



I am attaching the most recent set of charts for ES. I am lacking two programs and will reach out separately to close the gap for our portfolio. Thanks to all of you for your support and I look forward to our meeting in February.

(b) (6), (b) (7)(C)

Portfolio Acquisition Executive, Enterprise Services  
US Customs and Border Protection

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent #58; Monday, January 29, 2018 1:02 PM

To: BORKOWSKI, MARK S (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
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Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) <[@hq.dhs.gov](mailto:@hq.dhs.gov)> (b) (6), (b) (7)(C)

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(b) (6), (b) (7)(C)

Subject: Quad Charts Update

PAE's

Based on the discussion last week at the PAE meeting we are now going to all programs due every other month. The schedule for the rest of the FY is as follows:

1. Now—turn in ASAP the ones for this period.
2. 3/16/18
3. 5/18/18
4. 7/20/18
5. 9/21/18
6. 11/6/18

R

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Division Director



Acquisition Policy and Oversight (APO)

Office of Acquisition (OA)/AGO

(b) (6), (b) (7)(C)

[REDACTED]

[REDACTED]

[REDACTED]

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Thanks,

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

[REDACTED]

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*



# Homeland Security

## ENTERPRISE SERVICES PROGRAMS

### January 29, 2018 Quad Charts

2 programs pending



# Homeland Security

## OFAM Programs

FM&E TI

TRIRIGA

waiver for: The Border Wall and MAP

**Program Manager:** (b) (6), (b) (7)(C)

**Program Level:** Level 1

**Program Type:** Non-Information Technology

## Program Description:

The CBP Office of Facilities and Asset Management (OFAM) Facilities Management and Engineering Division's (FM&E) Border Patrol & Air and Marine Program Management Office (BPAM PMO) manages the Tactical Infrastructure (TI) program in support of USBP operational requirements.

BPAM PMO in partnership with the U.S. Army Corps of Engineers (USACE), provides USBP with long-term planning, construction, and maintenance capabilities for the TI Program, which consists mainly of roads, wall (both pedestrian and vehicle), bridges, drainage structures, lighting systems, vegetation and debris removal and towers. The TI Program's most visible projects are the border wall and gates.

The purpose of the pedestrian and vehicle barrier is to impede and deny illegal cross-border activity by slowing, delaying, and acting as an obstacle to the adversary.



Naco Wall Replacement Project



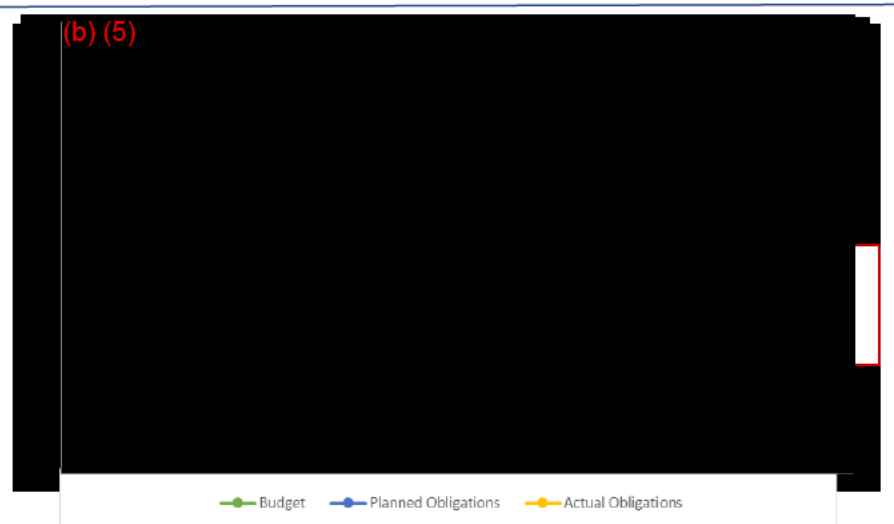
(b) (7)(E) Border Wall

LCCE: (FY07-FY36) is (b) (5)

EAC: (b) (5)

Program/Project	Staffing	Documents & Data	Funding	Budget Execution	Cost	Schedules	Performance	Risk	Technical Interface	Stakeholder Interface	Customers
Program	Red	Yellow	Yellow	Yellow	Green	Yellow	Yellow	Green	Green	Green	Yellow

- Staffing: Critical personnel gaps identified but lack of vacancies and difficulty in filling positions due to hard to fill locations.
- Funding: Received additional funding for road maintenance in FY17; however, additional funding will be required once real estate and environmental are cleared on all USBP required roads.
- Schedules: Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) delays due to prior protests, insufficient inventory specifications and absence of documented maintenance standards.
- Good relationship with customers but unable to fully meet requirements due to lack of staffing and funding shortages.



## Upcoming Events/Milestones: (next 12 months)

- \$22.4M carryover for Road Maintenance to be executed FY18; received USBP prioritization of requirements on Jan. 25, 2018.
- BBT-National Park Road M&R: New Base, Sep. 2018.
- BLW-Canyon Creek Road M&R: OY1, Mar. 2018.
- DRT/LRT/RGB-Carrizo Cane Topping: New Base, Jun. 2018.
- LRT-Riverbend Road Habitat Restoration: OY4, Sep. 2018.
- SDC-Otay Mesa Vernal Pools ENV Mitigation: New, May 2018.
- SDC-Monument Mesa-Archeological Curation: New, Jun. 2018.
- SPW-Spokane Sector Road M&R: OY1, Apr. 2018.
- SPW-Bog Creek Road EIS Development: Change Order, Feb. 2018.
- TCA-Organ Pipe Road M&R: New Base, Sep. 2018.
- TCA-Coronado Road M&R: OY3, Sep. 2018.
- YUM-Paradise Cove Limetrophe Restoration: New, May 2018.
- CTIMR: WA1-OY4, SEP2018; WA2-New Base; ~Sep. 2018.
- WA3-2mos EXT, Feb. 2018+New Base, Feb. 5, 2018; WA4-OY1, Mar. 2018.

## Key Takeaways:

- Critical federal personnel gaps continue to exist, thereby impacting Program's capability to manage and execute work.
- Anapra Wall Replacement Project:
  - Initial Anapra Wall replacement project was completed in October 2017.
  - (b) (7)(E)
  - Area encompasses the International Boundary and is considered a High Risk Encounter Area.



# Program: FY17 Tactical Infrastructure (TI) Projects

**Program Manager:** (b) (6), (b) (7)(C)  
**Program Level:** Level 1  
**Program Type:** Tactical Infrastructure

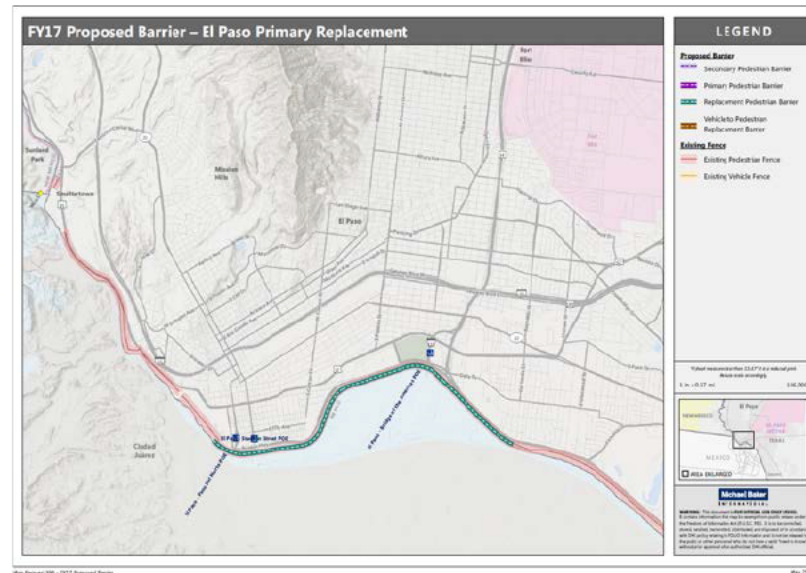
## Program Description:

- **San Diego Primary Wall Replacement:** Current landing mat wall will be replaced with steel bollard wall. 14 miles of pedestrian wall replacement located in San Diego's Border Infrastructure System.
- **El Centro Primary Wall Replacement:** Current landing mat wall will be replaced with steel bollard wall. 2 miles pedestrian wall replacement located in El Centro Sector.
- **El Paso Vehicle Barrier Replacement:** 20 miles of Vehicle Barrier in Santa Teresa will be replaced with Pedestrian Wall. Current Vehicle Barrier will be replaced with steel bollard wall.
- **El Paso Primary Pedestrian Wall Replacement:** 4-mile pedestrian wall replacement. Current chain-link wall will be replaced with steel bollard wall.
- **Rio Grande Valley Gates:** 35 new gates in gaps of existing levee wall located in Cameron and Hidalgo Counties.

# Program: January 25, 2018



Gate in Rio Grande Valley



LCCE: Part of approved TI LCCE EAC: In Progress

Program/Project	Staffing	Documents & Data	Funding	Budget Execution	Cost	Schedules	Performance	Risk	Technical Interface	Stakeholder Interface	Customers
Program	■	■	■	■	■	■	■	■	■	■	■

- Risk: Tracking risk via project and program level risk registers. Schedule may be impacted due to expedited timeline for these projects.
- LCCE: In development to be included in the approved TI LCCE.



## Upcoming Events/Milestones: (next 12 months)

- **San Diego Primary Wall Replacement:** (b) (5)
- **El Centro Primary Wall Replacement:** Construction on schedule to start no earlier than 2/12
- **El Paso Vehicle Wall Replacement:** Award January 22. Construction to start no earlier than mid-February.
- **El Paso Primary Pedestrian Wall Replacement:** SSEB is underway.
- **Rio Grande Valley Gates:** Finalizing letters for initial communications to landowners impacted by first RFP package. Planning meeting with Cameron County regarding status of roads (public versus private) in late January.
- Identifying new road requirements in RGV, El Paso, and Laredo.

## Key Takeaways:

- Critical federal personnel gaps continue to exist impacting the ability to manage and execute these projects.
- **San Diego Primary Wall Replacement:** (b) (5)
- **El Centro Primary Wall Replacement:** Construction on schedule.
- **El Paso Vehicle Wall Replacement:** Environmental waiver posted to Federal Register on January 22.
- **El Paso Primary Pedestrian Wall Replacement:** Awarded January 22.
- **Rio Grande Valley Gates:** Met with local utility companies to determine electrical power routes to gates from nearest sources. A/E Statement of Work in development.

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Border Wall Interagency Taskforce Meeting  
**Date:** Wednesday, February 28, 2018 10:17:53 AM  
**Attachments:** [DHS Wall Taskforce 02282018 v1.pptx](#)

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Ok – I just did this one due to mass confusion on this task.

Please see attached.

(b) (6), (b) (7)(C) – Please note in the submission that the Prototype Assessment Outcomes are draft and as a result, are included in the backup slides. Please send this up.

(b) (6), (b) (7)(C)  
Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b) (6), (b) (7)(C)

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**From:** OFAM-TASKINGS

**Sent:** Wednesday, February 28, 2018 9:07 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

>; OFAM-TASKINGS (b) (7)(E)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

I'll email ES to see if a date has been selected and ask about the prototype assessments. The proposed dates are below.

(b) (5)

(b) (6), (b) (7)(C)  
Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)



**Sent:** Wednesday, February 28, 2018 8:53 AM

**To:** (b) (6), (b) (7)(C) OFAM-TASKINGS (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

>; BPAM PMO TASKS (b) (7)(E) > (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C) – do we know when this meeting is scheduled for? If it's scheduled after March 8, then we should include the Prototype Assessment Outcomes. My guess is that it hasn't been scheduled or just that she wants to see a draft, that we should include something on it.

Thanks!

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, February 28, 2018 8:49 AM

**To:** (b) (6), (b) (7)(C) >; OFAM-TASKINGS

(b) (7)(E)

**Cc:** (b) (6), (b) (7)(C)

BPAM PMO TASKS (b) (7)(E) > (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

One note though – they are asking for the T&A results. Per convo yesterday, we do not want to share this yet in advance of CBP leadership reviewing. Please advise.

(b) (5)

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(b) (6), (b) (7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, February 28, 2018 8:33 AM

**To:** OFAM-TASKINGS (b) (7)(E)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

We have not seen this.

We can just pull from the USM slides I believe.

(b) (6), (b) (7)(C) – could your team work the draft for this?

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

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**From:** OFAM-TASKINGS

**Sent:** Wednesday, February 28, 2018 8:29 AM

**To:** (b) (6), (b) (7)(C) >

**Cc:** OFAM-TASKINGS <(b) (7)(E)>

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Hi (b) (6), (b) (7)(C) – The below was sent to Karl yesterday. I don't see this on BPAM's list, are you working it?

(b) (6), (b) (7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

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**From:** Enterprise Services Exec Sec

**Sent:** Wednesday, February 28, 2018 8:27 AM

**To:** OFAM-TASKINGS <(b) (7)(E)>; (b) (6), (b) (7)(C) >

**Cc:** Enterprise Services Exec Sec (b) (7)(E); (b) (6), (b) (7)(C)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well

as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** KOLBE, KATHRYN

**Sent:** Tuesday, February 27, 2018 8:28 AM

**To:** (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) CALVO,

KARL H (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

**Kathryn L. Kolbe**  
**Executive Assistant Commissioner**  
**Enterprise Services**  
**U.S. Customs and Border Protection**

(b) (6), (b) (7)(C)

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**From:** (b) (6)

**Sent:** Monday, February 26, 2018 3:44 PM

**To:** (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; KOLBE, KATHRYN

(b) (6), (b) (7)(C)

Hamilton, Gene (OAG)

(b) (6)

Cc: (b) (6) @hq.dhs.gov>; (b) (6) @hq.dhs.gov>;

FLANAGAN, PATRICK S <(b) (6), (b) (7)(C)>

**Subject:** Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
  1. Deputy Secretary Elaine Duke
  2. Claire Grady, Undersecretary for Management
  3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
  4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
  1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
  2. TBD
- ACOE:
  1. LTG Todd T. Semonite, The Chief of Engineers
  2. TBD
- DOJ:
  1. Deputy Attorney General Rod Rosenstein
  2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
  1. TBD
  2. TBD
- OMB:
  1. Kathleen Kraninger, Program Associate Director for General Government
  2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:
  1. Allison Brigati, Deputy Administrator
  2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

*Briefing Book Coordinator and Scheduler*  
*Office of the Deputy Secretary*  
Department of Homeland Security

(b) (6)

# Border Wall Interagency Taskforce

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U.S. Customs and  
Border Protection

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BW 8 FOIA CBP 001678



# Agenda

- Status and Progress of FY 2017 Wall Programs
- Status and Progress of FY 2018 Wall Programs
- Backup Slides
  - Draft Prototype Assessment Outcomes



# FY 2017 Program






# Projects at a Glance


## FY 2017 | 40 Miles


Sector and Description		Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5)	Red
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)		Yellow
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)		Red
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)		Yellow
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)		Green


*\*Funding includes programmatic costs and planning for FY18 Program.*

Legend:  = Complete

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 = 30+ Days Slip

 = TBD

BW 8 FOIA CBP 001681

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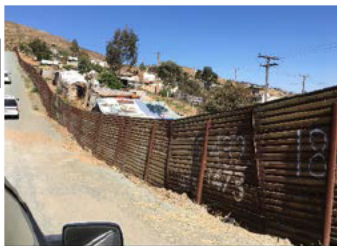


# FY17 San Diego Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with 18' steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



## Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles

Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	7/27//17	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete	1/23/18	(b) (5)		30+ Days Slip
	CON	Ready to Advertise	10/11/17	10/11/17	10/11/17	Complete
	CON	Advertise	10/19/17	10/18/17	10/18/17	Complete
	CON	Contract Award	2/5/18	(b) (5)		30+ Days Slip
	CON	Construction NTP	3/6/18			30+ Days Slip
	CON	Construction Complete	1/7/19			30+ Days Slip

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW 8 FOIA CBP 001682



## Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
  - Both prime contractors stated their intent to bid
  - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids



## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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# FY17 El Centro Sector Primary Pedestrian Wall Replacement



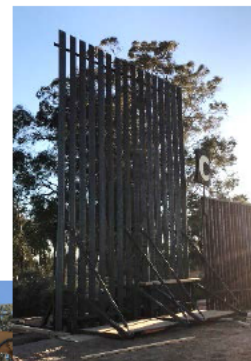
## Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



## Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



## Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles

El Centro Sector, CA in Height (b) (7)(E) Calexico	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	9/5/17	9/5/17	Complete
	ENV	Environmental Memo for Record	2/9/18	2/9/18	2/12/18	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	8/31/17	8/31/17	Complete
	CON	Contract Award	11/7/17	11/8/17	11/8/17	Complete
	CON	Construction NTP	2/10/18	2/12/18	2/15/17	Complete
	CON	Construction Complete	8/8/18	(b) (5)		30+ Days Slip



## Risks/Mitigations

- (b) (5)

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Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY17 El Paso Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (7)(E) steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



## Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added



## Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles

El Paso BPS El Paso Sector, TX	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	10/27/17	10/27/17	Complete
	CON	Contract Award	11/7/17	(b) (5)		30+ Days Slip
	CON	Construction NTP				On Schedule
	CON	Construction Complete	8/8/18			30+ Days Slip



## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



# FY17 El Paso Sector Vehicle Barrier Replacement



## Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b) (7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



## Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28



## Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles

Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	2/13/18	3/31/18		30+ Days Slip
	CON	Ready to Advertise	9/12/17	9/12/17	9/12/17	Complete
	CON	Advertise	9/20/17	9/21/17	9/21/17	Complete
	CON	Contract Award	12/29/17	1/22/18	1/22/18	Complete
	CON	Construction NTP	1/28/18	2/15/18	2/15/18	Complete
	CON	Construction Complete	11/21/18	(b) (5)		30+ Days Slip



## Risks/Mitigations

•

(b) (5)

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30+ Days Slip

TBD

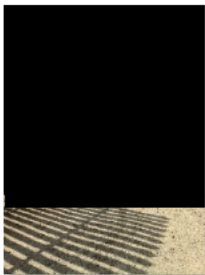


# FY17 Rio Grande Valley Sector Wall Gates



## Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
  - 5 Gates in Cameron County
  - 11 Gates in Cameron County
  - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



## Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development



## Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	Type	Milestone	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



## Risks/Mitigations



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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip



# FY 2018 Program





# Projects at a Glance

**FY 2018 | 74 Miles**

Sector and Description			Independent Cost Estimate	Overall Status
<b>6</b>	<b>Rio Grande Valley (RGV) Levee Wall System (Hidalgo)</b>	<b>Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)</b>	<b>(b) (5)</b>	
<b>6.A</b>	RGV-01 Levee Wall System	~2.9 miles		
<b>6.B</b>	RGV-02 Levee Wall System	~7.9 miles		
<b>6.C</b>	RGV-03 Levee Wall System	~5.5 miles		
<b>6.D</b>	RGV-04 Levee Wall System	~11.2 miles		
<b>7</b>	<b>Rio Grande Valley Border Wall System (Starr)</b>	<b>Construct ~32 miles of new border wall system in RGV Sector (Starr County)</b>	<b>(b) (5)</b>	
<b>7.A</b>	RGV-05 Border Wall System	~2 miles		
<b>7.B-E</b>	RGV-06-09 Border Wall System	~30 miles		Pending H&H
<b>8</b>	<b>San Diego Secondary Barrier</b>	<b>Replace ~14 miles of secondary wall in San Diego Sector</b>	<b>TBD</b>	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW 8 FOIA CBP 001688

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# FY18 Rio Grande Valley Sector RGV-01 Levee Wall System



## Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost: (b) (5)

(b) (7)(E)



## Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release



## Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
Rio Grande Valley 1 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18	
	RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)		
	RE	Possession (for ~0.3 miles)			
	ENV	Waiver Signed by S1 and Published to FR			
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW 8 FOIA CBP 001689



# FY18 Rio Grande Valley Sector RGV-02 Levee Wall System



## Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	
	RE	Appraisal/Valuation	(b) (5)		
	RE	Possession			
	ENV	Waiver Signed by S1 and Published to FR			
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-03 Levee Wall System



## Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	
	RE	Appraisal/Valuation	(b) (5)		
	RE	Possession			
	ENV	Waiver Signed by S1 and Published to FR			
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-04 Levee Wall System



## Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	
	RE	Appraisal/Valuation	(b) (5)		
	RE	Possession			
	ENV	Waiver Signed by S1 and Published to FR			
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



## Risks/Mitigations

- (b) (5)
- (b) (5)

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# FY18 Rio Grande Valley Sector RGV-05 Border Wall System

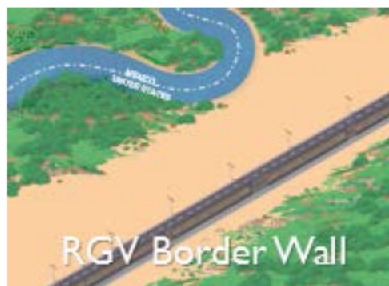


## Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway



## Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)

- Delayed land access for geotechnical analysis for design due to lack of waiver

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 San Diego Sector Secondary Wall Replacement



## Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design



## Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received



## Key Milestone Schedule\*

SDC Secondary (FY18) ~14 Miles						
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/3/18	(b) (5)		
	ENV	Environmental Stewardship Plan Complete	12/5/18			
	CON	Ready to Advertise	3/13/18			
	CON	Advertise	4/19/18			
	CON	Contract Award	7/16/18			
	CON	Construction NTP	10/10/18			
	CON	Construction Complete	10/16/20			



## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# Back Up Slides (Prototype)

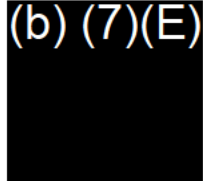


# FY17 San Diego Sector Border Wall Prototype



## Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



## Status

- Awarded contracts 8/26 & 9/7
- Construction started 9/26
- Construction completed 10/24
- Testing & Evaluation (T&E) started 11/27 & completed 12/13
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)



## Key Milestone Schedule

### Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	
	CON	Contract Award – Other Materials	9/7/17	
	CON	Construction Start	9/26/17	
	CON	Construction Complete	10/24/17	
	T&E	T&E Start	11/27/17	
	T&E	T&E Complete	12/13/17	
	T&E	T&E Report Complete	2/23/18	
	T&E	PM Design Specification Approval	3/5/18	
	T&E	CBP IPT Design Specification Approval	3/8/18	



## Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



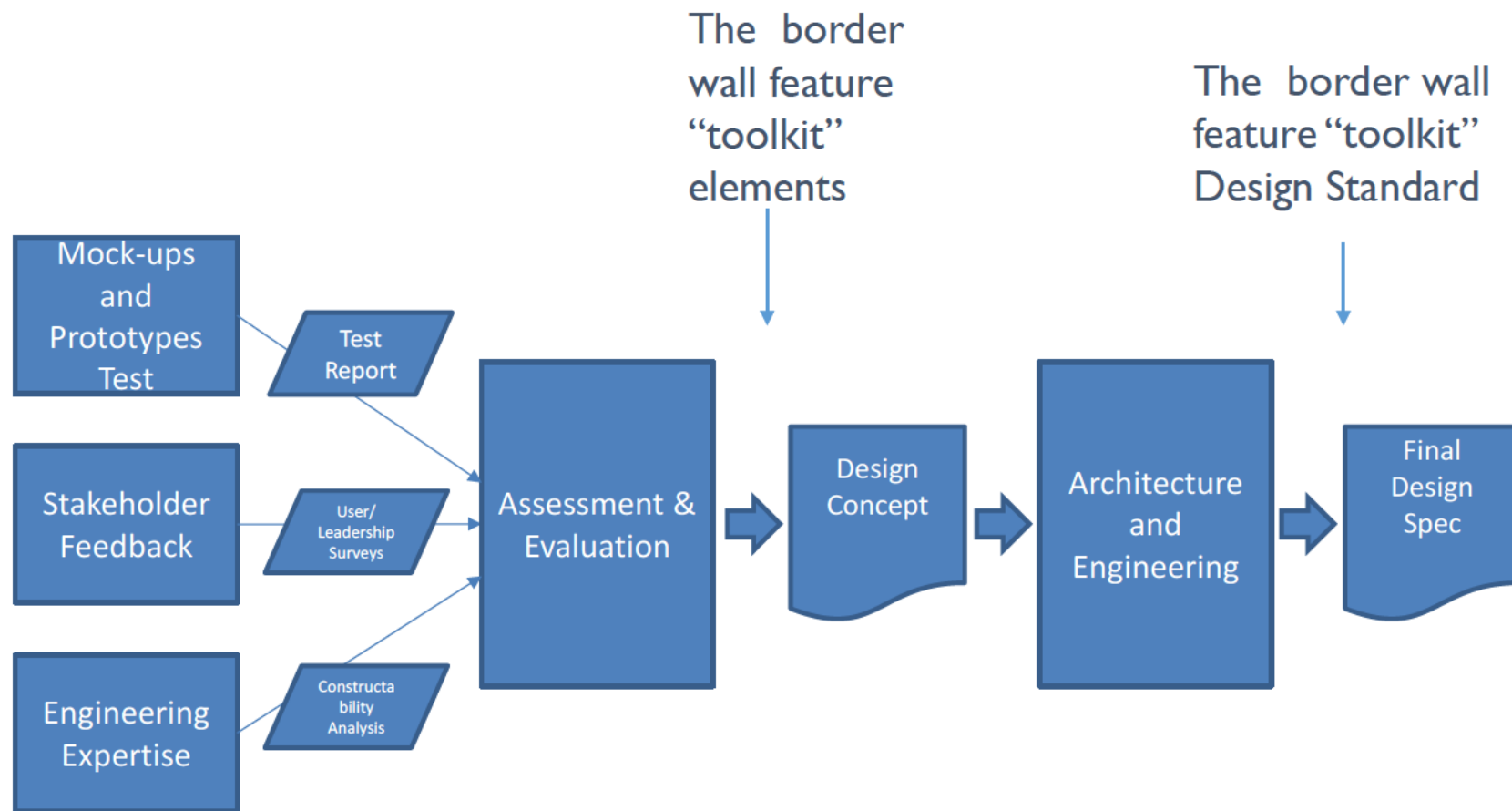


# Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
  - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
  - CBP assembled an expert panel to support this phase
    - U.S. Border Patrol senior leaders
    - Office of Facilities and Asset Management program managers
    - CBP Office of Acquisition
    - DHS Science & Technology (S&T)
    - U.S. Army Corps of Engineers
  - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall design against performance criteria based on USBP’s operational needs as well as engineering factors
  - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; on target to present to CBP leadership on March 8 for final approval



# Wall Prototype Assessment & Evaluation Phase





U.S. Customs and  
Border Protection



# Homeland Security

**From:** (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Border Wall Interagency Taskforce Meeting  
**Date:** Wednesday, February 28, 2018 10:22:01 AM  
**Attachments:** [DHS Wall Taskforce 02282018 v1.pptx](#)

---

Hi OFAM,

Attached is BPAM's submission for this task, approved by (b) (6), (b) (7)(C)—**please note that the Prototype Assessment Outcomes are draft and as a result, are included in the backup slides.** Please let me know if you have any questions.

Thanks,

(b) (6), (b) (7)(C)  
Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** OFAM-TASKINGS  
**Sent:** Wednesday, February 28, 2018 9:07 AM  
**To:** [REDACTED] (b) (6), (b) (7)(C)  
[REDACTED]  
**Cc:** [REDACTED] (b) (6), (b) (7)(C)  
[REDACTED] BPAM PMO TASKS (b) (7)(E) (b) (6), (b) (7)(C)  
[REDACTED]  
[REDACTED]; OFAM-TASKINGS (b) (7)(E)  
**Subject:** RE: Border Wall Interagency Taskforce Meeting

I'll email ES to see if a date has been selected and ask about the prototype assessments. The proposed dates are below.

(b) (5)

(b) (6), (b) (7)(C)  
Senior Task Manager

Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 28, 2018 8:53 AM  
**To:** (b) (6), (b) (7)(C) OFAM-TASKINGS (b) (7)(E)  
**Cc:** (b) (6), (b) (7)(C)  
[REDACTED] BPAM PMO TASKS (b) (7)(E) (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
[REDACTED]  
**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C) – do we know when this meeting is scheduled for? If it's scheduled after March 8, then we should include the Prototype Assessment Outcomes. My guess is that it hasn't been scheduled or just that she wants to see a draft, that we should include something on it.  
Thanks!

(b) (6), (b) (7)(C)  
Special Projects Analyst  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 28, 2018 8:49 AM  
**To:** (b) (6), (b) (7)(C) >; OFAM-TASKINGS  
(b) (7)(E) >  
**Cc:** (b) (6), (b) (7)(C)  
[REDACTED]; BPAM PMO TASKS (b) (7)(E) (b)(6);(b)(7)(C)  
[REDACTED]  
[REDACTED]  
**Subject:** RE: Border Wall Interagency Taskforce Meeting

One note though – they are asking for the T&A results. Per convo yesterday, we do not want to share this yet in advance of CBP leadership reviewing. Please advise.

(b) (5)

(b) (6), (b) (7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, February 28, 2018 8:33 AM

**To:** OFAM-TASKINGS (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

We have not seen this.

We can just pull from the USM slides I believe.

(b) (6), (b) (7)(C) – could your team work the draft for this?

(b) (6), (b) (7)(C)

Special Projects Analyst  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)

---

**From:** OFAM-TASKINGS

**Sent:** Wednesday, February 28, 2018 8:29 AM

**To:** (b) (6), (b) (7)(C) >

**Cc:** OFAM-TASKINGS (b) (7)(E)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Hi (b) (6), (b) (7)(C) – The below was sent to Karl yesterday. I don't see this on BPAM's list, are you working it?

(b) (6), (b) (7)(C)

Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)

---

**From:** Enterprise Services Exec Sec

**Sent:** Wednesday, February 28, 2018 8:27 AM

**To:** OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C) >

**Cc:** Enterprise Services Exec Sec <(b) (7)(E)>; (b) (6), (b) (7)(C)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** KOLBE, KATHRYN

**Sent:** Tuesday, February 27, 2018 8:28 AM

**To:** (b) (6) [@hq.dhs.gov](mailto: @hq.dhs.gov); (b) (6), (b) (7)(C)

>; CALVO,

KARL H. (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

>

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

**Kathryn L. Kolbe**  
**Executive Assistant Commissioner**  
**Enterprise Services**  
**U.S. Customs and Border Protection**  
**Office** (b) (6), (b) (7)(C)

Cell (b) (6), (b) (7)(C)

---

**From:** (b) (6)

**Sent:** Monday, February 26, 2018 3:44 PM

**To:** (b) (6) @omb.eop.gov; (b) (6) @omb.eop.gov; KOLBE, KATHRYN

(b) (6), (b) (7)(C)

>; Hamilton, Gene (OAG) (b) (6) >;

(b) (6)

**Cc:** (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov;

FLANAGAN, PATRICK S (b) (6), (b) (7)(C)

**Subject:** Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
  1. Deputy Secretary Elaine Duke
  2. Claire Grady, Undersecretary for Management
  3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
  4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
  1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
  2. TBD
- ACOE:
  1. LTG Todd T. Semonite, The Chief of Engineers
  2. TBD
- DOJ:
  1. Deputy Attorney General Rod Rosenstein
  2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
  1. TBD
  2. TBD
- OMB:
  1. Kathleen Kraninger, Program Associate Director for General Government
  2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:



1. Allison Brigati, Deputy Administrator
2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

*Briefing Book Coordinator and Scheduler*  
*Office of the Deputy Secretary*  
Department of Homeland Security

(b) (6), (b) (7)(C)

# Border Wall Interagency Taskforce

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# Agenda

- Status and Progress of FY 2017 Wall Programs
- Status and Progress of FY 2018 Wall Programs
- Backup Slides
  - Draft Prototype Assessment Outcomes



# FY 2017 Program

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# Projects at a Glance

## FY 2017 | 40 Miles

	Sector and Description	Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	

\*Funding includes programmatic costs and planning for FY18 Program.

Legend:	= Complete	= On Schedule	= 1-30 Days Slip	= 30+ Days Slip	= TBD
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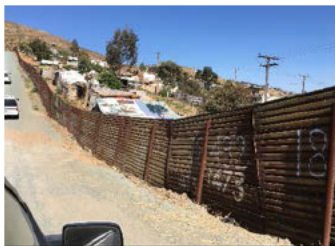


# FY17 San Diego Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (7)(E)



## Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
  - Both prime contractors stated their intent to bid
  - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids



## Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles

Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	7/27//17	8/2/17	8/2/17	<span style="background-color: lightblue;"></span>
	ENV	Environmental Stewardship Plan Complete	1/23/18	<span style="background-color: black; color: white;">(b) (5)</span>		<span style="background-color: red;"></span>
	CON	Ready to Advertise	10/11/17	10/11/17	10/11/17	<span style="background-color: lightblue;"></span>
	CON	Advertise	10/19/17	10/18/17	10/18/17	<span style="background-color: lightblue;"></span>
	CON	Contract Award	2/5/18	<span style="background-color: black; color: white;">(b) (5)</span>		<span style="background-color: red;"></span>
	CON	Construction NTP	3/6/18	<span style="background-color: black;"></span>		<span style="background-color: red;"></span>
	CON	Construction Complete	1/7/19	<span style="background-color: black;"></span>		<span style="background-color: red;"></span>



## Risks/Mitigations

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

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# FY17 El Centro Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



## Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



## Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles

Calexico BPS El Centro Sector, CA (b) (7)(E) in Height	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	9/5/17	9/5/17	Complete
	ENV	Environmental Memo for Record	2/9/18	2/9/18	2/12/18	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	8/31/17	8/31/17	Complete
	CON	Contract Award	11/7/17	11/8/17	11/8/17	Complete
	CON	Construction NTP	2/10/18	2/12/18	2/15/17	Complete
	CON	Construction Complete	8/8/18	(b) (5)		30+ Days Slip



## Risks/Mitigations

- (b) (5)

(b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



# FY17 El Paso Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (7)(E) steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



## Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. I bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added



## Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles

El Paso BPS El Paso Sector, TX	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	10/27/17	10/27/17	Complete
	CON	Contract Award	11/7/17	(b) (5)		30+ Days Slip
	CON	Construction NTP				On Schedule
	CON	Construction Complete	8/8/18			30+ Days Slip



## Risks/Mitigations

- (b) (5)

FOR OFFICIAL USE ONLY

Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD





# FY17 El Paso Sector Vehicle Barrier Replacement



## Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b)(7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



## Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28



## Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles

Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	2/13/18	(b) (5)		30+ Days Slip
	CON	Ready to Advertise	9/12/17	9/12/17	9/12/17	Complete
	CON	Advertise	9/20/17	9/21/17	9/21/17	Complete
	CON	Contract Award	12/29/17	1/22/18	1/22/18	Complete
	CON	Construction NTP	1/28/18	2/15/18	2/15/18	Complete
	CON	Construction Complete	11/21/18	(b) (5)		30+ Days Slip



## Risks/Mitigations

•

(b) (5)

FOR OFFICIAL USE ONLY

Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



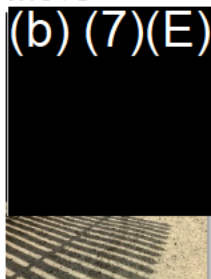
# FY17 Rio Grande Valley Sector Wall Gates



## Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
  - 5 Gates in Cameron County
  - 11 Gates in Cameron County
  - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)

(b) (7)(E)



## Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development



## Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	Type	Milestone	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



## Risks/Mitigations

- (b) (5)
- (b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

EW 8 FOIA CBP-011714



# FY 2018 Program

~~FOR OFFICIAL USE ONLY~~



# Projects at a Glance

## FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overall Status
<b>6</b>	<b>Rio Grande Valley (RGV) Levee Wall System (Hidalgo)</b>	<b>Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)</b>	<b>(b) (5)</b>	
<b>6.A</b>	RGV-01 Levee Wall System	~2.9 miles		
<b>6.B</b>	RGV-02 Levee Wall System	~7.9 miles		
<b>6.C</b>	RGV-03 Levee Wall System	~5.5 miles		
<b>6.D</b>	RGV-04 Levee Wall System	~11.2 miles		
<b>7</b>	<b>Rio Grande Valley Border Wall System (Starr)</b>	<b>Construct ~32 miles of new border wall system in RGV Sector (Starr County)</b>	<b>(b) (5)</b>	
<b>7.A</b>	RGV-05 Border Wall System	~2 miles		
<b>7.B-E</b>	RGV-06-09 Border Wall System	~30 miles		Pending H&H
<b>8</b>	<b>San Diego Secondary Barrier</b>	<b>Replace ~14 miles of secondary wall in San Diego Sector</b>	<b>TBD</b>	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW 8 FOIA CBP 001716



# FY18 Rio Grande Valley Sector RGV-01 Levee Wall System



## Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release



## Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
	Type	Milestone	Planned	Actual	Status
Rio Grande Valley 1 RGV Sector, TX	RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18	Complete
	RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)		On Schedule
	RE	Possession (for ~0.3 miles)			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
  - Advertising "Subject to Availability of Funds" (SAF)
- Land acquisition is required to complete this segment
  - CBP will contact landowner prior to RFP release

(b) (5)

Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-02 Levee Wall System



## Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- (b) (5)
- (b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-03 Levee Wall System



## Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession	(b) (5)		On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	(b) (5)		On Schedule
	CON	Advertise	(b) (5)		On Schedule
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP	(b) (5)		On Schedule
	CON	Construction Complete	(b) (5)		On Schedule



## Risks/Mitigations

(b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-04 Levee Wall System



## Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession	(b) (5)		On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	(b) (5)		On Schedule
	CON	Advertise	(b) (5)		On Schedule
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP	(b) (5)		On Schedule
	CON	Construction Complete	(b) (5)		On Schedule



## Risks/Mitigations

- (b) (5)
- (b) (5)

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# FY18 Rio Grande Valley Sector RGV-05 Border Wall System

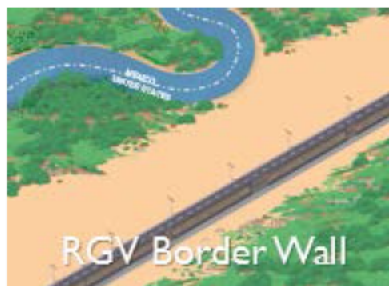


## Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway



## Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule



FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 San Diego Sector Secondary Wall Replacement



## Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design



## Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received



## Key Milestone Schedule\*

SDC Secondary (FY18) ~14 Miles						
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/3/18	(b) (5)		
	ENV	Environmental Stewardship Plan Complete	12/5/18			
	CON	Ready to Advertise	3/13/18			
	CON	Advertise	4/19/18			
	CON	Contract Award	7/16/18			
	CON	Construction NTP	10/10/18			
	CON	Construction Complete	10/16/20			



## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# Back Up Slides (Prototype)



# FY17 San Diego Sector Border Wall Prototype



## Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



(b) (7)(E)



## Status

- Awarded contracts 8/26 & 9/7
- Construction started 9/26
- Construction completed 10/24
- Testing & Evaluation (T&E) started 11/27 & completed 12/13
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)



## Key Milestone Schedule

### Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	
	CON	Contract Award – Other Materials	9/7/17	
	CON	Construction Start	9/26/17	
	CON	Construction Complete	10/24/17	
	T&E	T&E Start	11/27/17	
	T&E	T&E Complete	12/13/17	
	T&E	T&E Report Complete	2/23/18	
	T&E	PM Design Specification Approval	3/5/18	
	T&E	CBP IPT Design Specification Approval	3/8/18	



## Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

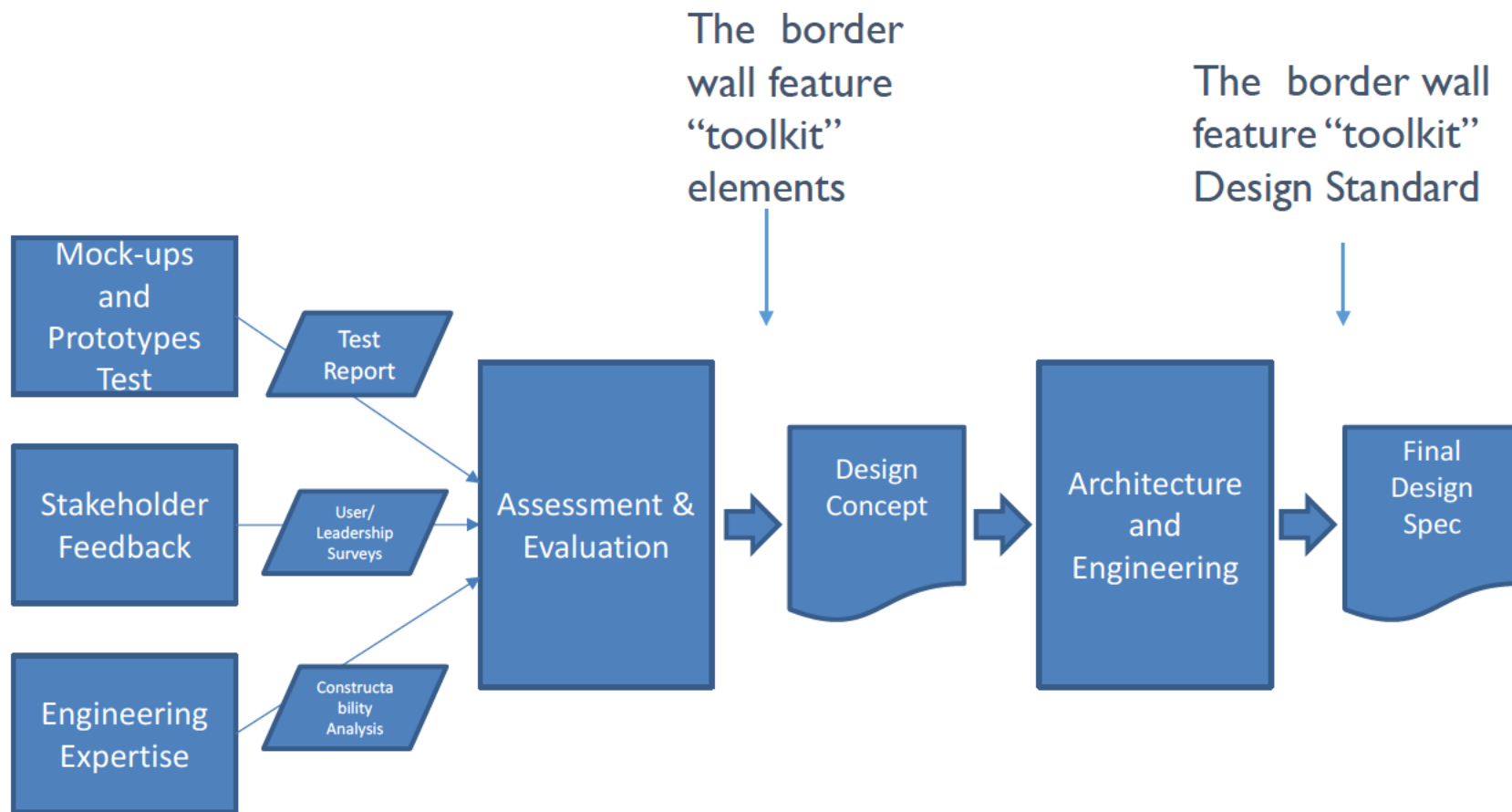


# Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
  - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
  - CBP assembled an expert panel to support this phase
    - U.S. Border Patrol senior leaders
    - Office of Facilities and Asset Management program managers
    - CBP Office of Acquisition
    - DHS Science & Technology (S&T)
    - U.S. Army Corps of Engineers
  - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall design against performance criteria based on USBP’s operational needs as well as engineering factors
  - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; on target to present to CBP leadership on March 8 for final approval



# Wall Prototype Assessment & Evaluation Phase





U.S. Customs and  
Border Protection



# Homeland Security

**From:** (b) (6), (b) (7)(C) on behalf of [BPAM PMO TASKS](#)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: NEW TASK: CAE Quad Charts (Update) DUE: 3/12 @ 5PM (Mon) LEAD: (b) (6), (b) (7)(C)  
**Date:** Monday, March 12, 2018 9:16:25 AM  
**Attachments:** [Enterprise Service Quad Charts 2018Q2 \(Jan\) v2.pptx](#)

---

Attached!

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

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---

**From:** (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS

**Sent:** Monday, March 05, 2018 6:04 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

**Subject:** RE: NEW TASK: CAE Quad Charts (Update) DUE: 3/12 @ 5PM (Mon) LEAD: (b) (6), (b) (7)(C)

Hi (b) (6), (b) (7)(C)

Since this was tasked so far in advance, just wanted to give a friendly reminder that this deadline is approaching.

Thanks,

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]



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---

From: (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS

Sent: Wednesday, January 31, 2018 12:59 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

**Subject:** NEW TASK: CAE Quad Charts (Update) DUE: 3/12 @ 5PM (Mon) LEAD: (b) (6), (b) (7)(C)

Hi (b) (6), (b) (7)(C)

Please update the FM&E TI quad chart. No updates on Border Wall & Map slides required at this time. **Most recent updates from January are reflected in the attached.**

This is **due NLT 5:00 PM on Monday, 3/12.**

**TASK GUIDANCE:**

**NB- Most recent updates from January attached!**

From: (b) (6), (b) (7)(C)

Sent: Monday, January 29, 2018 4:23 PM

To: OIT TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)

(b) (7)(E) >; OFAM-TASKINGS

(b) (6), (b) (7)(C)

OF TASKINGS (b) (7)(E) ; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: CAE Quad Charts (new schedule)

All

There is a new schedule for providing program Quad Charts (a little easier than having separate cadence for pre-FOC vs post-FOC programs). See below from (b) (6), (b) (7)(C). Next due date for Enterprise Services programs is in mid March. I will ask for the charts to be sent to me by March 12 to allow time for my assessment and any questions I might have before submitting them to CAE's office. We will likely add a new program, HRM5000 for the May submission.

I am attaching the most recent set of charts for ES. I am lacking two programs and will reach out separately to close the gap for our portfolio. Thanks to all of you for your support and I look forward to our meeting in February.

(b) (6), (b) (7)(C)

Portfolio Acquisition Executive, Enterprise Services  
US Customs and Border Protection

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent #58; Monday, January 29, 2018 1:02 PM

To: BORKOWSKI, MARK S (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) (b) (6)

(b) (6) @hq.dhs.gov; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

Subject: Quad Charts Update

PAE's

Based on the discussion last week at the PAE meeting we are now going to all programs due every other month. The schedule for the rest of the FY is as follows:

1. Now—turn in ASAP the ones for this period.
2. 3/16/18
3. 5/18/18

4. 7/20/18
5. 9/21/18
6. 11/6/18

R

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Division Director

Acquisition Policy and Oversight (APO)

Office of Acquisition (OA)/AGO

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

Thanks,

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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# Homeland Security

## ENTERPRISE SERVICES PROGRAMS

January 29, 2018 Quad Charts

2 programs pending



# Homeland Security

## OFAM Programs

FM&E TI

TRIRIGA

waiver for: The Border Wall and MAP

**Program Manager:** (b) (6), (b) (7)(C)

**Program Level:** Level 1

**Program Type:** Non-Information Technology

## Program Description:

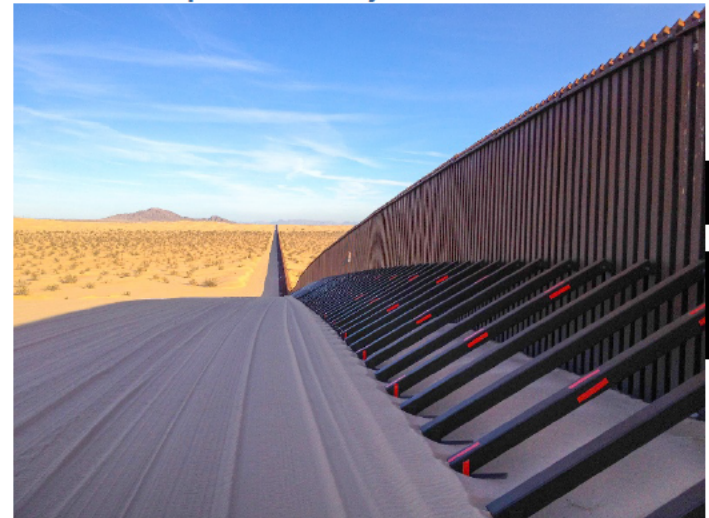
The CBP Office of Facilities and Asset Management (OFAM) Facilities Management and Engineering Division's (FM&E) Border Patrol & Air and Marine Program Management Office (BPAM PMO) manages the Tactical Infrastructure (TI) program in support of USBP operational requirements.

BPAM PMO in partnership with the U.S. Army Corps of Engineers (USACE), provides USBP with long-term planning, construction, and maintenance capabilities for the TI Program, which consists mainly of roads, wall (both pedestrian and vehicle), bridges, drainage structures, lighting systems, vegetation and debris removal and towers. The TI Program's most visible projects are the border wall and gates.

The purpose of the pedestrian and vehicle barrier is to impede and deny illegal cross-border activity by slowing, delaying, and acting as an obstacle to the adversary.



Naco Wall Replacement Project



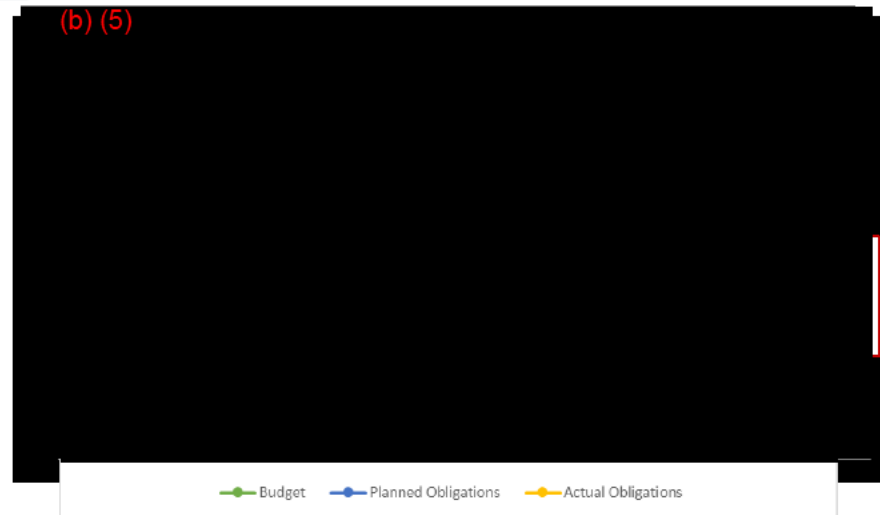
Yuma Border Wall

LCCE: (FY07-FY36) is (b) (5)

EAC: (b) (5)

Program/Project	Staffing	Documents & Data	Funding	Budget Execution	Cost	Schedules	Performance	Risk	Technical Interface	Stakeholder Interface	Customers
Program	■	■	■	■	■	■	■	■	■	■	■

- Staffing: Critical personnel gaps identified but lack of vacancies and difficulty in filling positions due to hard to fill locations.
- Funding: Received additional funding for road maintenance in FY17; however, additional funding will be required once real estate and environmental are cleared on all USBP required roads.
- Schedules: Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) delays due to prior protests, insufficient inventory specifications and absence of documented maintenance standards.
- Good relationship with customers but unable to fully meet requirements due to lack of staffing and funding shortages.



## Upcoming Events/Milestones: (next 12 months)

- \$22.4M carryover for Road Maintenance to be executed FY18; received USBP prioritization of requirements on Jan. 25, 2018.
- BBT-National Park Road M&R: New Base, Sep. 2018.
- BLW-Canyon Creek Road M&R: OY1, Mar. 2018.
- DRT/LRT/RGB-Carrizo Cane Topping: New Base, Jun. 2018.
- LRT-Riverbend Road Habitat Restoration: OY4, Sep. 2018.
- SDC-Otay Mesa Vernal Pools ENV Mitigation: New, May 2018.
- SDC-Monument Mesa-Archeological Curation: New, Jun. 2018.
- SPW-Spokane Sector Road M&R: OY1, Apr. 2018.
- SPW-Bog Creek Road EIS Development: Change Order, Feb. 2018.
- TCA-Organ Pipe Road M&R: New Base, Sep. 2018.
- TCA-Coronado Road M&R: OY3, Sep. 2018.
- YUM-Paradise Cove Limetrophe Restoration: New, May 2018.
- CTIMR: WA1-OY4, SEP2018; WA2-New Base; ~Sep. 2018.
- WA3-2mos EXT, Feb. 2018+New Base, Feb. 5, 2018; WA4-OY1, Mar. 2018.

## Key Takeaways:

- Critical federal personnel gaps continue to exist, thereby impacting Program's capability to manage and execute work.
- Anapra Wall Replacement Project:
  - Initial Anapra Wall replacement project was completed in October 2017.
  - (b) (7)(E)
  - Area encompasses the International Boundary and is considered a High Risk Encounter Area.



# Program: FY17 Tactical Infrastructure (TI) Projects

**Program Manager:** (b) (6), (b) (7)(C)  
**Program Level:** Level 1  
**Program Type:** Tactical Infrastructure

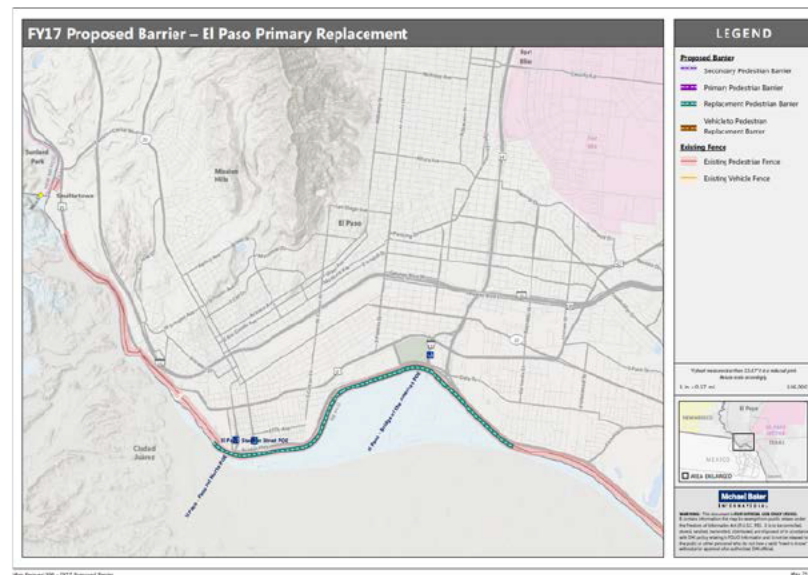
## Program Description:

- **San Diego Primary Wall Replacement:** Current landing mat wall will be replaced with steel bollard wall. 14 miles of pedestrian wall replacement located in San Diego's Border Infrastructure System.
- **El Centro Primary Wall Replacement:** Current landing mat wall will be replaced with steel bollard wall. 2 miles pedestrian wall replacement located in El Centro Sector.
- **El Paso Vehicle Barrier Replacement:** 20 miles of Vehicle Barrier in Santa Teresa will be replaced with Pedestrian Wall. Current Vehicle Barrier will be replaced with steel bollard wall.
- **El Paso Primary Pedestrian Wall Replacement:** 4-mile pedestrian wall replacement. Current chain-link wall will be replaced with steel bollard wall.
- **Rio Grande Valley Gates:** 35 new gates in gaps of existing levee wall located in Cameron and Hidalgo Counties.

# Program: January 25, 2018



Gate in Rio Grande Valley





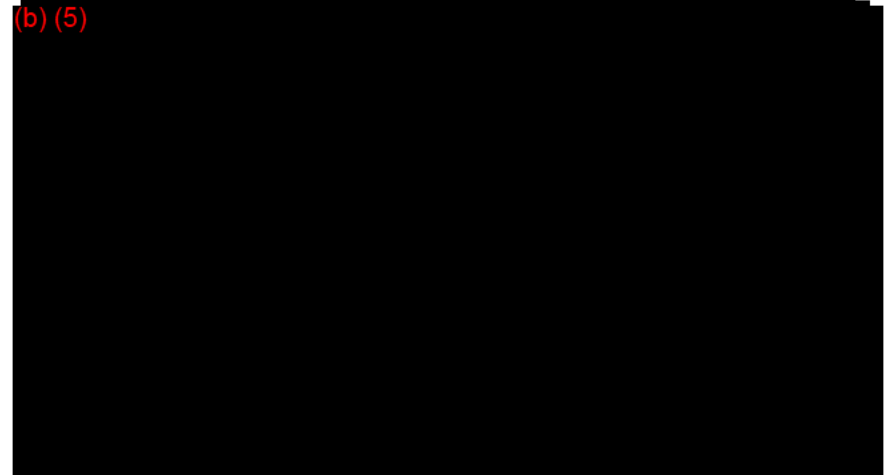
LCCE: Part of approved TI LCCE EAC: In Progress

[Redacted]

Program/Project	Staffing	Documents & Data	Funding	Budget Execution	Cost	Schedules	Performance	Risk	Technical Interface	Stakeholder Interface	Customers
Program	■	■	■	■	■	■	■	■	■	■	■

- Risk: Tracking risk via project and program level risk registers. Schedule may be impacted due to expedited timeline for these projects.
- LCCE: In development to be included in the approved TI LCCE.

(b) (5)



— Budget — Planned Obligations — Actual Obligations

## Upcoming Events/Milestones: (next 12 months)

- **San Diego Primary Wall Replacement** (b) (5)  
[Redacted]
- **El Centro Primary Wall Replacement:** Construction on schedule to start no earlier than 2/12
- **El Paso Vehicle Wall Replacement:** Award January 22. Construction to start no earlier than mid-February.
- **El Paso Primary Pedestrian Wall Replacement:** SSEB is underway.
- **Rio Grande Valley Gates:** Finalizing letters for initial communications to landowners impacted by first RFP package. Planning meeting with Cameron County regarding status of roads (public versus private) in late January.
- Identifying new road requirements in RGV, El Paso, and Laredo.

## Key Takeaways:

- Critical federal personnel gaps continue to exist impacting the ability to manage and execute these projects.
- **San Diego Primary Wall Replacement:** (b) (5)  
[Redacted]
- **El Centro Primary Wall Replacement:** Construction on schedule.
- **El Paso Vehicle Wall Replacement:** Environmental waiver posted to Federal Register on January 22.
- **El Paso Primary Pedestrian Wall Replacement:** Awarded January 22.
- **Rio Grande Valley Gates:** Met with local utility companies to determine electrical power routes to gates from nearest sources. A/E Statement of Work in development.

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: RGV Border Wall Solicitation Rollout and PAG  
**Date:** Friday, February 02, 2018 11:55:26 AM  
**Attachments:** [Rollout Plan RGV Pre-solicitation February 2018.docx](#)  
(b) (5)

---

Maybe this means we will get the green light soon? We shall see..

As a reminder for all – this is to get the green light to publish the pre-solicitation notice and then 15 days later – move to advertise RGV-001 in the absence of funding. Award would (obviously) be contingent on funding.

(b) (6), (b) (7)(C)  
Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, February 02, 2018 11:49 AM  
**To:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** FW: RGV Border Wall Solicitation Rollout and PAG

FYSA

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, February 2, 2018 10:59 AM  
**To:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
**Subject:** FW: RGV Border Wall Solicitation Rollout and PAG

FYSA: The info was shared w/ USM Grady.

(b) (6), (b) (7)(C)  
Chief of Staff – Enterprise Services  
U.S. Customs and Border Protection  
(b) (6), (b) (7)(C)

---

**From:** KOLBE, KATHRYN

**Sent:** Friday, February 2, 2018 10:44 AM

**To:** Grady, Claire (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>

**Cc:** MCALEENAN, KEVIN K <(b) (6), (b) (7)(C)>; VITIELLO, RONALD D (USBP)  
(b) (6), (b) (7)(C) CALVO,

KARL H. (b) (6), (b) (7)(C)>; Fulghum, Chip (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) FLANAGAN, PATRICK S

<(b) (6), (b) (7)(C)> PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)

**Subject:** RGV Border Wall Solicitation Rollout and PAG

Ma'am,

CBP and the Corps of Engineers are ready to advertise. Attached is the public affairs guidance and roll-out plan.

Standing by for the go-ahead and we'll ask the Corps to press with the pre-solicitation announcement.

VR, KK

Kathryn L. Kolbe  
Executive Assistant Commissioner  
Enterprise Services  
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

**I. TICK TOCK (ALL EST TIMES ARE TENTATIVE) APPLIES TO Date TBD**

CBP will collaborate with USACE, DOI and FWS in the release of the pre-solicitation document for the construction of the first phase of levee wall in RGV. Due to the variety of audiences OPA, OCA and IPL will collaborate to establish a mutually supporting sequencing upon the public announcement/release of the pre-solicitation document for the construction of the initial Border Infrastructure in the Rio Grande Valley.

This document includes specific CBP actions, joint events with other agencies are possible.

**Date Before the release of the pre-solicitation document**

3:00 PM      OFFICE NOTIFICATIONS TO DHS BUDGET AND WHITE HOUSE  
OFFICE OF MANGEMENT AND BUDGET

4:00 PM      OCA NOTIFICATIONS TO CONGRESSIONAL STAFF FROM  
FOLLOWING COMMITTEES:  
COMMITTEES

- HOUSE APPROPRIATIONS SUBCOMMITTEE ON  
HOMELAND SECURITY – MAJORITY AND MINORITY  
STAFF
- SENATE APPROPRIATIONS SUBCOMMITTEE ON  
HOMELAND SECURITY – MAJORITY AND MINORITY  
STAFF

RGV SECTOR AND IPL CONDUCT NOTIFICATIONS TO  
EXTERNAL STAKEHOLDERS IN RGV

4:00 PM      CBP OPA ISSUES MEDIA ADVISORY TO INVITE MEDIA  
OUTLETS TO PRESS EVENT ON THE FOLLOWING DAY, AT 2:00  
PM AT (LOCATION TBD).

4:30 PM      OCA NOTIFICATIONS TO CONGRESSIONAL STAFF FROM  
FOLLOWING COMMITTEES:  
COMMITTEES

- HOUSE HOMELAND SECURITY COMMITTEE – MAJORITY  
AND MINORITY STAFF
- SENATE HOMELAND SECURITY AND GOVERNMENTAL  
AFFAIRS COMMITTEE – MAJORITY AND MINORITY  
STAFF

RGV BORDER MEMBERS

- SENATE – SEN JOHN CORNYN (R-TX) AND SEN TED CRUZ  
(R-TX) STAFF
- HOUSE (*PENDING RFP LOCATION OF RFP*) – REP FILEMON  
VELA (D-TX-34)
- REP VICENTE GONZALEZ (D-TX-15)

- REP HENRY CUELLAR (D-TX-28)

5:00 PM      CBP & DHS PRIVATE SECTOR NOTIFY PRIVATE SECTOR  
STAKEHOLDERS

**Date of the release of the pre-solicitation document**

1:30 PM      CBP OPA IN COLABORATION WITH USACE RELEASES  
EMBARGOED PRESS RELEASE AND REMARKS

2:00 PM      CBP OPA IN RGV CONDUCTS PRESS CONFERENCE TO UPDATE  
MEDIA ON CBP CONSTRUCTION PLANS IN RGV AND WHY NEW  
BORDER INFRASTRUCTURE IS NEEDED THERE – THE EVENT  
WILL BE STREAMED LIVE VIA SOCIAL MEDIA AND ALSO  
POSTED ON DHS & CBP WEBSITES UPON ITS CONCLUSION.  
THE EVENT WILL INCLUDE THE FOLLOWING ELEMENTS:

- OFFICIAL STATEMENT BY CBP OFFICIAL (TBD)
- Q/A SESSION

3:00 PM      CBP ISSUES PRESS RELEASE AND WALLS WORK VIDEO –  
MATERIALS WILL BE POSTED ON DHS AND CBP WEBSITES  
AND SHARED VIA TWITTER

3:05 PM      CBP OPA WILL NOTIFY OCA, IPL AND OCC ABOUT THE PUBLIC  
RELEASE OF THE PRESS RELEASE.

3:06 PM      OCA, IPL AND OCC SHARE PRESS RELEASE AND IMAGERY  
WITH RESPECTIVE STAKEHOLDERS

3:07 PM      CBP OPA AND RGV PAO RESPOND TO MEDIA QUERIES

**RGV SECTOR WILL CONTINUE TO CONDUCT LOCAL MEDIA ENGAGEMENTS  
INCLUDING RIDEALONGS TO SHARE THE CURRENT OPERATION PICTURE  
AND INFRASTRUCTURE NEEDS IN RGV.**

**From:** (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Border Wall Interagency Taskforce Meeting  
**Date:** Wednesday, February 28, 2018 11:07:10 AM  
**Attachments:** [DHS Wall Taskforce 02282018 v1.pptx](#)

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Sorry about that, revised deck is attached!

Thank you,

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 28, 2018 10:54 AM  
**To:** BPAM PMO TASKS <(b) (7)(E)>; OFAM-TASKINGS  
(b) (6), (b) (7)(C)  
>  
**Cc:** (b) (6), (b) (7)(C)  
>  
**Subject:** RE: Border Wall Interagency Taskforce Meeting

Hi (b) (6), (b) (7)(C)

Can we update the page numbers and resend?

(b) (6), (b) (7)(C)

Chief of Staff

CBP/OFAM

Cell: (b) (6), (b) (7)(C)

✉: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS

**Sent:** Wednesday, February 28, 2018 10:22 AM

**To:** OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)  
[REDACTED]  
[REDACTED]

Cc: (b) (6), (b) (7)(C)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Hi OFAM,

Attached is BPAM's submission for this task, approved by (b) (6), (b) (7)(C)—**please note that the Prototype Assessment Outcomes are draft and as a result, are included in the backup slides.** Please let me know if you have any questions.

Thanks,

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

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**From:** OFAM-TASKINGS

**Sent:** Wednesday, February 28, 2018 9:07 AM

**To:** (b) (6), (b) (7)(C)

>

**Cc:** (b) (6), (b) (7)(C)

>; BPAM PMO TASKS <(b) (7)(E) (b) (6), (b) (7)(C)

OFAM-TASKINGS (b) (7)(E)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

I'll email ES to see if a date has been selected and ask about the prototype assessments. The proposed dates are below.

(b) (5)

(b) (6), (b) (7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, February 28, 2018 8:53 AM

**To:** (b) (6), (b) (7)(C) OFAM-TASKINGS <(b) (7)(E)>

**Cc:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) BPAM PMO TASKS <(b) (7)(E)>; (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C) – do we know when this meeting is scheduled for? If it's scheduled after March 8, then we should include the Prototype Assessment Outcomes. My guess is that it hasn't been scheduled or just that she wants to see a draft, that we should include something on it.  
Thanks!

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, February 28, 2018 8:49 AM

**To:** (b) (6), (b) (7)(C) >; OFAM-TASKINGS

(b) (6), (b) (7)(C) >

**Cc:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) >; BPAM PMO TASKS (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

One note though – they are asking for the T&A results. Per convo yesterday, we do not want to share this yet in advance of CBP leadership reviewing. Please advise.

(b) (5)

(b) (6), (b) (7)(C)

Director, Business Operations Division



Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 28, 2018 8:33 AM  
**To:** OFAM-TASKINGS (b) (7)(E) >  
**Cc:** (b) (6), (b) (7)(C) >  
**Subject:** RE: Border Wall Interagency Taskforce Meeting

We have not seen this.  
We can just pull from the USM slides I believe.

(b) (6), (b) (7)(C) – could your team work the draft for this?

(b) (6), (b) (7)(C)  
Special Projects Analyst  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)

---

**From:** OFAM-TASKINGS  
**Sent:** Wednesday, February 28, 2018 8:29 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** OFAM-TASKINGS <(b) (7)(E)>  
**Subject:** FW: Border Wall Interagency Taskforce Meeting

Hi (b) (6), (b) (7)(C) – The below was sent to Karl yesterday. I don't see this on BPAM's list, are you working it?

(b) (6), (b) (7)(C)  
Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)

---

**From:** Enterprise Services Exec Sec  
**Sent:** Wednesday, February 28, 2018 8:27 AM  
**To:** OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C) >  
**Cc:** Enterprise Services Exec Sec <(b) (7)(E) (b)(6);(b)(7)(C)>  
**Subject:** FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** KOLBE, KATHRYN

**Sent:** Tuesday, February 27, 2018 8:28 AM

**To:** (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6), (b) (7)(C)

>; CALVO,

KARL H. <(b) (6), (b) (7)(C)>

**Cc:** (b) (6), (b) (7)(C)

>

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

**Kathryn L. Kolbe**  
**Executive Assistant Commissioner**  
**Enterprise Services**  
**U.S. Customs and Border Protection**

(b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Monday, February 26, 2018 3:44 PM  
**To:** (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; KOLBE, KATHRYN  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6) Hamilton, Gene (OAG) (b) (6);  
(b) (6)  
(b) (6)  
**Cc:** (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>;  
FLANAGAN, PATRICK S (b) (6), (b) (7)(C) >  
**Subject:** Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
  1. Deputy Secretary Elaine Duke
  2. Claire Grady, Undersecretary for Management
  3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
  4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
  1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
  2. TBD
- ACOE:
  1. LTG Todd T. Semonite, The Chief of Engineers
  2. TBD
- DOJ:
  1. Deputy Attorney General Rod Rosenstein
  2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
  1. TBD
  2. TBD
- OMB:
  1. Kathleen Kraninger, Program Associate Director for General Government
  2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:
  1. Allison Brigati, Deputy Administrator
  2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

*Briefing Book Coordinator and Scheduler*  
*Office of the Deputy Secretary*  
Department of Homeland Security

(b) (6), (b) (7)(C)

# Border Wall Interagency Taskforce

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U.S. Customs and  
Border Protection

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BW 8 FOIA CBP 001749



# Agenda

- Status and Progress of FY 2017 Wall Programs
- Status and Progress of FY 2018 Wall Programs
- Backup Slides
  - Draft Prototype Assessment Outcomes



# FY 2017 Program

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# Projects at a Glance

## FY 2017 | 40 Miles

	Sector and Description	Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	

\*Funding includes programmatic costs and planning for FY18 Program.

Legend: = Complete = On Schedule = 1-30 Days Slip = 30+ Days Slip = TBD

BW 8 FOIA CBP 001752

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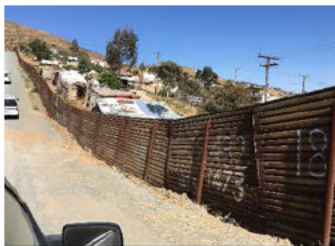


# FY17 San Diego Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



## Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles

Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	7/27//17	8/2/17	8/2/17	<span style="background-color: lightblue;"></span>
	ENV	Environmental Stewardship Plan Complete	1/23/18	<span style="background-color: black; color: white;">(b) (5)</span>		<span style="background-color: red;"></span>
	CON	Ready to Advertise	10/11/17	10/11/17	10/11/17	<span style="background-color: lightblue;"></span>
	CON	Advertise	10/19/17	10/18/17	10/18/17	<span style="background-color: lightblue;"></span>
	CON	Contract Award	2/5/18	<span style="background-color: black; color: white;">(b) (5)</span>		<span style="background-color: red;"></span>
	CON	Construction NTP	3/6/18			<span style="background-color: red;"></span>
	CON	Construction Complete	1/7/19			<span style="background-color: red;"></span>



## Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
  - Both prime contractors stated their intent to bid
  - Both prime contractors had key subcontractors with them and voiced no concerns with any “blacklisting” legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids



## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

Legend:  = Complete  = On Schedule  = 1-30 Days Slip  = 30+ Days Slip  = TBD

BW 8 FOIA CBP 001753

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# FY17 El Centro Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



## Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



## Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles

Calexico BPS El Centro Sector, CA (b) (7)(E) Feet in Height	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	9/5/17	9/5/17	Complete
	ENV	Environmental Memo for Record	2/9/18	2/9/18	2/12/18	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	8/31/17	8/31/17	Complete
	CON	Contract Award	11/7/17	11/8/17	11/8/17	Complete
	CON	Construction NTP	2/10/18	2/12/18	2/15/17	Complete
	CON	Construction Complete	8/8/18	(b) (7)(E)		30+ Days Slip



## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



# FY17 El Paso Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (7)(E) steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



## Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added



## Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles

El Paso BPS El Paso Sector, TX	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	10/27/17	10/27/17	Complete
	CON	Contract Award	11/7/17	(b) (5)		30+ Days Slip
	CON	Construction NTP				On Schedule
	CON	Construction Complete	8/8/18			30+ Days Slip



## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



# FY17 El Paso Sector Vehicle Barrier Replacement



## Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b) (7)(F) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



## Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28



## Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles

Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	1/22/18	1/22/18	<span style="background-color: lightblue;"></span>
	ENV	Environmental Stewardship Plan Complete	2/13/18	<span style="background-color: black; color: white;">(b) (5)</span>		<span style="background-color: red;"></span>
	CON	Ready to Advertise	9/12/17	9/12/17	9/12/17	<span style="background-color: lightblue;"></span>
	CON	Advertise	9/20/17	9/21/17	9/21/17	<span style="background-color: lightblue;"></span>
	CON	Contract Award	12/29/17	1/22/18	1/22/18	<span style="background-color: lightblue;"></span>
	CON	Construction NTP	1/28/18	2/15/18	2/15/18	<span style="background-color: lightblue;"></span>
	CON	Construction Complete	11/21/18	<span style="background-color: black; color: white;">(b) (5)</span>		<span style="background-color: red;"></span>



## Risks/Mitigations

•

(b) (5)

FOR OFFICIAL USE ONLY

Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

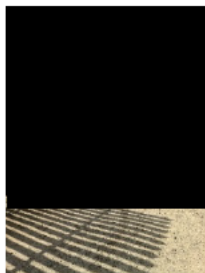


# FY17 Rio Grande Valley Sector Wall Gates



## Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
  - 5 Gates in Cameron County
  - 11 Gates in Cameron County
  - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



## Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development



## Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	Type	Milestone	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

FW 8 FOIA CBP-011757



# FY 2018 Program



# Projects at a Glance

## FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overall Status
<b>6</b>	<b>Rio Grande Valley (RGV) Levee Wall System (Hidalgo)</b>	<b>Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)</b>	<b>(b) (5)</b>	
<b>6.A</b>	RGV-01 Levee Wall System	~2.9 miles		
<b>6.B</b>	RGV-02 Levee Wall System	~7.9 miles		
<b>6.C</b>	RGV-03 Levee Wall System	~5.5 miles		
<b>6.D</b>	RGV-04 Levee Wall System	~11.2 miles		
<b>7</b>	<b>Rio Grande Valley Border Wall System (Starr)</b>	<b>Construct ~32 miles of new border wall system in RGV Sector (Starr County)</b>	<b>(b) (5)</b>	
<b>7.A</b>	RGV-05 Border Wall System	~2 miles		
<b>7.B-E</b>	RGV-06-09 Border Wall System	~30 miles		Pending H&H
<b>8</b>	<b>San Diego Secondary Barrier</b>	<b>Replace ~14 miles of secondary wall in San Diego Sector</b>	<b>TBD</b>	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW 8 FOIA CBP 001759

~~FOR OFFICIAL USE ONLY~~





# FY18 Rio Grande Valley Sector RGV-01 Levee Wall System



## Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release



## Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
	Type	Milestone	Planned	Actual	Status
Rio Grande Valley 1 RGV Sector, TX	RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18	Complete
	RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)		On Schedule
	RE	Possession (for ~0.3 miles)			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
  - Advertising "Subject to Availability of Funds" (SAF)
- Land acquisition is required to complete this segment
  - CBP will contact landowner prior to RFP release

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD





# FY18 Rio Grande Valley Sector RGV-02 Levee Wall System



## Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-03 Levee Wall System



## Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-04 Levee Wall System



## Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- (b) (5)
- (b) (5)

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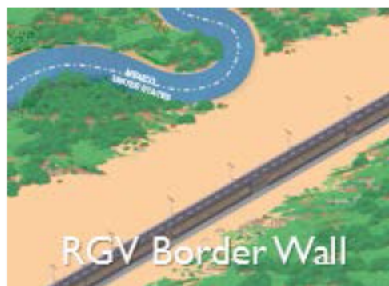


# FY18 Rio Grande Valley Sector RGV-05 Border Wall System



## Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)
- Estimated Cost:  
(b) (5)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway



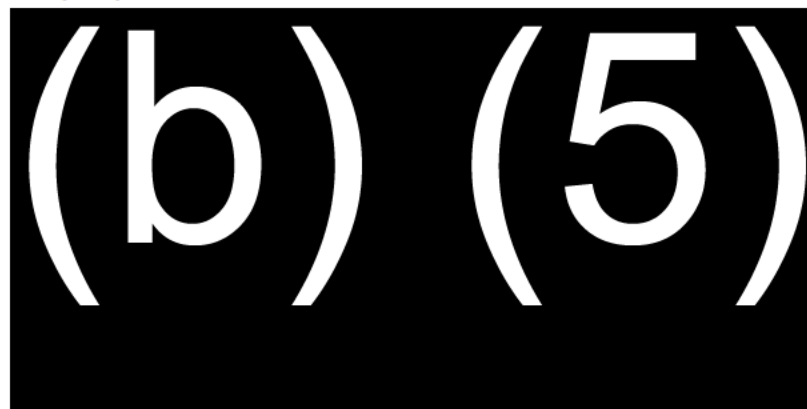
## Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule



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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 San Diego Sector Secondary Wall Replacement



## Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design



## Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received



## Key Milestone Schedule\*

SDC Secondary (FY18) ~14 Miles						
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/3/18	(b) (5)		
	ENV	Environmental Stewardship Plan Complete	12/5/18			
	CON	Ready to Advertise	3/13/18			
	CON	Advertise	4/19/18			
	CON	Contract Award	7/16/18			
	CON	Construction NTP	10/10/18			
	CON	Construction Complete	10/16/20			



## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# Back Up Slides (Prototype)

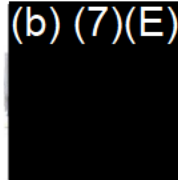


# FY17 San Diego Sector Border Wall Prototype



## Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



## Status

- Awarded contracts 8/26 & 9/7
- Construction started 9/26
- Construction completed 10/24
- Testing & Evaluation (T&E) started 11/27 & completed 12/13
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)



## Key Milestone Schedule

### Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	
	CON	Contract Award – Other Materials	9/7/17	
	CON	Construction Start	9/26/17	
	CON	Construction Complete	10/24/17	
	T&E	T&E Start	11/27/17	
	T&E	T&E Complete	12/13/17	
	T&E	T&E Report Complete	2/23/18	
	T&E	PM Design Specification Approval	3/5/18	
	T&E	CBP IPT Design Specification Approval	3/8/18	



## Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



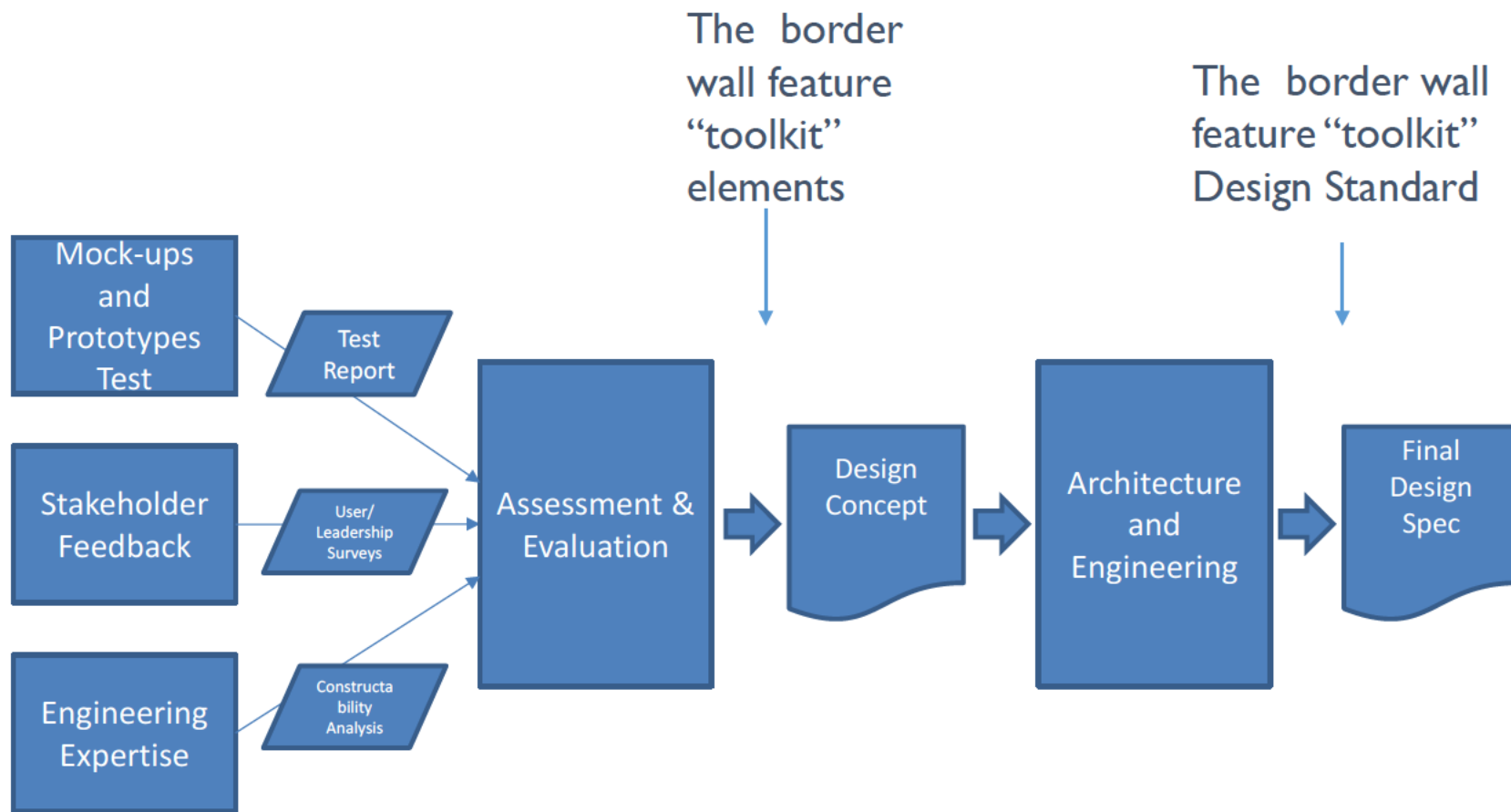
# Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
  - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
  - CBP assembled an expert panel to support this phase
    - U.S. Border Patrol senior leaders
    - Office of Facilities and Asset Management program managers
    - CBP Office of Acquisition
    - DHS Science & Technology (S&T)
    - U.S. Army Corps of Engineers
  - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall design against performance criteria based on USBP’s operational needs as well as engineering factors
  - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; on target to present to CBP leadership on March 8 for final approval





# Wall Prototype Assessment & Evaluation Phase





U.S. Customs and  
Border Protection



# Homeland Security

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Border Wall Interagency Taskforce Meeting  
**Date:** Thursday, March 01, 2018 1:51:52 PM  
**Attachments:** [image001.png](#)  
[Border Wall Taskforce OFAM v2 030118.pptx](#)

---

FYSA

(b) (6), (b) (7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b) (6), (b) (7)(C)

---

**From:** CALVO, KARL H.

**Sent:** Thursday, March 01, 2018 11:15 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** Enterprise Services Exec Sec (b) (7)(E) (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) OFAM-TASKINGS

(b) (7)(E) (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

We've updated the slides attached to reflect your comments. Overall, this was our first stab at slides for this mtg.....In the USACE call this morning, EAC Kolbe seemed to imply that we'd have a shorter, more high-level deck for this meeting. We're standing by to support if this is her desire. See attached and below. My POC is (b) (6), (b) (7)(C) for add'l changes. Thx.

v/r

Karl

Slide 4 – overall status colors don't match the DUSM brief. I believe they haven't been updated following the decision to baseline at start of construction? Updated to reflect the final USM deck (late afternoon revisions from yesterday)

Slide 5 – 8 – The colors in the milestone schedule in the bottom left quadrant of each slide doesn't match the DUSM brief...same reason as above. Updated to reflect the final USM deck

Slide 5 – 9 & 12 – 17 – Recommend changing the color of the clipboard clip art in the Status quadrant. It's easy to think every project is on a 1-30 day slip because that's what the legend at the bottom of the page says. I would personally delete all the clip art, but as long as the colors don't confuse anything, com si com sa. Removed the clip art

Slide 19 – the events in the upper right quadrant are not all in chronological order. Seems they should be. Don't see where they're not chronological – on the Prototype slide in the backup, added 17 to make it clear that these aren't 2018 dates

Slide 20 – the word “design” in the 2<sup>nd</sup> line of the 3<sup>rd</sup> major bullet needs an “s” ...should be plural  
Done

Slide 21 – a vertical line showing where currently are in the process would be useful. Done

(b) (6), (b) (7)(C)

Special Projects Analyst  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

---

**From:** OFAM-TASKINGS

**Sent:** Thursday, March 1, 2018 10:10 AM

**To:** [REDACTED] (b) (6), (b) (7)(C)

**Cc:** OFAM-TASKINGS <[REDACTED] (b) (7)(E) [REDACTED] (b) (6), (b) (7)(C)>

**Subject:** FW: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

---

**From:** Enterprise Services Exec Sec

**Sent:** Thursday, March 01, 2018 10:08 AM

**To:** [REDACTED] (b) (6), (b) (7)(C)

[REDACTED] >

**Cc:** OFAM-TASKINGS <[REDACTED] (b) (7)(E) [REDACTED]>; Enterprise Services Exec Sec

[REDACTED] (b) (7)(E) <[REDACTED]>

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Forwarding this to you for awareness.

Best,

(b) (6), (b) (7)(C)

Enterprise Services  
U.S. Customs and Border Protection

office: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, March 01, 2018 10:02 AM

**To:** CALVO, KARL H. (b) (6), (b) (7)(C) >

**Cc:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) >; Enterprise Services Exec Sec  
(b) (7)(E)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Karl,

I bounced these off the DUSM briefing for today w/ the following results:

Slide 4 – overall status colors don't match the DUSM brief. I believe they haven't been updated following the decision to baseline at start of construction?

Slide 5 – 8 – The colors in the milestone schedule in the bottom left quadrant of each slide doesn't match the DUSM brief...same reason as above.

Slide 5 – 9 & 12 – 17 – Recommend changing the color of the clipboard clip art in the Status quadrant. It's easy to think every project is on a 1-30 day slip because that's what the legend at the bottom of the page says. I would personally delete all the clip art, but as long as the colors don't confuse anything, com si com sa.

Slide 19 – the events in the upper right quadrant are not all in chronological order. Seems they should be.

Slide 20 – the word "design" in the 2<sup>nd</sup> line of the 3<sup>rd</sup> major bullet needs an "s" ...should be plural

Slide 21 – a vertical line showing where currently are in the process would be useful.

v/r,

TW

(b) (6), (b) (7)(C)

Deputy Chief of Staff – Enterprise Services

U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

---

**From:** Enterprise Services Exec Sec

**Sent:** Wednesday, February 28, 2018 5:26 PM

**To:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) >

**Cc:** (b) (6), (b) (7)(C)

(b) (7)(E) >; Enterprise Services Exec Sec

(b) (7)(E) >

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Good afternoon Front Office,

Please find the attached briefing by OFAM for this task.

We have also received the S1/S2 BB task for talking point and a deck on this same subject due back to OC Briefing Staff by 10 AM Friday March 2. We have requested that OFAM provide the additional materials (talking points) by 3:00 PM in order to give you time to review in conjunction with this brief.

Thank you,

(b) (6), (b) (7)(C)

Enterprise Services ExecSec  
Senior Management Council ExecSec  
U.S. Customs and Border Protection



**CBP Enterprise Services**

---

**From:** OFAM-TASKINGS

**Sent:** Wednesday, February 28, 2018 3:34 PM

**To:** (b) (6), (b) (7)(C) >; Enterprise Services Exec Sec  
(b) (7)(E) (b) (6), (b) (7)(C) >

**Cc:** (b) (6), (b) (7)(C) >; OFAM-TASKINGS  
(b) (7)(E) (b) (6), (b) (7)(C) >

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

Please see OFAM's submission attached. We have included the Prototype Update as backup slides per EAC Kolbe's request below, however because the prototype evaluation and assessment are pre-decisional before the Wall IPT on March 8<sup>th</sup>, we recommend not including it if the meeting occurs before then.

Thank you!

(b) (6), (b) (7)(C)

Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, February 28, 2018 1:20 PM

**To:** OFAM-TASKINGS (b) (7)(E); Enterprise Services Exec Sec

(b) (7)(E) (b) (6), (b) (7)(C) >

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

No. C1 has not been briefed and this is one of the specific changes that was made to the deck: removing mention of the T&E. It will wait until after the IPT.

VR / (b) (6), (b) (7)(C)

---

**From:** OFAM-TASKINGS

**Sent:** Wednesday, February 28, 2018 9:20 AM

**To:** Enterprise Services Exec Sec (b) (7)(E) >; (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

>; OFAM-TASKINGS < (b) (7)(E)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

Good Morning ES, Thank you for sending. DHS is asking for the T&A results. It's our understanding, we do not want to share these in advance of CBP leadership reviewing at the Monthly Wall IPT on 3/8. Please advise if a meeting date has been scheduled and if we should include #3 below in this draft. Thank you!

(b) (5)

(b) (6), (b) (7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

---

**From:** Enterprise Services Exec Sec

**Sent:** Wednesday, February 28, 2018 8:27 AM

**To:** OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)

**Cc:** Enterprise Services Exec Sec (b) (7)(E) (b) (6), (b) (7)(C)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** KOLBE, KATHRYN

**Sent:** Tuesday, February 27, 2018 8:28 AM

**To:** (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6), (b) (7)(C) <(b) (6), (b) (7)(C)>; CALVO, KARL H. <(b) (6), (b) (7)(C)>

**Cc:** (b) (6), (b) (7)(C) <(b) (6), (b) (7)(C)>

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

**Kathryn L. Kolbe**  
**Executive Assistant Commissioner**  
**Enterprise Services**  
**U.S. Customs and Border Protection**  
**Office** (b) (6), (b) (7)(C)



Cell (b) (6), (b) (7)(C)

---

**From:** (b) (6)

**Sent:** Monday, February 26, 2018 3:44 PM

**To:** (b) (6) @omb.eop.gov; (b) (6) @omb.eop.gov; KOLBE, KATHRYN

(b) (6), (b) (7)(C)

>; Hamilton, Gene (OAG) <(b) (6)>

(b) (6)

**Cc:** (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov;

FLANAGAN, PATRICK S (b) (6), (b) (7)(C) >

**Subject:** Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
  1. Deputy Secretary Elaine Duke
  2. Claire Grady, Undersecretary for Management
  3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
  4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
  1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
  2. TBD
- ACOE:
  1. LTG Todd T. Semonite, The Chief of Engineers
  2. TBD
- DOJ:
  1. Deputy Attorney General Rod Rosenstein
  2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
  1. TBD
  2. TBD
- OMB:
  1. Kathleen Kraninger, Program Associate Director for General Government
  2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:

1. Allison Brigati, Deputy Administrator
2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

*Briefing Book Coordinator and Scheduler*  
*Office of the Deputy Secretary*  
Department of Homeland Security

(b) (6), (b) (7)(C)

*Karl H. Calvo, CFM, PMP*

Assistant Commissioner  
Office of Facilities & Asset Management  
(b) (6), (b) (7)(C) (cell)

DRAFT

# Border Wall Program Update

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Prepared for the Border Wall Interagency Task Force

March 2018

**VERSION 2 3/1/18**



U.S. Customs and  
Border Protection

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BW 8 FOIA CBP 001779



# Agenda

- Status and Progress of FY 2017 Wall Program
- Status and Progress of FY 2018 Wall Program
- Backup Slides



# FY 2017 Program

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# Projects at a Glance

## FY 2017 | 40 Miles

	Sector and Description	Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	

\*Funding includes programmatic costs and planning for FY18 Program.

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW 8 FOIA CBP 001782

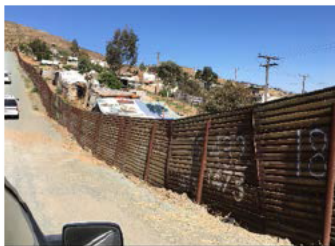
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# FY17 San Diego Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



## Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
  - Both prime contractors stated their intent to bid
  - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids

## Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles					
Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	10/11/17	10/11/17	Complete
	CON	Advertise	10/18/17	10/18/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

- (b) (5)
  - Continued collaboration with the Prequalified Sources vendors resulted in two bidders
- (b) (5)

Legend:  = Complete  = On Schedule  = 1-30 Days Slip  = 30+ Days Slip  = TBD

BW 8 FOIA CBP 001783

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# FY17 El Centro Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with 30' steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



## Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



## Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles					
Type	Milestone	Milestone Date	Actual	Status	
ENV	Waiver Signed by S1 and Published to FR	9/5/17	9/5/17		Calexico Port of Entry El Centro Sector, CA 10/7/18
ENV	Environmental Memo for Record	2/9/18	2/12/18		
CON	Ready to Advertise	8/25/17	8/25/17		
CON	Advertise	8/31/17	8/31/17		
CON	Contract Award	11/8/17	11/8/17		
CON	Construction NTP	2/12/18	2/15/17		
CON	Construction Complete	(b) (5)			

## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD





# FY17 El Paso Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (5) steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



## Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added

## Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles					
El Paso BPS El Paso Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	10/27/17	10/27/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

- (b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY17 El Paso Sector Vehicle Barrier Replacement

## Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b)(7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



## Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due 2/28

## Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles					
Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	9/12/17	9/12/17	Complete
	CON	Advertise	9/21/17	9/21/17	Complete
	CON	Contract Award	1/22/18	1/22/18	Complete
	CON	Construction NTP	2/15/18	2/15/18	Complete
	CON	Construction Complete	(b) (5)		On Schedule

## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

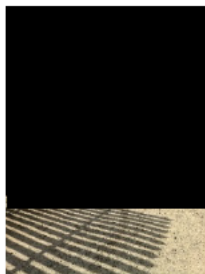
TBD



# FY17 Rio Grande Valley Sector Wall Gates

## Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
  - 5 Gates in Cameron County
  - 11 Gates in Cameron County
  - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



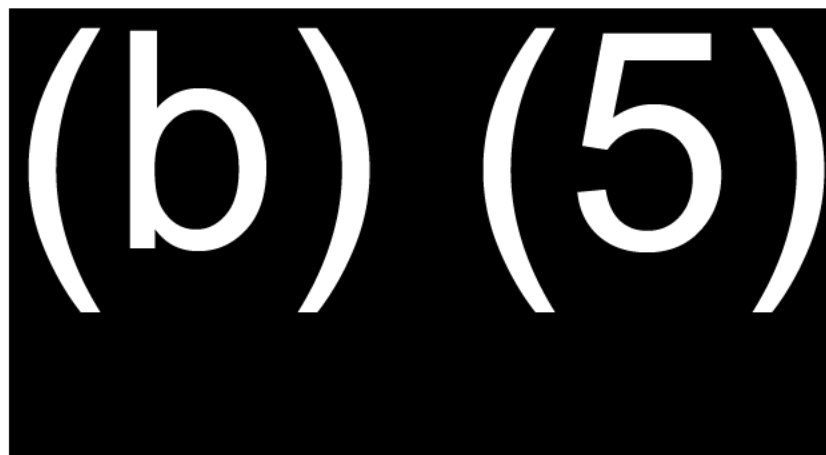
## Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development

## Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
	Type	Milestone	Milestone Date	Actual	Status
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			

## Risks/Mitigations



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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

Rev 8 FOIA CBP-001187



# FY 2018 Program



# Projects at a Glance

## FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overall Status
<b>6</b>	<b>Rio Grande Valley (RGV) Levee Wall System (Hidalgo)</b>	<b>Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)</b>	<b>(b) (5)</b>	
<b>6.A</b>	RGV-01 Levee Wall System	~2.9 miles		
<b>6.B</b>	RGV-02 Levee Wall System	~7.9 miles		
<b>6.C</b>	RGV-03 Levee Wall System	~5.5 miles		
<b>6.D</b>	RGV-04 Levee Wall System	~11.2 miles		
<b>7</b>	<b>Rio Grande Valley Border Wall System (Starr)</b>	<b>Construct ~32 miles of new border wall system in RGV Sector (Starr County)</b>	<b>(b) (5)</b>	
<b>7.A</b>	RGV-05 Border Wall System	~2 miles		
<b>7.B-E</b>	RGV-06-09 Border Wall System	~30 miles		Pending H&H
<b>8</b>	<b>San Diego Secondary Barrier</b>	<b>Replace ~14 miles of secondary wall in San Diego Sector</b>	<b>TBD</b>	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW 8 FOIA CBP 001789

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# FY18 Rio Grande Valley Sector RGV-01 Levee Wall System

## Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)

## Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release

## Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18		
RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)			
RE	Possession (for ~0.3 miles)				
ENV	Waiver Signed by S1 and Published to FR				
ENV	Environmental Stewardship Plan Complete				
CON	Ready to Advertise				
CON	Advertise				
CON	Contract Award				
CON	Construction NTP				
CON	Construction Complete				

## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
  - Advertising "Subject to Availability of Funds" (SAF)
- Land acquisition is required to complete this segment
  - CBP will contact landowner prior to RFP release

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-02 Levee Wall System

## Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

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## Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-03 Levee Wall System

## Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD





# FY18 Rio Grande Valley Sector RGV-04 Levee Wall System

## Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

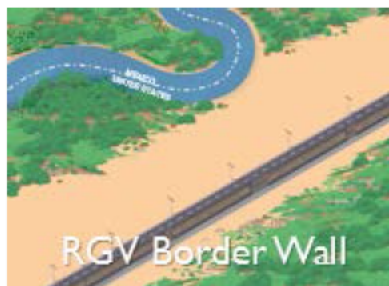
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# FY18 Rio Grande Valley Sector RGV-05 Border Wall System

## Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)
- Estimated Cost:  
(b) (5)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway

## Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)

Legend: = Complete

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= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 San Diego Sector Secondary Wall Replacement

## Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design

## Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received

## Key Milestone Schedule

SDC Secondary (FY18) ~14 Miles					
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/7/18		
	ENV	Environmental Stewardship Plan Complete	12/7/18		
	CON	Ready to Advertise	6/7/18		
	CON	Advertise	6/7/18		
	CON	Contract Award	8/23/18		
	CON	Construction NTP	11/20/18		
	CON	Construction Complete	11/27/20		

## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

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= 30+ Days Slip

= TBD



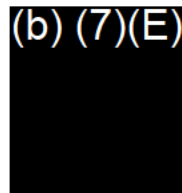
# Back Up Slides (Prototype)



# FY17 San Diego Sector Border Wall Prototype

## Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



## Status

- Awarded contracts 8/26/17 & 9/7/17
- Construction started 9/26/17
- Construction completed 10/24/17
- Testing & Evaluation (T&E) started 11/27/17 & completed 12/13/17
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)

## Key Milestone Schedule

Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	Complete
	CON	Contract Award – Other Materials	9/7/17	Complete
	CON	Construction Start	9/26/17	Complete
	CON	Construction Complete	10/24/17	Complete
	T&E	T&E Start	11/27/17	Complete
	T&E	T&E Complete	12/13/17	Complete
	T&E	T&E Report Complete	2/23/18	Complete
	T&E	PM Design Specification Approval	3/5/18	On Schedule
	T&E	CBP IPT Design Specification Approval	3/8/18	On Schedule

## Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

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= TBD

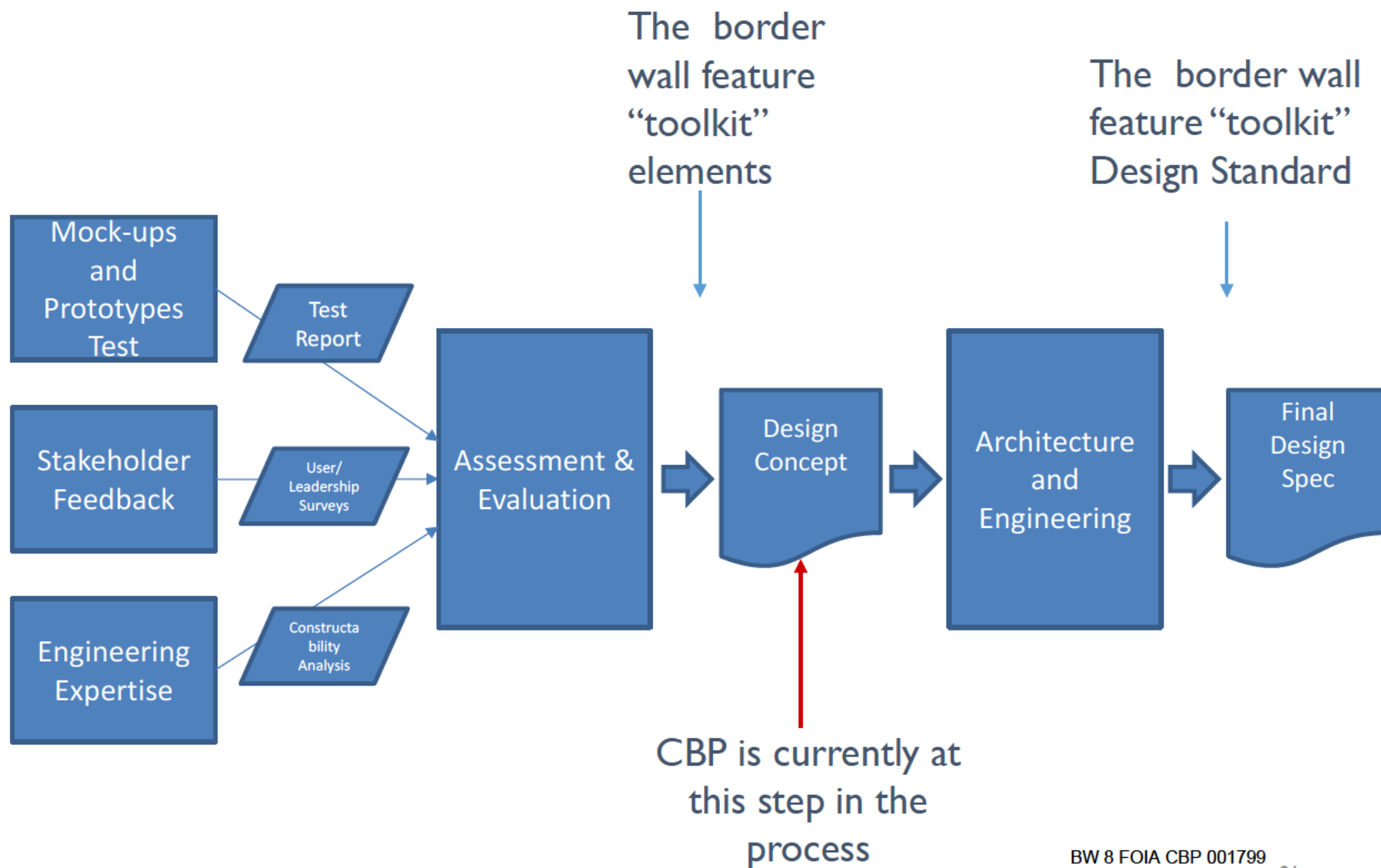


# Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
  - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
  - CBP assembled an expert panel to support this phase
    - U.S. Border Patrol senior leaders
    - Office of Facilities and Asset Management program managers
    - CBP Office of Acquisition
    - DHS Science & Technology (S&T)
    - U.S. Army Corps of Engineers
  - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall designs against performance criteria based on USBP’s operational needs as well as engineering factors
  - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; presenting to CBP leadership on March 8 for final approval



# Wall Prototype Assessment & Evaluation Phase





U.S. Customs and  
Border Protection



# Homeland Security



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)  
**Date:** Thursday, February 15, 2018 3:33:48 PM  
**Attachments:** [image001.png](#)

---

If (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are good with it we can provide the quick look brief if it hasn't been done yet

(b) (6), (b) (7)(C) do we want to send the final brief from assessment this week or smooth that out first?

Sent using OWA for iPhone

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, February 15, 2018 3:23:47 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** [EXTERNAL] FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Any idea when this will be done?

(b) (6), (b) (7)(C)  
Portfolio Management and Analysis Branch  
Border Patrol and Air and Marine PMO  
Mobile: (b) (6), (b) (7)(C)

---

**From:** Sarapu, Leslie [mailto:(b) (6)]  
**Sent:** Thursday, February 15, 2018 3:06 PM  
**To:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)  
**Cc:** Davis, Ashley V <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> (b)(6);(b)(7)(C)  
(b) (6);(b)(7)(C)  
(b) (6);(b)(7)(C)  
**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good afternoon,

I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.

Thanks,  
Leslie

GAO review: Southwest border wall (job code 102336)

Leslie Sarapu  
Senior Analyst, Homeland Security & Justice  
U.S. Government Accountability Office

(b) (6)  
(b) (6)

---

**From:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)  
**Sent:** Friday, January 26, 2018 10:27 AM  
**To:** Sarapu, Leslie  
**Cc:** Davis, Ashley V; Henriquez, Elia (Jeanette) (b)(6);(b)(7)(C)  
**Subject:** RE: GAO Follow-Up Items for review of Southwest Border Wall (102336)  
**Importance:** High

Good Morning Leslie,

Please see below and attached for our response to this request. Please note, all dates are estimated as of 1/24/18, as noted below.

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

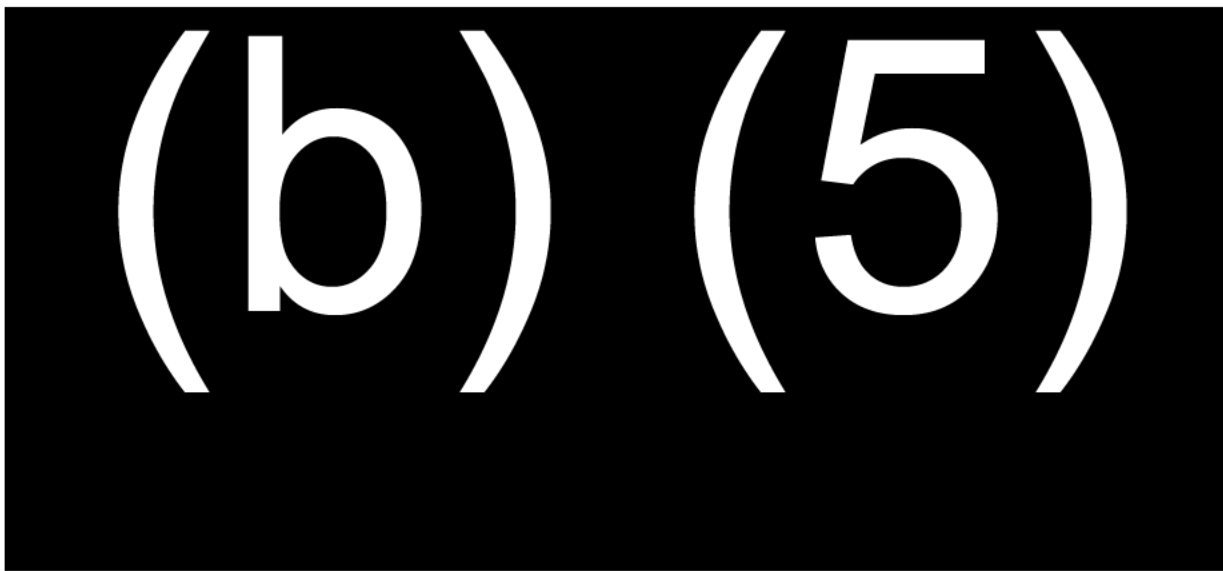
Office of Facilities & Asset Management (OFAM)

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**From:** Sarapu, Leslie [mailto: (b) (6)]  
**Sent:** Tuesday, January 16, 2018 9:34 AM  
**To:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)  
**Cc:** Davis, Ashley V < (b) (6) > (b) (6), (b) (7)(C) Henriquez, Elia (Jeanette) J  
< (b) (6) >  
**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.



We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b)(6);(b)(7)(C) suggested that meeting should include (b)(6);(b)(7)(C) (please excuse a misspelling), as he was involved in that process. (b)(6);(b)(7)(C) can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,  
Leslie

Leslie Sarapu  
Senior Analyst, Homeland Security & Justice  
U.S. Government Accountability Office

(b) (6)

(b) (6)

---

**From:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)  
**Sent:** Friday, January 12, 2018 11:55 AM  
**To:** Sarapu, Leslie  
**Cc:** Davis, Ashley V  
**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, (b) (6), (b) (7)(C)

Thanks,

## OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

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**From:** Sarapu, Leslie [mailto:(b) (6)]

**Sent:** Friday, January 12, 2018 11:06 AM

**To:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Cc:** Davis, Ashley V <(b) (6)>

**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,  
Leslie

### GAO:

Rebecca Gambler (Director) (b) (6)

Jeanette Henriquez (AD), (b) (6)

Ashley Davis (AIC), (b) (6)

Leslie Sarapu (Analyst), (b) (6)

### CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

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**From:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

**Sent:** Tuesday, January 09, 2018 1:41 PM

**To:** Sarapu, Leslie; (b) (6), (b) (7)(C)

**Cc:** Davis, Ashley V

**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

### Logistics

Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC

Meeting Floor – 7th (Suite 755N)

Conference Room – 712A

Conference Line – (b) (7)(E) passcode: (b) (7)(E)

\*\*\*Leslie, please contact (b) (6), (b) (7)(C) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

## OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

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**From:** Sarapu, Leslie [mailto:(b) (6)]

**Sent:** Tuesday, January 9, 2018 1:35 PM

**To:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E); (b) (6); (b) (7)(C)

**Cc:** Davis, Ashley V <(b) (6)>

**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,  
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,  
Leslie

---

**From:** Sarapu, Leslie  
**Sent:** Thursday, January 04, 2018 3:08 PM  
**To:** 'OFAM AUDIT PROGRAM MANAGEMENT'  
**Cc:** Davis, Ashley V  
**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E).

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

---

**From:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ]  
**Sent:** Thursday, January 04, 2018 2:55 PM  
**To:** Sarapu, Leslie  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi (b) (6)

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

### OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)  
Office of Facilities & Asset Management (OFAM)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 4, 2018 2:51 PM  
**To:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) Sarapu, Leslie <(b) (6)>  
**Cc:** (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6)> OFAM Business Operations Program Accountability Executive Support (b) (7)(E) (b) (6), (b) (7)(C) >  
**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:

1/11 12:30-1:30  
1/12 2:00-5:00  
1/19 1:30-5:00

(b) (6), (b) (7)(C)  
Portfolio Management and Analysis Branch  
Border Patrol and Air and Marine PMO  
Mobile: (b) (6), (b) (7)(C)

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**From:** OFAM AUDIT PROGRAM MANAGEMENT  
**Sent:** Thursday, January 4, 2018 12:35 PM  
**To:** Sarapu, Leslie <(b) (6)>  
**Cc:** (b) (6), (b) (7)(C) Davis, Ashley V  
<(b) (6)> OFAM Business Operations Program Accountability Executive Support (b) (7)(E) (b) (6), (b) (7)(C)  
**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

## OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

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**From:** Sarapu, Leslie [mailto:(b) (6)]

**Sent:** Thursday, January 4, 2018 12:19 PM

**To:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

**Cc:** (b) (6), (b) (7)(C) Davis, Ashley V

<(b) (6)>

**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,

Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,

Leslie

---

**From:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

**Sent:** Thursday, January 04, 2018 11:40 AM

**To:** Sarapu, Leslie

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15<sup>th</sup> is a federal holiday. Are you asking to meet on the 15<sup>th</sup>?

Thank you!

## OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

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**From:** Sarapu, Leslie [mailto:(b) (6)]

**Sent:** Thursday, January 4, 2018 11:23 AM

**To:** (b) (6), (b) (7)(C) >; Davis, Ashley V <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT

(b) (7)(E)

(b) (6), (b) (7)(C)

**Cc:** Henriquez, Elia (Jeanette) J <(b) (6)>

**Subject:** RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b) (7)

Thank you so much for the information.

(b) (6), (b) (7) I look forward to working with you.

Best, Leslie

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 04, 2018 11:21 AM  
**To:** (b) (6) OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)  
**CC:** (b) (6), (b) (7)(C)  
**Subject:** GAO Follow-Up Items for review of "Southwest Border Wall"(102336)  
**Importance:** High

(b) (6)

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) (OFAM Audit Program Manager (APM)) (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11<sup>th</sup> at 10:00 or Monday, January 15<sup>th</sup> at 10:00, 11:00, or 1:00
2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)(C)
3. Copy of Test Plan for the border wall prototypes. GAO received the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)
4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7)(C) will check on this in her absence.
5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), Component Audit Liaison  
U.S. Customs and Border Protection  
Washington, D.C.

(b) (6), (b) (7)(C)

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**From:** Sarapu, Leslie [mailto:(b) (6)]  
**Sent:** Wednesday, January 3, 2018 4:18 PM  
**To:** (b) (6), (b) (7)(C) >; Davis, Ashley V <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT  
<(b) (7)(E)>  
**Cc:** Henriquez, Elia (Jeanette) J <(b) (6)>  
**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11<sup>th</sup> at 10:00

Monday, January 15<sup>th</sup> at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,  
Leslie

Leslie Sarapu  
Senior Analyst, Homeland Security & Justice  
U.S. Government Accountability Office

(b) (6)

(b) (6)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, December 06, 2017 8:56 AM  
**To:** Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT  
**Cc:** Sarapu, Leslie; Henriquez, Elia (Jeanette) J  
**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*  
*U.S. Customs and Border Protection*  
*Washington, DC*  
(b) (6), (b) (7)(C)

---

**From:** Davis, Ashley V [mailto:(b) (6)]  
**Sent:** Tuesday, December 5, 2017 10:45 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>  
**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

See below for the update on request 1.

(b) (5)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, December 05, 2017 8:06 AM  
**To:** Davis, Ashley V  
**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

---

**From:** Davis, Ashley V  
**Sent:** Tuesday, December 05, 2017 7:49:30 AM  
**To:** OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)  
**Cc:** Sarapu, Leslie; Henriquez, Elia (Jeanette) J  
**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,  
Ashley

---

**From:** OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)  
**Sent:** Tuesday, December 05, 2017 7:34 AM  
**To:** Davis, Ashley V; (b) (6), (b) (7)(C)



Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J  
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)  
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

## OFAM Audit Program Management

(b) (7)(E)  
Business Operations Division (BOD)  
Office of Facilities & Asset Management (OFAM)

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**From:** Davis, Ashley V [mailto:(b) (6)]  
**Sent:** Tuesday, November 21, 2017 2:02 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** Sarapu, Leslie <(b) (6)>; Henriquez, Elia (Jeanette) J <(b) (6)>; OFAM AUDIT PROGRAM MANAGEMENT <(b) (7)(E)>; (b) (6), (b) (7)(C)  
**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,  
Ashley

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, November 21, 2017 1:43 PM  
**To:** Davis, Ashley V  
**Cc:** Sarapu, Leslie <(b) (6)>; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6); (b) (7)(C)  
**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), Component Audit Liaison  
U.S. Customs and Border Protection  
Washington, DC  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, November 16, 2017 4:32 PM  
**To:** 'Davis, Ashley V' <(b) (6)>  
**Cc:** Sarapu, Leslie <(b) (6)>; Henriquez, Elia (Jeanette) J <(b) (6)>; OFAM AUDIT PROGRAM MANAGEMENT <(b) (7)(E)>; (b) (6), (b) (7)(C)  
**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can "narrow" the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

(b) (6), (b) (7)(C), Component Audit Liaison  
U.S. Customs and Border Protection  
Washington, DC  
(b) (6), (b) (7)(C)

---

**From:** Davis, Ashley V [mailto:(b) (6)]  
**Sent:** Tuesday, November 14, 2017 12:43 PM  
**To:** (b) (6), (b) (7)(C) >  
**Cc:** Sarapu, Leslie <(b) (6)>; Henriquez, Elia (Jeanette) J <(b) (6)>; OFAM AUDIT PROGRAM MANAGEMENT

(b) (7)(E)

**Subject:** RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(E) We are interested in both projects.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, November 14, 2017 10:28 AM  
**To:** Davis, Ashley V  
**Cc:** Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT  
**Subject:** CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" Is GAO referring to the "wall" project only or the "gates" project as well?

Thanks

(b) (6), (b) (7)(C), Component Audit Liaison  
U.S. Customs and Border Protection  
Washington, DC  
(b) (6), (b) (7)(C)

---

**From:** Davis, Ashley V [mailto:(b) (6)]  
**Sent:** Monday, November 13, 2017 9:33 AM  
**To:** (b) (6), (b) (7)(C) @hq.dhs.gov  
**Cc:** Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> (b) (6), (b) (7)(C)  
**Subject:** RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,  
Ashley

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, November 13, 2017 9:24 AM  
**To:** Davis, Ashley V; (b) (6)  
**Cc:** Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J (b) (6), (b) (7)(C)  
**Subject:** RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), Component Audit Liaison  
U.S. Customs and Border Protection  
Washington, DC  
(b) (6), (b) (7)(C)

---

**From:** Davis, Ashley V [mailto:(b) (6)]  
**Sent:** Monday, November 13, 2017 9:16 AM  
**To:** (b) (6) @hq.dhs.gov; (b) (6), (b) (7)(C)  
**Cc:** Gambler, Rebecca (b) (6); Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>  
**Subject:** Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

(b) (5)

Thanks! Please let me know if you have any questions.

Best,  
Ashley

Ashley Vaughan Davis  
Senior Analyst, Homeland Security and Justice  
U.S. Government Accountability Office  
441 G Street, NW  
Washington, DC 20548  
(b) (6)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: Border Wall Interagency Taskforce Meeting  
**Date:** Thursday, March 01, 2018 2:16:51 PM  
**Attachments:** [OFAM Wall PMR February 2018 vFINAL sbt 021618.pptx](#)  
[Border Wall Taskforce OFAM v2 030118.pptx](#)  
[DHS USM Bi-Weekly Update Briefing for 1 March OFAM FINAL5 022818.pptx](#)  
[Wall IPT Meeting 022818.pptx](#)  
[image001.png](#)

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Alright, all the decks should be identical now...

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, March 01, 2018 1:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) >; BPAM PMO TASKS  
(b) (7)(E)  
**Subject:** FW: Border Wall Interagency Taskforce Meeting

FYSA

(b) (6), (b) (7)(C)  
Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b) (6), (b) (7)(C)

---

**From:** CALVO, KARL H.  
**Sent:** Thursday, March 01, 2018 11:15 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** Enterprise Services Exec Sec (b) (7)(E); (b) (6), (b) (7)(C)  
; OFAM-TASKINGS  
(b) (7)(E); (b) (6), (b) (7)(C)  
**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

We've updated the slides attached to reflect your comments. Overall, this was our first stab at slides for this mtg.....In the USACE call this morning, EAC Kolbe seemed to imply that we'd have a shorter, more high-level deck for this meeting. We're standing by to support if this is her desire. See attached and below. My POC is (b) (6), (b) (7)(C) for add'l changes. Thx.

v/r

Karl

Slide 4 – overall status colors don't match the DUSM brief. I believe they haven't been updated following the decision to baseline at start of construction? Updated to reflect the final USM deck (late afternoon revisions from yesterday)

Slide 5 – 8 – The colors in the milestone schedule in the bottom left quadrant of each slide doesn't match the DUSM brief...same reason as above. Updated to reflect the final USM deck

Slide 5 – 9 & 12 – 17 – Recommend changing the color of the clipboard clip art in the Status quadrant. It's easy to think every project is on a 1-30 day slip because that's what the legend at the bottom of the page says. I would personally delete all the clip art, but as long as the colors don't confuse anything, com si com sa. Removed the clip art

Slide 19 – the events in the upper right quadrant are not all in chronological order. Seems they should be. Don't see where they're not chronological – on the Prototype slide in the backup, added 17 to make it clear that these aren't 2018 dates

Slide 20 – the word “design” in the 2<sup>nd</sup> line of the 3<sup>rd</sup> major bullet needs an “s” ...should be plural  
Done

Slide 21 – a vertical line showing where currently are in the process would be useful. Done

(b) (6), (b) (7)(C)  
Special Projects Analyst  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

---

**From:** OFAM-TASKINGS

**Sent:** Thursday, March 1, 2018 10:10 AM

**To:** [REDACTED] (b) (6), (b) (7)(C)

**Cc:** OFAM-TASKINGS [REDACTED] (b) (7)(E) [REDACTED] (b) (6), (b) (7)(C)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)  
Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)  
[REDACTED]

**From:** Enterprise Services Exec Sec

**Sent:** Thursday, March 01, 2018 10:08 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** OFAM-TASKINGS <(b) (7)(E)>; Enterprise Services Exec Sec

(b) (7)(E) >

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Forwarding this to you for awareness.

Best,

(b) (6), (b) (7)(C)

Enterprise Services

U.S. Customs and Border Protection

office: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, March 01, 2018 10:02 AM

**To:** CALVO, KARL H. (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

>; Enterprise Services Exec Sec

(b) (6), (b) (7)(C)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Karl,

I bounced these off the DUSM briefing for today w/ the following results:

Slide 4 – overall status colors don't match the DUSM brief. I believe they haven't been updated following the decision to baseline at start of construction?

Slide 5 – 8 – The colors in the milestone schedule in the bottom left quadrant of each slide doesn't match the DUSM brief...same reason as above.

Slide 5 – 9 & 12 – 17 – Recommend changing the color of the clipboard clip art in the Status quadrant. It's easy to think every project is on a 1-30 day slip because that's what the legend at the bottom of the page says. I would personally delete all the clip art, but as long as the colors don't confuse anything, com si com sa.

Slide 19 – the events in the upper right quadrant are not all in chronological order. Seems they should be.

Slide 20 – the word "design" in the 2<sup>nd</sup> line of the 3<sup>rd</sup> major bullet needs an "s" ...should be plural

Slide 21 – a vertical line showing where currently are in the process would be useful.

v/r,

TW

(b) (6), (b) (7)(C)

Deputy Chief of Staff – Enterprise Services

U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

[REDACTED]

---

**From:** Enterprise Services Exec Sec

**Sent:** Wednesday, February 28, 2018 5:26 PM

**To:** [REDACTED] (b) (6), (b) (7)(C)

[REDACTED] >

**Cc:** [REDACTED] (b) (6), (b) (7)(C)

[REDACTED] Enterprise Services Exec Sec

[REDACTED] (b) (7)(E)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Good afternoon Front Office,

Please find the attached briefing by OFAM for this task.

We have also received the S1/S2 BB task for talking point and a deck on this same subject due back to OC Briefing Staff by 10 AM Friday March 2. We have requested that OFAM provide the additional materials (talking points) by 3:00 PM in order to give you time to review in conjunction with this brief.

Thank you,

(b) (6), (b) (7)(C)

Enterprise Services ExecSec

Senior Management Council ExecSec

U.S. Customs and Border Protection



**CBP Enterprise Services**

---

**From:** OFAM-TASKINGS

**Sent:** Wednesday, February 28, 2018 3:34 PM

**To:** [REDACTED] (b) (6), (b) (7)(C) >; Enterprise Services Exec Sec

[REDACTED] (b) (7)(E) [REDACTED] (b) (6), (b) (7)(C) >

**Cc:** [REDACTED] (b) (6), (b) (7)(C) >; OFAM-TASKINGS

[REDACTED] (b) (7)(E) [REDACTED] (b) (6), (b) (7)(C) >

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

Please see OFAM's submission attached. We have included the Prototype Update as backup slides per EAC Kolbe's request below, however because the prototype evaluation and assessment are pre-decisional before the Wall IPT on March 8<sup>th</sup>, we recommend not including it if the meeting occurs before then.

Thank you!

(b) (6), (b) (7)(C)

Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, February 28, 2018 1:20 PM

**To:** OFAM-TASKINGS (b) (7)(E); Enterprise Services Exec Sec

(b) (7)(E) (b) (6), (b) (7)(C) >

**Cc:** (b) (6), (b) (7)(C) >

**Subject:** RE: Border Wall Interagency Taskforce Meeting

No. C1 has not been briefed and this is one of the specific changes that was made to the deck: removing mention of the T&E. It will wait until after the IPT.

VR / (b) (6), (b) (7)(C)

---

**From:** OFAM-TASKINGS

**Sent:** Wednesday, February 28, 2018 9:20 AM

**To:** Enterprise Services Exec Sec (b) (7)(E); (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C); OFAM-TASKINGS (b) (7)(E)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

Good Morning ES, Thank you for sending. DHS is asking for the T&A results. It's our understanding, we do not want to share these in advance of CBP leadership reviewing at the Monthly Wall IPT on 3/8. Please advise if a meeting date has been scheduled and if we should include #3 below in this draft. Thank you!

(b) (5)



(b) (6), (b) (7)(C)

Senior Task Manager  
Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b) (6), (b) (7)(C)

---

**From:** Enterprise Services Exec Sec

**Sent:** Wednesday, February 28, 2018 8:27 AM

**To:** OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C) >

**Cc:** Enterprise Services Exec Sec (b) (7)(E) ; (b) (6), (b) (7)(C)

**Subject:** FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** KOLBE, KATHRYN

**Sent:** Tuesday, February 27, 2018 8:28 AM

**To:** (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6), (b) (7)(C)

>; CALVO,

KARL H. <(b) (6), (b) (7)(C)>

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Border Wall Interagency Taskforce Meeting

(b) (6) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

**Kathryn L. Kolbe**  
**Executive Assistant Commissioner**  
**Enterprise Services**  
**U.S. Customs and Border Protection**  
(b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Monday, February 26, 2018 3:44 PM  
**To:** (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; KOLBE, KATHRYN  
(b) (6), (b) (7)(C)  
>; Hamilton, Gene (OAG) (b) (6) >;  
(b) (6)  
>  
**Cc:** (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>;  
FLANAGAN, PATRICK S (b) (6), (b) (7)(C) >  
**Subject:** Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
  1. Deputy Secretary Elaine Duke
  2. Claire Grady, Undersecretary for Management
  3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
  4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
  1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
  2. TBD

- ACOE:
  1. LTG Todd T. Semonite, The Chief of Engineers
  2. TBD
- DOJ:
  1. Deputy Attorney General Rod Rosenstein
  2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
  1. TBD
  2. TBD
- OMB:
  1. Kathleen Kraninger, Program Associate Director for General Government
  2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:
  1. Allison Brigati, Deputy Administrator
  2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

**(b) (6)**

**(b) (6)**

*Briefing Book Coordinator and Scheduler*  
*Office of the Deputy Secretary*  
 Department of Homeland Security

**(b) (6), (b) (7)(C)**

*Karl H. Calvo, CFM, PMP*

Assistant Commissioner  
Office of Facilities & Asset Management  
(b) (6), (b) (7)(C)

# Wall PMR

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Quad charts: As of February 16, 2018

S Curves: As of January 31, 2018



U.S. Customs and  
Border Protection

# CBP/USACE

## Wall Program Management Review

- Purpose: Provide a forum for CBP and USACE leadership to discuss status, challenges, risks and next steps for FY 2017 funded wall projects and FY 2018 President's Budget requested projects



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Border Protection

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BW 8 FOIA CBP 001822

# FY 2017 Funded Projects



U.S. Customs and  
Border Protection

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BW 8 FOIA CBP 001823




# FY17 Projects at a Glance


## FY 2017 | 40 Miles


	Sector and Description	Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	


\*Funding includes programmatic costs and planning for FY18 Program.

Legend:  = Complete

 = On Schedule

 = 1-30 Days Slip

 = 30+ Days Slip

 = TBD

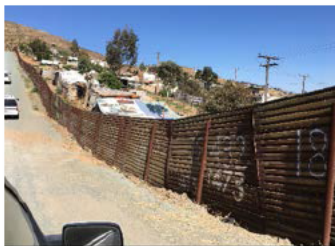




# FY17 San Diego Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with **(b) (5)** steel bollard wall in the Border Infrastructure System
- Estimated Cost: **(b) (5)**



## Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
  - Both prime contractors stated their intent to bid
  - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids

## Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles					
Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise	10/11/17	10/11/17	Complete
	CON	Advertise	10/18/17	10/18/17	Complete
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

**(b) (5)**

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

**(b) (5)**

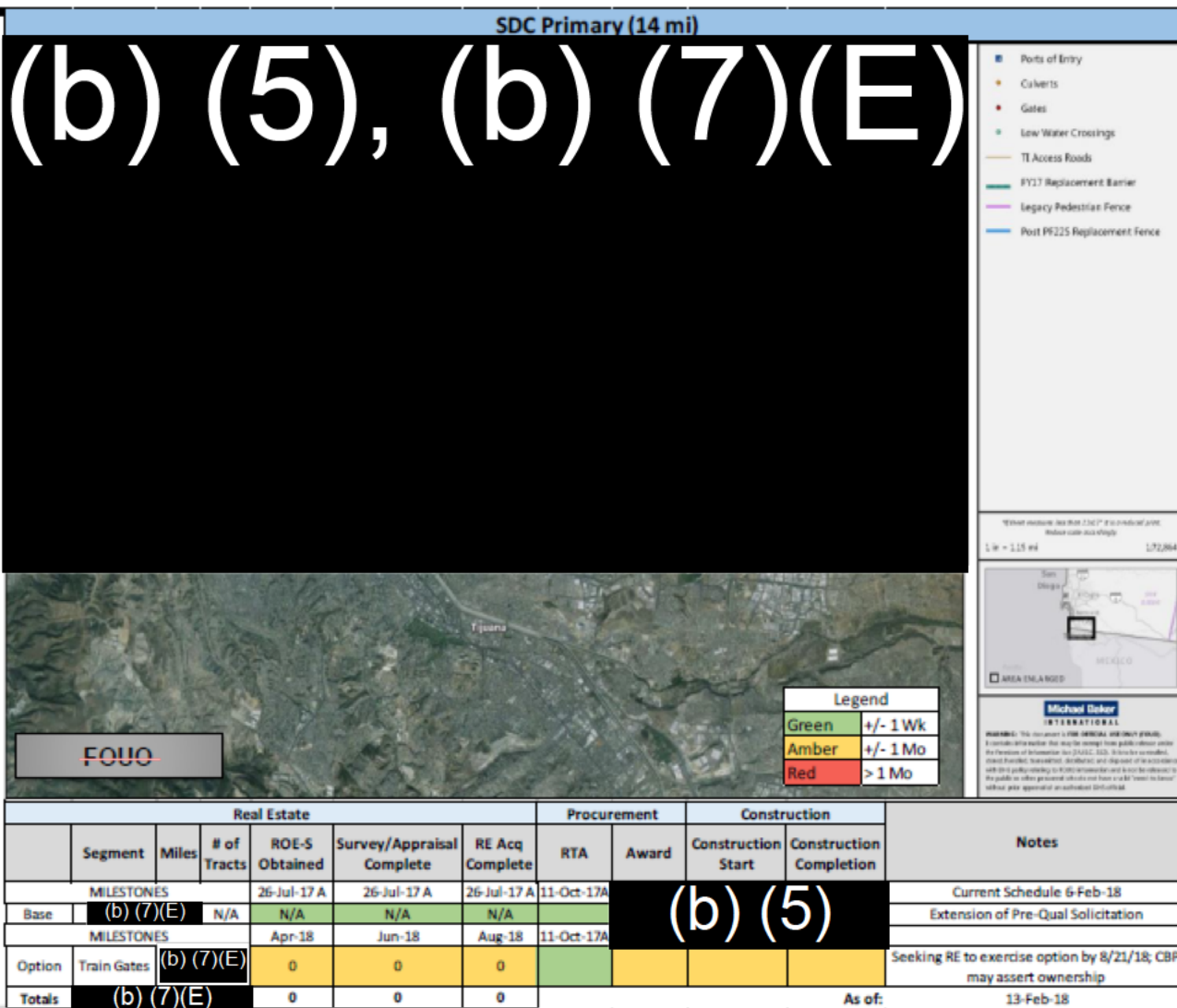
Legend:  = Complete  = On Schedule  = 1-30 Days Slip  = 30+ Days Slip  = TBD

BW 8 FOIA CBP 001825

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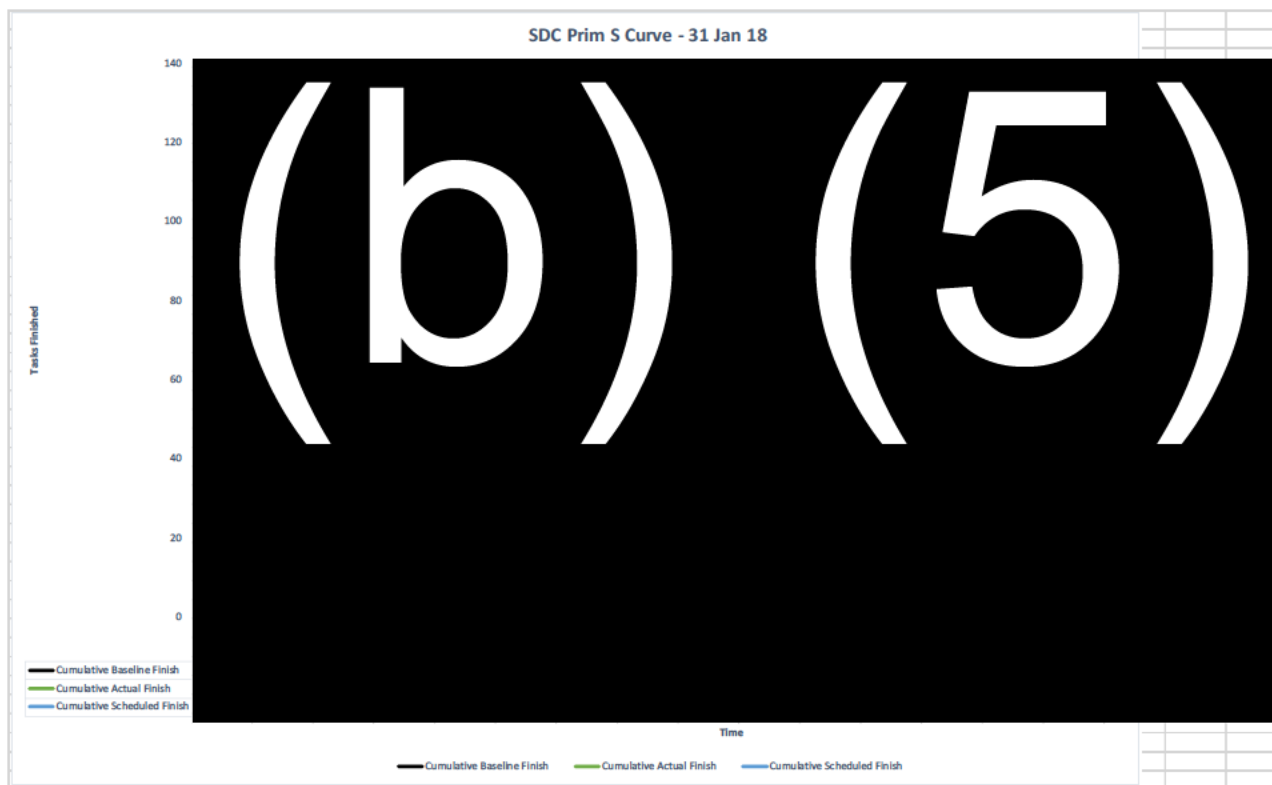
## FY17 SDC PRIMARY (14 MI)



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# IMS S-Curve: San Diego Sector Primary Pedestrian Wall Replacement



• (b) (5)



# FY17 El Centro Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



## Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



## Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles					
Calexico Port of Entry 10' Landing Mat Feet in Height	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	9/5/17	9/5/17	Complete
	ENV	Environmental Memo for Record	2/9/18	2/12/18	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	8/31/17	Complete
	CON	Contract Award	11/8/17	11/8/17	Complete
	CON	Construction NTP	2/12/18	2/15/17	Complete
	CON	Construction Complete	(b) (5)		On Schedule

## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



## FY17 ELC CAX (2.2 MI)

(b) (7)(E), (b) (5)

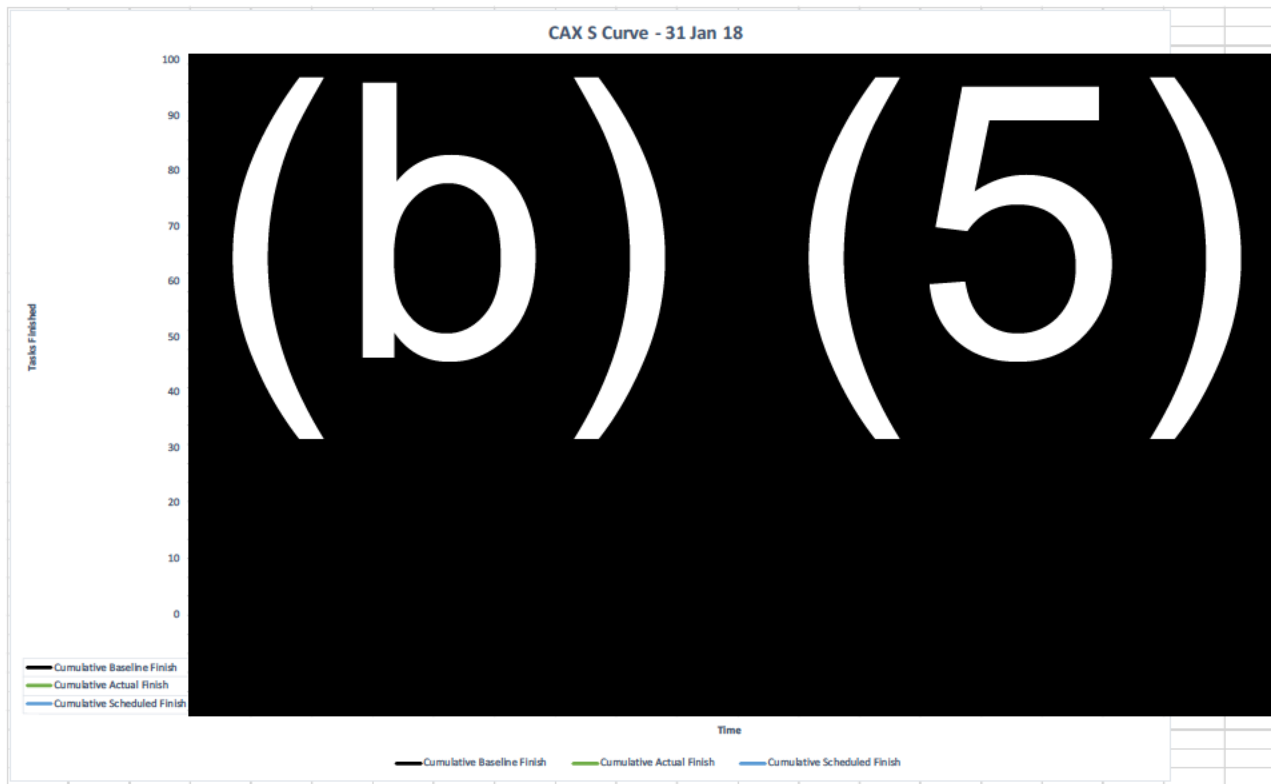
Real Estate						Procurement		Construction		Notes	
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start		Construction Completion
MILESTONES				7-Aug-17A	21-Aug-17A	27-Oct-17A	25-Aug-17A	8-Nov-17A	(b) (5)		Current Schedule 6-Feb-18
BASE	ELC	(b) (7)(E)		N/A	N/A	N/A					
MILESTONES				7-Aug-17A	21-Aug-17A	27-Oct-17A	25-Aug-17A	8-Nov-17A	(b) (5)		(b) (5)
OPTION	Bridge	(b) (7)(E)		N/A	N/A	N/A					
Totals	(b) (7)(E)	0	0	0	0	0			As of:		13-Feb-18



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## IMS S-Curve: El Centro Sector Primary Pedestrian Wall Replacement



• (b) (5)  
•

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# FY17 El Paso Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (7)(E) steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



## Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added

## Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles					
El Paso BPS El Paso Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	10/27/17	10/27/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD





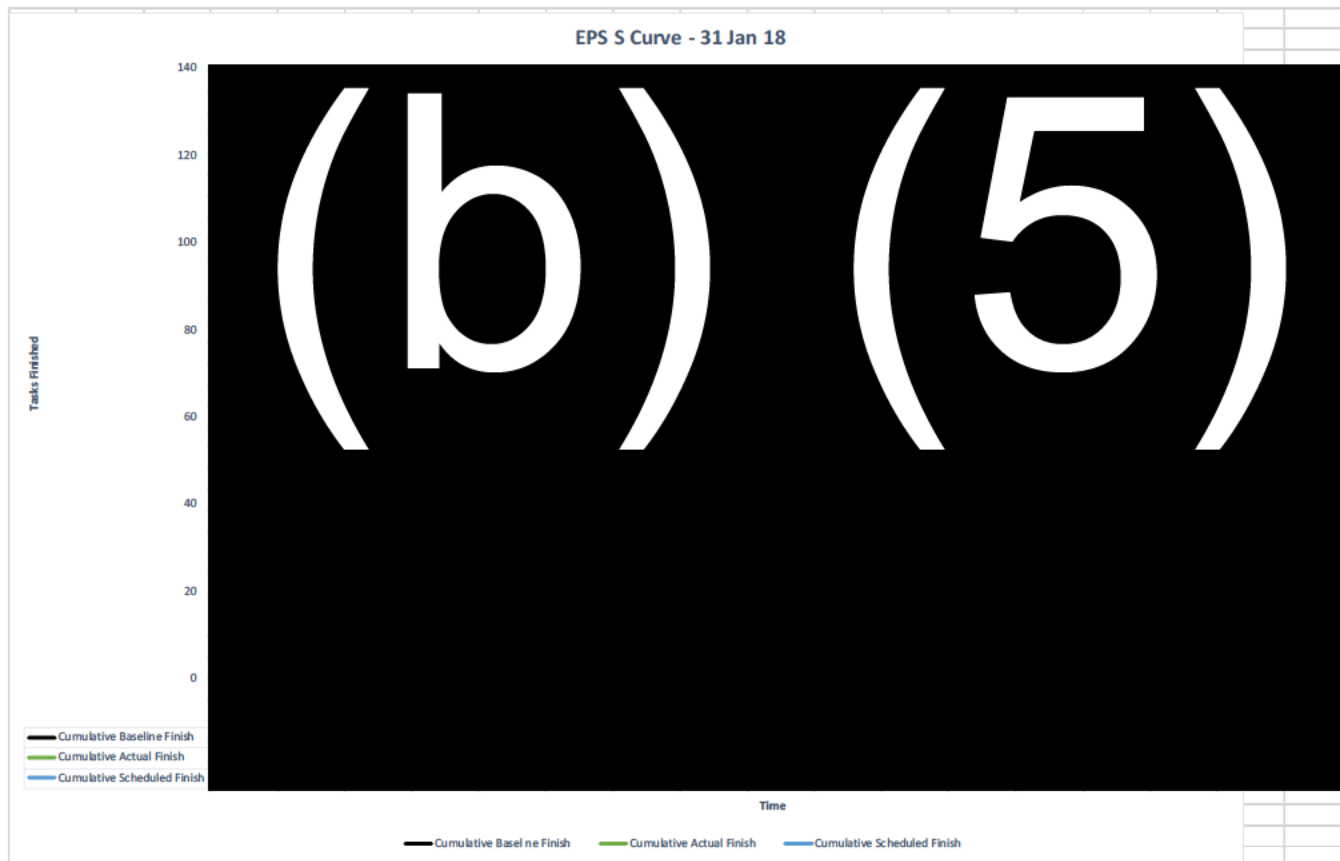
(b) (7)(E)

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## IMS S-Curve: El Paso Sector Primary Pedestrian Wall Replacement



• (b) (5)  
•

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# FY17 El Paso Sector Vehicle Barrier Replacement

## Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b)(7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



## Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due 2/28

## Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles					
Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	(b)(5)		On Schedule
	CON	Ready to Advertise	9/12/17	9/12/17	Complete
	CON	Advertise	9/21/17	9/21/17	Complete
	CON	Contract Award	1/22/18	1/22/18	Complete
	CON	Construction NTP	2/15/18	2/15/18	Complete
	CON	Construction Complete	(b)(5)		On Schedule

## Risks/Mitigations

- 

(b) (5)

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Legend: Complete

On Schedule

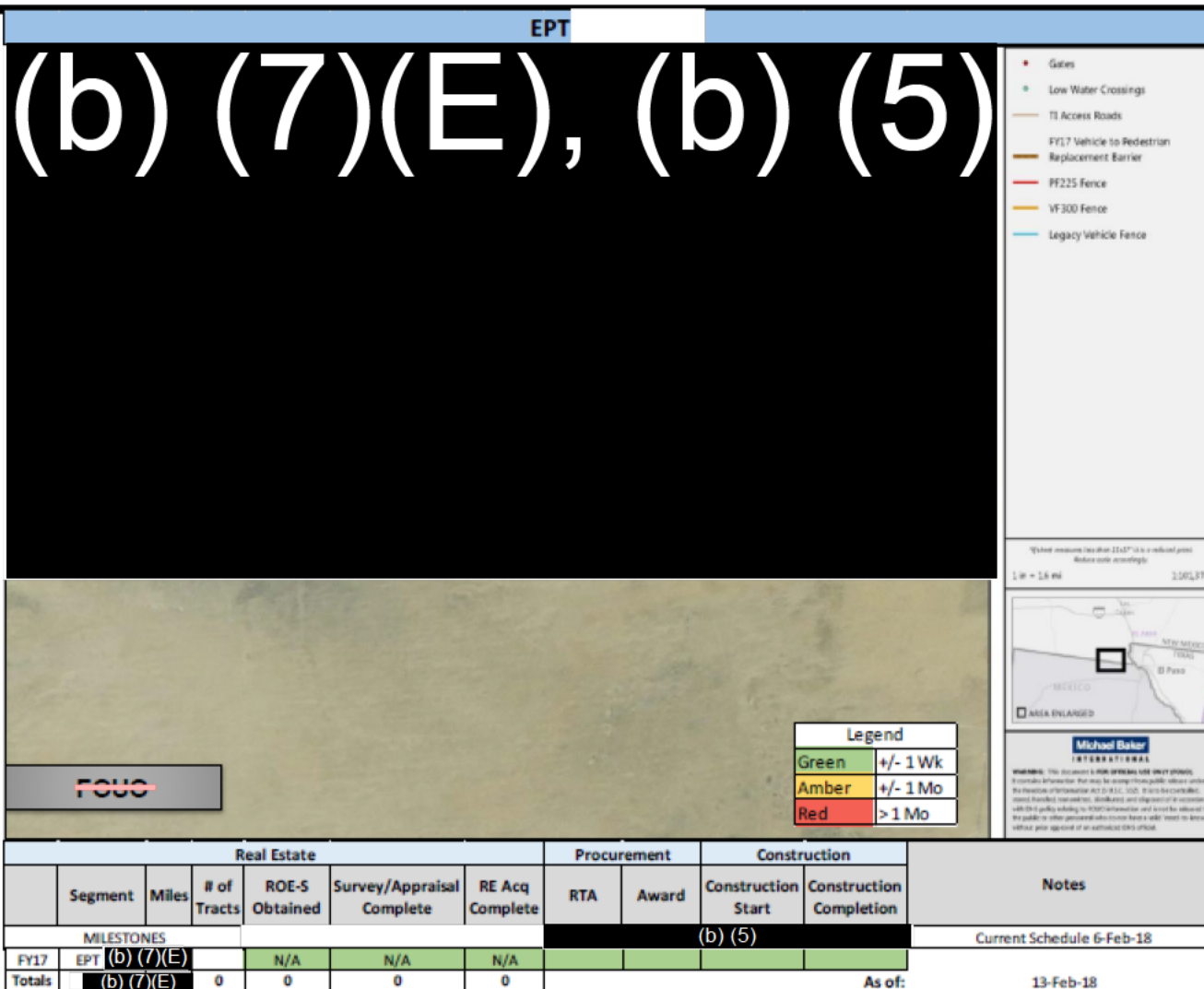
1-30 Days Slip

30+ Days Slip

TBD



## FY17 EPT STN (20 MI)



- Gates
- Low Water Crossings
- T1 Access Roads
- FY17 Vehicle to Pedestrian Replacement Barrier
- PF225 Fence
- VF300 Fence
- Legacy Vehicle Fence

1:100 = 1.6 mi



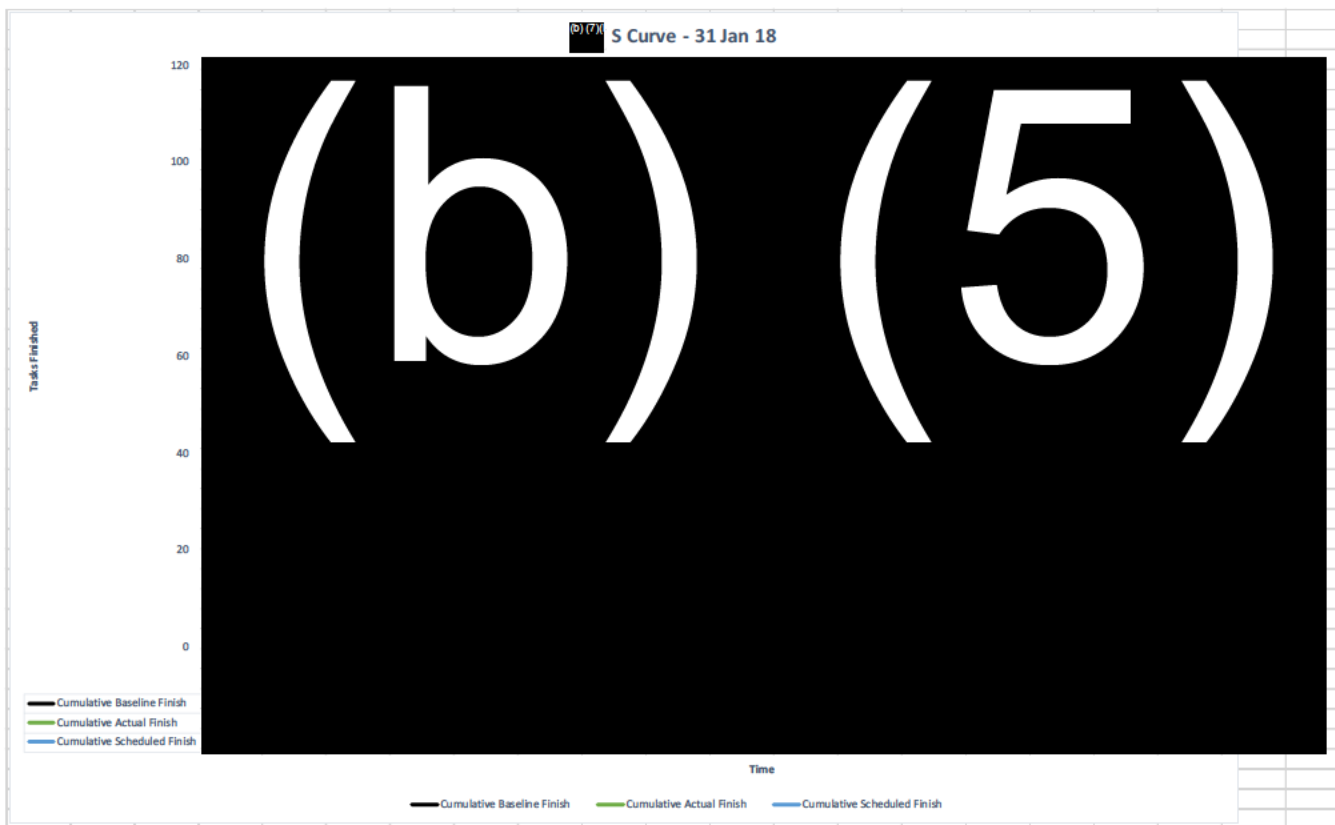
**Michael Baker INTERNATIONAL**

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## IMS S-Curve: El Paso Sector Vehicle Barrier Replacement



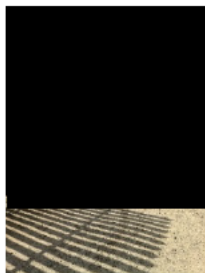
• (b) (5)  
•



# FY17 Rio Grande Valley Sector Wall Gates

## Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
  - 5 Gates in Cameron County
  - 11 Gates in Cameron County
  - 19 Gates in Hidalgo County
- Estimated Cost: (b) (7)(E)



## Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development

## Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
	Type	Milestone	Milestone Date	Actual	Status
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	ENV	Waiver Signed by S1 and Published to FR	(b) (7)(E)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			

## Risks/Mitigations

(b) (7)(E)

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= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

Rev 8 FOIA CBP-001837



# FY17 GATES

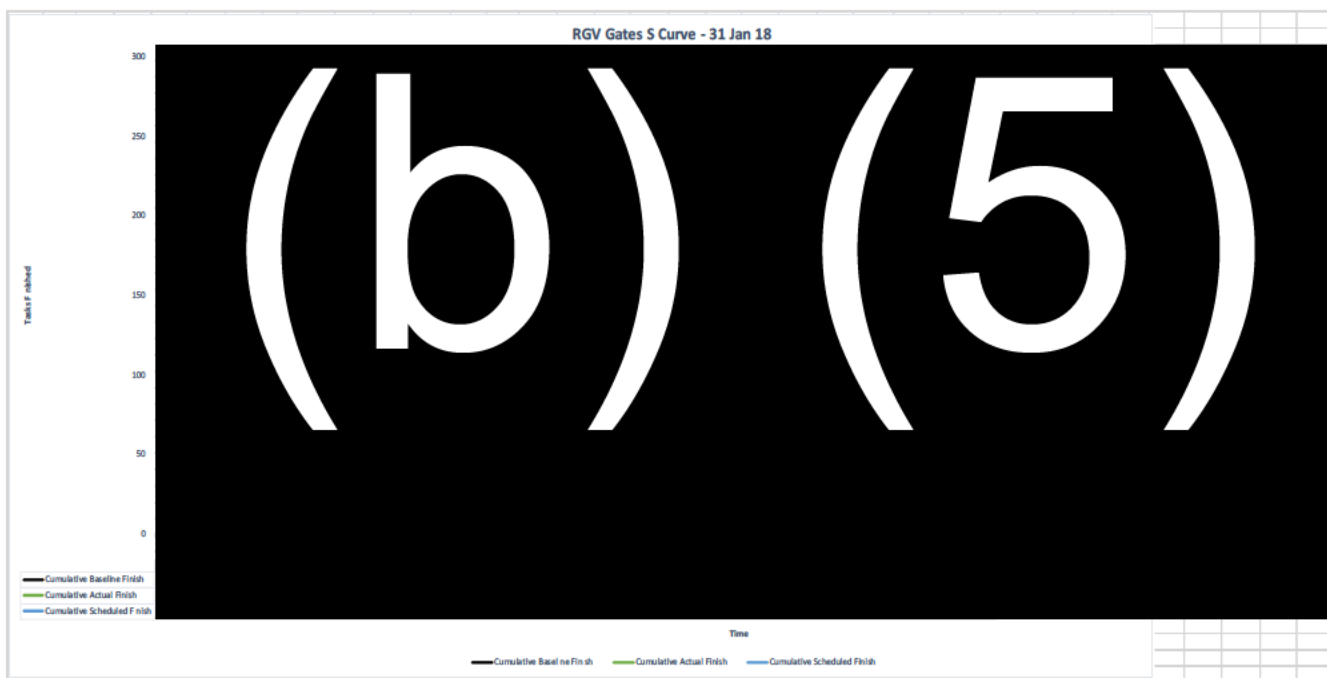
(b) (7)(E)

FY17 Gates (35 Gates)											
(b) (7)(E)											
Real Estate							Procurement		Construction		Notes
Segment	Gates	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion		
MILESTONES							(b) (5)				Current Schedule 6-Feb-18
Package 1	A	(b) (7)(E)			15-Nov-17 A	(b) (5)					
MILESTONES							(b) (5)				
Package 2	B	(b) (7)(E)				(b) (5)					
MILESTONES							(b) (5)				
Package 3	C	(b) (7)(E)			0	0	0				
Totals	(b) (7)(E)	(b) (7)(E)			0	0	0				As of: 13-Feb-18





## IMS S-Curve: Rio Grande Valley Sector Wall Gates



- (b) (5)
- (b) (5)

# FY 2018 President's Budget Request Projects



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# Projects at a Glance

## FY 2018 | 74 Miles

Sector and Description		Scope	Estimated Cost	Overall Status
<b>6</b>	<b>Rio Grande Valley (RGV) Levee Wall System (Hidalgo)</b>	<b>Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)</b>	<b>(b) (5)</b>	
<b>6.A</b>	RGV-01 Levee Wall System	~2.9 miles		
<b>6.B</b>	RGV-02 Levee Wall System	~7.9 miles		
<b>6.C</b>	RGV-03 Levee Wall System	~5.5 miles		
<b>6.D</b>	RGV-04 Levee Wall System	~11.2 miles		
<b>7</b>	<b>Rio Grande Valley Border Wall System (Starr)</b>	<b>Construct ~32 miles of new border wall system in RGV Sector (Starr County)</b>	<b>(b) (5)</b>	
<b>7.A</b>	RGV-05 Border Wall System	~2 miles		
<b>7.B-E</b>	RGV-06-09 Border Wall System	~30 miles		Pending H&H
<b>8</b>	<b>San Diego Secondary Barrier</b>	<b>Replace ~14 miles of secondary wall in San Diego Sector</b>	<b>TBD</b>	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-01 Levee Wall System

## Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release

## Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18		
RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)			
RE	Possession (for ~0.3 miles)	(b) (5)			
ENV	Waiver Signed by S1 and Published to FR	(b) (5)			
ENV	Environmental Stewardship Plan Complete	(b) (5)			
CON	Ready to Advertise	(b) (5)			
CON	Advertise	(b) (5)			
CON	Contract Award	(b) (5)			
CON	Construction NTP	(b) (5)			
CON	Construction Complete	(b) (5)			

## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
  - Advertising "Subject to Availability of Funds" (SAF)

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 RGV-01 (2.93 MI)  
LEVEE WALL

(b) (7)(E), (b) (5)

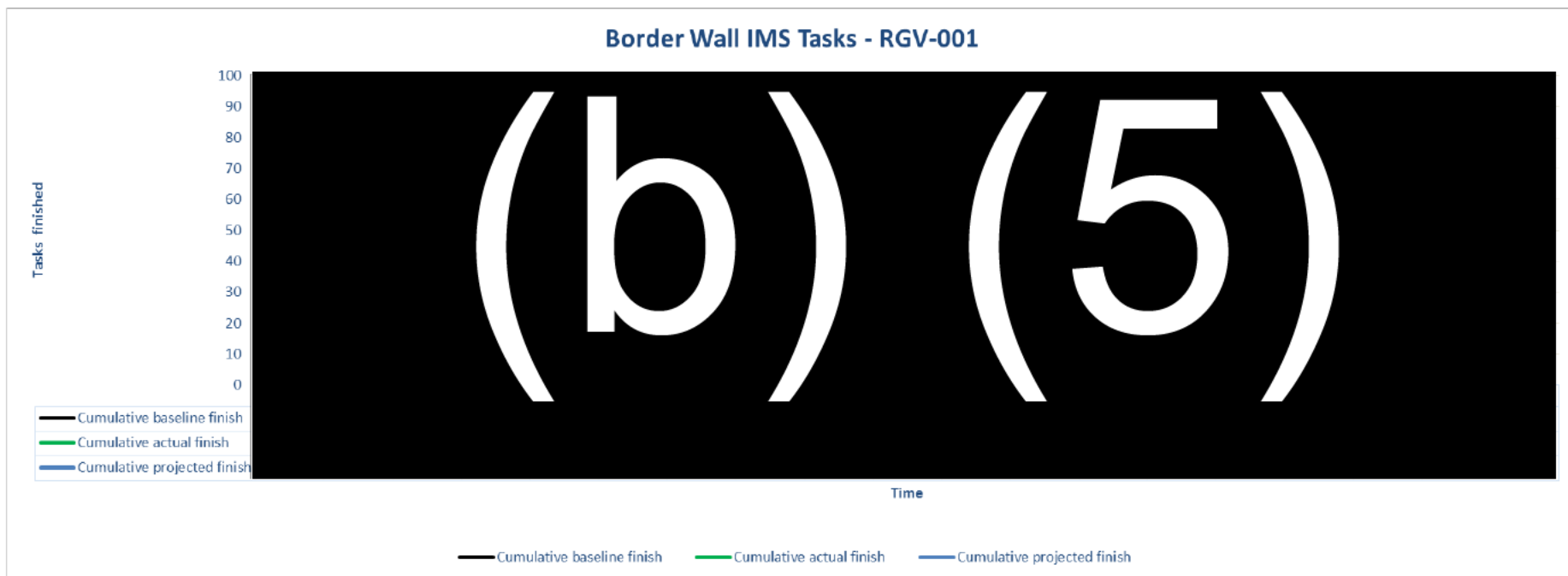
Real Estate						Procurement		Construction		Notes	
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start		Construction Completion
BASE MILESTONES				N/A	N/A	N/A	(b) (5)				Current Schedule 6-Feb-18
Base	A	(b) (7)(E) (b) (5)				(b) (5)				(b) (5)	
OPTION MILESTONES											
Option	B	(b) (7)(E)									
Totals	2					As of:					13-Feb-18

As of: 13-Feb-18





## Border Wall System IMS S-Curve – Rio Grande Valley (RGV)-01 Project



- RGV-01 project is behind schedule due to Construction Funds delay associated to FY18 appropriations along with delays in finalizing the 100% Design and Ready To Advertise (RTA) package
- Through month-end Jan '18, BEI is 0.63 (47 tasks completed versus 75 tasks baselined to be completed)



# FY18 Rio Grande Valley Sector RGV-02 Levee Wall System

## Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

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## Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 RGV-02 (7.8 MI)  
LEVEE WALL

(b) (7)(E), (b) (5)

Real Estate						Procurement		Construction		Notes	
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start		Construction Completion
MILESTONES											Current Schedule 6-Feb-18
Base	A	(b) (7)(E)	(b) (5)								(b) (5)
	B										
	C										
	D										
MILESTONES											
Option	E	(b) (7)(E)	(b) (5)								
	F										
Totals	6										
											13-Feb-18

13-Feb-18





# FY18 Rio Grande Valley Sector RGV-03 Levee Wall System

## Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 RGV-03 (10.8 MI) LEVEE WALL

(b) (7)(E), (b) (5)

Real Estate						Procurement		Construction		Notes
Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion	
MILESTONES										
Base	A	(b) (7)(E)	(b) (5)						Current Schedule 6-Feb-18	
	B								(b) (5)	
	C									
	D									
	E									
MILESTONES										
Option	F	(b) (7)(E)	(b) (5)							
	G									
	H									
Totals	B		0	0	0			As of:	13-Feb-18	







# FY18 Rio Grande Valley Sector RGV-04 Levee Wall System

## Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

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# FY18 RGV-04 (11.2 MI) LEVEE WALL

(b) (7)(E), (b) (5)

Real Estate						Procurement		Construction		Notes	
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start		Construction Completion
MILESTONES				(b) (7)(E) (b) (5)							Current Schedule 6-Feb-18
Base	A	(b) (7)(E)									
	B										
	C										
	D										
MILESTONES											
Option	E	(b) (7)(E)									
	F										
Totals	6										13-Feb-18





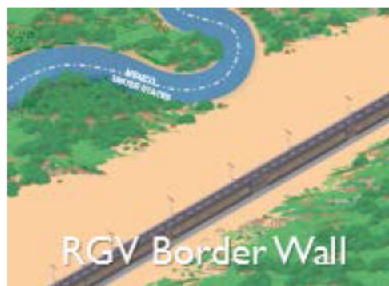
# FY18 Rio Grande Valley Sector RGV-05 Border Wall System

## Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway

## Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)

(b) (5)

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## FY18 RGV-05 (2.2 MI) BORDER WALL

(b) (7)(E), (b) (5)

Real Estate							Procurement		Construction		Notes
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion	
MILESTONES				N/A	N/A	N/A	(b) (5)				Current Schedule 6-Feb-18
Base	A	(b) (7)(E)	0	0	0	Federal Property					
	B		0	0	0	(b) (5)					
MILESTONES				N/A	N/A	N/A	(b) (5)				
Option	C	(b) (7)(E)	0	0	0						
	D		0	0	0						
Totals	(b) (7)(E)		0	0	0					As of: 13-Feb-18	





# FY18 San Diego Sector Secondary Wall Replacement

## Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design

## Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received

## Key Milestone Schedule

SDC Secondary (FY18) ~14 Miles					
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/7/18		
	ENV	Environmental Stewardship Plan Complete	12/7/18		
	CON	Ready to Advertise	6/7/18		
	CON	Advertise	6/7/18		
	CON	Contract Award	8/23/18		
	CON	Construction NTP	11/20/18		
	CON	Construction Complete	11/27/20		

## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



## FY18 SDC SECONDARY (14 MI)

(b) (7)(E)

SDC Secondary (14 mi)

- Ports of Entry
- Culverts
- Gates
- Low Water Crossings
- 18 Access Roads
- PI07 Secondary Wall System
- Legacy Pedestrian Fence
- Post #1225 Replacement Fence

1 in = 1.25 mi 172,864



**Michael Baker**  
INTERNATIONAL

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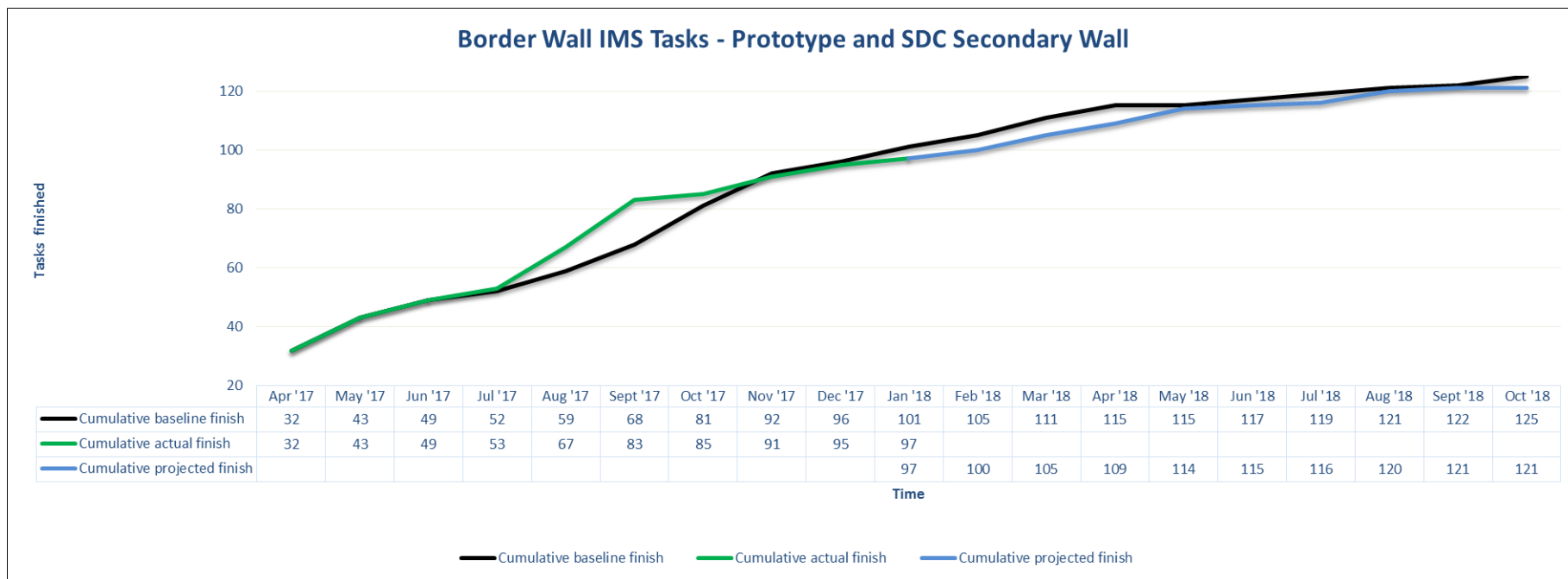
Legend	
Green	+/- 1 Wk
Amber	+/- 1 Mo
Red	> 1 Mo

Real Estate							Procurement		Construction		Notes
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion	
MILESTONES				26-Jul-17 A	26-Jul-17 A	26-Jul-17 A	May-18	Aug-18	Nov-18	Nov-20	Current Schedule 6-Feb-18
Base	A	(b) (7)(E)	0	N/A	N/A	N/A					RE Owned by US Govt.; Subject to prototype decision & Receipt of labor funds
MILESTONES				Jul-18	Aug-18	Apr-19	May-18	Nov-18	Feb-19	Nov-20	
Option	B	(b) (7)(E)	1	0	0	0					(b) (7)(E)
Totals	1		0	0	0	0					As of: 13-Feb-18





# Border Wall System IMS S-Curve – SDC Secondary Wall



- Early dismissal of the GAO protest accelerated the Prototype section of schedule which is on track for early completion
- However, funds associated to the FY18 appropriation have delayed the SDC Secondary Wall Kick Off, Design, and associated activities
- Through month-end Jan '18, cumulative BEI is 0.96 (97 tasks completed versus 101 tasks baselined to be completed)



## Other Discussion Items

- MATOC schedule
- Other acquisition streamlining prep
- Real estate planning
- Real estate dependency for construction contract award

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U.S. Customs and  
Border Protection



# Homeland Security

DRAFT

# Border Wall Program Update

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Prepared for the Border Wall Interagency Task Force

March 2018

**VERSION 2 3/1/18**



U.S. Customs and  
Border Protection

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# Agenda

- Status and Progress of FY 2017 Wall Program
- Status and Progress of FY 2018 Wall Program
- Backup Slides



# FY 2017 Program

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# Projects at a Glance

## FY 2017 | 40 Miles

	Sector and Description	Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	

\*Funding includes programmatic costs and planning for FY18 Program.

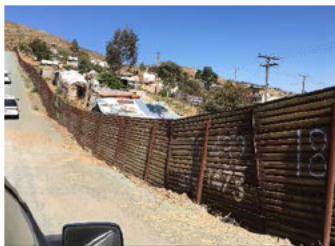
Legend:	= Complete	= On Schedule	= 1-30 Days Slip	= 30+ Days Slip	= TBD
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# FY17 San Diego Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with **(b) (5)** steel bollard wall in the Border Infrastructure System
- Estimated Cost: **(b) (5)**



## Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
  - Both prime contractors stated their intent to bid
  - Both prime contractors had key subcontractors with them and voiced no concerns with any “blacklisting” legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids

## Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles					
Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete	<b>(b) (5)</b>		On Schedule
	CON	Ready to Advertise	10/11/17	10/11/17	Complete
	CON	Advertise	10/18/17	10/18/17	Complete
	CON	Contract Award	<b>(b) (5)</b>		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

**(b) (5)**

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

**(b) (5)**

Legend:  = Complete  = On Schedule  = 1-30 Days Slip  = 30+ Days Slip  = TBD

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# FY17 El Centro Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



## Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



## Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles					
Calexico Port of Entry, CA (b) (7)(E) 10' Landing Mat in Height	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	9/5/17	9/5/17	Complete
	ENV	Environmental Memo for Record	2/9/18	2/12/18	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	8/31/17	Complete
	CON	Contract Award	11/8/17	11/8/17	Complete
	CON	Construction NTP	2/12/18	2/15/17	Complete
	CON	Construction Complete	(b) (5)		On Schedule

## Risks/Mitigations

(b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



# FY17 El Paso Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (7)(E) steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



## Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added

## Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles					
El Paso BPS El Paso Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	10/27/17	10/27/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

•

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD





# FY17 El Paso Sector Vehicle Barrier Replacement

## Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b)(7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



## Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due 2/28

## Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles					
Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	9/12/17	9/12/17	Complete
	CON	Advertise	9/21/17	9/21/17	Complete
	CON	Contract Award	1/22/18	1/22/18	Complete
	CON	Construction NTP	2/15/18	2/15/18	Complete
	CON	Construction Complete	(b) (5)		On Schedule

## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

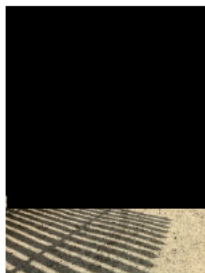
TBD



# FY17 Rio Grande Valley Sector Wall Gates

## Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
  - 5 Gates in Cameron County
  - 11 Gates in Cameron County
  - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



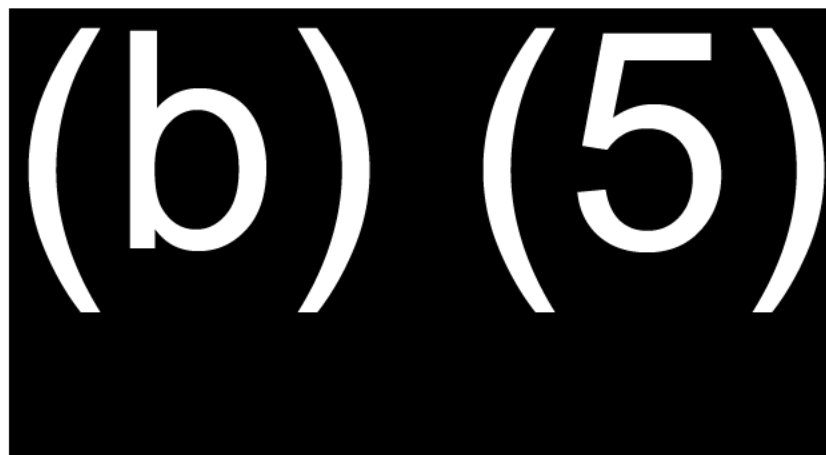
## Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development

## Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
	Type	Milestone	Milestone Date	Actual	Status
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			

## Risks/Mitigations



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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

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# FY 2018 Program



# Projects at a Glance

## FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overall Status
<b>6</b>	<b>Rio Grande Valley (RGV) Levee Wall System (Hidalgo)</b>	<b>Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)</b>	<b>(b) (5)</b>	
<b>6.A</b>	RGV-01 Levee Wall System	~2.9 miles		
<b>6.B</b>	RGV-02 Levee Wall System	~7.9 miles		
<b>6.C</b>	RGV-03 Levee Wall System	~5.5 miles		
<b>6.D</b>	RGV-04 Levee Wall System	~11.2 miles		
<b>7</b>	<b>Rio Grande Valley Border Wall System (Starr)</b>	<b>Construct ~32 miles of new border wall system in RGV Sector (Starr County)</b>	<b>(b) (5)</b>	
<b>7.A</b>	RGV-05 Border Wall System	~2 miles		
<b>7.B-E</b>	RGV-06-09 Border Wall System	~30 miles		Pending H&H
<b>8</b>	<b>San Diego Secondary Barrier</b>	<b>Replace ~14 miles of secondary wall in San Diego Sector</b>	<b>TBD</b>	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

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# FY18 Rio Grande Valley Sector RGV-01 Levee Wall System

## Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)

## Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release

## Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18		
RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)			
RE	Possession (for ~0.3 miles)				
ENV	Waiver Signed by S1 and Published to FR				
ENV	Environmental Stewardship Plan Complete				
CON	Ready to Advertise				
CON	Advertise				
CON	Contract Award				
CON	Construction NTP				
CON	Construction Complete				

## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
  - Advertising "Subject to Availability of Funds" (SAF)
- Land acquisition is required to complete this segment
  - CBP will contact landowner prior to RFP release

(b) (5)

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Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-02 Levee Wall System

## Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-03 Levee Wall System

## Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-04 Levee Wall System

## Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

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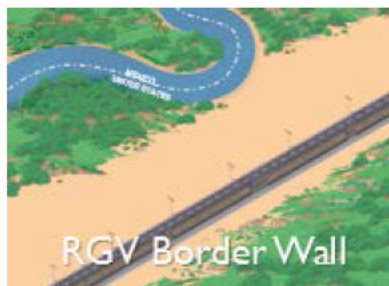




# FY18 Rio Grande Valley Sector RGV-05 Border Wall System

## Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)
- Estimated Cost:  
(b) (5)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway

## Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)



# FY18 San Diego Sector Secondary Wall Replacement

## Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design

## Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received

## Key Milestone Schedule

SDC Secondary (FY18) ~14 Miles					
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/7/18		
	ENV	Environmental Stewardship Plan Complete	12/7/18		
	CON	Ready to Advertise	6/7/18		
	CON	Advertise	6/7/18		
	CON	Contract Award	8/23/18		
	CON	Construction NTP	11/20/18		
	CON	Construction Complete	11/27/20		

## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



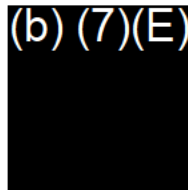
# Back Up Slides (Prototype)



# FY17 San Diego Sector Border Wall Prototype

## Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



## Status

- Awarded contracts 8/26/17 & 9/7/17
- Construction started 9/26/17
- Construction completed 10/24/17
- Testing & Evaluation (T&E) started 11/27/17 & completed 12/13/17
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)

## Key Milestone Schedule

Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	Complete
	CON	Contract Award – Other Materials	9/7/17	Complete
	CON	Construction Start	9/26/17	Complete
	CON	Construction Complete	10/24/17	Complete
	T&E	T&E Start	11/27/17	Complete
	T&E	T&E Complete	12/13/17	Complete
	T&E	T&E Report Complete	2/23/18	Complete
	T&E	PM Design Specification Approval	3/5/18	On Schedule
	T&E	CBP IPT Design Specification Approval	3/8/18	On Schedule

## Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

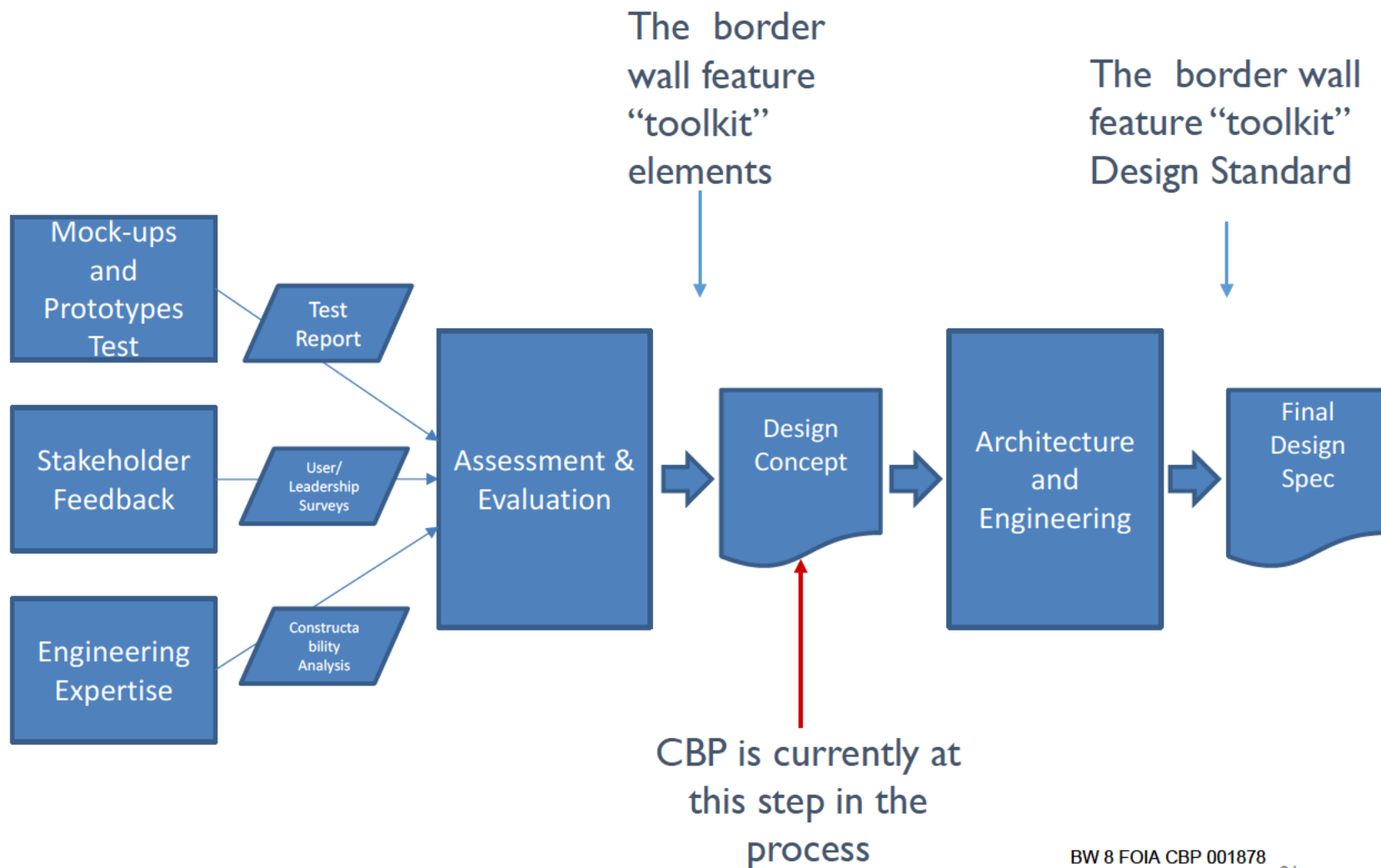


# Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
  - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
  - CBP assembled an expert panel to support this phase
    - U.S. Border Patrol senior leaders
    - Office of Facilities and Asset Management program managers
    - CBP Office of Acquisition
    - DHS Science & Technology (S&T)
    - U.S. Army Corps of Engineers
  - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall designs against performance criteria based on USBP’s operational needs as well as engineering factors
  - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; presenting to CBP leadership on March 8 for final approval



# Wall Prototype Assessment & Evaluation Phase





U.S. Customs and  
Border Protection



# Homeland Security

# Wall Program Update

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Prepared for DHS Headquarters

March 1, 2018



U.S. Customs and  
Border Protection

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# Agenda

- Program Management & Acquisition
- Environmental Compliance Approach
  - Waivers & Litigation
- Border Wall Prototype
- FY 2017 Program
  - Projects Status
- FY 2018 Program
  - Projects Status
- Opportunities to Accelerate Construction
- Program Management Challenges
- Back Up

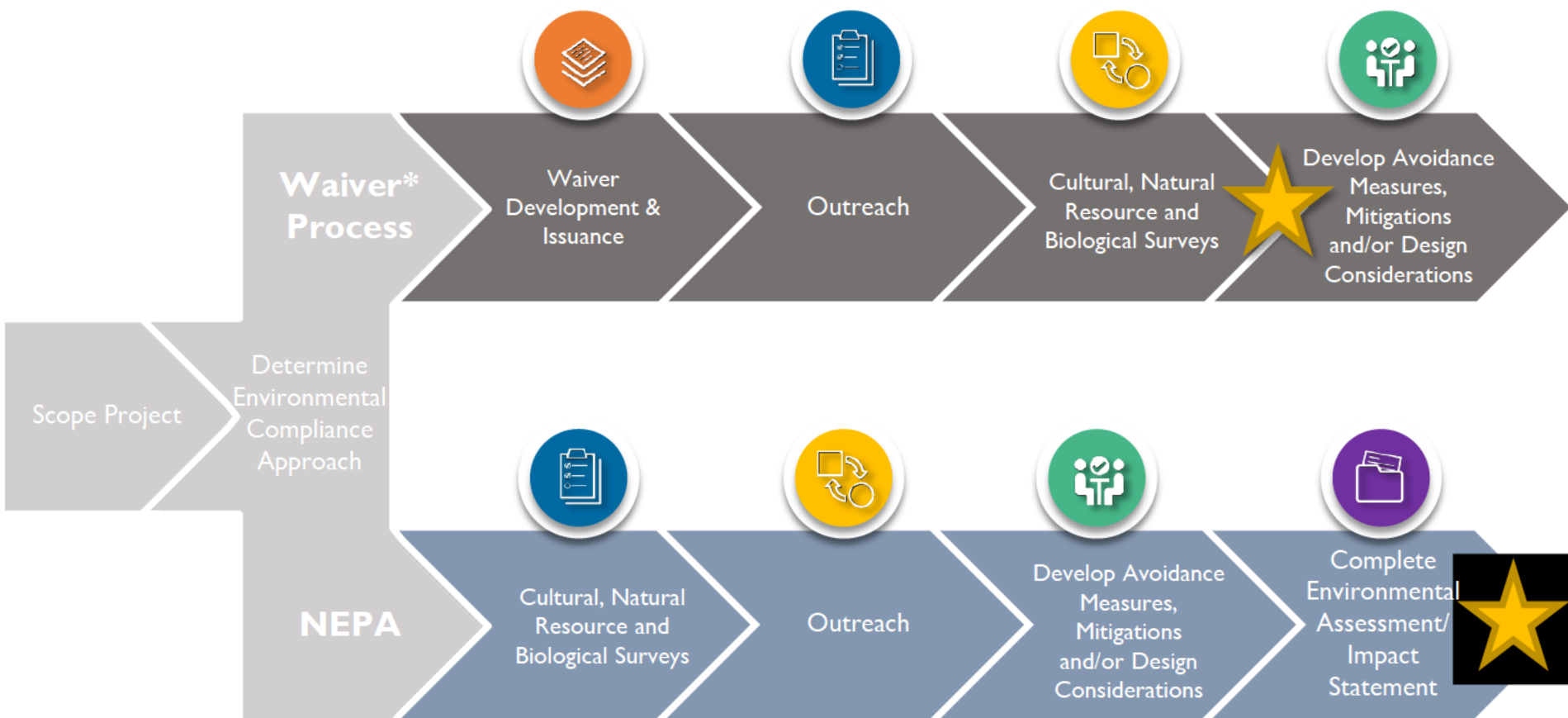


# Program Management & Acquisition

- Wall Program Management Office Hiring
  - Hiring actions continue for the Border Infrastructure Program Management Office (18 personnel actions)
- Program Reviews
  - Bi-weekly USM Program Reviews
  - Monthly S2 Program Reviews
  - Monthly CBP-USACE Program Reviews
  - Monthly CBP-Internal Stakeholder Reviews
- FY18 Program Acquisition
  - Acquisition Decision Memorandum – Signed by USM Grady on 1/19
  - The Independent Cost Estimate (ICE) will be updated for San Diego Secondary after USBP selects features
  - DHS will revise the Independent Cost Estimate for the San Diego Secondary Wall Project by June 2018
- FY19 Program Acquisition
  - Planning is underway, assuming \$1.6B in FY19 investment
  - Acquisition Review Board anticipated for September 2018



# Environmental Compliance Approach



Indicates when  
construction may begin

*\*Waiver is required to construct on federal property due to permitting challenges*



# Waivers & Litigation

- 3 cases filed in U.S. District Court in CA challenging San Diego and/or El Centro waivers
  - October 24, 2017 – Judge consolidated cases and established new motion and hearing schedule
  - February 9, 2018 – Hearing on Government’s Motion for Summary Judgment
    - Judge ordered additional brief on Court’s authority to rule on whether Secretary’s action comported with Section 102 of IIRIRA.
    - Gov’t argued Congress clearly precluded such review by only permitting constitutional challenges to waiver determinations
  - February 13, 2018 – Gov’t filed brief arguing:
    - 1) Review is precluded by the plain language of the statute
    - 2) Consultation is not mandated prior to issuance of a waiver
    - 3) DHS/CBP has complied with consultation provision
  - Gov’t advised the Court construction is set to begin February 15, 2018.
    - Judge stated he hoped to have a ruling on the motions “a few days after” additional briefing filed
- On February 27, 2018, the Court issued its ruling and CBP has prevailed (below cut from conclusion):
  - **“Based on the reasoning above, the Court DENIES Plaintiffs’ motions for summary judgment and GRANTS Defendants’ motions for summary judgment with the exception of the Center Plaintiff’s seventh cause of action for FOIA violations.”**



# Border Wall Prototype

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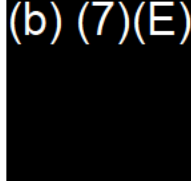


# FY17 San Diego Sector Border Wall Prototype



## Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



## Status

- Awarded contracts 8/26 & 9/7
- Construction started 9/26
- Construction completed 10/24
- Testing & Evaluation (T&E) started 11/27 & completed 12/13
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit on 3/13 (awaiting confirmation)



## Key Milestone Schedule

### Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	
	CON	Contract Award – Other Materials	9/7/17	
	CON	Construction Start	9/26/17	
	CON	Construction Complete	10/24/17	
	T&E	T&E Start	11/27/17	
	T&E	T&E Complete	12/13/17	
	T&E	T&E Report Complete	2/23/18	
	T&E	PM Design Specification Approval	3/5/18	
	T&E	CBP IPT Design Specification Approval	3/8/18	



## Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY 2017 Program

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# Projects at a Glance

## FY 2017 | 40 Miles

	Sector and Description	Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	

\*Funding includes programmatic costs and planning for FY18 Program.

Legend:	= Complete	= On Schedule	= 1-30 Days Slip	= 30+ Days Slip	= TBD
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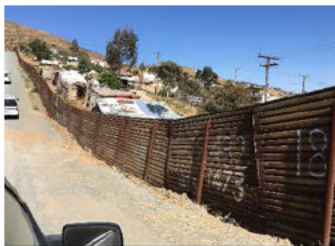


# FY17 San Diego Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with 18' steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



## Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles

Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	7/27//17	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete	1/23/18	(b) (5)		30+ Days Slip
	CON	Ready to Advertise	10/11/17	10/11/17	10/11/17	Complete
	CON	Advertise	10/19/17	10/18/17	10/18/17	Complete
	CON	Contract Award	2/5/18	(b) (5)		30+ Days Slip
	CON	Construction NTP	3/6/18			30+ Days Slip
	CON	Construction Complete	1/7/19			30+ Days Slip

Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

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## Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
  - Both prime contractors stated their intent to bid
  - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids



## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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# FY17 El Centro Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



## Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



## Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles

Calexico BPS El Centro Sector, CA 30 Feet in Height	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	9/5/17	9/5/17	Complete
	ENV	Environmental Memo for Record	2/9/18	2/9/18	2/12/18	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	8/31/17	8/31/17	Complete
	CON	Contract Award	11/7/17	11/8/17	11/8/17	Complete
	CON	Construction NTP	2/10/18	2/12/18	2/15/17	Complete
	CON	Construction Complete	(b) (5)			30+ Days Slip



## Risks/Mitigations

- (b) (5)

(b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



# FY17 El Paso Sector Primary Pedestrian Wall Replacement



## Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (7)(E) steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



## Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. I bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added



## Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles

El Paso BPS El Paso Sector, TX	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	10/27/17	10/27/17	Complete
	CON	Contract Award	(b) (5)			30+ Days Slip
	CON	Construction NTP	(b) (5)			On Schedule
	CON	Construction Complete	(b) (5)			30+ Days Slip



## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



# FY17 El Paso Sector Vehicle Barrier Replacement



## Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b) (7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



## Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28



## Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles

Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)			30+ Days Slip
	CON	Ready to Advertise	9/12/17	9/12/17	9/12/17	Complete
	CON	Advertise	9/20/17	9/21/17	9/21/17	Complete
	CON	Contract Award	12/29/17	1/22/18	1/22/18	Complete
	CON	Construction NTP	1/28/18	2/15/18	2/15/18	Complete
	CON	Construction Complete	(b) (5)			30+ Days Slip



## Risks/Mitigations

- (b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



# FY17 Rio Grande Valley Sector Wall Gates



## Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
  - 5 Gates in Cameron County
  - 11 Gates in Cameron County
  - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)

(b) (7)(E)



## Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development



## Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	Type	Milestone	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- (b) (5)
- (b) (5)

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= 30+ Days Slip

FW 8 FOIA CBP-001893



# FY 2018 Program

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# Projects at a Glance

## FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overall Status
<b>6</b>	<b>Rio Grande Valley (RGV) Levee Wall System (Hidalgo)</b>	<b>Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)</b>	<b>(b) (5)</b>	
<b>6.A</b>	RGV-01 Levee Wall System	~2.9 miles		
<b>6.B</b>	RGV-02 Levee Wall System	~7.9 miles		
<b>6.C</b>	RGV-03 Levee Wall System	~5.5 miles		
<b>6.D</b>	RGV-04 Levee Wall System	~11.2 miles		
<b>7</b>	<b>Rio Grande Valley Border Wall System (Starr)</b>	<b>Construct ~32 miles of new border wall system in RGV Sector (Starr County)</b>	<b>(b) (5)</b>	
<b>7.A</b>	RGV-05 Border Wall System	~2 miles		
<b>7.B-E</b>	RGV-06-09 Border Wall System	~30 miles		Pending H&H
<b>8</b>	<b>San Diego Secondary Barrier</b>	<b>Replace ~14 miles of secondary wall in San Diego Sector</b>	<b>TBD</b>	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW 8 FOIA CBP 001895





# FY18 Rio Grande Valley Sector RGV-01 Levee Wall System



## Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release



## Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
	Type	Milestone	Planned	Actual	Status
Rio Grande Valley 1 RGV Sector, TX	RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18	Complete
	RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)		On Schedule
	RE	Possession (for ~0.3 miles)			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD





# FY18 Rio Grande Valley Sector RGV-02 Levee Wall System



## Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:  
(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession	(b) (5)		On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	(b) (5)		On Schedule
	CON	Advertise	(b) (5)		On Schedule
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP	(b) (5)		On Schedule
	CON	Construction Complete	(b) (5)		On Schedule



## Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-03 Levee Wall System



## Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

(b) (5)

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Legend: = Complete

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= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 Rio Grande Valley Sector RGV-04 Levee Wall System



## Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (7)(E)

(b) (7)(E)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



## Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



## Risks/Mitigations

- (b) (5)

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# FY18 Rio Grande Valley Sector RGV-05 Border Wall System

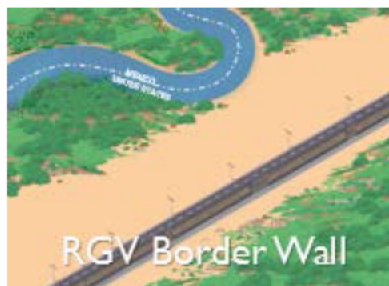


## Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway



## Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	(b) (5)		On Schedule
	CON	Advertise	(b) (5)		On Schedule
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP	(b) (5)		On Schedule
	CON	Construction Complete	(b) (5)		On Schedule



## Risks/Mitigations

- (b) (5)
- (b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



# FY18 San Diego Sector Secondary Wall Replacement



## Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design



## Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received



## Key Milestone Schedule\*

SDC Secondary (FY18) ~14 Miles						
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/3/18	(b) (5)		
	ENV	Environmental Stewardship Plan Complete	12/5/18			
	CON	Ready to Advertise	3/13/18			
	CON	Advertise	4/19/18			
	CON	Contract Award	7/16/18			
	CON	Construction NTP	10/10/18			
	CON	Construction Complete	10/16/20			



## Risks/Mitigations

- (b) (5)
  - Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

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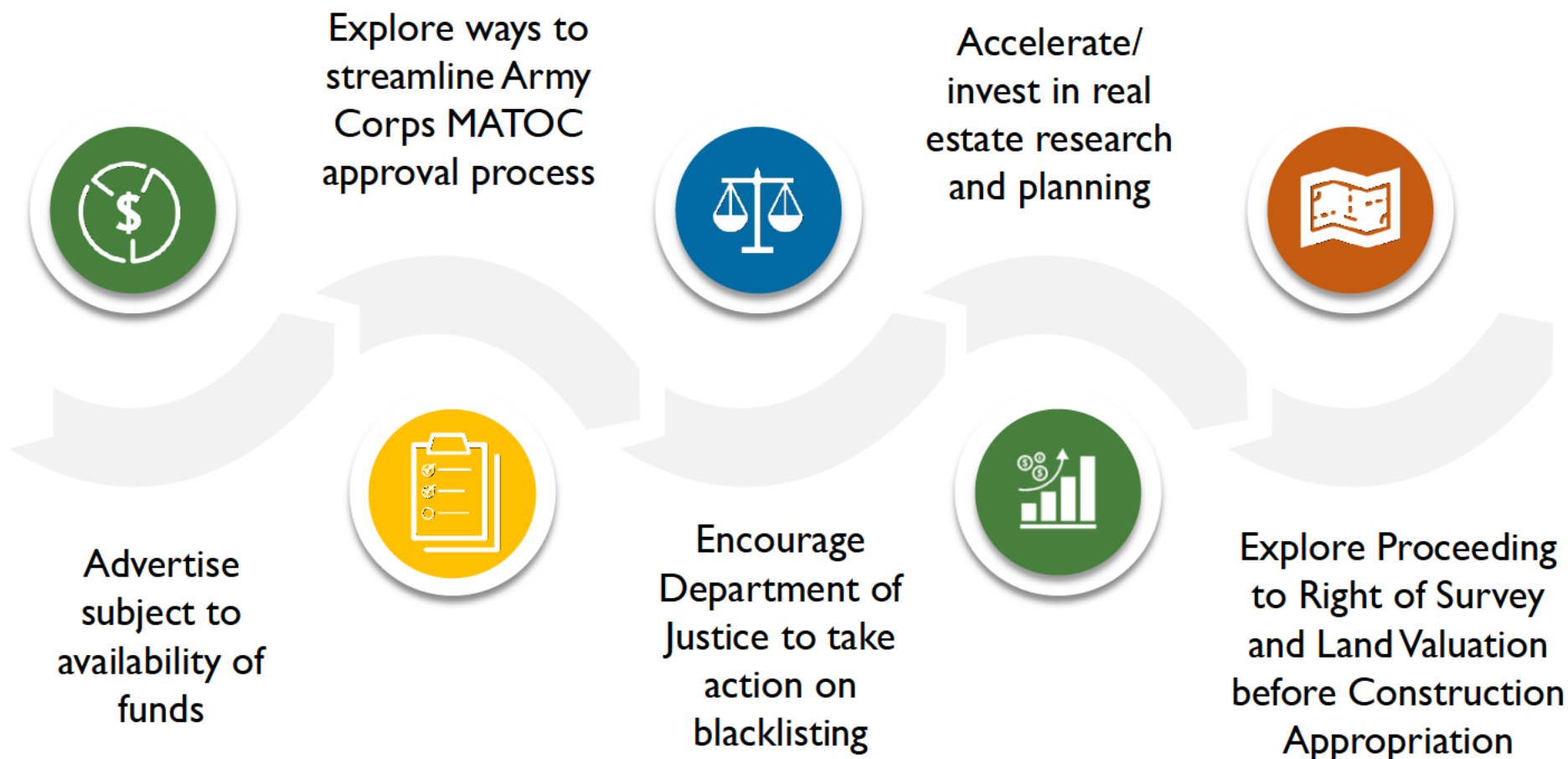
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# Opportunities to Accelerate Construction





## Program Management Challenges



### Funding

New border wall requires enacted appropriations.

Speed of construction is constrained by year-over-year funds availability.

**Example:** CBP is prepared to advertise FY18 Rio Grande Valley border wall projects at the receipt of funds.



### Real Estate

Real estate acquisition is a time-consuming process governed by federal law. Projects require real estate possession to proceed.

**Example:** Starr County, where USBP requires 32 miles of new border wall system in FY18, is projected to have at least 1,900 land parcels.



### Blacklisting

11 states and 15+ municipalities have proposed legislation/resolutions “blacklisting” any prime contractor who performs work on the border wall.

**Example:** California proposed Bill SB-30 has already impacted CBP’s ability to execute wall replacement projects. The initial RFP yielded no interested vendors.



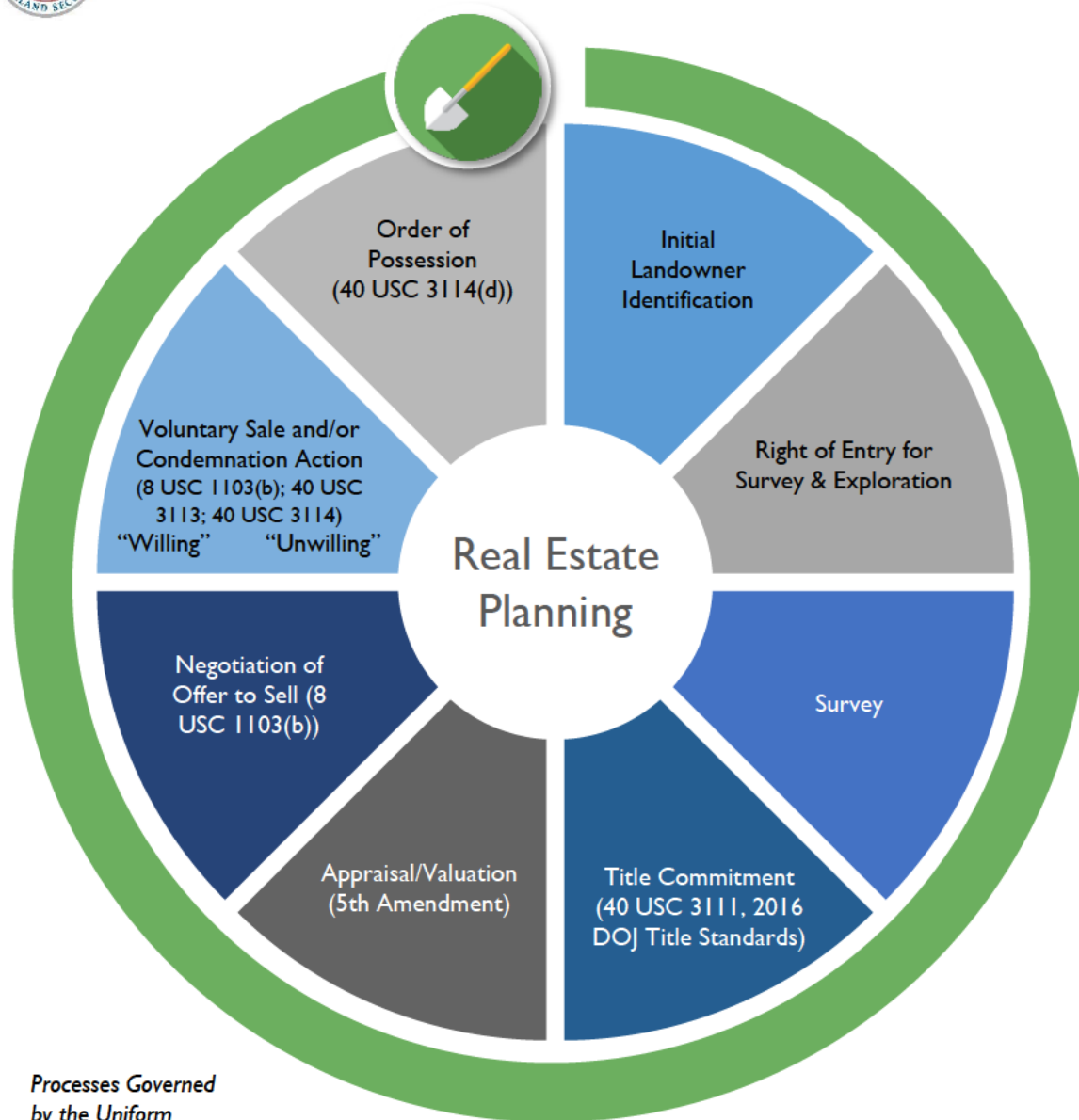
U.S. Customs and  
Border Protection

# Back Up





SECTOR	PROJECT	EFFECTIVE DATE
San Diego	Primary wall replacement (CA)	8/2/17
El Centro	Primary wall replacement (CA)	9/12/17
El Paso	Vehicle barrier replacement (NM)	1/22/18
El Paso	Primary wall replacement (TX)	N/A
(b) (5)		



Processes Governed  
by the Uniform  
Relocation Act (Public  
Law 91646)

# Real Estate Acquisition

## Schedule Impacting Factors

Availability of funds (all activities) (31 USC 1341)

Lack of online access to ownership records (landowner ID/title commitment)

Space/volume limitations in manual record search (landowner ID/title commitment)

Lack of ownership records; poorly kept records in TX (landowner ID/title commitment)

Landowner cooperation (Right of Entry/Offer to Sell)

Relocation of homes, businesses and/or utilities (Public Law 91646 – 90 day notice to owner)

Interpretation of consultation requirement (Order of Possession) (IIIRA Section 102(b). 8 USC 1103(b))

Judicial Docket (Order of Possession)

Rights of Entry – Survey & Exploration (survey)

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(b) (5)



## Legal Matters Cont'd

(b) (5)



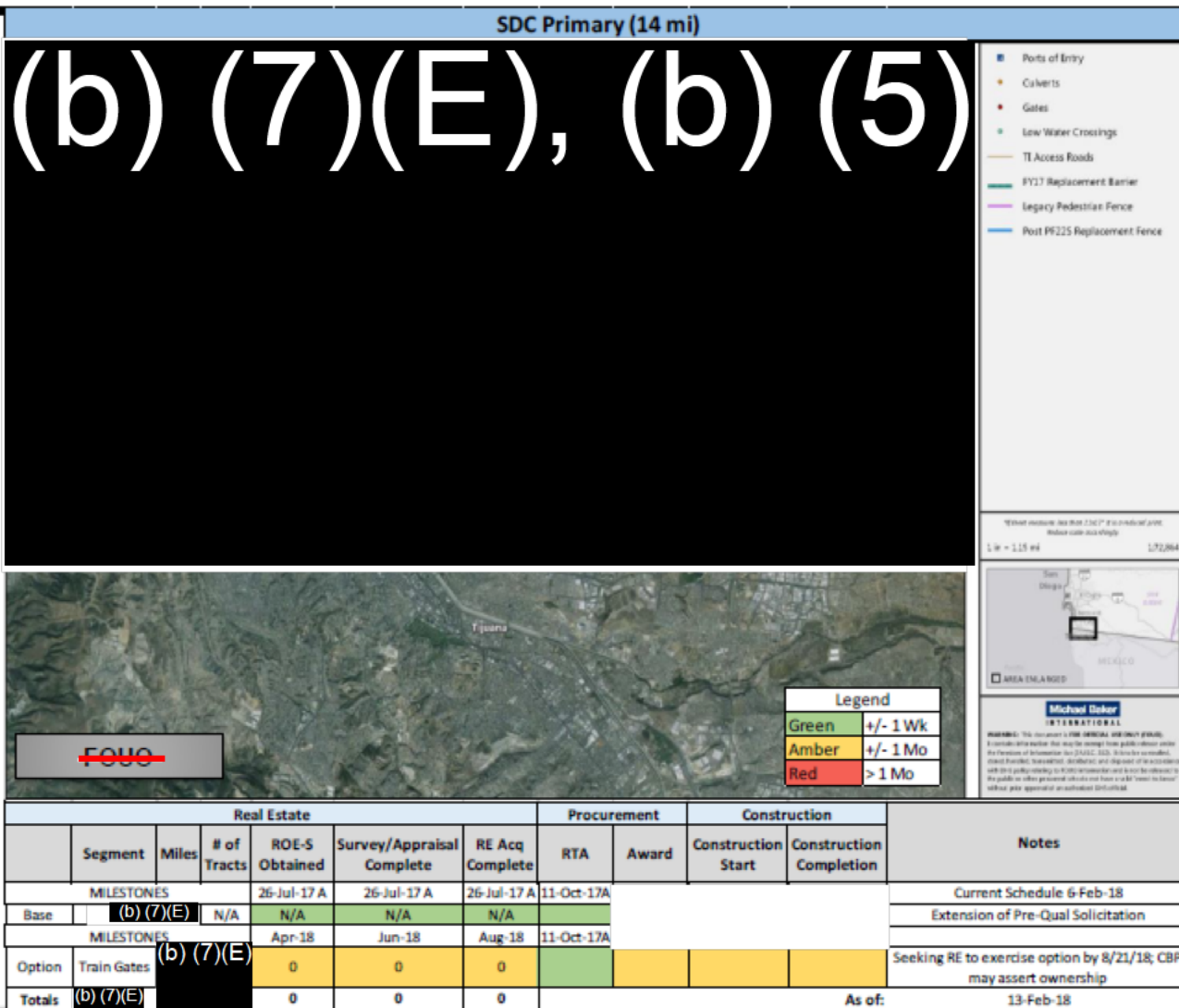
## Legal Matters – (b) (5)

(b) (5)



## FY17 SDC PRIMARY (14 MI)

REAL ESTATE METRICS



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## FY17 ELC CAX (2.2 MI)

### REAL ESTATE METRICS

(b) (7)(E), (b) (5)

Real Estate						Procurement		Construction		Notes
Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion	
MILESTONES			7-Aug-17A	21-Aug-17A	27-Oct-17A	25-Aug-17A	8-Nov-17A	(b) (5)		Current Schedule 6-Feb-18
BASE ELC	(b) (7)(E)		N/A	N/A	N/A					
MILESTONES			7-Aug-17A	21-Aug-17A	27-Oct-17A	25-Aug-17A	8-Nov-17A			(b) (5)
OPTION Bridge	(b) (7)(E)		N/A	N/A	N/A					
Totals	(b) (7)(E)	0	0	0	0					

As of: 13-Feb-18



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**(b) (7)(E), (b) (5)**

## REAL ESTATE METRICS

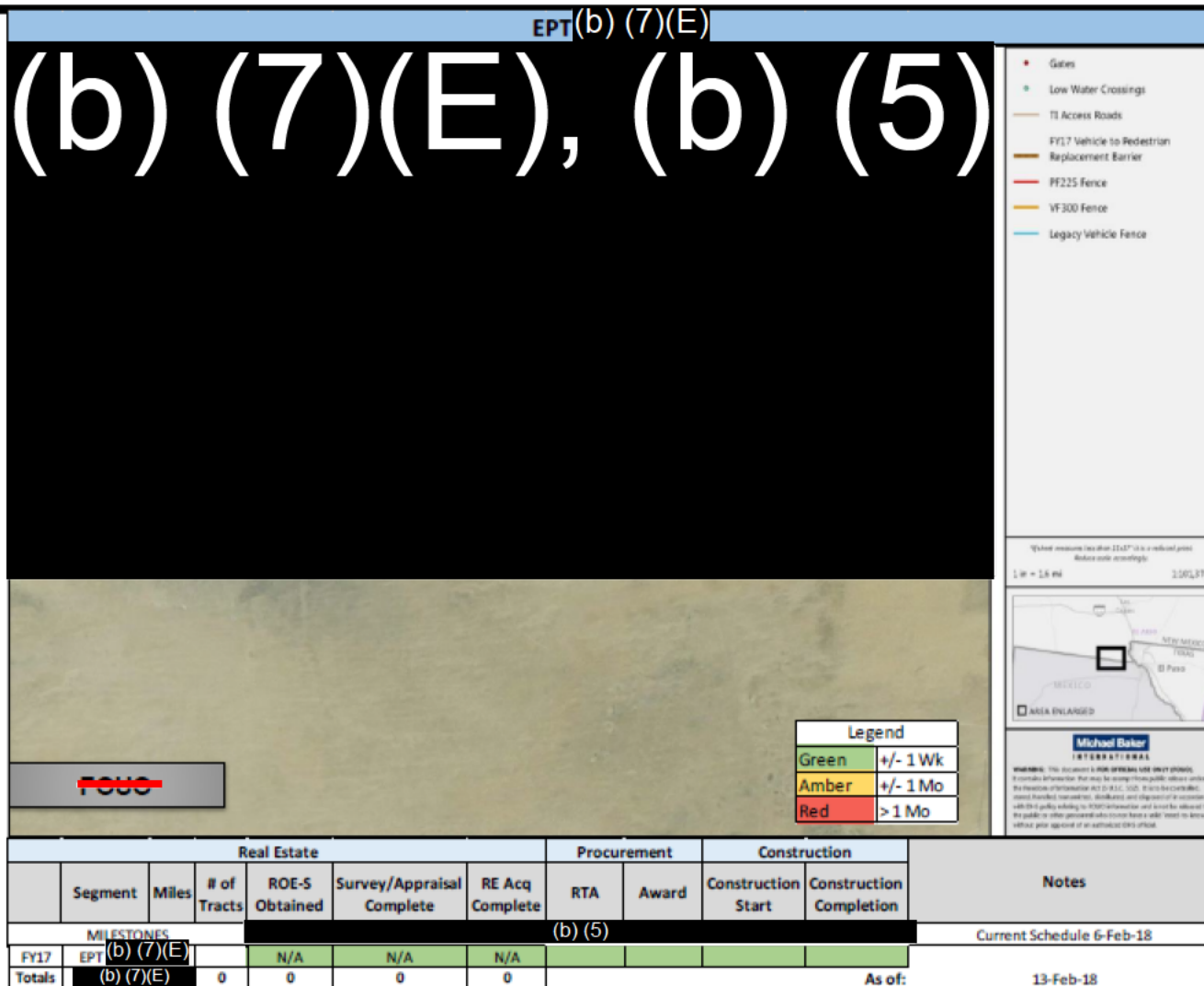
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## FY17 EPT STN (20 MI)

### REAL ESTATE METRICS



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## FY17 GATES

### REAL ESTATE METRICS

FY17 Gates (35 Gates)										
(b) (7)(E)										

Real Estate						Procurement		Construction		Notes
Segment	Gates	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion	
MILESTONES										Current Schedule 6-Feb-18
Package 1	A	(b) (7)(E)	(b) (5)	(b) (5)	15-Nov-17 A	(b) (5)	(b) (5)			
					0					
Package 2	B	MILESTONES	(b) (7)(E)	(b) (5)	(b) (5)	(b) (5)	(b) (5)			
Package 3	C									
			0	0	0					
Totals			0	0	0					As of: 13-Feb-18





FY18 RGV-01 (2.93 MI)  
LEVEE WALL

REAL ESTATE METRICS

(b) (7)(E), (b) (5)

Real Estate						Procurement		Construction		Notes
Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion	
BASE MILESTONES			N/A	N/A	N/A	(b) (5)				Current Schedule 6-Feb-18
Base	A	(b) (7)(E)				(b) (5)				(b) (5)
OPTION MILESTONES			(b) (7)(E)				(b) (5)			
Option	B	(b) (7)(E)				(b) (5)				(b) (5)
Totals	2	(b) (7)(E)				(b) (5)				(b) (5)

As of: 13-Feb-18





FY18 RGV-02 (7.8 MI)  
LEVEE WALL

REAL ESTATE METRICS

(b) (7)(E), (b) (5)

Real Estate							Procurement		Construction		Notes
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion	
MILESTONES			(b) (5)								Current Schedule 6-Feb-18
Base	A	(b) (7)(E)	(b) (5)								(b) (5)
	B										
	C										
	D										
MILESTONES			(b) (5)								
Option	E	(b) (7)(E)	(b) (5)								
	F										
Totals	6										12-Feb-18



13-Feb-18



# FY18 RGV-03 (10.8 MI) LEVEE WALL

## REAL ESTATE METRICS

(b) (7)(E), (b) (5)

Real Estate						Procurement		Construction		Notes
Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start	Construction Completion	
Base	MILESTONE A	(b) (7)(E)	(b) (5)						Current Schedule 6-Feb-18	
	B		(b) (5)							
	C									
	D									
	E									
Option	MILESTONE F	(b) (5)								
	G									
	H									
Totals	B		0	0	0			As of:	13-Feb-18	





FY18 RGV-04 (11.2 MI)  
LEVEE WALL

REAL ESTATE METRICS

(b) (7)(E), (b) (5)

Real Estate						Procurement		Construction		Notes	
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start		Construction Completion
Base	MILESTONES			(b) (5)							Current Schedule 6-Feb-18
	A	(b) (7)(E)									(b) (5)
	B										
	C										
	D										
MILESTON			(b) (5)								
Option	E										
	F										
Totals	6										13-Feb-18



13-Feb-18



# FY18 RGV-05 (2.2 MI) BORDER WALL

## REAL ESTATE METRICS

(b) (7)(E)

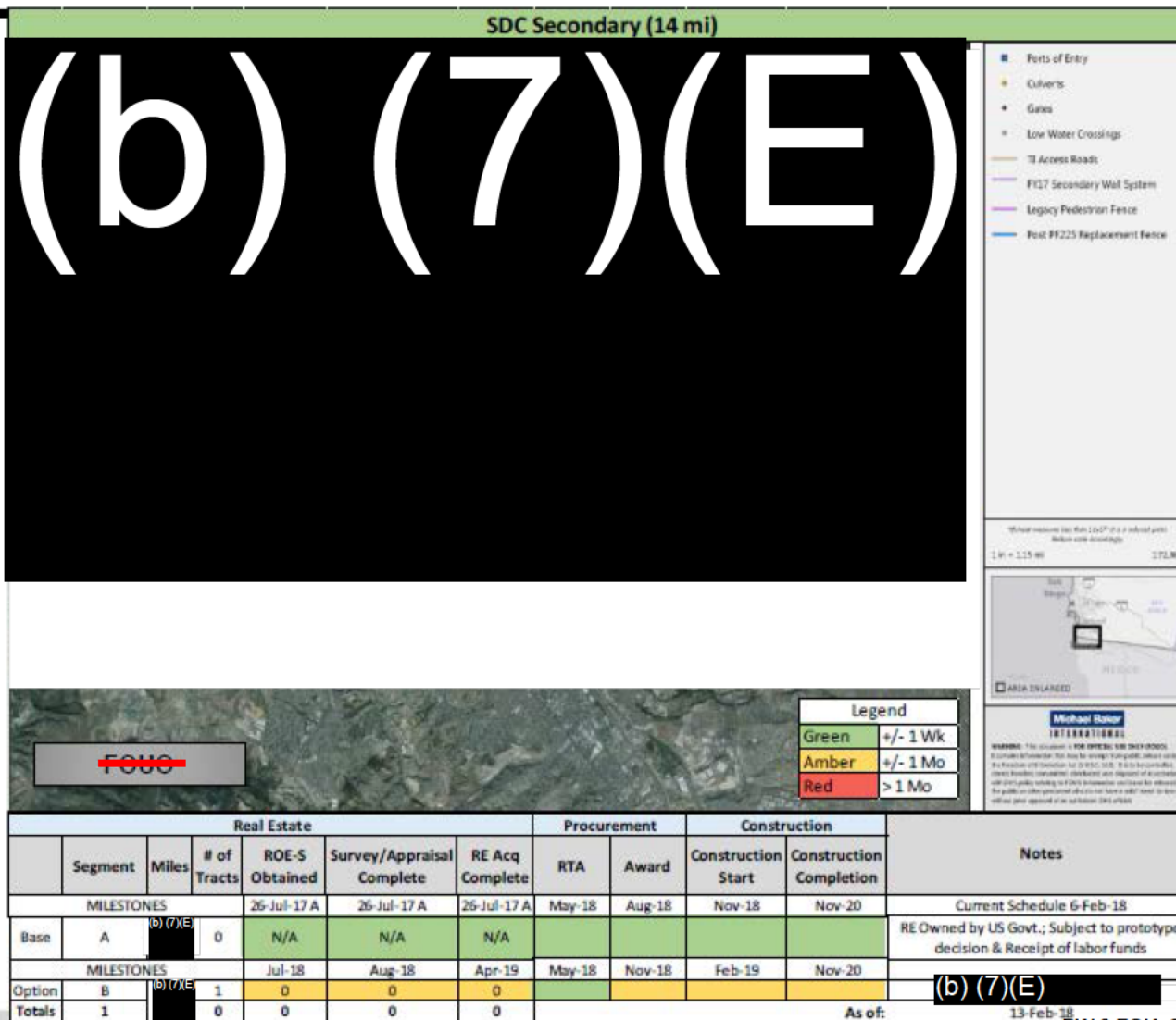
Real Estate						Procurement		Construction		Notes			
	Segment	Miles	# of Tracts	ROE-S Obtained	Survey/Appraisal Complete	RE Acq Complete	RTA	Award	Construction Start		Construction Completion		
MILESTONES				N/A	N/A	N/A	(b) (5)				Current Schedule 6-Feb-18		
Base	A	(b) (7)(E)	0	0	0	Federal Property							
	B		0	0	0	(b) (5)							
MILESTONES				N/A	N/A	N/A	(b) (5)						
Option	C	0	0	0									
	D	0	0	0									
Totals				0	0	0				As of: 13-Feb-18			





## FY18 SDC SECONDARY (14 MI)

REAL ESTATE METRICS



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BW 8 FOIA CBP 001920







U.S. Customs and  
Border Protection



# Homeland Security

# Wall IPT Update

March 8, 2018

**DRAFT**



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BW-8 FOIA CBP 001922

# Agenda

- Outreach & Public Engagement
  - Dashboard
  - Wall Related Public Affairs
- Funding Update
  - Overview
- Legal Matters
  - FOIA Requests
  - Waivers Status
  - Waiver Litigation
  - FOIA Litigation
  - Additional Litigation
- Planning and Execution
  - Wall Program Staffing Update
  - Wall Prototype
  - FY18 President's Budget Request Projects
- Back Up



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BW 8 FOIA CBP 001923

# Outreach & Public Engagement



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BW 8 FOIA CBP 001924

# Outreach & Public Engagement Dashboard

## Previous

- 1/29 – CI met with Sens. Boozman, Alexander and Cornyn to discuss border wall costs and requirements
- 1/30 – CI met with the Common Sense Coalition to discuss immigration and border security framework (to include wall) Briefing
- 1/30 – OPA is coordinating reviews of the Public Affairs Guidance for the Fiscal Year 2018 Appropriation
- 1/31 – 2/02 – Border Expo, potential media interviews for BI and other CBP leadership

## 2/3 – 2/16

- 2/7 – USBP and OFAM briefed Common Sense Coalition Caucus staffers regarding border security to include the importance of a border barrier system
- 2/7 – CI met with Senator Feinstein (D-CA) to discuss border security topics, to include discussion on border wall projects
- 2/13-14 – Wall Prototype Assessment and Evaluation team met to identify a menu of wall features based on assessment of the prototypes, stakeholder feedback, and lessons learned from previous wall applications
- 2/13-15 – CBP/DOI site visit to RGV proposed wall segments including the Santa Ana National Wildlife Refuge
- 2/16 – House Appropriations staff FY19 briefing to include a wall overview as part of the larger budget request

## Upcoming/Ongoing

- 2/21 – Senate Appropriations staff FY19 briefing to include a wall overview as part of the larger budget request
- 2/23 – House Homeland Security Committee FY19 wall overview briefing
- 2/23 – Pending request from Rep. Hunter (R-CA) for a prototype visit
- 2/24 – Senate Homeland Security and Government Affairs Committee FY19 briefing to include a wall overview as part of the larger budget request
- 3/2 – Pending request from Rep. Roybal-Allard (D-CA) for a prototype visit
- 3/2 – Pending request from Sen. Daines (R-MT) for a site visit to Texas
- TBD – White House briefing on the Prototype Assessment & Evaluation



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BW 8 FOIA CBP 001925

# Wall Related Public Affairs (OPA)

- OPA is working with OFAM, OCA, IPL and OCC on a proposed FY18 Appropriations public affairs guidance (PAG). Document is in the coordination process.
- OPA is working on the Draft Press Release for both the pending El Centro Sector (Calexico) and El Paso Sector (Santa Teresa) wall replacement projects.
- OPA is responding to queries related to the issuance of a pre-solicitation document for the RGV-01 project.



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BW 8 FOIA CBP 001926

# Funding Update



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BW 8 FOIA CBP 001927

# Funding Update (OF)

## NO UPDATE SINCE LAST IPT

- FY 2018 Continuing Resolution
  - The CR does not include any funding specifically directed to new wall construction.
  - The current CR expires on March 23.
- FY 2018 Enacted Appropriation
  - House and Senate Marks both fully fund the \$1.571B request.
- FY 2019 President's Budget
  - DHS/CBP originally requested \$900M for new wall construction in the FY 2019 OMB Justification.
  - Per OMB Passback, the FY 2019 President's Budget will include \$1.6B for construction of approximately 65 miles of new border wall system in the RGV Sector.



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BW 8 FOIA CBP 001928



# Legal Matters



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BW 8 FOIA CBP 001929

# Freedom of Information Act Requests

(b) (5)



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BW 8 FOIA CBP 001930

# Waivers (OCC)

SECTOR	PROJECT	EFFECTIVE DATE
San Diego	Primary wall replacement (CA)	8/2/17
El Centro	Primary wall replacement (CA)	9/12/17
El Paso	Vehicle barrier replacement (NM)	1/22/18
El Paso	Primary wall replacement (TX)	N/A
(b) (5)		



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# Waiver Litigation (OCC)

(b) (5)



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BW 8 FOIA CBP 001932

# FOIA Litigation (OCC)

(b) (5)



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BW 8 FOIA CBP 001933

# Additional Litigation (OCC)

(b) (5)



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BW 8 FOIA CBP 001934

# Delivery of Gifts from Americans to DHS

- CBP has received offers of gifts from American citizens in support of wall construction.
- While there are established procedures for creating donation packages for Commissioner consideration and final decision, CBP must first weigh if the donations have merit and warrant further action. At what level should this be decided?
- To date, CBP has received three gift offers. (b) (5)

(b) (5)

(b) (5)



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BW 8 FOIA CBP 001935

# Planning & Execution



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BW 8 FOIA CBP 001936



# Wall Program Staffing Update

- For all positions, panel members have been identified to include CBP leadership and subject matter experts.
- On February 14, a kickoff meeting was conducted with the interview panelists for the Wall PMO.
- Topics included an overview of the GS-15 selection process, and consistent processes around resume reviews, establishing standard and tailored interview questions, documenting the selection and security (non-disclosure agreements).
- Interviews for the GS-15 Communications Director position will conclude this Friday. The panel will make a selection recommendation shortly thereafter.
- Interviews and selections will continue through February and into March.



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Security**

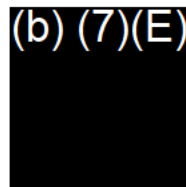
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BW 8 FOIA CBP 001937

# FY17 San Diego Sector Border Wall Prototype

## Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



## Status

- Awarded contracts 8/26/17 & 9/7/17
- Construction started 9/26/17
- Construction completed 10/24/17
- Testing & Evaluation (T&E) started 11/27/17 & completed 12/13/17
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)

## Key Milestone Schedule

Wall Prototypes (FY17)				
CON	Contract Award - Concrete	8/26/17		
CON	Contract Award – Other Materials	9/7/17		
CON	Construction Start	9/26/17		
CON	Construction Complete	10/24/17		
T&E	T&E Start	11/27/17		
T&E	T&E Complete	12/13/17		
T&E	T&E Report Complete	2/23/18		
T&E	PM Design Specification Approval	3/5/18		
T&E	CBP IPT Design Specification Approval	3/8/18		

## Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application



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Legend: Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW 8 FOIA CBP 001938

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# FY18 Rio Grande Valley Sector: RGV-01 Levee Wall System

## Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release

## Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18	Complete	
RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)		On Schedule	
RE	Possession (for ~0.3 miles)	(b) (5)		On Schedule	
ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule	
ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule	
CON	Ready to Advertise	(b) (5)		On Schedule	
CON	Advertise	(b) (5)		On Schedule	
CON	Contract Award	(b) (5)		On Schedule	
CON	Construction NTP	(b) (5)		On Schedule	
CON	Construction Complete	(b) (5)		On Schedule	

## Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)



Legend: ■ = Complete  
**Homeland Security**

■ = On Schedule

■ = 1-30 Days Slip

■ = 30+ Days Slip

■ = TBD

BW 8 FOIA CBP 001939

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# FY18 Rio Grande Valley Sector: RGV-02 Levee Wall System

## Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID	9/1/17	9/1/17	Complete	
RE	Appraisal/Valuation	(b) (5)		On Schedule	
RE	Possession			On Schedule	
ENV	Waiver Signed by S1 and Published to FR			On Schedule	
ENV	Environmental Stewardship Plan Complete			On Schedule	
CON	Ready to Advertise			On Schedule	
CON	Advertise			On Schedule	
CON	Contract Award			On Schedule	
CON	Construction NTP			On Schedule	
CON	Construction Complete			On Schedule	

Rio Grande Valley 2  
RGV Sector, TX

## Risks/Mitigations

(b) (5)



Homeland Security

Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW 8 FOIA CBP 001940

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# FY18 Rio Grande Valley Sector: RGV-03 Levee Wall System

## Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID	1/22/18	1/22/18	Complete	
RE	Appraisal/Valuation	(b) (5)		On Schedule	
RE	Possession			On Schedule	
ENV	Waiver Signed by S1 and Published to FR			On Schedule	
ENV	Environmental Stewardship Plan Complete			On Schedule	
CON	Ready to Advertise			On Schedule	
CON	Advertise			On Schedule	
CON	Contract Award			On Schedule	
CON	Construction NTP			On Schedule	
CON	Construction Complete			On Schedule	

Rio Grande Valley 3  
RGV Sector, TX

## Risks/Mitigations

(b) (5)



Legend: = Complete  
 = On Schedule  
 = 1-30 Days Slip  
 = 30+ Days Slip  
 = TBD

# Homeland Security

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BW 8 FOIA CBP 001941

# FY18 Rio Grande Valley Sector: RGV-04 Levee Wall System

## Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)

## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

## Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID	1/22/18	1/22/18	Complete	
RE	Appraisal/Valuation	(b) (5)		On Schedule	
RE	Possession	(b) (5)		On Schedule	
ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule	
ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule	
CON	Ready to Advertise	(b) (5)		On Schedule	
CON	Advertise	(b) (5)		On Schedule	
CON	Contract Award	(b) (5)		On Schedule	
CON	Construction NTP	(b) (5)		On Schedule	
CON	Construction Complete	(b) (5)		On Schedule	

Rio Grande Valley 4  
RGV Sector, TX

## Risks/Mitigations

(b) (5)

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Hidalgo County  
Security

Legend:

Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD

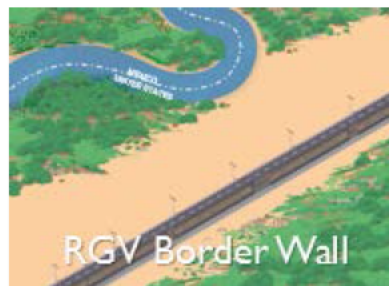
BW 8 FOIA CBP 001942

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# FY18 Rio Grande Valley Sector: RGV-05 Border Wall System

## Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)
- Estimated Cost:  
(b) (5)



## Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway

## Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID	N/A	USFWS	Complete	
RE	Appraisal/Valuation	N/A	USFWS	On Schedule	
RE	Possession	N/A	USFWS	On Schedule	
ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule	
ENV	Environmental Stewardship Plan Complete			On Schedule	
CON	Ready to Advertise			On Schedule	
CON	Advertise			On Schedule	
CON	Contract Award			On Schedule	
CON	Construction NTP			On Schedule	
CON	Construction Complete			On Schedule	

Rio Grande Valley 5  
RGV Sector, TX

## Risks/Mitigations

- (b) (5)
- (b) (5)



Legend:  = Complete  
 = On Schedule  
 = 1-30 Days Slip  
 = 30+ Days Slip  
 = TBD

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BW 8 FOIA CBP 001943

# FY18 San Diego Sector Secondary Wall Replacement

## Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design

## Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received

## Key Milestone Schedule\*

SDC Secondary (FY18) ~14 Miles					
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/7/18		
	ENV	Environmental Stewardship Plan Complete	12/7/18		
	CON	Ready to Advertise	6/7/18		
	CON	Advertise	6/7/18		
	CON	Contract Award	8/23/18		
	CON	Construction NTP	11/20/18		
	CON	Construction Complete	11/27/20		

## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)



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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW 8 FOIA CBP 001944

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# BACK UP



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BW 8 FOIA CBP 001945

(b) (5)



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BW 8 FOIA CBP 001946

# Acquisition Documentation Status

Status	Document Title	Document Owner	Date Routed for signature	Status	CBP Signature	DHS Signature
●	Test & Evaluation Master Plan	Office of Facilities and Asset Management	11/20/2017	Complete	Signed	Signed
●	Acquisition Program Baseline	Office of Facilities and Asset Management	11/22/2017	Complete	Signed	Signed
●	Operational Requirements Document	U.S. Border Patrol	11/14/2017	Complete	Signed	Signed
●	Systems Engineering Life Cycle (SELC) Tailoring Matrix	Office of Facilities and Asset Management	11/20/2017	Complete	Signed	Signed
●	Integrated Logistics Support Plan	Office of Facilities and Asset Management	9/25/2017	Complete	Signed	Signed
●	Concept of Operations	U.S. Border Patrol	8/10/2017	Complete	Signed	Signed
●	Cost Estimating Baseline Document	Office of Facilities and Asset Management	8/7/2017	Complete	Signed	Signed
●	Life Cycle Cost Estimate (Ice acceptance memo)	Office of Facilities and Asset Management	10/11/2017	Complete	Signed	Signed
●	Acquisition Plan	Office of Facilities and Asset Management	9/28/2017	Complete	Signed	Signed
●	Alternatives Analysis (AA) Study Plan	U.S. Border Patrol & Air Marine PMO/AA Study Team	9/10/2017	Complete	Signed	Signed
●	Program Management Plan (PMP)	Office of Facilities and Asset Management	6/23/2017	Complete	Signed	N/A
●	Risk Management Plan	Office of Facilities and Asset Management	7/1/2017	Complete	Signed	N/A



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*Note: Final ADM approval granted on 1/22/18 for 60 miles in RGV Sector*

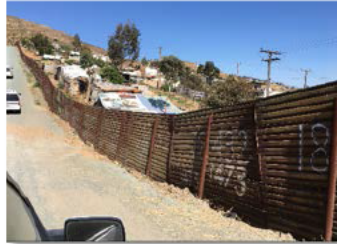
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# FY17 San Diego Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with (b) (7)(F) steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



## Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
  - Both prime contractors stated their intent to bid
  - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids

## Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles					
Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise	10/11/17	10/11/17	Complete
	CON	Advertise	10/18/17	10/18/17	Complete
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



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# FY17 El Centro Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



## Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



## Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles					
Calexico PS El Centro Sector, CA Feet in Height	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	9/5/17	9/5/17	
	ENV	Environmental Memo for Record	2/9/18	2/12/18	
	CON	Ready to Advertise	8/25/17	8/25/17	
	CON	Advertise	8/31/17	8/31/17	
	CON	Contract Award	11/8/17	11/8/17	
	CON	Construction NTP	2/12/18	2/15/17	
	CON	Construction Complete	(b) (5)		

## Risks/Mitigations

- (b) (5)

Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



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# FY17 El Paso Sector Primary Pedestrian Wall Replacement

## Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with (b) (7)(E) steel bollard wall in downtown El Paso

- Estimated Cost: (b) (5)



## Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added

## Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles					
El Paso BPS El Paso Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	10/27/17	10/27/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

## Risks/Mitigations

- (b) (5)

Legend:  = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



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# FY17 El Paso Sector Vehicle Barrier Replacement

## Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with (b) (7)(E) steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



## Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28


## Key Milestone Schedule


El Paso (STN) Vehicle Replacement (FY17) ~20 Miles					
Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	9/12/17	9/12/17	Complete
	CON	Advertise	9/21/17	9/21/17	Complete
	CON	Contract Award	1/22/18	1/22/18	Complete
	CON	Construction NTP	2/15/18	2/15/18	Complete
	CON	Construction Complete	(b) (5)		On Schedule


## Risks/Mitigations


(b) (5)

Legend:  = Complete

 = On Schedule

 = 1-30 Days Slip

 = 30+ Days Slip

 = TBD



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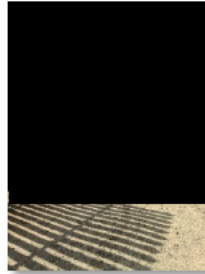
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# FY17 Rio Grande Valley Sector Wall Gates

## Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
  - 5 Gates in Cameron County
  - 11 Gates in Cameron County
  - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



## Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development
- Identifying gates to move into Package 1 from Package 2
- Will schedule meeting with Cameron County to verify public road status

## Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
	Type	Milestone	Milestone Date	Actual	Status
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			

## Risks/Mitigations

(b) (5)



Legend: = Complete = On Schedule = 1-30 Days Slip = 30+ Days Slip = TBD

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