 – Identify Operationally Valid Options and targeted potential vendors for each commodity
11/1 – Release procurement announcement's)
12/1 – Execute initial procurements*

*Procurements will continue through January

## Cost/Budget

- Total budget for this effort remains the discretion of the SBI, Executive Director and has not yet been defined.

## Potential SBI*net* ARRA Funding Alternatives

Plan: SBI*net* intends to spend up to $35M on Long Lead Items;

Backup Plan: If the schedule to procure these long lead items slips the program may choose to use ARRA funds to:

- Expand the scope of this Program Pilot effort to explore and evaluate additional technologies or
- Buy additional operationally viable products requested by the Office of the Border Patrol.

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** Fw: SBInet Follow-ups
**Date:** Thursday, January 14, 2010 10:59:18 AM

---

FYI.

---

**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c)
**Sent**: Wed Jan 13 12:58:49 2010
**Subject**: RE: SBInet Follow-ups

Ok – thanks (b) , much appreciated.

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 13, 2010 12:42 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** Re: SBInet Follow-ups

Delays are caused by our commitment to review the quality and effectiveness of the system. As we have reported before, we had a number of technical issues we identified with the system as a resulting of testing over the last year. Although we did not feel any of the issues were "show-stoppers," we did feel it prudent to address each of them very deliberatively and comprehensively. As a result, we took the time to do full-engineering analysis, design corrections, and fully test the corrections. We've completed most of that, but it has taken time. It has also impacted the design of future testing--including the System Acceptance Testing and ultimately the Border Patrol's operational testing. We have to accommodate the system corrections into the detailed test planning, which is a comprehensive and time-consuming effort.

We specifically chose NOT to take excessive short cuts, which might have made the near-term schedule appear better but would likely have created new delays in the future.

To mitigate the delays, we are now working with Boeing so that we can use the "as is" system over the next few months, even before we do the extensive testing. In that way, we can get most of the operational benefit we would have gotten if we had been able to maintain the schedule, while still protecting the government equities to esnure we don't fully accept the system until we are ready.

---

**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c)
**Sent**: Wed Jan 13 12:19:43 2010
**Subject**: Re: SBInet Follow-ups

10-4.

---

**From**: (b)(6);(b)(7)(c) >
**To**: (b)(6);(b)(7)(c)

(b)(6);(b)(7)(c) [redacted]
**Sent**: Wed Jan 13 12:19:04 2010
**Subject**: RE: SBInet Follow-ups

For a radio package on AZ NPR – so they are looking for it as soon as possible.

---

**From:** (b)(6);(b)(7)(c) [redacted] ]
**Sent:** Wednesday, January 13, 2010 12:15 PM
**To:** (b)(6);(b)(7)(c) [redacted]
**Subject:** Re: SBInet Follow-ups

(b)(6);(b)(7)(C) [redacted] is in a full day program update with the contractor. Can you provide a deadline?

---

**From**: (b)(6);(b)(7)(c) [redacted] >
**To**: (b)(6);(b)(7)(c) [redacted]
**Sent**: Wed Jan 13 12:06:11 2010
**Subject**: RE: SBInet Follow-ups

Another follow-up. – what is the reason for the delay?

Thanks!

---

**From:** (b)(6);(b)(7)(c) [redacted]
**Sent:** Tuesday, January 12, 2010 3:52 PM
**To:** (b)(6);(b)(7)(c) [redacted]
**Subject:** RE: SBInet Follow-ups

Ok, thanks (b)(6);(b)(7)(C) [redacted]

(b)(6);(b)(7)(C) [redacted]

---

**From:** (b)(6);(b)(7)(c) [redacted] ]
**Sent:** Tuesday, January 12, 2010 3:48 PM
**To:** (b)(6);(b)(7)(c) [redacted]
**Subject:** RE: SBInet Follow-ups

Are you asking about the review the Secretary directed? If so, we don't have that information in SBI.

---

**From:** (b)(6);(b)(7)(c) [redacted] ]
**Sent:** Tuesday, January 12, 2010 3:43 PM
**To:** (b)(6);(b)(7)(c) [redacted]

**Subject:** RE: SBInet Follow-ups

Do we know how long the review will take? Thanks

---

**From:** (b)(6);(b)(7)(c) [redacted] ]
**Sent:** Tuesday, January 12, 2010 1:42 PM
**To:** (b)(6);(b)(7)(c) [redacted]
**Subject:** Re: SBInet Follow-ups

Work does continue.

With respect to delays, we've said a MINIMUM of three months--which would be April. We don't have the final schedule yet because we have a variety of options that we're trading against risk and benefit. We expect to lock down the schedule in the next couple of weeks.

---

**From**: (b)(6);(b)(7)(c) [redacted]
**To**: (b)(6);(b)(7)(c) [redacted]
**Sent**: Tue Jan 12 13:38:37 2010
**Subject**: Re: SBInet Follow-ups

Looping [redacted] and [redacted]

---

**From**: (b)(6);(b)(7)(c) [redacted] >
**To**: (b)(6);(b)(7)(c) [redacted]
**Sent**: Tue Jan 12 13:34:38 2010
**Subject**: RE: SBInet Follow-ups

Meant to ad [redacted]

---

**From:** (b)(6);(b)(7)(c) [redacted]
**Sent:** Tuesday, January 12, 2010 1:34 PM
**To:** (b)(6);(b)(7)(c) [redacted]
**Subject:** SBInet Follow-ups

(b) (6) [redacted] from The Daily Star in AZ had a couple follow-up questions, both of which I just wanted to confirm answers for and make sure it was ok to verify for him.

- How long has the project been delayed this time? When is the new estimated delivery date? (I had heard March or April)
- Is work halted on the project during the review? (No – work continues)

Thanks,

(b)(6);(b)(7)(c) [redacted]

Deputy Press Secretary
Office of Public Affairs
U.S. Department of Homeland Security
O (b)(6);(b)(7)(c)
C - (b)(6);(b)(7)(c)

| | |
|---|---|
| **From:** | (b)(6);(b)(7)(c) [redacted] |
| **To:** | |
| **Subject:** | SBInet Planning Meeting |
| **Start:** | Thursday, January 21, 2010 11:00:00 AM |
| **End:** | Thursday, January 21, 2010 1:00:00 PM |
| **Location:** | 1901 S. Bell St (Crystal City), Room 624 |

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When: Thursday, January 21, 2010 11:00 AM-1:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: 1901 S. Bell St (Crystal City), Room 624

*~*~*~*~*~*~*~*~*~*~*

Just a follow up to be snure everyone has details about meeting location.

You can call my assistant, (b)(6);(b)(7)(c) [redacted] when you arrive--she will meet you in the lobby to provide access to the 6th floor.

My phone is (b)(6);(b) [redacted] if you need it.

See you at 11:00!

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** Re: (b) (6) story ?
**Date:** Wednesday, January 13, 2010 8:13:14 AM

---

Why does that not surprise me - lead with a press statement and then figure out the review...the only good thing I can think of is that (b)(6);(b)(7)(c) - is gone; he would have done his own review with the sheriffs and we would have ended up with a new set of requirements for them

----- Original Message -----
From: (b)(6);(b)(7)(c)
To: (b)(6);(b)(7)(c)
Cc: (b)(6);(b)(7)(c)
Sent: Wed Jan 13 08:05:51 2010
Subject: Re: (b) (6) story ?

No. I think DHS is still figuring it out. They're trying to schedule a meeting for Thursday or Friday to structure it.

----- Original Message -----
From: (b)(6);(b)(7)(c)
To: (b)(6);(b)(7)(c)
Cc: (b)(6);(b)(7)(c)
Sent: Wed Jan 13 07:50:42 2010
Subject: Re: (b) (6) story ?

Do we have any visibility on the state/local piece of the review? Or who else within dhs will be involved?

And, can opa please send the statement to (b)(6);(b)(7)(c) with the CBP Audit team?

Thanks,
(b)

----- Original Message -----
From: (b)(6);(b)(7)(c)
To: (b)(6);(b)(7)(c)
Cc: (b)(6);(b)(7)(c)
Sent: Wed Jan 13 07:48:41 2010
Subject: Re: (b) (6) story ?

Sending the statement was their version of responding to inquiries.

----- Original Message -----
From: (b)(6);(b)(7)(c)
To: (b)(6);(b)(7)(c)
Cc: (b)(6);(b)(7)(c)
Sent: Wed Jan 13 07:10:53 2010
Subject: Re: (b) (6) story ?

I never heard any suggestion of pulling the statement back. I thought DHS was simply sending the statement out in response to any and all press queries.

----- Original Message -----
From: (b)(6);(b)(7)(c)
To: (b)(6);(b)(7)(c)
Cc: (b)(6);(b)(7)(c)
Sent: Wed Jan 13 07:08:42 2010
Subject: (b) (6) story ?

Did we know dhs was sending S1's statement re: the sbinet review to him? I thought they pulled it back.

I am still concerned about the state/local review piece. Unless something changed recently, I thought we were building a system for BP.

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** If I were in your shoes what would I think about
**Date:** Thursday, January 14, 2010 5:30:22 PM

---

(b)(6);
(b)(7)

This is just my two cents, I have been reluctant for a number of reasons to provide before, but I have held back too long. You have tough decisions to make, and while they are your decisions I hope others perspectives might assist you in forming your own path forward.

You came into a program in bad shape. You have put your heart and sole into improving the process and gaining an acceptable system for your customer. However, since you seem to like analogies, you have been trying to teach a pig to sing. All that has been accomplished is irritating the pig, it still cannot sing, and has no desire to sing. I want to be sure however, to make sure you know the problem is wider than just the prime contractor.

Significant amounts of funds have been put against this SBInet endeavor. And although the SBInet product is not what was expected, it does have some capability that will be useful to our customer. As you have noticed, the rate of uncovering problems continues to be greater than the rate of solving those problems, even considering the many that are agreed to be ignored. There are still several major steps before we can accept the system.

(b) (7)(E) and even incremental steps toward a real solution has value. The problems that exist are in two categories, cleaning up paperwork and real changes to system required.

If I were in your shoes there are several options worth considering.

1. Stop everything and decide if another attempt should be made
2. Continue deployment effort for (b) (7)(E) and stop everything else and decide if another effort should be made
3. Decide Boeing is our partner and reevaluate how we are approaching improving the quality of the product provided.

Options 1 and 2 are just slight variations on the theme of cutting losses and starting over. Canceling SBInet for the convenience of the government stops the hemorrhage of funds with little progress. It however provides no capability for the spend dollars. The question of "is the SBInet that has been produced worth operating and maintaining" needs answering. Now we cannot even get in to the test event to evaluate the capability. Boeing has little incentive to make progress, because they fear this is the end and no fee is better than no program. If the path to is to get (b) (7)(E) deployed, I would recommend picking a date this spring at the latest, and telling Boeing the test will commence on this date. Results of this test will decide if SBInet is cancelled or just future work cancelled.

Option 3, reaffirms that Boeing is our trusted supplier, but requires totally changing the management approach taken. The theory has been for many years that quality of a product is 85% management. Management on both the government and Boeing side must take responsibility for the quality of the effort thus far, and change so the quality of future effort is

high. Today's management accepts responsibility, but does not push responsibility to the working level. The working level is disenchanted, because so many decisions are made at the upper levels of management without input. There is too much backroom negotiations on what to do and how to pass. Too little on how to make this a quality product and make the process repeatable. We have trained Boeing that poor quality is acceptable for schedules sake. Basic contract management is not well executed.

Most of this is self obvious. The possibility of stopping work, while using (b) (7)(E) is unusual. There is a possibility of using the maintenance Task Order to fix the remaining problems. Why do we need acceptance testing if we are going to stop work, if we are not going for a production decision?

SBInet is not that complicated. Many vendors should be able to construct and deploy SBInet towers and stations.. A separate product improvement program will be more effective than one run by a large prime. Use Boeing where they are good, and stop using them where they are just expending funds.

While I am deeply familiar with effort on SBInet Block 1, and somewhat familiar with (b) (7)(E) and (b) (7)(E) I have no visibility into Northern Border or other projects. I do recommend stopping everything you can, and holding a stand down for CMMi training. If we want to hold our contractor to CMMi level 3, then the program office should be held to the same standard.

I would gain approval of your plan, because it is obvious Boeing will attempt to make this your fault not theirs. I think you have sufficient documentation to show otherwise.

I hope this is helpful, if not the trash can is near by. Sorry it is longer than I wanted. I will keep on pressing forward at the working level.

respectfully
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** RE: House Homeland request
**Date:** Thursday, January 21, 2010 7:44:51 AM

---

Thanks! We'll be ready.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 20, 2010 6:12 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** RE: House Homeland request

Just to follow up –

I spoke to both House Homeland majority/minority, and gave the high-level update that we discussed regarding the items that needed to be fixed prior to SAT (b) (7)(E) as two biggies, but mostly just procedural corrections), and the reasons behind the extension of SAT.

A few things that did come out of the phone calls:

- Majority staff is still interested in getting a high-level summary at some point of the SQT issues, but it is not as pressing.
- Minority staff indicated that a letter would be forthcoming (addressed to S1) requesting more information on the "DHS review" -- and likely a general dissatisfaction/frustration with the continued delays (i.e., why do these issues continue to pop up/why are they not discovered sooner).
- Potential date for SBInet hearing – March 18.

Senate Homeland had the Secretary testifying this morning and staff have been pretty much unreachable over the past couple weeks, so I'll give them a call tomorrow morning and let you know how those calls go.

(b)

-----Original Message-----
From: (b)(6);(b)(7)(c)
Sent: Wednesday, January 20, 2010 12:02 PM
To: (b)(6);(b)(7)(c)
Subject: FW: House Homeland request

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

-----Original Message-----
From: (b)(6);(b)(7)(c)
Sent: Saturday, January 09, 2010 4:01 PM
To: (b)(6);(b)(7)(c)
Cc: (b)(6);(b)(7)(c)
Subject: RE: House Homeland request

(b) : Here's a quick look at the 47 items from SQT2 that we've agreed need to be fixed prior to SAT. We'll certainly want to package this differently to give to (b) . Last week (b)(6);(b)(7)(c) starting work on binning these into categories along with a top level description of each bin. We can probably have that done sometime Monday unless we need to make it a higher priority (we have several meeting scheduled with Boeing Monday morning on (b) (7)(E) and SAT related topics).

Thanks

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.
-----Original Message-----
From: (b)(6);(b)(7)(c)
Sent: Saturday, January 09, 2010 12:28 PM
To: (b)(6);(b)(7)(c)
Subject: Re: House Homeland request

(b) : I think the number is 47, but will confirm. We actually worked on this same type of info for (b)(6);(b)(7) late yesterday. As soon as I get back home I'll mobikey into my computer and try to retrieve the data and send it to you.

(b)(6);(b)(7)(C)
Executive Program Director, SBInet
U.S. Customs and Border Protection, DHS
(b)(6);(b)(7)(C)

----- Original Message -----
From: (b)(6);(b)(7)(c)
To: (b)(6);(b)(7)(c)
Cc: (b)(6);(b)(7)(c)
Sent: Sat Jan 09 12:12:18 2010
Subject: Re: House Homeland request

Hi, (b) .

I'll have to track down the details but we can certainly do that early next week. The 42 is an old number so it may be a bit difficult to recreate that exaxct list--but we should be able to meet the intent of the question.

I'm probably going to be the best POC, at least on Monday--I've pretty much blocked off my calendar to deal with this type of stuff.

----- Original Message -----
From: (b)(6);(b)(7)(c)
To: (b)(6);(b)(7)(c)
Sent: Sat Jan 09 12:05:55 2010
Subject: House Homeland request

(b)(6);(b)(7)(c)

I received an email from (b)(6); last night requesting additional information on the 42 issues that arose during the second SQT that Boeing is required to fix before SAT. I anticipate getting similar questions from our other usual POCs, and probably several other folks after 60 Minutes airs.

This by no means needs to be answered this weekend, but I at least wanted to make you aware. Also, since I know you'll be responding to a lot of media inquiries as well on Monday, I wanted to check and see if I should direct my questions to (b), or if I should still send along to you?

Hope you're having a nice weekend!

(b)

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** Fw: SBI Call Feedback
**Date:** Tuesday, January 12, 2010 8:08:37 AM
**Sensitivity:** Confidential

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Fyi

Do you have time to chat before or after your ESC mtg with Chief today? I told (b)(6);(b)(7)(C) nd AMS I am concerned with the state/local input piece and that CBP needs to take a lead role on future outreach.

Thanks,
(b)(6);(b)(7)(C)

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**From**: (b)(6);(b)(7)(c) >
**To**: (b)(6);(b)(7)(c)
**Cc**: (b)(6);(b)(7)(C)
**Sent**: Mon Jan 11 17:21:04 2010
**Subject**: SBI Call Feedback

~~**FOR OFFICIAL USE ONLY**~~

(b)(6);(b)(7)(c)
Below is the listing for the calls we made on Friday night and the little bit of response we received. If you have any questions, please let us know.
Thanks,
(b)(6);(b)(7)(C)

CALIFORNIA
Contact: (b) (6) Chief of Staff, CalEMA

- Communicated that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet to ensure that the project was delivering.
- Said that the review would not impact current operations.
- Mentioned that review would solicit input from Congress, GAO, and border stakeholders and that they would be consulted.
- RESPONSE: Thanks for heads up. (b)(6);(b)(7)(C) on the way to meet with Governors office and he would bring up.

Contact: (b) (6) Governor's DC office.

- Communicated that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet to ensure that the project was delivering.
- Said that the review would not impact current operations.
- Mentioned that review would solicit input from Congress, GAO, and border stakeholders and that they would be consulted.
- Left msg. (b)(6);(b)(7)(C) followed up w email "Thanks for the heads up!"

ARIZONA
Contact: HSA (b) (6)

- Communicated that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet to ensure that the project was delivering.
- Said that the review would not impact current operations.

- Mentioned that review would solicit input from Congress, GAO, and border stakeholders and that they would be consulted.
- RESPONSE: Said thanks for the heads up and he would communicate to Deputy COS (b) (6) (b) (6)

NEW MEXICO
Contact: HSA (b) (6)
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Said thanks for the heads up

TEXAS
Contact: HSA (b) (6)
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Good, the system is a waste of billon dollars

Phoenix
Contact: Mayor (b) (6) via email (his preference)
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Said "thanks for the heads up

Los Angeles
Contact: (b) (6) Office of the Deputy Mayor for Public Safety
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Heads up was appreciated

San Diego
Contact: (b) (6) DC Representative via email
- Communicated that S1 will be calling for a review of the SBINet program in the next couple of days
- Stated that the review will seek input from the four SW border states as provided in the TPs
- RESPONSE: Appreciated the notice

Tucson
Contact: (b) (6) Mayor's Chief of Staff
- Sent him an email to call as he was out of the office on Friday
- No response

-

TON
Contact: (b) (6) Chairman's Assist

- Communicated to the TON was that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet and that it did not impact current operations
- No mention of them being part of the system review as I did not have the facts as to how the review would take them into account
- RESPONSE: Expressed concern as to how this would impact the towers as he thought some of them were going to also be used for LE and some of the environmental impact assessments that have been hurried through the system

BORDER COUNTIES COALITION
Contact: (b) (6)

- Communicated that the Secretary was announcing on the 60 minutes piece that she planned to do a review of SBINet to ensure that the project was delivering.
- Said that the review would not impact current operations.
- Mentioned that review would solicit input from Congress, GAO, and border stakeholders and that they would be consulted.
- RESPONSE: Said "Oh, good." Very appreciative of heads up. Mentioned that BCC would be meeting during annual NACO meeting and suggested Departmental presence at meeting. Will follow up with me via email.

~~**FOR OFFICIAL USE ONLY**~~

(b)(6);(b)(7)(c)
Deputy Assistant Secretary
Intergovernmental Affairs
U.S. Department of Homeland Security
(O) (b)(6);(b)(7)(c)
(F)
(E)

~~*Warning: This communication, along with any attachments, is covered by federal and state law governing electronic communications and may contain confidential and legally privileged information such as found under 49 CFR 1520 or the Privacy Act of 1974. It should not be communicated to any person, or agency, unless disclosure is in performance of official DHS duties and there exists a valid need to know. If the reader of this message is not the intended recipient, you are hereby notified that any dissemination, distribution, use or copying of this message is strictly prohibited. If you have received this in error, please reply immediately to the sender and delete this message.*~~

**From:** (b)(6);(b)(7)(c)
**To:** [redacted]
**Subject:** FW: SBInet ARB Recap
**Date:** Tuesday, January 19, 2010 4:48:02 PM

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(b)(6);(b)(7)(C)

Here's the summary we wrote about our ARB review with S2. We sent it to the Department (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) hop), and they then sent it to the PMs in DHS…

As noted below, our review to S2 was a follow-up to the actual decision ARB that had gone to USM a few weeks before.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, June 04, 2009 10:11 AM
**To:** (b)(6);(b)(7)(c) [redacted]
**Cc:** (b)(6);(b)(7)(c) [redacted]
**Subject:** SBInet ARB Recap

Program Managers,

The following is a recap of the SBI*net* ARB, which was the first presented to (b)(6);(b)(7)(C) I passed my comments to (b)(6);(b)(7)(c) , and he added depth from the perspective of "man in the seat".

This ARB was Informational; SBI*net* met a Decisional ARB, chaired b (b)(6);(b)(7)(C) DHS/USM, on 21 May, and received an Acquisition Decision Memorandum on 26 May.

The ARB was scheduled for 1 ½ hours. Although this was an Acquisition forum, (b)(6);(b)(7)(C) questions were quite broad and extended well beyond just acquisition. Some of that may be due to the fact this was the first ARB and her first opportunity to set a tone. However, she was also genuinely interested in

understanding the “substance” of the program, outside of acquisition processes…operating environment, terminology, concepts of operation, benefits, relative costs, technology, etc. Her questions drilled down to the third and fourth level of indenture, which spawned further questions from the staff.

The Deputy Secretary asks a LOT of questions, and they range from very broad to very detailed. In most cases, they really WERE questions and she was interested and attentive to the answers. She clearly tried hard to understand the answers—she listened carefully and thought about what she heard. She worked hard to get beyond specific words and to the actual intent of the answers. It appears that our briefers should feel free to provide answers to questions and to defend them. The Deputy Secretary appears willing to be convinced by a good explanation or argument. And in cases where she doesn’t agree with the briefer’s conclusions, she still seems to appreciate conclusions that are based on thought and rationale argument.

(b)(6);(b)(7)(C) is very quick, which suggests it would be folly for any briefer to “fake” an answer.

(b)(6);(b)(7)(C) is very concerned about the way we manage our programs, and about whether or not we have the requisite skills in adequate depth, breadth, and quantity. She perceives industry as trying to sell us more than we need and is interested in our ability to weigh capability against the validated requirement.

(b)(6);(b)(7)(C) spends time ensuring a common understanding of words and phrases that we have typically taken for granted. For example, she asked about the appropriate use of terms like “force multiplier versus force enabler” and “commodity”—and then challenged our use of them. In doing so, she made clear she was not trying to be confrontational—instead, she wanted to make sure everyone understood how SHE interpreted the word when she saw it. She commented on distribution markings on charts and asked why they were there, and if they were used properly. Briefers should be prepared to explain the use of any word on a chart or in a statement.

The Deputy Secretary was equally able to drill into technical details. She can quickly connect information from multiple charts to identify seeming inconsistencies, and then ask about them. For example, the SBInet briefing referenced the fact that we accommodated (b) (7)(E) . In a later chart, where we discussed predicted system performance, she noticed we didn’t count the contribution of those (b) (7)(E) and she asked a number of questions about why we handled things that way.

In short, briefers should be able to explain why they have made the conclusions and decisions they have made—and the rationale needs to be sound. Briefers should understand that (b)(6);(b)(7)(C) questions really are questions—at least within the SBInet ARB, they were NOT purely rhetorical. And briefers should be able to explain word choices on charts or in verbal statements—clarity of communication and common understanding of meanings are very important.

At the conclusion of the 1 ½ hour session 21 of the fifty slides were briefed. The takeaway is…in addition to being prepared to present your programs for an Acquisition Decision Event, be as prepared for an in-depth discussion of the history, context, inter-relationships, and relevance of your program as the Deputy Secretary spins up on our programs.

Respectfully,

(b)(6);(b)(7)(C)
Investment Management Office (IMO)
Office of Finance
U.S. Customs and Border Protection
Department of Homeland Security (DHS)
1331 Pennsylvania Ave, NW
(b)(6);(b)(7)(C)
Washington, DC 20229

Office: (b)(6);(b)(7)(C)
Cell: [redacted]

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** Can we help?
**Date:** Monday, January 25, 2010 1:00:35 PM

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(b)(6);(b)(7)(C)

**We (the Battelle we) came across this article today. Please let us know if we can help with the assessment or the IV&V.**

**I hope your holidays were good.**

(b)(6);(b)(7)(C)

**Boeing's SBInet project under fire again**

Napolitano says electronic fence has 'unacceptable delays'

Homeland Security Secretary Janet Napolitano has ordered a reassessment of the $8 billion SBInet virtual border fence program in Arizona after another round of delays in the program, an official confirmed today. Boeing Co. is the prime contractor on the project.

SBInet is an electronic surveillance system composed of cameras, radars and other sensors strung on towers and coordinated with other sensor systems, communications and command and control networks. U.S. Customs and Border Protection recently has been deploying a 23-mile segment of the system near Tucson, Ariz.

Napolitano requested the SBInet reassessment Jan. 8 after an internal evaluation revealed "unacceptable delays" in the program, according to a Jan. 11 e-mail message from Napolitano provided today by Matthew Chandler, a Homeland Security Department spokesman.

Although the message did not state the extent of the delays, the **Seattle Times recently reported** that the initial operational segment, known as Tucson-1, would be three months late in beginning operation. Instead of beginning operation at the end of 2009, the operation has been delayed to March 2010, the newspaper said.

Napolitano indicated in her message that SBInet continues to fall short of expectations.

"Americans need border security now — not 10 years down the road. I am committed to ensuring that our border security programs are timely and cost-effective," Napolitano wrote.

"This fall, due to my ongoing concerns about SBInet, I directed the acting commissioner of U.S. Customs and Border Protection to evaluate its implementation. As his analysis uncovered unacceptable delays, last Friday I ordered a department-wide reassessment of the program to consider options that may more efficiently, effectively and economically meet our border security needs,"

Napolitano wrote.
Mark Borkowski, project manager for the Secure Border Initiative, which includes SBInet and other fencing programs, **told Federal News Radio recently** that the next segment of the project, Ajo-1, will be built as scheduled, but Boeing will not begin any new work until the reassessment is completed.
Boeing got the initial SBInet contract in September 2006, and first built an 18-mile prototype of the system near Sasabe, Ariz. The border patrol has been using that prototype segment in its daily operations to protect against border incursions since it was accepted by DHS in February 2008. Borkowski a year ago **said the system was undergoing additional testing** before permanent construction would begin.

(b)(6);(b)(7)(C)
Relationship Manager
Battelle Office of Homeland Security
1150 Crystal Drive,(b)(6);(b)(7)(C)
Arlington VA 22202
Phone (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)
Email (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(c)
**To:** [redacted]
**Subject:** Accepted: SBInet Planning Meeting
**Start:** Thursday, January 21, 2010 11:00:00 AM
**End:** Thursday, January 21, 2010 1:00:00 PM
**Location:** 1901 S. Bell St (Crystal City), Room 624

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**From:** (b)(6);(b)(7)(c)
**To:** [redacted]
**Subject:** Re: SBInet Planning Meeting
**Date:** Thursday, January 21, 2010 10:44:31 AM

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(b)(6);(b)(7)(C) - will be about 10 minutes late - see you then - (b)(6);(b)(7)(C)
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Sent using BlackBerry

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**From**: (b)(6);(b)(7)(c) [redacted]
**To**: (b)(6);(b)(7)(c) [redacted]
**Sent**: Thu Jan 21 08:06:13 2010
**Subject**: SBInet Planning Meeting

When: Thursday, January 21, 2010 11:00 AM-1:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: 1901 S. Bell St (Crystal City), Room 624

*~*~*~*~*~*~*~*~*~*~*

Just a follow up to be snure everyone has details about meeting location.

You can call my assistant, (b)(6);(b)(7)(c) when you arrive--she will meet you in the lobby to provide access to the (b)(6);

My phone is (b)(6);(b)(7)(c) if you need it.

See you at 11:00!

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** RE: SBInet Meeting
**Date:** Thursday, January 28, 2010 7:47:18 AM

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(b)(6);(b)(7)(C)

10-4.

We're obviously not doing anything irrevocable—we're just getting foundations laid so we can move out expeditiously. All subject to change and review…

I'll look forward to meeting with you soon.

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(c) ]
**Sent:** Thursday, January 28, 2010 7:47 AM
**To:** (b)(6);(b)(7)(c)
**Subject:** Re: SBInet Meeting

(b)(6);(b)(7)(C)

Thanks for your message.

I would like to spend an hour with you before we get too far down the path.

Given your extensive knowledge, that would be helpful.

I have scheduled a couple of pre-meetings, one with the MGMT chiefs this morning and one with OLA, IGP and OPA, to make sure there is general visibility in the various offices that have a nexus to the work.

Look forward to working with you.

(b)(6);(b)(7)(C)
Chief of Staff for Management
Department of Homeland Security
Washington, DC
(b)(6);(b)(7)(C) office
BB

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**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c)
**Cc**: (b)(6);(b)(7)(c)
**Sent**: Thu Jan 28 07:38:01 2010
**Subject**: RE: SBInet Meeting

Hi, (b)(6);(b)(7)(C)

I just thought I should follow up to see what you need, if anything, from us.

We did have a small follow-up meeting, as I indicated below. We have sketched out a basic outline of a "plan of attack," which includes near-, mid-, and far-term activities.

Based on that sketch, we are starting to lay out implementation plans. In particular, we're laying out a preliminary strategy to get started on a formal Analysis of Alternatives for the long-term assessment. We've also generated a list of near-term candidates for technology investments (other than SBInet Block 1) that could fill immediate gaps along the Southwest Border by diverting about $35M of ARRA funds that we had originally planned for SBInet Block 1.

As I understand (b)(6);(b)(7)(C) note, you have the lead for pulling us all together for any follow-up review and status update. We'll be happy to support as required.

Best,
(b)(6);(b)(7)(C)

Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(c)
**Sent:** Monday, January 25, 2010 8:48 AM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** Re: SBInet Meeting

Thank (b)(6);(b)(7)(C) Yes, let's have update session when everyone can make it.

As we discussed at our first, organizational meeting, it makes most sense for Management to coordinate this reassessment . Accordingly, Chief of Staff (b)(6);(b)(7)(C) will be our chair. Pls work with (b)(6);(b)(7)(C) regarding agenda items, etc.

Thanks, and see you this week.

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Sent using BlackBerry

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**From**: (b)(6);(b)(7)(c) >
**To**: (b)(6);(b)(7)(c)
**Cc**: (b)(6);(b)(7)(c)
**Sent**: Fri Jan 22 18:16:16 2010
**Subject**: RE: SBInet Meeting

(b)(6);(b)(7)(C) all day Monday, and Tuesday through noon, are bad for me – rest of the week is easier.

Thanks, (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(c) ]
**Sent:** Friday, January 22, 2010 6:14 PM
**To** (
b
**Cc:** (b)(6);(b)(7)(c)
**Subject:** RE: SBInet Meeting

Hello everyone,

I will reach out on Monday to schedule this meeting for next week. If anyone has days that you know will absolutely not work for the meeting just let me know when you have a chance and I will work around it. Have a great weekend!

(b)(6);(b)(7)(C)

Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C)
(cell)

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**From:** (b)(6);(b)(7)(c) ]
**Sent:** Friday, January 22, 2010 10:59 AM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** RE: SBInet Meeting

(b)(6);(b)(7)(C)

As we discussed last week, our small group met yesterday to sketch out a structure for the review. I think (b)(6);(b)(7)(C) wanted to have a quick follow-up so he could stay apprised of status and direction. Is that something you can orchestrate?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(c)
**To:** [redacted]
**Subject:** UPDATE
**Date:** Thursday, January 07, 2010 5:40:49 PM
**Attachments:** SBInet update for MrB 010710.ppt

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(b) Since I won't be able to give you my bi-weekly update tomorrow, attached are the slides I would have used.

Thanks

(b)(6);(b)(7)(c)
Executive Program Director, SBInet
U.S. Customs and Border Protection,
Department of Homeland Security

Note: The Contracting Officer is the sole individual authorized to make changes to the contract on behalf of the Government. The content of this email is not intended to change the existing scope of contract. If the Contractor considers any part of this communication to constitute a change in scope, the Contractor shall notify the Contracting Officer in accordance with FAR Clause 52.243-7, Notifications of Changes.

# SBI*net*

## Southern Border Project Update

January 8th, 2010

U.S. Customs and Border Protection

# (b) (7)(E) Status

- (b) (7)(E) **Field Construction**
  - Completed (b) (7)(E) integration and checkout
  - Completed (b) (7)(E) Characterization
  - Govt Inspection closure 1000 of 1004 completed
- **Issues and Concerns**
  - Final Acceptance behind schedule due to issues including:
    - CISCO/VSOC issues
    - (b) (7)(E)
    - Software changes/fixes as a result of SQT 2
    - Acceptance test procedures and tower functional checkout procedures still ongoing
- **Look ahead - Next 90 Days**
  - Finalize test procedures
  - Finalize remaining schedule to Acceptance

(b) (7)(E)

# (b) (7)(E) Status

- (b) (7)(E) **Accomplishments**
  - Received the Findings of No Significant Impact Statement (23 Dec)
  - Received Special Use Permit (b) (7)(E) ) and Right of Way for construction (BLM).
    - Awaiting compatibility determination from (b) (7)(E)
  - Conducted Deployment Readiness Review on December 2nd.

- **Concerns**
  - Closure of the RAT design
  - Obtain GSA approval to (b) (7)(E) (b) (7)(E)
  - (b) (7)(E) construction schedule encroaching on Pronghorn Fawning Season
    - Additional BMPs and measures required

- **Look Ahead - Next 90 days**
  - Receive land use permits
  - Conduct CRR
  - Start (b) (7)(E) onstruction

**C2 Modular Facility**

# (b) (7)(E) Status

- (b) (7)(E) **Accomplishments**
  - Completed Supplemental EA Public Review, now in internal SBInet review
- **Issues and Concerns**
  - (b) (7)(E) working through landowner issues
  - SST and SST combo design approval not final
- **Look Ahead – Next 90 days**
  - Work on real estate effort
    - Conduct Metes and Bound Surveys
    - Perform Land appraisals
  - Conduct (b) (7)(E) design TIM
  - Conduct (b) (7)(E) C2 Facilities Design TIM
  - Conduct (b) (7)(E) (b) (7)(E)
  - Work design drawing package from 60% to 95%

(b) (7)(E)

# (b) (7)(E) Status

- (b) (7)(E) **Accomplishments**
  - Completed Supplemental EA Public Review, now in internal SBInet review
- **Issues and Concerns**
  - (b) (7)(E)
  - Working through (b) (7)(E) access road issue.
- **Look Ahead - Next 90 days**
  - Progress engineering effort
    - Conduct (b) (7)(E)
  - Work on real estate effort
    - Conduct Metes and Bound Surveys
    - Perform Land appraisals
    - Work design drawing package from 60% to 95%

(b) (7)(E)

# (b) (7)(E) Status

- **TON Accomplishments**
  - Held briefing with (b) (7)(E) [redacted] ouncil 11/19/09
  - Held environmental meeting (b) (7)(E) 12/8/09
  - Initial site surveys on the (b) (7)(E) held week of 12/14/09
- **Issues and Concerns**
- **Look Ahead – Next 90 days**
  - Initial site surveys continue in other Districts (b) (7)(E) from 1/11 through February 2010
  - (b) (7)(E) DPR 3/25/10 (tentative)

(b) (7)(E)

# SBI*net*

## Northern Border Project Update

January 8th, 2010

U.S. Customs and Border Protection

~~For Official Use Only~~

(b) (7)(E) [redacted]

# Site Status

| Site | Name | I&CO Completed |
|---|---|---|
| (b) (7)(E) [redacted] | | 01/05/10 |
| | | 12/23/09 |
| | | 12/28/10 |
| | | 01/04/10 |
| | | 01/04/10 |
| | | 12/28/09 |
| | | 12/30/10 |

**Northern Border Project** (b) (7)(E) [redacted] **o**

1/6/10

| 2009 | 2010 | |
|---|---|---|
| December | January | February |

(b) (5) [redacted]

Additional Notes:

1. Lengthy NTIA process caused delay in Government acceptance.
2. A previous problem with the (b) (7)(E) [redacted]) has been resolved.
3. (b) (7)(E) [redacted] is pursuing a long term solution to (b) (7)(E) [redacted]. Estimate starting Dry Runs on January 15th.

BW7 FOIA CBP 000385

# (b) (7)(E) Site Status

| Site | Name | I&CO Completed |
|---|---|---|
| (b) (7)(E) | | 02/23/10 |
| | | 01/18/10 |
| | | 01/15/10 |
| | | 01/20/10 |
| | | 01/19/10 |
| | | 01/21/10 |
| | | 01/22/10 |
| | | 01/14/10 |
| | | 01/13/10 |
| | | 02/22/10 |
| | | 02/17/10 |
| | | 01/25/10 |

**Northern Border Project** (b) (7)(E)

1/4/10

**2010**

| January | February | March |
|---|---|---|

(b) (5)

Additional Notes:

1. Delay due to challenges obtaining lease for (b) (7)(E) .
2. A previous problem with the (b) (7)(E) ) has been resolved.

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** RE: SBInet Meeting
**Date:** Thursday, January 28, 2010 7:51:54 AM

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Great—thanks. I hadn't heard anything from (b)(6);(b)(7)(C) o I figured I'd "shake the tree a bit." If stuff is happening, that's good. It just seemed awfully quiet!

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

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**From:** (b)(6);(b)(7)(c) ]
**Sent:** Thursday, January 28, 2010 7:52 AM
**To:** (b)(6);(b)(7)(c)
**Subject:** Re: SBInet Meeting

(b)(6);(b)(7)(C) just for your situational awareness - there is a "USM staff only" meeting w/ (b)(6);(b)(7)(c) (b)(6);(b)(7)(C) and me) at 1030 today on SBInet. No agenda...I'll let you know what transpires.

(b)(6);(b)(7)(C)

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Sent using BlackBerry

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**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c)
**Cc**: (b)(6);(b)(7)(c)
**Sent**: Thu Jan 28 07:38:01 2010
**Subject**: RE: SBInet Meeting

Hi, (b)(6);(b)(7)(C)

I just thought I should follow up to see what you need, if anything, from us.

We did have a small follow-up meeting, as I indicated below. We have sketched out a basic outline of a "plan of attack," which includes near-, mid-, and far-term activities.

Based on that sketch, we are starting to lay out implementation plans. In particular, we're laying out a preliminary strategy to get started on a formal Analysis of Alternatives for the long-term assessment. We've also generated a list of near-term candidates for technology investments (other than SBInet Block 1) that could fill immediate gaps along the Southwest Border by diverting about $35M of ARRA funds that we had originally planned for SBInet Block 1.

As I understand (b)(6);(b)(7)(C) note, you have the lead for pulling us all together for any follow-up review and status update. We'll be happy to support as required.

Best,
(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)

Customs and Border Protection

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Monday, January 25, 2010 8:48 AM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** Re: SBInet Meeting

Thanks (b)(6);(b)(7)(C) Yes, let's have update session when everyone can make it.

As we discussed at our first, organizational meeting, it makes most sense for Management to coordinate this reassessment . Accordingly, Chief of Staf (b)(6);(b)(7)(C) will be our chair. Pls work with (b)(6);(b)(7)(C) regarding agenda items, etc.

Thanks, and see you this week.

---
Sent using BlackBerry

---

**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c)
**Cc**: (b)(6);(b)(7)(c)
**Sent**: Fri Jan 22 18:16:16 2010
**Subject**: RE: SBInet Meeting

(b)(6);(b)(7)(C) all day Monday, and Tuesday through noon, are bad for me – rest of the week is easier.

Thanks, (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Friday, January 22, 2010 6:14 PM
**To:** (b)(6);(b)(7)(C)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** RE: SBInet Meeting

Hello everyone,

I will reach out on Monday to schedule this meeting for next week. If anyone has days that you know will absolutely not work for the meeting just let me know when you have a chance and I will work around it. Have a great weekend!

(b)(6);(b)(7)(C)
Office of the Secretary
Department of Homeland Security
(b)(6);(b)(7)(C) (cell)

**From:** (b)(6);(b)(7)(c) ]
**Sent:** Friday, January 22, 2010 10:59 AM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** RE: SBInet Meeting

(b)(6);(b)(7)(C)

As we discussed last week, our small group met yesterday to sketch out a structure for the review. I think (b)(6);(b)(7)(C) wanted to have a quick follow-up so he could stay apprised of status and direction. Is that something you can orchestrate?

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** RE: SBInet Data Call
**Date:** Thursday, January 28, 2010 11:38:06 AM

---

I have (b)(6);(b)(7)(C) pulling together an entire slide deck for the SBI rollout; idea is for you to use any/all that you'd like. We will include an updated fiscal roll-up as soon as we get it ready.

CBP Budget folks also sent us a template to follow, but I think the template is entirely inadequate and told them we'll bring our own material tuned to what we (you) think is the staffers' appetite these days.

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 28, 2010 11:34 AM
**To:** (b)(6);(b)(7)(c)
**Subject:** Re: SBInet Data Call

I will probably need something similar for my budget brief next week to the Hill, if I can get it...

---

**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c)
**Sent**: Thu Jan 28 08:21:24 2010
**Subject**: Re: SBInet Data Call

Thx

---

**From**: (b)(6);(b)(7)(C)
**To**: (b)(6);(b)(7)(c)
**Sent**: Thu Jan 28 08:10:33 2010
**Subject**: FW: SBInet Data Call

(b)(6);(b)(7)(C)
Executive Director, Secure Border Initiative (SBI)
Customs and Border Protection

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 27, 2010 5:17 PM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** SBInet Data Call

Just want to give you a "heads-up" that a data call on SBInet spending is forthcoming with a possible due date of Feb 4, 1010. The following data will most likely be requested:

1) Summary of funding received by the program, by appropriation and year.

2) Total of funds currently obligated against all contracts or grants, incl.
List of Contractor by Contract and Task order w/ $ amount, contract type
List of deliverables by Contract / Task Order / line item (Funded)
3) Total of outlays against all contracts
4) Total of unliquidated obligations on all contracts / task orders / line items (funded)
5) Total of unobligated funds by appropriation and year
6) Estimate of current outstanding liabilities whether funded or not.

V/R

(b)(6);(b)(7)(C)
*Assistant Director*
*Budget Division -* (b)(6);(b)(7)(C)
*Office of the Chief Financial Officer*
*phone* (b)(6);(b)(7)(C) *BB* (b)(6);(b)(7)(C)
*fax* (b)(6);(b)(7)(C)
*email* (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(c)
**To:** [redacted]
**Subject:** RE: Request a John Hopkins University Applied Physics Laboratory (JHU/APL) Electronic Gold (Acquisition Strategy) Review for Monday, January 25, 2010
**Date:** Wednesday, January 20, 2010 9:46:09 AM

---

Thank you.

[redacted] (b)(6);(b)(7)(C)
SBI Business Operations Office
Contractor supporting the Acquisition Management Division (AMD)
Desk Tel (b)(6);(b)(7)(C)
Cell Tel: [redacted]
Email: [redacted] (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 20, 2010 9:45 AM
**To:** (b)(6);(b)(7)(c) )
**Subject:** Re: Request a John Hopkins University Applied Physics Laboratory (JHU/APL) Electronic Gold (Acquisition Strategy) Review for Monday, January 25, 2010

From my perspective, this is fine.

---

**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c)
**Cc**: (b)(6);(b)(7)(c)
**Sent**: Wed Jan 20 09:43:07 2010
**Subject**: Request a John Hopkins University Applied Physics Laboratory (JHU/APL) Electronic Gold (Acquisition Strategy) Review for Monday, January 25, 2010

(b)(6);(b)(7)(c) ,

The SBI Systems Engineering Directorate and SBI Contracts Branch would like to conduct the JHU/APL Gold (Acquisition Strategy) Review electronically on Monday, January 25, 2010. The JHU/APL Gold Review is for a follow-on IDIQ contract that provides support the SBI Systems Engineering Directorate for technical analysis and research for SBInet testing and evaluation activities. **The current JHU/APL contract ends on February 28, 2010.**

The electronic Gold Review process would be as follows:

1. The advisors will be sent the documentation electronically today. (b)(6);(b)(7)(c) will be provided a hardcopy binder for their review tomorrow.
2. The advisors will have until COB Friday, January 22, 2010 to review and make their recommendation
3. AMD will consolidate the inputs and provide them to (b)(6);(b)(7)(c) for a decision on Monday, January 25, 2010.
4. AMD has verified the entrance criteria for the Gold Review has been met.

Note: Although the execution of the review board will be done electronically; advisors are encouraged to make phone calls or meet face to face (if necessary); as long as they are able to provide their input to AMD by COB Friday, January 22, 2010.

Please advise if you are agreeable to the recommended sequence for this Gold Review.

Thank you,

(b)(6);(b)(7)(C)
SBI Business Operations Office
Contractor supporting the Acquisition Management Division (AMD)
Desk Tel (b)(6);(b)(7)(C)
Cell Tel:
Email: (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:**
**Date:** Friday, January 29, 2010 5:37:20 PM

---

(b)

I wanted to say hey, as I will be part of the SBInet Review process, and I wanted you to know where I fit in. I left CBP Budget in November and I am currently the Acting Deputy Director of PA&E, under (b)(6);(b)(7)(C) I will be the central POC for the SBInet Review within the Office of the CFO at DHS. By now you should have received a budget data call from us thorough the ExecSec process (IQ 854649). If you have any questions on that, please let me know. Looking forward to working with you again. Lots of folks around here say really nice things about you. You have their respect.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Friday, January 29, 2010 10:04 AM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Mtg meeting with (b)(6);(b)(7)(C) Director SBINet

**From:** (b)(6);(b)(7)(c)
**To:** [redacted]

**Subject:** Next Steps for SBInet

---

When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Conference Room 1

*~*~*~*~*~*~*~*~*~*~*

To discuss the path forward for SBI after the (b) (7)(E) [redacted] deployments. No read ahead material. This meeting is a follow on meeting to the briefing given to Chief [redacted] and Chief [redacted] in December. POC: (b)(6);(b)(7)(C) Calendared by [redacted]

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 1:41 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet

| | |
|---|---|
| **From:** | (b)(6);(b)(7)(c) [redacted] |
| **To:** | |
| **Subject:** | Next Steps for SBInet |
| **Start:** | Friday, January 22, 2010 3:30:00 PM |
| **End:** | Friday, January 22, 2010 4:30:00 PM |
| **Location:** | Conference Room 1 |

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When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Conference Room 1

*~*~*~*~*~*~*~*~*~*~*

To discuss the path forward for SBI after the (b) (7)(E) [redacted] deployments. No read ahead material. This meeting is a follow on meeting to the briefing given to Chief [redacted] and Chief [redacted] in December. POC: [redacted] Calendared by [redacted]

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 1:31 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet

**From:** (b)(6);(b)(7)(c)
**To:**
**Cc:**
**Subject:** RE: Change in Key Performance Parameters for (b) (7)(E)
**Date:** Friday, January 15, 2010 5:27:36 PM
**Attachments:** Issue Paper Pd and Pid v2 0 (2).doc

---

Attached is the issue paper relating to the changes in probability of detection and probability of identification reported by Boeing at the JPMR this week.

As you are aware, the Department is taking a close look at the SBInet and will make a determination at some point whether to continue with these deployments. During the last two months, the schedule to turn the (b) (7)(E) system over to Border Patrol slipped from a date in January 2010 to the current estimate of October 5, 2010. The negative information could potentially jeopardize the program's continued existence.

(b)(6);(b)(7)(C)

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**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(C)
**Cc**:
**Sent**: Thu Jan 14 07:25:39 2010
**Subject**: FW: Change in Key Performance Parameters for (b) (7)(E)

(b)(6);(b)(7)(C)

Can you please put an issue paper together answering Chief (b)(6);(b)(7)(C) concerns below?

Thanks,

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 7:21 AM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** RE: Change in Key Performance Parameters for (b) (7)(E)

Let's get with (b)(6);(b)(7)(C) I need to understand the programmatic implication of this as well as the anticipated operational impact if realized. I do not have the institutional knowledge as perhaps you or the staff and I will need to get up to speed mid-stream.

Thanks.

(b)(6);(b)(7)(C)
Acting Chief
U.S. Border Patrol
1300 Pennsylvania Ave, (b)(6);(b)(7)(C)
Washington, DC 20229
(b)(6);(b)(7)(C) secure)

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**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 6:50 AM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** RE: Change in Key Performance Parameters for (b) (7)(E)

(b)(6);(b)(7)(C)

(b) (5)

.

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 13, 2010 6:41 PM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** Change in Key Performance Parameters for (b) (7)(E)

During the JPMR for SBInet today, we were told (b) (7)(E) While there is still some work that needs to be done to verify these numbers, (b) (7)(E)

With the current attention being given to SBInet at the Department and the assessment to determine if we will deploy more iterations of Block 1 technology on the southwest border, this could prove to be a significant development especially in light of the latest schedule which has the system not being turned over to us for testing until October 5. That has slipped in the last two months from a January system acceptance date.

There were several representatives from DHS present at the JPMR who are charged with acquisition overview for the Department. They have likely relayed this information up the chain.

(b)(6);(b)(7)(C)

**SITUATION:**

- At the January 13, 2010, SBInet Joint Project Management Review (JPMR) Boeing revealed a potential change to projected estimates of the [redacted] (b) (7)(E) [redacted]
- Boeing claims a mistake was made in their presentation of clearly defining the results.
- Key terminology Defined:
  - [redacted] (b) (7)(E) [redacted] standard test procedure to measure the [redacted] (b) (7)(E) [redacted].
  - (b) (7)(E) [redacted] standard test procedure to (b) (7)(E) [redacted].
  - Key Performance Parameters (KPP): identified as the program's critical essential characteristics or capabilities.
  - Threshold Value – the minimum acceptable value to meet contractual obligations.
  - Objective Value – goal Boeing is trying to meet.
- In previous JPMRs Boeing had stated that (b) (7)(E) [redacted] percent respectively, which were determined through modeling and analysis.
- At the JPMR on January 13, 2010, Boeing presented projected (b) (7)(E) [redacted]
- These lowered numbers alarmed SBI and OBP officials attending the meeting. Boeing representative could not adequately explain how the lower percentages were obtained.
- DHS S&T representatives were in attendance.
- The SBInet Operational Requirements Document (ORD) states in the Key Performance Parameters (KPP) that the objective value (target) fo (b) (7) (E [redacted]

**ACTIONS TAKEN:**

1. After the JPMR all parties started investigating the issue.
2. Boeing is putting together a tiger team to review the data presented at the JPMR.

**OUTCOMES OF ACTIONS TAKEN**

1. Initial investigation revealed the following:
   - The original percentages of (b) (7)(E) [redacted]

Prepared by: [redacted] (b) (6) [redacted]
Subject: Potential Operational Impact of [redacted] (b) (7)(E) [redacted]
Date of last Revision: January 15, 2010

- The (b) (7)(E) were based on an actual characterization test conducted by Boeing in the field for only a small segment, (b) (7)(E)
- Boeing believes their field characterization was not a complete analysis and cannot be used to judge the future performance of the system. In order to compare the predictive model analysis numbers a complete field characterization test would have to be completed covering the entire area (b) (7)(E) (b) (7)(E).

2. There have been no actions taken to date by the tiger team.

**CHALLENGES:**

- If accurate, these revised numbers could represent a (b) (7)(E)
- Any (b) (7)(E)
- RISK - Until the true capabilities of this system are understood, through test and evaluation, operational impacts may not be fully evaluated.
- Boeing anticipates that an actual field characterization of the entire area (b) (7)(E) will be very near their model prediction analysis estimations of (b) (7)(E)

**OPTIONS:**

1. Study the issue more and aggressively investigate this occurrence to ensure it is not a symptom of a larger problematic issue.
2. Wait for Systems Acceptance Testing (SAT) to begin in July 2010 and see what actual (b) (7)(E) percentages are recorded.

**RECOMMENDATIONS:**

1. Study the issue more and aggressively investigate this occurrence to ensure it is not a symptom of a larger problematic issue.

Prepared by: (b)(6);(b)(7)(c)
Subject: Potential Operational Impact of (b) (7)(E)
Date of last Revision: January 15, 2010

| | |
|---|---|
| **From:** | (b)(6);(b)(7)(c) [redacted] |
| **To:** | |
| **Cc:** | |
| **Subject:** | FW: Revised Papers |
| **Date:** | Friday, January 15, 2010 5:56:56 PM |
| **Attachments:** | Issue Paper Pd and Pid v2.0.doc |
| **Importance:** | High |

---

Attached is the issue paper relating to the changes in [redacted] (b) (7)(E) [redacted] reported by Boeing at the JPMR this week.

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 1:28 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet

**From:** (b)(6);(b)(7)(c)
**To:** [redacted]
**Cc:**
**Subject:** Tentative: Updated: ESC Pre-brief

---

I will be at the SBInet JPMR but will try to come back early. If I am unable to attend, I will send a representative.

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 1:50 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet

| | |
|---|---|
| **From:** | (b)(6);(b)(7)(C) on behalf of (b)(6);(b)(7)(C) |
| **To:** | (b)(6);(b)(7)(C) |
| **Subject:** | Next Steps for SBInet |
| **Start:** | Friday, January 22, 2010 3:30:00 PM |
| **End:** | Friday, January 22, 2010 4:30:00 PM |
| **Location:** | Conference Room 1 |

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When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Conference Room 1

*~*~*~*~*~*~*~*~*~*~*

To discuss the path forward for SBI after the (b) (7)(E) deployments. No read ahead material. This meeting is a follow on meeting to the briefing given to Chief (b)(6);(b)(7)( and Chief (b)(6);(b)(7) in December. POC: (b)(6);(b)(7)(C) Calendared by (b)(6);(b)(7)(C)

| | |
|---|---|
| **From:** | (b)(6);(b)(7)(C) on behalf o (b)(6);(b)(7)(C) |
| **To:** | (b)(6);(b)(7)(C) |
| **Subject:** | Next Steps for SBInet |
| **Start:** | Friday, January 22, 2010 3:30:00 PM |
| **End:** | Friday, January 22, 2010 4:30:00 PM |
| **Location:** | Conference Room 1 |

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When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Conference Room 1

*~*~*~*~*~*~*~*~*~*~*

To discuss the path forward for SBI after the (b) (7)(E) deployments. No read ahead material. This meeting is a follow on meeting to the briefing given to Chief (b)(6);(b)(7)(C) and Chief (b)(6);(b)(7)(C) in December. POC: (b)(6);(b)(7)(C). Calendared by (b)(6);(b)(7)(C)

| | |
|---|---|
| **From:** | (b)(6);(b)(7)(C) on behalf of (b)(6);(b)(7)(C) |
| **To:** | (b)(6);(b)(7)(C) |
| **Subject:** | Next Steps for SBInet |
| **Start:** | Friday, January 22, 2010 3:30:00 PM |
| **End:** | Friday, January 22, 2010 4:30:00 PM |
| **Location:** | Conference Room 1 |

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When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Conference Room 1

*~*~*~*~*~*~*~*~*~*~*

To discuss the path forward for SBI after the (b) (7)(E) deployments. No read ahead material. This meeting is a follow on meeting to the briefing given to Chief (b)(6);(b)(7)( and Chief (b)(6);(b)(7)( in December. POC: (b)(6);(b)(7)(C). Calendared by (b)(6);(b)(7)(C)

| | |
|---|---|
| **From:** | (b)(6);(b)(7)(C) on behalf of (b)(6);(b)(7)(C) |
| **To:** | (b)(6);(b)(7)(C) |
| **Subject:** | Next Steps for SBInet |
| **Start:** | Friday, January 22, 2010 3:30:00 PM |
| **End:** | Friday, January 22, 2010 4:30:00 PM |
| **Location:** | Conference Room 1 |

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When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Conference Room 1

*~*~*~*~*~*~*~*~*~*~*

To discuss the path forward for SBI after the (b) (7)(E) deployments. No read ahead material. This meeting is a follow on meeting to the briefing given to Chie (b)(6);(b)(7)(C) nd Chief (b)(6);(b)(7)(C) in December. POC: (b)(6);(b)(7)(C) Calendared by (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(c)
**To:**
**Subject:** RE:
**Date:** Thursday, January 14, 2010 5:47:23 AM

---

I'll get with you on this.

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 13, 2010 7:08 PM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** FW:

(b)(6);(b)(7)(C)

Are we aligned with SBI on this or do we need to coordinate. I just need the background on our tasker and what has, is, and will be done toward the effort.

Thanks.

(b)(6);(b)(7)(C)
Acting Chief
U.S. Border Patrol
1300 Pennsylvania Ave, (b)(6);(b)(7)(C)
Washington, DC 20229
(b)(6);(b)(7)(C)
(secure)

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**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 13, 2010 4:54 PM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** Re:

Chief--

FYSA, S1's staff has scheduled a meeting for Friday afternoon, presumably tpo frame out the review.

Also--if we ever get an opening to get DHS to loosen the shackles and let us continue our communications strategy (which, by the way, is a big part of the reason the 60 Minutes thing was not so bad), we will all be better off. As it stands, DHS is making us refer everything to them--and I'm concerned it's going to destroy the relationships we've established, compromise our credibility, create misinformation (due to lack of detailed knowledge), and broken glass we'll end up cleaning.

I obviously wouldn't tilt at windmills just yet--but if the opportunity presents itself...

Thanks and vr,
(b)(6);(b)(7)(C)

---

**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c) J
**Cc**: (b)(6);(b)(7)(c)
**Sent**: Wed Jan 13 16:47:45 2010
**Subject**: RE:

10-4 (b)(6);(b)(7)(C)

When, and it will, slow down, I am sure that we will be "on deck" to brief out our options and our adjusted plans. Appreciate it.

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 13, 2010 4:46 PM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:** Re:

Chief--

10-4. We've actually started this already and are planning to accelerate it.

(b)(6);(b)(7)(C)

---

**From**: (b)(6);(b)(7)(c)
**To**: (b)(6);(b)(7)(c)
**Cc**: (b)(6);(b)(7)(c)
**Sent**: Wed Jan 13 16:18:17 2010
**Subject**:

(b)(6);(b)(7)(C)

In one of the breaks that we had yesterday in dealing with all the activities surrounding the 12/25 incident, Haiti, and another hot button item, the Secretary and I had a chance to very briefly discuss SBInet, the 60 Minutes piece, and path forward. She is of the same opinion as we are: the 60 Minutes piece was a lot less negative than what we had anticipated and she also thought that Boeing took the brunt of the piece. She also stated that the purpose of the memo that went out with her directing the "review" of SBInet was in anticipation of a more negative piece. But basically she agrees with the options paper that we put forth before the holidays. She did not specifically identify option 2 as her preference but as she lined out her recollection of the memo and it fits right along with Option 2. She noted that she had "spoken to Congress" about this and that they were not surprised and supportive. I did not ask how this communication was done, formally or informally. Given the timeline from when we sent the paper forth I would guess that it was a verbal and informal.

(b)(6);(b)(7)(C)

This being the case we need to look at redesigning our thought process as to technology capability requirements (i.e, detection, deterrence, identification, classify, etc.. or mix of) that we would be looking to get resourced under this option. Exercising this option or something similar to it would mean that we

would be weighting our resource procurement efforts and requirements towards “commodity purchases” of technology versus “system development”. Not that we would stop the systems development completely (block one). I would ask that Border Patrol revisit our technology requirements against this new information.

Keep me apprised.

(b)(6);(b)(7)(C)
[redacted]

**From:** (b)(6);(b)(7)(c)
**To:**
**Cc:**
**Subject:** RE:
**Date:** Wednesday, January 13, 2010 4:25:27 PM

---

Yes Sir, will do.

v/r

(b)(6);(b)(7)(C)
Acting Chief
U.S. Border Patrol
1300 Pennsylvania Ave, (b)(6);(b)(7)(C)
Washington, DC 20229
(b)(6);(b)(7)(C)
secure)

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**From:** (b)(6);(b)(7)(c)
**Sent:** Wednesday, January 13, 2010 4:18 PM
**To:** (b)(6);(b)(7)(c)
**Cc:** (b)(6);(b)(7)(c)
**Subject:**

(b)(6);(b)(7)(C)

In one of the breaks that we had yesterday in dealing with all the activities surrounding the 12/25 incident, Haiti, and another hot button item, the Secretary and I had a chance to very briefly discuss SBInet, the 60 Minutes piece, and path forward. She is of the same opinion as we are: the 60 Minutes piece was a lot less negative than what we had anticipated and she also thought that Boeing took the brunt of the piece. She also stated that the purpose of the memo that went out with her directing the “review” of SBInet was in anticipation of a more negative piece. But basically she agrees with the options paper that we put forth before the holidays. She did not specifically identify option 2 as her preference but as she lined out her recollection of the memo and it fits right along with Option 2. She noted that she had “spoken to Congress” about this and that they were not surprised and supportive. I did not ask how this communication was done, formally or informally. Given the timeline from when we sent the paper forth I would guess that it was a verbal and informal.

(b)(6);(b)(7)(C)

This being the case we need to look at redesigning our thought process as to technology capability requirements (i.e, detection, deterrence, identification, classify, etc.. or mix of) that we would be looking to get resourced under this option. Exercising this option or something similar to it would mean that we would be weighting our resource procurement efforts and requirements towards “commodity purchases” of technology versus “system development”. Not that we would stop the systems development completely (block one). I would ask that Border Patrol revisit our technology requirements against this new information.

Keep me apprised.

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 1:52 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet

**From:** (b)(6);(b)(7)(C) on behalf of (b)(6);(b)(7)(C)
**To:** (b)(6);(b)(7)(C)
**Subject:** Declined: Next Steps for SBInet
**Start:** Friday, January 22, 2010 3:30:00 PM
**End:** Friday, January 22, 2010 4:30:00 PM
**Location:** Conference Room 1

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(b)(6);(b)(7)(C) will be returning from Phoenix, AZ and unable to attend.

Please let me know if there are any questions / concerns.

v/r,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 1:34 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Friday, January 15, 2010 7:33 AM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Friday, January 15, 2010 7:51 AM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet



BW7 FOIA CBP 000421

**From:** (b)(6);(b)(7)(C) n behalf o (b)(6);(b)(7)(C)
**To:** (b)(6);(b)(7)(C)
**Subject:** FW: Next Steps for SBInet
**Start:** Friday, January 22, 2010 3:30:00 PM
**End:** Friday, January 22, 2010 4:30:00 PM
**Location:** Conference Room 1

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When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Conference Room 1

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>_____
>
From: (b)(6);(b)(7)(C)
>
Sent: Thursday, January 14, 2010 1:28 PM
>
To: (b)(6);(b)(7)(c)
>
Subject: Next Steps for SBInet
>
When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
>
Where: Conference Room 1
>
>
When: Friday, January 22, 2010 3:30 PM-4:30 PM (GMT-05:00) Eastern Time (US & Canada).
>
Where: Conference Room 1
>
>
*~*~*~*~*~*~*~*~*~*~*
>
>
To discuss the path forward for SBI after the (b) (7)(E) deployments. No read ahead material. This meeting is a follow on meeting to the briefing given to Chief (b)(6);(b)(7)(C) and Chief (b)(6); n December. POC: (b)(6);(b)(7)(C) Calendared by (b)(6);(b)(7)(C)
>

(b)(6);(b)(7)(c)

**From:** (b)(6);(b)(7)(c)
**Sent:** Thursday, January 14, 2010 1:33 PM
**To:** (b)(6);(b)(7)(c)
**Subject:** Accepted: Next Steps for SBInet