

From:

(b) (6)

To:

(b) (6)

Subject:

O-1 to O-3 prebrief

Attachments:

[8 May Brief V 1.0.ppt](#)

<<8 May Brief V 1.0.ppt>> Please add as required

Situation

Rio Grande Valley (RGV)

- (b) (7)(E) miles of border with Mexico
- (b) (7) Border Patrol Stations
- Rio Grande City and McAllen Stations about O-1 to O-3

Existing Pedestrian Fence is XX X miles

O-1 to O-3 last segment under Pedestrian Fence (PF) 225

- Comprises approximately (b) (7)(E) of border between Roma and Rio Grande City
(see map)
- Original alignment adjusted due to flood plan agreement with IBWC
- Does not comprise existing (b) (7)(E) in RGV

South Texas is a high priority for Border Patrol



Acquisition Strategy and Timeline

- ✓ Flexible Approach;
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Develop branch and sequel strategies with clearly defined decision points.

Base Plan:

Segment	O-1	O-2	O-3
Acquisition Strategy	(b)	(5)	
Start			
Acquisition Plan Complete			
Base Contract Award			
Real Estate Certified			
Construction Complete			



Design

O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards
- Bollard with Steel Plate

Bollard



U.S. Customs and
Border Protection

“Pivot” Plan



Aggressive planning and execution; retain flexibility to incorporate additional requirements

Consistent Approach:

- Real Estate & Environmental:
- Acquisition: O-1, 2, 3 vehicles; existing vehicles in supporting USACE Districts
- Risk: Real Estate driven
- Budget: Detailed estimates; risk-burdened
- Staffing: Corridor alignment;
Leverage existing capabilities and capacities in supporting Districts



U.S. Customs and
Border Protection

From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: O-1 to O-3 prebrief
Attachments: [8 May Brief V 1.1.ppt](#)

Updated slides <<8 May Brief V 1.1.ppt>>

Situation

Rio Grande Valley (RGV)

- (b) (7)(E) miles of border with Mexico
- (b) (7) Border Patrol Stations
- Rio Grande City and McAllen Stations about O-1 to O-3

Existing Pedestrian Fence is XX X miles

O-1 to O-3 last segment under Pedestrian Fence (PF) 225

- Comprises approximately (b) (7)(E) of border between Roma and Rio Grande City
(see map)
- Original alignment adjusted due to flood plan agreement with IBWC
- Does not comprise existing (b) (7)(E) in RGV

South Texas is a high priority for Border Patrol



Acquisition Strategy and Timeline

- ✓ Flexible Approach;
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Develop branch and sequel strategies with clearly defined decision points.

Base Plan:

Segment	O-1	O-2	O-3
Acquisition Strategy	(b)	(5)	
Start			
Acquisition Plan Complete			
Base Contract Award			
Real Estate Certified			
Construction Complete			



Design

O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards
- Bollard with Steel Plate

Bollard



RE Activities TI – RGV – Segments O-1,2,3



- ROM RE Budget: (b) (5)
- Projected RE Schedule: (b) (5)
 - O-3: (b) (5) – In Hidalgo County; Owners already ID'd; Title work underway)
 - O-1: (b) (5) – Starr County; (b) (5))
 - O-2: (b) (5) – Starr County + more new owners; (b) (5)

- Key Assumptions:

- (b) (5)
- (b) (5)

- Land Acquisition Options: (will be evaluated tract-by-tract)

(b) (5)

- Significant Risks: (b) (5)



From: (b) (6) [1](#)
To: (b) (6)
Cc: (b) (6)
Subject: RE: CIR Pre brief
Date: Tuesday, May 07, 2013 10:31:36 AM
Attachments: [8 May Brief V 3.1.ppt](#)

Attached is briefing for today <<8 May Brief V 3.1.ppt>>

(b) (6)

CTR-LMI

BPFTI PMO

(b) (6)

(b) (6)

(b) (6)

-----Original Appointment-----

From: (b) (6)
Sent: Wednesday, May 01, 2013 3:00 PM
To: (b) (6)
Cc: (b) (6)
Subject: CIR Pre brief
When: Tuesday, May 07, 2013 11:00 AM-11:45 AM (UTC-05:00) Eastern Time (US & Canada).
Where: B155 Large conf room (b) (7)(E)

Purpose: Pre-brief for meeting with Mr. (b) (6) on 5/7

CBP Office of Administration Facilities Management and Engineering

O-1 to O-3 Planning Brief



U.S. Customs and
Border Protection



Agenda



Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
- Design
- Real Estate
- Environmental
- Risks
- Staffing
- Adapting to Change
- Next Steps



U.S. Customs and
Border Protection

Rio Grande Valley Sector Numbers



Source: U.S. Customs and Border Protection, as reported in the USA Today (April 2, 2013)

*Only Tucson Sector has more apprehensions at 120,000



U.S. Customs and
Border Protection

Situation

Rio Grande Valley (RGV)

- (b) (7)(E) miles of border with Mexico
- (b) (7) Border Patrol Stations
- Rio Grande City and McAllen Stations about O-1 to O-3
- Existing Pedestrian Fence is (b) (7)(E) miles
- O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
- Comprises approximately (b) (7)(E) of border between Roma and Rio Grande City (see map)
- Original alignment adjusted due to flood plane agreement with IBWC
- South Texas is a high priority for Border Patrol



U.S. Customs and
Border Protection

Acquisition Strategy and Timeline



- ✓ Flexible Approach;
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Retain flexibility to seize opportunities.

Base Plan:

Segment	O-3	O-1	O-2
Acq Strat	(b) (5)		
Start			
Acq Plan Complete			
Base Contract Award			
RE Certified			
Construction Complete			



U.S. Customs and
Border Protection

Budget



Total: (b) (5)

Primary Drivers:

- Construction: (b) (5)
- Real Estate: (b) (5)
- Contingency (Risk): (b) (5)
- Program and Construction Management: (b) (5)
- Design: (b) (5)
- Environmental: (b) (5)



U.S. Customs and
Border Protection

Design

O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate



(b) (7)(E)

(b) (7)(E)



U.S. Customs and
Border Protection

Real Estate

- ROM RE Budget: (b) (5)
- Projected RE Schedule: (b) (5)
 - O-3: (b) (5) – In Hidalgo County; Owners already ID'd; Title work underway)
 - O-1: (b) (5) – Starr County; (b) (5))
 - O-2: (b) (5) – Starr County + more new owners; (b) (5))
- Key Assumptions:
 - (b) (5)
 - (b) (5)
- Land Acquisition Options: (will be evaluated tract-by-tract)
 - (b) (5)
 - (b) (5)
- Significant Risks: (b) (5)



Environmental



- 2008 Environmental waiver applies
- CBP will maintain strong environmental stewardship
- Strong proactive outreach program required



U.S. Customs and
Border Protection

Risk

- 3 Point Estimate:
 - Low: (b) (5)
 - Medium: (b) (5)
 - High: (b) (5)
- Top Risk Categories:
 - Real Estate
 - Latent Conditions
 - Contractor Performance
- Milestones Affected (In order of frequency):
 - Construction Start Date
 - Obtain ROE-SE
 - Real Estate Certification



Staffing



BPFTI

- Align PMs by corridors (Border Patrol style)
 - Example: PM to oversee and monitor San Diego, El Centro and Yuma
- Flex capability by using Sector PM/CORs
- Surge capability by tapping into Facilities PMs

ECSO

- Utilizing current staffing
- Leveraging existing USACE Districts capabilities
- Complementing CBP corridors
- Leveraging surge capabilities within USACE



U.S. Customs and
Border Protection

Adapt to Changing Requirements

Aggressive planning and execution; retain flexibility to incorporate additional requirements

Consistent, Scalable Approach:

- Real Estate & Environmental
- Acquisition: O-1, 2, 3 vehicles, existing vehicles in supporting Districts
- Risk: Real Estate driven
- Budget: Detailed estimates; risk-burdened
- Staffing: Corridor alignment

Leverage existing capabilities and capacities in supporting Districts

Past Success on Similar Programs

PF225

\$1.099B Program

USACE execution of (b) (7)(E)

VF300

\$255M Program

USACE execution of (b) (7)(E)

4 executing Districts in 2 Divisions

High visibility, high political interest

525+ USACE employees across
37 Divisions, Districts, and Labs

Environmental, Real Estate, and Strategic
Communications



U.S. Customs and
Border Protection

Next Steps

-
-
-
-
-

(b) (5)



U.S. Customs and
Border Protection

From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: CIR Pre brief
Start: Tuesday, May 07, 2013 11:00:00 AM
End: Tuesday, May 07, 2013 11:45:00 AM
Location: B155 Large conf room (b) (7)(E)
Attachments: [O-1-2-3 Milestones-v3.pdf](#)
[O-1-2-3 Milestones-v3.pdf](#)
[8 May Brief V 3.2.ppt](#)

Purpose: Pre-brief for meeting with Mr. (b) (6) on 5/7

<<O-1-2-3 Milestones-v3.pdf>> <<O-1-2-3 Milestones-v3.pdf>> <<8 May Brief V 3.2.ppt>>

CBP Office of Administration Facilities Management and Engineering

O-1 to O-3 Planning Brief



U.S. Customs and
Border Protection



Agenda

Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
- Design
- Real Estate
- Environmental
- Risks
- Staffing
- Adapting to Change
- Next Steps



Situation

Rio Grande Valley (RGV)

- (b) (7)(E) miles of border with Mexico
- (b) (7)(E) Patrol Stations
- Rio Grande City and McAllen Stations about O-1 to O-3
- Existing Pedestrian Fence is (b) (7)(E) miles
- O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
- Comprises approximately (b) (7)(E) of border between Roma and Rio Grande City (see map)
- Original alignment adjusted due to flood plane agreement with IBWC
- South Texas is a high priority for Border Patrol



Acquisition Strategy and Timeline

- ✓ Flexible Approach;
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Retain flexibility to seize opportunities.

Base Plan:

Segment	O-3	O-1	O-2
Acq Strat	(b) (5)		
Start			
Acq Plan Complete			
Base Contract Award			
RE Certified			
Construction Complete			



Design

O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate

(b) (7)(E)



U.S. Customs and
Border Protection

Real Estate

- ROM RE Budget: (b) (5)
- Projected RE Schedule: (b) (5)
 - O-3: (b) (5) – In Hidalgo County; Owners already ID'd; Title work underway)
 - O-1: (b) (5) – Starr County; (b) (5))
 - O-2: (b) (5) – Starr County + more new owners; (b) (5))
- Key Assumptions:
 - (b) (5)
 - (b) (5)
- Land Acquisition Options: (will be evaluated tract-by-tract)
 - (b) (5)
 - (b) (5)
- Significant Risks: (b) (5)
(b) (5)



From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: RE: CIR Pre brief
Date: Tuesday, May 07, 2013 3:30:45 PM
Attachments: [8 May Brief V 4.ppt](#)

Latest version attached. <<8 May Brief V 4.ppt>>

(b) (6)

CTR-LMI

BPFTI PMO

(b) (6)

-----Original Appointment-----

From: (b) (6)
Sent: Wednesday, May 01, 2013 3:00 PM
To: (b) (6)
Cc: (b) (6)
Subject: CIR Pre brief
When: Tuesday, May 07, 2013 11:00 AM-11:45 AM (UTC-05:00) Eastern Time (US & Canada).
Where: B155 Large conf room/ (b) (7)(E)

Purpose: Pre-brief for meeting with Mr. (b) (6) on 5/7

CBP Office of Administration Facilities Management and Engineering

O-1 to O-3 Planning Brief



U.S. Customs and
Border Protection



Agenda

Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
- Design
- Real Estate
- Environmental
- Risks
- Staffing
- Adapting to Change
- Next Steps



Situation

Rio Grande Valley (RGV)

- (b) (7)(E) of border with Mexico
- (b) (7)(E) Border Patrol Stations
 - Rio Grande City and McAllen Stations about O-1 to O-3
 - Existing Pedestrian Fence is (b) (7)(E)
 - O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
 - Comprises approximately (b) (7)(E) of fence between Roma and Rio Grande City (see map)
 - IBWC concurrence with new alignment (satisfies treaty requirement)
 - South Texas is a high priority for Border Patrol



Acquisition Strategy and Timeline

- ✓ Flexible Approach
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones, Steel)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies
 - Award on existing MATOC must be made by Feb 15
- Keep all options on the table
- Retain flexibility to seize opportunities.

Base Plan:

Segment	O-3	O-1	O-2
Acq Strat	(b) (5)		
Start			
Acq Plan Complete			
Base Contract Award			
Design Complete			
RE Certified			
Construction Complete			



Design

O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate

(b) (7)(E)



U.S. Customs and
Border Protection

Real Estate

- ROM RE Budge (b) (5)
- Projected RE Schedule: (b) (5)
 - O-3: (b) (5) In Hidalgo County; Owners already ID'd; Title work underway
 - O-1: (b) (5) – Starr County (b) (5)
 - O-2: (b) (5) Starr County + more new owners; (b) (5)

- Key Assumptions:

- (b) (5)
- (b) (5)

- Land Acquisition Options: (will be evaluated tract-by-tract)

- (b) (5)
- (b) (5)

- Significant Risks: (b) (5)

(b) (5)



From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: RE: CIR O-1 thru O-3 Brief
Date: Tuesday, May 07, 2013 3:31:12 PM
Attachments: [8 May Brief V 4.ppt](#)

<<8 May Brief V 4.ppt>>

(b) (6)

CTR-LMI

BPFTI PMO

(b) (6)

-----Original Appointment-----

From: (b) (6)
Sent: Monday, May 06, 2013 6:32 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: CIR O-1 thru O-3 Brief
When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)
Importance: High

(b) (6) asked me to forward this invite to you

-----Original Appointment-----

From: (b) (6)
Sent: Tuesday, April 23, 2013 4:31 PM
To: (b) (6)
Cc: (b) (6)
Subject: CIR O-1 thru O-3 Brief
When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)
Importance: High

Purpose is for TI Director (b) (6) to update XD and other Directors on status and path forward.
Agenda and read aheads forthcoming.

(b) (6)

-----Original Appointment-----

From: (b) (6)

Sent: Monday, May 06, 2013 6:32 AM

To: (b) (6)

Cc: (b) (6)

Subject: FW: CIR O-1 thru O-3 Brief

When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)

Importance: High

(b) (6) asked me to forward this invite to you

-----Original Appointment-----

From: (b) (6)

Sent: Tuesday, April 23, 2013 4:31 PM

To: (b) (6)

Cc: (b) (6)

Subject: CIR O-1 thru O-3 Brief

When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)

Importance: High

Purpose is for TI Director (b) (6) to update XD and other Directors on status and path forward.
Agenda and read aheads forthcoming.

R/

CBP Office of Administration Facilities Management and Engineering

O-1 to O-3 Planning Brief



U.S. Customs and
Border Protection



Agenda

Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
- Design
- Real Estate
- Environmental
- Risks
- Staffing
- Adapting to Change
- Next Steps



Situation

Rio Grande Valley (RGV)

- (b) (7)(E) of border with Mexico
- (b) (7)(E) Border Patrol Stations
 - Rio Grande City and McAllen Stations about O-1 to O-3
 - Existing Pedestrian Fence is (b) (7)(E)
 - O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
 - Comprises approximately (b) (7)(E) of fence between Roma and Rio Grande City (see map)
 - IBWC concurrence with new alignment (satisfies treaty requirement)
 - South Texas is a high priority for Border Patrol



Acquisition Strategy and Timeline

- ✓ Flexible Approach
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones, Steel)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies
 - Award on existing MATOC must be made by Feb 15
- Keep all options on the table
- Retain flexibility to seize opportunities.

Base Plan:

Segment	O-3	O-1	O-2
Acq Strat	(b) (5)		
Start			
Acq Plan Complete			
Base Contract Award			
Design Complete			
RE Certified			
Construction Complete			



O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate

(b) (6), (b) (7)(C)



Real Estate

- ROM RE Budge (b) (5)
- Projected RE Schedule: (b) (5)
 - O-3: (b) (5) In Hidalgo County; Owners already ID'd; Title work underway
 - O-1: (b) (5) – Starr County (b) (5)
 - O-2: (b) (5) Starr County + more new owners; (b) (5)

- Key Assumptions:

- (b) (5)
- (b) (5)

- Land Acquisition Options: (will be evaluated tract-by-tract)

- (b) (5)
- (b) (5)

- Significant Risks: (b) (5)

(b) (5)

