

CBP Enterprise Services

Office of Facilities and Asset Management

Wall Pre-Phase 1 and Phase 1 Strategy

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Prepared for the CBP Wall IPT

February 10, 2017



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Overview

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Current State

Current State

Miles	Type
(b) (7)(E)	Pedestrian Fence (PF)
(b) (7)(E)	Vehicle Fence (VF)
(b) (7)(E)	
1,954	Total Miles along the SW Border

CBP has the know-how and technical expertise to execute wall construction

- There is a total of (b) (7)(E) miles of fencing on the southwest border (more than (b) (7)(E) of the border). The majority of this fencing—more than (b) (7)(E)—was constructed by CBP between 2007 and 2008 in accordance with a very ambitious deadline established by Congress.
- **Many of the team that were part of this program will join the Wall Program**
 - Internal to CBP to include OFAM, Office of Chief Counsel, Office of Public Affairs, and Office of Acquisition
 - Interagency partners to include the U.S. Army Corps of Engineers (USACE), the Department of Justice (DOJ), Department of Interior (DOI) and Department of State's International Boundary and Water Commission (IBWC) – building on the expertise as well as the lessons learned



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Lessons Learned

- Throughout the Pedestrian Fence (PF) 225, PF 70 and Vehicle Fence (VF) 300 Programs, CBP, USACE, DOJ, DOI and IBWC worked collaboratively to identify lessons learned to be applied to future programs
- Below are some of the sample lessons that will be leveraged in the execution of a Wall Program

Discipline	Lesson Learned	Wall Program Application
Acquisition	Delay in RFI release delayed development of appropriate acquisition vehicles	Immediate focus on RFI with USACE. RFI was released on 2/2/2017, this will expedite the acquisition planning process
Acquisition	Bulk steel buy will expedite delivery of required steel	(b) (5) (b) (5)
Environmental	Delaying decision to invoke the Secretary's waiver under IIRIRA negatively impacts the construction schedule	(b) (5)
Real Estate	DHS's delayed decision to pursue condemnation where necessary delayed progress	(b) (5) (b) (5)





Wall Expedited Strategies

CONSTRUCTION

(b) (5)

PLANNING

(b) (5)

1/ 4/1 | 6/30 | 8/1 | 9/30 | 10/31 | 12/31

Total ROM estimated cost: (b) (5)

Total potential miles completed by 12/31: (b) (5)

8(A)

(b) (5)

(b) (5)

- Approx. (b) (7)(E)
- Const. Start: (b) (5)
- Const. End: (b) (5)
- **UNFUNDED**
- **(b)(3) Required by 3/1/17**
- Overseen by CBP

(b) (7)(E)

(b) (5)

(b) (5)

- Approx. (b) (7)(E)
- Const. Start: (b) (5)
- Const. End: (b) (5)
- **UNFUNDED**
- **(b)(3) Required by 3/1/17**
- Overseen by USACE (b) (5)

RAPID RESPONSE

(b) (5)

(b) (5)

- Approx. (b) (7)(E)
- Const. Start: (b) (5)
- Const. End: (b) (5)
- **UNFUNDED**
- **(b)(3) required by 3/1/17**
- **Risk:** (b) (5)
- Overseen by USACE

PHASE IA

(b) (5)

- Approx. (b) (7)(E)
- Const. Start: (b) (5)
- (b) (7)(E) only approx. (b) (7)(E)
- Const. End: (b) (5) (b) (7)(E)
- **UNFUNDED**
- **(b)(3) Required by 5/1/17**
- Overseen by USACE





Acquisition Options – Estimated

- CBP is leveraging multiple methods to pursue **innovative acquisition solutions to expedite wall construction** schedules including direct engagement with vendors, alternate service providers (e.g. NAVFAC, AFCEC), requests for information (RFIs), etc.
- Strategies to date include:

Expedited Acquisition Options						
Strategy	Miles	New or Replacement	Construction Award Date	Real Estate	Environmental	Construction Starts
8(a) (Small Business)	(b) (7)(E)	New Wall, Replacing VF	(b) (5)	Complete	(b)	(5)
Mod to NACO		Replacement		Complete		
Rapid Response		Replacement		Complete		
Suite of Acquisition Options						
MATOC	Phase IA (b) (7)(E)	New Wall	(b) (5)			
(b) (5)	Phase IA Remainder	New Wall	TBD	TBD	Feb-17	TBD
(b) (5)	Phase 2	New and Replacement	TBD	TBD	TBD	TBD



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Proposed PMO Staffing

Proposed Wall Program Staffing*								
Entity	OFAM	USBP	OCC	Acquisition	OPA	USACE	DOJ	Total
Current Onboard	(b) (5)	(b) (7)(E)	1	TBD	TBD	TBD	1	TBD
Desired Onboard	(b) (5)			TBD	TBD	TBD	(b) (5)	TBD
Total	(b) (5)			TBD	TBD	TBD	(b) (5)	TBD

- Wall execution is a collaborative program with key personnel across the enterprise. **CBP is confident that although additional staffing resources will be required as the operation grows, we are sufficiently staffed to initiate execution of this high-priority program.**
- Subject matter experts at USACE are involved that have a deep understanding of the program and had involvement with prior fence programs



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*Includes all FTEs (government employees and contract staff)

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Funding Requirements Timeline

Amount	Date Needed	Purpose
(b) (5)	(5)	(b) (7)(E) – 2
		8(A) Option
		Rapid Response
		Phase IA
TOTAL	(b) (5)	





Key Environmental Milestones – Pre-Phase I and Phase I

Activity	Status	Anticipated Start	Anticipated Completion
Waiver Development & Issuance	In progress	(b) (5)	(5)
Waiver Challenge Period	Pending		
Procure Environmental Contracts	In progress		
Outreach (public and land managers)	Planning in progress		
Conduct Environmental Surveys	Planning in progress		
Prepare draft Biological and Cultural Reports	Planning in progress		
Finalize Biological and Cultural Reports	Pending		
Prepare draft Environmental Stewardship Report	Pending		
Finalize Environmental Stewardship Report	Pending		





Key Real Estate Milestones – Pre-Phase I and Phase I

Activity	Fence Swath	Access Road	Staging Area	Milestone
Pre-Phase 1 Fence Replacement	<ul style="list-style-type: none"> • (b) (5) • (b) (5) • (b) (5) • (b) (5) 	<ul style="list-style-type: none"> • (b) (5) • (b) (5) 	<ul style="list-style-type: none"> • (b) (5) 	<ul style="list-style-type: none"> • (b) (5) • (b) (5) • (b) (5)
Phase 1 New Construction	<ul style="list-style-type: none"> • (b) (5) 	<ul style="list-style-type: none"> • (b) (5) 	<ul style="list-style-type: none"> • (b) (5) 	<ul style="list-style-type: none"> • (b) (5) • (b) (5)





Risks

- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- (b) (5)
- Construction on the (b) (7)(E)
- (b) (5)





Questions?



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Back Up



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Example Phase 1A Project Schedule

San Diego Sector - Approximate (b) (7)(E) of Wall - Design/Build Construction Contract Schedule

	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17
Environmental									
(b) (5)									
Procure Env and Survey Contracts									
Outreach (public and land managers)									
Environmental Surveys									
Biological & Cultural Report									
Environmental Stewardship Plan									
Real Estate									
Site Visit & Tract Ownership Research									
Right of Entry (ROE)									
Declaration of Taking Devel. & Review									
DOI Files Action & Obtain ROE-5									
Metes & Bounds Survey & Valuation									
Acquire Title Insurance									
Offer to Sell - Private Landowner									
Declaration of Taking (CBP/USACE/DOI)									
Design Build Contract Acquisition									
Interagency Agreement Development & Execution									
Request for Proposal (RFP) Planning & Development									
Draft Project RFP & Survey									
Pre-Final & Final RFP Prep/Review*									
RFP Advertise through Award									
Design-Build Contract Award (1)									
Design and Construct									
Complete Design (60,90,100%)									
Construction Start									

(b) (5)

Please Note: This schedule is draft. Baseline schedule will be developed as a part of the project development team's project requirement document.

Assumptions:

(b) (5)



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