Situation

Rio Grande Valley (RGV)

- [b] (7)(E) miles of border with Mexico
- Border Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3

Existing Pedestrian Fence is XX Xmiles
O-1 to O-3 last segment under Pedestrian Fence (PF) 225

- Comprises approximately (b) (7)(E) of border between Roma and Rio Grande City (see map)
- Original alignment adjusted due to flood plan agreement with IBWC
- Does not comprise existing (b) (7)(E) in RGV

South Texas is a high priority for Border Patrol
Acquisition Strategy and Timeline

✓ Flexible Approach;
✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

• Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
• Keep all options on the table;
• Develop branch and sequel strategies with clearly defined decision points.

<table>
<thead>
<tr>
<th>Segment</th>
<th>0-1</th>
<th>0-2</th>
<th>0-3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acquisition Strategy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Start</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisition Plan Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Base Contract Award</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Real Estate Certified</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Design

O-1 through O-3 will be constructed using:

• Existing Design
• TI Design Standards
• Bollard with Steel Plate

Bollard
“Pivot” Plan

Aggressive planning and execution; retain flexibility to incorporate additional requirements

Consistent Approach:

- Real Estate & Environmental:
- Acquisition: O-1, 2, 3 vehicles; existing vehicles in supporting USACE Districts
- Risk: Real Estate driven
- Budget: Detailed estimates; risk-burdened
- Staffing: Corridor alignment;
  Leverage existing capabilities and capacities in supporting Districts
Situation

Rio Grande Valley (RGV)
- [b] (7)(E) miles of border with Mexico
- Border Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3
- Existing Pedestrian Fence is XX X miles
- O-1 to O-3 last segment under Pedestrian Fence (PF) 225
  - Comprises approximately [b] (7)(E) of border between Roma and Rio Grande City
  - (see map)
  - Original alignment adjusted due to flood plan agreement with IBWC
  - Does not comprise existing [b] (7)(E) in RGV
- South Texas is a high priority for Border Patrol
Acquisition Strategy and Timeline

- Flexible Approach;
- Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

### Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Develop branch and sequel strategies with clearly defined decision points.

### Base Plan:

<table>
<thead>
<tr>
<th>Segment</th>
<th>O-1</th>
<th>O-2</th>
<th>O-3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acquisition Strategy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Start</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisition Plan Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Base Contract Award</td>
<td>(b)</td>
<td></td>
<td>(5)</td>
</tr>
<tr>
<td>Real Estate Certified</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Design

O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards
- Bollard with Steel Plate

Bollard
RE Activities TI – RGV – Segments O-1,2,3

- ROM RE Budget: (b) (5)

- Projected RE Schedule: (b) (5)
  - O-3: (b) (5) – In Hidalgo County; Owners already ID’d; Title work underway
  - O-1: (b) (5) – Starr County
  - O-2: (b) (5) – Starr County + more new owners

- Key Assumptions:
  - (b) (5)

- Land Acquisition Options: (will be evaluated tract-by-tract)
  - (b) (5)

- Significant Risks: (b) (5)
Attached is briefing for today <<8 May Brief V 3.1.ppt>>

CTR-LMI

BPFTI PMO

-----Original Appointment-----

From: (b) (6)
Sent: Wednesday, May 01, 2013 3:00 PM
To: (b) (6)
Cc: (b) (6)

Subject: CIR Pre brief
When: Tuesday, May 07, 2013 11:00 AM-11:45 AM (UTC-05:00) Eastern Time (US & Canada).
Where: B155 Large conf room: (b) (7)(E)

Purpose: Pre-brief for meeting with Mr. (b) (6) on 5/7
Agenda

Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects
- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
- Design
- Real Estate
- Environmental
- Risks
- Staffing
- Adapting to Change
- Next Steps
Rio Grande Valley Sector Numbers

Source: U.S. Customs and Border Protection, as reported in the USA Today (April 2, 2013)

*Only Tucson Sector has more apprehensions at 120,000
Situation

Rio Grande Valley (RGV)
- [b](7)(E) miles of border with Mexico
- Border Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3
- Existing Pedestrian Fence is [b](7)(E) miles
- O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
- Comprises approximately [b](7)(E) of border between Roma and Rio Grande City (see map)
- Original alignment adjusted due to flood plane agreement with IBWC
- South Texas is a high priority for Border Patrol
Acquisition Strategy and Timeline

- Flexible Approach;
- Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

**Course of Action:**

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Retain flexibility to seize opportunities.

**Base Plan:**

<table>
<thead>
<tr>
<th>Segment</th>
<th>O-3</th>
<th>O-1</th>
<th>O-2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acq Strat</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Start</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acq Plan Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Base Contract Award</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RE Certified</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(b) (5)
Budget

Total: (b) (5)

Primary Drivers:

• Construction: (b) (5)
• Real Estate: (b) (5)
• Contingency (Risk): (b) (5)
• Program and Construction Management: (b) (5)
• Design: (b) (5)
• Environmental
Design

O-1 through O-3 will be constructed using:
- Existing Design
- TI Design Standards

Bollard with Steel Plate

(b) (7)(E)
Real Estate

- ROM RE Budget: (b) (5)
- Projected RE Schedule: (b) (5)
  - O-3: (b) (5) – In Hidalgo County; Owners already ID’d; Title work underway)
  - O-1: (b) (5) – Starr County;
  - O-2: (b) (5) – Starr County + more new owners;
- Key Assumptions:
  - (b) (5)
- Land Acquisition Options: (will be evaluated tract-by-tract)
  - (b) (5)
- Significant Risks: (b) (5)
Environmental

• 2008 Environmental waiver applies
• CBP will maintain strong environmental stewardship
• Strong proactive outreach program required
Risk

- 3 Point Estimate:
  - Low: (b) (5)
  - Medium:  
  - High:  
- Top Risk Categories:
  - Real Estate
  - Latent Conditions
  - Contractor Performance
- Milestones Affected (In order of frequency):
  - Construction Start Date
  - Obtain ROE-SE
  - Real Estate Certification
Staffing

BPFTI
- Align PMs by corridors (Border Patrol style)
  - Example: PM to oversee and monitor San Diego, El Centro and Yuma
- Flex capability by using Sector PM/CORs
- Surge capability by tapping into Facilities PMs

ECSO
- Utilizing current staffing
- Leveraging existing USACE Districts capabilities
- Complementing CBP corridors
- Leveraging surge capabilities within USACE
Adapt to Changing Requirements

Aggressive planning and execution; retain flexibility to incorporate additional requirements

Consistent, Scalable Approach:

• Real Estate & Environmental
• Acquisition: O-1, 2, 3 vehicles, existing vehicles in supporting Districts
• Risk: Real Estate driven
• Budget: Detailed estimates; risk-burdened
• Staffing: Corridor alignment

Leverage existing capabilities and capacities in supporting Districts

Past Success on Similar Programs

PF225
$1.099B Program
USACE execution of (b) (7)(E)

VF300
$255M Program
USACE execution of (b) (7)(E)

4 executing Districts in 2 Divisions
High visibility, high political interest
525+ USACE employees across 37 Divisions, Districts, and Labs
Environmental, Real Estate, and Strategic Communications
Next Steps

•

(b) (5)

•

•

•
Purpose: Pre-brief for meeting with Mr. [Redacted] on 5/7

<table>
<thead>
<tr>
<th>Activity ID</th>
<th>Activity Name</th>
<th>Start</th>
<th>Finish</th>
</tr>
</thead>
<tbody>
<tr>
<td>O100</td>
<td>Funding Received</td>
<td></td>
<td></td>
</tr>
<tr>
<td>O101</td>
<td>Environmental Complete</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### O-1 Real Estate

- **RE-O1-100**: Start Date for Real Estate
- **RE-O1-200**: Valuation ROE-S
- **RE-O1-300**: Complete ROE-S
- **RE-O1-400**: Start Negotiation
- **RE-O1-500**: Negotiation Complete
- **RE-O1-600**: Real Estate Certified

### AE Design

- PROC2440: AE Design - O1 - Design Award
- DES100: AE Design - O1 - Design Start Milestone
- DES900: AE Design - O1 - Receipt of Feas (90%) Submittal Milestone
- DES900: AE Design - O1 - Receive Corrected Final Submittal Milestone

### Construction

- PROC2150: New MATOC - O1 - ATS Request to Contracting
- PROC2190: New MATOC - O1 - Contract Award
- CON0100: Construction - O1 - Contract Award
- CON0115: Construction - O1 - Construction Start
- CON0170: Construction - O1 - Construction Completion
- CON0200: Construction - O1 - Beneficial Occupancy Date

### O-2 Real Estate

- **RE-O2-100**: Start Date for Real Estate
- **RE-O2-200**: Valuation ROE-S
- **RE-O2-300**: Complete ROE-S
- **RE-O2-400**: Start Negotiation
- **RE-O2-500**: Negotiation Complete
- **RE-O2-600**: Real Estate Certified

### AE Design

- PROC2490: AE Design - O2 - Design Award
- DES100: AE Design - O2 - Design Start Milestone
- DES900: AE Design - O2 - Receipt of Feas (90%) Submittal Milestone
- DES900: AE Design - O2 - Receive Corrected Final Submittal Milestone

### Construction

- PROC2490: New MATOC - O2 - ATS Request to Contracting
- PROC2490: New MATOC - O2 - Contract Award
- CON0230: Construction - O2 - Contract Award
- CON0250: Construction - O2 - Construction Start
- CON0240: Construction - O2 - Construction Completion
- CON0220: Construction - O2 - Beneficial Occupancy Date

### O-3 Real Estate

- **RE-O3-100**: Start Date for Real Estate
- **RE-O3-200**: Valuation ROE-S
- **RE-O3-300**: Complete ROE-S
- **RE-O3-400**: Start Negotiation
- **RE-O3-500**: Negotiation Complete
- **RE-O3-600**: Real Estate Certified

### AE Design

- PROC2500: AE Design - O3 - Design Award
- DES100: AE Design - O3 - Design Start Milestone
- DES900: AE Design - O3 - Receipt of Feas (90%) Submittal Milestone
- DES900: AE Design - O3 - Receive Corrected Final Submittal Milestone

### Construction

- PROC2500: Existing Task Order - O3 - ATS Request to Contracting
- PROC2500: Existing Task Order - O3 - Contract Award
- CON0280: Construction - O3 - Contract Award
- CON0300: Construction - O3 - Construction Start
- CON0290: Construction - O3 - Construction Completion
- CON0270: Construction - O3 - Beneficial Occupancy Date

---

**BPFTI PMO**
### O123 Milestones Schedule

**Data Date: 25-Apr-13**

**Activity ID**
- RE-O1: Real Estate
  - RE-O1-50: Start Date for Real Estate
  - RE-O1-30: Valuation ROE-S
  - RE-O1-50: Complete ROE-S
  - RE-O1-40: Start Negotiation
  - RE-O1-50: Negotiation Complete
  - RE-O1-60: Real Estate Certified

**AE Design**
- PROC2244: AE Design - O1 - Contract Award
- DES1000: AE Design - O1 - Design Start Milestone
- DES9000: AE Design - O1 - Receipt of Final (95%) Submittal Milestone
- DES9080: AE Design - O1 - Receive Corrected Final Submittal Milestone

**Construction**
- PROC2190: New MATOC - O1 - ATS Request to Contracting
- PROC2180: New MATOC - O1 - Contract Award
- CON0100: Construction - O1 - Contract Award
- CON0110: Construction - O1 - Construction Start
- CON0120: Construction - O1 - Beneficial Occupancy Date

**Activity ID**
- RE-O2: Real Estate
  - RE-O2-50: Start Date for Real Estate
  - RE-O2-30: Valuation ROE-S
  - RE-O2-50: Complete ROE-S
  - RE-O2-40: Start Negotiation
  - RE-O2-50: Negotiation Complete
  - RE-O2-60: Real Estate Certified

**AE Design**
- PROC2444: AE Design - O2 - Contract Award
- DES1010: AE Design - O2 - Design Start Milestone
- DES9010: AE Design - O2 - Receipt of Final (95%) Submittal Milestone
- DES9090: AE Design - O2 - Receive Corrected Final Submittal Milestone

**Construction**
- PROC2440: C Contract - O2 - ATS Request to Contracting
- PROC2440: C Contract - O2 - Contract Award
- CON0200: Construction - O2 - Contract Award
- CON0210: Construction - O2 - Construction Start
- CON0220: Construction - O2 - Beneficial Occupancy Date

**Activity ID**
- RE-O3: Real Estate
  - RE-O3-50: Start Date for Real Estate
  - RE-O3-30: Valuation ROE-S
  - RE-O3-50: Complete ROE-S
  - RE-O3-40: Start Negotiation
  - RE-O3-50: Negotiation Complete
  - RE-O3-60: Real Estate Certified

**AE Design**
- PROC2464: AE Design - O3 - Contract Award
- DES1020: AE Design - O3 - Design Start Milestone
- DES9020: AE Design - O3 - Receipt of Final (95%) Submittal Milestone
- DES9010: AE Design - O3 - Receive Corrected Final Submittal Milestone

**Construction**
- PROC2450: Existing Task Order - O3 - ATS Request and Contract Package to CT Divisions
- PROC2450: Existing Task Order - O3 - Contract Award
- CON0280: Construction - O3 - Contract Award
- CON0290: Construction - O3 - Construction Start
- CON0270: Construction - O3 - Beneficial Occupancy Date

**BPFTI PMO**
CBP Office of Administration
Facilities Management and Engineering

O-1 to O-3 Planning Brief
Agenda

Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
- Design
- Real Estate
- Environmental
- Risks
- Staffing
- Adapting to Change
- Next Steps
Situation

Rio Grande Valley (RGV)
- [redacted] miles of border with Mexico
- [redacted] Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3
- Existing Pedestrian Fence is [redacted] miles
- O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
- Comprises approximately [redacted] of border between Roma and Rio Grande City (see map)
- Original alignment adjusted due to flood plane agreement with IBWC
- South Texas is a high priority for Border Patrol
Acquisition Strategy and Timeline

- Flexible Approach;
- Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Retain flexibility to seize opportunities.

<table>
<thead>
<tr>
<th>Segment</th>
<th>O-3</th>
<th>O-1</th>
<th>O-2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acq Strat</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Start</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acq Plan Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Base Contract Award</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RE Certified</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(b) (5)
O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate
Real Estate

- **ROM RE Budget:** (b) (5)

- **Projected RE Schedule:**
  - **O-3:** – In Hidalgo County; Owners already ID’d; Title work underway
  - **O-1:** – Starr County; (b) (5)
  - **O-2:** – Starr County + more new owners; (b) (5)

- **Key Assumptions:**
  - (b) (5)

- **Land Acquisition Options:** (will be evaluated tract-by-tract)
  - (b) (5)

- **Significant Risks:** (b) (5)
Latest version attached. <<8 May Brief V 4.ppt>>

CTR-LMI

BPFTI PMO

-----Original Appointment-----

From: (b) (6)
Sent: Wednesday, May 01, 2013 3:00 PM
To: (b) (6)
Cc: (b) (6)

Subject: CIR Pre brief
When: Tuesday, May 07, 2013 11:00 AM-11:45 AM (UTC-05:00) Eastern Time (US & Canada).
Where: B155 Large conf room (b) (7)(E)

Purpose: Pre-brief for meeting with Mr. (b) (6) on 5/7
Agenda

Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects
• RGV Sector Numbers
• Situation
• Acquisition Strategy and Timeline
• Budget
• Design
• Real Estate
• Environmental
• Risks
• Staffing
• Adapting to Change
• Next Steps
Situation

Rio Grande Valley (RGV)
- (b) (7)(E) of border with Mexico
- Border Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3
- Existing Pedestrian Fence is (b) (7)(E)
- O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
- Comprises approximately (b) (7)(E) of fence between Roma and Rio Grande City (see map)
- IBWC concurrence with new alignment (satisfies treaty requirement)
- South Texas is a high priority for Border Patrol
Acquisition Strategy and Timeline

✓ Flexible Approach
✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones, Steel)

Course of Action:
• Concurrently pursue Acquisition plans for both 'C' and MATOC strategies
  • Award on existing MATOC must be made by Feb 15
• Keep all options on the table
• Retain flexibility to seize opportunities.

Base Plan:

<table>
<thead>
<tr>
<th>Segment</th>
<th>0-3</th>
<th>0-1</th>
<th>0-2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acq Strat</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Start</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acq Plan Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Base Contract Award</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Design Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RE Certified</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate
Real Estate

- ROM RE Budget (b) (5)
- Projected RE Schedule: (b) (5)
  - O-3: In Hidalgo County; Owners already ID'd; Title work underway
  - O-1: – Starr County (b) (5)
  - O-2: Starr County + more new owners; (b) (5)
- Key Assumptions:
  - (b) (5)
  - (b) (5)
- Land Acquisition Options: (will be evaluated tract-by-tract)
  - (b) (5)
  - (b) (5)
- Significant Risks: (b) (5)
RE: CIR O-1 thru O-3 Brief

Tuesday, May 07, 2013 3:31:12 PM

CTR-LMI
BPFTI PMO

-----Original Appointment-----

From: (b) (6)
Sent: Monday, May 06, 2013 6:32 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: CIR O-1 thru O-3 Brief
When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)
Importance: High

(b) (6) asked me to forward this invite to you

-----Original Appointment-----

From: (b) (6)
Sent: Tuesday, April 23, 2013 4:31 PM
To: (b) (6)
Cc: (b) (6)
Subject: CIR O-1 thru O-3 Brief
When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)
Importance: High

Purpose is for TI Director (b) (6) to update XD and other Directors on status and path forward.
Agenda and read aheads forthcoming.
-----Original Appointment-----
From: (b) (6)
Sent: Monday, May 06, 2013 6:32 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: CIR O-1 thru O-3 Brief
When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)
Importance: High

(b) (6) asked me to forward this invite to you

-----Original Appointment-----
From: (b) (6)
Sent: Tuesday, April 23, 2013 4:31 PM
To: (b) (6)
Cc: (b) (6)
Subject: CIR O-1 thru O-3 Brief
When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)
Importance: High

Purpose is for TI Director (b) (6) to update XD and other Directors on status and path forward. Agenda and read aheads forthcoming.

R/
Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
- Design
- Real Estate
- Environmental
- Risks
- Staffing
- Adapting to Change
- Next Steps
Situation

Rio Grande Valley (RGV)
- (b) (7)(E) of border with Mexico
- Border Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3
- Existing Pedestrian Fence is (b) (7)(E)
- O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
- Comprises approximately (b) (7)(E) of fence between Roma and Rio Grande City (see map)
- IBWC concurrence with new alignment (satisfies treaty requirement)
- South Texas is a high priority for Border Patrol
Acquisition Strategy and Timeline

- Flexible Approach
- Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones, Steel)

**Course of Action:**
- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies
  - Award on existing MATOC must be made by Feb 15
- Keep all options on the table
- Retain flexibility to seize opportunities.

**Base Plan:**

<table>
<thead>
<tr>
<th>Segment</th>
<th>O-3</th>
<th>O-1</th>
<th>O-2</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acq Strat</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Start</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acq Plan Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Base Contract Award</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Design Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>RE Certified</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction Complete</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(b) (5)
Design

O-1 through O-3 will be constructed using:
- Existing Design
- TI Design Standards

Bollard with Steel Plate
Real Estate

- ROM RE Budge (b) (5)
- Projected RE Schedule:
  - O-3: In Hidalgo County; Owners already ID’d; Title work underway
  - O-1:  – Starr County
  - O-2: Starr County + more new owners;
- Key Assumptions:
- Land Acquisition Options: (will be evaluated tract-by-tract)
- Significant Risks: (b) (5)