All,

It is time to update the monthly white paper for the Commissioner. Your comments/edits are requested by COB tomorrow. Please let me know if I can offer any assistance.

Thanks,

(b) (6)
OBP PMO Tactical Infrastructure White Paper
March 3, 2010

Background:
- The Office of Administration’s (OA) Facilities Management and Engineering (FM&E) Directorate will provide a monthly Tactical Infrastructure (TI) Program report, to include the following topics, as applicable: status of current TI projects and related initiatives, future TI planning, legal updates, the status of TI funds, and other emergent issues. This requirement replaces prior monthly TI briefings to the CBP Commissioner.
- The following is the March 31, 2010 TI Program deliverable, which addresses current fence mileage, recent real estate actions and associated legal activity, Comprehensive TI Maintenance and Repair contract status, and issues associated with fence segments in Starr County Texas. The paper has been cleared by the CBP Offices of Border Patrol and Chief Counsel, as well as State and Local.

Fence Status:
- As of March 25, 2010:
  - 298.5 miles of Vehicle Fence (VF) have been completed.
  - 347.3 miles of Pedestrian Fence (PF) have been completed.
  - There are (b) (7)(E) of PF left to construct.

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TOTAL

(b) (7)(E)
Fence Segments O-1 through O-3 Starr County, Texas:
- Despite former Commissioner Ruth’s acknowledgement during a January 6, 2010 meeting with CBP, that from a practical perspective the fencing will have no impact on the floodplain (zero impact to Mexico and negligible to U.S.), new Commissioner Drusina sent the Acting Commissioner a letter on January 21, 2010 indicating that the U.S. International Boundary Water Commission (USIBWC) could not support the construction of the fence due to "substantial increases in water surface elevations and deflection in water flows at several locations.”
- Facilities Management & Engineering (FM&E) has drafted a suggested response letter that is pending signature from the Acting Commissioner to send to USIBWC Commissioner Drusina and the Department of State that refutes their conclusion.
- A meeting between CBP, USIBWC and Department of State (DoS) is being scheduled for April 2010 to discuss the possibility of a unilateral decision to allow us to build.

Fence Segment [b] (7)(E)], El Paso, Texas:
- US International Boundary Waters Commission (USIBWC) notified FM&E on March 22, 2010 that the [b] (7)(E) pedestrian fence segment (currently under construction) in proximity to the [b] (7)(E) Border Patrol Station conflicts with flood protection improvements IBWC plans to construct to their levee. [b] (5)
- This was the first CBP had heard of IBWC's proposed project, which was particularly surprising given CBP received written approval from them to proceed with the fencing in August 2009. Neither our Memorandum of Agreement (MOA) nor the approval letter requires CBP to fund construction activities of this type so we have taken the position that:
- Thus far, the discussions associated with this issue have been between staffs. No senior leadership engagement from either organization has occurred. CBP will only engage Senior Leadership if USIBWC seeks funding to execute changes to segment [b] (7)(E).

Real Estate Status:
- [b] (7)(E)
- [b] (5)
Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):

- FM&E, working in coordination with Procurement, is staggering the release of the four Requests for Proposal for CTIMR.
- Dates of note:
  - All four CTIMR Request for Proposals (RFP) have been issued, as of February 2010.
  - FM&E received proposals for the first two RFPs on February 12, 2010. The other two RFPs are due in March and April, 2010.
  - FM&E is to receive the last proposals for the fourth RFP in April, 2010.
  - CTIMR COTR “boot camp” training received approval by DHS as a certified training course.

Environmental:

- U.S. Customs and Border Protection (CBP) and U.S. Department of Interior (DOI) signed a Memorandum of Agreement (MOA) in January 2009 that committed CBP to fund up to $50M for mitigation of unavoidable adverse impacts to DOI resources due to the construction of tactical infrastructure. CBP is still negotiating the Interagency Agreement and project list with DOI. A majority of DOI recommended mitigation projects are for acquisition of land as compensation for lost habitat. However, CBP does not have authority under the Economy Act to fund DOI land acquisition for purposes of environmental mitigation. CBP needs legislation to give CBP this authority. Legislative language is being worked within CBP and with DHS. Language was also coordinated with DOI last fall.
This is what I have as edits. Let me know if you need more.

Regards,

CBM, PMP
DHS- Customs and Border Protection (CBP)
FM&E Tactical Infrastructure- Program Office
Ronald Reagan Building
1400 Pennsylvania Ave N.W.
Washington DC 20229

"ONE TEAM, ONE MISSION. SECURING OUR HOMELAND."

All,

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Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):

- FM&E, working in coordination with Procurement, is staggering the release of the four Requests for Proposal for CTIMR.
- Dates of note:
  - FM&E received proposals for all four RFPs by April 2010.
  - FM&E has set up Technical Evaluation Teams to evaluate proposals for all four RFPs. The Technical Evaluation Teams are represented by Tactical Infrastructure, Border Patrol and FM&E Facilities.

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- U.S. Customs and Border Protection (CBP) and U.S. Department of Interior (DOI) signed a Memorandum of Agreement (MOA) in January 2009 that committed CBP to fund up to $50M for mitigation of unavoidable adverse impacts to DOI resources due to the construction of tactical infrastructure. CBP is still negotiating the Interagency Agreement and project list with DOI. A majority of DOI recommended mitigation projects are for acquisition of land as compensation for lost habitat. However, CBP does not have authority under the Economy Act to fund DOI land acquisition for purposes of environmental mitigation. CBP needs legislation to give CBP this authority. Legislative language is being worked within CBP and with DHS. Language was also coordinated with DOI last fall.
Gentlemen,

I drafted a letter to followup from the letter we sent DOI last fall regarding CTIMR, but I pulled this back and added a paragraph on DIP. Please take a look to see if this is appropriate to introduce at this time. We certainly have discussed DIP in our regular DOI coordination meetings but with their turnover in their POCs at HQ they probably don’t have any formal communication from us on this.

If you agree we will get this tee’d up this week. [b (6)] had already commented on the 4 feb version of this letter.
Subject: FW: CTIMR letter to Bureaus

Gentlemen,

Attached is a revised letter (incorporating comments received) to the DOI Bureau chiefs to followup on our original letter last fall. As we discussed our plan would be to:

1) Send these general letters
2) over the next few months, send email and direct communication to the individual land managers (in coordination with the sector PLLA) with detailed maps and request for site visits to discuss specific plans for each park
3) engage the land managers as normal for upcoming NEPA documents and real estate rights of way.

Please let me know if you have any comments/questions. I would then recommend we send this revised memo across the HQ CBP staff for coordination and then submit to G1 for signature.

Environmental Planning  
Border Patrol Program Management Office  
Facilities Management and Engineering  
1301 Pennsylvania Ave. NW, Suite B-155  
Washington, DC 20229

From: Folks,  
Sent: Tuesday, January 26, 2010 7:46 AM  
To:  
Cc:  
Subject: CTIMR letter to Bureaus

Folks,

As discussed recently, as part of the CTIMR outreach effort, attached is a proposed letter to send to the DOI and DOA bureaus to followup on the letters sent last September. Please review.

Thanks!

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Border Patrol Program Management Office  
Facilities Management and Engineering  
1301 Pennsylvania Ave. NW, Suite B-155  
Washington, DC 20229
In 2007, U.S. Customs and Border Protection (CBP) and significantly increased their level of coordination with the federal land managing agencies along the U.S.-Mexico border, including the U.S. Forest Service in Arizona to foster improved and streamlined environmental planning for CBP border security efforts. This enhanced level of coordination has allowed CBP to construct border security infrastructure in a fashion that has reduced environmental impacts. As a result of the close coordination with the Forest Service and other stakeholders, CBP has completed construction of approximately [b] (7)(E) of the security fence and associated access roads mandated by Congress as part of Section 102(b) of the Illegal Immigration Reform and Immigrant Responsibility Act (IIRIRA). CBP is currently preparing to issue contracts for maintenance of the recently built border security infrastructure, as well as tactical infrastructure that was previously constructed.

CBP remains committed to responsible environmental stewardship to include the short-term and long-term maintenance of these important border security assets. As part of this commitment, CBP has adopted applicable best management practices implemented during recent construction of tactical infrastructure as binding requirements in the contracts being issued for maintenance of tactical infrastructure. These practices were developed in coordination with land managers to minimize the footprint of the construction activities on the natural and cultural resources of the desert southwest and will also function to prevent and minimize effects related to maintenance activities. Since several segments of this infrastructure were constructed on lands administered by your agency we wanted to inform you of our commitment to continue our close working relationship with your land and program managers while performing required maintenance.

Our general strategy is to centralize the infrastructure maintenance responsibilities. As part of this strategy, CBP is seeking contracts to maintain and repair fence, roads, gates, and lights. The contracts also include vegetation control and debris removal associated with tactical infrastructure, as needed. Much of this work has previously been done by the border patrol sectors on a piece meal basis.

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CBP is coordinating with the respective landowners and/or land managers during development of the statement of work for these maintenance contracts and is further committed to continue this close working relationship as contracts are awarded and maintenance work is executed. In this manner, CBP can ensure that maintenance of tactical infrastructure on lands administered by your agency is coordinated appropriately prior to work activities.

In closing, I appreciate the close cooperation and support provided by your land managers as CBP worked to meet the Congressional mandate and look forward to your continued support to maintain the security infrastructure along U.S. – Mexico border. Should you have any questions, please contact me or have a member of your staff contact [redacted] at [redacted] or 1301 Constitution Ave. NW, Suite [redacted] Washington D.C. 20229.

Sincerely,

[redacted]
Executive Director
Facilities Management and Engineering

cc:

Mr. [redacted] Regional Forester – Southwest Region
Mr. [redacted] Deputy Director – Tactical Infrastructure
Mr. [redacted] Director O&M Division – Tactical Infrastructure
SEP 09 2009

Acting Director
Bureau of Land Management
1849 C Street NW
Washington, DC 20240

Dear (b) (6)

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Facilities Management and Engineering

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(b) (6) New Mexico State Director - BLM
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Facilities Management and Engineering

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(b) (6) Director O&M Division – Tactical Infrastructure
SEP 09 2009

(b) (6)

Acting Director
National Park Service
1849 C Street NW
Washington, DC 20240

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Facilities Management and Engineering

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(b) (6) California State Director – BLM
(b) (6) Deputy Director – Tactical Infrastructure
(b) (6) Director O&M Division – Tactical Infrastructure
Dear Mr. xxxxxxx:

Last September, I wrote to you to introduce our plans going forward regarding maintenance of the tactical infrastructure (TI), including fence, roads, drains and grates, lights, and vegetation control/debris removal, along the Southwest Border. Since that time, we have continued to work closely with your land and resource managers in the planning and implementation of a comprehensive maintenance and repair program.

Over the past few months, CBP has awarded several interim maintenance and repair contracts through the Army Corps of Engineers as a bridge measure until the new Comprehensive Tactical Infrastructure Maintenance and Repair (CTIRM) contracts are in place. CTIRM is divided into four (work areas) contracts. The four contracts will cover all nine United States Border Patrol Sectors along the Southwestern border with Mexico:

- Work Area 1: San Diego and El Centro Sectors
- Work Area 2: Yuma and Tucson Sectors
- Work Area 3: El Paso and Marfa Sectors
Work Area 4: Del Rio, Laredo and Rio Grande Valley Sectors

We anticipate awarding all CTIMR contracts by the end of July 2010. In preparation for awarding the contracting over the next several months, we will continue to coordinate with your land managers to determine the exact plans and schedules for TI maintenance on their lands. This will be accomplished in concert with our Public Lands Liaison Agents (PLLAs).

CBP is committed to continuing our responsible environmental stewardship throughout the life-cycle of the TI. We are developing new National Environmental Policy Act (NEPA) and related planning documents, where necessary. The preparation of NEPA planning documents, other environmental compliance issues, and related real estate clearances will be closely coordinated with your land managers. We also continue to incorporate relevant environmental Best Management Practices (BMPs), developed during the initial construction phase, into the CTIMR contracts. In addition, the CTIMR contractors will be provided environmental awareness training regarding sensitive resources in each area they work.

In addition to the CTIMR program discussed above, we are also implementing numerous drainage improvement projects along the fence line. These projects involve improving surface water flow along the fence to reduce erosion and scouring around the fence foundations and reduce potential flooding during storm events. We continue to work closely with your land managers regarding these plans. These projects are planned for completion before this summer monsoon season begins.

Again, we appreciate the strong partnership that has been developed over the past few years regarding our efforts to secure our borders while ensuring stewardship of our valuable natural and cultural resources. Should you have any questions, please do not hesitate to contact me or have one of your staff members contact Tactical Infrastructure Program Manager, at xxxxx.

Sincerely,

Executive Director
Facilities Management & Engineering

(b) (6)
Real Estate input is in the attached email I sent to [b][6] - I didn’t know whether he wanted to cover a couple more ‘noteworthy cases’ or leave it as-is?

Please provide your response ASAP, we have responses from only one source and have to complete this today.

Thanks,

Communications and Reporting Branch Chief
Office of Border Patrol Program Management Office
Facilities Management and Engineering

Dear All,

I am sorry for the late notice however we just received this task which has to be completed by COB tomorrow. Attached is what was submitted last month for your convenience. Please let me know if you have any questions or if you need any assistance.

Regards,

Strategic Analysis, Inc.
U.S. Customs and Border Protection
Facilities Management & Engineering
Tactical Infrastructure Program Office
Office: [b][6]
Cell: [b][6]
Email: [b][6]
Warning: This document is For Official Use Only (FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5U.S.C. 552). This document is to be controlled, handled, transmitted, distributed and disposed of in accordance with DHS policy relating to Sensitive But Unclassified (SBU) information and is not to be released to the public or other personnel who do not have a valid “need to know” without prior approval from the originator. If you are not the intended recipient, please contact the originator for disposition instructions. FOUO is not to be considered classified information.
I went ahead and updated status on [redacted] write-ups, which were the cases addressed in last month's white paper.

Did you want us to add any other cases such as those in SDC?

Just thought I'd check...

v/r

From: [redacted]
Sent: Tuesday, March 23, 2010 1:14 PM
To: [redacted]
Cc: [redacted]
Subject: TI Monthly White Paper for C1 (URGENT TASKER)
Importance: High

Dear All,

I am sorry for the late notice however we just received this task which has to be completed by COB tomorrow. Attached is what was submitted last month for your convenience. Please let me know if you have any questions or if you need any assistance.

Regards,

[redacted]

Strategic Analysis, Inc.
U.S. Customs and Border Protection
Facilities Management & Engineering
Tactical Infrastructure Program Office

Office: [redacted]
Cell: [redacted]
Email: [redacted]
Background:
- The Office of Administration’s Facilities Management and Engineering Directorate will provide a monthly Tactical Infrastructure (TI) Program report, to include the following topics, as applicable: status of current TI projects and related initiatives, future TI planning, legal updates, the status of TI funds, and other emergent issues. This requirement replaces prior monthly TI briefings to the CBP Commissioner.
- The following is the March 1, 2010 TI Program deliverable, which addresses current fence mileage, recent real estate actions and associated legal activity, Comprehensive TI Maintenance and Repair contract status, and issues associated with fence segments in Starr County Texas. The paper has been cleared by the CBP Offices of Border Patrol and Chief Counsel, as well as State and Local.

Fence Status:
- As of February 19, 2010:
  - 298.5 miles of Vehicle Fence (VF) have been completed.
  - 346.7 miles of Pedestrian Fence (PF) have been completed.
  - There are [b]7[/b] of PF left to construct.

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Fence Segments O-1 through O-3 Starr County, Texas:
- Despite former Commissioner Ruth’s acknowledgement during a January 6, 2010 meeting with CBP, that from a practical perspective the fencing will have no impact on the floodplain (zero impact to Mexico and negligible to U.S.), new Commissioner Drusina sent the Acting Commissioner a letter on January 21, 2010 indicating that the U.S. International Boundary Water Commission (USIBWC) could not support the construction of the fence due to "substantial increases in water surface elevations and deflection in water flows at several locations."
• Facilities Management & Engineering (FM&E) has drafted a suggested response letter for the Acting Commissioner to send to USIBWC Commissioner Drusina and the Department of State that refutes their conclusion.

Real Estate Status:

• Other Noteworthy Cases/Acquisitions:
  o Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):
    • FM&E, working in coordination with Procurement, is staggering the release of the four Requests for Proposal for CTIMR.
    • Dates of note:
      o All four CTIMR RFPs have been issued, as of February 2010.
      o FM&E received proposals for the first two RFPs on February 12, 2010. The other two RFP proposals are due in March and April, 2010.

PMs (b) (6)

As discussed, attached is the list of projects for the weekly TI Project Review calls. Since this list is still a work in progress, I ask that you not distribute this further at this time. The list is intended to capture all active TI projects by Sector. It also captures some (not all) of the RE actions that remain open. As you'll see several projects are marked “complete” and there are some that have recently been completed (e.g., that are not yet updated to reflect that status...again, it's a work in progress. I will eventually move those projects where construction is completed to a separate list.

We will continue to update the list and your feedback on updates you wish to have added is welcomed and appreciated.

The TI PMs will again be leading the weekly project review call this Friday. The flow and content of the meeting will remain largely the same, with the exception that perhaps more projects/RE actions will be discussed on a go-forward basis.

Note that the Hidalgo County projects (b) (7)(E) are largely complete and with (b) (6) on leave this week I do not expect an update on those projects for this Friday’s call.

I look forward to receiving your comments/suggestions on how we can further improve the focus and increase the value of the Friday project status review calls for OBP and the Sectors.

Respectfully,

(b) (6)

TI Branch Chief, Planning & Project Mgmt
Customs and Border Protection
FM&E OBP PMO

(b) (6)

(w)

(b) (6)

(m)
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(b) (7)(E)
As discussed, please review slides #2 and #5.

My primary question was regarding RE Certification for the road improvement project cited on slide #5?

Thanks!
Subject: RE: Meeting to discuss input for Scheduling of Funding Briefings

Attached is my first pass at updating the "Chief" briefing, which is scheduled to occur on Wednesday afternoon.

(b) (6) there are a number of slides that need to be completely updated. Others require dates to be filled in and or verified. Black text means no change from the last brief; Red text reflects updated info and Blue text reflects missing dates to be completed.

Let me know if you have any questions.

Thanks

(b) (6) << File: 01_20_10_Chi(b) (6) ef issues brief.ppt >>
Tactical Infrastructure Update

January 20, 2010
San Diego

- Notified De La Fuentes of real estate acquisition required for the western access road
- FM&E closely monitoring the on-going re-vegetation and sediment and erosion control activities
  - “Additional” re-vegetation work will be required “post construction” for until disturbed areas are fully stabilized (possible CTIMR task); Planning documents being prepared

- Primary Fence Replacement
  - PRD for planning efforts to be routed for review/approval by ??

- BIS Re-vegetation and Erosion Control Measures
  - PLACE HOLDER FOR CORPS PLAN OF ACTION FOR MAJOR STORMS THIS WEEK
  - Re-vegetation going well; erosion controls in-place and well maintained; re-veg “enhancements” change order issued ($380K); “on-site” progress meeting to be held with the Corps on Jan 21st
  - Proactive out reach with external stakeholders continuing coordinating
    - Miscellaneous NGOs-Jan 21st & 22nd
    - Recovery Team site visit-Jan 28th
    - Recovery Team meeting-Jan 29th
  - Continuing dialog with EPA and CEQ regarding status of the project
Recent BIS Photos (Jan 11th)
- **Road Upgrades**
  - PRD for next phase of construction being routed for approval
  - all-weather road; Construction to be accomplished by two JTF-North troop deployments; 4th quarter FY 10

- **Long-term Fence and Road Maintenance**
  - Corps/Baker study completed
  - Meeting between FM&E and OBP required soonest to determine path forward

- **Realignment**
  - Construction estimated to begin ??
Tucson

- Road & Drainage Improvements
  - Completed by JTF-North deployment; Overall excellent work
- Road & Drainage Improvements
  - 60% Design Completed; Site visit held on 01/07/10 to field review design
  - Construction estimated to start ??
- Road & Drainage Improvements
  - Successful bidder’s price
  - Construction estimated to start ??
- Road & Drainage Improvements
  - 60% Design Completed
  - Construction estimated to start ??
- Supplemental EA
  - Awaiting direction from OBP on if/how to proceed
- **(b) (7)(E)** Drainage Study
  - Scope of work defined; estimated cost **(b) (5)**
  - Addresses drainage improvements; fence replacement; and new fencing
  - PRD forthcoming
- **(b) (7)(E)**
  - Construction underway
- **(b) (7)(E)**
  - Design underway
  - Construction expected to start ??
- **(b) (7)(E)**
  - Crossovers and **(b) (7)(E)**
  - Design underway
  - Construction expected to start ??
Completion of

- Meeting with City officials to review 65% design on Nov 18th was productive;
- PRD for the project is being routed for review and approval; PRD reflects a fence (no cost) and the fence being painted
  - 
    - (b) (5)
Meeting with Commissioner Ruth on Jan 6th went very well
- Ruth agreed no additional modeling is required and (b) (5)

(b) (5)
• All currently approved levee wall constructed {NEED TO VERIFY OBP/SECTOR AGREE} 
• (b) (7)(E) recently notified us that they have incurred +$6M in additional engineering costs over what is currently budgeted in the grant
  – $4.5M in liquidated damages to be funded by contractors will be applied against the $6M
  – FM&E working closely with (b) (7)(E) County to validate additional engineering costs
• (b) (7)(E) We are teaming w/ IBWC to construct this segment of border barrier; design complete; IAA complete;
• (b) (7)(E) ;
• (b) (5)
• (b) (7)(E) construction complete
• IBWC planning to construct flood plain improvements within the (b) (7)(E) POE footprint that will adversely impact the operational effectiveness of segment (b) (7)(E)
  – Sector and FM&E met with IBWC at the project site and identified required enhancements to IBWC’s project to eliminate operational impacts
  – IBWC expecting CBP to fund both design and construction modification; Draft IAA submitted to IBWC for review and approval; CBP’s estimated costs: (b) (5)
- No updates
- Proposed plan moving forward

(b) (5)
Fence construction on segments is complete.

Segment of fence remain adjacent to the remains; construction completion expected in.

Segment All fence completed except within pending resolution of real estate acquisition and short section in proximity to UTB requiring power.

Segment: NTP for construction is on hold pending completion of power pole relocations.

Segment: all land now acquired except for the Corps proceeding with completion of the levee wall design in proximity to property.
PF225/VF300 Drainage Improvements Project (DIP)

- Project is proceeding on schedule
  - Marfa, Yuma, Tucson and San Diego/El Centro RFPs issued
  - Contractor pre-bid site visits occurring now
- Current estimated cost (b) (5)
  - Current budget is $21.85M
- Scope modifications
  - (b) (7)(E) segments and the (b) (7)(E) segments removed from their respective RFPs as no construction access currently exists
  - Projects will be completed once construction access is obtained (CTIMR?)
Other Real Estate Issues (NEEDS TO BE UPDATED)

CTIMR Access to (b) (7)(E)
- (b) (6) authorized temporary 3-months of access
- (b) (5)
- Need to assess risks & reevaluate Lease versus Buy decision…OCC needs direction asap

RGV Fence Segments O-1,2,3:
- Final Fence Alignment not yet approved; subject to IBWC authorization
- Realignment will require additional land and/or footprint revisions
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
The TI Program has finalized the development of a Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) contract for long-term maintenance and repair of TI assets along the Southwest Border.

Significant progress was made over the last several weeks. The RFPs are completed and approved for release. The first site visits were conducted in Yuma, Tucson, El Paso and Marfa.

Dates of note:
- Blue Review: Completed November 2009
- Work Area 2 and 3 RFP: Released December 2009
- Work Area 1 RFP: Released January 2010
- Work Area 2 and 3 RFP Closing Date: January 2010
Environmental Items

- PMO has been assisting Tucson Sector regarding USFWS concerns that is impacting fish in FWS has no scientific data supporting their concerns
- USFWS recently sent letter to Sector requesting formal Section 7 consultation
- PMO drafting response to FWS and options moving forward
  - Try to keep this informal versus formal consultation (with BA and BO)

- [Redacted]

- [Redacted]
20 Interim Contract Packages

- Thirteen contracts awarded
- Two contract packages are ready for award
- One package award pending resolution of real estate issue
- One package evaluated by the SSEB and in the process of being funded for award (no CN required)
- Three packages are in the RFP issue/evaluation process
- Existing Yuma and Tucson Interim M&R contracts recently extended 30 days

Contracts awarded to date total to $20,831,183

- The original estimated value of the contracts awarded was $ \text{(b) (5)} \text{.}
From: [Redacted]
To: [Redacted]
Cc: [Redacted]
Subject: Fw: Draft TI OBP sr. leadership briefing
Date: Tuesday, September 07, 2010 9:54:10 AM
Attachments: 09_03_10_Chief Issues brief_V1.ppt

Customs and Border Protection
Facilities Management & Engineering
Tactical Infrastructure PMO
Cell [Redacted]

Sent from my Blackberry w/o the benefit of spell check

From: [Redacted]
Sent: Wed Sep 01 18:08:19 2010
Subject: RE: Draft TI OBP sr. leadership briefing

The updated briefing is attached.

I assume G2 told about IBWC's decision regarding O-1 thru O-3. Not sure how you want to address in briefing.

Thx

From: [Redacted]
Sent: Tuesday, August 31, 2010 10:40 PM
Subject: RE: Draft TI OBP sr. leadership briefing

If you can send me the PP I can make my edits –if not here are my edits

(b) (7)(E) add a bullet – (b) (5)

Delete the Yuma [b] (7)(E) [b] road bullet

Thanks

From: [Redacted]
Sent: Tuesday, August 31, 2010 10:40 PM
Folks

and others are meeting with OBP leadership including Chief on Friday to brief them on the status of our TI projects. Given the time constraints not all projects are discussed at this briefing as we try to focus it on projects we understand the Chief to be most interested in. Please review the attached briefing for factual accuracy and send me your suggested comments by COB tomorrow.

Thanks

.E., PMP, LEED-AP, CCM
Chief Engineer
CBP, OA, FM&E
Border Patrol Facilities and Tactical Infrastructure Program Management Office
Primary Fence Replacement
- 60% design: “field” review scheduled for Oct 6th
- Project is on schedule
Yuma

- Construction of \( (b) \ (7)(E) \) lights project continuing; Completion expected \( (b) \ (5) \)
- **(b) (7)(E)** Road
  - Proceeding with design of ~1st mile of road expeditiously to ensure we are ready for the first military deployment in Jan 11

- **(b) (5)**

- **(b) (7)(E)** Road & Drainage Improvements
  - **(b) (5)**

- **(b) (7)(E)** Legacy Fence Replacement
  - PRD being developed
  - **(b) (5)**
Tucson

- (b) (7)(E)
  - (b) (5)
- (b) (7)(E) Roadway Stabilization
  - (b) (5)
- (b) (7)(E)
  - Recent construction completed; preparing planning documents for final phase
- (b) (7)(E)
  - Construction underway; expected to be completed
- (b) (7)(E) Supplemental EA
  - Awaiting direction from OBP on if/how to proceed
El Paso

- 60% design completed; on-hold awaiting IBWC comments
- Acquisition of ROE for S&E underway
- HazMat analysis of soils underway (b) (5)

Crossovers and (b) (7)(E)
- Real Estate acquisition, environmental planning and design efforts all underway
- 60% design completed; on-hold awaiting IBWC comments
- Construction of (b) (7)(E) expected to start in March 2011
- Construction of crossovers to now be phased to accommodate real estate acquisitions

(b) (6)
- We obtained a temp ROW to M&R vehicle fence

(b) (5)
Completion of (b) (7)(E)

- (b) (5)

- (b) (5)
O-1 thru O-3

- Awaiting IBWC/Dept of State decision on our current proposed alignments
  
  (b) (5)
Hidalgo Segments

- (b)(7)(E): Construction underway (IBWC); (b)(5)
- (b)(7)(E): Construction underway (Hidalgo); (b)(5)
Source selection process underway for Phase 1; (b) (5)

Phase 1 consists of (b) (7)(E) in base bid and (b) (7)(E) as bid options
Fence construction on segments is complete.
Segment Fence complete.
Segment Construction underway.
Segment Construction underway.
PF225/VF300 Drainage Improvements Project (DIP)

- Construction is almost complete
  - (b) (5)
  - Gate Operations Guidance document has been drafted and is being distributed to sector for review and comment
The TI Program has finalized the development of a Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) contract for long-term maintenance and repair of TI assets along the Southwest Border.

Significant progress has been made over the last several months. Some highlights:
- Work Management System (WMS) has been tested and is now deployed for use.
- All contract Technical Evaluations have been completed and working with Acquisitions for awards of contracts.
- The first two Government Work Plans (GWP) have been completed for San Diego and El Centro.
- PM/COTR positions have been filled with selected candidates for 7 of the 8 Sectors.
- The PMO is working diligently with Acquisitions to ensure that contracts will be awarded by the end of the calendar year.
All,

Here is OBP’s get back… will be OBP’s primary, and I will serve as the alternate.

Here are the primary and alternate POCs for each SWB sector:

**Sector TI Toolkit POCs**

**San Diego, CA**
Primary: (b) (6)
Alternate: (b) (6)

**El Centro, CA**
Primary: (b) (6)
Alternate: (b) (6)

**Yuma, AZ**
Primary: (b) (6)
Alternate: (b) (6)

**Tucson, AZ**
Primary: (b) (6)
Alternate: (b) (6)

**El Paso, TX**
Primary: (b) (6)
Alternate: (b) (6)

**Marfa, TX**
Primary: (b) (6)
Alternate: (b) (6)

**Del Rio, TX**
Primary: (b) (6)
Alternate: (b) (6)

**Laredo, TX**
Primary: (b) (6)
Alternate: (b) (6)
Thanks,

Assistant Chief
Office of Border Patrol

-----Original Message-----
From: (b) (6)
Sent: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: RE: TI Standard Design Kickoff meeting minutes

I will be CBP's primary point of contact for this task. I will ensure OBP is kept in the loop on all critical communications and decisions. OBP will take the lead with coordinating with sectors.

We are reviewing the draft design criteria and will have feedback back to you all by November 22nd. OBP will also the list of sector POCs (primary and secondary) by October 29th.

Thanks

-----Original Message-----
From: (b) (6)
Sent: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: RE: TI Standard Design Kickoff meeting minutes

Sorry, here is the correct minutes.

-----Original Message-----
From: (b) (6)
Sent: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: TI Standard Design Kickoff meeting minutes

All,

I would like to thank those who were able to participate in last week's kickoff meeting. Attached are the meeting minutes. Please let me know if you have any questions or comments.

Thanks,
Attached is an updated version of the briefing for tomorrow's meeting.

Thanks <<IBWC Issues 09 01 10.pdf>>

G2 and I will be meeting with IBWC to review the status of our TI projects in which IBWC is involved. You are welcome to call into the meeting if you'd like. I'll distribute the briefing for the meeting to everyone tomorrow and will take notes and distribute.

Thanks
CBP Office of Finance
Facilities Management and Engineering

Border Patrol Tactical Infrastructure Program
IBWC Coordination Activities
September 1, 2010
Permitting/Licensing
Levee Crest/Road Maintenance MOA
B.I.S. Surf Fence
B.I.S. Friendship Circle Fencing
B.I.S. Bunker Hill Road
Tijuana River North Levee Road Paving
Nogales D-5/Zone 20 Road
Nogales Fence Replacement
Nogales Tunnels Gates
Mexican Levee/Road @ Silvercreek wash
Anapra Area-Raw Sewage Discharges
Anapra Area-CBP/Corps Drainage Study
El Paso Aqueduct Cabling
PF225 K-1B Fence
El Paso Canal Crossovers

El Paso Vega Ramps
El Paso Vega Mowing
PF225 L-1 Irrigation Piping
PF225 L-1 Wash#4 & River Gage Data
PF225 L-1 Trench Fencing
PF225 M-2C Fence
Laredo Riverfront Road Phase IIIC
Laredo Boat Ramp
Laredo Cane Removal Pilot
PF225 O-1, O-2 & O-3
Penitas Pump Station Levee Wall (PF225 O-4B)
Hidalgo POE PH 2
PF225 O-19
Lower Rio Grande Valley Mowing
(b) (5)
B.I.S. Surf Fence

- “In-kind” replacement of [redacted]
  - Project [redacted]
- Design underway
- IBWC concerns/issues??
B.I.S. Friendship Circle Fencing

- Replacement of border fencing in proximity to [redacted]
- Installation of new secondary fencing to facilitate public access to border monument
- Design underway
- Submitted proposed concept plan to IBWC on 08/10
  - Need direction relative to the monument
- IBWC issues/concerns??

(b) (7)(E)
B.I.S. Bunker Hill Road

- Construction of a new road (b)(5) and border lighting that will connect the west and east side of (b)(7)(E) with the existing (b)(7)(E).
- Project to be constructed by a military training deployment
- Design underway
Tijuana River North Levee Road Paving

- Project will provide a tar and chip roadway surface over the existing granular surface
- Primary purpose of paving is dust control
- Status of IBWC comment letter?
Nogales Border Road

- Construction of border access road from PF225 fence segment
- CBP's Expedited project delivery

U.S. Customs and Border Protection

Facilities Management & Engineering
Building for a Secure America

(b) (7)(E)
Nogales Fence Replacement

- Replacement of (b) (7)(E) of existing legacy border fencing (landing mat) from (b) (7)(E)
  - (b) (7)(E)
  - High profile project

- CBP requests IBWC/CILA survey border and initiate the relocation of structures as necessary

- Design expected to get underway in (b) (5)
Nogales Tunnels Gates

- Removal of the existing 3-feet retaining wall in the (b) (7)(E) and the installation of (b) (7)(E) at the (b) (7)(E)
  - Project also involves tunnel access improvements

- Design efforts should begin in (b) (5)

(b) (7)(E)
A new levee/road recently constructed across a major drainage wash in proximity to the border (b) (7)(E) is causing flood waters to back-up into the U.S. and exacerbate erosion that is occurring in Silver Creek.

The road is downstream of a new recently constructed by CBP.

Any new news??

Mexican Road Constructed @ Silvercreek wash
CBP concerned about Agent’s health & safety
Does IBWC know the source of the sewage? WWTP overflow?
When and what can be done to stop the discharges?
Any new news?
Anapra Area-New Mexican Road and Drainage Design

- New Mexican road adjacent to fence in (b) (7)(E) appears to have been designed without consideration of damage to U.S. property
- New road experiencing severe erosion resulting in sediment laden water entering the U.S.
- Any new news??
CBP has hired the Corps to prepare a comprehensive drainage study of the Anapra border area to identify necessary improvements to ensure long-term viability of fencing and access roads.

- Close coordination with IBWC (and Mexico) critical to ensure long-term solutions are identified and implemented
  - Any data/info available??

- CBP/Corps in the process of obtaining ROE-S&E

- Draft report due in (b) (5)
CBP has agreed too:
- have bio and cult monitor onsite during the construction/trenching operation and coordinate the results with IBWC, FWS and SHPO
- to perform MBTA surveys before the activity begins to clear the corridor of migratory birds (especially burrowing owls)

Status of concurrence letter?
- 60% design submitted to IBWC on July 14th for review; would like comments back by (b) (5) status of comments? Project on-hold pending IBWC comments
- Environmental Site Assessment submitted to IBWC on July 22nd; Soils testing for Arsenic to be conducted in (b) (5)
El Paso Canal Crossovers

- Project involves the construction of (b) (7)(E) in the Border Patrol’s (b) (7)(E) Stations areas of responsibility (PF225 segments (b) (7)(E) future)

- 60% design drawings submitted to IBWC on July 29th

- Work will be constructed in several phases due to NEPA requirements for the waived in April 2008] and real estate acquisitions

- Goal is to complete first RFP in (b) (5)

- Status of IBWC comments on 60% design? Project on-hold pending IBWC comments
- Construct (b) (7)(E) to align with (b) (7)(E) & remove existing ramps to negate floodplain impacts

- CATEX/REC and Section 106 compliance; expected to be completed (b) (5)

- No action required from IBWC at this time
- Draft Interagency Agreement submitted to IBWC on June 28th - Status of IBWC comments?
- Preparation of EA underway; Draft DOPPA to be submitted to IBWC by (b) (5)
- CBP would like to conduct one-time mowing of critical areas ASAP using CBP labor and IBWC equipment; request submitted 8/26
Project involves the replacement of two “private” irrigation pipe lines (not in service) “damaged” by the construction of the pedestrian fencing

- Design to be submitted to IBWC by [b] (5) [b]

- Corps/Baker Engineers developing construction drawings; should be completed by [b] (5) [b]
- Corps verifying LWC was built per approved plans (i.e. as-built review)
  - We expect to receive next week
- CBP/Corps to develop concepts for providing IBWC with access to the CBP/Corps also looking at options for improving actual LWC
- Status of IBWC river gage data?
Vehicle deterrent concrete trenches pose a safety hazard to person & animas

(b) (5)
- Hydraulic analysis submitted to IBWC on June 24th for review and coordination with Mexico
- Status of IBWC approval?
- RFP issued to bidders on July 21st; *(b) (5)*
Laredo Boat Ramp Paving Project

- Project involves the paving (articulated concrete matting) of an existing dirt boat ramp located beneath the BW11 FOIA CBP 001572.

- (b) (5)

- (b) (5)

- (b) (5)
Laredo Phase I Cane Removal Pilot Project

- Re-vegetation work wiped out by recent flooding; estimated cost to repair is ~\((b) (5)\)
- No action required by IBWC
CBP briefed IBWC on predicted floodplain impacts from proposed O-1, O-2 and O-3 fence alignments
  – IBWC to discuss internally w/ Dept of State

Any new news??
Project involves the construction of Penitas Pump Station Levee Wall (PF225) in proximity to the CBP/Corps provided IBWC with proposed electrical conduit design for inclusion in construction contract. Status of IBWC review?

Status of real estate acquisitions? How can CBP help?

? (b) (7)(E)
- Project involves the construction of a new flood protection wall in proximity to the POE.
- CBP and IBWC have executed an IAA for IBWC to incorporate bollards into the new flood wall.
  - CBP to provide bollards.
- Any new news?
PF225 O-19 design

- Status of IBWC comments? Project on-hold pending receipt of IBWC comments

(b) (5)
- CBP would like to mow ASAP critical areas in proximity to the border
  - Map(s) depicting specific areas sent to IBWC on 08/04
  - CBP prepared to perform bird surveys & mowing
- Status of IBWC’s approval?
Dear All,

The C1 monthly PowerPoint briefing has been changed to issue paper format (attached). We need your assistance gathering data for this paper. The Acting Commissioner is looking for key points and anything requiring his attention/decision. Please send us any issues that you feel should be brought to the Commissioner’s attention by 3:00pm tomorrow.

Please do not hesitate to contact (b) (6) or myself, if you have any questions.

Regards,

(b) (6)
Strategic Analysis, Inc.
U.S. Customs and Border Protection
Facilities Management & Engineering
Tactical Infrastructure Program Office
Office: (b) (6)
Cell: (b) (6)
Email: (b) (6)

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CBP Office of Administration
Facilities Management and Engineering

Tactical Infrastructure Update

January 27, 2010
## Program Summary (as of 1/08/10)

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<thead>
<tr>
<th></th>
<th>PF</th>
<th>VF</th>
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* Actual fence completion mileage will vary from planned mileage
The projects below have not been completed:

(b) (5)
Schedule for Completion of PF 225 Phase II

(b) (5)
Proposed plan moving forward:

- (b) (5)

- (b) (7)(E)
PF225/VF300 Drainage Improvements Project (DIP)

- Project is proceeding on schedule
  - Marfa, Yuma, Tucson and San Diego/El Centro RFPs have been issued
  - Contractor pre-bid site visits occurring now
  - Majority of construction to be completed by (b) (5)

- Current Estimated cost is (b) (5)
CTIMR Acquisition Update

Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR):
- TI Program and CBP Acquisitions are staggering the release of RFPs for CTIMR
- FM&E TI requires nine PM/COTRs in order to manage the contracts at the sector level
- Dates of note:
  - Department of Homeland Security (DHS) approved small business approach: September 2009
  - Acquisition Plan (AP) Brief to the Chief Procurement Officer (CPO): September 2009
  - DHS CPO Provided Acquisition Memorandum Decision approval: September 2009
- FME has obtained TI requirements from the Sectors and is performing detailed review for real estate and environmental clearance
- (b) (5)
# Prioritized Projects for Funding (as of 1/27/10)

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<td>To complete</td>
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<td>Real Estate Acquisition and Associated Costs</td>
<td>(b) (7)(E)</td>
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<td>Real Estate claims</td>
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**SUBTOTAL**
Real Estate Status
Impacting Fence Construction

(b) (5)
Meeting with Commissioner Ruth (now former Commissioner) on January 6, 2010 regarding the segments was successful:

– Commissioner Ruth agreed no additional modeling is required and to “informally” discuss the fence segments with the new Mexican International Boundary Water Commission (IBWC) Commissioner to determine if he will support

– A new IBWC Commissioner has been appointed, Ed Drusina. The impact of the new commissioner on the O-1 through O-3 project is currently unknown
- Due to identified issues and risks, OBP provided guidance to PMO was to hold further action on the SEA and postpone all of the remaining TI projects on the project baseline.

- As a result, these segments have been removed from the baseline. The project is now complete.
Recent U.S. IBWC concerns have included:

- Reimbursement for Nogales flooding in July 2008
  - (b) (5)

- DeConcini Port of Entry (POE) Drainage Concerns
  - (b) (5)

- Edinburg Pump Station Levee Wall (Hidalgo O-4B)
  - (b) (5)

- FM&E to set up meeting with new Commissioner Drusina as soon as possible
Major storm events took place the week of January 18, 2010 in San Diego
- Erosion controls inspected last week in anticipation of the storms
- Both contractor and the Corps of Engineers personnel are closely monitoring project
- FM&E visited project on January 21, 2010, as well as area

Re-vegetation is developing; erosion controls are in place and well maintained; re-vegetation “enhancements” change order issued ($380K); “on-site” progress meeting held with the Corps/Kiewit (the contractor) on January 21, 2010

Proactive outreach with external stakeholders is continuing (coordinating)
**Environmental Items**

- PMO has been assisting the Tucson Sector regarding USFWS concerns that dust is impacting fish in (b) (7)(E).
- USFWS recently sent letter to Sector requesting for Section 7 consultation.
- PMO drafting response to USFWS and options moving forward.

- Consider border-wide Section 7 programmatic consultation for Border Patrol operations.
- $50M mitigation for DOI:
  - CBP does not have fiscal authority under Economy Act to fund DOI for land acquisition for purpose of environmental mitigation.
  - Need legislation to give CBP the authority.
San Diego
Border Infrastructure System (BIS)
San Diego
Border Infrastructure System (BIS)
Rio Grande Valley (RGV) (b) (7)(E)
I am sorry for the follow up email, please find attached the actual briefing (and not the memo) that you would need to work on.

Regards,

Strategic Analysis, Inc.
U.S. Customs and Border Protection
Facilities Management & Engineering
Tactical Infrastructure Program Office

From:
Sent: Wednesday, January 20, 2010 10:13 AM
To: (b) (6)
Subject: SWB Fence Update (TI) for C1 report

Dear All,

Please update your slides with new information if applicable, and send to me by COB today for the Commissioner's briefing. I am sorry for the late notice however we just received the request.

(b) (6), please include information on the Drainage Improvement Project and highlight the completion of VF 300 if possible.

Should you have any questions please do not hesitate to contact me, (b) (6).

Thank you,

Strategic Analysis, Inc.
U.S. Customs and Border Protection
Facilities Management & Engineering
Tactical Infrastructure Program Office

From:
Sent: Wednesday, January 20, 2010 10:35:48 AM
To: (b) (6)
Subject: RE: SWB Fence Update (TI) for C1 report

Attachments: Fence Status Brief 12_18_09.ppt

I am sorry for the follow up email, please find attached the actual briefing (and not the memo) that you would need to work on.

Regards,

Strategic Analysis, Inc.
U.S. Customs and Border Protection
Facilities Management & Engineering
Tactical Infrastructure Program Office

Office: (b) (6)
Cell: (b) (6)
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CBP Office of Administration
Facilities Management and Engineering

Tactical Infrastructure Update

December 18, 2009
### Program Summary (as of 12/18/09)

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* Numbers are rounded to the nearest tenth.
** Actual fence completion mileage will vary from planned mileage
The projects below have not been completed:

(b) (5)
Schedule for Completion of PF 225 Phase II and VF 300 Projects

(b) (5)
Schedule for Completion of PF 225 Phase II and VF 300 Projects

(b) (5)
Tohono O’odham Nation (TON)

- CBP and the TON signed a Cooperating Agency Agreement in June 2009 addressing the preparation of the Supplemental Environmental Assessment (SEA).
  - Subsequent to signing the Agreement, a preliminary draft SEA (pre-public) was sent to the TON on July 2, 2009 that addressed the construction of fence segments.
  - The TON requested the “No Action” alternative be chosen for.
  - The SEA provides: mitigation of impacts to jaguars; the project to avoid all saguaros; the construction corridor to be used in lieu of the corridor.
  - Concerns were raised regarding impacts to listed endangered species.

- CBP removed from the Preferred Alternative in the preliminary SEA as it was determined that was in a “Traditional Cultural Place (TCP)” thus triggering an Environmental Impact Statement (EIS).

- A draft SEA was prepared and made available for key stakeholders and public comment. Comments were received from the TON and the Defenders of Wildlife in October 2009.
  -
The revised Storm Water Pollution Prevention Plan (SWPPP) calls for the installation of straw waddles
- The application of modified hydro seed mix and supplemental watering to help erosion control during winter season storm events
- The watering effort will taper off towards the end of winter and beginning of spring to mimic natural environmental conditions, consistent with the cycle that the seed mix is designed to live in
The contractor recently re-evaluated the status of the re-vegetation efforts and is in the process of re-seeding several areas
Contractor has started installing the irrigation piping and pumps towards the re-vegetation efforts.
TI PMO recently hosted a successful tour of the site with officials from Environmental Protection Agency (EPA) Region 9, and met with Congresswoman Davis and Council of Environmental Quality (CEQ) regarding the re-vegetation status of the re-vegetation activities
Regular site inspections by TI PMO personnel will continue throughout the growing season to monitor the re-vegetation activities
Starr County, Texas Projects

Segments O-1, O-2, & O-3

- O-3 segment re-alignment activities on-going in an attempt to identify an alignment that meets Rio Grande Valley (RGV) operational needs, minimizes impacts to the floodplain and is cost-effective

- FM&E held a conference call with Commissioner Ruth on November 6, 2009 regarding the segments

  (b) (5)
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- FME has obtained TI requirements from the Sectors and is performing detailed review for real estate and environmental clearance

(b) (5)
Real Estate Status

Current Significant Real Estate Issues

(b) (5)
Recent U.S. IBWC concerns have included:

- Nogales flooding in July 2008
  - OBP preparing response to U.S. IBWC

- DeConcini Port of Entry (POE) Drainage Concerns
  - [redacted] in primary fence on east side of POE is under design

- Edinburg Pump Station Levee Wall (Hidalgo O-4B)
  - [redacted] (b) (5)
San Diego
Border Infrastructure System (BIS)
San Diego Border Infrastructure System (BIS)
Thanks all. 8:30am is it for 30 minutes or less. I’ll send invite.

8:30 is the earliest someone from OCC can be on.

I’m good with that.

My flight is 930 so 8 or 830 would be best for me
Thanks

Sent from bb-please excuse typos, misspelled words, poor grammar, missing words, etc.

Ok. Thank you. Everyone else? Can we do a call tomorrow morning? Say 8:30am or 9am?
I'm going to be tdy the remainder of the week on the west coast so a morning meeting/conference call would be preferable for me. I also provide my 2 cents on the proposed changes this evening.
Thanks

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See below and attached. Note the request for further analysis.

I would presume we need to at least meet to “brain storm” this a bit.

I am here this week, so let me know if you all can meet for 30 minutes or less.

It appears I forgot to send the promised update on Friday. Please see the below summary regarding planning for O1-O3 fence alignments and the attachment pending receipt of more detailed GIS data from RGV to represent the current TI requirement request.

It is understood that further analysis will be needed from BPFTI regarding the requested amendments to the alignments in order to determine the feasibility of meeting the requests and evaluating the incorporation of the notional locations for future sites currently planned for FY15 through RGV.

During June 18-21, 2012, staff from ORMB, FM&E, and OTIA traveled to the Rio Grande Valley (RGV) Sector to brief planning and efforts for a Total Mission analysis of the lay down for future upgrades. The Total Mission analysis looked at the combination of technology, tactical infrastructure, and maintenance and repair activities in each stations’ areas of responsibility (AOR) as they relate to requirements. An initial brief to the Sector Command Staff was followed by a briefing to the station command staff and site visits to various locations throughout the RGV AOR. Each station presented briefings to HQ elements addressing notional locations and Border Patrol operations.

Based upon the information presented the respective stations evaluated and amended requirements
previously identified for pedestrian fencing in areas O-1, O-2, and O-3.

OBP & RGV have indicated their concurrence with the individual station assessments.

The respective stations have each reduced the amount fencing required as listed in the original proposals. However, the currently requested fence alignments are located within the area recently approved by IBWC which includes areas which overlap with the original alignment as well as some portions within the proposed alignment.

O-1: Reduced overall length of fencing requirement (See annotated start and stop locations). Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a locations is required in line with the original fence alignment indicated in red on the attached documentation.

O-2: Reduced overall length of fencing requirement. Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a locations and/or lateral mobility is required in line with the original fence alignment indicated in red on the attached documentation.

O-3: Eliminate fencing requirement for O-3 provided roadway can be provided in line with original or proposed fence alignments.

(Office: Cell: (b) (6) (b) (6)
Special Operations Supervisor-EGS Operational Requirements Management Branch Strategic Planning Policy and Analysis Division
(b) (7)(E) (b) (7)(E) (b) (7)(E) (b) (7)(E) (b) (7)(E) (b) (7)(E)
Talked with (b) (6) and the 31st or 1st works. Note, I sent a tentative for the 31st at 9am.

Also, (b) (6) was correct the dark stars are “X” for no fence.

Interesting to say the least! More reason to meet.

9 am works.

Ok. Thank you. Everyone else? Can we do a call tomorrow morning? Say 8:30am or 9am?

I'm going to be tdy the remainder of the week on the west coast so a morning meeting/conference call would be preferable for me. I also provide my 2 cents on the proposed changes this evening. Thanks

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O-3: Eliminate fencing requirement for O-3 provided roadway can be provided in line with original or proposed fence alignments.

Special Operations Supervisor-EGS
Operational Requirements Management Branch
Strategic Planning Policy and Analysis Division
Office:
Cell:
Thanks for the attending this meeting and updating the group, if it wasn’t clarified at this meeting; then I will need to remind or inform RGV sector/stations, OBP ORMB & OTIA that they need to understand that the RGV C2 wants & needs will be vetted and final approvals will be from the BPFTI Facilities chief architect prior to any final direction for C2 facilities improvements, as I have been discussing and informing OTIA with on a continual basis.

Not sure if this above item was discussed at this meeting or not; although the RGV/OTIA preferences are noted – the proposed C2 renovations/locations of these facilities will need to align with the BPFTI facilities long term facilities management and sustainment goals.

Also – I have included [b] (6) on this distribution as he and I are scheduling a meeting with OTIA in July to discuss the issues mentioned within the planning notes.

[b] (6), PMP, LEED AP
Program Manager
Border Patrol Facilities and Tactical Infrastructure
Program Management Office
Facilities Management & Engineering
Office:
Mobile:
Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy

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Per your request, attached are the final notes and O-segment Maps with Markups.

Thanks,
[b] (6)
Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
Rio Grande Valley Sector “Total Mission Planning”

Monday, June 18th - Friday, June 22nd

Trip Report and Note Prepared by [Redacted]

Executive Summary

The below trip report and notes are to capture the requirements, challenges, and conversations held in and throughout the Rio Grande Valley Sector, to include OBP HQ and Station representation. The week of events were driven by OBP HQ as a result of the DHS Secretary’s approval of the Southwest Texas Campaign. The below notes include information that may directly or indirectly impact the BPFTI office to include discussions on Tactical Infrastructure (O-1, O-2, O-3, RGV [Redacted], Phase 1 & 2, Roads), CTIMR, New / Relocation of [Redacted] & Access Roads, C2 Facilities, Facilities, Checkpoints, FOBs and Mobile needs by Border Patrol. Briefings and Google Earth points for [Redacted] & TI locations were presented by each Station, but are not in the procession of any OTIA or BPFTI participants. They may be available upon request to OBP HQ but are not readily available at this point in time.

OBP HQ commented that they would take all the requirements from this week and sit down to review Station priorities once back in DC over the next couple of week. At that point they will have a better view of what is needed for RGV Sector. A date for this determination was not established, funding is not currently available for new requirements, and knowledge on whom will be briefed was not provided at the end of the week in the field.

A few points of observation:

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Regarding [Redacted] location, OBP HQ acknowledged towards the end of the week that they should have been asking the stations [Redacted] instead of having station report location of [Redacted]. They noted that they were doing this backwards, but all Stations did present [Redacted] locations. Access Roads, nor Real Estate were not taken into account when placing [Redacted]. Additionally, Environmental impact was not discussed either unless it was on USFWS land [Redacted]. Many stations do have existing facilities for future C2 Facilities, some better then others but could be taken into account when working through this requirement for future use.
Participation

- Participates included (OTIA Program), (OTIA lead for ENV/Real Estate), (BPFTI), OBP HQ (Chief), and 2 other BP Agents from HQ), RGV Sector PAIC, RGV TI Sector team and and 25+ Border Patrol Agents representing each of the Station within RGV Sector.

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- Chief briefed the group to explain that the purpose of this week was to review each Stations’ challenges and issues which could be fixed by future Technology, Tactical Infrastructure, CTIMR, Facilities, and mobile / manpower. No funding currently exists, but they are using this meeting as a preplanning for future funding by DHS. discussed the need to collect and prioritize technology & TI requirements.
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- briefed O-1, O-2, O-3 Real Estate. We mentioned that this was briefed to OBP HQ and a decision is waiting on the priority and need for this Fence Segment so we can move forward with Real Estate at BPFTI. Reviewed RGV Phase 1 Project: Under test Project which is fully funded and all county and state roads are in Phase 2 which is not funded.
Falfurras Station Brief

- Locations for Laydown and were provided.
- Station stated that
- New Checkpoint is #4 on the construction list, fully funded, and is currently slatted for a construction completion of February 2016 per last months BPFTI Report (OBP pulled up the report during the meeting). Two Real Estate locations are currently under Market Research and hasn’t been finalized - (1) Preferred Location: on the Highway or (2) Alternate Location: .
- The existing C2 Facility would not work at the existing Checkpoint, but the preferred location for a new C2 facility would be at the new Checkpoint with an alternative site at the Station. Noted that we may want to look into any existing facility drawings for the station C2 Room and LAN Room.
- Station is going to go back and review

Kingsville Station

- Kingsville Station currently cover Zone , but they do have current roads in.
- A new Station is currently being planned and is funded. The draft public EA has just recently ended, Real Estate has almost concluded and construction is schedule for next year.
Harlington Station

- Currently has (b) (7)(E) of border fence and 8 fencing segments (b) (7)(E).
- Station AOR covers (b) (7)(E) total border miles.
- (b) (7)(E).
- Has wildlife refuges land and sandpit challenges.
- Border zones (b) (7)(E).
- (b) (7)(E) POE - issues (b) (7)(E).
- Port of (b) (7)(E).
- Discussed the relocation of some existing (b) (7)(E) and making other exiting (b) (7)(E). A few (b) (7)(E) locations are around the (b) (7)(E) Fence Segment.
- Many of the access roads for the proposed (b) (7)(E) locations are caliche (b) (7)(E).
- (b) (7)(E) Fence Line has a sand pit area that has an existing (b) (7)(E) that they want to move to assist with this trouble spot.
- The Ocolots are present in this area and propose the “IBC Road” (b) (7)(E) to help for visibility (b) (5).
- OBP HQ is going to inquire with OFO if they could (b) (7)(E) from the Port.
- Looking to place (b) (7)(E).
- Since access roads to proposed (b) (7)(E) sites are existing, may be able to cover with CTIMR.
Brownsville Station

- Covers [redacted] miles.
- Identification of Boat Ramps in the area that may need assistance, but are existing. Were created with old landing mats.
- Currently [redacted] and the proposed [redacted]. Muddy, but may be able to use current for new technology.
- Road issue to [redacted]. Proposing a new in ( ). Land owner previously sued government for fence area. Road is a mix between calicha road and dirt, so help may be needed on the access road. There is an existing. The land owner has water access in the area. There is also a new development that is being constructed in that area.
- IBWC problems.

Rio Grande City Station

- Station covers [redacted] area.
- A lot of private land owners along most of the roads – no big ranches.
- Project is currently being worked for roadwork in area.
- Proposed locations were not based on Access Roads access, only operational. Alternate sites were not chosen.
- Discussed O-1 & O-2 Fence Segment and Roads (See Map). Station would like to keep original fence alignment access roads (red line) but go with the proposed fence alignment (yellow line).
- coverage in DOI land.
- New boat ramps proposed (locations unknown)
Ft. Brown Station

- (b) (7)(E) of TI and Border Fence
- (b) (7)(E) sites
- (b) (7)(E)

No current location for a C2 facility. Possibility to agree to a Co-location with (b) (7)(E) Station. This would help to share resources and space.

Weslaco Station

- Currently has C2 Facility space ready with workstations for SESs and a raise floor. Also has a separate room for LAN space.
- (b) (7)(E) Station) is the key issue area. Near POE, (b) (7)(E)
- (b) (7)(E)

Road Project has no road to use and (b) (7)(E)

- Fence Segment (b) (7)(E)

McAllen Station

- Discussed O-3 Fence Segment and Roads (See Map). Station did provide fence segment that is most significant, but stated they would like the original road more than anything if funds were tight.
- (b) (7)(E)

- 78% of border area is owned by USFWS
I'm good with that.

My flight is 930 so 8 or 830 would be best for me
Thanks

Ok. Thank you. Everyone else? Can we do a call tomorrow morning? Say 8:30am or 9am?

I'm going to be tdy the remainder of the week on the west coast so a morning meeting/conference call would be preferable for me. I also provide my 2 cents on the proposed changes this evening.
Thanks

Sent from bb-please excuse typos, misspelled words, poor grammar, missing words, etc.
See below and attached. Note the request for further analysis.

I would presume we need to at least meet to “brain storm” this a bit.

I am here this week, so let me know if you all can meet for 30 minutes or less.

From: (b) (6)
Sent: Monday, July 16, 2012 12:31 PM
To: (b) (6)
Cc: (b) (6)
Subject: RGV O1-O3
Importance: High

(b) (6)

It appears I forgot to send the promised update on Friday. Please see the below summary regarding planning for O1-O3 fence alignments and the attachment pending receipt of more detailed GIS data from RGV to represent the current TI requirement request.

It is understood that further analysis will be needed from BPFTI regarding the requested amendments to the alignments in order to determine the feasibility of meeting the requests and evaluating the incorporation of the notional locations for future (b)(7)(E) sites currently planned for FY15 through RGV.

During June 18-21, 2012, staff from ORMB, FM&E, and OTIA traveled to the Rio Grande Valley (RGV) Sector to brief planning and efforts for a Total Mission analysis of the lay down for future (b)(7)(E) upgrades. The Total Mission analysis looked at the combination of technology, tactical infrastructure, and maintenance and repair activities in each stations’ areas of responsibility (AOR) as they relate to (b)(7)(E) requirements. An initial brief to the Sector Command Staff was followed by a briefing to the station command staff and site visits to various locations throughout the RGV AOR. Each station presented briefings to HQ elements addressing notional (b)(7)(E) locations and Border Patrol operations.

Based upon the information presented the respective stations evaluated and amended requirements previously identified for pedestrian fencing in areas O-1, O-2, and O-3.

OBP & RGV have indicated their concurrence with the individual station assessments.

The respective stations have each reduced the amount fencing required as listed in the original proposals. However, the currently requested fence alignments are located within the area recently approved by IBWC which includes areas which overlap with the original alignment as well as some portions within the proposed alignment.

O-1: Reduced overall length of fencing requirement (See annotated start and stop locations). Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a (b)(7)(E) locations is required in line with the original fence alignment indicated in red on the attached documentation.

O-2: Reduced overall length of fencing requirement. Fencing alignment should follow the proposed fence alignment recently approved by IBWC indicated in yellow on the attached documentation. However, a (b)(7)(E) locations and/or lateral mobility is required in line with the original fence alignment indicated in red on the attached documentation.

O-3: Eliminate fencing requirement for O-3 provided roadway can be provided in line with original or proposed fence alignments.
Per your request, attached are the final notes and O-segment Maps with Markups.

Thanks.

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
Rio Grande Valley Sector “Total Mission Planning”

Monday, June 18th - Friday, June 22nd

Trip Report and Notes Prepared by (b) (6)

Executive Summary

The below trip report and notes are to capture the requirements, challenges, and conversations held in and throughout the Rio Grande Valley Sector, to include OBP HQ and Station representation. The week of events were driven by OBP HQ as a result of the DHS Secretary’s approval of the Southwest Texas Campaign. The below notes include information that may directly or indirectly impact the BPFTI office to include discussions on Tactical Infrastructure (O-1, O-2, O-3, RGV Phase 1 & 2, Roads), CTIMR, New / Relocation of & Access Roads, C2 Facilities, Facilities, Checkpoints, FOBs and Mobile needs by Border Patrol. Briefings and Google Earth points for & TI locations were presented by each Station, but are not in the procession of any OTIA or BPFTI participants. They may be available upon request to OBP HQ but are not readily available at this point in time.

OBP HQ commented that they would take all the requirements from this week and sit down to review Station priorities once back in DC over the next couple of week. At that point they will have a better view of what is needed for RGV Sector. A date for this determination was not established, funding is not currently available for new requirements, and knowledge on whom will be briefed was not provided at the end of the week in the field.

A few points of observation:

OBP HQ continued to express to Stations that they need to “think about the cost” or “be cost effective”, but on more then one occasion the RGV Sector PAIC expressed and guided the Stations that this is a requirement gathering meeting and that they should focus on the operational requirements they have and provide the raw need to OBP HQ and OBP HQ would review cost effective manners.

Regarding location, OBP HQ acknowledged towards the end of the week that they should have been asking the stations instead of having station report location of. They noted that they were doing this backwards, but all Stations did present locations. Access Roads, Real Estate, nor utilities access were not taken into account when placing If utilities are required, Real Estate would need to be acquired and easements will need to be out-granted to utility companies. The out-grant process is done through DHS, since CBP does not currently have the authority to do so. Environmental impact was not discussed either unless it was on USFWS land BPFTI took note that some currently planned sites are south of the levee in the flood plain, which will require coordination with IBWC due to the restrictions associated with the treaty with
Mexico. Many stations do have existing facilities for future C2 Facilities, some better than others but could be taken into account when working through this requirement for future use.

Participants

- Participates included OTIA PM, OTIA Program, OTIA lead for ENV/Real Estate, BPFTI, OBP HQ (Chief, and 2 other BP Agents from HQ), RGV Sector PAIC, RGV TI Sector team and 25+ Border Patrol Agents representing each of the Station within RGV Sector.

Agenda

- Monday June 18th was a included a site visit to Station to the C2 Facility (~2 hour travel time; ~2 hours at the facility)
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- Chief briefed the group to explain that the purpose of this week was to review each Stations’ challenges and issues which could be fixed by future Technology, Tactical Infrastructure, CTIMR, Facilities, and mobile / manpower. No funding currently exists, but they are using this meeting as a preplanning for future funding by DHS. discussed the need to collect and prioritize technology & TI requirements.
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Falfurrias Station Brief

- (b) (7)(E) locations for Laydown and (b) (7)(E) were provided.
- Station stated that (b) (7)(E) was provided.
- New Checkpoint is #4 on the construction list, fully funded, and is currently slatted for a construction completion of February 2016 per last months BPFTI Report (OBP pulled up the report during the meeting). Two Real Estate locations are currently under Market Research and hasn’t been finalized - (1) Preferred Location: along the Highway or (2) Alternate Location: (b) (7)(E) (b) (5)
- The existing C2 Facility would not work at the existing Checkpoint, but the preferred location for a new C2 facility would be a the new Checkpoint with an alternative site at the Station. Noted that we may want to look into any existing facility drawings for the station C2 Room and LAN Room.
- Station is going to go back and review (b) (5)

Kingsville Station

- (b) (7)(E) Station currently cover Zone (b) (7)(E) (b) (5)
- (b) (5)
- (b) (7)(E) (b) (5)
- A new (b) (7)(E) Station is currently being planned and is funded. The draft public EA has just recently ended, Real Estate has almost concluded and construction is
schedule for next year.

**Harlington Station**

- Currently has $\text{(b) (7)(E)}$ miles of border fence and $\text{8}$ fencing segments.
- Station AOR covers $\text{(b) (7)(E)}$ total border miles.
- Has wildlife refuges land and sandpit challenges.
- Border zones $\text{22}$.
- $\text{(b) (7)(E)}$ POE - issues with $\text{(b) (7)(E)}$.
- Port of $\text{(b) (7)(E)}$ - $\text{(b) (7)(E)}$.
- Seam at $\text{(b) (7)(E)}$ Station and $\text{(b) (7)(E)}$ Station - $\text{(b) (7)(E)}$.
- Some $\text{are currently in Phase I and funded for construction. Between}$ $\text{zones}$ $\text{(b) (7)(E)}$.
- $\text{(b) (7)(E)}$ - $\text{(b) (7)(E)}$.
- $\text{(b) (7)(E)}$ (Current $\text{(b) (7)(E)}$ is being tested).
- Discussed the relocation of some existing $\text{and making other exiting}$ $\text{(b) (7)(E)}$.
- A few $\text{locations are around the}$ $\text{(b) (7)(E)}$ Fence Segment.
- Many of the access roads for the proposed $\text{(b) (7)(E)}$ locations are caliche.
- Fence Line has a sand pit area that has an existing $\text{(b) (7)(E)}$ that they want to move to assist with this trouble spot.
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- OBP HQ is going to inquire with OFO if they could $\text{(b) (7)(E)}$ from the Port.
- Looking to place $\text{(b) (7)(E)}$. 
Since access roads to proposed sites are existing, may be able to cover with CTIMR.

**Brownsville Station**

- Covers miles
- Identification of Boat Ramps in the area that may need assistance, but are existing. Were created with old landing mats.
- Currently towers and the proposed Road issue to location site at Muddy, but may be able to use current for new technology.
- Proposing a new in Land owner previously sued government for fence area. Road is a mix between calicha road and dirt, so help may be needed on the access road. There is an existing. The land owner has water access in the area. There is also a new development that is being constructed in that area.
- IBWC problems.

**Rio Grande City Station**

- Station covers
- A lot of private land owners along most of the roads – no big ranches.
- Project is currently being worked for roadwork in area
- Proposed locations were not based on Access Roads access, only operational. Alternate sites were not chosen.
• Discussed O-1 & O-2 Fence Segment and Roads (See Map). Station would like to keep original fence alignment access roads (red line) but go with the proposed fence alignment (yellow line).
• Overage in DOI land.
• New boat ramps proposed (locations unknown)

Ft. Brown Station

• Of TI and Border Fence sites

• No current location for a C2 facility. Possibility to agree to a Co-location with Station. This would help to share resources and space.

Weslaco Station

• Currently has C2 Facility space ready with workstations for SESs and a raise floor. Also has a separate room for LAN space.
• (Station) is the key issue area. Near POE, one of current Road Project has no road to use and .
• Correction point was made after the presentation, stating that the Fence Segment (completed relatively recently) - the primary concern that is currently being reviewed is . Design is not conducive to effective M&R and is impacting water flow (particularly after storms and after debris removal activities along the canal). and are currently working with USACE on a short-term solution/work-around – but a long term redesign may be required so that can function as intended.

McAllen Station

• Discussed O-3 Fence Segment and Roads (See Map). Station did provide fence segment that is most significant, but stated they would like the original road more then anything if funds were tight.
• 78% of border area is owned by USFWS
O-3 Current and Proposed Fence Alignments

March 28, 2012
Michael Baker Jr., Inc.

*The floodplain limit represents proposed conditions after the fence is installed, and is not indicative of existing conditions.

<table>
<thead>
<tr>
<th>Fence</th>
<th>Proposed Fence Alignment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Proposed Floodplain*</td>
<td>Proposed Floodplain*</td>
</tr>
</tbody>
</table>

(b) (5), (b) (7)(E)

1 in = 0.13 mi
1:7,920

*If sheet measures less than 11x17" it is a reduced print. Reduce scale accordingly.

1 in = 0.13 mi
1:7,920

(b) (5), (b) (7)(E)
All,

Attached are my notes (with note input from and mark-ups on the O-1, O-2, and O-3 Fence Segments per our “RGV Total Mission Planning” Meeting.

If you all have any corrections or additional input please let me know.

Thanks,

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
Rio Grande Valley Sector “Total Mission Planning”

Monday, June 18th - Friday, June 22nd

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Program Overview Briefs by OBP HQ, OTIA, and BPFTI

- Chief (b) (6) briefed the group to explain that the purpose of this week was to review each Stations’ challenges and issues which could be fixed by future Technology, Tactical Infrastructure, CTIMR, Facilities, and mobile / manpower. No funding currently exists, but they are using this meeting as a preplanning for future funding by DHS. (b) (6) discussed the need to collect and prioritize technology & TI requirements.
- (b) (6) briefed on the OTIA program. No funding currently existing for RGV Construction.
- (b) (6) briefed O-1, O-2, O-3 Real Estate. We mentioned that this was briefed to OBP HQ and a decision is waiting on the priority and need for this Fence Segment so we can move forward with Real Estate at BPFTI. Reviewed RGV Phase 1 Project: Under test Project which is fully funded and all county and state roads are in Phase 2 which is not funded.
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- (b) (7)(E) locations for Laydown and were provided.

- Station stated that

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- Station is going to go back and review

Kingsville Station

- Station currently cover Zone , but they do have current roads in .

- A new Station is currently being planned and is funded. The draft public EA has just recently ended, Real Estate has almost concluded and construction is schedule for next year.
**Harlington Station**

- Currently has (b) (7)(E) of border fence and 8 fencing segments (b) (7)(E)
- Station AOR covers (b) (7)(E) total border miles
- (b) (7)(E)
- (b) (7)(E)
- Has wildlife refuges land and sandpit challenges.
- Border zones (b) (7)(E)
- (b) (7)(E) POE - issues (b) (7)(E)
- Port of (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)
- (b) (7)(E)

**Current (b) (7)(E) is being tested**
- Discussed the relocation of some existing (b) (7)(E) and making other exiting (b) (7)(E) and (b) (7)(E). A few (b) (7)(E) locations are around the (b) (7)(E) Fence Segment.
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- The Ocolots are present in this area and propose the “IBC Road” (b) (7)(E) to help for visibility.
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- Covers miles.
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- Station covers .
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- Project is currently being worked for roadwork in area
- Proposed locations were not based on Access Roads access, only operational. Alternate sites were not chosen.
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Ft. Brown Station

- (b) (7)(E) sites
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Weslaco Station

- Currently has C2 Facility space ready with workstations for SESs and a raise floor. Also has a separate room for LAN space.
- (b) (7)(E) Station is the key issue area. Near POE, (b) (7)(E) Near POE,
- of current (b) (6) Road Project has no road to use and (b) (7)(E)
- Fence Segment (b) (7)(E)

McAllen Station

- Discussed O-3 Fence Segment and Roads (See Map). Station did provide fence segment that is most significant, but stated they would like the original road more then anything if funds were tight.
- (b) (7)(E)
- 78% of border area is owned by USFWS
O-1 Current and Proposed Fence Alignments

WARNING: This document is FOR OFFICIAL USE ONLY (FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

March 28, 2012
Michael Baker Jr., Inc.

O-1

AREA ENLARGED

(b) (5)

*The floodplain limit represents proposed conditions, after the fence is installed, and is not indicative of existing conditions.

*If sheet measures less than 11x17" it is a reduced print. Reduce scale accordingly.

1 in = 0.25 mi 1:15,840

Fence
- Original Fence Alignment
- Proposed Fence Alignment
- Proposed Floodplain

**Catfish St
- Gutierrez Bass St
- lbacore St

Roma

March 28, 2012
Michael Baker Jr., Inc.

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Hello


Thank you,

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

I would like to see the schedules before they are sent to OBP or BP.

Please find a time next week. I also wish to see a standard agenda.

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
Let's get a schedule for these meetings and get invites out by next week. Thanks.

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: [Redacted]
Sent: Thursday, January 05, 2012 9:27 AM
To: [Redacted]
Cc: [Redacted]
Subject: PDT Update

Starting this month, the Tactical Infrastructure program will transition from monthly/bi-monthly PDTs to quarterly Integrated Planning Teams [IPTs]. This is due to the reduced tactical infrastructure budget and limited number of new construction projects. The concept will be similar to PDTs (i.e. project status on each project to include construction and planning, as well as ENV, RE, or ENG issues, etc.), but the IPT meeting will be held quarterly and run by FM&E BPFTI PMs. All other updates will be conducted on Friday FITT calls.

[b] (6)
INTRODUCTION / ROLL CALL [Reference Attached Attendee | Sign-Up List]

PROJECTS IN CONSTRUCTION PHASE
MILITARY PROJECTS
1. General Discussion

COMMERCIAL PROJECTS
1. General Discussion

PROJECTS IN PLANNING / DESIGN PHASE
1. General Discussion

MISCELLANEOUS PROJECTS
1. General Discussion

REAL ESTATE – GENERAL DISCUSSION
1. General Discussion

ENVIRONMENTAL – GENERAL DISCUSSION
1. General Discussion

MAINTENANCE & REPAIR
1. Interim M&R Program: Status update
2. (b)(6) Project: Status update
   a. Fence Moving/Modification: Status update
   b. Final Drawing Review: Status update
3. MOAs with Irrigation Districts: Status update

UPCOMING PDT TELECONFERENCES/MEETINGS (Subject to Change)
January 10, 2012 at 9 am (CST)

Action Items

<table>
<thead>
<tr>
<th>Action</th>
<th>Ongoing Working</th>
<th>Working</th>
<th>On Hold</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
I have attached is the following:

1. Legal Redline edits/comments to the CTIMR WA4 SSA Decision Memo.

Please provide info. we discussed.

Additionally, I have received additional updates from regarding the Source Selection Decision Document and I will call you directly for additional information if needed.

I appreciate your assistance,
All,

Attached are my funding needs for now (in red needed by the April 15 dates previously discussed) and future projects.

Thanks,

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
<table>
<thead>
<tr>
<th>Sector</th>
<th>Project Type</th>
<th>Action / Future Project</th>
<th>Project Name</th>
<th>Funding Need Description</th>
<th>Funds Needed</th>
<th>Funding Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rio Grande Valley</td>
<td>PF225</td>
<td>Future Project</td>
<td>O-1 through O-3</td>
<td>None at this time</td>
<td>$</td>
<td>-</td>
</tr>
</tbody>
</table>
(b) (5)
From: (b) (6)

Sent: Monday, May 07, 2012 9:58 AM

To: (b) (6)

Cc: (b) (6)

Subject: RE: White Paper Draft for O-1-2-3

(b) (6)
I’m adding you guys to the White Paper development process now. We started off with the initial draft on Friday (late) and we’ve come up with comments from , and (so far).

I’ve attached their three emails to this one so that you can review their input.

Once you do, please provide your own and I’ll then attempt to incorporate everything into a single document.

---

\[ (b) (6) \]

ECSO TI Branch Chief
819 Taylor Street, Rm 3C07A
Fort Worth, Texas 76102

---

-----Original Message-----

From: \[ (b) (6) \]
Sent: Monday, May 07, 2012 8:23 AM
To: \[ (b) (6) \]
Subject: Re: White Paper Draft for O-1-2-3

Ok. Thanks. Agree.

At this point, should add to this draft review?

----- Original Message -----
In the environmental section, we do need to add cost for the Monitors, update of ESP, Environmental Stewardship Summary Report (ESSR), and public meetings.

Concur with [redacted] on the steel cost and feedback.

Recommend we get [redacted](CBP OCC) comments on the Real Estate Section.

Concur with [redacted] comments on the Cost and the need to more support.

As for Risk I have attached the [redacted] Primary Fence PRD that was just approved not to long ago for fence replacement. This may help with capturing the risks we have for other projects. Additionally, if not updated on FITT, I can pull our Risk Spreadsheet associated with our fence risks.

Thanks,

Project Manager, TI Project Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: [redacted]

Mobile: [redacted]
Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6)
Sent: Monday, May 07, 2012 7:47 AM
To: (b) (6)
Subject: Re: White Paper Draft for O-1-2-3

Thanks. Can we get a revised draft will comments incorporated by tomorrow afternoon?

----- Original Message -----

From: (b) (6)
Sent: Monday, May 07, 2012 6:15 AM

To: (b) (6)

Subject: RE: White Paper Draft for O-1-2-3

I'll take a shot at the "risks" and forward later today.

-----Original Message-----

From: (b) (6)
Sent: Monday, May 07, 2012 6:15 AM
Good comments.

I agree with the points raised. We need to provide a level of detail that helps to support the cost.

It would be good to identify at least some risks based on the TI risk categories in the paper.

---- Original Message ----

From: (b) (6)

Sent: Monday, May 07, 2012 02:40 AM

To: (b) (6)

Subject: RE: White Paper Draft for O-1-2-3

My comments and suggested edits are reflected in the attached document.

Thanks

---- Original Message ----

From: (b) (6)
Here is Version 1 of the White Paper as we discussed earlier this week.

My intent is to receive comments from those on the address line so that we can come up with Version 2 by Monday of next week (this is accelerated from what we initially discussed on last week's call). At that point we could open it up to the remainder of the folks who were on the call for that meeting or you may decide that it's sufficient for what you need already. Just let me know.

Thanks,
Please accept RGV Weekly Report 6/21/2012; changes in red.

TI Actions Rio Grande Valley – 06/21/2012

Hot Issues:

- Primus transition
- GWP ends 6/22 CWP begins 6/23 – 9/22/12
- 6/4/12 Notice of Intent from CO to Primus
- 6/8/12 Notice of Intent response from COR to CO.

Major Efforts:

- Primus on-going security and performance issues.

Good News stories/Accomplishments:
3/22/2012 – CTIMR Area 4 NTP and successful Kick off
4/06/2012 – CTIMR TI Inspection complete.
5/11/2012 – Working in harmony with Sector O&M Division to resolve urgent TI repairs.
5/16/2012 – CTIMR 60 Day Work Plan sent to OBP for approval
5/23/2012 – CTIMR 60 Day Government Work Plan has been approved and work commenced.
6/19/12 – CTIRM 90 Day Contractor Work Plan delivered.

Concerns:

Deliverables:
- Government Work Plan to Primus Solutions
- Successful AREA 4 CTIMR Kick off
- CTIMR TI Tour (to establish work plan)
- Area 4 Requirements have been provided to Primus for 90 work plan.
- CTIMR 60 Day Work Plan approved with caveat
- CTIMR 90 Contractor Work Plan submitted for OBP approval.

Other:

Summary: Main focus is to transition knowledge and partner with Primus to perform TI maintenance as soon as possible.
CTIMR Area 4:

- **6/11/12** - By 6/15 Primus to deliver an acceptable:
  - Activity sheet for daily meetings,
  - Schedule for GWP, and
  - Final CWP.

- **6/11/12** - Primus to place all incomplete tasks from the GWP into the Contractor Work Plan (90d) to define when all daily, weekly, and monthly reports will be delivered.

- **6/12-6/14** – Environmental Training completed. Primus, Subs, Sector attended.

- **6/14** - Primus requested clarification of Clin6. Reported to CO that are defined by Primus as cleared when in fact I have received no CO letter of approval. - Primus decided to hold on bringing in employees until cleared. CO has not received request. (CHECK INVOICE).

- **6/15/12- 6/20/12**
  - Continue daily meeting with Primus Area 4; providing daily updates for all Sectors.
  - Primus continues to display a lack of ability to produce required reporting.
  - No deliverables were completed as promised on 6/15; response was sent to the CO.
  - Primus continues to have problems getting subcontractors cleared to work on contract.
  - CO sent Notice of Compliance to Primus; COR addressed Primus responses and sent comments to CO.
  - Various documents have been sent to the CO/CS to justify concerns with Primus performance.

- **6/19/12**
  - Contractor Work Plans received.
  - Work plans sent for environmental and Real Estate review. We will need to improve this process so that we have a fair amount of time to perform the review process.

- **6/20**
  - Contractor Work Plans sent to OBP. Requesting approval of work plan and budget.
  - Requested Primus to send all reports (daily, weekly, monthly) to date by email.

- **6/21**
  - Primus to send proposed holiday schedule for 4th of July week.
  - to meet with CO Staff tomorrow to review the documentation I sent to determine on-going approach.
CTIMR RGV:

- 5/24/12 –
  - All Sectors to begin work. To report if a dependency on a sub-contractor. No work to be started until Environment/Safety approved. No subs have been approved through the CO. 5/30 Sector to begin vetting process for immediate need subcontractors.
  - RGV started vegetation at 5/31 - Vegetation is being work by internal resources.
  - Environmental training to be scheduled. 5/31- Working with to perform training for each Sector. 12-14th.
  - WMS training completed for Primus
    - Access to be resolved by WMS Team
    - Training completed
  - Need reports finalized for daily meetings. No acceptable reports of daily activities to date.
  - Primus does not have resource for Project; resource to review and give input to O&M manuals, management plan, and maintain
  - Having challenges with acquiring subs; 8 subs not willing to do security. Some of these subs work for Weston solution contractor and do not have these security requirements.)
  - To input 60 day work plan next week. 5/31 Problems with WMS, Primus to enter data, working with on input issues.
  - To review and finalize 90 day work plan by 31st. 5/31 Incomplete
  - Continue to forward concerns to CO.

5/31/2012 – Serious issue with Primus performance. Letter to be sent by CO. No Primus employee or subcontractor have been fully vetted per contract requirements. Non-performance issues.
  - Primus reported that they will complete all required SOWs and estimates for CWP by 6/8/12. This was due on 5/7 and extended to 5/31 and still not met.
  - Have not been able to get a professional daily activities sheet. Created one for them.

6/7/2012 – Reported that Primus has not provided daily, weekly, monthly reports to CO.
  - 6/4 - 6/8 - Primus has held daily meeting while I am in El Paso. I have called in to most of the sessions.
  - Environmental Training is scheduled for 6/12-6/14, to perform training at each Sector. Environmental Training completed as scheduled.
  - 6/14/12 - WMS Training completed

6/21/2012 –
  - Primus working to get badge and logo approved for Strong Steel.
  - IOC Contractors have been cleared to work and Sector has approved
logo and badges.

- New employee (b) has been resubmitted for work approval from CO.
- Received first daily report for RGV. Need to work to get Laredo to complete as well.

**CTIMR RGV: Clin 1 Fence and Badges**

- 6/18/12 Ground wire repair (b) is complete
- 6/20/12 Graffiti removal awaiting Environmental approval. 6/14/12 – To complete next week.
- 6/21/12 Guardrail repair is being done by Strong Steel.

- 6/21/12 Primus to identify material requirements to perform bollard fence repair at (b).

**CTIMR RGV: Clin 2 Roads and Bridges**

- 5/11/2012 - Meeting with IBWC on caliche delivery processes.
- 5/15/2012 - Informed IBWC of foundation issues at (b) wall. Reported suggestion for repair.
- Received caliche past orders to determine MOU balance. Need to develop new MOU.
- Request schedule for levee raising project; expected to be at least one year. Road projects will be impacted. May defer some road work.
- 6/21/12 - Primus working with the stations to solidify road requirements. Environmental clear.
- 6/21/12 Received IBWC Levee Raising Project maps. To review with Primus and Sector.
CTIMR RGV:
Clin 3 Drainage and

- 2/9/12 – Reported infraction on hydro-seeding, erosion, lack of watering.
- 5/3/2012 – Reported vegetation growth to 5/31 Primus has cleaned out the
- 5/1/2012 - Water District reported that were holding back water and was considered urgent. Performed site visit. Coordinated with O&M to do repair.
- 5/3/2012 – Transferred funding to Sector. $1160.00. Rental equipment.
- 5/10/2012 – Site visit. Within a few days already collecting more debris.
- 5/16/2012 - Schedule meeting with Maintenance Manager to enhance communications.
- 5/25/2012 – Meeting to discuss on-going issue with additional debris.
- 6/6/12 - The Water District is preparing to remove vegetation from the canal banks and we will be communicating closely with Management. Working on how to design and how we will keep the during hurricane (defined in MOU).
- 6/12/12 - Primus to define best approach to leave during a 2 week trimming period.
6/15/12 ROM and alternatives to be completed. Meetings will be set with Sector to discuss alternatives and final approach.

6/21/12 Primus to finalize proposal and present to Sector by 6/25.

11/2011- Identified unsafe system. Suggested Engineer of Record to resolve safety issues.

1/20/2012 Contractor presented new plans to mediate safety concerns. I have sent the plans to FM&E Engineers. 2/3/2012 - FM&E engineers accept.

2/7/2012 – 2/16/2012 - Contractor work postponed due to heavy rains.

2/24/2012 inspected improved system. Acceptable by COR.

3/15/2012 – To utilize CTIMR for inspections and cleaning of.

3/20/2012 – Presented in work plan.

4/5/2012 – Performed site visit with contractor. 4/10/2012 - Station to report schedule.

5/30/12 – Performed site visit. Station will allow Primus to make to. Primus power supply on vehicles complete.

6/12/12 per schedule. Working to define Water District cutting of canal banks.

6/19/12 Primus has sent letter of safety concerns with. Sent to for review. also reviewing.

CTIMR RGV:
Clin 5 Vegetation and Debris

6/15/12 - IBWC levee raising project will impact vegetation removal at. Will continue to monitor project to determine impact.

6/18 will need Environmental monitors to clear before cutting.

6/18 to provide monitors.

6/22 Expected to complete full cycle of mowing by 6/22. Trimming will continue; presently at
2/9/2012 – Sector requested to go forward with MILCON Project. This land is within the Fish & Wildlife boundaries. The remainder of proposed road that is outside of F&W property will need further investigation to determine and resolve RE. Fish & Wildlife properties are bright green.

2/23/2012 – Table Top and were presented by Sector feedback is very positive.

4/6/2012 – RE and environmental update. Prepare to formulate letter to landowner to begin approach.

4/19/2012 – Tour of properties. Meeting with USFWS, Primus, properties. Meeting with USFWS, Primus, (Civil PE), to review planned road maintenance project.

RGV

Continue to work with project in preparation for future maintenance program.

6/14/12 - Primus does not have a permanent resource, to be new resource. Must clear security requirements.

6/20/12 pending CO approval letter.

6/20/12 training expected 7/25. Informed Primus that they must have resource on board quickly. Primus to review and provide feedback on O&M manuals.

O-3 (South of fence line) – Roma Boat Ramp (Los Puertos)

Sector O&M to investigate if previous boat ramp exists under silt build up from last storm. PRD on hold until Sector report.

1/19/12 - O&M meeting with Fish & Wildlife to define investigation plan and road maintenance. Sector requests that we develop an MOU with Fish & Wildlife to cover all RGV boat ramps; similar to existing MOU for roads.

1/20/2012 - O&M has completed evaluation. Need to set up meeting to define evaluation results and forward approach.

2/1/2012 - O&M has completed evaluation proving that the removal of silt will enable boat traffic. No major repairs are needed.

2/1/2012 - CATEX complete and awaiting OBP approval.

2/14/2012 – CATEX signed. O&M to perform site work.
• 2/28/2012 – Preliminary work to set up equipment began.
• 3/2/2012 – Silt was removed from existing boat ramp exposing 5 foot drop to water level. Sector defines ramp too steep. Sector to determine requirement.
• 4/6/2012 – Sector to determine priority.
• 5/3/2012 – Sector request we activate this project. Need to determine what steps are needed.
• 5/11/2012 – Research Environmental issues. (b) (6) to report. Evaluate engineer approach.
• 5/31/2012 – Determining how to go forward.
• 6/12/12 – To meet (b) (6) next week to place as project.

Miscellaneous:
• AEP Transmission Line Projects throughout RGV- 6/12/12 – Received CD of maps to send to OCC. (b) (6) to give to OCC.
• USFWS - 4/24/2012- Request review of possible CTIMR work to all USFWS properties. SUP and SOP. Need to define if this will continue as a requirement with Sector. Work with Land Liaison, (b) (6)
• Wage Grade Transition - 6/14/12 Meeting with (b) (6) to report to Facilities Management (no change in job). We may provide equipment if needed. May work equipment rental through CTIMR. I will see if I can get an inspector through Facilities Management.
• Mac Pump – MOU- 6/19 Sent MOU to (b) (7)(E)
• Scheduled COR classes 7/8 – 7/14
• Scheduled TRIRIGA classes 7/15 - 7/20
• 6/18 Data Technician - (b) (6) reported for duty.

Inspections: 30% requirement

(b) (6) Program Manager, COR
Border Patrol Facilities and Tactical Infrastructure
Facilities Management and Engineering
Tactical Infrastructure Division (Maintenance & Repair)
(b) (6) work
cell

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
Thanks for the input. I have sent a request to the CO to define when we will be doing our review with Primus.

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

What a great report. I really appreciate the extra effort to provide insight into Primus and the work they do per Clin.

Very helpful for to understand and provide our leadership good feedback.

Q:

I have not received the required reports from Primus. I have reported to the CO.
No documentation to define burn rate. No documentation to evaluate invoices. Primus promises a change now that employees approved to work on 6/28/2012.

I presume we are working this with the CO. When do we anticipate our PMR with Primus…?

Please accept RGV Weekly Report 6/27/2012; changes in red.
TI Actions Rio Grande Valley – 06/27/2012

Hot Issues:

- CWP Approved 6/26/2012

Major Efforts:

- Primus on-going security and performance issues.

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Deliverables:
- Government Work Plan to Primus Solutions
- Successful AREA 4 CTIMR Kick off
- CTIMR TI Tour (to establish work plan)
- Area 4 Requirements have been provided to Primus for 90 work plan.
- CTIMR 60 Day Work Plan approved with caveat (SOW & estimates required)
- CTIMR 90 Contractor Work Plan approved.

Other:

Summary: Main focus is to transition knowledge and partner with Primus to perform TI maintenance as soon as possible.

TI Actions - Rio Grande Valley – 06/21/2012

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6/20 Contractor Work Plans sent to OBP, Requesting approval of work plan and budget.

6/20 Requested Primus to send all reports (daily, weekly, monthly) to date by email.

6/21 Primus to send proposed holiday schedule for 4th of July week.

6/21 to meet with CO Staff tomorrow to review the documentation I sent to determine on-going approach.

6/22/2012 – Received final CWP from Primus

6/25/2012 – Sent CWP for OPB concurrence and FM&E approval.

6/26/2012 – Received CWP approval from No work was delayed due to work plan approval process.

6/28/2012 –
  - CO Letter of Approval for Primus subs/employees received. Primus will be able to perform some delayed activities.
  - Meeting was held between CO and Primus. defines that results will be announced later.
  - Informed CO of my schedule the next few weeks. Concerned that I
will be in class when invoices are delivered to cover if necessary. We will meet after my classes to review invoices.
- WMS Issues are being resolved by WMS Team. Primus continues to input data.

CTIMR RGV:
- 5/24/12 –
  - All Sectors to begin work. To report if a dependency on a sub-contractor. No work to be started until Environment/Safety approved. No subs have been approved through the CO. 5/30 Sector to begin vetting process for immediate need subcontractors.
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- New employee has been resubmitted for work approval from CO.
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- 6/18/12 Ground wire repair is complete
- 6/20/12 Graffiti removal awaiting Environmental approval. 6/14/12 – To complete next week.
- 6/21/12 Guardrail repair is to be done by Strong Steel.
- 6/26/2012 – work completed.

- 6/28/2012 – Sector defines safety concerns; reported to Primus. IOC workers are not wearing safety gear as they perform work on top of levee wall; drop.

- 6/21/12 Primus to identify material requirements to perform bollard fence repair at
• 6/26/2012 – Arrange for material location.
• 6/27/2012 – Wet condition delay work. Pick up bollards from Station

CTIMR RGV:
Clin 2 Roads and Bridges

• 5/11/2012 - Meeting with IBWC on caliche delivery processes.
• 5/15/2012 - Informed IBWC of foundation issues at wall. Reported suggestion for repair.
• Received caliche past orders to determine MOU balance. Need to develop new MOU.
• Request schedule for levee raising project; expected to be at least one year. Road projects will be impacted. May defer some road work.
• 6/21/12 - Primus to work with the stations to solidify road requirements. Environmental clear.
• 6/21/12 Received IBWC Levee Raising Project maps. To review with Primus and Sector.

• 6/25/2012 – Receiving detailed road requirements from Sector. To meet with Stations next week to begin review of road requirements.

CTIMR RGV:
Clin 3 Drainage and
- 2/9/12 – Reported infraction on hydro-seeding, erosion, lack of watering.
- 5/3/2012 – Reported vegetation growth to 5/31 Primus has cleaned out the
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- 6/12/12 - Primus to define best approach to leave during a 2 week trimming period.
- 6/15/12 ROM and alternatives to be completed. Meetings will be set with Sector to discuss alternatives and final approach.
- 6/21/12 Primus to finalize proposal and present to Sector by 6/25. Delayed, Primus getting last of estimates.
- 6/28/2012 – Primus to present findings 7/3. Site review scheduled for 7/3.

System –
- 11/2011- Identified unsafe system. suggested Engineer of Record to resolve safety issues.
- 1/20/2012 Contractor presented new plans to mediate safety concerns. finds this acceptable. I have sent the plans to FM&E Engineers. 2/3/2012 - FM&E engineers acceptance.
- 2/7/2012 – 2/16/2012 - Contractor work postponed due to heavy rains.
- 2/24/2012 inspected improved lifting system. Acceptable by COR.
• 3/15/2012 – To utilize CTIMR for inspections and lifting/cleaning of.
• 3/20/2012 – Presented in work plan.
• 4/5/2012 – Performed site visit with contractor. 4/10/2012 - Station to report schedule.
• 5/30/12 – Performed site visit. Station will allow Primus to make Primus power supply on vehicles complete.
• 6/12/12 Lifted grates per schedule. Working to define Water District cutting of.
• 6/19/12 Primus has sent letter of safety concerns with. Sent to Primus, also reviewing.
• 6/28/2012 Scheduled site review with Primus, on 7/3.

CTIMR RGV:
Clin 5 Vegetation and Debris

• 6/15/12 - IBWC levee raising project will impact vegetation removal at. Will continue to monitor project to determine impact.
• 6/18 will need Environmental monitors to clear before cutting.
• 6/22 Expected to complete full cycle of mowing by 6/22. Trimming will continue; presently at.
• 6/27/2012 – Migratory Bird Monitors inspecting. To place on normal vegetation removal cycle once cleared.
• 6/28/2012 – Rains have delayed trim work. Trimmers, 60%

(b) (7)(E) complete.

(b) (7)(E) and (b) (6)

• 2/9/2012 – Sector requested to go forward with as a MILCON Project. This land is within the Fish & Wildlife boundaries. The remainder of proposed road that is outside of F&W property will need further investigation to determine and resolve RE. Fish & Wildlife properties are bright green.
• 2/23/2012 – Table Top were presented by Sector feedback is very positive.
• 4/6/2012 –RE and environmental update. Prepare to formulate letter to landowner to begin approach.
• 4/19/2012 – Tour of and properties. Meeting with USFWS, Primus, (Civil PE), to review planned road maintenance project.

RGV

• Continue to work with project in preparation for future maintenance program.
• 6/14/12 - Primus does not have a permanent resource, to be new resource. Must clear security requirements.
• 6/20/12 (b) (6) pending CO approval letter.
• 6/20/12 - training expected 7/25. Informed Primus that they must have
- Resource on board quickly. Primus to review and provide feedback on O&M manuals.
- 6/28/2012 – CO Approval Letter will enable resource to begin work.

**O-3 (South of fence line) – Roma Boat Ramp (Los Puertos)**
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- 5/31/12 – Determining how to go forward.
- 6/26/2012 –
  - Confirmed that Sector will proceed with in-house resources to complete boat ramp. No engineering support.
  - FM&E will provide environment and real estate clearances.

**Miscellaneous:**
- **AEP Transmission Line Projects throughout RGV** - 6/12/12 – Received CD of maps to send to OCC. (b) (6) to give to OCC.  6/25/2012 - OCC received.
- **USFWS** - 4/24/2012- Request review of possible CTIMR work to all USFWS properties. SUP and SOP. Need to define if this will continue as a requirement with Sector. Work with Land Liaison. (b) (6)
- **Wage Grade Transition** - 6/14/12 Meeting with (b) (6) – (b) (6) to report to Facilities Management (no change in job). We may provide equipment if needed. May work equipment rental through CTIMR. I will see if I can get an inspector through Facilities Management. To work with Facilities Team. (b) (6) is working O&M activities; supporting OBP actions.
- **Mac Pump – MOU** - 6/19 Sent MOU to (b) (7)(E)
• Scheduled COR classes 7/8 – 7/14
• Scheduled TRIRIGA classes 7/15 - 7/20

• 6/18 Data Technician - reported for duty.

**Inspections: 30% requirement**

(b) (6)  
Program Manager, COR  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering  
Tactical Infrastructure Division (Maintenance & Repair)  
(b) (6) work  
(b) (6) cell  
(b) (6)  

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*
I would like a debrief on this one..

- Primus on-going security and performance issues.

Please set it up for early next week.

Thanks.

Please accept RGV Weekly Report 6/27/2012; changes in red.

TI Actions Rio Grande Valley – 06/27/2012

Hot Issues:

- CWP Approved 6/26/2012

Major Efforts:

- Primus on-going security and performance issues.

Good News stories/Accomplishments:
3/22/2012 – CTIMR Area 4 NTP and successful Kick off
4/06/2012 – CTIMR TI Inspection complete.
5/11/2012 – Working in harmony with Sector O&M Division to resolve urgent TI repairs.
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Concerns:
I have not received the required reports from Primus. I have reported to the CO.
No documentation to define burn rate. No documentation to evaluate invoices. Primus promises a change now that employees approved to work on 6/28/2012.

Deliverables:
Government Work Plan to Primus Solutions
Successful AREA 4 CTIMR Kick off
CTIMR TI Tour (to establish work plan)
Area 4 Requirements have been provided to Primus for 90 work plan.
CTIMR 60 Day Work Plan approved with caveat (SOW & estimates required)
CTIMR 90 Contractor Work Plan approved.

Other:

Summary: Main focus is to transition knowledge and partner with Primus to perform TI maintenance as soon as possible.

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**TI Actions - Rio Grande Valley – 06/21/2012**

CTIMR Area 4:

- **6/11/12 -** By 6/15 Primus to deliver an acceptable:
  - Activity sheet for daily meetings,
  - Schedule for GWP, and
  - Final CWP.
- **6/11/12 -** Primus to place all incomplete tasks from the GWP into the Contractor Work Plan (90d) to define when all daily, weekly, and monthly reports will be delivered.
- **6/12-6/14 –** Environmental Training completed. Primus, Subs, Sector attended.
  Reported to CO that (b) (6) and (b) (6) are defined by Primus as cleared when in fact I have received no CO letter of approval. - Primus decided to hold on bringing in employees until cleared. CO has not received request. (CHECK INVOICE).
- **6/15/12- 6/20/12**
  - Continue daily meeting with Primus Area 4; providing daily updates for all Sectors.
  - Primus continues to display a lack of ability to produce required reporting.
  - No deliverables were completed as promised on 6/15; response was sent to the CO.
  - Primus continues to have problems getting subcontractors cleared to work on contract.
  - CO sent Notice of Compliance to Primus; COR addressed Primus responses and sent comments to CO.
  - Various documents have been sent to the CO/CS to justify concerns with Primus performance.
- **6/19/12**
  - Contractor Work Plans received.
  - Work plans sent for environmental and Real Estate review. We
will need to improve this process so that we have a fair amount of time to perform the review process.

- 6/20 Contractor Work Plans sent to OBP, Requesting approval of work plan and budget.
- 6/20 Requested Primus to send all reports (daily, weekly, monthly) to date by email.
- 6/21 Primus to send proposed holiday schedule for 4th of July week.
- 6/21 to meet with CO Staff tomorrow to review the documentation I sent to determine on-going approach.
- 6/22/2012 – Received final CWP from Primus
- 6/25/2012 – Sent CWP for OPB concurrence and FM&E approval.
- 6/26/2012 – Received CWP approval from. No work was delayed due to work plan approval process.
- 6/28/2012 –
  - CO Letter of Approval for Primus subs/employees received. Primus will be able to perform some delayed activities.
  - Meeting was held between CO and Primus. defines that results will be announced later.
  - Informed CO of my schedule the next few weeks. Concerned that I will be in class when invoices are delivered, to cover if necessary. We will meet after my classes to review invoices.
  - WMS Issues are being resolved by WMS Team. Primus continues to input data.

CTIMR RGV:

- 5/24/12 –
  - All Sectors to begin work. To report if a dependency on a subcontractor. No work to be started until Environment/Safety approved. No subs have been approved through the CO. 5/30 Sector to begin vetting process for immediate need subcontractors.
  - RGV started vegetation at O-4. 5/31 -Vegetation is being work by internal resources.
  - Environmental training to be scheduled. 5/31- Working with to perform training for each Sector. 12-14th.
  - WMS training completed for Primus
    - Access to be resolved by WMS Team
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  - Need reports finalized for daily meetings. No acceptable reports of daily activities to date.
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  - Having challenges with acquiring subs; 8 subs not willing to do
security. Some of these subs work for Weston solution contractor and do not have these security requirements.)

- To input 60 day work plan next week. 5/31 Problems with WMS, Primus to enter data, working with on input issues.
- To review and finalize 90 day work plan by 31st. 5/31 Incomplete
- Continue to forward concerns to CO.

5/31/2012 – Serious issue with Primus performance. Letter to be sent by CO. No Primus employee or subcontractor have been fully vetted per contract requirements. Non-performance issues.

- Primus reported that they will complete all required SOWs and estimates for CWP by 6/8/12. This was due on 5/7 and extended to 5/31 and still not met.
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- Environmental Training is scheduled for 6/12-6/14. to perform training at each Sector. Environmental Training completed as scheduled.
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- Primus working to get badge and logo approved for Strong Steel. 6/22 Approved.
- IOC Contractors have been cleared to work and Sector has approved logo and badges.
- New employee has been resubmitted for work approval from CO.
- Received first daily report for RGV. Need to work to get Laredo to complete as well.

CTIMR RGV:
Clin 1 Fence and

- 6/18/12 Ground wire repair is complete
- 6/20/12 Graffiti removal awaiting Environmental approval. 6/14/12 – To complete next week.
- 6/21/12 Guardrail repair is to be done by Strong Steel.
- 6/26/2012 – work completed.
6/28/2012 – Sector defines safety concerns; reported to Primus. IOC workers are not wearing safety gear as they perform work on top of a levee wall; drop.

6/21/12 Primus to identify material requirements to perform bollard fence repair at.

6/26/2012 – Arrange for material location.

6/27/2012 – Wet condition delay work. Pick up bollards from Station


CTIMR RGV:
Clin 2 Roads and Bridges

5/11/2012 - Meeting with IBWC on caliche delivery processes.


Received caliche past orders to determine MOU balance. Need to develop new MOU.

Request schedule for levee raising project; expected to be at least one year.
road projects will be impacted. May defer some road work.

- 6/21/12 - Primus to work with the stations to solidify road requirements. Environmental clear.
- 6/21/12 Received IBWC Levee Raising Project maps. To review with Primus and Sector.

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Clin 3 Drainage and

- 2/9/12 – Reported infraction on hydro-seeding, erosion, lack of watering.
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- 5/1/2012 - Water District reported that the were holding back water and was considered urgent. Performed site visit. Coordinated with O&M to do repair.
- 5/3/2012 – Transferred funding to Sector. $1160.00. Rental equipment.
- 5/10/2012 – Site visit. Within a few days already collecting more debris.
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- 5/25/2012 – Meeting to discuss on-going issue with additional debris.
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• 6/28/2012 – Primus to present findings 7/3. Site review scheduled for 7/3.

**System –**
1/11/2011- Identified unsafe system. (b) (6) suggested Engineer of Record to resolve safety issues.
1/20/2012 Contractor presented new plans to mediate safety concerns. (b) (6) finds this acceptable. I have sent the plans to FM&E Engineers. 2/3/2012 - FM&E engineers acceptance.
2/7/2012 – 2/16/2012 - Contractor work postponed due to heavy rains.
2/24/2012 inspected improved system. (b) (7)(E) Acceptable by COR.
3/15/2012 – To utilize CTIMR for inspections and cleaning of (b) (7)(E).
3/20/2012 – Presented in work plan.
4/5/2012 – Performed site visit with contractor. 4/10/2012 - Station to report schedule.
5/30/12 – Performed site visit. Station will allow Primus to make (b) (7)(E) to (b) (7)(E). Primus power supply on vehicles complete.
6/12/12 (b) (7)(E) per schedule. Working to define Water District cutting of canal banks.
6/19/12 Primus has sent letter of safety concerns with (b) (7)(E) (b) (7)(E) (b) (7)(E). Sent to (b) (6) for review. (b) (6) also reviewing.
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**CTIMR RGV:**
Clin 5 Vegetation and Debris

• 6/15/12 - IBWC levee raising project will impact vegetation removal at (b) (7)(E). Will continue to monitor project to determine impact.
• 6/18 (b) (7)(E) will need Environmental monitors to clear before cutting.
• 6/18 (b) (6) to provide monitors.
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RGV (b) (7)(E)
• Continue to work with (b) (7)(E) project in preparation for future (b) (6) maintenance program.
• 6/14/12 - Primus does not have a permanent resource (b) (6) to be new resource. Must clear security requirements.
• 6/20/12 (b) (6) pending CO approval letter.
• 6/20/12 (b) (7)(E) training expected 7/25. Informed Primus that they must have resource on board quickly. Primus to review and provide feedback on O&M manuals.
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Inspections: 30% requirement

, Program Manager, COR
Border Patrol Facilities and Tactical Infrastructure
Facilities Management and Engineering
Tactical Infrastructure Division (Maintenance & Repair)

Excel as a trusted strategic partner enhancing Border Patrol’s proud legacy.
?? PMRs are a Program initiated meetings.

The CO is invited to the meeting.

The PMR is to go over Performance, schedule, cost, deliverables, etc.

Let's chat at the staff meeting on Monday.

Thanks for the input. I have sent a request to the CO to define when we will be doing our review with Primus.

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
promises a change now that employees approved to work on 6/28/2012.

I presume we are working this with the CO. When do we anticipate our PMR with Primus…?

From: [redacted]
Sent: Thursday, June 28, 2012 5:37 PM
To: [redacted]
Cc: [redacted]
Subject: RGV- Weekly Report - (b) (6)

Please accept RGV Weekly Report 6/27/2012; changes in red.

TI Actions Rio Grande Valley – 06/27/2012

Hot Issues:

- CWP Approved 6/26/2012

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**TI Actions - Rio Grande Valley – 06/21/2012**

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- Received caliche past orders to determine MOU balance. Need to develop new MOU.
- Request schedule for levee raising project; expected to be at least one year. [redacted] road projects will be impacted. May defer some road work.
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**RGV** [b] (7)(E) and [b] (6)

- 2/9/2012 – Sector requested to go forward with [b] (7)(E) as a MILCON Project. This land is within the Fish & Wildlife boundaries. The remainder of proposed road that is outside of F&W property will need further investigation to determine and resolve RE. Fish & Wildlife properties are bright green.
- 2/23/2012 – Table Top [b] (7)(E) were presented by [b] (6) feedback is very positive.
- 4/6/2012 – RE and environmental update. Prepare to formulate letter to landowner to begin approach.
- 4/19/2012 – Tour of [b] (7)(E) and [b] (6) properties. Meeting with USFWS, Primus, [b] (b) (6) (Civil PE), to review planned road maintenance project.

**RGV** [b] (7)(E)

- Continue to work with [b] (7)(E) project in preparation for future [b] (7)(E) maintenance program.
- 6/14/12 - Primus does not have a permanent resource. [b] (6) to be new resource. Must clear security requirements.
- 6/20/12 [b] (b) (6) pending CO approval letter.
- 6/20/12 – training expected 7/25. Informed Primus that they must have resource on board quickly. Primus to review and provide feedback on O&M manuals.
- 6/28/2012 – CO Approval Letter will enable resource to begin work.

**O-3 (South of fence line) – Roma Boat Ramp (Los Puertos)**

- Sector O&M to investigate if previous boat ramp exists under silt build up from last storm. PRD on hold until Sector report.
- 1/19/12 - O&M meeting with Fish & Wildlife to define investigation plan and road maintenance. Sector requests that we develop an MOU with Fish & Wildlife to cover all RGV boat ramps; similar to existing MOU for roads.
- 1/20/2012 - O&M has completed evaluation. Need to set up meeting to define evaluation results and forward approach.
- 2/1/2012 - O&M has completed evaluation proving that the removal of silt will enable boat traffic. No major repairs are needed.
- 2/1/2012 - CATEX complete and awaiting OBP approval.
- 2/14/2012 – CATEX signed. O&M to perform site work.
- 2/28/2012 – Preliminary work to set up equipment began.
- 3/2/2012 – Silt was removed from existing boat ramp exposing 5 foot drop to water level. Sector defines ramp too steep. Sector to determine requirement.
- 4/6/2012 – Sector to determine priority.
• 5/3/2012 – Sector request we activate this project. Need to determine what steps are needed.
• 5/31/12 – Determining how to go forward.
• 6/26/2012 –
  o Confirmed that Sector will proceed with in-house resources to complete boat ramp. No engineering support.
  o FM&E will provide environment and real estate clearances.

Miscellaneous:
• AEP Transmission Line Projects throughout RGV - 6/12/12 – Received CD of maps to send to OCC. to give to OCC. 6/25/2012 - OCC received.
• USFWS - 4/24/2012- Request review of possible CTIMR work to all USFWS properties. SUP and SOP. Need to define if this will continue as a requirement with Sector. Work with Land Liaison.
• Wage Grade Transition - 6/14/12 Meeting with to report to Facilities Management (no change in job). We may provide equipment if needed. May work equipment rental through CTIMR. I will see if I can get an inspector through Facilities Management. To work with Facilities Team.
• Mac Pump – MOU- 6/19 Sent MOU to
• Scheduled COR classes 7/8 – 7/14
• Scheduled TRIRIGA classes 7/15 - 7/20
• 6/18 Data Technician - reported for duty.

Inspections: 30% requirement

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
Attached is my updated spreadsheet for our funding conversation tomorrow.

Thanks,

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
<table>
<thead>
<tr>
<th>Sector</th>
<th>Project Type</th>
<th>Action / Future Project</th>
<th>Project Name</th>
<th>Funding Need Description</th>
<th>Funds Needed</th>
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<td>Future Project</td>
<td>O-1 through O-3</td>
<td>None at this time</td>
<td>$</td>
<td>-</td>
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</tbody>
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NON-RESPONSIVE