

From: (b) (6), (b) (7)(C)
To: (b) (6)
Cc: (b) (6), (b) (7)(C)
Subject: FW: RGV Border Wall Solicitation Rollout and PAG
Date: Friday, February 02, 2018 11:55:26 AM
Attachments: [Rollout Plan RGV Pre-solicitation February 2018.docx](#)
(b) (5)

(b) (5)

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, February 02, 2018 11:49 AM
To: (b) (6), (b) (7)(C)
>
Cc: (b) (6), (b) (7)(C)
Subject: FW: RGV Border Wall Solicitation Rollout and PAG

FYSA

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, February 2, 2018 10:59 AM
To: FRIEL, MICHAEL J (b) (6), (b) (7)(C)
Subject: FW: RGV Border Wall Solicitation Rollout and PAG

FYSA: The info was shared w/ USM Grady.

(b) (6), (b) (7)(C)
Chief of Staff – Enterprise Services
U.S. Customs and Border Protection
O: (b) (6), (b) (7)(C)
C: (b) (6), (b) (7)(C)

From: KOLBE, KATHRYN

Sent: Friday, February 2, 2018 10:44 AM

To: Grady, Claire (b) (6) >

Cc: MCALEENAN, KEVIN K <(b) (6), (b) (7)(C)>; VITIELLO, RONALD D (USBP)
(b) (6), (b) (7)(C) >; CALVO,
KARL H. <(b) (6), (b) (7)(C)>; Fulghum, Chip (b) (6); (b) (6), (b) (7)(C)
>; FLANAGAN, PATRICK S
(b) (6), (b) (7)(C) >; PROVOST, CARLA (USBP) (b) (6), (b) (7)(C) >
Subject: RGV Border Wall Solicitation Rollout and PAG

Ma'am,

CBP and the Corps of Engineers are ready to advertise. Attached is the public affairs guidance and roll-out plan.

Standing by for the go-ahead and we'll ask the Corps to press with the pre-solicitation announcement.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: RGV Border Wall Solicitation Rollout and PAG
Date: Friday, February 02, 2018 11:48:50 AM
Attachments: [Rollout Plan RGV Pre-solicitation February 2018.docx](#)
(b) (5)

FYSA

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, February 2, 2018 10:59 AM
To: (b) (6), (b) (7)(C)
Subject: FW: RGV Border Wall Solicitation Rollout and PAG

FYSA: The info was shared w/ USM Grady.

(b) (6), (b) (7)(C)

Chief of Staff – Enterprise Services
U.S. Customs and Border Protection
O: (b) (6), (b) (7)(C)
C: (b) (6), (b) (7)(C)

From: KOLBE, KATHRYN
Sent: Friday, February 2, 2018 10:44 AM
To: Grady, Claire (b) (6)
Cc: MCALEENAN, KEVIN K (b) (6), (b) (7)(C); VITIELLO, RONALD D (USBP)
<(b) (6), (b) (7)(C)>; CALVO, KARL H. <(b) (6), (b) (7)(C)>; Fulghum, Chip (b) (6) (b) (6), (b) (7)(C)
<(b) (6), (b) (7)(C)>; FLANAGAN, PATRICK S
(b) (6), (b) (7)(C) PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)
Subject: RGV Border Wall Solicitation Rollout and PAG

Ma'am,

CBP and the Corps of Engineers are ready to advertise. Attached is the public affairs guidance and roll-out plan.

Standing by for the go-ahead and we'll ask the Corps to press with the pre-solicitation announcement.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

I. TICK TOCK (ALL EST TIMES ARE TENTATIVE) APPLIES TO Date TBD

CBP will collaborate with USACE, DOI and FWS in the release of the pre-solicitation document for the construction of the first phase of levee wall in RGV. Due to the variety of audiences OPA, OCA and IPL will collaborate to establish a mutually supporting sequencing upon the public announcement/release of the pre-solicitation document for the construction of the initial Border Infrastructure in the Rio Grande Valley.

This document includes specific CBP actions, joint events with other agencies are possible.

Date Before the release of the pre-solicitation document

3:00 PM OFFICE NOTIFICATIONS TO DHS BUDGET AND WHITE HOUSE
OFFICE OF MANGEMENT AND BUDGET

4:00 PM OCA NOTIFICATIONS TO CONGRESSIONAL STAFF FROM
FOLLOWING COMMITTEES:
COMMITTEES

- HOUSE APPROPRIATIONS SUBCOMMITTEE ON
HOMELAND SECURITY – MAJORITY AND MINORITY
STAFF
- SENATE APPROPRIATIONS SUBCOMMITTEE ON
HOMELAND SECURITY – MAJORITY AND MINORITY
STAFF

RGV SECTOR AND IPL CONDUCT NOTIFICATIONS TO
EXTERNAL STAKEHOLDERS IN RGV

4:00 PM CBP OPA ISSUES MEDIA ADVISORY TO INVITE MEDIA
OUTLETS TO PRESS EVENT ON THE FOLLOWING DAY, AT 2:00
PM AT (LOCATION TBD).

4:30 PM OCA NOTIFICATIONS TO CONGRESSIONAL STAFF FROM
FOLLOWING COMMITTEES:
COMMITTEES

- HOUSE HOMELAND SECURITY COMMITTEE – MAJORITY
AND MINORITY STAFF
- SENATE HOMELAND SECURITY AND GOVERNMENTAL
AFFAIRS COMMITTEE – MAJORITY AND MINORITY
STAFF

RGV BORDER MEMBERS

- SENATE – SEN JOHN CORNYN (R-TX) AND SEN TED CRUZ
(R-TX) STAFF
- HOUSE (*PENDING RFP LOCATION OF RFP*) – REP FILEMON
VELA (D-TX-34)
- REP VICENTE GONZALEZ (D-TX-15)

- REP HENRY CUELLAR (D-TX-28)

5:00 PM CBP & DHS PRIVATE SECTOR NOTIFY PRIVATE SECTOR
STAKEHOLDERS

Date of the release of the pre-solicitation document

1:30 PM CBP OPA IN COLABORATION WITH USACE RELEASES
EMBARGOED PRESS RELEASE AND REMARKS

2:00 PM CBP OPA IN RGV CONDUCTS PRESS CONFERENCE TO UPDATE
MEDIA ON CBP CONSTRUCTION PLANS IN RGV AND WHY NEW
BORDER INFRASTRUCTURE IS NEEDED THERE – THE EVENT
WILL BE STREAMED LIVE VIA SOCIAL MEDIA AND ALSO
POSTED ON DHS & CBP WEBSITES UPON ITS CONCLUSION.
THE EVENT WILL INCLUDE THE FOLLOWING ELEMENTS:

- OFFICIAL STATEMENT BY CBP OFFICIAL (TBD)
- Q/A SESSION

3:00 PM CBP ISSUES PRESS RELEASE AND WALLS WORK VIDEO –
MATERIALS WILL BE POSTED ON DHS AND CBP WEBSITES
AND SHARED VIA TWITTER

3:05 PM CBP OPA WILL NOTIFY OCA, IPL AND OCC ABOUT THE PUBLIC
RELEASE OF THE PRESS RELEASE.

3:06 PM OCA, IPL AND OCC SHARE PRESS RELEASE AND IMAGERY
WITH RESPECTIVE STAKEHOLDERS

3:07 PM CBP OPA AND RGV PAO RESPOND TO MEDIA QUERIES

**RGV SECTOR WILL CONTINUE TO CONDUCT LOCAL MEDIA ENGAGEMENTS
INCLUDING RIDEALONGS TO SHARE THE CURRENT OPERATION PICTURE
AND INFRASTRUCTURE NEEDS IN RGV.**

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1-S2 BM POTUS Update Mar 2018.docx
Date: Monday, March 26, 2018 4:07:26 PM
Attachments: (b) (5)

See attached

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 26, 2018 3:39 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1-S2 BM POTUS Update Mar 2018.docx

Draft

(b) (6), (b) (7)(C)

Chief of Staff
CBP/OFAM
Cell: (b) (6), (b) (7)(C)
✉: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 26, 2018 3:37 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1-S2 BM POTUS Update Mar 2018.docx

Is there a deck that goes along with this?

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 26, 2018 3:24 PM
To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
Subject: RE: S1-S2 BM POTUS Update Mar 2018.docx

ASAP.

(b) (6), (b) (7)(C)
Chief of Staff
CBP/OFAM
Cell: (b) (6), (b) (7)(C)
✉: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 26, 2018 3:23 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1-S2 BM POTUS Update Mar 2018.docx

Yes – when do you need it by?

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 26, 2018 3:11 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: S1-S2 BM POTUS Update Mar 2018.docx

Can anyone update this?

(b) (6), (b) (7)(C)
Chief of Staff
CBP/OFAM
Cell: (b) (6), (b) (7)(C)
✉: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 26, 2018 1:15 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: S1-S2 BM POTUS Update Mar 2018.docx

See changes. This is to brief on FY17 status, and primarily on impacts to FY18 and beyond of the Omnibus. Use that to shape the products. Thanks.

v/r,

(b) (6), (c)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: Revised S1 Border Wall Construction Ways to Accelerate (Formerly S1 Bullets)
Date: Monday, March 26, 2018 3:38:40 PM
Attachments: (b) (5)
(b) (5)

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, March 16, 2018 3:30 PM
To: CALVO, KARL H. (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: Revised S1 Border Wall Construction Ways to Accelerate (Formerly S1 Bullets)

Karl,

Attached are the two docs with the small changes you requested. I've included the version with tracked changes, along with a clean version.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: CALVO, KARL H.
Sent: Friday, March 16, 2018 3:13 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) >
Subject: FW: Revised S1 bullets

(b) (6), (b) (7)(C)

Here's the latest construction challenges doc that we sent K2.

Karl H. Calvo, CFM, PMP
Assistant Commissioner
Office of Facilities & Asset Management
(b) (6), (b) (7)(C) (cell)

From: CALVO, KARL H.

Sent: Monday, March 12, 2018 4:36 PM

To: KOLBE, KATHRYN (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
CALVO, KARL H. (b) (6), (b) (7)(C)

Subject: Revised S1 bullets

Kathryn,

We have amended the attached S1 paper and responded to your questions below. Let us know if you have any questions. PW for the 1103(b) doc is

(b) (7)(E).

v/r
Karl

From: KOLBE, KATHRYN

Sent: Sunday, March 11, 2018 4:55 PM

To: CALVO, KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: S1 bullets

Karl,

Thanks for the quick turn on this package. A few things require some additional attention. DHS is looking for the specific consultation requirements, which aren't included in the text that was added to the paper. Rather, there were general statements about consultation with the Department of Interior and other organizations, but not specific consultation requirements with landowners. Do they exist or are they at the complete discretion of the federal judge? This is an important point of discussion. **They are in fact at the complete discretion of the federal judge.**

(b) (5)

Several weeks ago, at the request of OMB, we identified the requirement for \$440M for real estate research, surveying and valuation + project design & alignment, along with an additional \$1.7B for land acquisition for the top 15 priorities or 440 miles. The changes that were made to the USM paper did not reflect those figures. I have changed them to reflect the last analysis that I reviewed. If that has changed, please advise. **This has not changed and the paper is accurate as you have revised.**

DHS has asked for specifics regarding how DoD military personnel can support the construction effort, if required. Understand you stated that you don't have historical data, as originally thought. Please do the requisite to research to find out if historical data exists within the Corps of Engineers or within CBP. If there is none, advise as such, but ensure that we've exhausted all possible resources for this information.

CBP does not have this historical information as DoD has not constructed wall since the Program Office has been stood up, and also predates the Corps' ECSO Program Office as well. We know that National Guard Active Duty units have supported historically, but DoD would need to help provide specifics.

As noted below, you suggested that you needed to consult with the Corps of Engineers to understand the impacts of the proposed measures on timelines.

Please provide all of the above feedback by COB Monday – clean version forwarded to DHS is attached.

Thank you...VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: CALVO, KARL H.

Sent: Sunday, March 11, 2018 12:47 PM

To: KOLBE, KATHRYN <(b) (6), (b) (7)(C)>

Cc: (b) (6), (b) (7)(C)

>; CALVO, KARL H. (b) (6), (b) (7)(C)

Subject: RE: S1 bullets

Kathryn,

Pls see attached. We've answered most of the questions. Two unanswered regarding time savings ref. DOJ Title restrictions (80 to 30 years) and DOD construction at the end.

(b) (5)

The second on DOD construction (military construction): We have no real data points on this and developing an answer would require more time. We've used military for small border construction efforts (roads, road maintenance, etc), but they're approach at the time was one of training, so in many cases, it took longer.

For the rest, we've provided estimated time savings, with additional feedback; some written into the paper and some in comments. I felt it important to leave the comments as they explain the thinking on the responses and would help USM Grady explain to S1 or better understand our responses. Pls let me know if you have any questions.

v/r Karl

Karl H. Calvo, CFM, PMP

Assistant Commissioner

Office of Facilities & Asset Management

(b) (6), (b) (7)(C) (cell)

From: KOLBE, KATHRYN

Sent: Friday, March 9, 2018 3:19 PM

To: CALVO, KARL H. (b) (6), (b) (7)(C) >

Cc: (b) (6), (b) (7)(C)

Subject: FW: S1 bullets

Karl,

Please take a look and see if we can return our recommended changes today. I'd suggest tracking changes.

She wants it back by Sunday & I'd prefer folks not have to work over the weekend, if possible. Audience is S1 to prepare for the DV visit next week.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: Grady, Claire

Sent: Friday, March 9, 2018 1:46 PM

To: KOLBE, KATHRYN (b) (6), (b) (7)(C) >; (b) (6) >

Cc: MCALEENAN, KEVIN K (b) (6), (b) (7)(C) >; VITIELLO, RONALD D (USBP)

(b) (6), (b) (7)(C) >; Fulghum, Chip (b) (6) >

Subject: S1 bullets

Good afternoon,

Sorry for the delay attached is a paper with high level bullets that I morphed from an earlier version you had provided on challenges. My intent was to show what progress has been made as well as where challenges and opportunities exist and the impact of resolving them. If you could take a look and provide feedback I would appreciate it. Thank you, Claire

Karl H. Calvo, CFM, PMP

Assistant Commissioner
Office of Facilities & Asset Management
(b) (6), (b) (7)(C) (cell)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: S1-S2 BM POTUS Update Mar 2018.docx
Date: Monday, March 26, 2018 3:22:47 PM
Attachments: (b) (5)

Can you please review?

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 26, 2018 3:11 PM
To: (b) (6), (b) (7)(C) >
Cc: (b) (6), (b) (7)(C) >
Subject: FW: S1-S2 BM POTUS Update Mar 2018.docx

Can anyone update this?

(b) (6), (b) (7)(C)

Chief of Staff

CBP/OFAM

Cell: (b) (6), (b) (7)(C)

✉: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 26, 2018 1:15 PM
To: (b) (6), (b) (7)(C) >
Cc: (b) (6), (b) (7)(C) >
Subject: S1-S2 BM POTUS Update Mar 2018.docx

See changes. This is to brief on FY17 status, and primarily on impacts to FY18 and beyond of the Omnibus. Use that to shape the products. Thanks.

v/r,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: SDC PRD
Date: Friday, July 07, 2017 1:15:49 PM
Attachments: [PRD_FY17 San Diego Fence Replacement \(2\).pdf](#)

Yup I can sign! Just need the OK from (b) (6), (b) (7)(C) :)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Friday, July 7, 2017 1:15 PM
To: (b) (6), (b) (7)(C)
Subject: FW: SDC PRD

Hi there-

Are you able to resign for (b) (6), (b) (7)(C) There was an update to the cost estimate.

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6)
Sent: Friday, July 07, 2017 1:05 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: SDC PRD

Signed--thank you, (b) (6), (b) (7)(C)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Wall Program - Project Requirements Document

PROJECT SUMMARY	
Project Name:	San Diego Fence Replacement
FM&E Project #:	WCNC-RP2006170-A
Project Category:	Replacement
Location of the work to be performed:	San Diego Sector [East End] (b) (7)(E) [West End] (b) (7)(E)
Proposed contract type(s):	Pre-Qualified List, "C" Type
Initial Cost Estimate:	(b) (5)
Total Risk Estimate:	(b) (5)
Planned Start Date:	6/2017
Planned End Date:	11/2018

Points of Contact (POC) and Roles

BPAM PMO POC	
Name	Role
(b) (6), (b) (7)(C)	BPAM PMO Project Manager
(b) (6), (b) (7)(C)	BPAM Design Lead
(b) (6), (b) (7)(C)	BPAM Project Analyst
(b) (6), (b) (7)(C)	BPAM PMO Real Estate Lead
(b) (6), (b) (7)(C)	BPAM PMO Environmental Lead
Service Provider POC	
Name	Role
(b) (6)	USACE Project Manager
(b) (6)	USACE Program Manager
(b) (6)	USACE Real Estate Lead
USBP POC	
Name	Role
(b) (6), (b) (7)(C)	USBP Headquarters, Tactical Infrastructure Director
(b) (6), (b) (7)(C)	USBP Field Contact (San Diego Sector Mission Support Director)

Business Partner Requirement:

This project entails the replacement of 14 miles of existing primary landing mat in the San Diego BIS starting from eastern end of Border Field State Park and moving eastward. The new bollard fence design is critical to San Diego Sector's ability to prevent illegal entries (whether people, narcotics, etc.) and to achieve operational control of the border commensurate with Executive Order 13767.

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Wall Program - Project Requirements Document

Project Description/Objective:

This project involves the removal and replacement by a commercial contractor of an estimated 14 miles of existing primary pedestrian fence (PF) within the 60ft Roosevelt Reservation in the San Diego Sector, along the International Border adjacent to the City of Tijuana. The replacement PF will be comprised of bollard style fence (Type P-3) and range in height from 18ft. (typical) to approximately (b) (7)(E). The contractor shall include a fiber optic cable for communications as part of the project. The specific location of the cables will be determined with Border Patrol (e.g. canal embankment, levee crest). Its connection with the required electronics to make it operational will be the subject of a future project. The Start/Stop Coordinates of the project area are as follows: beginning of fence replacement (East End) (b) (7)(E) end of fence replacement (West End) (b) (7)(E)

Use of Government Furnished Material (GFM) is still being investigated but for purposes of the cost estimates presented hereinafter it is assumed no GFM will be used and all materials will be furnished by the contractor. The project will be a design-build construction project under a pre-qualification of sources list contract by USACE. All design work will be done in accordance with the most current CBP Tactical Infrastructure (TI) Design Standards.

Project challenges include: Numerous buildings and structures abutting the fence, areas where terrain has been backfilled to raise the ground level on Mexican side next to fence, integrating the Tijuana River into infrastructure, potential underground utilities along or crossing the border, and overall terrain conditions. Some areas along the Tijuana River levee and also east of Otay Mesa Port of Entry have a very limited work area. (Immediately east of Otay Mesa is very similar to area near Douglas International Ditch and Douglas POE). There is also one train gate near the San Ysidro Port of Entry that will need to be replaced. This will require coordination with the railroad (San Diego and Imperial Valley Railroad). There also may be sensors from other DHS programs within the project area. While the project team will work with SDC to identify and protect these to the greatest extent possible, some may need to be removed. If replaced, the sponsoring program will be responsible for those costs.

Options:

There are several options that will be part of the project. Execution of the options will be based on overall project costs and coordinated with San Diego Sector. The options include:

- Approximately (b) (7)(E) of existing fence on east side of San Ysidro POE with limited access due to ongoing construction at San Ysidro
- 1.6 Miles to east (Remaining legacy fence)
- LED lights with camera--NEED definition of spacing and areas by Sector.
- Fence to slope on smugglers gulch--separate cost in case we need to manage overall costs/options

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Wall Program - Project Requirements Document

Project Justification:

Under Executive Order (EO) 13767, CBP is directed to "...secure the southern border of the United States through the immediate construction of a physical wall on the southern border, monitored and supported by adequate personnel so as to prevent illegal immigration, drug and human trafficking, and acts of terrorism."

Diagrams/Exhibits/Conceptual Designs:

The project will be executed utilizing a design-build approach. All design work will be done in accordance with the most current CBP Tactical Infrastructure (TI) Design Standards and updates from lessons learned from recent projects.

Existing Fence:

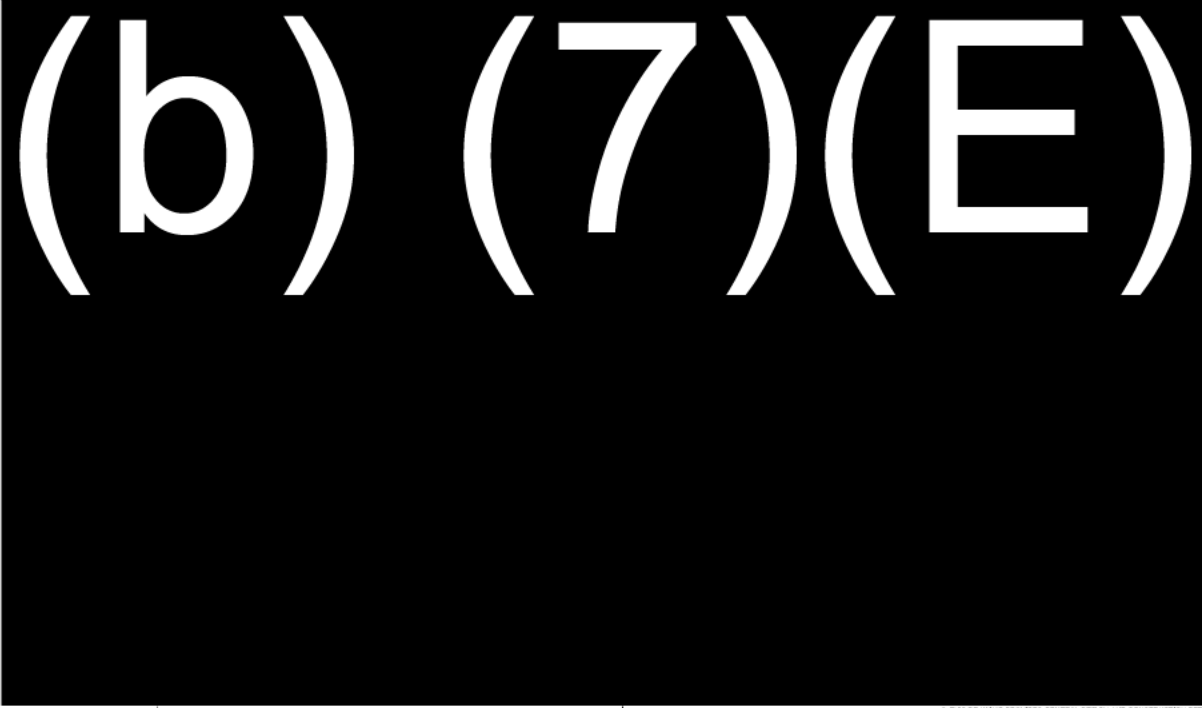



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Area of limited access at San Ysidro. Access is shown in center of picture with 5' clearance.

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<p>ELEVATION - GROUND SLOPE LESS THAN 30% N/A (LOOKING SOUTH)</p>		<p>ELEVATION - GROUND SLOPE GREATER THAN 30% OR TOPS OF ADJACENT FENCE PANELS > 2.5' N/A (LOOKING SOUTH)</p>
<p>5. THIS DRAWING PROVIDES GENERAL DESIGN AND CONSTRUCTION DETAILS. FINAL PLANS SHALL SHOW SPECIFIC NOTES AND DETAILS WHERE NECESSARY FOR CONDITIONS OTHER THAN THOSE INDICATED HEREIN.</p> <p>6. INTERMEDIATE PANEL BOLLARDS SHALL BE IN A NEAT & ORDERLY ACROSS THE PANEL. THE TOPS OF INTERMEDIATE PANEL BOLLARDS SHALL BE INSTALLED BETWEEN 1'0" & 2'-0" ABOVE THE BOTTOM OF THE STEEL SHEATHING. CUTTING OF INTERMEDIATE PANEL BOLLARDS NOT REQUIRED.</p>		<p>BOLLARD FENCE WALL (TYPE P-3) SHEET 1 OF 2</p>
		<p>NOT FOR CONSTRUCTION</p>

(b) (7)(E), (b) (5)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
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Real Estate Acquisitions

The legacy fence segments to be replaced as part of this project were constructed within either the Roosevelt Reservation, land acquired by the Government for construction of the legacy fence, or easements controlled by IBWC and other federal agencies. The majority of these areas extend beyond 60ft north of the border. A review of all real estate documents will be conducted prior to construction to ensure that all the necessary land rights needed for construction are in place.

There appears to be adequate access on the west end of the project; however, access on the east end of the project has yet to be established. Staging areas still need to be identified; however, there appears to be adequate space on Government and privately owned lands for this purpose.

Environmental

(b) (5)

The BPAM Environmental Branch will coordinate with the appropriate stakeholders (e.g. DOI, USFWS, state, and local agencies) in conjunction with the overall CBP outreach program to identify sensitive areas or areas of concern within the project area and recommended mitigation. Surveys for cultural, biological, and natural resources will be conducted to identify potential impacts and best management practices (BMPs) to be implemented during construction. An Environmental Stewardship Plan (ESP) or Memorandum for Record (MFR) covering a specific fence segment or the sector will be prepared. The BPAM Environmental Branch will execute the necessary planning work in-house via task order contracts issued through CBP procurement.

The BPAM Environmental Branch will review the storm water pollution prevention plan (SWPPP) and revegetation plan developed by the construction contractor for the project. It will be the responsibility of the construction contractor to implement and maintain the erosion control measures included in the SWPPP. The construction contractor will also be responsible for implementing and maintaining the revegetation effort.

The BPAM Environmental Branch will review the dust control plan developed by the construction contractor for the project. It will be the responsibility of the construction contractor to implement and maintain the dust control measures included in the dust control plan. The plan will be designed to minimize PM-10 emissions from construction operations and reduce impacts on sensitive receptors, such as residential, commercial, and retail areas within ¼ mile of the project.

The BPAM Environmental Branch will provide oversight of BMP implementation during construction. If necessary, mitigation efforts will be conducted as separate environmental projects for each fence

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Wall Program - Project Requirements Document

segment. If construction or clearing activities are scheduled during the migratory bird nest season (February 1 to August 31), pre-construction surveys for migratory bird species to identify active nests will occur immediately prior to the start of any construction activity. If burrowing owls are determined to be likely to occur within the project area, monitoring will be used to ensure the proper BMPs for conservation of the species are implemented. The BPAM PMO will issue contracts using an existing in-house task order to provide the nesting surveys and environmental monitoring if required.

Miscellaneous: Approvals, Permitting, Interrelated Projects, Etc.

Coordination with IBWC will be needed to review/approve drainage design and to assist with addressing fences and structures abutting the existing border fence, and limited access areas on the south side of border fence. IBWC will also need to review/approve the design of drainage features.

(b) (5)

Cost and Schedule Breakdown Structure

See Attachment A, Cost Estimate Workbook

Schedule of Deliverables:

Key Deliverables/ Milestones	Cost Est.	FM&E Cost	Start Date	FY17				FY18				FY19				End Date
				1 st	2 nd	3 rd	4 th	1 st	2 nd	3 rd	4 th	1 st	2 nd	3 rd	4 th	
Project Management	(b) (5)		6/17			X	X	X	X	X	X	X				12/18
Real Estate			6/17			X	X	X								12/17
Environmental			6/17			X	X	X								12/18
Design			6/17			X	X	X								3/18
Construction			1/17						X	X	X	X				12/18
Construction Oversight			1/17						X	X	X	X				12/18
Other Costs:																
Servicing																
Agency Total:																
Total:																

Q1 Oct – Dec; Q2 Jan – Mar; Q3 Apr – Jun; Q4 Jul – Sep

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
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Initial Total Cost Estimate:

\$ Total Project Cost	FY17	FY18	FY19
<input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D <input type="checkbox"/> O&S <input checked="" type="checkbox"/> PC&I	<input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D <input type="checkbox"/> O&S <input checked="" type="checkbox"/> PC&I	<input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D <input type="checkbox"/> O&S <input type="checkbox"/> PC&I	<input type="checkbox"/> BSFIT <input type="checkbox"/> O&M <input type="checkbox"/> D&D <input type="checkbox"/> O&S <input type="checkbox"/> PC&I
(b) (5)	(b) (5)		

Cost Assumption(s):

1. The cost estimate in this PRD is a rough order of magnitude based on the best information available at the time of development. The cost estimate is based on recent projects of similar size with a construction cost of (b) (7)(E)/mile.
2. All estimates should be considered rough order of magnitude, -50/+100 as defined by the Project Management Body of Knowledge.
3. Primary fence replacement design assumes an 18' (above ground) steel bollard wall with alternate foundation design and fiber optic installation. Based on topography and structures in Mexico, this may be greater.
4. Cost per mile estimates for primary fence replacement construction includes construction (with the contractor supplying steel) planning, design, construction oversight, real estate, and environmental.
5. Environmental work is to be performed in-house. Costs depicted in the schedule of deliverables table are FM&E costs and are based on similar task orders executed by the BPAM PMO.
6. A more refined cost estimate including all options will be determined during the Design Build RFP documentation.
7. Options are not included in the cost estimate of this PRD but will be estimated during the design portion of the project. If funding is available they will be included as options to the construction contract.
8. Assumes contractor is responsible for disposal of the existing fence to be removed during construction.

Potential Project Risks/Mitigations:

Total Initial Risk Estimate	(b) (5)
-----------------------------	---------

See Attachment B, Risk Register

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Wall Program - Project Requirements Document

Interrelated Projects

#	Interrelated Projects
001	GSA Expansion of Otay Mesa Cargo Port beginning at end of CY2018
002	GSA Expansion on San Ysidro through 2020

Attachments

Attachment #	Attachment Name
A	Cost Estimate Workbook
B	Risk Register

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Wall Program - Project Requirements Document

CONCURRENCE & APPROVAL: Business Partner Mission Needs

Concurrence:

(b) (6), (b) (7)(C), Chief Patrol Agent
US Border Patrol, San Diego Sector

Date

APPROVAL:

(b) (6), (b) (7)(C), Chief
US Border Patrol, Law Enforcement Operations Directorate

Date

APPROVAL: Financial

(b) (6), (b) (7)(C), Director, Business Operations Division
BPAM PMO

Date

APPROVAL: Constructability

(b) (6), Branch Chief, Tactical Infrastructure
USACE, ECSO

Date

Concurrence:

(b) (6), (b) (7)(C), Chief Engineer
BPAM PMO

Date

APPROVAL: Real Estate & Environmental

(b) (6), (b) (7)(C), Branch Chief
BPAM PMO, Environmental and Real Estate Branch

Date

PROJECT APPROVAL:

(b) (6), (b) (7)(C), Program Manager
BPAM PMO, Wall Program

Date

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C); [BPAM PMO TASKS](#)
Cc: (b) (6), (b) (7)(C)
Subject: RE: NPR / PBS inquiry - Cost of Existing Wall
Date: Friday, November 03, 2017 2:19:00 PM
Attachments: [RE NPR PBS inquiry - Cost of Existing Wall.msg](#)

Hi (b) (6), (b) (7)(C)

Attached is a response we provided a week or so ago. Also included in our response is a FAQ document that you might find help for inquiries on existing fence/wall.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)
Sent: Friday, November 03, 2017 11:50 AM
To: BPAM PMO TASKS (b) (7)(E) ACQUISITIONEXECSEC
(b) (7)(E)
Cc: (b) (6), (b) (7)(C)
>
Subject: FW: NPR / PBS inquiry - Cost of Existing Wall

Good morning.

Please see message chain below. This has been circulating for several days but here is consolidated version of what the reporter is after if available. Thank you.

Hi everyone,

I'm a reporter for the NPR and PBS affiliate in San Diego, KPBS. Would like to know an approximate cost for existing U.S.-Mexico border barriers. Can you confirm the \$7 billion figure that was given to (b) (6) of the Dallas Morning News?

Thanks,

(b) (6)

(b) (6), (b) (7)(C)
Public Affairs Specialist
Office of Public Affairs
U.S. Customs and Border Protection
9400 Viscount Blvd., Suite 200
El Paso, TX 79925
(b) (6), (b) (7)(C)



From: (b) (6) @kpbs.org]
Sent: Thursday, November 02, 2017 12:24 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) >; CBP Media Relations
<CBPMediaRelations@cbp.dhs.gov>; Media Inquiry <MediaInquiry@HQ.DHS.GOV>
Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

Hi everyone ... I'm on deadline for this and would like to know roughly how much the existing fencing cost to built (or since 1990). Haven't heard back yet. Can you confirm the \$7 billion figure that was given to (b) (6) of the Dallas Morning News?

On Tue, Oct 31, 2017 at 11:22 AM, (b) (6) @kpbs.org> wrote:

Hi everyone – following up on this. Thank you.

On Fri, Oct 27, 2017 at 11:13 AM, (b) (6), (b) (7)(C) wrote:

Hi (b) (6) –

(b) (6) is traveling today, but your request is in progress, and as soon as we have the numbers we will send them. (Please plan on sometime next week.)

Thanks

(b) (6), (b) (7)(C)
CBP Public Affairs

From: (b) (6) @kpbs.org]
Sent: Friday, October 27, 2017 9:18 AM
To: (b) (6), (b) (7)(C) >
Cc: CBP Media Relations <CBPMediaRelations@cbp.dhs.gov>; Media Inquiry
<MediaInquiry@HQ.DHS.GOV>

Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

Hi (b) (6), (b) (7)(C), any progress on this one? Thanks.

On Tue, Oct 24, 2017 at 2:44 PM, (b) (6), (b) (7)(C) wrote:

Not knowing where they go their data from I can't confirm until we get the information from our folks.

VR
(b) (6), (b) (7)(C)

From: (b) (6)
Sent: Tuesday, October 24, 2017 4:48:27 PM
To: (b) (6), (b) (7)(C)
Cc: CBP Media Relations; Media Inquiry

Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

By the way, I've seen various media outlets cite \$7 billion as the figure, citing DHS.
Can you confirm?

On Tue, Oct 24, 2017 at 1:31 PM, (b) (6) <[@kpbs.org](mailto:(b) (6)@kpbs.org)> wrote:

Thanks (b) (6), (b) (7)(C)

On Tue, Oct 24, 2017 at 1:28 PM, (b) (6), (b) (7)(C) >
wrote:

We'll have to research that, we need to ask for that number. Not sure we'll have it
by your deadline but we'll give it a try. I suggest that you also FOIA the
information.

(b) (6), (b) (7)(C)

From: (b) (6)
Sent: Tuesday, October 24, 2017 2:27:43 PM
To: CBP Media Relations; Media Inquiry
Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

Hi, following up on this. Deadline is Thursday 3 p.m. EST.

On Fri, Oct 20, 2017 at 2:02 PM, (b) (6) <[@kpbs.org](mailto:(b) (6)@kpbs.org)> wrote:

Hi everyone,

I'm a reporter for the NPR and PBS affiliate in San Diego, KPBS. Would like to
know an approximate cost for existing U.S.-Mexico border barriers.

Thanks,

(b) (6), (b) (7)(C)

--

(b) (6)
KPBS Reporter
Fronteras - Border Issues
(b) (6)
www.kpbs.org
Office: (b) (6)
Mobile: (b) (6)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: NPR / PBS inquiry - Cost of Existing Wall
Date: Tuesday, October 24, 2017 10:23:38 PM
Attachments: [Border Fence - FAQs - v8 as of 012617.docx](#)

The cost we've messaged to build existing fence is approximately \$2.3B. Really sad that is off the top off my head lol...

Resurfacing the attached, this was reviewed by BPAM and by OCC. (b) (6), (b) (7)(C) should help with general FAQs on existing border fence.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, October 24, 2017 8:07 PM
To: (b) (6), (b) (7)(C)
>
Subject: RE: NPR / PBS inquiry - Cost of Existing Wall

(b) (6), (b) (7)(C) - this is for existing. Can you pull tomorrow please?

From: (b) (6), (b) (7)(C)
Sent: Tuesday, October 24, 2017 5:44:46 PM
To: (b) (6), (b) (7)(C)
Subject: FW: NPR / PBS inquiry - Cost of Existing Wall

Folks see entire string below, can you help?

From: (b) (6)
Sent: Tuesday, October 24, 2017 4:48:27 PM
To: (b) (6), (b) (7)(C)
Cc: CBP Media Relations; Media Inquiry
Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

By the way, I've seen various media outlets cite \$7 billion as the figure, citing DHS. Can you confirm?

On Tue, Oct 24, 2017 at 1:31 PM, (b) (6) <[@kpbs.org](mailto:(b) (6)@kpbs.org)> wrote:

Thanks (b) (6), (b) (7)(C)

On Tue, Oct 24, 2017 at 1:28 PM, (b) (6), (b) (7)(C) wrote:

We'll have to research that, we need to ask for that number. Not sure we'll have it by your deadline but we'll give it a try. I suggest that you also FOIA the information.

(b) (6), (b) (7)(C)

From: (b) (6)
Sent: Tuesday, October 24, 2017 2:27:43 PM
To: CBP Media Relations; Media Inquiry
Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

Hi, following up on this. Deadline is Thursday 3 p.m. EST.

On Fri, Oct 20, 2017 at 2:02 PM, (b) (6) <[@kpbs.org](mailto:(b) (6)@kpbs.org)> wrote:

Hi everyone,

I'm a reporter for the NPR and PBS affiliate in San Diego, KPBS. Would like to know an approximate cost for existing U.S.-Mexico border barriers.

Thanks,

(b) (6)

--

(b) (6)
KPBS Reporter
Fronteras - Border Issues
(b) (6)
www.kpbs.org
Office: (b) (6)
Mobile: (b) (6)

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(b) (6)
KPBS Reporter
Fronteras - Border Issues
(b) (6)
www.kpbs.org
Office: (b) (6)
Mobile: (b) (6)

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(b) (6)
KPBS Reporter
Fronteras - Border Issues
(b) (6)
www.kpbs.org
Office: (b) (6)
Mobile: (b) (6)

U.S. Customs and Border Protection (CBP) Border Fence Frequently Asked Questions

PURPOSE

1. QUESTION: What is the purpose of border fence?

ANSWER: The purpose of the border fence is to provide persistent impedance of illegal cross-border activity.

2. QUESTION: How did CBP decide where to build fence?

ANSWER: The type of fencing required in a particular area depends on U.S. Customs and Border Protection's (CBP) operational needs. Geographic and climatic characteristics on the southwest border such as hills, rivers, mountains, forests and desert impact, challenge, and sometimes restrict the CBP deployment of fence to provide persistent impedance.

3. QUESTION: How was the decision on type and placement of fence decided by CBP under the Secure Fence Act of 2006, or any other fence constructed since 2006? And why?

ANSWER: We note that the Secure Fence Act (SFA) is not the primary authority under which CBP has constructed fence. Rather, Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA) has been and remains the key authority. Current language in Section 102(b) of IIRIRA, which directs that the Secretary, among other things, to construct additional fencing on the southern border where it would be most practical and effective. To date, CBP has completed 654 miles of fencing, with the majority of mileage completed between 2008 and 2009.

Each segment of the border is unique. Numerous operational challenges exist for Border Patrol agents to gain access to patrol the border and provide border security. CBP constructed border fencing in locations based on a risk and vulnerabilities assessment completed by the U.S. Border Patrol (USBP). The decision process is complex. The operational needs of law enforcement remains a primary consideration. Assessments by USBP – based on current and historic illegal crossing patterns and extensive field experience – have identified places along the border where physical fence construction would be most effective in providing persistent impedance. CBP takes into account many other factors, such as terrain, floodplain, waterways, cultural sites, cost, migration patterns, and other important geographical and environmental concerns.

4. QUESTION: Is border fence effective?

ANSWER: Following deployments, CBP routinely noticed a reduction in foot traffic in urban areas and vehicle traffic in rural areas.

MILEAGE

5. QUESTION: How many miles of fence exist along the southwest border?

ANSWER:

- 654 – miles of primary fencing to include pedestrian and vehicle fence on the southwest border (includes 63 miles of legacy fence)
 - 354 miles of pedestrian fence
 - 300 miles of vehicle fence
- 51 – miles secondary & tertiary fencing
 - 37 miles of secondary fencing
 - 14 miles of tertiary fencing

6. QUESTION: What is the breakdown of mileage by Sector and State?

ANSWER:

SECTOR	PRIMARY PEDESTRIAN	PRIMARY VEHICLE FENCE	PRIMARY FENCE TOTAL	SECONDARY PEDESTRIAN FENCE	TERTIARY PEDESTRIAN FENCE
BIG BEND	4	0.5	4.5	0	0
DEL RIO	4	0	4	0	0
EL CENTRO	44	15	59	0	0
EL PASO	65	101	166	13	4
LAREDO	1	0	1	0	0
RIO GRANDE VALLEY	55	0	55	0	0
SAN DIEGO	46	0.5	46.5	14	2
TUCSON	72	139	211	1	0
YUMA	63	44	107	9	8
TOTAL	354	300	654	37	14

STATE	PRIMARY PEDESTRIAN	PRIMARY VEHICLE FENCE	PRIMARY FENCE TOTAL	SECONDARY PEDESTRIAN FENCE	TERTIARY PEDESTRIAN FENCE
TEXAS	115	0.5	115.5	13	4
NEW MEXICO	14	101	115	0	0
ARIZONA	135	183	318	10	8
CALIFORNIA	90	15.5	105.5	14	2
TOTAL	354	300	654	37	14

7. QUESTION: Some articles and reports note 652 miles of fence and others 654. Why is there a discrepancy in fence mileage?

ANSWER: To date, CBP has completed 654 miles of primary fencing along the southwest border; this includes 354 miles of pedestrian fence and 300 miles of vehicle fence. Prior to May 2014, CBP completed approximately 652 miles of pedestrian and vehicle fence. In May 2014, CBP completed an additional segment of pedestrian fence totaling approximately .6

miles of fence, bringing the total miles completed to 653. In September 2015, CBP completed an in-depth assessment of the fence inventory and the geospatial data used to report the fence measurements. As a result, CBP completed minor corrections across the inventory. These corrections and the completion of the additional segment of pedestrian fence created an approximately two mile change across the length of primary pedestrian border fence from 352 miles to 354 miles.

8. QUESTION: Some articles and reports note approximately 700 miles of fence completed? Can you please explain the difference in 654 vs 700?

ANSWER: The 700 total miles likely includes 51 miles of secondary and tertiary fence, in addition to the 654 of primary miles constructed to date.

FENCE TYPES:

9. QUESTION: What types of fence exist along the Southwest Border?

ANSWER: In general, CBP has constructed bollard-style (pedestrian fence) and vehicle bollards and “Normandy” vehicle fence consisting of steel beams (vehicle fence). These fences are designed to prevent either the passage of people and/or vehicles.

LOCATION

10. QUESTION: Where is most of the border fence located?

ANSWER: Most of CBP’s pedestrian fence is located in the San Diego, Yuma, El Centro, Tucson, El Paso, and Rio Grande Valley Sectors. Most of CBP’s vehicle fence is located in the Tucson, El Paso, and Yuma Sectors.

11. QUESTION: How long is the U.S./Mexico border?

ANSWER: There are 1,954 miles of U.S. land border with Mexico per the International Boundary and Water Commission (IBWC).

12. QUESTION: What is the current state of the Border Fence?

ANSWER: Please see map below, showing 354 miles of pedestrian fence and 300 miles of vehicle fence for a total of 654 miles.



COST

13. QUESTION: How much did CBP spend to construct border fence?

ANSWER: Approximately \$2.3 billion.

CONSTRUCTION

14. QUESTION: Which federal agency is responsible for fence construction?

ANSWER: CBP is responsible for gathering USBP operational requirements and providing solutions to meet those needs. CBP's partnership with the U.S. Army Corps of Engineers (USACE) allows CBP to successfully oversee and manage fence construction.

ENVIRONMENTAL MITIGATION

15. QUESTION: Why didn't CBP follow the NEPA process to build fence?

ANSWER: On April 1, 2008, the Secretary of the Department of Homeland Security (DHS), pursuant to his authority under Section 102(c) of IIRIRA, exercised his authority to waive certain environmental and other laws in order to ensure the expeditious construction of tactical infrastructure (TI) along the U.S./Mexico border.

16. **QUESTION:** What did CBP do to make good on their promise to remain committed to environmental stewardship despite the waiver of the National Environmental Policy Act laws?

ANSWER: Although CBP did not have a legal obligation due to do so under the waiver, Secretary Michael Chertoff committed DHS to responsible environmental stewardship to protect valuable natural and cultural resources. CBP, in close coordination with the Department of the Interior (DOI), developed Environmental Stewardship Plans to analyze the potential environmental impacts and planned mitigation associated with construction of TI and Environmental Stewardship Summary Reports (ESSRs) that documented actual impacts from TI construction (versus anticipated impacts identified in the ESPs). In addition, the ESSRs documented the success of implementing Best Management Practices (BMPs) during TI construction and documented any changes to the planned location or type of TI constructed. In actuality, CBP did more with respect to environmental planning and mitigation than it would have been required to do under NEPA. These documents can be found at: <https://www.cbp.gov/about/environmental-cultural-stewardship/nepa-documents/esp-essr>

Additionally, CBP committed funding to the DOI for environmental mitigation activities.

17. **QUESTION:** How much did CBP spend on mitigation related to fence construction?

ANSWER: CBP provided approximately \$17.8M to the DOI for the execution of environmental projects related to mitigation for fence construction. The Department of Interior executed numerous environmental projects as mitigation including:

- Jaguar outreach and education for ranchers, communities, schools
- Restoration of lands, revegetation, and invasive species control on Organ Pipe Cactus National Monument
- Restoration of wetlands on San Bernardino National Wildlife Refuge
- Construction of rock and wire erosion control gabions in the Rio San Bernardino
- Construction of a fish barrier in Black Draw to impede exotic fish
- Acquisition of land for wildlife refuges in California and Texas
- Peninsular bighorn sheep collars, monitoring equipment, and aerial monitoring
- Agave restoration on Coronado National Monument
- Northern Aplomado falcon habitat restoration
- Lesser long nosed bat roost identification and protection
- Remote cameras for jaguar monitoring in Arizona

FENCE REPLACEMENT PROJECTS

18. **QUESTION:** Has CBP replaced legacy fence? If so, where, how many miles, and at what cost?

ANSWER: Yes. CBP recently replaced approximately 1.7 miles of legacy fence west of the San Luis Port of Entry near Yuma, Arizona in February 2016, at the cost of approximately \$15 million. CBP is currently on schedule to replace approximately 1.3 miles of legacy

primary pedestrian fence in El Paso in summer 2017 at the cost of approximately \$12 million.

19. QUESTION: Are there any other legacy fence replacement projects of comparable size?

ANSWER: USBP has an additional requirement to replace approximately 7.5 miles of legacy fence in Tucson Sector. CBP anticipates completing this legacy fence replacement project in summer 2017 at the cost of approximately \$30 million.

TI/FENCE PHOTOS

Vehicle Fence – Normandy



Vehicle Fence – Post/Rail



Pedestrian Fence – PV-1 Bollard



Pedestrian Fence – PV-1 Bollard Yuma Sector



Pedestrian “Fleev” – Fence on Levee



Pedestrian “Flevee” – Fence on Levee



From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Friday, February 16, 2018 9:22:14 AM
Attachments: [image001.png](#)

Want me to get the briefing that was conducted on Wednesday, take out information that is probably too much detail and then come up with a suggested summary for a response?

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Director, Accountability & Performance Management
Office of Facilities and Asset Management, Business Operations Division
US Customs and Border Protection

Cell: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 15, 2018 3:32 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

If (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are good with it we can provide the quick look brief if it hasn't been done yet

(b) (6), (b) (7)(C) do we want to send the final brief from assessment this week or smooth that out first?

Sent using OWA for iPhone

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 15, 2018 3:23:47 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: [EXTERNAL] FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Any idea when this will be done?

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]
Sent: Thursday, February 15, 2018 3:06 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V (b) (6); Henriquez, Elia (Jeanette) J (b) (6); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good afternoon,

I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.

Thanks,
Leslie

GAO review: Southwest border wall (job code 102336)

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 26, 2018 10:27 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of Southwest Border Wall (102336)
Importance: High

Good Morning Leslie,

Please see below and attached for our response to this request. Please note, all dates are estimated as of 1/24/18, as noted below.

(b) (5)

(b) (5)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]

Sent: Tuesday, January 16, 2018 9:34 AM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Cc: Davis, Ashley V (b) (6) (b) (6), (b) (7)(C) Henriquez, Elia (Jeanette) J
<(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.

(b) (5)

We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b) (6), (b) (7)(C) suggested that meeting should include (b) (6), (b) (7)(C) (please excuse a misspelling), as he was involved in that process. (b) (6), (b) (7)(C) can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu

Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)

(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT [mailto: (b) (7)(E)]
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, (b) (6), (b) (7)(C)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)]
Sent: Friday, January 12, 2018 11:06 AM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) (b) (6), (b) (7)(C)
Cc: Davis, Ashley V (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director), (b) (6)

Jeanette Henriquez (AD), (b) (6)

Ashley Davis (AIC), (b) (6)

Leslie Sarapu (Analyst), (b) (6)

CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, January 09, 2018 1:41 PM
To: Sarapu, Leslie; (b) (6), (b) (7)(C)
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics

Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC
Meeting Floor – 7th (Suite 755N)
Conference Room – 712A
Conference Line – (b) (7)(E) passcode (b) (7)(E)

***Leslie, please contact (b) (6), (b) (7)(C) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:(b) (6)]
Sent: Tuesday, January 9, 2018 1:35 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E); (b) (6), (b) (7)(C)
Cc: Davis, Ashley V <(b) (6)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E)

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E); Sarapu, Leslie <(b) (6)>
Cc: (b) (6), (b) (7)(C); Davis, Ashley V <(b) (6)> OFAM Business Operations Program Accountability Executive Support (b) (7)(E); (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:
1/11 12:30-1:30

1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)

Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT

Sent: Thursday, January 4, 2018 12:35 PM

To: Sarapu, Leslie <(b) (6)>

Cc: (b) (6), (b) (7)(C)

Davis, Ashley V

<(b) (6)> OFAM Business Operations Program Accountability Executive Support (b) (7)(E); (b) (6), (b) (7)(C)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:\(b\) \(6\)](#)]

Sent: Thursday, January 4, 2018 12:19 PM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Cc: (b) (6), (b) (7)(C)

Davis, Ashley V

<(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,

Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,

Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Sent: Thursday, January 04, 2018 11:40 AM

To: Sarapu, Leslie

Cc: (b) (6), (b) (7)(C)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)]
Sent: Thursday, January 4, 2018 11:23 AM
To: (b) (6), (b) (7)(C) >; Davis, Ashley V < (b) (6) > OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J < (b) (6) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b) (7)

Thank you so much for the information.

(b) (6), (b) (7) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) (OFAM Audit Program Manager (APM)) (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00
2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)(C)
3. Copy of Test Plan for the border wall prototypes. GAO received the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)
4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7)(C) will check on this in her absence.
5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, D.C.
(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto: (b) (6)]
Sent: Wednesday, January 3, 2018 4:18 PM
To: (b) (6), (b) (7)(C) >; Davis, Ashley V < (b) (6) > OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E)
Cc: Henriquez, Elia (Jeanette) J < (b) (6) >
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

th

January 11 at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)

(b) (6)

From: (b) (6), (b) (7)(C)]
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, December 5, 2017 10:45 AM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

See below for the update on request 1.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)]
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E); (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' <(b) (6)>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E); (b) (6), (b) (7)(C)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can "narrow" the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C)/OFAM (b) (6), (b) (7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(C) We are interested in both projects.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT
Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" Is GAO referring to the "wall" project only or the "gates" project as well?

Thanks

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) (b) (6)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; (b) (6)
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto: (b) (6)]

Sent: Monday, November 13, 2017 9:16 AM

To: (b) (6) [mailto: (b) (6)@hq.dhs.gov]; (b) (6), (b) (7)(C)

Cc: Gambler, Rebecca <(b) (6)> Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis
Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: NPR / PBS inquiry - Cost of Existing Wall
Date: Monday, November 06, 2017 9:52:59 AM
Attachments: [RE NPR PBS inquiry - Cost of Existing Wall.msg](#)

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) —

Please see attached regarding this inquiry that appears to be unanswered. (b) (6), (b) (7)(C) — re: legacy fence....the figure and the total miles of 654 (from what I understand) includes legacy fence.

From: (b) (6), (b) (7)(C)
Sent: Friday, November 03, 2017 2:19 PM
To: (b) (6), (b) (7)(C) >; BPAM PMO TASKS
(b) (7)(E)
Cc: (b) (6), (b) (7)(C)

Subject: RE: NPR / PBS inquiry - Cost of Existing Wall

Hi (b) (6), (b) (7)(C)

Attached is a response we provided a week or so ago. Also included in our response is a FAQ document that you might find help for inquiries on existing fence/wall.

Thanks,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Friday, November 03, 2017 11:50 AM
To: BPAM PMO TASKS (b) (7)(E); ACQUISITIONEXECSEC
(b) (7)(E)
Cc: (b) (6), (b) (7)(C)

Subject: FW: NPR / PBS inquiry - Cost of Existing Wall

Good morning.

Please see message chain below. This has been circulating for several days but here is consolidated version of what the reporter is after if available. Thank you.

Hi everyone,

I'm a reporter for the NPR and PBS affiliate in San Diego, KPBS. Would like to know an approximate cost for existing U.S.-Mexico border barriers. Can you confirm the \$7 billion figure that was given to (b) (6) of the Dallas Morning News?

Thanks,

(b) (6)

(b) (6), (b) (7)(C)

Public Affairs Specialist
Office of Public Affairs
U.S. Customs and Border Protection
9400 Viscount Blvd., Suite 200
El Paso, TX 79925
(b) (6), (b) (7)(C)



From: (b) (6) [@kpbs.org](mailto:kpbs.org)
Sent: Thursday, November 02, 2017 12:24 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) >; CBP Media Relations
<CBPMediaRelations@cbp.dhs.gov>; Media Inquiry <MediaInquiry@HQ.DHS.GOV>
Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

Hi everyone ... I'm on deadline for this and would like to know roughly how much the existing fencing cost to built (or since 1990). Haven't heard back yet. Can you confirm the \$7 billion figure that was given to (b) (6) of the Dallas Morning News?

On Tue, Oct 31, 2017 at 11:22 AM, (b) (6) [@kpbs.org](mailto:kpbs.org) wrote:

Hi everyone – following up on this. Thank you.

On Fri, Oct 27, 2017 at 11:13 AM, (b) (6), (b) (7)(C) wrote:

Hi (b) (6), (b) (7)(C) –

(b) (6), (b) (7)(C) is traveling today, but your request is in progress, and as soon as we have the numbers we will send them. (Please plan on sometime next week.)

Thanks

(b) (6), (b) (7)(C)
CBP Public Affairs

From: (b) (6) [@kpbs.org](mailto:kpbs.org)
Sent: Friday, October 27, 2017 9:18 AM
To: (b) (6), (b) (7)(C) >
Cc: CBP Media Relations <CBPMediaRelations@cbp.dhs.gov>; Media Inquiry

<MediaInquiry@HQ.DHS.GOV>

Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

Hi (b) (6), (b) (7)(C) any progress on this one? Thanks.

On Tue, Oct 24, 2017 at 2:44 PM, (b) (6), (b) (7)(C) > wrote:

Not knowing where they go their data from I can't confirm until we get the information from our folks.

VR

(b) (6), (b) (7)(C)

From: (b) (6)
Sent: Tuesday, October 24, 2017 4:48:27 PM
To: (b) (6), (b) (7)(C)
Cc: CBP Media Relations; Media Inquiry

Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

By the way, I've seen various media outlets cite \$7 billion as the figure, citing DHS. Can you confirm?

On Tue, Oct 24, 2017 at 1:31 PM, (b) (6) <[@kpbs.org](mailto:(b) (6)@kpbs.org)> wrote:

Thanks (b) (6), (b) (7)(C)

On Tue, Oct 24, 2017 at 1:28 PM, (b) (6), (b) (7)(C) wrote:

We'll have to research that, we need to ask for that number. Not sure we'll have it by your deadline but we'll give it a try. I suggest that you also FOIA the information.

(b) (6), (b) (7)(C)

From: (b) (6)
Sent: Tuesday, October 24, 2017 2:27:43 PM
To: CBP Media Relations; Media Inquiry
Subject: Re: NPR / PBS inquiry - Cost of Existing Wall

Hi, following up on this. Deadline is Thursday 3 p.m. EST.

On Fri, Oct 20, 2017 at 2:02 PM, (b) (6) <[@kpbs.org](mailto:(b) (6)@kpbs.org)> wrote:

Hi everyone,

I'm a reporter for the NPR and PBS affiliate in San Diego, KPBS. Would like to know an approximate cost for existing U.S.-Mexico border barriers.

Thanks,
(b) (6)

--

(b) (6)
KPBS Reporter
Fronteras - Border Issues
(b) (6)
www.kpbs.org
Office: (b) (6)
Mobile: (b) (6)

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(b) (6)
KPBS Reporter
Fronteras - Border Issues
(b) (6)
www.kpbs.org
Office: (b) (6)
Mobile: (b) (6)

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(b) (6)
KPBS Reporter
Fronteras - Border Issues
(b) (6)
www.kpbs.org
Office: (b) (6)
Mobile: (b) (6)

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(b) (6)
KPBS Reporter
Fronteras - Border Issues
(b) (6)
www.kpbs.org
Office: (b) (6)
Mobile: (b) (6)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Friday, February 16, 2018 10 07:31 AM
Attachments: [image001.png](#)

(b) (5)

(b) (6), (b) (7)(C)

Director, Accountability & Performance Management
Office of Facilities and Asset Management, Business Operations Division
US Customs and Border Protection

Cell: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, February 16, 2018 9:22 AM
To: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Director, Accountability & Performance Management
Office of Facilities and Asset Management, Business Operations Division
US Customs and Border Protection

Cell: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 15, 2018 3:32 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (5)

Sent using OWA for iPhone

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 15, 2018 3:23:47 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: [EXTERNAL] FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Any idea when this will be done?

(b) (6), (b) (7)(C)

Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto:](#) (b) (6)
Sent: Thursday, February 15, 2018 3:06 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good afternoon,

I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.

Thanks,
Leslie

GAO review: Southwest border wall (job code 102336)

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)

(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 26, 2018 10:27 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of Southwest Border Wall (102336)
Importance: High

Good Morning Leslie,

Please see below and attached for our response to this request. Please note, all dates are estimated as of 1/24/18, as noted below.

(b) (5)

(b) (5)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]

Sent: Tuesday, January 16, 2018 9:34 AM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Cc: Davis, Ashley V <(b) (6)> (b) (6), (b) (7)(C) Henriquez, Elia (Jeanette) J

<(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.

(b) (5)

We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b) (6), (b) (7)(C) suggested that meeting should include (b) (6), (b) (7)(C) (please excuse a misspelling), as he was involved in that process. (b) (6), (b) (7)(C) can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)

(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, (b) (6), (b) (7)(C)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:](#) (b) (6)
Sent: Friday, January 12, 2018 11:06 AM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) (b) (6), (b) (7)(C)

Cc: Davis, Ashley V <(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director), (b) (6)

Jeanette Henriquez (AD), (b) (6)

Ashley Davis (AIC), (b) (6)

Leslie Sarapu (Analyst), (b) (6), (b) (7)(C) (b) (6)

CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Sent: Tuesday, January 09, 2018 1:41 PM

To: Sarapu, Leslie; (b) (6), (b) (7)(C)

Cc: Davis, Ashley V

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics

Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC

Meeting Floor – 7th (Suite 755N)

Conference Room – 712A

Conference Line – (b) (7)(E), passcode (b) (7)(E)

***Leslie, please contact (b) (6), (b) (7)(C) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:\(b\) \(6\)](#)]

Sent: Tuesday, January 9, 2018 1:35 PM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E); (b) (6), (b) (7)(C)

Cc: Davis, Ashley V <(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie

Sent: Thursday, January 04, 2018 3:08 PM

To: 'OFAM AUDIT PROGRAM MANAGEMENT'

Cc: Davis, Ashley V

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E)

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E); Sarapu, Leslie <(b) (6)>
Cc: (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6)> OFAM Business Operations Program Accountability Executive Support (b) (7)(E) (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:

1/11 12:30-1:30
1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Thursday, January 4, 2018 12:35 PM
To: Sarapu, Leslie <(b) (6)>
Cc: (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6)> OFAM Business Operations Program Accountability Executive Support (b) (7)(E) (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)]
Sent: Thursday, January 4, 2018 12:19 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V
<(b) (6)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,
Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,
Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)]
Sent: Thursday, January 4, 2018 11:23 AM
To: (b) (6), (b) (7)(C) >; Davis, Ashley V <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J <(b) (6)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b) (7)

Thank you so much for the information.

(b) (6), (b) (7) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) (OFAM Audit Program Manager (APM)) (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00
2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)(C)
3. Copy of Test Plan for the border wall prototypes. GAO received the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes: (b) (6), (b) (7)(C)
4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7)(C) will check on this in her absence.
5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, D.C.

(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto:(b) (6)]

Sent: Wednesday, January 3, 2018 4:18 PM

To: (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E)

Cc: Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)
(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM

To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC

(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, December 5, 2017 10:45 AM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hj (b) (6), (b) (7)(C)

See below for the update on request 1.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E) (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' <(b) (6)>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E); (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can "narrow" the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C)/OFAM (b) (6), (b) (7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C) >
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(C) We are interested in both projects.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT

Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" Is GAO referring to the "wall" project only or the "gates" project as well?

Thanks

(b) (6), (b) (7)(C) *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]

Sent: Monday, November 13, 2017 9:33 AM

To: (b) (6), (b) (7)(C) (b) (6) [mailto:(b) (6)] <[redacted]@hq.dhs.gov>

Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> (b) (6), (b) (7)(C)

Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)

Sent: Monday, November 13, 2017 9:24 AM

To: Davis, Ashley V; (b) (6)

Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)

Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]

Sent: Monday, November 13, 2017 9:16 AM

To: (b) (6) [mailto:(b) (6)] <[redacted]@hq.dhs.gov>; (b) (6), (b) (7)(C)

Cc: Gambler, Rebecca <(b) (6)> Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis

Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: Questions for USM
Date: Thursday, February 15, 2018 9:09:10 AM

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 14, 2018 11:13 AM
To: (b) (6), (b) (7)(C)

[REDACTED]

Subject: RE: Questions for USM

Passwords:

(b) (7)(E)

(b) (6), (b) (7)(C)
Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax: (b) (6), (b) (7)(C)
Email: (b) (6), (b) (7)(C)

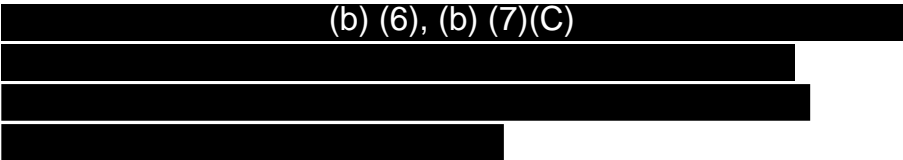
ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 14, 2018 11:13 AM
To: (b) (6), (b) (7)(C)

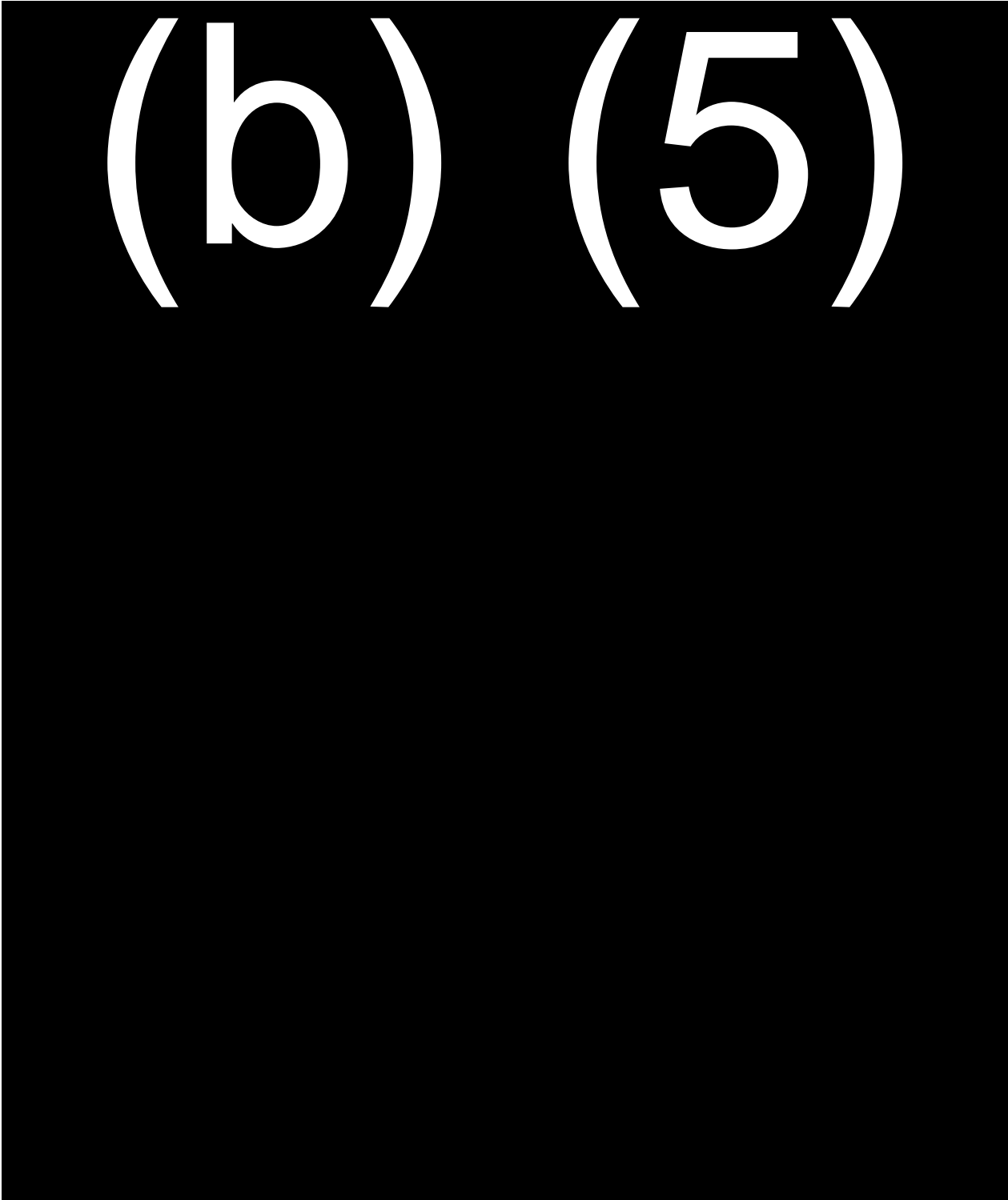
[REDACTED]

(b) (6), (b) (7)(C)

A series of four horizontal black bars of varying lengths, redacting the top portion of the document.

Subject: RE: Questions for USM

Ntina-

A large black rectangular redaction box covering the majority of the page content. The text "(b) (5)" is printed in large white font at the top of this box.

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229

Tel: (b) (6), (b) (7)(C)

Fax: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 14, 2018 9:34 AM

To: (b) (6), (b) (7)(C)

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] >

Subject: Questions for USM

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: USM Border Wall Briefing Get Backs (13 Feb 18)
Date: Wednesday, February 21, 2018 12:41:54 PM

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 21, 2018 12:40 PM
To: (b) (6), (b) (7)(C) >
Subject: FW: USM Border Wall Briefing Get Backs (13 Feb 18)

Omg so this just happened

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 21, 2018 12:15 PM
To: CALVO, KARL H. <(b) (6), (b) (7)(C)>
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: USM Border Wall Briefing Get Backs (13 Feb 18)

Hi (b) (6), (b) (7)(C)
Attached is what AC Calvo sent to EAC Kolbe, but it appears that it didn't make it into the USM email.
I'm also including the language below.
Thanks,

(b) (6), (b) (7)(C)

4. Is the Corps of Engineers incentivizing real estate contractors to work quickly, in their contract agreements?

DRAFT RESPONSE:

(b) (5)

■ (b) (5)
■
■

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

[REDACTED]

From: CALVO, KARL H.

Sent: Wednesday, February 21, 2018 12:12 PM

To: (b) (6), (b) (7)(C) >

Cc: (b) (6), (b) (7)(C)

[REDACTED]

[REDACTED]

Subject: RE: USM Border Wall Briefing Get Backs (13 Feb 18)

(b) (6), (b) (7)(C)

Ok. I've copied (b) (6), (b) (7)(C). We can re-send the first item. The second is due on Friday and to my knowledge, we're tracking on that.

(b) (6), (b) (7)(C): Pls resend to (b) (6), (b) (7)(C) the Incentive info. Thx!

r/ Karl

Karl H. Calvo, CFM, PMP

Assistant Commissioner
Office of Facilities & Asset Management
(b) (6), (b) (7)(C) (cell)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 21, 2018 12:07 PM
To: CALVO, KARL H. <(b) (6), (b) (7)(C)>
Cc: (b) (6), (b) (7)(C)
Subject: FW: USM Border Wall Briefing Get Backs (13 Feb 18)

AC Calvo,

I'm following up from the EO call this morning. You wanted to know if there was any feedback on OFAM's submission for the USM getbacks. EAC sent the information that was provided (attached), but there were still two outstanding items (listed below). To the best of my sleuthing abilities, we haven't received the responses. There is probably confusion on the due dates. An extension was granted, but I'm not sure if it was walked back.

If I'm confused on that, please straighten me out. If not, please provide the responses on the remaining two items.

Sincerely,

(b) (6), (b) (7)(C)

Chief of Staff – Enterprise Services
U.S. Customs and Border Protection
O: (b) (6), (b) (7)(C)
C: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 21, 2018 9:19 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: USM Border Wall Briefing Get Backs (13 Feb 18)

(b) (6), (b) (7)(C)

AC Calvo mentioned on this morning's EO call that he had provided an answer to the EAC on the following question.

Is the Army Corps of Engineers incentivizing real estate contractors to work quickly, in their contract agreements?

The original due date of this question was Friday 16, but (b) (6), (b) (7)(C) had asked for an extension to 2/19. I have seen no response to this question. Can you please follow up with the AC to determine when

and to whom this information was sent? The second question is still outstanding below. An extension for this question was provided to Friday 2/23.

What is the execution timeline for border wall, if funding isn't a pacing factor?

Thanks in advance.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, February 21, 2018 8:46 AM
To: (b) (6), (b) (7)(C)
Subject: FW: USM Border Wall Briefing Get Backs (13 Feb 18)

(b) (6), (b) (7)(C)

Chief of Staff – Enterprise Services
U.S. Customs and Border Protection
O: (b) (6), (b) (7)(C)
C: (b) (6), (b) (7)(C)

From: KOLBE, KATHRYN
Sent: Sunday, February 18, 2018 6:38 AM
To: Grady, Claire <(b) (6)>
Cc: CALVO, KARL H. (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) Fulghum, Chip (b) (6); VITIELLO, RONALD D
(USBP) (b) (6), (b) (7)(C); BORKOWSKI, MARK S
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: USM Border Wall Briefing Get Backs (13 Feb 18)

Ma'am,

Below are answers to several of your questions during the Border Wall briefing we gave you last week.

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Please let me know if you have any further questions, or would like to discuss these responses.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6)
To: (b) (6), (b) (7)(C)
Subject: FW: Border Infrastructure SITREP 13 FEB 18 (UNCLASSIFIED)
Date: Wednesday, February 14, 2018 1:22:35 AM
Attachments: [Border Infrastructure Placemat \(FOUO\) 20180213 V3.pdf](#)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, February 13, 2018 5:22 PM
To: (b) (6)

Cc: (b) (6)

Subject: Border Infrastructure SITREP 13 FEB 18 (UNCLASSIFIED)

CLASSIFICATION: UNCLASSIFIED

BG (b) (6)

Below SITREP and placemat are suitable to sending out to the enterprise with the "FOUO" on it. Highlights since last update include:

- 1) 1 FEB 18 - SDC (20mi) site visit with Pre-Qual bidders. At least two bidders verbally stated their interest in bidding;
- 2) 7 FEB 18 - STN (b) (7)(E)i project kick-off completed;
- 3) 9 FEB 18 - RGV-01 Pre-Solicitation Notice posted to FedBizOpps;
- 4) 9-14 FEB 18 - Case hearing on ENV waiver; no injunction, but NTP for CAX delayed until 15 FEB;
- 5) 12 FEB 18 - CAX (b) (7)(E) - 100% Design Back check completed;
- 6) 15 FEB 18 - STN (b) (7)(E) design charrette;
- 7) 5 MAR 18 - STN (b) (7)(E)i proposals due.

v/r

(b) (6)

=====

EXECSUM:

Current Program: CBP received \$341M in the FY17 Omnibus Bill to support their Border Infrastructure mission. We received \$339M of those funds. The FY17 program focuses on replacing older fence/barrier; 14 miles in San Diego, 20 Miles in New Mexico (El Paso Sector), (b)(7) miles in El Paso, TX and approximately (b)(7) miles in Calexico, CA. Strategy for all four segments will be design-build and will include an enforcement zone that includes other items such as lights, cameras, patrol roads and sensors systems. Schedule has construction awards in Q2 and Q3 with construction starting in Q2 and Q3. \$48.5M of the \$339M is for gates in the Rio Grande Valley and the remaining \$290.5M is for the 4 replacement fence projects. 1 Fence Replacement Projects with targeted Q1 D-B construction awards. Calexico (b)(7)-mile awarded 8 Nov. 3 Fence Replacement Projects with targeted Q2 awards. El Paso - Santa Teresa ((b)(7)mi) awarded 22 JAN 18. El Paso ((b)(7) mi) proposals were received 4 Dec but award is delayed due to protests. San Diego 14-mile has a projected Q3 award.

FY17 Funding also includes patrol roads (\$70M). Roads identified in El Paso, Laredo and Rio Grande Valley Sectors. PDT's refining requirements, developing Project Requirement Documents (PRD's) and draft cost estimates and schedules. CBP is working new IAA to transfer Road funding, receipt expected mid FEB.

Wall Prototype: CBP is running this portion of the program. Prototype assessment and analysis by ERDC and design reviews by SWF completed 30 NOV 17. Breaching and Scaling tests completed 15 DEC. Final compilation of results and recommendation to CBP leadership projected 15 FEB.

Floodwall: Planning for FY18 projects continues, RGV-(b)(7) through RGV((b)(7)(d)) conceptual design underway, construction awards may be impacted by receipt of funding from FY 18 appropriations.

Real Estate: received parcel data for 52 miles of the (b)(7)-mile Starr County, South Texas (non-levee wall) alignment; 866 parcels of land; 540 unique land owners of record.

Acquisition: \$9.2B Horizontal construction Acquisition Plan to support Border Wall construction PARC comments received 9 FEB 18. AE Acquisition Strategy market research underway.

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CLASSIFICATION: UNCLASSIFIED

Southwest Border Wall SITREP

13 FEB 2018

EXEC SUMMARY

Replacement FY17 Program

- Santa Teresa (mi) - Environmental Waiver completed and Contract Awarded 22 JAN.
- San Diego Primary (14mi) Post-Award of Santa Teresa, one or more Pre-Qual bidders are now planning to bid on SDC. Additional Site Visit completed for 1 FEB.
- Calexico (i) NTP issued 18 DEC, 100% design (Wall) submitted for review 26 JAN, construction cannot start until 15 FEB 18 after DHS Environmental Waiver litigation hearing.
- El Paso (i) Proposals received 4 Dec. GAO Protest of MATOC Phase 1 received 1 DEC. Corrective Action - board completed 25 JAN. RFP to be issued 16 FEB 18.

FY18 Program

- Planning continues for FY18 projects, RGV-01 Pre-Solicitation Notice posted 9 FEB, RGV-02 through -05 in conceptual design, construction awards may be impacted by delayed '18 appropriation and subsequent funds transfer from CBP.

Funding

- New FY18 funding receipt contingent upon approved budget, currently executing FY17 Omnibus program and FY18 planning.

Program

- FY17 Appropriation - 1 Fence Replacement Project with 1st QTR D-B construction award. Calexico (i)-mile awarded 8 Nov. 3 Fence Replacement Projects targeted with 2nd QTR D-B construction awards. El Paso - Santa Teresa (i) awarded 22 JAN 18. El Paso (i) proposals were received 4 Dec with award date impacted by GAO protest. San Diego 14-mile original planned date of 2nd QTR, non-response from bidders and alternate acquisition strategy may push award into Q3.
- FY18 Program - RGV-01 final design and RFP packaging underway. RGV-02 through RGV-05 Kick-off meetings held 5-19 DEC. All construction solicitations contingent upon receipt of FY '18 funding

Acquisition

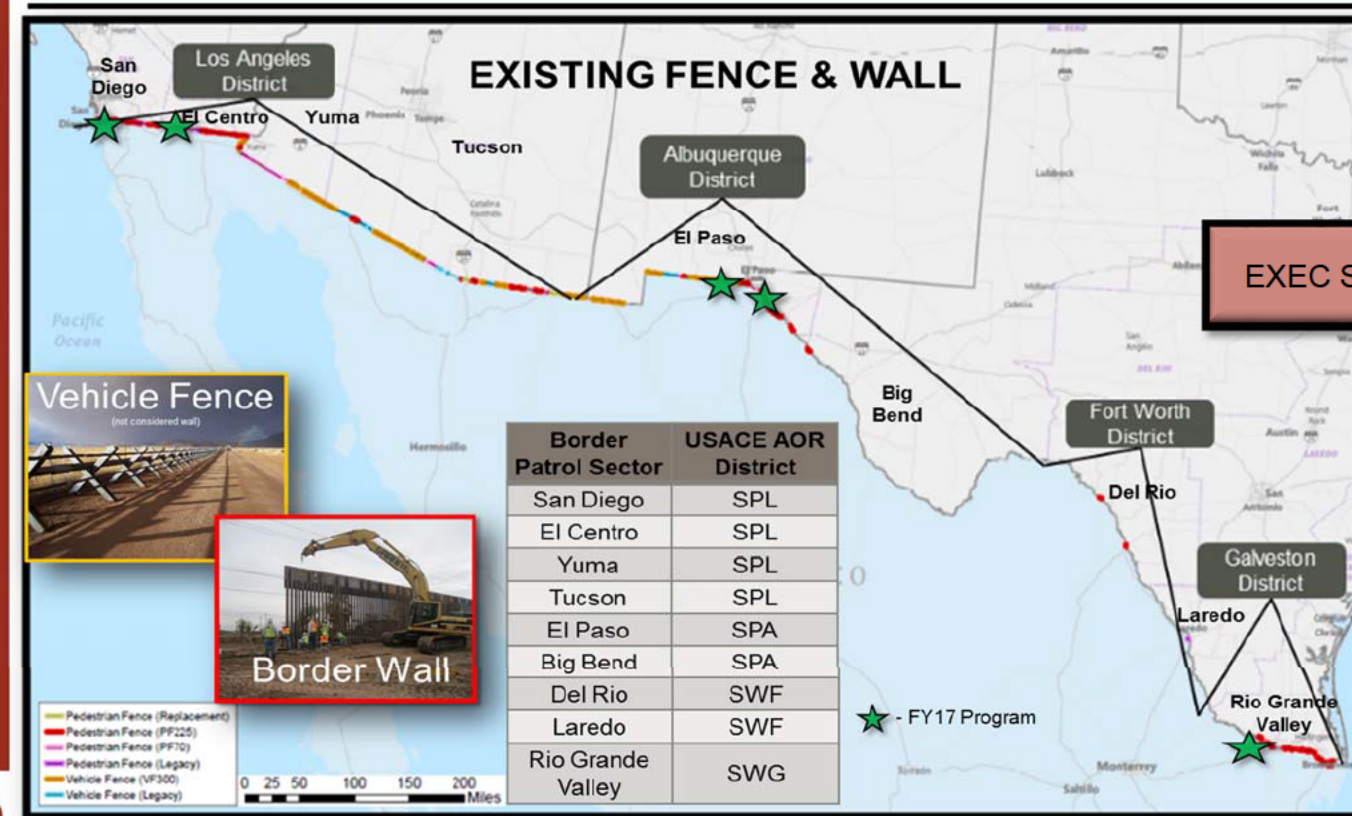
- \$9.2B Horizontal Construction Acquisition Plan - Revised Acquisition Plan PARC comments received 9 FEB 18.
- AE Acquisition Strategy and Plan. Sources Sought closed 27 NOV, market research compilation underway.

Real Estate

- Received parcel data for 52 miles of the (i) mile Starr County alignment; 866 parcels of land, 540 unique landowners of record. Also conducting title work in Hidalgo County, have ID'ed 250+/- parcels along proposed alignment.
- Right of Entry for Survey and Exploration for RGV-05 has been granted for Survey, working geotechnical drilling plan with USFWS.

Engineering

- Starr County H&H modeling effort continues with actionable results expect by early FEB, results of this modeling effort will enable alignment decisions for RGV-06 and - 07.
- Technical assessment support to prototypes completed in DEC, remaining effort includes participation in recommendation development. Quantitative assessment of proposed features scheduled 13-14 FEB 18.



UPCOMING EVENTS

- 9 FEB 18 - RGV-01 Pre-Solicitation Notice posted
- 13-14 FEB 18 - Prototype quantitative assessment of features
- 13 FEB 18 - Draft RGV- (i) D/B RFP submittal due
- 14 FEB 18 - ELP STN (i) On-site Design Charrette
- 15 FEB 18 - Anticipated ELC CAX (i) construction start, contingent on CBP resolving questions from court hearing of environmental waiver
- 16 FEB 18 - Draft RGV-04 (i) D/B RFP submittal due
- 16 FEB 18 - ELP EPS (i) RFP issue to MATOC pool
- 20 FEB 18 - PMR Briefing to EAC Colby
- 5 MAR 18 - SDC 14 mi proposals due

USACE ACTIONS

FY17 REQUIREMENTS

Funds Received
\$12.2M + \$339M + \$4.6M

Funds Obligated
\$110.78M

Expiring Funds - \$12.2M (PMO, Planning, Engineering/Levee Safety, Design, Real Estate Support)

FY17 Appropriation - \$339M (\$290.5M Fence/\$48.5M Gates)

Executing Districts - SWF, SWG, SPA & SPL

Ongoing Activities:

- San Diego (SDC) - 14 miles of primary fence replacement (SPL)
- El Centro (ELC) - (b) (7)(E) miles of primary fence replacement (SPL)
- El Paso (ELP) - (b) (7)(E) miles of primary fence replacement (SPA)
- Santa Teresa (ELP) - (b) (7)(E) miles of primary fence/vehicle fence replacement (SPA)

FY18 REQUIREMENTS



- FY18 Planning Requirement - \$1.6B (PRESBUD)
 - RGV - \$1.35B
 - SDC - \$250M
- Executing Districts - SWF, SWG, SPL
 - Rio Grande Valley, TX (RGV) - Award 2.93 miles of Levee Wall/Fence with FY18 appropriation
 - RGV - Award subsequent projects of Levee Wall/Fence of approx. 25 miles with FY18 appropriation
 - RGV - Remaining FY18 appropriation funds to construct additional barriers in RGV, approx. 32 miles, PV-1 style barrier.
 - RGV - Develop acquisition and real estate timelines for execution of remaining RGV requirements for construction awards utilizing FY18 appropriation. No dates or commitments communicated yet.
 - San Diego (SDC) Secondary - Award 14 miles of Secondary Fence Replacement.
 - Rio Grande Valley (RGV) - Develop 100% design of RGV-01 (b) (7)(E) Miles)and planning products for entire 28 miles of floodwall.
 - **SDC—Award 14 miles secondary fence/wall in San Diego**

All FY17 projects to be completed by the end of 2020
CBP analyzing program execution strategy, type of barrier to be used and finalizing responsible agency for secondary fence/wall.

FY17 Projects	San Diego & Calexico
Executing District	SPL
Total Miles	(b) (7)(E) (14 and (b) (7)(E))
Funded Amount	\$117M
Project Type(s)	Primary Fence Replacement
Std. Design Type	PV-1
D-B Award	1 st & 2 nd QTR FY18

FY17 San Diego Primary Fence Replacement 14 Miles

(b) (7)(E)

San Diego, CA
14 Miles

FY17 EPT STN Vehicle Fence Replacement 20.1 Miles

(b) (7)(E)

FY17 Calexico Primary Fence Replacement 2.1 Miles

(b) (7)(E)

Calexico, CA
(b) (7)(E) Miles

FY17 El Paso Primary Fence Replacement 4.2 Miles

(b) (7)(E)

FY17 Projects	El Paso 1 & 2
Executing District	SPA
Total Miles	(b) (7)(E)
Funded Amount	\$175M
Project Type(s)	1)Primary Fence Replacement 2)Vehicle Fence Replacement
Std. Design Type	PV-1
D-B Award	2 nd QTR FY18

From: (b) (6)
To: (b) (6)
(b) (6), (b) (7)(C); (b) (6)
Subject: RE: SITREP Generation
Date: Monday, February 12, 2018 12:34:51 PM
Attachments: [Border Infrastructure SITREP 30 JAN 18 \(UNCLASSIFIED\).msg](#)

Please let (b) (6), (b) (7) and I know by COB today any updates to the Bi-Weekly SITREP. Here is the last one from 1/30.

-----Original Appointment-----

From: (b) (6)
Sent: Wednesday, September 20, 2017 10:29 AM
To: (b) (6)
(b) (6)
Subject: SITREP Generation
When: Monday, February 12, 2018 12:00 AM to Tuesday, February 13, 2018 12:00 AM (UTC-06:00) Central Time (US & Canada).
Where:

<< Message: FW: Border Infrastructure SITREP 18 SEP 17 >> << File: Border Infrastructure Placemat (FOUO) 20170918 V2.pub >> << File: Border Infrastructure Placemat (FOUO) 20170918.pdf >>

From: (b) (6)
To: (b) (6)
Cc: (b) (6)
Subject: Border Infrastructure SITREP 30 JAN 18 (UNCLASSIFIED)
Date: Tuesday, January 30, 2018 3:31:44 PM
Attachments: [Border Infrastructure Placemat \(FOUO\) 20180130 \(2\).pdf](#)

CLASSIFICATION: UNCLASSIFIED

CLASSIFICATION: UNCLASSIFIED

BG (b) (6)

Santa Teresa (b) (6) (mi) was awarded on 22 JAN 18, subsequent to the posting of the DHS Environmental Waiver to the Federal Register on that same day.

San Diego Primary (14mi) extended proposal due date to 2 FEB which permitted interviews with Pre-Qual bidders after Santa Teresa awarded. Interviews held 24 JAN. One or more bidders now planning to bid. Additional Pre-Bid Site Visit scheduled for 1 FEB. Proposal period will be extended as needed based on feedback from Site Visit. Concurrently working alternate acquisition strategies.

El Paso (b) (6) GAO Protest against MATOC dismissed pending corrective action. Corrective action consisted of reconvening the Source Selection Board for additional review. Board completed review and consensus on 25 JAN. Revised Source Selection Evaluation Report completed 26 JAN. Updated Competitive Range Determination by Contracting Officer in work. Decision point on 5 FEB to set path forward based upon results of updated Competitive Range Determination.

Calexico (b) (6) (i) 100% Wall Design (minus bridge component) submitted 26 JAN. In review by PDT. Construction start on track for 12 FEB barring impact of challenge to Environmental Waiver on 9 FEB.

v/r

(b) (6), (b) (6)

////

Below SITREP and placemat are suitable to sending out to the enterprise with the "FOUO" on it. Highlights since last update include:

- 1) 22 JAN 18 - STN (b) (6) (mi) awarded concurrent with posting of DHS Environmental Waiver to Federal Register.
- 2) 22 JAN 18 - Revised Acquisition Plan (\$9.2B Horizontal Construction) completed district review and submitted to PARC.
- 3) 25 JAN 18 - EPS (b) (6) (i) SSEB corrective action review completed in response to GAO protest.
- 4) 25 JAN 18 - SDC(20mi) Interviews held with Pre-Qual bidders to ascertain continued interest in SDC(20mi) as informed by award of STN (b) (6) (i). At least one now planning to bid. Additional Pre- Bid Site Visit scheduled for 1 FEB.

5) 5 FEB 18 - EPS (b)(7)(E) i) Decision point based upon outcome of corrective action, updated SSER and Competitive Range Determination.

6) Real Estate received parcel data for 52 miles of the (b)(7) -mile Starr County, South Texas (non-levee wall) alignment; 866 parcels of land; 540 unique land owners of record.

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EXECSUM:

Current Program: CBP received \$341M in the FY17 Omnibus Bill to support their Border Infrastructure mission. We received \$339M of those funds. The FY17 program focuses on replacing older fence/barrier; 14 miles in San Diego, 20 Miles in New Mexico (El Paso Sector), (b)(7) miles in El Paso, TX and approximately (b)(7) miles in Calexico, CA. Strategy for all four segments will be design-build and will include an enforcement zone that includes other items such as lights, cameras, patrol roads and sensors systems. Schedule has construction awards in Q2 and Q3 with construction starting in Q2 and Q3. \$48.5M of the \$339M is for gates in the Rio Grande Valley and the remaining \$290.5M is for the 4 replacement fence projects. 1 Fence Replacement Projects with targeted Q1 D-B construction awards. Calexico (b)(7) -mile awarded 8 Nov. 3 Fence Replacement Projects with targeted Q2 awards. El Paso - Santa Teresa (b)(7)(mi) awarded 22 JAN 18. El Paso (b)(7) (mi) proposals were received 4 Dec but award is delayed due to a GAO protest. San Diego 14-mile has a projected Q2 award but may slip due to non-response from Pre-Qual List bidders.

FY17 Funding also includes patrol roads (\$70M). Roads identified in El Paso, Laredo and Rio Grande Valley Sectors. PDT's refining requirements, developing Project Requirement Documents (PRD's) and draft cost estimates and schedules. CBP is working new IAA to transfer Road funding, receipt expected early to mid FEB.

Wall Prototype: CBP is running this portion of the program. Prototype assessment and analysis by ERDC and design reviews by SWF completed 30 NOV 17. Breaching and Scaling tests completed 15 DEC. Final compilation of results and recommendation to CBP leadership expected mid-FEB.

Floodwall: Labor funding for FY18 planning was available as of 20 NOV as the result of an IAA modification and a Work Order. Planning for FY18 projects resumed, RGV-02 through RGV-05 conceptual design underway, construction awards may be impacted by receipt of funding from FY 18 appropriations.

Real Estate: received parcel data for 52 miles of the (b)(7) -mile Starr County, South Texas (non-levee wall) alignment; 866 parcels of land; 540 unique land owners of record.

Acquisition: \$9.2B Horizontal construction Acquisition Plan to support Border Wall construction completed district review 19 JAN, started PARC review on 22 JAN. AE Acquisition Strategy market research underway.

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CLASSIFICATION: UNCLASSIFIED
CLASSIFICATION: UNCLASSIFIED

Southwest Border Wall SITREP

30 JAN 2018

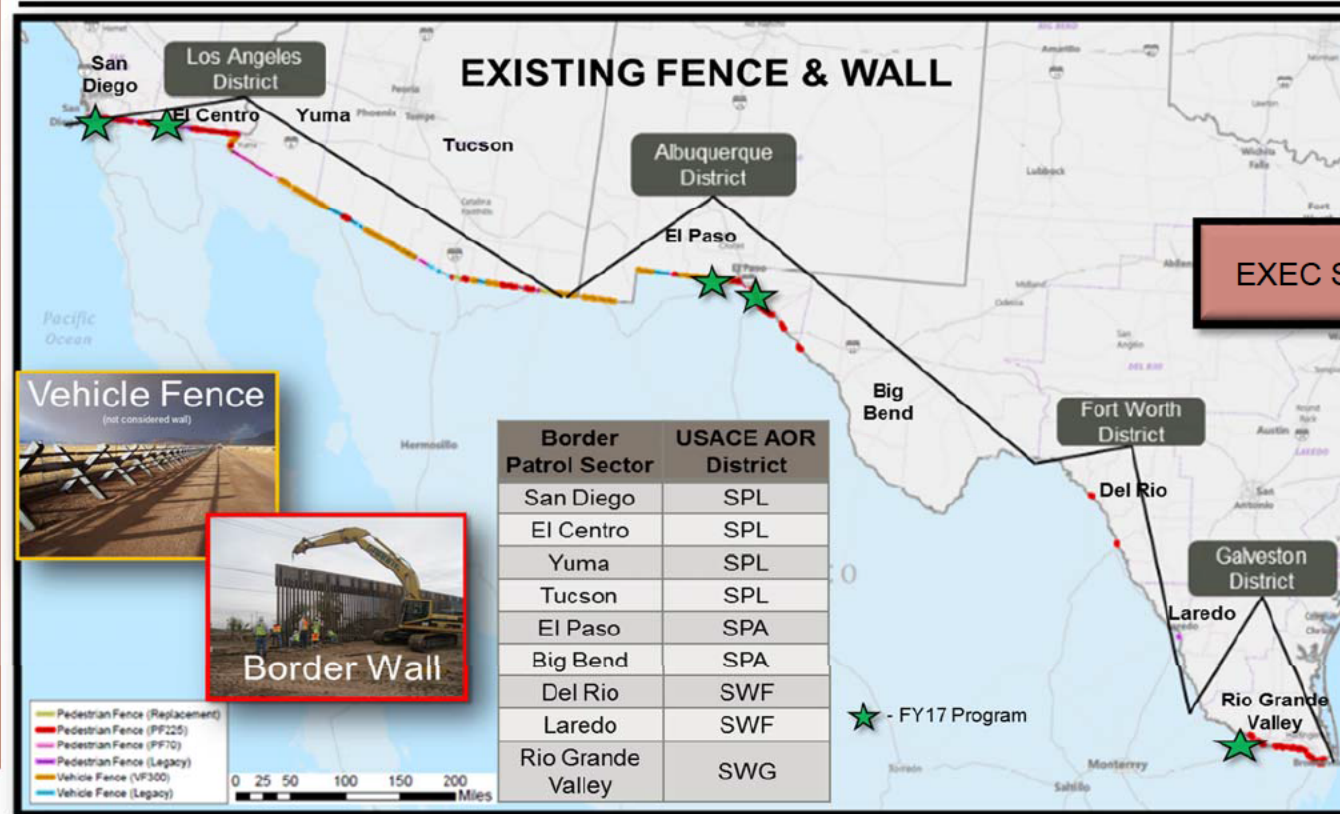
EXEC SUMMARY

Replacement FY17 Program

- Santa Teresa (14 mi) - Environmental Waiver completed and Contract Awarded 22 JAN.
- San Diego Primary (14mi) proposals were due 17 NOV, no proposals received. Post-closing amendment extended solicitation due date to 2 FEB. Post-Award of Santa Teresa, one or more Pre-Qual bidders are now planning to bid on SDC. Additional Pre-Bid Site Visit scheduled for 1 FEB. Working alternate acquisition strategy concurrently with extended Pre-Qual solicitation
- Calexico (14 mi) NTP issued 18 DEC, 100% design (Wall) submitted for review 26 JAN, construction cannot start until 12 FEB 18 after DHS Environmental Waiver litigation hearing.
- El Paso (14 mi) Proposals received 4 Dec. GAO Protest of MATOC Phase 1 received 1 DEC. Corrective Action - board completed 25 JAN. Several possible COAs depending on outcome. Decision Point 5 FEB.

FY18 Program

- Planning funds for FY18 projects available as of 20 NOV, RGV-01 in final technical comment resolution, RGV-02 through -05 in conceptual design, construction awards may be impacted by delayed '18 appropriation and subsequent funds transfer from CBP.



UPCOMING EVENTS

- 1 FEB 18 - San Diego (14-mi) Vendor Site Visit
- 9 FEB 18 - Litigation hearing on challenges to DHS Environmental Waiver
- 12 FEB 18 - Calexico construction start

USACE ACTIONS

Program

- FY17 Appropriation - 1 Fence Replacement Project with 1st QTR D-B construction award. Calexico (14 mile) awarded 8 Nov. 3 Fence Replacement Projects targeted with 2nd QTR D-B construction awards. El Paso - Santa Teresa (14 mi) awarded 22 JAN 18. El Paso (14 mi) proposals were received 4 Dec with award date impacted by GAO protest. San Diego 14-mile original planned date of 2nd QTR, non-response from bidders and alternate acquisition strategy may push award into Q3.
- FY18 Program - RGV-01 final design and RFP packaging underway. RGV-02 through RGV-05 Kick-off meetings held 5-19 DEC. All construction solicitations contingent upon receipt of FY '18 funding

Acquisition

- \$9.2B Horizontal Construction Acquisition Plan - Revised Acquisition Plan completed district review, PARC review in progress a/o 25 JAN.
- AE Acquisition Strategy and Plan. Sources Sought closed 27 NOV, market research compilation underway.

Real Estate

- Received parcel data for 52 miles of the (14 mi) Starr County alignment; 866 parcels of land, 540 unique landowners of record. Also conducting title work in Hidalgo County, have ID'ed 250+/- parcels along proposed alignment.
- Right of Entry for Survey and Exploration for RGV-05 has been granted for Survey, working geotechnical drilling plan with USFWS.

Engineering

- Starr County H&H modeling effort underway with actionable results expect by early FEB, results of this modeling effort will enable alignment decisions for RGV-06 and - 07.
- Technical assessment support to prototypes completed in DEC, remaining effort includes participation in recommendation development. Quantitative assessment of proposed features scheduled 13-14 FEB 18.

FY17 REQUIREMENTS

Funds Received
\$12.2M + \$339M

Funds Obligated
\$108,584,931

Expiring Funds - \$11.5M (PMO, Planning, Engineering/Levee Safety, Design, Real Estate Support)

FY17 Appropriation - \$339M (\$290.5M Fence/\$48.5M Gates)

Executing Districts - SWF, SWG, SPA & SPL

Ongoing Activities:

- San Diego (SDC) - 14 miles of primary fence replacement (SPL)
- El Centro (ELC) - (b) (7)(E) miles of primary fence replacement (SPL)
- El Paso (ELP) - (b) (7)(E) miles of primary fence replacement (SPA)
- Santa Teresa (ELP) - (b) (7)(E) miles of primary fence/vehicle fence replacement (SPA)

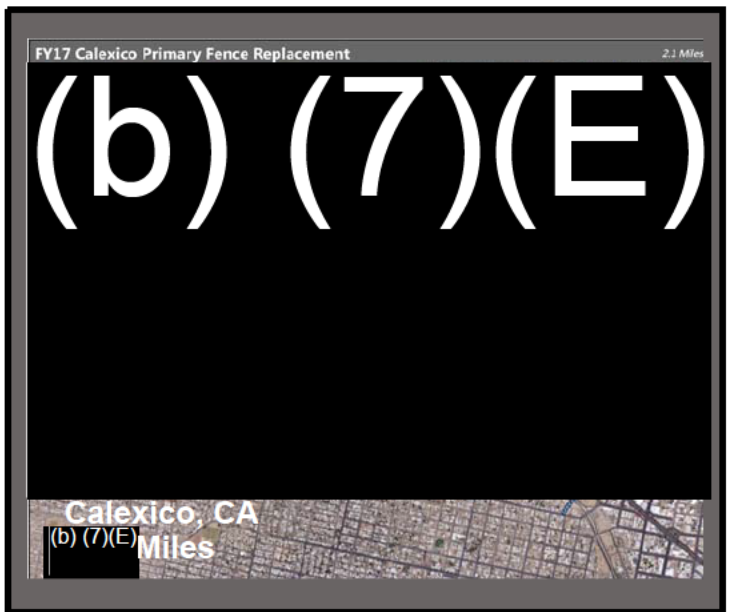
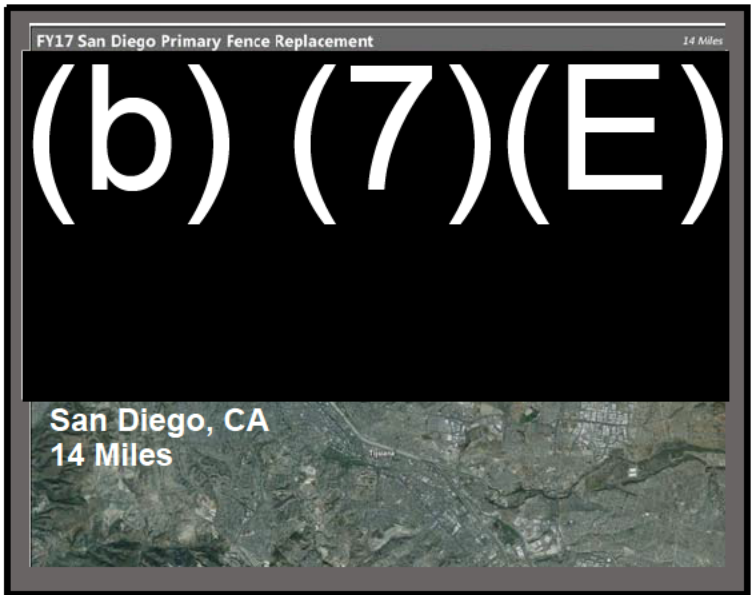
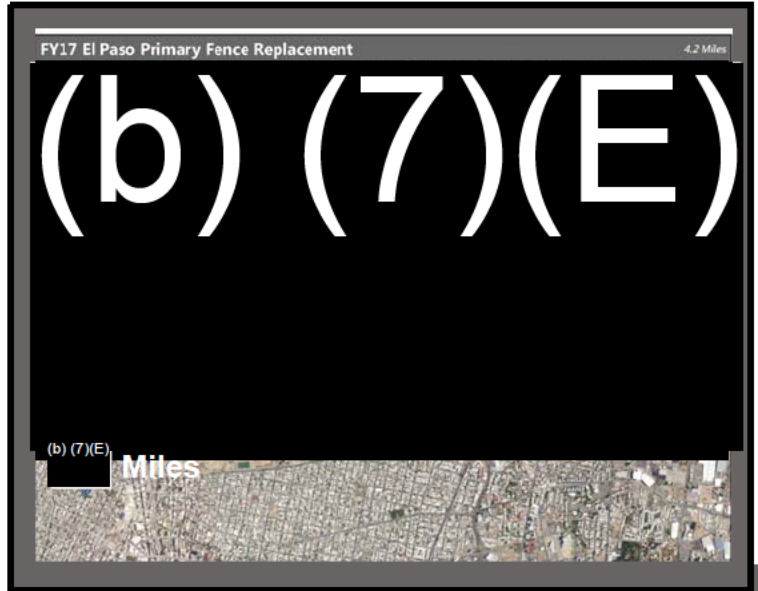
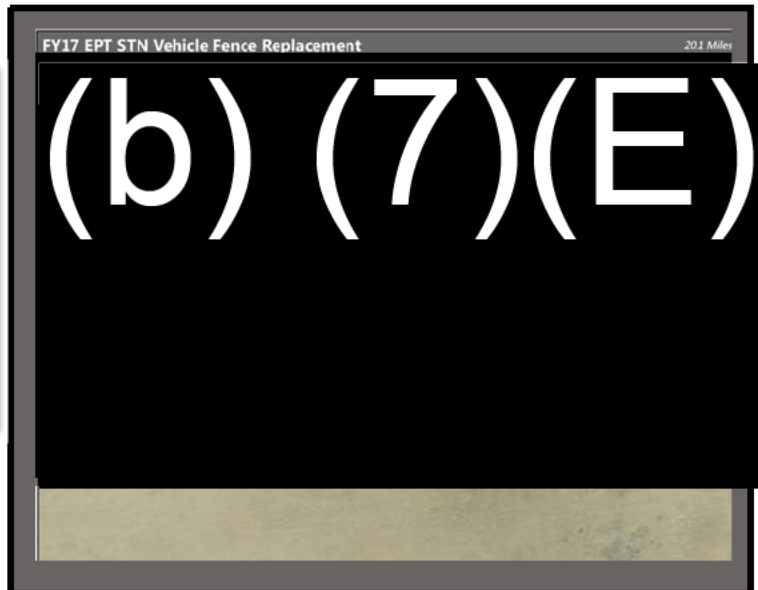
FY18 REQUIREMENTS

- FY18 Planning Requirement - \$1.6B (PRESBUD)
- RGV - \$1.35B
- SDC - \$250M

- Executing Districts - SWF, SWG, SPL



FY17 Projects	San Diego & Calexico
Executing District	SPL
Total Miles	(b) (7)(E) (14 and (b) (7)(E))
Funded Amount	\$117M
Project Type(s)	Primary Fence Replacement
Std. Design Type	PV-1
D-B Award	1 st & 2 nd QTR FY18



FY17 Projects	El Paso 1 & 2
Executing District	SPA
Total Miles	(b) (7)(E)
Funded Amount	\$175M
Project Type(s)	1)Primary Fence Replacement 2)Vehicle Fence Replacement
Std. Design Type	PV-1
D-B Award	2 nd QTR FY18

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: USM Border Wall Briefing Get Backs (13 Feb 18)
Date: Tuesday, February 20, 2018 7:01:09 AM

(b) (6), (b) (7)(C)

[REDACTED]

From: CALVO, KARL H.
Sent: Sunday, February 18, 2018 9:48 AM
To: (b) (6), (b) (7)(C)
[REDACTED]
Cc: (b) (6), (b) (7)(C)
[REDACTED]
Subject: FW: USM Border Wall Briefing Get Backs (13 Feb 18)

Fysa on info sent to USM. We're still working the questions below.

From: KOLBE, KATHRYN
Sent: Sunday, February 18, 2018 6:38:05 AM
To: Grady, Claire
Cc: CALVO, KARL H.; (b) (6), (b) (7)(C); Fulghum, Chip;
VITIELLO, RONALD D (USBP); BORKOWSKI, MARK S; (b) (6), (b) (7)(C)
Subject: USM Border Wall Briefing Get Backs (13 Feb 18)

Ma'am,

Below are answers to several of your questions during the Border Wall briefing we gave you last week.

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Please let me know if you have any further questions, or would like to discuss these responses.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: FY18 Border Wall Projects
Date: Tuesday, May 09, 2017 8:25:28 PM

Yes, C1 just approved it about an hour ago.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, May 09, 2017 8:52:57 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: FY18 Border Wall Projects

For the OMB CJ, should I mirror the second table (*FY 2018 President's Budget Re-rack – OMB Proposed*)?

Thanks Much,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP
Special Projects Analyst
Agile Group
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)
*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)
Sent: Tuesday, May 9, 2017 3:48 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: FY18 Border Wall Projects

Sorry, (b) (6), (b) (7)(C) – crazy day. Is this what you are looking for?

I haven't read it yet...

(b) (6), (b) (7)(C)
Director, Business Operations Division (Acting)
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, May 09, 2017 8:56 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: FY18 Border Wall Projects

FYSA

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, May 9, 2017 8:52 AM

To: CALVO, KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: FY18 Border Wall Projects

Karl – Below please find a summary of our discussion with OMB yesterday as well as the new settlement that they would prefer as a result of that discussion.

- CBP put forward the following re-settlement option based on (b) (6) guidance in the email below, sent Thursday 5/4.

(b) (5)

(b) (6), (b) (7)(C)

From: (b) (6) EOP/OMB [mailto:(b) (6)@omb.eop.gov]

Sent: Monday, May 8, 2017 9:59 PM

To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6) EOP/OMB
(b) (6) @omb.eop.gov; (b) (6) @hq.dhs.gov; (b) (6) @HQ.DHS.GOV>
Subject: RE: FY18 Border Wall Projects

All,

(b) (5)

I'm adding (b) (6) and (b) (6) for their awareness. (b) (6) – let me know if you think the Department will have a problem with the re-rack. I apologize for not looping you in earlier today.

Thanks all,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Monday, May 8, 2017 9:21 AM
To: (b) (6) EOP/OMB <(b) (6) @omb.eop.gov>
Cc: (b) (6), (b) (7)(C) CALVO, KARL H. (b) (6), (b) (7)(C)
(b) (6)
(b) (6)
Subject: RE: FY18 Border Wall Projects

(b) (6) – Per your request below we have worked internally on re-racking the FY 2018 mileage in accordance with the guidance provided in your initial email. Please see the table below and the associated notes.

(b) (5), (b) (7)(E)

Please let me know if you have questions or concerns on the re-rack, we'd be happy to jump on a call to discuss.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), EOP/OMB (b) (6) @omb.eop.gov]

Sent: Thursday, May 4, 2017 3:15 PM

To: VITIELLO, RONALD D (USBP) (b) (6), (b) (7)(C); KOLBE, KATHRYN (b) (6), (b) (7)(C); PROVOST, CARLA (USBP) (b) (6), (b) (7)(C); CALVO, KARL H. (b) (6), (b) (7)(C); MILDREW, SEAN (b) (6), (b) (7)(C) (b) (6) @hq.dhs.gov>; (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C); FLANAGAN, PATRICK S (b) (6), (b) (7)(C) (b) (6), (b) (6) @HQ.DHS.GOV>; (b) (6), (b) (7)(C)

(b) (6) EOP/OMB (b) (6) @omb.eop.gov>; (b) (6) EOP/OMB (b) (6) @omb.eop.gov>; (b) (6), (b) (7)(C)

Subject: FY18 Border Wall Projects

Importance: High

DHS and CBP colleagues,

In light of the FY17 omnibus that just passed the Senate, OMB recommends that (b) (5). As you'll recall, the FY17 Budget Amendment requested funds for ~34 miles of levee in RGV, ~14 miles of secondary border wall system in San Diego, and ~14 miles of replacement primary fence in San Diego. The omnibus provides funds only for replacement border fencing using existing designs. In our reading of the omnibus language, (b) (5). We therefore recommend (b) (5).

I am eagerly awaiting your CJs and will make a note of this when I receive PC&I today or tomorrow. We can add the new narrative when you respond to OMB comments early next week.

Let me know if you'd like to discuss further – I'm available for a call this afternoon after 4:30 or anytime tomorrow.

Thanks,

(b) (6)

(b) (6)
Office of Management and Budget
(b) (6)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: ASAP Confirmation: FY18 Border Wall Plan
Date: Friday, May 12, 2017 1:04:53 PM

Looks good here also

(b) (6), (b) (7)(C)
Director, Business Operations Division (Acting)
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, May 12, 2017 1:02 PM
To: (b) (6), (b) (7)(C)
>
Cc: (b) (6), (b) (7)(C)
Subject: RE: ASAP Confirmation: FY18 Border Wall Plan

Looks good to me... To confirm, we are not including FY2019 milestones for Border Wall Construction?

(b) (6), (b) (7)(C), PMP
Special Projects Analyst
Agile Group
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)
*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)
Sent: Friday, May 12, 2017 12:35 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: ASAP Confirmation: FY18 Border Wall Plan
Importance: High

Hi (b) (6), (b) (7)(C),

One last turn on the CJ for an ASAP response! Budget would like us to do one last confirmation review that the Wall write-up aligns with approved from OMB as shown below.. I read through and believe it does, but need a final confirm from you guys.

(b) (5)

You will find it on page 66 (as printed at bottom of page) in All Mark-Up view.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, May 12, 2017 12:22 PM

To: (b) (6), (b) (7)(C)

Subject: FW: FY18 Border Wall Plan

See email chain below. I just want to make sure that 1). You guys are ok on the numbers and 2) the write ups you provided previously give with the EAC Kolbe's email and (b) (6) response.

Thanks!

(b) (6), (b) (7)

From: (b) (6)

Sent: Friday, May 12, 2017 9:02 AM

To: (b) (6), (b) (7)(C)

Cc: MILDREW, SEAN (b) (6), (b) (7)(C); CAINE, JEFFREY (b) (6), (b) (7)(C); (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov; (b) (6) @HQ.DHS.GOV>

Subject: RE: FY18 Border Wall Plan

(b) (6), (b) (7)(C),

Good morning, I hope you're both well today.

Quick question on the new border plan details below; the funding level in BFEM and the current CJ for border wall construction/replacement is \$1,571,239. (b) (5)

Thanks in advance!

Respectfully,

(b) (6)

From: (b) (6)

Sent: Thursday, May 11, 2017 6:21 PM

To: (b) (6), (b) (7)(C)

Cc: MILDREW, SEAN (b) (6), (b) (7)(C); CAINE, JEFFREY (b) (6), (b) (7)(C); (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov>

Subject: FW: FY18 Border Wall Plan

+ (b) (6), (b) (7) and (b) (6), (b) (7) who currently have the pen...

From: (b) (6) E. EOP/OMB (b) (6) @omb.eop.gov]

Sent: Thursday, May 11, 2017 6:15 PM

To: (b) (6) @HQ.DHS.GOV>

Subject: FW: FY18 Border Wall Plan

FYI

From: (b) (6) E. EOP/OMB

Sent: Thursday, May 11, 2017 6:15 PM

To: 'KOLBE, KATHRYN' (b) (6), (b) (7)(C)

Cc: (b) (6) @HQ.DHS.GOV>; Fulghum, Chip <(b) (6) @hq.dhs.gov>; MCALEENAN, KEVIN K (b) (6), (b) (7)(C); VITIELLO, RONALD D (USBP) (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); FLANAGAN, PATRICK S (b) (6); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) MILDREW, SEAN (b) (6), (b) (7)(C); CALVO, KARL H.
(b) (6), (b) (7)(C); (b) (6) EOP/OMB (b) (6) @omb.eop.gov; (b) (6)
@hq.dhs.gov; (b) (6) @hq.dhs.gov

Subject: RE: FY18 Border Wall Plan

Hi (b) (6), (b) (7)(C)

Thanks for your email. (b) (5)

Thank you,

(b) (6)

(b) (6)
Office of Management and Budget
(b) (6)

From: KOLBE, KATHRYN (b) (6), (b) (7)(C)
Sent: Thursday, May 11, 2017 4:54 PM
To: (b) (6) EOP/OMB (b) (6) @omb.eop.gov
Cc: (b) (6); Fulghum, Chip (b) (6); MCALEENAN, KEVIN K
(b) (6); VITIELLO, RONALD D (USBP) (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
>; FLANAGAN, PATRICK S (b) (6); (b) (6), (b) (7)(C)
MILDREW, SEAN (b) (6), (b) (7)(C) CALVO, KARL H.
(b) (6), (b) (7)(C)
Subject: FY18 Border Wall Plan

(b) (6)

(b) (5)

Thanks again...VR, Kathryn

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6) EOP/OMB
Sent: Monday, May 8, 2017 9:59 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); CALVO, KARL H. (b) (6), (b) (7)(C); CAINE, JEFFREY (b)(6);(b)(7)(C)
(b) (6) EOP/OMB
(b) (6) @omb.eop.gov; (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov
Subject: RE: FY18 Border Wall Projects

All,

(b) (5)

I'm adding (b) (6) and (b) (6) for their awareness. (b) (6) – let me know if you think the Department will have a problem with the re-rack. I apologize for not looping you in earlier today.

Thanks all,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Monday, May 8, 2017 9:21 AM
To: (b) (6) EOP/OMB (b) (6) @omb.eop.gov
Cc: (b) (6), (b) (7)(C) CALVO, KARL H. (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
>
Subject: RE: FY18 Border Wall Projects

(b) (6) – Per your request below we have worked internally on re-racking the FY 2018 mileage in accordance with the guidance provided in your initial email. Please see the table below and the associated notes.

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Please let me know if you have questions or concerns on the re-rack, we'd be happy to jump on a call to discuss.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), EOP/OMB (b) (6) @omb.eop.gov]

Sent: Thursday, May 4, 2017 3:15 PM

To: VITIELLO, RONALD D (USBP) <(b) (6), (b) (7)(C)>; KOLBE, KATHRYN (b) (6), (b) (7)(C) ;
PROVOST, CARLA (USBP) (b) (6), (b) (7)(C) >; CALVO, KARL H. (b) (6), (b) (7)(C) >; MILDREW,
SEAN (b) (6), (b) (7)(C) CAINE, JEFFREY (b) (6), (b) (7)(C) ; (b) (6)
(b) (6) @hq.dhs.gov>; Joachim, Robert (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C) ; FLANAGAN, PATRICK S (b) (6), (b) (7)(C) ; (b) (6)
(b) (6), (b) (7)(C) ; (b) (6), (b) (7)(C)

(b) (6) EOP/OMB
(b) (6) @omb.eop.gov>; (b) (6) EOP/OMB (b) (6) @omb.eop.gov>; (b) (6), (b) (7)(C)

Subject: FY18 Border Wall Projects

Importance: High

DHS and CBP colleagues,

In light of the FY17 omnibus that just passed the Senate, OMB recommends that (b) (5). As you'll recall, the FY17 Budget Amendment requested funds for ~34 miles of levee in RGV, ~14 miles of secondary border wall system in San Diego, and ~14 miles of replacement primary fence in San Diego. The omnibus provides funds only for replacement border fencing using existing designs. In our reading of the omnibus language, (b) (5). We therefore recommend (b) (5).

I am eagerly awaiting your CJs and will make a note of this when I receive PC&I today or tomorrow. We can add the new narrative when you respond to OMB comments early next week.

Let me know if you'd like to discuss further – I'm available for a call this afternoon after 4:30 or anytime tomorrow.

Thanks,

(b) (6)

(b) (6)

Office of Management and Budget

(b) (6)

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall
Date: Friday, March 09, 2018 8:17:41 PM
Attachments: [DHS Wall Procurement 4-Square \(03.09.18\) OFAM PD draft v2 sbt 030918.docx](#)

FYSA

From: (b) (6), (b) (7)(C)
Sent: Friday, March 09, 2018 6:42 PM
To: (b) (6) @HQ.DHS.GOV>; (b) (6) @hq.dhs.gov>; (b) (6) @HQ.DHS.GOV>; (b) (6), (b) (7)(C)
Cc: (b) (6) @hq.dhs.gov>; (b) (6), (b) (7)(C)
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hello all,
Please see attached 4 Square brief for the USM hearing. Let us know if you require changes or additional information after your review. Thank you

From: (b) (6)
Sent: Thursday, March 8, 2018 5:00 PM
To: (b) (6) @hq.dhs.gov>; (b) (6) @HQ.DHS.GOV>; (b) (6)
Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6)

(b) (6), (b) (7)(C) will get this information finished up tomorrow. I am out, but you will have what you need to give to (b) (6), (b) (7)(C) regarding the Wall.

I don't have any idea what to do for Border Technology. Can we push back on the other square? My guess is there is a program office that could answer the information. I just don't know where to start and I have not been involved.

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 8, 2018 3:34 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
>; (b) (6) @hq.dhs.gov>; (b) (6) @HQ.DHS.GOV>

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi,

(b) (6) was able to provide vital input to the attached brief to help us out. OFAM please take a look at the areas where she recommends the PMO add more detail, specifically blocks 2 and 4.

(b) (6), (b) (7)(C) sorry for the late notice and not including Counsel in earlier but could you please look at block 3 of the attached, Environmental Compliance/Legal Issues, and add any comments OCC might wish to provide for the USM brief. I don't know if you're still involved with Wall stuff so please let us know if another attorney has been assigned. I see (b) (6), (b) (7)(C) is out today so turning to you.

(b) (6), (b) (7)(C),

Sorry for bringing you in on this late but do you think you can contribute to block 5, Procurement of Border Technology (see attached)? We just need a couple of high level bullets describing any procurements you have that fit the heading.

(b) (6), (b) (7)(C)

Including you in case you can help out with blocks 2 and 4 of the attached. Detailed information is not required, just a high level "at a glance" brief so hoping you can squeeze this into your busy schedule!

I'm hoping we can get an extension of the due date to tomorrow but anything you can provide today would be most helpful. Thanks all

From: (b) (6)

Sent: Thursday, March 8, 2018 3:10 PM

To: (b) (6), (b) (7)(C) (b) (6)

(b) (6) <[@HQ.DHS.GOV](mailto:(b) (6)@HQ.DHS.GOV)>

Cc: (b) (6), (b) (7)(C)

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6), (b) (7)(C) —

The email requesting this states due date of COB today, but this is in (b) (6) corner for communication back up. I'll leave this between you all and (b) (6) from here, but please see update attached. I tried to help move this 4-square forward at least a bit using a hardcopy of the February 2018 USM briefing. But OFAM and CBP OCC needs to provide input to ensure accuracy of information as well as validate what is appropriate to communicate. I've made notes accordingly, but they should look at entirety. Perhaps reach out to (b) (6), (b) (7)(C) to support this?

Also, any action on the second 4-square for border technology? As mentioned, PIL has limited visibility into those priorities and hot buttons.

V/r,

(b) (6)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 2:27 PM

To: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6) <[@HQ.DHS.GOV](mailto:(b) (6)@HQ.DHS.GOV)>

Cc: (b) (6), (b) (7)(C)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi,

(b) (6), (b) (7)(C) told me he thinks we were to respond back today on this? My mistake, I thought it was Monday. I don't think it possible to get something to you today in part because no one on this side has responded to my email. I've reached out via phone and sending another email to ask for an update. I'll get a response to you tomorrow if that's ok?

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 12:44 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) >; (b) (6)

<[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6), (b) (7)(C) >

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hello all,

I'm reaching out to each of you seeking assistance in filling out a "4 Square/Message Square" (something I've never heard of) for use by the USM for a hearing on border Wall. We've been in touch with (b) (6) at the department and she was kind enough to provide guidance as how we might go about completing the squares. I'm not sure if it has to be 4 squares or if there can be more or less squares but that might become more apparent as we progress. My understanding is the information we provide should be high level key messages using only bullets of about the same length and the exact same format as the examples. I've attached 2 examples that were provided to us, MGMT (b) (6) HSGAC and MGMT (b) (6) Cyber Workforce. I've started work on the first block in the attachment, DHS Wall Procurement, since it's specific to the Procurement Directorate and I think I have an idea of what's required. I'll need your assistance for blocks 2-5.

The first block is entitled. "Prototypes (Process/Award/Assessment/Inform Final Design).

Procurement and BPAM can work this block.

The second Block, Border Wall Construction – FY17 and FY18 Projects at a Glance. Best BPAM PMO take this one on.

The third Block, Environmental Compliance/Legal Issues Approaches. BPAM's world.

The fourth block, Program Management and Acquisition (recommendation for this was briefing on the Border Infrastructure Program Management Office, considerations, etc..). BPAM and OA (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

The fifth block, Procurement of Border Technologies. I'm not sure who should take this block but looking for recommendations from you all on this one.

I believe the draft is due back to (b) (6) on Monday, 12 Mar but need to confirm.

(b) (6)

I don't have the Wall Program Update slides used for USM/S2 bi-weekly briefing you mentioned so could you please provide it to us? It's not familiar to me. Also, you'll notice the document I started working may not be formatted right but I'm not adept at working this type slide so I wasn't sure how to correct or increase in size to add data. It's just a first attempt!

Thank you all for your help.

From: (b) (6)
Sent: Thursday, March 8, 2018 10:45 AM
To: (b) (6), (b) (7)(C) >; (b) (6) @HQ.DHS.GOV>;
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) >
Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Hi all –

I'm here to support. My thoughts, and (b) (6) can tell me if this is on track, for the 4-square on border wall might be:

Square 1: Prototypes (Process/Award/Assessment/Inform Final Design)
Square 2: Border Wall Construction – FY 17 and FY 18 Projects At A Glance
Square 3: Environmental Compliance / Legal Issues & Approaches
Square 4: Program Management & Acquisition (status of stand-up of new Border Infrastructure Program Management Office, acquisition status and considerations, etc.)

Most of this material can be derived from the Wall Program Update slides used for USM/S2 bi-weekly briefing. I have close to current slides we can draw from if needed.

I'm slightly less looped into procurement of border tech, but we can draw at least in part from the industry event with Border Security Technology Consortium if relevant. (b) (6), (b) (7)(C) worked on that from Mark Borkowski's staff. S&T handles procurements on related efforts. But I realize that is very small element of border technology efforts and so the CBP procurement team would need to be lead on that.

Thanks –

(b) (6)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 8, 2018 10:00 AM

To: (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]@HQ.DHS.GOV>; (b) (6), (b) (7)(C) <[REDACTED]>

Cc: (b) (6), (b) (7)(C) <[REDACTED]>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6),

The Wall SME in the Procurement Directorate is a (b) (6), (b) (7)(C). I have asked (b) (6), (b) (7)(C) to talk the lead on this request for information. This request isn't straight forward. (b) (6), (b) (7)(C) may be reaching out to you shortly.

Thanks,

(b) (6), (b) (7)(C) <[REDACTED]>

(b) (6), (b) (7)(C) <[REDACTED]>

Executive Director, Procurement

Deputy Head of the Contracting Activity

Customs and Border Protection

(b) (6), (b) (7)(C) (Desk)

From: (b) (6) <[REDACTED]>

Sent: Wednesday, March 07, 2018 7:23:57 PM

To: (b) (6), (b) (7)(C) <[REDACTED]>; (b) (6) <[REDACTED]>

Cc: (b) (6), (b) (7)(C) <[REDACTED]>

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Good news, CHCO does not want to count Accenture noses under the Accenture contract. Bad news is they want information on Wall and Border technology procurements. Please see below. I will send you and (b) (6) (I hope you are also still my friend too). We will need all three of us to populate the 4 squares. Sample/template coming in a second.

Thanks for the help.

(b) (6), (b) (7)(C) <[REDACTED]>

From: (b) (6) <[REDACTED]>

Sent: Wednesday, March 7, 2018 12:46 PM

To: (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]@HQ.DHS.GOV>

Cc: (b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]>

(b) (6) <[REDACTED]@hq.dhs.gov>; (b) (6) <[REDACTED]@hq.dhs.gov>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

All,

Per the emails below I am the OCHCO POC that you can work with to complete this task. Using the previously attached Four-Squares (as examples only) I believe CBP will be required to fill in the following two squares:

- DHS's role in Wall Procurement;
- Procurement of Border Tech

We need to populate high level key messages only in these squares using bullets of about the same length and the exact same format as the examples. All I need from you are the high level bullets, I will consolidate your key messages into one four-square to send to MGMT.

Although there is currently no set suspense the hearing is next week and I recommend you complete this action NLT COB tomorrow 8 March 2018.

Please contact me with questions.

Very Respectfully,

(b) (6)

Senior Advisor

Office of the Chief Human Capital Officer (OCHCO)

U.S. Department of Homeland Security Headquarters

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

(b) (6)

From: (b) (6)

Sent: Wednesday, March 7, 2018 12:33 PM

To: (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov>

Cc: (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@HQ.DHS.GOV>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

Thanks (b) (6)

(b) (6)

Sending to you as promised. Based on traffic from (b) (6) (below), I think that we may have made the connection between OCPO & OCHCO POCs. Also including the attachments that I sent earlier in case they're helpful.

Respectfully & Sincerely,

(b) (6)

(b) (6)

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

One Mission – Succeed Together

DHS Leadership Year – Lead From Where You Are (Q2 FY18)

“Leaders relentlessly upgrade their team, using every encounter as an opportunity to evaluate, coach, and build self-confidence.”

- Jack Welch, former Chairman and CEO of General Electric (1981 – 2001) and author of: Winning

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From: (b) (6)

Sent: Wednesday, March 7, 2018 11:41 AM

To: (b) (6) <@hq.dhs.gov>; (b) (6) <@hq.dhs.gov>

Cc: (b) (6) <@hq.dhs.gov>; (b) (6) <@HQ.DHS.GOV>

Subject: RE: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6)

Thanks. (b) (6) is the CPO POC. She is at the same off site as I am at today. Copying her on this and I'll make sure she gets the attachments you've sent.

Got your voice mail.

Thanks

(b) (6)

From: (b) (6)

Sent: Wednesday, March 07, 2018 10:55:18 AM

To: (b) (6)

Cc: (b) (6)

Subject: FW: --MGMT's Role-- in CBP Topic - Prep. "4 Square" for USM hearing on the border wall

(b) (6) :

(b) (6) is our Leg. Guy – (b) (6) is the OCPO acting Chief of Staff. (b) (6) will take OCPO info and put it into the “4-square / Message Square.” Please let us know who the OCPO POC is that (b) (6) should work with.

Confirmed w/ (b) (6) that we need to focus on MGMT’s role in “Staffing at CBP incl the Accenture contract”

(b) (6)

Please work with HCPP & SWPA. (b) (6) guidance is to reach out to CBP to confirm that we have their most current info.

Respectfully & Sincerely,

(b) (6)

[Redacted Signature]

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

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From: (b) (6)

Sent: Wednesday, March 7, 2018 8:40 AM

To: (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov>

Cc: (b) (6) <(b) (6)@hq.dhs.gov>

Subject: RE: Sample "4 Squares" - USM hearing on the border wall

(b) (6)

Attached are 2 recent samples of the “4-squares” used for such things. I’ll be in touch later this morning about our shared task: Staffing at CBP incl the Accenture contract

(b) (6)

Heads up. Let’s talk after Huddle.

Respectfully & Sincerely,

(b) (6)

Chief of Staff, OCHCO

O: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

One Mission – Succeed Together

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- [Jack Welch](#), former Chairman and CEO of General Electric (1981 – 2001) and author of: [Winning](#)

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From: (b) (6)

Sent: Wednesday, March 7, 2018 7:14 AM

To: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>

Cc: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>

Subject: USM hearing on the border wall

Importance: High

Good morning,

In preparation for USM’s hearing next week, we need to prepare some message squares on 3 topics. One is shared between CHCO/CPO. Also, CHCO has just recently made these squares and knows the drill, so I hope (b) (6) can share that data with you, (b) (6), (b) (7)(C)

Topics are:

DHS’s role in Wall Procurement;

Procurement of Border Tech;

Staffing at CBP incl the Accenture contract

Ideally, we need the 3 squares by Monday 12n.

Thanks,

(b) (6)

(b) (6)

Acting Chief of Staff
Management Directorate
Department of Homeland Security
Desk: (b) (6), (b) (7)(C)
Cell: (b) (6), (b) (7)(C)
(b) (6)

KEY MESSAGES: DHS role in the Wall Procurement

Prototypes (Process/Award/Assessment/Inform Final Design)

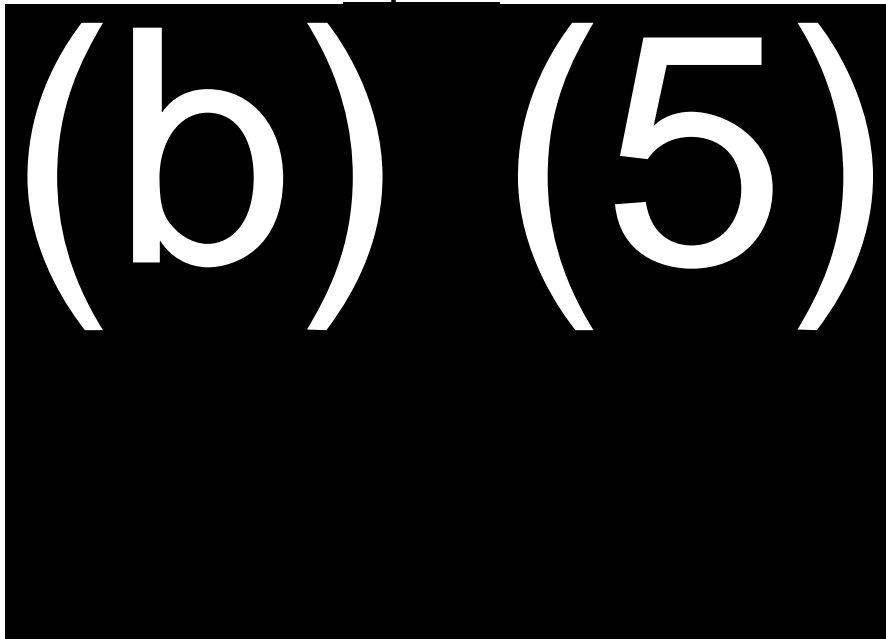
- CBP conducted a 2 Phase Design/Build competitive procurement for Concrete Prototype Border Wall solution and Other (any material other than concrete) Border Wall Prototype Solution.
- 4 Indefinite Delivery/Indefinite Quantity (IDIQ) contracts were awarded to contractors for the Concrete Border Wall Prototype on August 31, 2017.
- 4 IDIQ contracts were awarded to contractors for the Other Border Wall on September 7, 2017.
- Though 8 contracts in total were awarded, only 6 contractors received awards since 2 of those contractors received a contract for both Concrete and Other.
- For each contract awarded, the contractors were required to build both a full size “prototype” as well as a smaller scale “mock up” of their design so CBP could perform testing and evaluation to determine whether the designs met all the criteria of the Statement of Work.

Border Wall Construction – FY 17 and FY 18 Projects At A Glance

- Fiscal Year 2017 appropriations: CBP is leveraging the U.S. Army Corps of Engineers’ (USACE) Multiple Award Task Order Contracts (MATOC) to replace 14 miles of primary pedestrian wall in the San Diego Sector (estimated (b) (5)), replace two miles of primary pedestrian wall in the El Centro Sector (awarded for \$20M; currently underway), replace four miles of primary pedestrian wall in the El Paso Sector (estimated (b) (5)), replace 20 miles of vehicle barrier in the El Paso Sector (awarded for \$78M; currently underway) and close 35 gaps along the existing border wall in the Rio Grande Valley Sector (estimated (b) (5)).
- Fiscal Year 2018 proposed budget: DHS requested \$1.6 billion to construct approximately 28 miles of levee wall and 32 miles of border wall system in the Rio Grande Valley Sector using the existing border wall tool box design, and 14 miles of secondary wall in the San Diego Sector to replace outdated fencing with the updated design concepts gleaned from the prototype effort. CBP is currently exploring the viability of “self” procuring the secondary wall project in San Diego Sector through an IDIQ. Current planning activities include design, environmental planning, and real estate research.

Environmental Compliance / Legal Issues & Approaches/Land Acquisition

•



Program Management & Acquisition (status of stand-up of new Border Infrastructure Program Management Office, acquisition status and considerations, etc.)

- 18 FTEs will constitute a Border Infrastructure Program Management Office. CBP has completed all position descriptions and is actively completing hiring actions and interviews currently underway to fill the positions as quickly as possible.
- CBP has maintained partnerships with pre-qualified vendors with border wall construction subject matter expertise to ensure a minimal learning curve and to guarantee that surge support capabilities by way of contractor personnel are secured shortly after receiving a FY18 budget with wall funding. CBP is also in the process of onboarding additional contractor assistance that will provide support for the potential FY18 appropriation.

KEY MESSAGES: DHS role in the Wall Procurement

Procurement of Border Technology

- FY17

Deployed (b) (7)(E) to (b) (7)(E) sites

Deployed (b) (7)(E) to (b) (7)(E) sites

Began Early Operational Evaluation of small Unmanned Aircraft System (sUAS) capability on the northern and southern border

Continued testing of (b) (7)(E) systems in San Diego and Tucson Sectors

- FY18

Put on Contract (b) (7)(E) for (b) (7)(E) (aligning with the wall system)

(b) (7)(E) to be deployed in alignment with the wall system.

Deploying (b) (7)(E) in Tucson and AJO

Complete Early Operational Evaluation of sUAS capability on the northern and southern border

Under CBP's Commercial Technology Innovation Program, CBP is aggressively pursuing commercial technology in areas such as machine learning/artificial intelligence, autonomy, and commercial space.

Future system automation and integration objectives:

- (b) (5), (b) (7)(E)
- (b) (5), (b) (7)(E)
- (b) (5), (b) (7)(E)
- (b) (5), (b) (7)(E)
- (b) (5), (b) (7)(E)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Wednesday, August 09, 2017 1:25:37 PM

Good afternoon:

These look good. Are we free to use them now or are any other internal reviews required?

Thank you.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:17 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Hi (b) (6), (b) (7)(C) —

Attached is a draft response we vetted through OCC. Please let us know if you have any questions or need additional information.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 08, 2017 2:24 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) >
Cc: (b) (6)
Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need help addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding (for example #1 is that project funded before current administration, etc). Thanks.

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?
- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels of land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) @thomsonreuters.com'; (b) (6); Lapan, David
(b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6), (b) (7)(C)

Please let me know what type of deadline you are working. I will need to research some of this but here is some information which addresses some of what you are asking about.

CBP is aware that GAO is currently reviewing bid protests by a vendor that was not selected for further consideration under two solicitations for the design and construction of wall prototypes. Such protests are common in Federal contracting processes and no contracts may be awarded until the protests are resolved. By statute, GAO is required to issue a decision on a protest within 100 days of filing. CBP expects GAO's decision on these protests

in early October 2017, which would delay construction to late October or early November, which is beyond our original summer 2017 timeline. CBP could resume contract consideration if the protest is resolved sooner. A total of 4-8 prototypes are expected to be built.

CBP is updating the expected timeline of contract award and construction to allow for immediate resumption of the acquisition process based on GAO's decision. CBP will continue to take steps to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements (EO 13767) to ensure operational control of the border.

(b) (6), (b) (7)(C)

CBP Public Affairs

From: (b) (6) @thomsonreuters.com (b) (6) @thomsonreuters.com]

Sent: Tuesday, August 08, 2017 1:58 PM

To: Lapan, David (b) (6) >

Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much David! Appreciate the help and I will be looking forward to hearing back from

(b) (6), (b) (7)(C).

From: Lapan, David (b) (6)

Sent: Tuesday, August 08, 2017 1:56 PM

To: (b) (6), (b) (7)(C) (Reuters News)

Cc: Media Inquiry; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6) @thomsonreuters.com

Sent: Tuesday, August 08, 2017 1:44:47 PM

To: Lapan, David

Cc: Media Inquiry

Subject: Follow up question about border project in San Diego sector from Reuters

Hi there David,
Hope you are doing well.

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?
- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels of land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Thanks so much for your help with these and I will be looking forward to hearing back from you!

All the best,

(b) (6)

.....

(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

(b) (6) /

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

August 1, 2017

Contact: DHS Press Office, (202) 282-8010

DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA

WASHINGTON – The Department of Homeland Security has issued a waiver to waive certain laws, regulations and other legal requirements to ensure the expeditious construction of barriers and roads in the vicinity of the international border near San Diego. The waiver will be published in the Federal Register in the coming days.

This waiver is pursuant to authority granted to the Secretary of Homeland Security by Congress and covers a variety of environmental, natural resource, and land management laws.

The Department has exercised the waiver authority in Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA), as amended, on five previous occasions from 2005 to 2008.

The waiver covers certain border infrastructure projects in the United States Border Patrol's San Diego Sector, one of the busiest sectors in the nation. In fiscal year 2016 alone, the United States Border Patrol apprehended more than 31,000 illegal aliens and seized 9,167 pounds of marijuana and 1,317 pounds of cocaine in the San Diego Sector.

The sector remains an area of high illegal entry for which there is an immediate need to improve current infrastructure and construct additional border barriers and roads. To begin to meet the need for additional border infrastructure in this area, DHS will implement various border infrastructure projects. These projects will focus on an approximately 15-mile segment of the border within the San Diego Sector that starts at the Pacific Ocean and extends eastward, to approximately one mile east of what is known as Border Monument 251.

Congress provided the Secretary of Homeland Security with a number of authorities necessary to carry out DHS's border security mission. One of these authorities is found at section 102 of the IIRIRA.

Section 102(a) of IIRIRA provides that the Secretary of Homeland Security shall take such actions as may be necessary to install additional physical barriers and roads in the vicinity of the United States border to deter illegal crossings in areas of high illegal entry into the United States. In section 102(b) of IIRIRA, Congress has called for the installation of additional fencing, barriers, roads, lighting, cameras, and sensors on the southwest border. Finally, in section 102(c) of IIRIRA, Congress granted to the Secretary of Homeland Security the authority to waive all legal requirements that the Secretary, in his sole discretion, determines necessary to ensure the expeditious construction of the barriers and roads authorized by section 102 of IIRIRA.

The Department is implementing President Trump's Executive Order 13767, Border Security and Immigration Enforcement Improvements, and continues to take steps to immediately plan, design and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border.

While the waiver eliminates DHS's obligation to comply with various laws with respect to covered projects, the Department remains committed to environmental stewardship with respect to these projects. DHS has been coordinating and consulting -- and intends to continue doing so -- with other federal and state resource agencies to ensure impacts to the environment, wildlife, and cultural and historic artifacts are analyzed and minimized, to the extent possible.

#

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Office of Public Affairs 202-282-8010 mediainquiry@hq.dhs.gov



U.S. Department of Homeland Security Washington, DC 20016

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: OMB Alignment: Border Wall System vs. Barrier
Date: Friday, May 12, 2017 2:02:25 PM

The fence reference in the 2nd paragraph (justification) needs to go. The rest looks good.

From: (b) (6), (b) (7)(C)
Sent: Friday, May 12, 2017 6:45:20 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: OMB Alignment: Border Wall System vs. Barrier

(b) (6), (b) (7)(C),

Budget has one final ask now that we confirmed the number...change language to reflect "Border Wall System" in our request, per (b) (6) guidance (highlighted below). I've revised the language where I think it needs to be updated. Please check the highlighted changes below ASAP.

Border Wall System Construction

Construction Description

CBP requests \$1,571 million to support construction of 32 miles of new border wall system in the Rio Grande Valley Sector, 28 miles of new levee wall in the Rio Grande Valley Sector, 14 miles of replacement secondary barrier which completes the 14 miles of new barrier system in the San Diego Sector, and \$38 million for FY 2019 planning and beyond. The one-time enhancement will support a robust suite of tactical infrastructure to help CBP achieve operational control of the southern border, as required by the President's Executive Orders on border security.

Justification

The FY 2018 budget request will be used to fund new border wall system and fence; activities include: wall design, real estate planning, land acquisition, environmental planning, construction and construction oversight. Investment for new wall construction allows CBP to swiftly respond to Administration priorities and United States Border Patrol (USBP) operational requirements. This program is currently in source selection, cost estimates and program details will be further delineated once a design solution has been selected.

FY 2018 projects include:

- 32 miles of new border wall system in the Rio Grande Valley Sector (\$784 million)
- 28 miles of new levee wall in the Rio Grande Valley Sector (\$498 million)
- 14 miles of replacement secondary barrier which completes the 14 miles of new barrier systems in the San Diego Sector (\$251 million)
- Planning for FY 2019 and beyond (\$38 million)

In April 2017, USBP created a southwest border Capability Roadmap that discusses impendence and denial, with a specific need for border barrier construction on the southwest border. Border wall construction would provide critical surveillance that is integrated with personnel, mobility and access, and communication to deploy resources strategically. Although this request is built using the FY 2017 Annualized Continuing Resolution as the base, the specific number of miles and placement of border barrier systems and levee wall, was determined under the basis of the FY 2017 Consolidated Appropriations Act.

FY 2016 Key Milestone Events (Prior Year)

- N/A

FY 2017 Planned Key Milestone Events (Year of Execution)

- N/A

FY 2018 Planned Key Milestone Events (Budget year)

- Certify real estate and award construction contract for border wall system in SDC
- Start real estate certification process and receive rights of entry for border wall system in RGW

- Start real estate certification process and receive rights of entry for levee wall segments in RGV

From: (b) (6)
Sent: Friday, May 12, 2017 9:02 AM
To: (b) (6), (b) (7)(C)
Cc: MILDREW, SEAN <(b)(6):(b)(7)(C)>; CAINE, JEFFREY <(b)(6):(b)(7)(C)> (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov> (b) (6) <(b) (6)@HQ.DHS.GOV>
Subject: RE: FY18 Border Wall Plan

(b) (6), (b) (7)(C)

Good morning, I hope you're both well today.

Quick question on the new border plan details below; the funding level in BFEM and the current CJ for border wall construction/replacement is \$1,571,239. (b) (5)

Thanks in advance!

Respectfully,

(b) (6)

From: (b) (6)
Sent: Thursday, May 11, 2017 6:21 PM
To: (b) (6), (b) (7)(C)
Cc: MILDREW, SEAN <(b)(6):(b)(7)(C)> CAINE, JEFFREY <(b)(6):(b)(7)(C)> >; (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov>
Subject: FW: FY18 Border Wall Plan

+ (b) (6), (b) (7) and (b) (6), (b) (7) who currently have the pen...

From: (b) (6) EOP/OMB (b) (6) <(b) (6)@omb.eop.gov]
Sent: Thursday, May 11, 2017 6:15 PM
To: (b) (6) <(b) (6)@HQ.DHS.GOV>
Subject: FW: FY18 Border Wall Plan

FYI

From: (b) (6) EOP/OMB
Sent: Thursday, May 11, 2017 6:15 PM
To: 'KOLBE, KATHRYN' (b) (6), (b) (7)(C)
Cc: (b) (6) Fulghum, Chip <(b) (6)>; MCALEENAN, KEVIN K <(b) (6), (b) (7)(C)>; VITIELLO, RONALD D (USBP) <(b) (6), (b) (7)(C)> >; (b) (6), (b) (7)(C) <(b) (6), (b) (7)(C)>; FLANAGAN, PATRICK S <(b) (6), (b) (7)(C)> >; (b) (6), (b) (7)(C) <(b) (6), (b) (7)(C)> >; MILDREW, SEAN <(b) (6), (b) (7)(C)> >; CALVO, KARL H. <(b) (6), (b) (7)(C)> >; (b) (6) EOP/OMB (b) (6) <(b) (6)@omb.eop.gov>; (b) (6) <(b) (6)@hq.dhs.gov>; (b) (6) <(b) (6)@hq.dhs.gov>
Subject: RE: FY18 Border Wall Plan

Hi Kathryn,

Thanks for your email. (b) (5)

Thank you,

(b) (6)

(b) (6)

Office of Management and Budget

(b) (6)

From: KOLBE, KATHRYN (b) (6), (b) (7)(C)

Sent: Thursday, May 11, 2017 4:54 PM

To: (b) (6) EOP/OMB <(b) (6)@omb.eop.gov>

Cc: (b) (6) HQ.DHS.GOV; Fulghum, Chip (b) (6); MCALEENAN, KEVIN K

<(b) (6), (b) (7)(C)>; VITIELLO, RONALD D (USBP) (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)

; FLANAGAN, PATRICK S (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)

MILDREW, SEAN (b) (6), (b) (7)(C) CALVO, KARL H.

(b) (6), (b) (7)(C)

Subject: FY18 Border Wall Plan

(b) (6)

(b) (5)

Thanks again...VR, Kathryn

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection

Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6)
Sent: Monday, May 8, 2017 9:59 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); CALVO, KARL H. (b) (6), (b) (7)(C); CAINE, JEFFREY (b) (6), (b) (7)(C)
(b) (6) EOP/OMB
(b) (6) @omb.eop.gov; (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov
Subject: RE: FY18 Border Wall Projects

All,

(b) (5)

I'm adding (b) (6) and (b) (6) for their awareness. (b) (6) – let me know if you think the Department will have a problem with the re-rack. I apologize for not looping you in earlier today.

Thanks all,

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Monday, May 8, 2017 9:21 AM
To: (b) (6) EOP/OMB (b) (6) @omb.eop.gov
Cc: (b) (6), (b) (7)(C); CALVO, KARL H. (b) (6), (b) (7)(C); CAINE, JEFFREY (b) (6), (b) (7)(C)
>
Subject: RE: FY18 Border Wall Projects

(b) (6) – Per your request below we have worked internally on re-racking the FY 2018 mileage in accordance with the guidance provided in your initial email. Please see the table below and the associated notes.

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Please let me know if you have questions or concerns on the re-rack, we'd be happy to jump on a call to discuss.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6) EOP/OMB [mailto:(b) (6)]

Sent: Thursday, May 4, 2017 3:15 PM

To: VITIELLO, RONALD D (USBP) (b) (6), (b) (7)(C) KOLBE, KATHRYN (b) (6), (b) (7)(C) >; PROVOST, CARLA (USBP) (b) (6), (b) (7)(C) >; CALVO, KARL H. (b) (6), (b) (7)(C) >; MILDREW, SEAN (b) (6), (b) (7)(C) CAINE, JEFFREY (b) (6), (b) (7)(C) (b) (6) (b) (6) @hq.dhs.gov> (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C) FLANAGAN, PATRICK S (b) (6), (b) (7)(C) (b) (6) @HQ.DHS.GOV> (b) (6), (b) (7)(C) > (b) (6) EOP/OMB

(b) (6) @omb.eop.gov> (b) (6) . EOP/OMB (b) (6) @omb.eop.gov> (b) (6), (b) (7)(C)

Subject: FY18 Border Wall Projects

Importance: High

DHS and CBP colleagues,

In light of the FY17 omnibus that just passed the Senate, OMB recommends that (b) (5) . As you'll recall, the FY17 Budget Amendment requested funds for ~34 miles of levee in RGV, ~14 miles of secondary border wall system in San Diego, and ~14 miles of replacement primary fence in San Diego. The omnibus provides funds only for replacement border fencing using existing designs. In our reading of the omnibus language (b) (5) We therefore recommend (b) (5)

I am eagerly awaiting your CJs and will make a note of this when I receive PC&I today or tomorrow. We can add the new narrative when you respond to OMB comments early next week.

Let me know if you'd like to discuss further – I'm available for a call this afternoon after 4:30 or anytime tomorrow.

Thanks,

(b) (6)

(b) (6)
Office of Management and Budget
(b) (6)

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver
Date: Tuesday, August 22, 2017 6:51:10 AM
Attachments: (b) (5)

Good morning OPA –

Attached you will find our edits. As mentioned in my earlier email , I strongly suggest sending an updated version out to the larger group (OCC, OCA, IPL) for review first thing this am to allow for enough time to make edits.

Will we be doing a press release (coordinated with DHS) on this?

Also, we are updating information to send over to you for the replacement fence as mentioned below – we should have that to you by the end of the week at the latest.

Thank you!

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 17, 2017 4:34 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver

(b) (6), – Can you please coordinate first review within BPAM? I will take a look concurrently.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 17, 2017 3:29 PM
To: (b) (6), (b) (7)(C) >
Cc: (b) (6), (b) (7)(C) >

Subject: FW: El Centro Waiver

Here's the draft PAG for El Centro

CBP has a target date of August 30th for publication of the El Centro waiver in the Federal Register.

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 12:38 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6)

Subject: RE: El Centro Waiver

(b) (6), (b) (7)(C)

Here is what I put together using the existing document and the information provided below. It has a few holes/questions as noted in my sidebar comments but is mostly complete I think.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 8:01 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: El Centro Waiver

Importance: High

Here's more info on the El Centro waiver. We need PAG updated for these, but can use San Diego as a starting point.

Need this PAG and one for the replacement wall RFP

From: FRIEL, MICHAEL J

Sent: Wednesday, August 16, 2017 9:28 AM

To: (b) (6), (b) (7)(C)

Subject: FW: El Centro Waiver

As discussed, need a PAG drafted on this. Use the first Waiver PAG as a starting point.

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 9:28 AM

To: (b) (6), (b) (7)(C) FRIEL, MICHAEL J

(b) (6), (b) (7)(C)

Subject: RE: El Centro Waiver

Thanks (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 9:24 AM

To: FRIEL, MICHAEL J <(b) (6), (b) (7)(C)>

Subject: FW: El Centro Waiver

FYI. OCC's transmittal email to OGC.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 15, 2017 6:36 PM

To: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>

Cc: (b) (6), (b) (7)(C)

Subject: El Centro Waiver

(b) (5)

(b) (6), (b) (7)(C)

Associate Chief Counsel - Trade and Finance
Office of the Chief Counsel
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver
Date: Thursday, August 17, 2017 4:33:58 PM
Attachments: (b) (5)

(b) (6), – Can you please coordinate first review within BPAM? I will take a look concurrently.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 17, 2017 3:29 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) >
Subject: FW: El Centro Waiver

Here's the draft PAG for El Centro

CBP has a target date of August 30th for publication of the El Centro waiver in the Federal Register.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 12:38 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: El Centro Waiver

(b) (6), (b) (7)(C)

Here is what I put together using the existing document and the information provided below. It has a few holes/questions as noted in my sidebar comments but is mostly complete I think.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 8:01 AM
To: (b) (6), (b) (7)(C) >
Cc: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver
Importance: High

Here's more info on the El Centro waiver. We need PAG updated for these, but can use San Diego as a starting point.

Need this PAG and one for the replacement wall RFP

From: FRIEL, MICHAEL J

Sent: Wednesday, August 16, 2017 9:28 AM

To: (b) (6), (b) (7)(C) >

Subject: FW: El Centro Waiver

As discussed, need a PAG drafted on this. Use the first Waiver PAG as a starting point.

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 9:28 AM

To: (b) (6), (b) (7)(C) FRIEL, MICHAEL J

(b) (6), (b) (7)(C)

Subject: RE: El Centro Waiver

Thanks (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 9:24 AM

To: FRIEL, MICHAEL J (b) (6), (b) (7)(C)

Subject: FW: El Centro Waiver

FYI. OCC's transmittal email to OGC.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 15, 2017 6:36 PM

To: (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C)

Subject: El Centro Waiver

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Associate Chief Counsel - Trade and Finance
Office of the Chief Counsel
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6) (b) (6), (b) (7)(C)
Subject: upcoming replacement fence RFP/waivers media planning - public affairs guidance
Date: Tuesday, August 15, 2017 12:14:00 PM
Attachments: (b) (5)

Good morning:

I am following up on information I received while at HQ last week and at the direction of senior HQ OPA management to develop materials/strategy as it relates to the upcoming RFP for fence replacement projects as well as any environmental waivers associated with those projects.

(b) (5)

These are the topics/questions we should address in the news release but we are certainly open to include other things that you think are important to share. If you have information addressing the below we can massage it into the news release format and then get it back to you for review. If we do not go the news release route we would still need to develop a PAG document which addresses the topics below.

- 1) What is the RFP for. This would include a short description of each project to include the location, what is being replaced and why, and possible timetable if appropriate (b) (5)

(b) (5)

- 2) What the RFP is not. We would want to emphasize that this is NOT new fence construction but rather related to the enacted FY17 budget. The press will ask so if we know the funds allocated for the project (either for each specific location or collectively it would be good to include – specific to each location is better). If appropriate we may want to include the line about any new fence construction would be tied to the FY18 budget which has not yet passed just to emphasize that point).
- 3) Who can bid on this project. I know there is a prequalified list of vendors. We would need to explain why that is the case in this effort – I know there is a solid reason but the press will want to know. The press may ask who those vendors are. We would want to be prepared for that by either explaining why we cannot share the information and having the information available.
- 4) Possibly include a quote from high level CBP official about how important this project is in maintaining border security, assisting our agents on the ground, deterring illegal activity. We don't want to make it sound like what is being replaced was a weakness necessarily but this further enhances the many layers of enforcement we already employ to include personnel, infrastructure and technology.
- 5) Anything else that we are not mentioning here but would be good to include.

(b) (5)

Most recently DHS issued a news release in advance of the posting of waiver for SD replacement project <https://www.dhs.gov/news/2017/08/01/dhs-issues-waiver-expedite-border-construction-projects-san-diego-area>. That was supplemented by the attached PAG document.

(b) (5)

Hope I am not missing anything here but if I am please advise. Thank you.

(b) (6), (b) (7)(C)

Public Affairs Specialist
Office of Public Affairs
U.S. Customs and Border Protection
9400 Viscount Blvd., Suite 200
El Paso, TX 79925

(b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)



From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters
Date: Wednesday, August 09, 2017 2:04:35 PM
Attachments: [DRAFT MEDIA RESPONSE Reuters_SDC Waiver FY17 Fence Replacement_080917_v2.docx](#)

(b) (6), (b) (7)(C) and team –

We revised the response to #3, please see attached.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:41 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Hi (b) (6), (b) (7)(C) – Please hold...we're working through the third question.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:26 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) >
Cc: (b) (6); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

These look good. Are we free to use them now or are any other internal reviews required?

Thank you.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 09, 2017 1:17 PM
To: (b) (6), (b) (7)(C) >

Cc: (b) (6); (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Hi (b) (6), (b) (7)(C) —

Attached is a draft response we vetted through OCC. Please let us know if you have any questions or need additional information.

Thanks,

(b) (6),

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:24 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) >

Cc: (b) (6)

Subject: FW: Follow up question about border project in San Diego sector from Reuters

Good afternoon:

Sorry to be such a bother. Please look at the inquiry below. I think I need help addressing all the questions other than #4. Is there anything you can offer/share/guidance? I have some ideas but want to be accurate in responding (for example #1 is that project funded before current administration, etc). Thanks.

(b) (6), (b) (7)(C)/CBP Public Affairs

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many

companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?

- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

From: (b) (6), (b) (7)(C)

Sent: Tuesday, August 08, 2017 2:19 PM

To: (b) (6) @thomsonreuters.com' (b) (6) @thomsonreuters.com>; Lapan, David (b) (6) @hq.dhs.gov>

Cc: (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6)

Please let me know what type of deadline you are working. I will need to research some of this but here is some information which addresses some of what you are asking about.

CBP is aware that GAO is currently reviewing bid protests by a vendor that was not selected for further consideration under two solicitations for the design and construction of wall prototypes. Such protests are common in Federal contracting processes and no contracts may be awarded until the protests are resolved. By statute, GAO is required to issue a decision on a protest within 100 days of filing. CBP expects GAO's decision on these protests in early October 2017, which would delay construction to late October or early November, which is beyond our original summer 2017 timeline. CBP could resume contract consideration if the protest is resolved sooner. A total of 4-8 prototypes are expected to built.

CBP is updating the expected timeline of contract award and construction to allow for immediate resumption of the acquisition process based on GAO's decision. CBP will continue to take steps to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements (EO 13767) to ensure operational control of the border.

(b) (6), (b) (7)(C)

CBP Public Affairs

From: (b) (6) @thomsonreuters.com (b) (6) @thomsonreuters.com]

Sent: Tuesday, August 08, 2017 1:58 PM

To: Lapan, David (b) (6) @hq.dhs.gov>

Cc: Media Inquiry <MediaInquiry@HQ.DHS.GOV>; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

Thanks very much David! Appreciate the help and I will be looking forward to hearing back from (b) (6), (b) (7)(C).

From: Lapan, David (b) (6) @hq.dhs.gov]

Sent: Tuesday, August 08, 2017 1:56 PM

To: (b) (6) (Reuters News)

Cc: Media Inquiry; (b) (6), (b) (7)(C)

Subject: RE: Follow up question about border project in San Diego sector from Reuters

(b) (6) I know some of the answers to those questions but adding colleagues at CBP to provide detailed responses.

Regards,
Dave

From: (b) (6) @thomsonreuters.com

Sent: Tuesday, August 08, 2017 1:44:47 PM

To: Lapan, David

Cc: Media Inquiry

Subject: Follow up question about border project in San Diego sector from Reuters

Hi there David,
Hope you are doing well.

I had some follow up questions about this announcement that was made last week about the border section in San Diego.

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?
- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?
- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?
- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of

prototypes be?

- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels land where the ownership is not clear?

<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Thanks so much for your help with these and I will be looking forward to hearing back from you!

All the best,

(b) (6)

.....
(b) (6)

Reuters News

Reporter

www.reuters.com

3 Times Square, 18th Floor

New York, NY 10036

office: (b) (6)

cell: (b) (6)

email: (b) (6)

(b) (6) /

From: DHS Press Office [<mailto:pressoffice@messages.dhs.gov>]

Sent: Tuesday, August 01, 2017 8:03 AM

To: (b) (6) (Reuters News)

Subject: DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA



Press Office

U.S. Department of Homeland Security

Press Release

DHS ISSUES WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA

WASHINGTON – The Department of Homeland Security has issued a waiver to waive certain laws, regulations and other legal requirements to ensure the expeditious construction of barriers and roads in the vicinity of the international border near San Diego. The waiver will be published in the Federal Register in the coming days.

This waiver is pursuant to authority granted to the Secretary of Homeland Security by Congress and covers a variety of environmental, natural resource, and land management laws.

The Department has exercised the waiver authority in Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA), as amended, on five previous occasions from 2005 to 2008.

The waiver covers certain border infrastructure projects in the United States Border Patrol's San Diego Sector, one of the busiest sectors in the nation. In fiscal year 2016 alone, the United States Border Patrol apprehended more than 31,000 illegal aliens and seized 9,167 pounds of marijuana and 1,317 pounds of cocaine in the San Diego Sector.

The sector remains an area of high illegal entry for which there is an immediate need to improve current infrastructure and construct additional border barriers and roads. To begin to meet the need for additional border infrastructure in this area, DHS will implement various border infrastructure projects. These projects will focus on an approximately 15-mile segment of the border within the San Diego Sector that starts at the Pacific Ocean and extends eastward, to approximately one mile east of what is known as Border Monument 251.

Congress provided the Secretary of Homeland Security with a number of authorities necessary to carry out DHS's border security mission. One of these authorities is found at section 102 of the IIRIRA.

Section 102(a) of IIRIRA provides that the Secretary of Homeland Security shall take such actions as may be necessary to install additional physical barriers and roads in the vicinity of the United States border to deter illegal crossings in areas of high illegal entry into the United States. In section 102(b) of IIRIRA, Congress has called for the installation of additional fencing, barriers, roads, lighting, cameras, and sensors on the southwest border. Finally, in section 102(c) of IIRIRA, Congress granted to the Secretary of Homeland Security the authority to waive all legal requirements that the Secretary, in his sole discretion, determines necessary to ensure the expeditious construction of the barriers and roads authorized by section 102 of IIRIRA.

The Department is implementing President Trump's Executive Order 13767, Border Security and Immigration Enforcement Improvements, and continues to take steps to immediately plan, design and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border.

While the waiver eliminates DHS's obligation to comply with various laws with respect to covered projects, the Department remains committed to environmental stewardship with respect to these projects. DHS has been coordinating and consulting -- and intends to continue doing so -- with other federal and state resource agencies to ensure impacts to the environment, wildlife, and cultural and historic artifacts are analyzed and minimized, to the extent possible.

#

[Unsubscribe](#)

Office of Public Affairs 202-282-8010 mediainquiry@hq.dhs.gov



U.S. Department of Homeland Security Washington, DC 20016



U.S. Customs and
Border Protection

DRAFT MEDIA RESPONSE & COORDINATION GUIDANCE

MEDIA LIASIONS

- Office of Public Affairs (OPA)
 - (b) (6), (b) (7)(C)
 - (b) (6), (b) (7)(C)
 - (b) (6), (b) (7)(C)
- San Diego Public Affairs Officer (PAO)
 - (b) (6), (b) (7)(C)
- Incoming From OPA: 08/08/17
- BPAM Submission: 08/09/17

OUTLET:

- Reuters

ISSUE/TOPIC

- Smuggler's Gulch

SUBJECT MATTER EXPERTISE COORDINATION & DRAFT RESPONSE

- Border Patrol and Air & Marine Program Management Office (BPAM)
 - (b) (6), (b) (7)(C)
 - (b) (6), (b) (7)(C)

CBP COORDINATING OFFICES FOR REVIEW & APPROVAL

- Office of Chief Counsel/
- Office of Facilities and Asset Management
- USBP HQ & San Diego Sector

EXTERNAL STAKEHOLDERS FOR AWARENESS

- U.S. Army Corps of Engineers (USACE)

CAVAETS/NOTES

N/A

INQUIRIES & DRAFT RESPONSES

- 1) Will these projects in San Diego be the first major construction to improve border infrastructure during the current administration?**

The approximately 15 mile wall/fence replacement project is one of several other wall/fence replacement projects in for which CBP received funding for in its FY17 appropriations. Other border infrastructure construction projects in the FY17 appropriation to support USBP operational requirements include fence replacement projects in El Centro and El Paso Sectors, installing gates within gaps of existing fence in the Rio Grande Valley Sector and improving and constructing roads in several Sectors along the SW border.

- 2) The projects on the approximately 15-mile segment that starts at the Pacific Ocean and extends eastward to Border Monument 251, are they all to replace aging landing mat fence with bollard fencing as the primary fence? Is there a secondary fence in that area as well? Are there any changes planned to the secondary fencing? How much will that cost and where will the funds come from?**

The wall/fence replacement project replaces the existing primary fence in the Border Infrastructure System with bollard wall. There is secondary fence within the area specified in the waiver. The FY17 enacted budget doesn't include funding to replace secondary fence. However, funding for replacement of the San Diego secondary wall was included in the President's FY18 Budget request.

- 3) Are there any properties that will have to be moved/displaced on the Mexican side of the border due to the new construction and if so, are there conversations with the Mexican government about that? Will property/landowners be compensated if they have to move?**

CBP is currently in the process of executing the necessary surveys to better understand impacts of the project. CBP will communicate with all impacted stakeholders to ensure proper coordination. At this time, we do

not anticipate moving residences or business on the Mexican side of the border. All construction activities will be conducted in the United States.

NOTE: The International Boundary Water Commission (IBWC) is responsible for coordinating with the Mexican land owners and/or entities to ensure the removal of any structures prior to CBP demolishing the existing landing mat fence. CBP will continue to closely coordinate with IBWC on the progress of construction contracts; award and execution.

- 4) Have the objections that were raised by one of the contractors for the wall prototypes been resolved? If so, what is the current timeline for the prototypes to be built? How many companies will ultimately be selected to build prototypes? Is it correct that the prototypes will be used as secondary fencing in San Diego? How long ultimately will that barrier of prototypes be?

The protests regarding the Border Wall solicitations are still pending before the GAO. The GAO, by statute, has until October 4, 2017, to issue its decisions on the pending protests and the wall prototype construction schedule is contingent on when the GAO issues its decision as to those protests. If the protests are not resolved until early October, CBP would expect prototype construction to commence in late October/early November. CBP anticipates 4-8 prototypes will be constructed and that each prototype will be 30 feet long. The wall prototypes project will inform CBP's border barrier design toolkit and will serve as secondary border barrier in the area where constructed.

- 5) And this is not specifically about San Diego but I was curious about it as well: In Texas I saw that there were 200 notices published in the local newspaper over disputed parcels of land along the border in Texas. Are those all related to parcels land where the ownership is not clear?
<http://www.kens5.com/news/local/doj-resumes-efforts-to-build-border-fence-as-funding-for-wall-looms/452295000>

Yes. However, the published notices are related to CBPs acquisition of land in 2008 to construct what is now the existing fence.

From: (b) (6), (b) (7)(C) on behalf of [BPAM PMO TASKS](#)
To: [OFAM-TASKINGS](#); (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Taskforce Meeting
Date: Wednesday, February 28, 2018 10:22:01 AM
Attachments: [DHS Wall Taskforce 02282018 v1.pptx](#)

Hi OFAM,

Attached is BPAM's submission for this task, approved by (b) (6), (b) (7)(C)—**please note that the Prototype Assessment Outcomes are draft and as a result, are included in the backup slides.** Please let me know if you have any questions.

Thanks,

(b) (6), (b) (7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: OFAM-TASKINGS
Sent: Wednesday, February 28, 2018 9:07 AM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) BPAM PMO TASKS (b) (7)(E); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) OFAM-TASKINGS (b) (7)(E)
Subject: RE: Border Wall Interagency Taskforce Meeting

I'll email ES to see if a date has been selected and ask about the prototype assessments. The proposed dates are below.

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

(b) (6), (b) (7)(C)
Senior Task Manager

Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
[REDACTED]

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 28, 2018 8:53 AM

To: (b) (6), (b) (7)(C) OFAM-TASKINGS (b) (7)(E)

Cc: (b) (6), (b) (7)(C)

[REDACTED] BPAM PMO TASKS (b) (7)(E) (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C) – do we know when this meeting is scheduled for? If it's scheduled after March 8, then we should include the Prototype Assessment Outcomes. My guess is that it hasn't been scheduled or just that she wants to see a draft, that we should include something on it.

Thanks!

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
[REDACTED]

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 28, 2018 8:49 AM

To: (b) (6), (b) (7)(C) OFAM-TASKINGS

(b) (7)(E)

Cc: (b) (6), (b) (7)(C)

[REDACTED]; BPAM PMO TASKS (b) (7)(E); (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

One note though – they are asking for the T&A results. Per convo yesterday, we do not want to share this yet in advance of CBP leadership reviewing. Please advise.

(b) (5)

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 28, 2018 8:33 AM

To: OFAM-TASKINGS (b) (7)(E)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

We have not seen this.

We can just pull from the USM slides I believe.

(b) (6), (b) (7)(C) – could your team work the draft for this?

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: OFAM-TASKINGS

Sent: Wednesday, February 28, 2018 8:29 AM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS (b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Hi (b) (6), (b) (7)(C) – The below was sent to Karl yesterday. I don't see this on BPAM's list, are you working it?

(b) (6), (b) (7)(C)

Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Wednesday, February 28, 2018 8:27 AM

To: OFAM-TASKINGS (b) (7)(E); (b) (6), (b) (7)(C)

Cc: Enterprise Services Exec Sec (b) (7)(E) (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

From: KOLBE, KATHRYN

Sent: Tuesday, February 27, 2018 8:28 AM

To: (b) (6) [@hq.dhs.gov](mailto: @hq.dhs.gov); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) CALVO,
KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)

Cell (b) (6), (b) (7)(C)

From: (b) (6)

Sent: Monday, February 26, 2018 3:44 PM

To: (b) (6) @omb.eop.gov; (b) (6) @omb.eop.gov; KOLBE, KATHRYN

(b) (6), (b) (7)(C)

(b) (6)

; Hamilton, Gene (OAG)

(b) (6)

Cc: (b) (6) @hq.dhs.gov; (b) (6) @hq.dhs.gov;

FLANAGAN, PATRICK S (b) (6), (b) (7)(C)

Subject: Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
 1. Deputy Secretary Elaine Duke
 2. Claire Grady, Undersecretary for Management
 3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
 4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
 1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
 2. TBD
- ACOE:
 1. LTG Todd T. Semonite, The Chief of Engineers
 2. TBD
- DOJ:
 1. Deputy Attorney General Rod Rosenstein
 2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
 1. TBD
 2. TBD
- OMB:
 1. Kathleen Kraninger, Program Associate Director for General Government
 2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:

1. Allison Brigati, Deputy Administrator
2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

Briefing Book Coordinator and Scheduler

Office of the Deputy Secretary

Department of Homeland Security

O: (b) (6), (b) (7)(C)

C: (b) (6), (b) (7)(C)

Border Wall Interagency Taskforce



U.S. Customs and
Border Protection

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BW 8 FOIA CBP 002318



Agenda

- Status and Progress of FY 2017 Wall Programs
- Status and Progress of FY 2018 Wall Programs
- Backup Slides
 - Draft Prototype Assessment Outcomes



FY 2017 Program



Projects at a Glance

FY 2017 | 40 Miles

	Sector and Description	Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	

*Funding includes programmatic costs and planning for FY18 Program.

Legend: = Complete = On Schedule = 1-30 Days Slip = 30+ Days Slip = TBD

BW 8 FOIA CBP 002321

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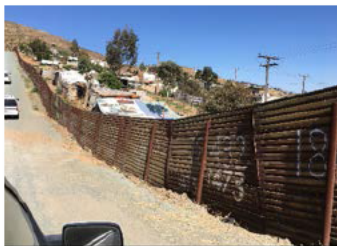


FY17 San Diego Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with 18' steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (7)(E)



Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles

Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	7/27//17	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete	1/23/18	(b) (5)		30+ Days Slip
	CON	Ready to Advertise	10/11/17	10/11/17	10/11/17	Complete
	CON	Advertise	10/19/17	10/18/17	10/18/17	Complete
	CON	Contract Award	2/5/18	(b) (5)		30+ Days Slip
	CON	Construction NTP	3/6/18			30+ Days Slip
	CON	Construction Complete	1/7/19			30+ Days Slip

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

BW 8 FOIA CBP 002322



Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
 - Both prime contractors stated their intent to bid
 - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids



Risks/Mitigations

- (b) (5)
 - Continued collaboration with the Prequalified Sources vendors resulted in two bidders
- (b) (5)

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FY17 El Centro Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with 30' steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles

Calexico BPS El Centro Sector, CA 30 Feet in Height	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	9/5/17	9/5/17	Complete
	ENV	Environmental Memo for Record	2/9/18	2/9/18	2/12/18	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	8/31/17	8/31/17	Complete
	CON	Contract Award	11/7/17	11/8/17	11/8/17	Complete
	CON	Construction NTP	2/10/18	2/12/18	2/15/17	Complete
	CON	Construction Complete	8/8/18	(b) (5)		30+ Days Slip



Risks/Mitigations

-

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 El Paso Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with 18' steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. One bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added



Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles						
El Paso BPS El Paso Sector, TX	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	10/27/17	10/27/17	Complete
	CON	Contract Award	11/7/17	(b) (5)		30+ Days Slip
	CON	Construction NTP				On Schedule
	CON	Construction Complete	8/8/18			30+ Days Slip



Risks/Mitigations

•

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 El Paso Sector Vehicle Barrier Replacement



Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with 18' steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28



Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles

Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	2/13/18	(b) (5)		30+ Days Slip
	CON	Ready to Advertise	9/12/17	9/12/17	9/12/17	Complete
	CON	Advertise	9/20/17	9/21/17	9/21/17	Complete
	CON	Contract Award	12/29/17	1/22/18	1/22/18	Complete
	CON	Construction NTP	1/28/18	2/15/18	2/15/18	Complete
	CON	Construction Complete	11/21/18	(b) (5)		30+ Days Slip



Risks/Mitigations

- (b) (5)

FOR OFFICIAL USE ONLY

Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



FY17 Rio Grande Valley Sector Wall Gates



Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
 - 5 Gates in Cameron County
 - 11 Gates in Cameron County
 - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development



Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	Type	Milestone	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



Risks/Mitigations

- (b) (5)
- (b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

FW 8 FOIA CBP-002326



FY 2018 Program



Projects at a Glance

FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overall Status
6	Rio Grande Valley (RGV) Levee Wall System (Hidalgo)	Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)	(b) (5)	
6.A	RGV-01 Levee Wall System	~2.9 miles		
6.B	RGV-02 Levee Wall System	~7.9 miles		
6.C	RGV-03 Levee Wall System	~5.5 miles		
6.D	RGV-04 Levee Wall System	~11.2 miles		
7	Rio Grande Valley Border Wall System (Starr)	Construct ~32 miles of new border wall system in RGV Sector (Starr County)	(b) (5)	
7.A	RGV-05 Border Wall System	~2 miles		
7.B-E	RGV-06-09 Border Wall System	~30 miles		Pending H&H
8	San Diego Secondary Barrier	Replace ~14 miles of secondary wall in San Diego Sector	TBD	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW 8 FOIA CBP 002328

FOR OFFICIAL USE ONLY



FY18 Rio Grande Valley Sector RGV-01 Levee Wall System



Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)



Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release



Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
	Type	Milestone	Planned	Actual	Status
Rio Grande Valley 1 RGV Sector, TX	RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18	Complete
	RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)		On Schedule
	RE	Possession (for ~0.3 miles)			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
 - Advertising "Subject to Availability of Funds" (SAF)
- Land acquisition is required to complete this segment
 - CBP will contact landowner prior to RFP release

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV (b) (7)(E) Levee Wall System



Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:

(b) (5)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-03 Levee Wall System



Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession	(b) (5)		On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	(b) (5)		On Schedule
	CON	Advertise	(b) (5)		On Schedule
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP	(b) (5)		On Schedule
	CON	Construction Complete	(b) (5)		On Schedule



Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-04 Levee Wall System



Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession	(b) (5)		On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	(b) (5)		On Schedule
	CON	Advertise	(b) (5)		On Schedule
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP	(b) (5)		On Schedule
	CON	Construction Complete	(b) (5)		On Schedule



Risks/Mitigations

- (b) (5)
- (b) (5)

FOR OFFICIAL USE ONLY



FY18 Rio Grande Valley Sector RGV-05 Border Wall System

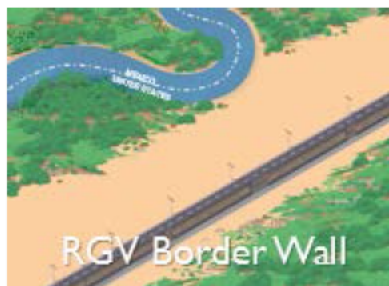


Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway



Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule



Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule



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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 San Diego Sector Secondary Wall Replacement



Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design



Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received



Key Milestone Schedule*

SDC Secondary (FY18) ~14 Miles						
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Baseline	Planned	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/3/18	(b) (5)		
	ENV	Environmental Stewardship Plan Complete	12/5/18			
	CON	Ready to Advertise	3/13/18			
	CON	Advertise	4/19/18			
	CON	Contract Award	7/16/18			
	CON	Construction NTP	10/10/18			
	CON	Construction Complete	10/16/20			



Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



Back Up Slides (Prototype)

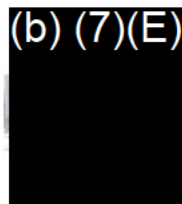


FY17 San Diego Sector Border Wall Prototype



Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



Status

- Awarded contracts 8/26 & 9/7
- Construction started 9/26
- Construction completed 10/24
- Testing & Evaluation (T&E) started 11/27 & completed 12/13
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)



Key Milestone Schedule

Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	
	CON	Contract Award – Other Materials	9/7/17	
	CON	Construction Start	9/26/17	
	CON	Construction Complete	10/24/17	
	T&E	T&E Start	11/27/17	
	T&E	T&E Complete	12/13/17	
	T&E	T&E Report Complete	2/23/18	
	T&E	PM Design Specification Approval	3/5/18	
	T&E	CBP IPT Design Specification Approval	3/8/18	



Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

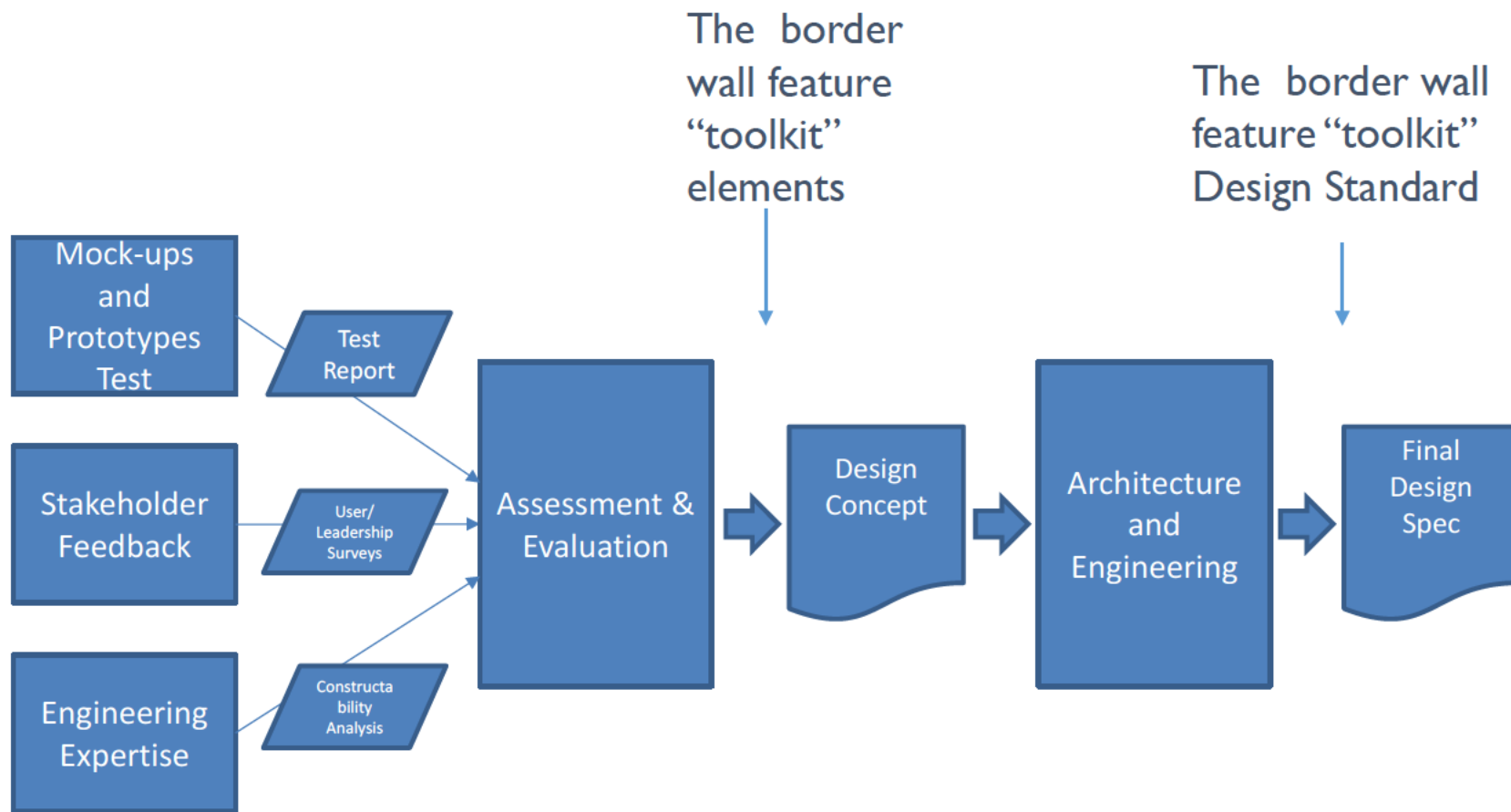


Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
 - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
 - CBP assembled an expert panel to support this phase
 - U.S. Border Patrol senior leaders
 - Office of Facilities and Asset Management program managers
 - CBP Office of Acquisition
 - DHS Science & Technology (S&T)
 - U.S. Army Corps of Engineers
 - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall design against performance criteria based on USBP’s operational needs as well as engineering factors
 - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; on target to present to CBP leadership on March 8 for final approval



Wall Prototype Assessment & Evaluation Phase





U.S. Customs and
Border Protection



Homeland Security

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: San Diego
Date: Tuesday, January 02, 2018 12:31:52 PM

One more follow up from this am's emails - just FYSA

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 02, 2018 11:13 AM
To: (b) (6), (b) (7)(C); FLANAGAN, PATRICK S (b) (6), (b) (7)(C);
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: San Diego

Thank you everyone.

Tomorrow she will have some questions about the timing of construction and specifically when new wall will be built. Also some questions on the status of the California bill.

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Monday, January 1, 2018 10:10 PM
To: FLANAGAN, PATRICK S (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
(b) (6)@hq.dhs.gov>; (b) (6), (b) (7)(C)
Cc: (b) (6)@hq.dhs.gov>; (b) (6)@hq.dhs.gov>; (b) (6), (b) (7)(C)
Subject: RE: San Diego

Sorry I just landed.

Construction. Period of performance was 26 SEP to 26 OCT. Last contractor completed demobilization on 24.OCT

Test period was scheduled 26NOV to 22 DEC. Actual co.petio was 13 DEC.

Initial brief of results (quick look) is early- mid January. Final is early February.

Design standard update is scheduled for end of March.

14 Mile replacement of primary is funded from FY17 funds and RFP is on street. Initially no bidders but period has

been extended

Secondary replacement is in FY18 request and currently unfunded.

Thanks

From: FLANAGAN, PATRICK S

Sent: Tuesday, January 02, 2018 2:17:00 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6); (b) (6), (b) (7)(C)

Subject: RE: San Diego

Additional information provided below:

- Construction on prototypes began on Sep 26 and concluded Oct 26
- Breaching and scale testing began on Nov 27 and concluded on Dec 23
- Prototypes preliminary test and evaluation brief is anticipated to be completed in January, recommendations developed in February and design attributes selected in March
- No new wall is programmed for San Diego, rather 14 miles of primary wall replacement is funded in FY17 & 14 miles of secondary wall is programmed for replacement in FY18
- The FY17 San Diego wall replacement work was advertised in Oct and scheduled for award in February, but there were no bidders, due primarily to the blacklisting legislation in California & the inability to obtain subcontractors. The bidding period was extended and we are awaiting confirmation from the Army Corps of Engineers if any contractors have decided to bid. If not, we anticipate a significant slip in timelines and have discussed alternative strategies with the Army Corps of Engineers.
- The FY18 San Diego secondary wall replacement work is likely to have the same challenges as the primary work. Although, if funding is provided in January & the blacklisting issues are resolved, we estimate construction could start in Nov 2018.
- The attached slide, depicts the estimated construction start times for each segment, subject to funds availability and resolution of the blacklisting issues.

V/R

Patrick

From: (b) (6), (b) (7)(C)

Sent: Tuesday, January 02, 2018 12:18:41 AM

To: (b) (6), (b) (7)(C); (b) (6); FLANAGAN, PATRICK S

Cc: (b) (6); (b) (6), (b) (7)(C)

Subject: RE: San Diego

(b) (6)

The first set of bullets is accurate.

- construction on prototypes began on Sep 26 and concluded Oct 24
- testing began on Nov 27 and concluded on Dec 13
- evaluation of the testing will continue through Jan 21 (a brief out will be held at CBP HQ the week of January

16th).

In regards to the replacement fencing, a request for bidders was issued. Unfortunately, no bids were received. California State Bill 54 prohibits any contractor who participates or otherwise builds Border Wall from receiving any state construction contracts. We were scheduled to begin fence replacement in March 2018. CBP is researching alternate contract vehicles.

I can't attest to construction outside of San Diego.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, January 01, 2018 11:27:29 PM

To: (b) (6); FLANAGAN, PATRICK S

Cc: (b) (6); (b) (6), (b) (7)(C)

Subject: RE: San Diego

(b) (6)

For the sake of time, I have copied (b) (6), (b) (7)(C) who the Project Manager and SME.

I am on the road driving so I am out of the pocket.

(b) (6), (b) (7)(C)

Division Chief

San Diego Sector

U.S. Border Patrol

(b) (6), (b) (7)(C) office

(b) (6), (b) (7)(C) mobile

From: (b) (6)

Sent: Monday, January 01, 2018 4:13:46 PM

To: (b) (6); FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)

Cc: (b) (6)

Subject: San Diego

Guys -

The Secretary just emailed the COS looking for some updates on the below points in the briefing memo for tomorrow. The briefing memo and the talking points did not align. He just wants to confirm the below before sending an update to her.

- construction on prototypes began on Sep 26 and concluded Oct 24
- testing began on Nov 27 and concluded on Dec 13
- evaluation of the testing will continue through Jan 21

- in San Diego Sector only 14 miles of Replacement wall will be build with FY17 monies. No new wall will be built.

- what is the current acquisition and build timelines for 17 and 18 (in San Diego and border wide). I expect this is in (b) (6), (b) (7)(C) hill briefing slide deck - can you please attach that.

We are in the air but ask if you can just double check and send updates soon.

(b) (6)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver
Date: Monday, August 21, 2017 10:56:26 AM
Attachments: (b) (5)

Highlights in red and also transmitted to DHS (OGC) on 8/15

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 17, 2017 4:34 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver

(b) (6), (b) (7)(C) – Can you please coordinate first review within BPAM? I will take a look concurrently.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 17, 2017 3:29 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver

Here's the draft PAG for El Centro

CBP has a target date of August 30th for publication of the El Centro waiver in the Federal Register.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 12:38 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6)
Subject: RE: El Centro Waiver

(b) (6), (b) (7)(C)

Here is what I put together using the existing document and the information provided below. It has a few holes/questions as noted in my sidebar comments but is mostly complete I think.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 8:01 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver
Importance: High

Here's more info on the El Centro waiver. We need PAG updated for these, but can use San Diego as a starting point.
Need this PAG and one for the replacement wall RFP

From: FRIEL, MICHAEL J
Sent: Wednesday, August 16, 2017 9:28 AM
To: (b) (6), (b) (7)(C)
Subject: FW: El Centro Waiver

As discussed, need a PAG drafted on this. Use the first Waiver PAG as a starting point.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 9:28 AM
To: (b) (6), (b) (7)(C) FRIEL, MICHAEL J
(b) (6), (b) (7)(C) >
Subject: RE: El Centro Waiver

Thanks (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 9:24 AM
To: FRIEL, MICHAEL J (b) (6), (b) (7)(C)
>
Subject: FW: El Centro Waiver

FYI. OCC's transmittal email to OGC.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 15, 2017 6:36 PM
To: (b) (6)
Cc: (b) (6), (b) (7)(C)
Subject: El Centro Waiver

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Associate Chief Counsel - Trade and Finance
Office of the Chief Counsel
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
To: [CALVO, KARL H.](#)
Cc: (b) (6), (b) (7)(C)
Subject: FOR AC: FW: Border Wall Interagency Taskforce Meeting
Date: Thursday, March 01, 2018 10:53:35 AM
Attachments: [image001.png](#)
[RE Border Wall Interagency Taskforce Meeting 030118.oft](#)

Karl,

I've made their updates requested below and also drafted an email for you to send back to (b) (6), (b) (7)(C). I'd send it myself, but I wanted to include the fact that EAC Kolbe mentioned a higher-level briefing this morning (although this may be her idea of that.)

These were all easy changes.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: OFAM-TASKINGS
Sent: Thursday, March 1, 2018 10:10 AM
To: (b) (6), (b) (7)(C)
Cc: OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C) - Feedback on the above deck from EAC below!!

(b) (6), (b) (7)(C)
Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec
Sent: Thursday, March 01, 2018 10:08 AM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: OFAM-TASKINGS (b) (7)(E) Enterprise Services Exec Sec
(b) (7)(E)
Subject: FW: Border Wall Interagency Taskforce Meeting

Forwarding this to you for awareness, since none of you were copied.

Best,

(b) (6), (b) (7)(C)

Enterprise Services
U.S. Customs and Border Protection
office: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 01, 2018 10:02 AM

To: CALVO, KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) >; Enterprise Services Exec Sec

(b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Karl,

I bounced these off the DUSM briefing for today w/ the following results:

(b) (5)

v/r,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Deputy Chief of Staff – Enterprise Services

U.S. Customs and Border Protection

O: (b) (6), (b) (7)(C)

C: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Wednesday, February 28, 2018 5:26 PM

To: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED]

Cc: [REDACTED] (b) (6), (b) (7)(C)

[REDACTED]

Enterprise Services Exec Sec

(b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Good afternoon Front Office,

Please find the attached briefing by OFAM for this task.

We have also received the S1/S2 BB task for talking point and a deck on this same subject due back to OC Briefing Staff by 10 AM Friday March 2. We have requested that OFAM provide the additional materials (talking points) by 3:00 PM in order to give you time to review in conjunction with this brief.

Thank you,

(b) (6), (b) (7)(C)

Enterprise Services ExecSec
Senior Management Council ExecSec
U.S. Customs and Border Protection



From: OFAM-TASKINGS

Sent: Wednesday, February 28, 2018 3:34 PM

To: [REDACTED] (b) (6), (b) (7)(C) >; Enterprise Services Exec Sec

[REDACTED] (b) (7)(E)

[REDACTED] (b) (6), (b) (7)(C)

Cc: [REDACTED] (b) (6), (b) (7)(C) OFAM-TASKINGS

[REDACTED] (b) (7)(E)

[REDACTED] (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

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Thank you!

(b) (6), (b) (7)(C)

Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 28, 2018 1:20 PM

To: OFAM-TASKINGS (b) (7)(E); Enterprise Services Exec Sec

(b) (7)(E) (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

No. C1 has not been briefed and this is one of the specific changes that was made to the deck: removing mention of the T&E. It will wait until after the IPT.

VR / (b) (6), (b) (7)(C)

From: OFAM-TASKINGS

Sent: Wednesday, February 28, 2018 9:20 AM

To: Enterprise Services Exec Sec (b) (7)(E) (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

>; OFAM-TASKINGS (b) (7)(E)

Subject: RE: Border Wall Interagency Taskforce Meeting

Good Morning ES, Thank you for sending. DHS is asking for the T&A results. It's our understanding, we do not want to share these in advance of CBP leadership reviewing at the Monthly Wall IPT on 3/8. Please advise if a meeting date has been scheduled and if we should include #3 below in this draft. Thank you!

(b) (5)

(b) (6), (b) (7)(C)

Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Wednesday, February 28, 2018 8:27 AM

To: OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)

Cc: Enterprise Services Exec Sec (b) (7)(E) (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

From: KOLBE, KATHRYN

Sent: Tuesday, February 27, 2018 8:28 AM

To: (b) (6) @hq.dhs.gov; (b) (6), (b) (7)(C)

CALVO,

KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

(b) (6), (b) (7)(C) FYI/A

Thanks all...VR, KK

Kathryn L. Kolbe

Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6)
Sent: Monday, February 26, 2018 3:44 PM
To: (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; KOLBE, KATHRYN
(b) (6), (b) (7)(C)
(b) (6)
(b) (6)
Hamilton, Gene (OAG) (b) (6);
(b) (6)
>
Cc: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>;
FLANAGAN, PATRICK S (b) (6), (b) (7)(C)
Subject: Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
 1. Deputy Secretary Elaine Duke
 2. Claire Grady, Undersecretary for Management
 3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
 4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
 1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
 2. TBD
- ACOE:
 1. LTG Todd T. Semonite, The Chief of Engineers
 2. TBD
- DOJ:
 1. Deputy Attorney General Rod Rosenstein
 2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
 1. TBD
 2. TBD

- OMB:
 1. Kathleen Kraninger, Program Associate Director for General Government
 2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:
 1. Allison Brigati, Deputy Administrator
 2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

Briefing Book Coordinator and Scheduler
Office of the Deputy Secretary
Department of Homeland Security

O: (b) (6), (b) (7)(C)

C: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

To: (b) (6), (b) (7)(C)
Cc: Enterprise Services Exec Sec; (b) (6), (b) (7)(C)
; OFAM-TASKINGS; (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Taskforce Meeting
Attachments: Border Wall Taskforce_OFAM_v2 030118.pptx

(b) (6), (b) (7)(C)

We've updated the slides attached to reflect your comments.

In the USACE call this morning, EAC Kolbe seemed to imply that we'd have a shorter, more high-level deck for this meeting. We're standing by to support if this is her desire.

See attached and below.

v/r

Karl

(b) (5)

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: OFAM-TASKINGS

Sent: Thursday, March 1, 2018 10:10 AM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS (b) (7)(E); (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Thursday, March 01, 2018 10:08 AM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS (b) (7)(E); Enterprise Services Exec Sec
(b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Forwarding this to you for awareness.

Best,

(b) (6), (b) (7)(C)

Enterprise Services
U.S. Customs and Border Protection
office: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 01, 2018 10:02 AM

To: CALVO, KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
Enterprise Services Exec Sec
(b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Karl,

I bounced these off the DUSM briefing for today w/ the following results:

(b) (5)

v/r,
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Deputy Chief of Staff – Enterprise Services
U.S. Customs and Border Protection

O: (b) (6), (b) (7)(C)

C: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Wednesday, February 28, 2018 5:26 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Enterprise Services Exec Sec (b) (7)(E)

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Enterprise Services ExecSec
Senior Management Council ExecSec
U.S. Customs and Border Protection



CBP Enterprise Services

From: OFAM-TASKINGS

Sent: Wednesday, February 28, 2018 3:34 PM

To: (b) (6), (b) (7)(C) Enterprise Services Exec Sec

(b) (7)(E) (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); OFAM-TASKINGS (b) (7)(E); (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

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Senior Task Manager
Agile Group

Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
[REDACTED]

From: TRULOCK, PATRICK
Sent: Wednesday, February 28, 2018 1:20 PM
To: OFAM-TASKINGS (b) (7)(E); Enterprise Services Exec Sec
(b) (7)(E); (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
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[REDACTED]

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To: Enterprise Services Exec Sec (b) (7)(E); (b) (6), (b) (7)(C)
[REDACTED]
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Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
[REDACTED]

From: Enterprise Services Exec Sec
Sent: Wednesday, February 28, 2018 8:27 AM
To: OFAM-TASKINGS (b) (7)(E); (b) (6), (b) (7)(C)
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[REDACTED]
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; CALVO, KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

>

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Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6)

Sent: Monday, February 26, 2018 3:44 PM

To: (b) (6) <@omb.eop.gov>; (b) (6) <@omb.eop.gov>; KOLBE, KATHRYN

< (b) (6), (b) (7)(C)

(b) (6)
Hamilton, Gene (OAG) (b) (6)
(b) (6)

(b) (6)
Cc: (b) (6) @hq.dhs.gov>; (b) (6) @hq.dhs.gov>; FLANAGAN, PATRICK S
(b)(6);(b)(7)(C)
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 2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
 1. TBD
 2. TBD
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(b) (6)

(b) (6)

Briefing Book Coordinator and Scheduler

Office of the Deputy Secretary

Department of Homeland Security

O: (b) (6), (b) (7)(C)

C: (b) (6), (b) (7)(C)

DRAFT

Border Wall Program Update

Prepared for the Border Wall Interagency Task Force

March 2018

VERSION 2 3/1/18



U.S. Customs and
Border Protection

FOR OFFICIAL USE ONLY

BW 8 FOIA CBP 002361



Agenda

- Status and Progress of FY 2017 Wall Program
- Status and Progress of FY 2018 Wall Program
- Backup Slides



FY 2017 Program




Projects at a Glance


FY 2017 | 40 Miles

Sector and Description		Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	


*Funding includes programmatic costs and planning for FY18 Program.

Legend:  = Complete

 = On Schedule

 = 1-30 Days Slip

 = 30+ Days Slip

 = TBD

BW 8 FOIA CBP 002364

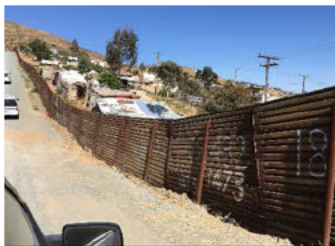
FOR OFFICIAL USE ONLY



FY17 San Diego Sector Primary Pedestrian Wall Replacement

Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with 18' steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
 - Both prime contractors stated their intent to bid
 - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids

Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles					
Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	10/11/17	10/11/17	Complete
	CON	Advertise	10/18/17	10/18/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

Legend: = Complete = On Schedule = 1-30 Days Slip = 30+ Days Slip = TBD

BW 8 FOIA CBP 002365

FOR OFFICIAL USE ONLY



FY17 El Centro Sector Primary Pedestrian Wall Replacement

Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles					
RPS El Centro Sector, CA (b) (7)(E) 10 Feet in Height	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	9/5/17	9/5/17	Complete
	ENV	Environmental Memo for Record	2/9/18	2/12/18	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	8/31/17	8/31/17	Complete
	CON	Contract Award	11/8/17	11/8/17	Complete
	CON	Construction NTP	2/12/18	2/15/17	Complete
	CON	Construction Complete	(b) (5)		On Schedule

Risks/Mitigations

(b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



FY17 El Paso Sector Primary Pedestrian Wall Replacement

Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with 18' steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)



Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. 1 bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added

Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles					
BPS El Paso Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	10/27/17	10/27/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 El Paso Sector Vehicle Barrier Replacement

Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with 18' steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due 2/28

Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles					
Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	9/12/17	9/12/17	Complete
	CON	Advertise	9/21/17	9/21/17	Complete
	CON	Contract Award	1/22/18	1/22/18	Complete
	CON	Construction NTP	2/15/18	2/15/18	Complete
	CON	Construction Complete	(b) (5)		On Schedule

Risks/Mitigations

(b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 Rio Grande Valley Sector Wall Gates

Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
 - 5 Gates in Cameron County
 - 11 Gates in Cameron County
 - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development

Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
	Type	Milestone	Milestone Date	Actual	Status
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			

Risks/Mitigations

(b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

EW 8 FOIA CBP-002389



FY 2018 Program



Projects at a Glance

FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overall Status
6	Rio Grande Valley (RGV) Levee Wall System (Hidalgo)	Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)	(b) (5)	
6.A	RGV-01 Levee Wall System	~2.9 miles		
6.B	RGV-02 Levee Wall System	~7.9 miles		
6.C	RGV-03 Levee Wall System	~5.5 miles		
6.D	RGV-04 Levee Wall System	~11.2 miles		
7	Rio Grande Valley Border Wall System (Starr)	Construct ~32 miles of new border wall system in RGV Sector (Starr County)	(b) (5)	
7.A	RGV-05 Border Wall System	~2 miles		
7.B-E	RGV-06-09 Border Wall System	~30 miles		Pending H&H
8	San Diego Secondary Barrier	Replace ~14 miles of secondary wall in San Diego Sector	TBD	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

BW 8 FOIA CBP 002371

FOR OFFICIAL USE ONLY



FY18 Rio Grande Valley Sector RGV-01 Levee Wall System

Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)

Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release

Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18	Complete	Rio Grande Valley 1 RGV Sector, TX
RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)		On Schedule	
RE	Possession (for ~0.3 miles)	(b) (5)		On Schedule	
ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule	
ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule	
CON	Ready to Advertise	(b) (5)		On Schedule	
CON	Advertise	(b) (5)		On Schedule	
CON	Contract Award	(b) (5)		On Schedule	
CON	Construction NTP	(b) (5)		On Schedule	
CON	Construction Complete	(b) (5)		On Schedule	

Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
 - Advertising "Subject to Availability of Funds" (SAF)
- Land acquisition is required to complete this segment
 - CBP will contact landowner prior to RFP release

(b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-02 Levee Wall System

Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)

Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

FOR OFFICIAL USE ONLY

Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-03 Levee Wall System

Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)

Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-04 Levee Wall System

Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County

- Estimated Cost:

(b) (5)

(b) (7)(E)

Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

FOR OFFICIAL USE



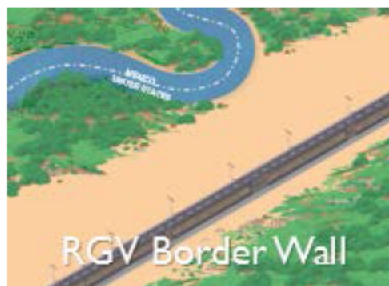
FY18 Rio Grande Valley Sector RGV-05 Border Wall System

Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway

Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 San Diego Sector Secondary Wall Replacement

Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design

Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received

Key Milestone Schedule

SDC Secondary (FY18) ~14 Miles					
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/7/18		
	ENV	Environmental Stewardship Plan Complete	12/7/18		
	CON	Ready to Advertise	6/7/18		
	CON	Advertise	6/7/18		
	CON	Contract Award	8/23/18		
	CON	Construction NTP	11/20/18		
	CON	Construction Complete	11/27/20		

Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



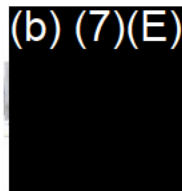
Back Up Slides (Prototype)



FY17 San Diego Sector Border Wall Prototype

Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



Status

- Awarded contracts 8/26/17 & 9/7/17
- Construction started 9/26/17
- Construction completed 10/24/17
- Testing & Evaluation (T&E) started 11/27/17 & completed 12/13/17
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)

Key Milestone Schedule

Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	Complete
	CON	Contract Award – Other Materials	9/7/17	Complete
	CON	Construction Start	9/26/17	Complete
	CON	Construction Complete	10/24/17	Complete
	T&E	T&E Start	11/27/17	Complete
	T&E	T&E Complete	12/13/17	Complete
	T&E	T&E Report Complete	2/23/18	Complete
	T&E	PM Design Specification Approval	3/5/18	On Schedule
	T&E	CBP IPT Design Specification Approval	3/8/18	On Schedule

Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

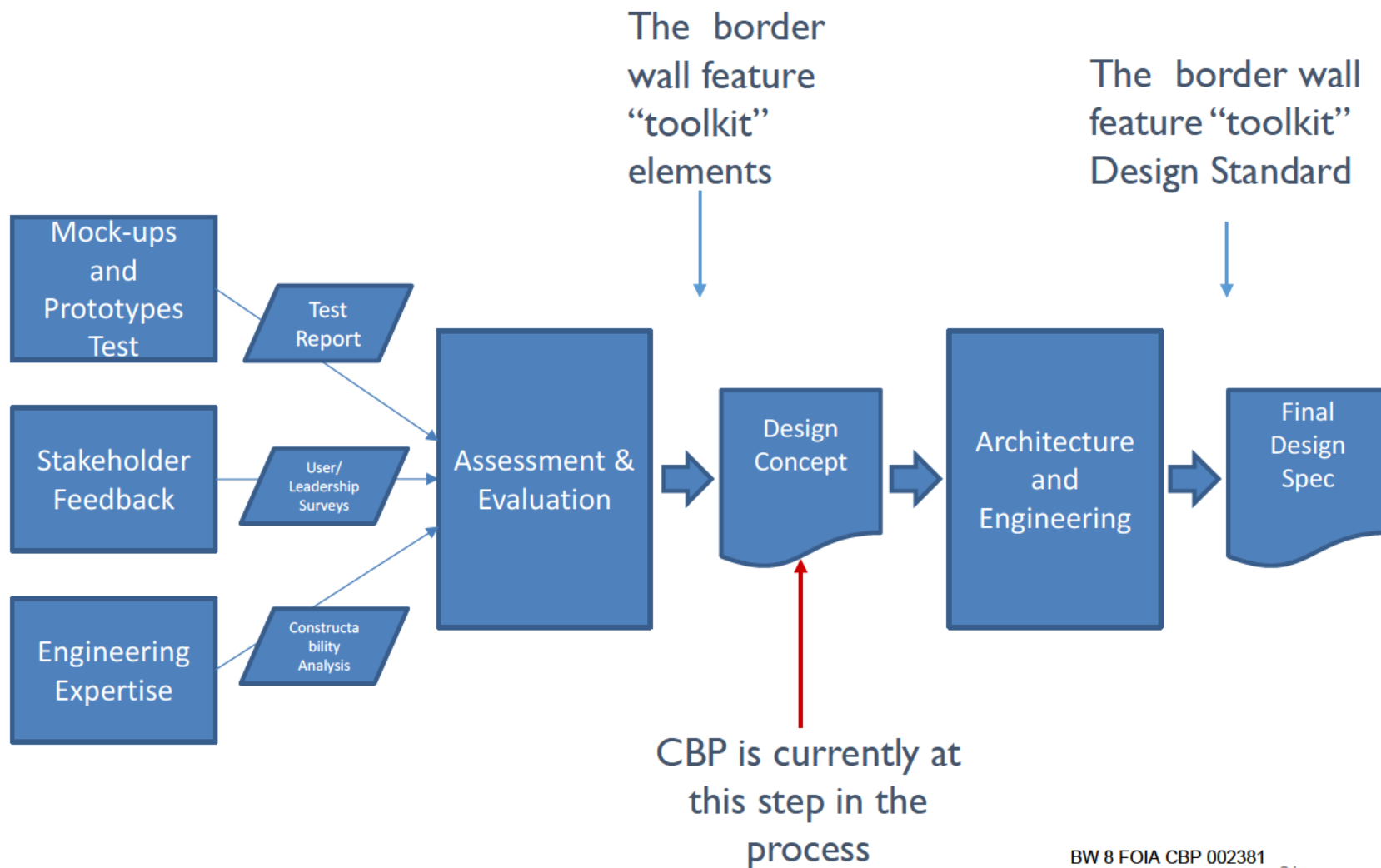


Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
 - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
 - CBP assembled an expert panel to support this phase
 - U.S. Border Patrol senior leaders
 - Office of Facilities and Asset Management program managers
 - CBP Office of Acquisition
 - DHS Science & Technology (S&T)
 - U.S. Army Corps of Engineers
 - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall designs against performance criteria based on USBP’s operational needs as well as engineering factors
 - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; presenting to CBP leadership on March 8 for final approval



Wall Prototype Assessment & Evaluation Phase





U.S. Customs and
Border Protection



Homeland Security

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: FY17 Fence Replacement Projects Briefing for Borkowski.pptx
Date: Wednesday, February 28, 2018 3:02:52 PM
Attachments: [FY17 Fence Replacement Projects Briefing for Borkowski.pptx](#)

This is the earliest version I have...

(b) (6), (b) (7)(C)

[REDACTED]

[REDACTED]

From: (b) (6), (b) (7)(C).
Sent: Wednesday, June 14, 2017 9:52 AM
To: (b) (6), (b) (7)(C)
Subject: FY17 Fence Replacement Projects Briefing for Borkowski.pptx

Hey (b) (6), (b) (7)(C) – here are my edits thus far – ill finish reviewing once im back over in the office.

CBP Office of Administration Facilities Management and Engineering

Border Patrol and Air and Marine Program Management Office (BPAM PMO)

Prepared for AC Mark Borkowski

June 2017



U.S. Customs and
Border Protection



San Diego Primary Fence Replacement Project Background

- Project Description
 - Approximately 14 miles of pedestrian fence replacement located in San Diego's Border Infrastructure System
 - Current landing mat fence will be replaced with steel bollard wall
- Funding/Cost
 - Project Cost Estimate: (b) (5)
- Risk
 - Project Risk Estimate: (b) (5)
 - Access issues in eastern 25% of project
- Highlights
 - Real estate and environmental planning underway
 - Architect/Engineering contract awarded June 14th
 - Ready to Advertise October 11th
 - Construction completion scheduled for January 2019



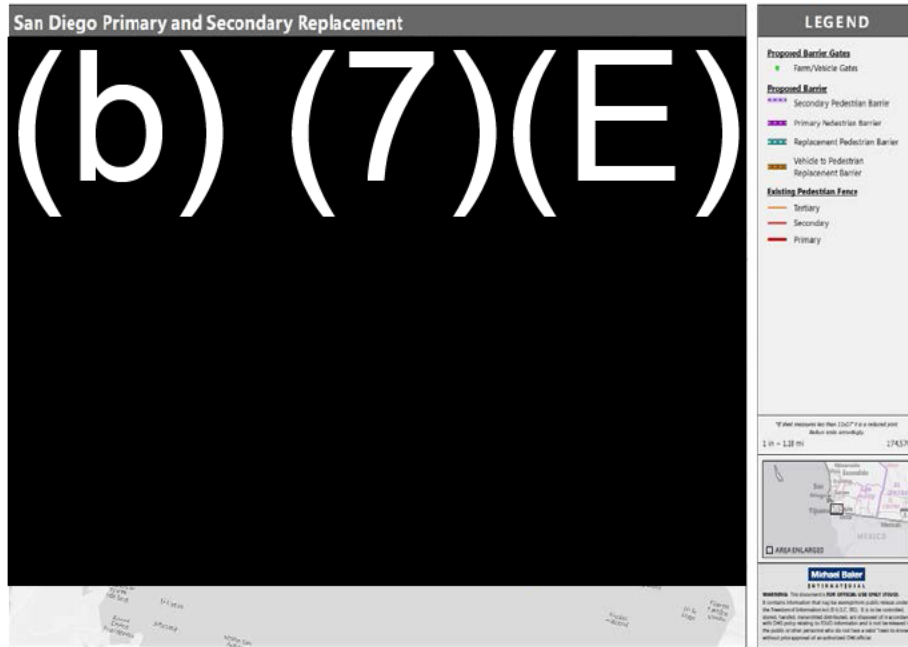
San Diego Primary Fence Replacement Project Photos



Area of limited access at San Ysidro. Access is shown in center of picture with 5' clearance



San Diego Sector Primary Fence Replacement



USACE Project Manager	(b) (6), (b) (7)(C)
FM&E Project Manager	(b) (6), (b) (7)(C)
Project Description	Replace 14 miles of landing mat fence with Steel Bollard Wall.
Contract Type	Firm Fixed Price, Design Build
Project Cost	(b) (5)
Percent Complete	0%
Contract Award Date	2/2018
Planned Construction Completion	1/2019

Milestone	Baseline	Planned	Actual	Summary Status
Project Management - Start	6/2017	6/2017	6/2017	Project Requirement Document in Progress.
Real Estate Alignment - Complete Access - Complete	8/2017 12/2017	8/2017 12/2017		Resolving railroad gate. Research underway.
Environmental – Waiver Complete ESP Complete	7/2017 1/2018	7/2017 1/2018		Waiver documentation in development.
Design - Complete	4/2018	4/2018		Contract is Design Bid Build/Design Build hybrid
Construction - Complete	1/2019	1/2019		BW 8 FOIA CBP 002387

Calexico Primary Fence Replacement Background (El Centro Sector)



- Project Description
 - Approximately (b) (7) miles of pedestrian fence replacement west of the El Centro POE located in El Centro Sector
 - Current landing mat fence will be replaced with steel bollard wall
- Funding/Cost
 - Project Cost Estimate: (b) (5)
- Risk
 - Project Risk Estimate: (b) (5)
- Highlights
 - Real estate and environmental planning underway
 - Architect/Engineering contract awarded June 14th
 - Ready to Advertise August 25th
 - Construction completion scheduled for August 2018



Calexico Primary Fence Replacement Project Photos



Existing FC-3 All-Weather Road Adjacent to Landing Mat Bollard wall – Only Applicable at Certain Locations (not consistent throughout)

(b) (7)(E)



Calexico Primary Fence Replacement

El Centro, Calexico Primary Replacement

(b) (7)(E)

LEGEND

Proposed Barrier Gates

- Turn Vehicle Gates

Proposed Barrier

- Secondary Protection Barrier
- Primary Protection Barrier
- Replacement Protection Barrier
- Vehicle to Protection Replacement Barrier

Existing Protection Fence

- Tertiary
- Secondary
- Primary

1 in = 0.36 mi

1:54,380

Michael Baker

NOTES:

1. This drawing is for informational purposes only. It is not to be used for construction purposes without the approval of the project manager.

2. The project manager is responsible for the accuracy of the information provided in this drawing.

3. The project manager is responsible for the accuracy of the information provided in this drawing.

4. The project manager is responsible for the accuracy of the information provided in this drawing.

5. The project manager is responsible for the accuracy of the information provided in this drawing.

USACE Project Manager	(b) (6), (b) (7)(C)
FM&E Project Manager	(b) (6), (b) (7)(C)
Project Description	Replace 2 miles of landing mat fence with Steel Bollard Wall.
Contract Type	Firm Fixed Price, Design Build
Project Cost	(b) (5)
Percent Complete	0%
Contract Award Date	11/2017
Planned Construction Completion	8/2018

Milestone	Baseline	Planned	Actual	Summary Status
Project Management - Start	6/2017	6/2017	6/2017	Project Requirement Document currently routing for signature.
Real Estate - Complete	9/2017	9/2017		Use of Roosevelt Reservation and Existing federal land.
Environmental – Waiver - Complete ESP - Complete	8/2017 1/2018	8/2017 1/2018		Waiver documentation in development.
Design - Complete	1/2018	1/2018		Contract is design build.
Construction - Complete	8/2018	8/2018		

BW 8 FOIA CBP 002390

Santa Teresa Primary Fence Replacement Project

Background (El Paso Sector)



- Project Description
 - Approximately (b) (7)(E) miles of vehicle fence replacement with Primary Pedestrian Wall located in the Santa Teresa Station, El Paso Sector
 - Existing vehicle fence will be replaced with steel bollard wall
- Funding/Cost
 - Project Cost Estimate: (b) (5)
- Risk
 - Project Risk Estimate: (b) (5)
- Highlights
 - Real estate and environmental planning underway
 - Architect/Engineering contract awarded June 14th
 - Ready to Advertise September 12th
 - Construction completion scheduled for November 2018



Santa Teresa Primary Fence Replacement Project Photos



Pedestrian Steel Bollard Wall
Start Location



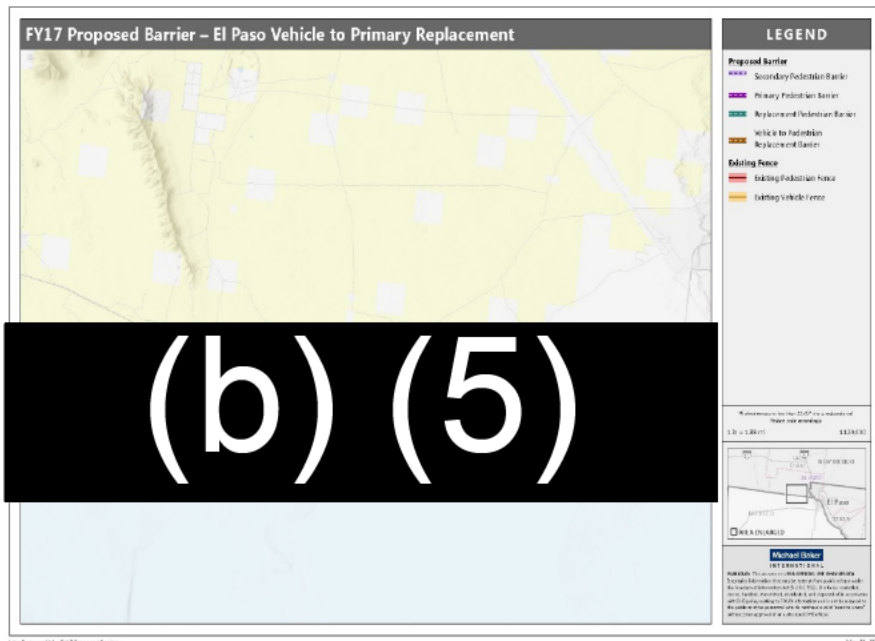
Existing "Post on Rail" Vehicle Fence



Existing "Normandy" Vehicle Fence



(b) (7)(E) Primary Fence Replacement



USACE Project Manager	(b) (6), (b) (7)(C)
FM&E Project Manager	(b) (6), (b) (7)(C)
Project Description	Replace 20 miles of vehicular fence with Steel Bollard Wall.
Contract Type	Firm Fixed Price, Design Build
Project Cost	(b) (5)
Percent Complete	0%
Contract Award Date	12/2017
Planned Construction Completion	11/2018

Milestone	Baseline	Planned	Actual	Summary Status
Project Management - Start	6/2017	6/2017	6/2017	Project Requirement Document currently routing for signature.
Real Estate - Complete	8/2017	8/2017		Use of Roosevelt Reservation and Existing federal land.
Environmental – Waiver - Complete ESP - Complete	8/2017 1/2018	8/2017 1/2018		Waiver documentation in development.
Design - Complete	3/2018	3/2018		Contract is Design Build.
Construction – Complete	11/2018	11/2018		



(b) (7)(E) Station Primary Fence Replacement Background (El Paso Sector)

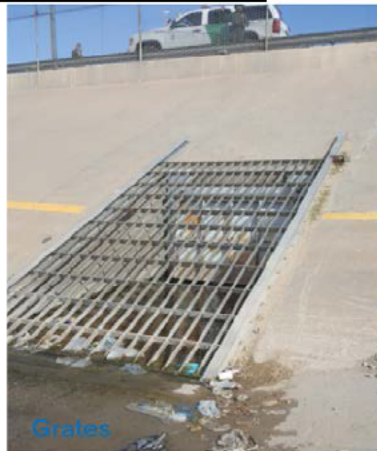


- Project Description
 - Approximately (b) (7) miles of pedestrian fence replacement in (b) (7)(E) Station
 - Current chain link fence along the water district canal will be replaced with steel bollard wall
- Funding/Cost
 - Project Cost Estimate: (b) (5)
- Risk
 - Project Risk Estimate: (b) (5)
 - Potential issue with land ownership: water district and railroad property
- Highlights
 - Real estate and environmental planning underway
 - Architect/Engineering contract awarded June 14th
 - Ready to Advertise August 25th
 - Construction completion scheduled for August 2018



El Paso Station Primary Fence Replacement Photos

(b) (7)(E)

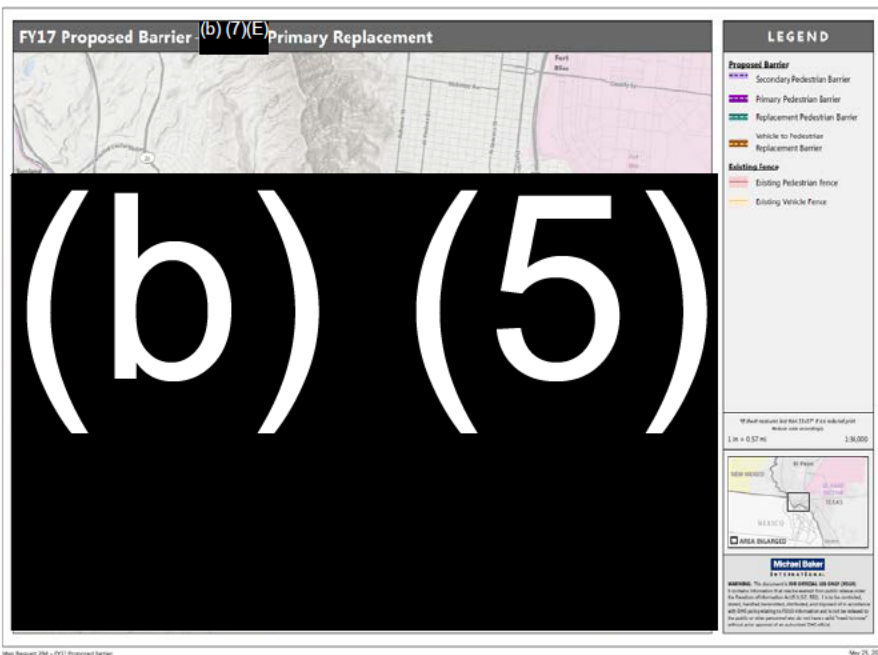


(b) (7)(E)



U.S. Customs and
Border Protection

(b) (7)(E) Station Primary Fence Replacement



USACE Project Manager	(b) (6), (b) (7)(C)
FM&E Project Manager	(b) (6), (b) (7)(C)
Project Description	Replace 4 miles of chain link fence with Steel Bollard Wall.
Contract Type	Firm Fixed Price, Design Build
Project Cost	(b) (5)
Percent Complete	0%
Contract Award Date	11/2017
Planned Construction Completion	8/2018

Milestone	Baseline	Planned	Actual	Summary Status
Project Management - Start	6/2017	6/2017	6/2017	Project Requirements Document Complete
Real Estate – Complete Base Real Estate Option Real Estate	8/2017 4/2018	8/2017 4/2018		Real Estate cleared for USIBWC property. Research and coordination req'd for RR property.
Environmental – Waiver - Complete ESP – Complete	10/2017 1/2018	10/2017 1/2018		Waiver documentation in development.
Design - Complete	1/2018	1/2018		Contract is Design Build.
Construction – Complete	8/2018	8/2018		

BW-8 FOIA GBP 002306

Rio Grande Valley Gates Project Background

- Project Description
 - 35 new gates located in Cameron and Hidalgo Counties
- Funding/Cost
 - FY17 Enacted: (b) (5)
- Risk
 - Project Risk Estimate: (b) (5)
 - Inverse condemnation case impacting 11 gates
- Highlights
 - Initiated Title Search in an effort to start determining the number and identities of impacted landowners
 - Government will likely need Right of Entry, title, survey, appraisal, negotiation and condemnation to resolve each case



Rio Grande Valley Gates Project Landownership Impacts

RGV Phase-2 Gate Project Real Estate – Hypothetical Landownership Impacts*:

Acquire Land from 2 Properties, But Gate Impacts Value of 9 Properties
and, Gate Curtails Public Access to River for Existing County/City Roads

(b) (5)



U.S. Customs and
Border Protection

Rio Grande Valley Gates Project

Gate Summary Cameron County Steel Bollard Wall

(b) (7)(E) thru (b) (7)(E)

	Private	Public	Total
Vehicle	(b) (7)(E)		
Farm			
Total			

Gate Summary Hidalgo Co. Levee Wall

(b) (7)(E) thru (b) (7)(E)

	Private	Public	Total
Vehicle	(b) (7)(E)		
Farm			
Total			

TOTAL Phase-2 Gates 35

USACE Project Manager	TBD
FM&E Project Manager	(b) (6), (b) (7)(C)
Project Description	35 new gates located in Cameron and Hidalgo County.
Contract Type	Firm Fixed Price, Design Build
Project Cost	(b) (5)
Percent Complete	0%
Contract Award Date	11/2018
Planned Construction Completion	7/2019

Milestone	Baseline	Planned	Actual	Summary Status
Project Management - Start	6/2017	6/2017	6/2017	Project Requirement Document in Progress.
Real Estate - Complete	2/2019	2/2019		Research underway.
Environmental – Waiver - Complete ESP - Complete	3/2018 6/2018	3/2018 6/2018		Waiver documentation in development.
Design - Complete	1/2019	1/2019		Contract is design build.
Construction – Complete	7/2019	7/2019		

BW-8 FOIA GBP 002300

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Border Wall Daily Report - 3/5 FOR REVIEW
Date: Monday, March 05, 2018 2:40:45 PM

MEDIA:

- The Associated Press (AP) article on the Calexico Border Wall Replacement project in the link below ran on Friday, 03/01, the AP reached out to USACE with an inquiry about their contracting process. USACE started working with their Contracting Program Management Office in an effort to provide a timely and yet accurate response. The story ran before USACE was able to provide their official statement. USACE indicated to CBP that they would submit their official statement to AP on Monday, 03/05. OFAM and OPA developed the draft statement below for an inquiries CBP receives as a result of the article. https://www.washingtonpost.com/politics/apnewsbreak-questions-surround-trumps-1st-wall-contract/2018/03/02/74b2c7c8-1e54-11e8-98f5-ceecfa8741b6_story.html?utm_term=.4726ae281405
 - U.S. Customs and Border Protection (CBP) is working with the U.S. Army Corp of Engineer (USACE) to execute the Calexico Border Wall Replacement project in Calexico, California and other funded wall replacement projects. USACE leveraged an existing Small Business Firm Fixed Price Design-Build Multiple Award Task Order Contract to solicit services for the first new border wall project funded and executed under the Trump administration, yet has been a longstanding operational requirement for U.S. Border Patrol's (USBP) El Centro Sector area of responsibility. CBP relies on USACE's subject matter expertise to execute the agency's border security infrastructure projects, to include soliciting and procuring the necessary services to design, construct, and sustain border security infrastructure projects. All inquiries related to USACE's procurement process should be forwarded to USACE's Public Affairs.
- Monday, 03/05 - Washington Post interview with U.S. Border Patrol to discuss the relationship with Border Patrol apprehensions and the location of pedestrian fence and vehicle fence.
- Wednesday, 03/07 - OPA will debut the Walls Work video on Wednesday, 03/07, OPA is developing a "tick-tock" process to notify the Hill and other stakeholders.

CONGRESSIONAL:

- Wednesday, 03/07 - Meeting with Delegation from Cuellar's Congressional District OFAM provided input on the following:
 - Status of AMO/City of Laredo Hangar Facility Development
 - Carrizo Cane background paper
 - Border Wall:
 - Border Access Roads

STAKEHOLDER ENGAGEMENT/OUTREACH:

- BPAM PMO, OCC and CBP OPA have assisted and approved the following statement (in concurrence with the RGV Wall Team) recommended for use in response to NEPA waiver inquiries from media and other stakeholders:
 - *Pursuant to section 102(c) of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 ("IIRIRA"), the Secretary of Homeland Security has the authority to issue a waiver of environmental laws for expeditious construction of border infrastructure. If the Secretary chooses to issue a waiver of environmental laws for the proposed levee wall project at the Santa Ana Wildlife Refuge (SANWR) and/or other locations, CBP will continue its environmental planning efforts to analyze and evaluate potential environmental impacts to resources from the proposed levee wall construction. In addition, CBP will continue to consult with the Department of the Interior, US Fish and Wildlife Service (US FWS), and other stakeholders to identify potential mitigation measures to eliminate or minimize impacts to species that may be affected. The environmental planning and potential impacts analysis would be captured in an Environmental Stewardship Plan (ESP).*

CBP recently completed environmental baseline surveys for the proposed wall segment on the levee at the SANWR in coordination with FWS. This collaboration allows CBP to better understand existing resources and the quality of habitat that are present and potential environmental impacts from proposed wall construction. CBP is incorporating this feedback as we plan construction best management practices and environmental monitoring activities. Future mitigation measures are currently being considered by CBP to address the concerns of species that may be affected by weather events within the SANWR if proposed border wall is constructed. CBP also continues to work with DOI and FWS for the necessary access to Federal lands as needed to execute environmental planning and design activities. CBP will continue to work with DOI and FWS on all wall activities in RGV to ensure their feedback and concerns are identified and addressed to the greatest extent possible.

Environmental planning is a regular part of CBP's project activities, to include compliance with applicable environmental and other laws. While Congress has provided the Secretary of Homeland Security with the authority to waive laws to expedite construction, no decisions have been made concerning the use of the waiver authority. For those past projects that have been covered by a waiver, CBP has a proven track record of environmental stewardship, including survey and assessment of potential environmental impacts, solicitation and consideration of stakeholder and public input, implementation of best management practices during construction, and mitigation measures where necessary.

FY 2017 Wall Replacement

- El Centro PF Replacement Project (b) (7) Miles):
 - 45 wall panels/360 linear feet have been installed
- El Paso VF Replacement Project (20 Miles):
 - KTR will submit to set up staging yard the week of 3/5
 - Design document review comments deadline extended to 3/6
 - Pre-construction meeting tentatively set for 3/20
- El Paso PF Replacement Project (b) (7) Miles): N/A today
- San Diego Replacement Project (14 Miles): Proposals due 3/5 at 4pm CST
- RGV Gates: A/E statement of work to be formally issued today; site visit later this week

FY 2018 Wall Program

- RGV (b) (7)(E) miles in Hidalgo County): N/A Today
- RGV (b) (7)(E) miles in Hidalgo County): BPAM completed site walk with USACE and USBP on 2/28
- RGV (b) (7)(E) miles in Hidalgo County): N/A Today
- RGV (b) (7)(E) miles in Hidalgo County): Draft 35% RFP Review Conference completed on 3/2
- RGV (b) (7)(E) miles in Rio Grande City AOR): N/A Today
- San Diego Secondary (~14 miles): GEOTECH preliminary scheduled for later this week

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) ; [BPAM PMO TASKS](#)
Subject: FW: Border Wall Interagency Taskforce Meeting
Date: Thursday, March 01, 2018 1:51:52 PM
Attachments: [image001.png](#)
[Border Wall Taskforce OFAM v2 030118.pptx](#)

FYSA

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: CALVO, KARL H.

Sent: Thursday, March 01, 2018 11:15 AM

To: (b) (6), (b) (7)(C)

Cc: Enterprise Services Exec Sec (b) (7)(E) (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) ; OFAM-TASKINGS

(b) (7)(E) ; (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

We've updated the slides attached to reflect your comments. Overall, this was our first stab at slides for this mtg.....In the USACE call this morning, EAC Kolbe seemed to imply that we'd have a shorter, more high-level deck for this meeting. We're standing by to support if this is her desire. See attached and below. My POC is (b) (6), (b) (7)(C) for add'l changes. Thx.

v/r

Karl

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: OFAM-TASKINGS

Sent: Thursday, March 1, 2018 10:10 AM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS (b) (7)(E); (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Thursday, March 01, 2018 10:08 AM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS (b) (7)(E) Enterprise Services Exec Sec

(b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Forwarding this to you for awareness.

Best,

(b) (6), (b) (7)(C)

Enterprise Services

U.S. Customs and Border Protection

office: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 01, 2018 10:02 AM

To: CALVO, KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Enterprise Services Exec Sec

(b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Karl,

I bounced these off the DUSM briefing for today w/ the following results:

(b) (5)

v/r,

TW

(b) (6), (b) (7)(C)

Deputy Chief of Staff – Enterprise Services

U.S. Customs and Border Protection

O: (b) (6), (b) (7)(C)

C: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Wednesday, February 28, 2018 5:26 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) >

Cc: (b) (6), (b) (7)(C)

Enterprise Services Exec Sec

(b) (7)(E)

Subject: FW: Border Wall Interagency Taskforce Meeting

Good afternoon Front Office,

Please find the attached briefing by OFAM for this task.

We have also received the S1/S2 BB task for talking point and a deck on this same subject due back to OC Briefing Staff by 10 AM Friday March 2. We have requested that OFAM provide the additional materials (talking points) by 3:00 PM in order to give you time to review in conjunction with this brief.

Thank you,

(b) (6), (b) (7)(C)

Enterprise Services ExecSec
Senior Management Council ExecSec
U.S. Customs and Border Protection



CBP Enterprise Services

From: OFAM-TASKINGS

Sent: Wednesday, February 28, 2018 3:34 PM

To: (b) (6), (b) (7)(C) Enterprise Services Exec Sec

(b) (7)(E)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C) OFAM-TASKINGS

(b) (7)(E)

(b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C)

Please see OFAM's submission attached. We have included the Prototype Update as backup slides per EAC Kolbe's request below, however because the prototype evaluation and assessment are pre-decisional before the Wall IPT on March 8th, we recommend not including it if the meeting occurs before then.

Thank you!

(b) (6), (b) (7)(C)

Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 28, 2018 1:20 PM

To: OFAM-TASKINGS (b) (7)(E); Enterprise Services Exec Sec

(b) (7)(E)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

No. C1 has not been briefed and this is one of the specific changes that was made to the deck: removing mention of the T&E. It will wait until after the IPT.

VR / (b) (6), (b) (7)(C)

From: OFAM-TASKINGS

Sent: Wednesday, February 28, 2018 9:20 AM

To: Enterprise Services Exec Sec (b) (7)(E); (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

>; OFAM-TASKINGS (b) (7)(E)

Subject: RE: Border Wall Interagency Taskforce Meeting

Good Morning ES, Thank you for sending. DHS is asking for the T&A results. It's our understanding, we do not want to share these in advance of CBP leadership reviewing at the Monthly Wall IPT on 3/8. Please advise if a meeting date has been scheduled and if we should include #3 below in this draft. Thank you!

(b) (5)

(b) (6), (b) (7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec

Sent: Wednesday, February 28, 2018 8:27 AM

To: OFAM-TASKINGS (b) (7)(E); (b) (6), (b) (7)(C)

Cc: Enterprise Services Exec Sec (b) (7)(E); (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Taskforce Meeting

Good Morning OFAM,

ExecSec was made aware of the below task from EAC Kolbe yesterday evening. I recognize this is now coming to your team late, however, it's likely your team is already hard at work completing this task. We're tracking for completion by **COB today 2/28**. Please provide a status of this task, as well as if (b) (6), (b) (7)(C) support is needed so we can make sure he is available to provide necessary support.

Thank you,

(b) (6), (b) (7)(C)

From: KOLBE, KATHRYN

Sent: Tuesday, February 27, 2018 8:28 AM

To: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) CALVO,

KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Taskforce Meeting

(b) (6), (b) (7)(C) Thanks for the invitation. I will defer to the Commissioner's schedule and be available as required.

(b) (6), (b) (7)(C) Please coordinate with the front office on scheduling.

Karl, Please provide drafts of the requested presentation by COB tomorrow.

(b) (5)

(b) (6), (b) (7)(C) Please be on stand-by to support this week.

Patrick, FYI/A

Thanks all...VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)

Cell (b) (6), (b) (7)(C)

From: (b) (6)

Sent: Monday, February 26, 2018 3:44 PM

To: (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; (b) (6) <[@omb.eop.gov](mailto:(b) (6)@omb.eop.gov)>; KOLBE, KATHRYN

(b) (6), (b) (7)(C)

>; (b) (6)

; Hamilton, Gene (OAG) (b) (6)

Cc: (b) (6) <[hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>;

FLANAGAN, PATRICK S (b) (6), (b) (7)(C)

Subject: Border Wall Interagency Taskforce Meeting

Good morning,

I hope that this finds you all well. Deputy Secretary Elaine Duke is hosting a Deputy's Level Interagency Meeting on the Border Wall. She has asked that you/your principle attend on behalf of your agency. Please see the current list of attendees:

- DHS:
 1. Deputy Secretary Elaine Duke
 2. Claire Grady, Undersecretary for Management
 3. Kevin McAleenan, Acting Commissioner, U.S. Customs and Border Protection
 4. Kathryn Kolbe, Executive Assistant Commissioner, Enterprise Services, U.S. Customs and Border Protection
- DOD:
 1. Kenneth Rapuano, ASD for Homeland Defense & Global Security
 2. TBD
- ACOE:
 1. LTG Todd T. Semonite, The Chief of Engineers
 2. TBD
- DOJ:
 1. Deputy Attorney General Rod Rosenstein
 2. Gene Hamilton, Senior Advisor to the Attorney General
- EPA:
 1. TBD
 2. TBD
- OMB:
 1. Kathleen Kraninger, Program Associate Director for General Government
 2. Jeffrey Harris, Associate Administrator, Office of Information & Regulatory Affairs
- GSA:

1. Allison Brigati, Deputy Administrator
2. TBD

The purpose of the meeting is to establish an Interagency Taskforce on the Border Wall. Please see a draft agenda below:

(b) (5)

In terms of a time frame for this meeting, Ms. Duke is targeting one of the following dates:

1. Wednesday, March 7, 2018 (2:00-3:00pm)
2. Thursday, March 8, 2018 (1:00-2:00pm)
3. Friday, March 9, 2018 (2:00-3:00pm)

Please let me know what date works best for your principle and their plus one. Have an excellent day.

Best,

(b) (6)

(b) (6)

Briefing Book Coordinator and Scheduler

Office of the Deputy Secretary

Department of Homeland Security

O: (b) (6), (b) (7)(C)

C: (b) (6), (b) (7)(C)

Karl H. Calvo, CFM, PMP

Assistant Commissioner

Office of Facilities & Asset Management

(b) (6), (b) (7)(C) (cell)

DRAFT

Border Wall Program Update

Prepared for the Border Wall Interagency Task Force

March 2018

VERSION 2 3/1/18



U.S. Customs and
Border Protection

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Agenda

- Status and Progress of FY 2017 Wall Program
- Status and Progress of FY 2018 Wall Program
- Backup Slides



FY 2017 Program



Projects at a Glance

FY 2017 | 40 Miles

	Sector and Description	Scope	Cost	Overall Status
1	San Diego Primary Wall Replacement	Replace ~14 miles of primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	(b) (5) (est.)	
2	El Centro Primary Wall Replacement	Replace ~2 miles of primary wall in El Centro Sector (Calexico BPS)	\$20M (award)	
3	El Paso Primary Wall Replacement	Replace ~4 miles of primary wall in El Paso Sector (El Paso BPS)	(b) (5) (est.)	
4	El Paso Vehicle Barrier Replacement	Replace ~20 miles of vehicle barrier in El Paso Sector (Santa Teresa BPS)	\$78M (award)	
5	Rio Grande Valley Gates	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	(b) (5) (est.)	

*Funding includes programmatic costs and planning for FY18 Program.

Legend:	= Complete	= On Schedule	= 1-30 Days Slip	= 30+ Days Slip	= TBD
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BW 8 FOIA CBP 002414

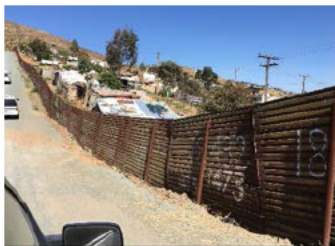
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FY17 San Diego Sector Primary Pedestrian Wall Replacement

Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with 18' steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b) (5)



Status

- USACE conducted site visits with two of four pre-qualified bidders on February 1; second visit held February 13
 - Both prime contractors stated their intent to bid
 - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids

Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles					
Imperial Beach & Chula Vista BPS San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/2/17	8/2/17	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	10/11/17	10/11/17	Complete
	CON	Advertise	10/18/17	10/18/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

Legend: = Complete = On Schedule = 1-30 Days Slip = 30+ Days Slip = TBD

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FY17 El Centro Sector Primary Pedestrian Wall Replacement

Scope & Cost

- Replace ~2 miles of 10' landing mat primary wall with (b) (7)(E) steel bollard wall west of the Calexico Port of Entry
- Award: \$20M



Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed



Key Milestone Schedule

ELC Primary Replacement (FY17) ~2 Miles					
Type	Milestone	Milestone Date	Actual	Status	
ENV	Waiver Signed by S1 and Published to FR	9/5/17	9/5/17		
ENV	Environmental Memo for Record	2/9/18	2/12/18		
CON	Ready to Advertise	8/25/17	8/25/17		
CON	Advertise	8/31/17	8/31/17		
CON	Contract Award	11/8/17	11/8/17		
CON	Construction NTP	2/12/18	2/15/17		
CON	Construction Complete	(b) (5)			

Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 El Paso Sector Primary Pedestrian Wall Replacement

Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with 18' steel bollard wall in downtown El Paso

- Estimated Cost: (b) (5)



Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool. One bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added.

Key Milestone Schedule

El Paso (EPS) Primary Replacement (FY17) ~4 Miles					
BPS El Paso Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	Complete
	CON	Ready to Advertise	8/25/17	8/25/17	Complete
	CON	Advertise	10/27/17	10/27/17	Complete
	CON	Contract Award	(b) (5)		On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY17 El Paso Sector Vehicle Barrier Replacement

Scope & Cost

- Replace ~20 miles of Normandy and post-on-rail vehicle barrier with 18' steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M



Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due 2/28

Key Milestone Schedule

El Paso (STN) Vehicle Replacement (FY17) ~20 Miles					
Santa Teresa BPS El Paso Sector, NM	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	1/22/18	1/22/18	Complete
	ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule
	CON	Ready to Advertise	9/12/17	9/12/17	Complete
	CON	Advertise	9/21/17	9/21/17	Complete
	CON	Contract Award	1/22/18	1/22/18	Complete
	CON	Construction NTP	2/15/18	2/15/18	Complete
	CON	Construction Complete	(b) (5)		On Schedule

Risks/Mitigations

(b) (5)

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Legend: Complete

On Schedule

1-30 Days Slip

30+ Days Slip

TBD



FY17 Rio Grande Valley Sector Wall Gates

Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
 - 5 Gates in Cameron County
 - 11 Gates in Cameron County
 - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



Status

- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development

Key Milestone Schedule

RGV Gates (FY17) 35 Gates					
	Type	Milestone	Milestone Date	Actual	Status
McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS Rio Grande Valley Sector, TX	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
	ENV	Environmental Stewardship Plan Complete			
	CON	Ready to Advertise			
	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			

Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

Rev 8 FOIA CBP-002419



FY 2018 Program



Projects at a Glance

FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overall Status
6	Rio Grande Valley (RGV) Levee Wall System (Hidalgo)	Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)	(b) (5)	
6.A	RGV-01 Levee Wall System	~2.9 miles		
6.B	RGV-02 Levee Wall System	~7.9 miles		
6.C	RGV-03 Levee Wall System	~5.5 miles		
6.D	RGV-04 Levee Wall System	~11.2 miles		
7	Rio Grande Valley Border Wall System (Starr)	Construct ~32 miles of new border wall system in RGV Sector (Starr County)	(b) (5)	
7.A	RGV-05 Border Wall System	~2 miles		
7.B-E	RGV-06-09 Border Wall System	~30 miles		Pending H&H
8	San Diego Secondary Barrier	Replace ~14 miles of secondary wall in San Diego Sector	TBD	

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

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FY18 Rio Grande Valley Sector RGV-01 Levee Wall System

Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)

Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold - awaiting USACE legal
- CBP contacted landowner prior to planned RFP release

Key Milestone Schedule

RGV-01 Levee Wall (FY18) ~2.9 Miles					
Type	Milestone	Milestone Date	Actual	Status	
RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18	Complete	
RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)		On Schedule	
RE	Possession (for ~0.3 miles)	(b) (5)		On Schedule	
ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule	
ENV	Environmental Stewardship Plan Complete	(b) (5)		On Schedule	
CON	Ready to Advertise	(b) (5)		On Schedule	
CON	Advertise	(b) (5)		On Schedule	
CON	Contract Award	(b) (5)		On Schedule	
CON	Construction NTP	(b) (5)		On Schedule	
CON	Construction Complete	(b) (5)		On Schedule	

Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule
 - Advertising "Subject to Availability of Funds" (SAF)
- Land acquisition is required to complete this segment
 - CBP will contact landowner prior to RFP release

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-02 Levee Wall System

Scope & Cost

- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)

Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

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Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles					
Rio Grande Valley 2 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	9/1/17	9/1/17	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-03 Levee Wall System

Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)

Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

Key Milestone Schedule

RGV-03 Levee Wall (FY18) ~5.5 Miles					
Rio Grande Valley 3 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 Rio Grande Valley Sector RGV-04 Levee Wall System

Scope & Cost

- Construct ~11.2 miles of levee wall system in Hidalgo County
- Estimated Cost:
(b) (5)

(b) (7)(E)

Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

Key Milestone Schedule

RGV-04 Levee Wall (FY18) ~11.2 Miles					
Rio Grande Valley 4 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	Complete
	RE	Appraisal/Valuation	(b) (5)		On Schedule
	RE	Possession			On Schedule
	ENV	Waiver Signed by S1 and Published to FR			On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

(b) (5)

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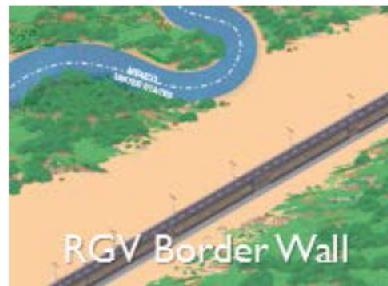
FY18 Rio Grande Valley Sector RGV-05 Border Wall System

Scope & Cost

- Construct ~2 miles of border wall system in Starr County (on Federal land)

- Estimated Cost:

(b) (5)



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- Alignment adjustments are underway

Key Milestone Schedule

RGV-05 Border Wall System (FY18) ~2 Miles					
Rio Grande Valley 5 RGV Sector, TX	Type	Milestone	Milestone Date	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	Complete
	RE	Appraisal/Valuation	N/A	USFWS	On Schedule
	RE	Possession	N/A	USFWS	On Schedule
	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		On Schedule
	ENV	Environmental Stewardship Plan Complete			On Schedule
	CON	Ready to Advertise			On Schedule
	CON	Advertise			On Schedule
	CON	Contract Award			On Schedule
	CON	Construction NTP			On Schedule
	CON	Construction Complete			On Schedule

Risks/Mitigations

- Delayed receipt of appropriated funds has impacted the proposed construction schedule

(b) (5)

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Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



FY18 San Diego Sector Secondary Wall Replacement

Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design

Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received

Key Milestone Schedule

SDC Secondary (FY18) ~14 Miles					
San Diego Secondary Wall San Diego Sector, CA	Type	Milestone	Milestone Date	Actual	Status
	ENV	Waiver Signed by S1 and Published to FR	8/7/18		
	ENV	Environmental Stewardship Plan Complete	12/7/18		
	CON	Ready to Advertise	6/7/18		
	CON	Advertise	6/7/18		
	CON	Contract Award	8/23/18		
	CON	Construction NTP	11/20/18		
	CON	Construction Complete	11/27/20		

Risks/Mitigations

(b) (5)

- Continued collaboration with the Prequalified Sources vendors resulted in two bidders

(b) (5)

FOR OFFICIAL USE ONLY

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD



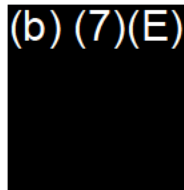
Back Up Slides (Prototype)



FY17 San Diego Sector Border Wall Prototype

Scope & Cost

- Scope: Construct, test and evaluate four concrete and four “other material” border wall prototypes to identify key attributes for potential wall designs
- Actual Cost: \$5M



Status

- Awarded contracts 8/26/17 & 9/7/17
- Construction started 9/26/17
- Construction completed 10/24/17
- Testing & Evaluation (T&E) started 11/27/17 & completed 12/13/17
- T&E assessment briefed 2/14
- Attribute recommendation 2/28
- T&E report final and signed 2/23
- PM Design specification approval 3/5
- Potential POTUS visit in March (awaiting confirmation)

Key Milestone Schedule

Wall Prototypes (FY17)

San Diego, CA 4 Concrete/4 Other Materials	Type	Milestone	Actual	Status
	CON	Contract Award - Concrete	8/26/17	Complete
	CON	Contract Award – Other Materials	9/7/17	Complete
	CON	Construction Start	9/26/17	Complete
	CON	Construction Complete	10/24/17	Complete
	T&E	T&E Start	11/27/17	Complete
	T&E	T&E Complete	12/13/17	Complete
	T&E	T&E Report Complete	2/23/18	Complete
	T&E	PM Design Specification Approval	3/5/18	On Schedule
	T&E	CBP IPT Design Specification Approval	3/8/18	On Schedule

Risks/Mitigations

- Drafted messaging strategy for both public and intergovernmental stakeholders to explain findings and operational application

Legend: = Complete

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

= TBD

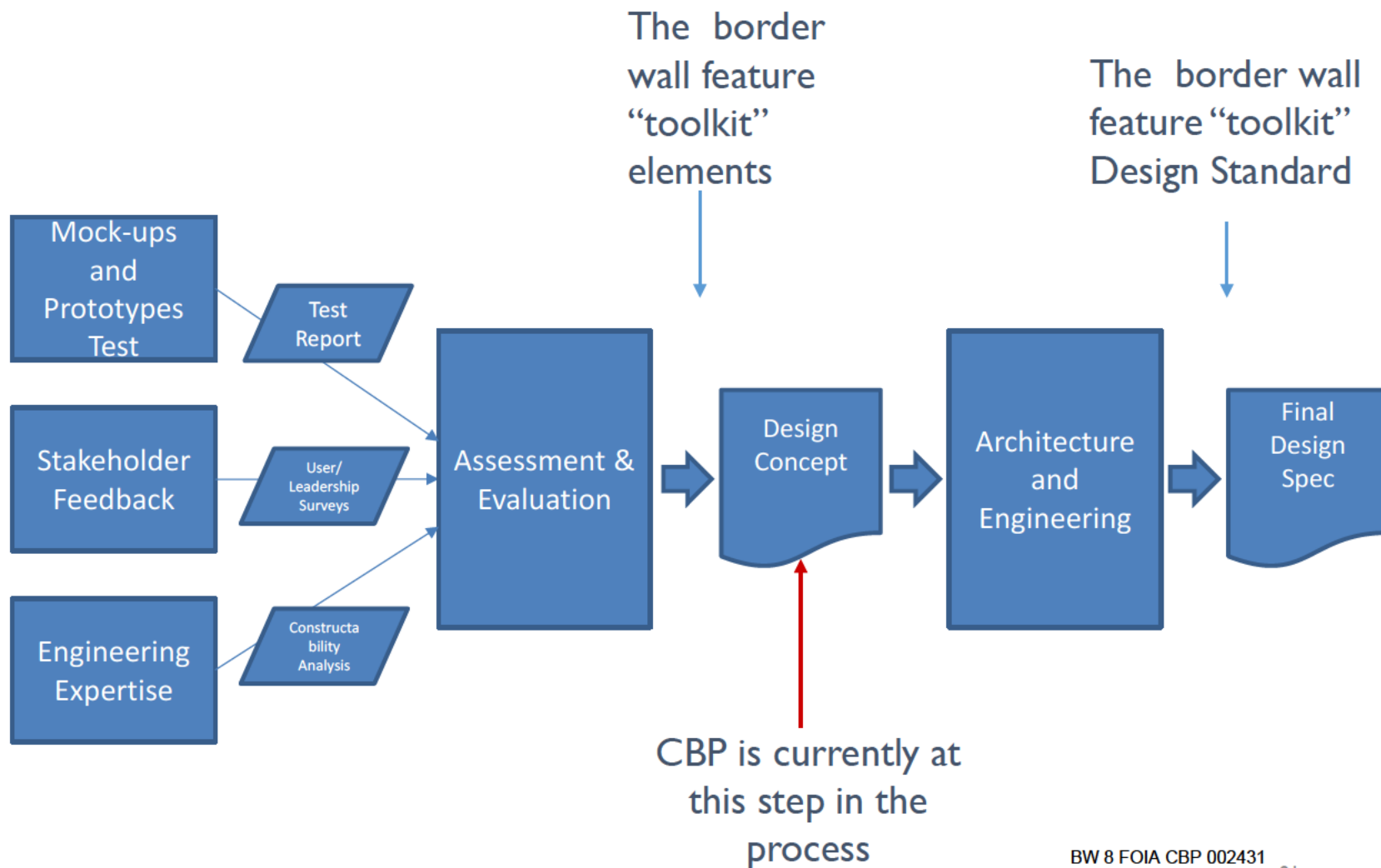


Wall Prototype Assessment & Evaluation Phase

- Objective: Identify a menu of wall features that meet performance needs. Provide sufficient information on the wall features so the design team can develop a “wall feature toolkit”
 - Assessment was based on information from the prototype assessments, engineering analysis, stakeholder feedback, and experience with previous wall construction activities
 - CBP assembled an expert panel to support this phase
 - U.S. Border Patrol senior leaders
 - Office of Facilities and Asset Management program managers
 - CBP Office of Acquisition
 - DHS Science & Technology (S&T)
 - U.S. Army Corps of Engineers
 - During this phase, the panel performed a feature-by-feature evaluation comparing the prototypes and previous wall designs against performance criteria based on USBP’s operational needs as well as engineering factors
 - Meeting took place with key stakeholders on February 13 & 14 to discuss preliminary results; presenting to CBP leadership on March 8 for final approval



Wall Prototype Assessment & Evaluation Phase





U.S. Customs and
Border Protection



Homeland Security

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan
Date: Friday, July 28, 2017 3:06:51 PM

Thank you (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) – Can we make sure that we send out the updated PAG to the entire email chain once it is updated. I am sure you were going to do this, but just making sure.

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, July 28, 2017 3:04 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7)(C) – Yes, I am drafting some response and will send to the team shortly.

From: (b) (6), (b) (7)(C)
Sent: Friday, July 28, 2017 11:50 AM
To: (b)(6);(b)(7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7)(C) all others,

I received the below from Mr. Lapan at DHS/OPA. There are some points (mostly environmental) that he would like to further clarify for the Waiver PAG. Can you help?

VR

(b) (6), (b) (7)(C)

From: Lapan, David
Sent: Friday, July 28, 2017 2:23 PM

To: FRIEL, MICHAEL J (b) (6), (b) (7)(C)

Cc: FLANAGAN, PATRICK S (b) (6); (b) (6), (b) (7)(C)

(b) (6)

@hq.dhs.gov>

Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

Mike: Some questions and comments on the draft PAG and release –

(b) (5)

Thanks,
Dave

From: FRIEL, MICHAEL J

Sent: Thursday, July 27, 2017 5:14 PM

To: Lapan, David (b) (6) @hq.dhs.gov>

Cc: FLANAGAN, PATRICK S (b) (6); (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: S1 Waiver - News Release, PAG and Rollout Plan

Good afternoon Dave,

Attached is the news release and PAG for announcing the S1 waiver.

Also, the proposed rollout agenda is below. We confirm that you are managing the rollout and CBP will support.

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4 p.m. DHS/CBP Congressional Notifications

5 p.m. DHS/CBP Intergovernmental and Public Liaison Notifications

Day Of

8 a.m. Notice in the Federal Register available to the public

9 a.m. DHS OPA issues news release

R/S

Mike Friel

Assistant Commissioner (Acting)

Office of Public Affairs

U.S. Customs and Border Protection

(b) (6), (b) (7)(C) Office

(b) (6), (b) (7)(C) Mobile

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan
Date: Friday, July 28, 2017 4:42:32 PM

(b) (6), (b) (7)(C) any updates?

VR

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, July 28, 2017 3:04 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7)(C) – Yes, I am drafting some response and will send to the team shortly.

From: (b) (6), (b) (7)(C).
Sent: Friday, July 28, 2017 11:50 AM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7)(C) all others,

I received the below from Mr. Lapan at DHS/OPA. There are some points (mostly environmental) that he would like to further clarify for the Waiver PAG. Can you help?

VR

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From: Lapan, David
Sent: Friday, July 28, 2017 2:23 PM
To: FRIEL, MICHAEL J (b) (6), (b) (7)(C)
Cc: FLANAGAN, PATRICK S (b) (6); (b) (6), (b) (7)(C)
(b) (6)
(b) (6), (b) (7)(C) <[@hq.dhs.gov](mailto:(b) (6), (b) (7)(C)@hq.dhs.gov)>
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

Mike: Some questions and comments on the draft PAG and release –

(b) (5)

Thanks,
Dave

From: FRIEL, MICHAEL J

Sent: Thursday, July 27, 2017 5:14 PM

To: Lapan, David (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>

Cc: FLANAGAN, PATRICK S (b) (6); (b) (6), (b) (7)(C)

Subject: S1 Waiver - News Release, PAG and Rollout Plan

Good afternoon (b) (6), (b) (7)(C)

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R/S

Mike Friel

Assistant Commissioner (Acting)

Office of Public Affairs

U.S. Customs and Border Protection

(b) (6), (b) (7)(C) Office

(b) (6), (b) (7)(C) Mobile

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan
Date: Friday, July 28, 2017 3:08:05 PM

Absolutely, currently is in DHS' hands, we'll request it once it's complete

From: (b) (6), (b) (7)(C)
Sent: Friday, July 28, 2017 3:07 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

Thank you (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) – Can we make sure that we send out the updated PAG to the entire email chain once it is updated. I am sure you were going to do this, but just making sure.

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, July 28, 2017 3:04 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

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To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7) all others,

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VR

(b) (6),

From: Lapan, David

Sent: Friday, July 28, 2017 2:23 PM

To: FRIEL, MICHAEL J (b)(6):(b)(7)(C)

Cc: FLANAGAN, PATRICK S (b) (6), (b) (7)(C)

(b) (6)

@hq.dhs.gov>

Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

Mike: Some questions and comments on the draft PAG and release –

(b) (5)

(b) (5)

Thanks,
Dave

From: FRIEL, MICHAEL J
Sent: Thursday, July 27, 2017 5:14 PM
To: Lapan, David (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>
Cc: FLANAGAN, PATRICK S (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)
[REDACTED]
Subject: S1 Waiver - News Release, PAG and Rollout Plan

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R/S

Mike Friel
Assistant Commissioner (Acting)
Office of Public Affairs
U.S. Customs and Border Protection
(b) (6), (b) (7)(C) Office
(b) (6), (b) (7)(C) Mobile

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan
Date: Friday, July 28, 2017 5:03:08 PM

(b) (6), (b) (7)(C) – I apologize, I had to take a couple of calls between generating responses. My proposed responses for David's questions are as follows:

• (b) (5)

•

•

From: (b) (6), (b) (7)(C)
Sent: Friday, July 28, 2017 11:50 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)

Subject: FW: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7) all others,

I received the below from Mr. Lapan at DHS/OPA. There are some points (mostly environmental) that he would like to further clarify for the Waiver PAG. Can you help?

VR

(b) (6),

From: Lapan, David

Sent: Friday, July 28, 2017 2:23 PM

To: FRIEL, MICHAEL J (b) (6), (b) (7)(C)

Cc: FLANAGAN, PATRICK S (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)

(b) (6)

(b) (6) <_____@hq.dhs.gov>

Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7) Some questions and comments on the draft PAG and release –

(b) (5)

(b) (5)

Thanks,
Dave

From: FRIEL, MICHAEL J
Sent: Thursday, July 27, 2017 5:14 PM
To: Lapan, David (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>
Cc: FLANAGAN, PATRICK S (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
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Mike Friel
Assistant Commissioner (Acting)
Office of Public Affairs
U.S. Customs and Border Protection
(b) (6), (b) (7)(C) Office
(b) (6), (b) (7)(C) Mobile

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan
Date: Saturday, July 29, 2017 2:38:45 PM

Received, thank you (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Saturday, July 29, 2017 1:24:08 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7)(C) – Some additional recommendations to my third response are in green below. Thanks.

From: (b) (6), (b) (7)(C)
Sent: Friday, July 28, 2017 2:03 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7)(C) – I apologize, I had to take a couple of calls between generating responses. My proposed responses for David's questions are as follows:

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C)

Sent: Friday, July 28, 2017 11:50 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: S1 Waiver - News Release, PAG and Rollout Plan

(b) (6), (b) (7)(C) all others,

I received the below from Mr. Lapan at DHS/OPA. There are some points (mostly environmental) that he would like to further clarify for the Waiver PAG. Can you help?

VR

(b) (6),

From: Lapan, David

Sent: Friday, July 28, 2017 2:23 PM

To: FRIEL, MICHAEL J (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6)

@hq.dhs.gov>

Subject: RE: S1 Waiver - News Release, PAG and Rollout Plan

Mike: Some questions and comments on the draft PAG and release –

(b) (5)

(b) (5)

Thanks,
Dave

From: FRIEL, MICHAEL J

Sent: Thursday, July 27, 2017 5:14 PM

To: Lapan, David (b) (6) <[@hq.dhs.gov](mailto:(b)(6)@hq.dhs.gov)>

Cc: (b) (6), (b) (7)(C)

Subject: S1 Waiver - News Release, PAG and Rollout Plan

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9 a.m. DHS OPA issues news release

R/S

Mike Friel

Assistant Commissioner (Acting)

Office of Public Affairs

U.S. Customs and Border Protection

(b) (6), (b) (7)(C) Office

(b) (6), (b) (7)(C) Mobile

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Task Force
Date: Wednesday, March 07, 2018 4:39:10 PM
Attachments: [S2 Talking Points Border Wall Interagency Task Force 03-06-2018.docx](#)
[Border Wall Taskforce OFAM v11 030618 \(00000002\).pptx](#)
Importance: High

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, March 07, 2018 4:38 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Task Force
Importance: High

(b) (6), (b) (7)(C)

Can you take the lead on this? We started a draft to these yesterday.....we meaning (b) (6), (b) (7)(C) and myself.....so that should scare everyone! Karl mentioned looping in the lawyers and that they should weigh in on the Opportunities slide....

Call me tonight with any concerns.

Thanks!

(b) (6), (b) (7)(C)
Chief of Staff
CBP/OFAM
Cell: (b) (6), (b) (7)(C)
✉: (b) (6), (b) (7)(C)

From: CALVO, KARL H.
Sent: Wednesday, March 7, 2018 4:14 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Task Force

Let's start working TP's for the Task Force Deck; due tomorrow. Thx.

From: CALVO, KARL H.
Sent: Wednesday, March 07, 2018 4:13:29 PM
To: KOLBE, KATHRYN; (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Task Force

Kathryn,
No problem. Am I working off the slides that were presented to C1 last night?

V/r Karl

From: KOLBE, KATHRYN
Sent: Wednesday, March 07, 2018 4:11:31 PM
To: CALVO, KARL H.; (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Task Force

Karl, Would you please add talking points to the latest Deputies meeting slides by 1200 tomorrow. They are good as-is – thank you.

(b) (6), (b) (7)(C) Can you send both Karl & I the latest presentation so Karl can add notes and forward to (b) (6), (b) (7)(C) for prep materials.

From: (b) (6)
Sent: Wednesday, March 7, 2018 3:55 PM
To: KOLBE, KATHRYN (b) (6), (b) (7)(C)
Cc: FLANAGAN, PATRICK S (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Task Force

Ma'am,
Below is the string that contains the three agenda items that I spoke to you about.

Agenda:

1. Update on the status of FY17, FY18 projects and prototype construction
2. Identify ways to accelerate wall construction to include modifying the current contracting strategy and resolving ongoing legal review issues.
3. Identify specific opportunities for increased collaboration and coordination between intergovernmental partners.

(b) (6), (b) (7)(C) relayed that S2 would like an agenda that breaks down the proposed flow of show that you and

S2 spoke about in the meeting today as well as read aheads (possibly what you brought today with your changes) for the other attendees to get up to speed. (i.e, that S2 will be opening it up, etc)

We had returned a version of the proposed agenda this morning because it did not contain any of those agenda items. They are requesting this by 8 am tomorrow for review.

Please advise if there are any questions I can help with.

(b) (6)

From: (b) (6)
Sent: Wednesday, March 7, 2018 2:47 PM
To: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>
Subject: RE: Border Wall Interagency Task Force

Would you be able to work with CBP to put together a read ahead we can send out to interagency participants tomorrow? I think just an agenda plus the overarching goal of the meeting (from the below plus stuff from today) is a good start.

I'd like to send something out to all participants first thing tomorrow. Would that work?

From: (b) (6), (b) (7)(C)
Sent: Monday, March 05, 2018 12:38:15 PM
To: (b) (6), (b) (7)(C); CALVO, KARL H.; (b) (6), (b) (7)(C)
Cc: FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Task Force

Following up the agenda for the Border Wall Interagency Task Force. We got tentative approval from DHS to proceed with the revision.

There is now a prebrief with S2 on Wed. EAC Kolbe and (b) (6) have an invite. We're scheduling a prep session for C1 tomorrow, please look out for the invite. We'll want to get his feedback and approval on the proposed agenda.

AC Calvo, your office should be getting this through ExecSec. Can you please include the updated agenda in the materials?

Respectfully,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: FLANAGAN, PATRICK S
Sent: Thursday, March 1, 2018 5:19 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; CALVO, KARL H. (b) (6), (b) (7)(C);

(b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Task Force

Done.

V/R

Patrick

Patrick Flanagan

(b) (6), (b) (7)(C)

Notice: FOR OFFICIAL USE ONLY - this transmission contains material covered by the Privacy Act of 1974 and should be viewed only by personnel having an official "need to know." If you are not the intended recipient, be aware that any disclosure, copying, distribution or use of the content of this information is prohibited. If you have received this communication in error, please notify me immediately by email and delete the original message.

From: (b) (6), (b) (7)(C)

Sent: Thursday, March 1, 2018 5:10 PM

To: FLANAGAN, PATRICK S (b) (6), (b) (7)(C)

Cc: (b) (6) @hq.dhs.gov>; CALVO, KARL H. (b) (6), (b) (7)(C)

Subject: Border Wall Interagency Task Force

CoS Flanagan,

AC Calvo, CoS (b) (6), (b) (7)(C) Chief (b) (6) and I met to discuss the upcoming Task Force. We settled on a revised set of objectives and agenda for the meeting. If you agree, we propose that you send the email below to DHS and the team will execute accordingly.

We are in the process of preparing for next Friday's Border Wall Interagency Task Force and want to take the opportunity to provide feedback on the meeting's objectives and agenda. In light of recent events and guidance from Deputy Under Secretary Fulghum, it's our belief that the purpose of the meeting should be to (a) provide a general update on FY17, FY18 and Prototype status and (b) discuss ways to accelerate wall construction. The revised agenda would be the following:

Agenda:

1. Update on the status of FY17, FY18 projects and prototype construction
2. Identify ways to accelerate wall construction to include modifying the current contracting strategy and resolving ongoing legal review issues.
3. Identify specific opportunities for increased collaboration and coordination between intergovernmental partners.

Assistant Commissioner Calvo and our wall construction team are standing by to provide materials that address all three agenda items.

**Border Wall Interagency Taskforce
S2 Talking Points
March 6, 2018**

- **Welcome and Introduction**

- The border wall is a significant element in the Department's strategy to gain and maintain operational control of the border, a critical mission in which we are all key stakeholders and contributors.
- To that end, I thank you for your participation in this first meeting of the Border Wall Interagency Taskforce. An undertaking of this magnitude is never the product of a single Department or Agency; your collective experience and subject matter expertise have made it possible for us to accomplish numerous significant and foundational program elements; your ongoing engagement will ensure our continued forward movement.
- Today we want to provide you with an overview of recent activity in several key program areas: the Border Wall Prototypes in San Diego County, the FY 2017 and 2018 Wall Programs, the overarching state of priorities and funding for the Wall Program, and opportunities for continued Program advancement and acceleration of various Program components.

- **Wall Prototype & Mock-ups**

- Kudos to CBP for the successful completion of eight border wall prototypes in late October 2017. Your achievement of this milestone in less than a year from the Executive Order's issuance is remarkable.
- Testing activities are complete; the assessment and evaluation of test results and findings are ongoing.
- Final design concept(s) for future border wall will incorporate results from the test/assessment/evaluation processes, stakeholder feedback, and architecture/engineering input. It is not our intent to select one prototype as the "best" or "winner", but instead to use performance characteristics from the prototypes, as well as lessons learned from previous wall designs, to help update the border wall design toolkit.
- Once CBP finalizes these attributes in March, they will be given to an Architecture and Engineering firm to incorporate into wall designs in the coming months.
- The final border wall design concept(s) may impact the design of the 14 miles of secondary replacement wall project in San Diego and future border wall system requirements.

- The Fiscal Year 2018 border/levee wall system requirements in the Rio Grande Valley Sector will use the existing border wall design tool box.

- **FY 2017 Border Wall Program**

- With funding provided by Fiscal Year 2017 appropriations, CBP will be completing the following projects with the existing border wall tool box design:

1. Replace 14 miles of primary pedestrian wall in the San Diego Sector (for estimated (b) (5))
2. Replace two miles of primary pedestrian wall in the El Centro Sector (for \$20M, as awarded)
 - Construction of the two miles of primary pedestrian wall in El Centro is currently underway.
3. Replace 4 miles of primary pedestrian wall in the El Paso Sector (for estimated (b) (5))
4. Replace 20 miles of vehicle barrier in the El Paso Sector (for estimated (b) (5))
5. Close 35 gaps along the existing border wall in the Rio Grande Valley Sector (for estimated (b) (5))

- **FY 2018 Border Wall Program**

- For Fiscal Year 2018, DHS requested \$1.6 billion to construct approximately 28 miles of levee wall and 32 miles of new wall in the Rio Grande Valley Sector using the existing border wall tool box design, and 14 miles of secondary wall in the San Diego Sector to replace outdated fencing with the updated design concepts gleaned from the prototype effort.
- Current border wall planning efforts include design, environmental planning, and real estate research activities.
- The overall status of these project segments is on schedule, with schedule alignment activity in progress for the 30 mile stretch of new border wall in RGV.

- **Border Wall Priorities and Funding**

- The Border Security Improvement Plan, which was formally transmitted to the Hill in early January, identifies the top 17 Border Group priorities, which total approximately \$18B in requirements and include the addition of 722 miles of new system – 316 miles of new primary wall,

272 miles of new secondary pedestrian wall, and 135 miles of pedestrian and vehicle barrier replacement.

- Funding scenarios to cover the 17 highest priority segments in CBP's current Border Wall Investment Plan include:

(b) (5)

- Opportunities for Program Advancement and Acceleration

(b) (5)

(b) (5)

DRAFT

Border Wall Program Update

Prepared for the Border Wall Interagency Task Force

March 2018

VERSION 11 3/6/18



U.S. Customs and
Border Protection

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BW 8 FOIA CBP 002459



Agenda



Border Wall Prototypes



FY 2017 Wall Program



FY 2018 Wall Program



Border Wall Priorities & Funding



Opportunities



Border Wall Prototypes



- 8 prototypes (4 concrete, 4 other materials) built in San Diego, California
- To identify adaptable attributes that enhance operational effectiveness
- Testing & evaluation: Nov-Feb '17
- Final attributes will be incorporated into the wall design toolkit (Mar 2018)



FY17 Wall Program

Location	Scope	Miles	Cost
San Diego	Replace primary wall in San Diego Sector (Imperial Beach & Chula Vista Border Patrol Stations (BPS))	~14	(b) (5) (est.)
El Centro	Replace primary wall in El Centro Sector (Calexico BPS)	~2	\$20M (award)
El Paso	Replace primary wall in El Paso Sector (El Paso BPS)	~4	(b) (5) (est.)
El Paso	Replace vehicle barrier in El Paso Sector (Santa Teresa BPS)	~20	\$78M (award)
Rio Grande Valley	Close 35 wall gaps in Rio Grande Valley (RGV) Sector (McAllen, Weslaco, Harlingen, Brownsville & Fort Brown BPS)	-	(b) (5) (est.)
		Totals:	~40 \$276M

Construction has started for the FY 2017 replacement project in El Centro Sector (Calexico, California)



FY18 Wall Program

Location	Scope	Miles	Independent Cost Estimate
Rio Grande Valley (Hidalgo)	Construct new levee wall system in RGV Sector (Hidalgo County)	~28	(b) (5)
Rio Grande Valley (Starr)	Construct new border wall system in RGV Sector (Starr County)	~32	(b) (5)
San Diego	Replace secondary wall in San Diego Sector	~14	TBD
		Totals:	~74 (b) (5)



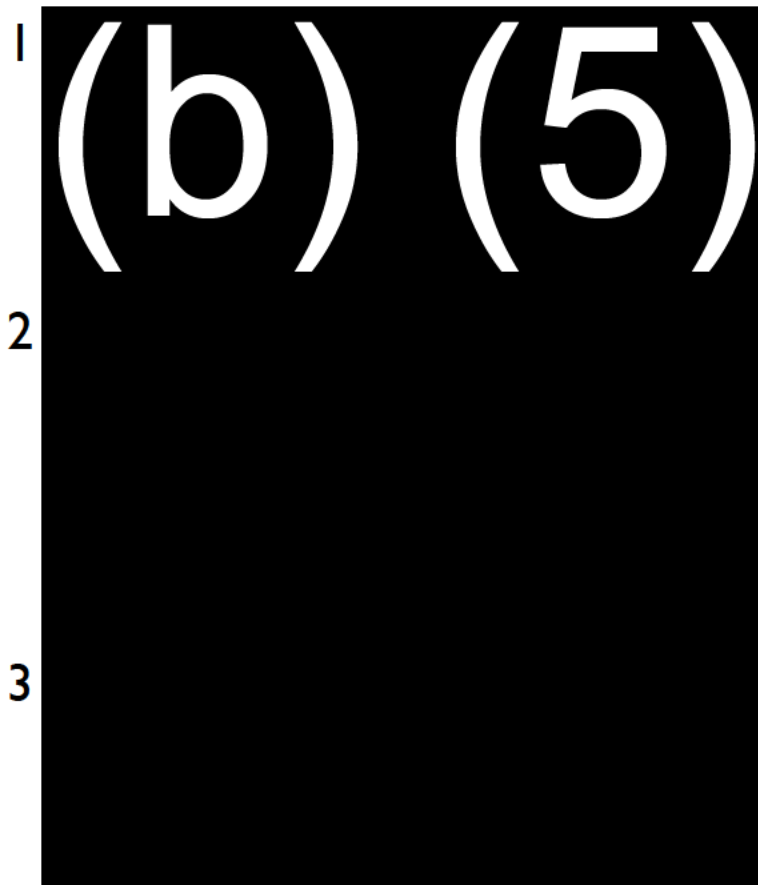
Border Wall Priorities & Funding

CBP's Top 17 Border Wall Priorities*

Overall Group Priority	Sector	Barrier Type (in miles)			
		Primary Pedestrian	Primary Pedestrian Replacement	Vehicle-to- Pedestrian	Secondary
1	Rio Grande Valley (TX)	61	-	-	-
2	Rio Grande Valley (TX)	46	-	-	-
3	Rio Grande Valley (TX)	19	1	-	-
4	San Diego (CA)	2	-	-	17
5	El Centro (CA)	-	1	-	2
6	Yuma (AZ)	1	-	-	2
7	Laredo (TX)	55	-	-	-
8	El Paso (TX)	-	-	6	3
9	El Centro (CA)	-	10	-	12
10	Yuma (AZ)	.5	28	13	57
11	San Diego (CA)	.1	3	-	3
12	Laredo (TX)	75	-	-	-
13	El Paso (TX)	2	1	46	83
14	El Paso (TX)	2	-	-	28
15	El Centro (CA)	11	-	15	56
16	Del Rio (TX)	41	-	-	-
17	Tucson (AZ)	1	2	7	9

*Priorities from the *Border Security Improvement Plan 2018*

Funding Scenarios





Opportunities

(b) (5)



U.S. Customs and
Border Protection



Homeland Security

From: (b) (6), (b) (7)(C)
To: CALVO, KARL H. (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Border Wall Interagency Task Force
Date: Wednesday, March 07, 2018 9:30:30 PM
Attachments: [Border Wall Taskforce OFAM v11 030618 \(00000002\).pptx](#)
[S2 Talking Points Border Wall Interagency Task Force OFAM final 03072018.docx](#)
Importance: High

Karl, (b) (6), (b) (7)(C)

Have we gotten a new deck from EAC Kolbe, (b) (6), (b) (7)(C) Based on (b) (6) email below it looks like there may be some edits.

I've made some minor revisions to the TPs attached, but if deck has changed, we will need to revise again.

Will be ready to support first thing tomorrow AM.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, March 7, 2018 4:38 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Task Force
Importance: High

(b) (6), (b) (7)(C)

Can you take the lead on this? We started a draft to these yesterday.....we meaning (b) (6), (b) (7)(C) and myself.....so that should scare everyone! Karl mentioned looping in the lawyers and that they should weigh in on the Opportunities slide....

Call me tonight with any concerns.

Thanks!

(b) (6), (b) (7)(C)

Chief of Staff

CBP/OFAM

Cell: (b) (6), (b) (7)(C)

✉: (b) (6), (b) (7)(C)

From: CALVO, KARL H.

Sent: Wednesday, March 7, 2018 4:14 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Task Force

Let's start working TP's for the Task Force Deck; due tomorrow. Thx.

From: CALVO, KARL H.

Sent: Wednesday, March 07, 2018 4:13:29 PM

To: KOLBE, KATHRYN; (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Task Force

Kathryn,

No problem. Am I working off the slides that were presented to C1 last night?

V/r Karl

From: KOLBE, KATHRYN

Sent: Wednesday, March 07, 2018 4:11:31 PM

To: CALVO, KARL H.; (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Border Wall Interagency Task Force

Karl, Would you please add talking points to the latest Deputies meeting slides by 1200 tomorrow. They are good as-is – thank you.

(b) (6), (b) (7)(C) Can you send both Karl & I the latest presentation so Karl can add notes and forward to (b) (6) for prep materials.

From: (b) (6)

Sent: Wednesday, March 7, 2018 3:55 PM

To: KOLBE, KATHRYN (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

>

Subject: FW: Border Wall Interagency Task Force

Ma'am,

Below is the string that contains the three agenda items that I spoke to you about.

Agenda:

- 1. Update on the status of FY17, FY18 projects and prototype construction**
- 2. Identify ways to accelerate wall construction to include modifying the current contracting strategy and resolving ongoing legal review issues.**
- 3. Identify specific opportunities for increased collaboration and coordination between intergovernmental partners.**

(b) (6) relayed that S2 would like an agenda that breaks down the proposed flow of show that you and S2 spoke about in the meeting today as well as read aheads (possibly what you brought today with your changes) for the other attendees to get up to speed. (i.e, that S2 will be opening it up, etc)

We had returned a version of the proposed agenda this morning because it did not contain any of those agenda items. They are requesting this by 8 am tomorrow for review.

Please advise if there are any questions I can help with.

(b) (6)

From: (b) (6)
Sent: Wednesday, March 7, 2018 2:47 PM
To: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>
Subject: RE: Border Wall Interagency Task Force

Would you be able to work with CBP to put together a read ahead we can send out to interagency participants tomorrow? I think just an agenda plus the overarching goal of the meeting (from the below plus stuff from today) is a good start.

I'd like to send something out to all participants first thing tomorrow. Would that work?

From: (b) (6), (b) (7)(C)
Sent: Monday, March 05, 2018 12:38:15 PM
To: (b) (6), (b) (7)(C) CALVO, KARL H.; (b) (6)
Cc: FLANAGAN, PATRICK S; (b) (6), (b) (7)(C)
Subject: RE: Border Wall Interagency Task Force

Following up the agenda for the Border Wall Interagency Task Force. We got tentative approval from DHS to proceed with the revision.

There is now a prebrief with S2 on Wed. EAC Kolbe and (b) (6) have an invite. We're scheduling a prep session for C1 tomorrow, please look out for the invite. We'll want to get his feedback and approval on the proposed agenda.

AC Calvo, your office should be getting this through ExecSec. Can you please include the updated agenda in the materials?

Respectfully,

(b) (6), (b) (7)(C)

From: FLANAGAN, PATRICK S

Sent: Thursday, March 1, 2018 5:19 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; CALVO, KARL H. (b) (6), (b) (7)(C)

Subject: RE: Border Wall Interagency Task Force

Done.

V/R

Patrick

Patrick Flanagan

(b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Thursday, March 1, 2018 5:10 PM

To: FLANAGAN, PATRICK S (b) (6), (b) (7)(C)

Cc: (b) (6) <[@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>; CALVO, KARL H. (b) (6), (b) (7)(C);

(b) (6), (b) (7)(C)

Subject: Border Wall Interagency Task Force

CoS Flanagan,

AC Calvo, CoS (b) (6), (b) (7)(C) Chief (b) (6) and I met to discuss the upcoming Task Force. We settled on a revised set of objectives and agenda for the meeting. If you agree, we propose that you send the email below to DHS and the team will execute accordingly.

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DRAFT

Border Wall Program Update

Prepared for the Border Wall Interagency Task Force

March 2018

VERSION 11 3/6/18



U.S. Customs and
Border Protection

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BW 8 FOIA CBP 002472



Agenda



Border Wall Prototypes



FY 2017 Wall Program



FY 2018 Wall Program



Border Wall Priorities & Funding



Opportunities



Border Wall Prototypes



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FY18 Wall Program

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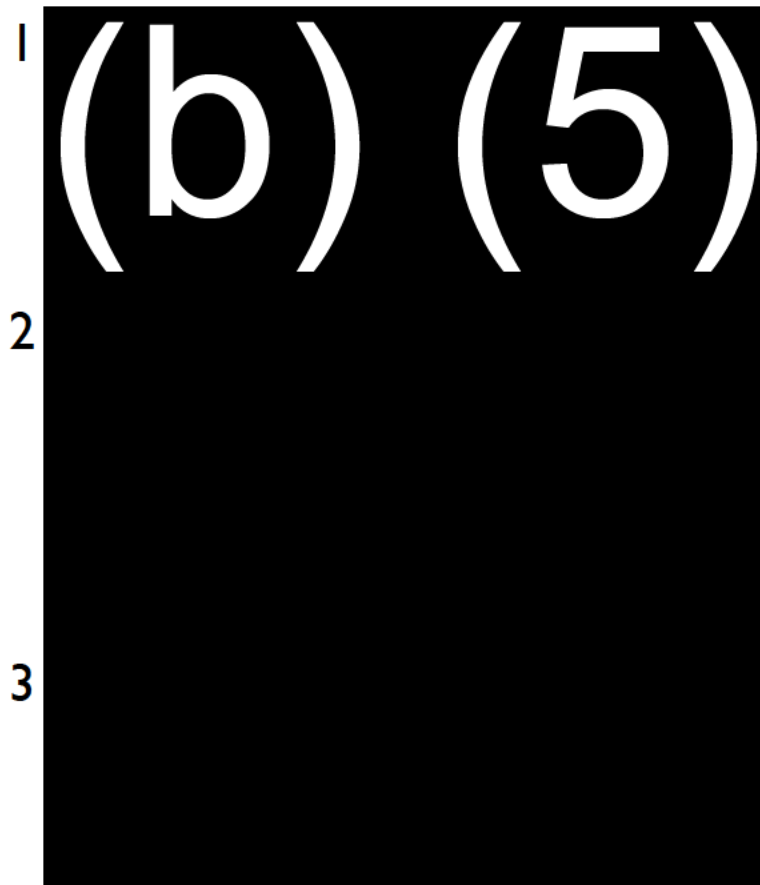
Border Wall Priorities & Funding

CBP's Top 17 Border Wall Priorities*

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*Priorities from the *Border Security Improvement Plan 2018*

Funding Scenarios





Opportunities

(b) (5)



U.S. Customs and
Border Protection



Homeland Security

**Border Wall Interagency Taskforce
S2 Talking Points
March 6, 2018**

- **Welcome and Introduction**

- The border wall is a significant element in the Department's strategy to gain and maintain operational control of the border, a critical mission in which we are all key stakeholders and contributors.
- To that end, I thank you for your participation in this first meeting of the Border Wall Interagency Taskforce. An undertaking of this magnitude is never the product of a single Department or Agency; your collective experience and subject matter expertise have made it possible for us to accomplish numerous significant and foundational program elements; your ongoing engagement will ensure our continued forward movement.
- Today we want to provide you with an overview of recent activity in several key program areas: the Border Wall Prototypes in San Diego, California, the FY 2017 and 2018 Wall Programs, the overarching state of priorities and funding for the Wall Program, and opportunities for continued Program advancement and acceleration of various Program components.

- **Wall Prototype & Mock-ups**

- Kudos to CBP for the successful completion of eight border wall prototypes and mock-ups in late October 2017. Your achievement of this milestone in less than a year from the Executive Order's issuance is remarkable.
- Testing activities are complete; the assessment and evaluation of test results and findings are in the final stages.
- Final design concept(s) for future border wall will incorporate results from the test/assessment/evaluation processes, stakeholder feedback, and architecture/engineering input. It is not our intent to select one prototype as the "best" or "winner", but instead to use performance characteristics from the prototypes, as well as lessons learned from previous wall designs, to help update the border wall design toolkit.
- Once CBP finalizes these attributes in March, they will be given to an Architecture and Engineering firm to incorporate into wall designs in the coming months.

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- The Fiscal Year 2018 border/levee wall system requirements in the Rio Grande Valley Sector will use the existing border wall design tool box.

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- With funding provided by Fiscal Year 2017 appropriations, CBP will be completing the following projects with the current border wall toolkit design:

1. Replace approximately 14 miles of primary pedestrian wall in the San Diego Sector (for estimated (b) (5))

- This is currently in the Procurement phase.

2. Replace two miles of primary pedestrian wall in the El Centro Sector (Calexico, California) (awarded for approximately \$20 million)

- Approximately 45 panels have been installed since construction started in late February.

3. Replace approximately 4 miles of primary pedestrian wall in the El Paso Sector (for an estimated (b) (5))
4. Replace approximately 20 miles of vehicle barrier in the El Paso Sector (for an estimated (b) (5))
5. Close 35 gaps along the existing border wall in the Rio Grande Valley Sector (for an estimated (b) (5))

- **FY 2018 Border Wall Program**

- For Fiscal Year 2018, DHS requested \$1.6 billion to construct approximately 28 miles of levee wall and 32 miles of new border wall system in the Rio Grande Valley Sector in south Texas using the existing border wall toolkit design of steel bollard wall, and 14 miles of secondary wall in the San Diego Sector to replace outdated fencing with the updated design concepts gleaned from the prototype effort.
- Current border wall planning efforts include design, environmental planning, and real estate research activities.
- The overall status of these project segments is on schedule, with schedule alignment activity in progress for the approximately 30 mile stretch of new border wall in the Rio Grande Valley.

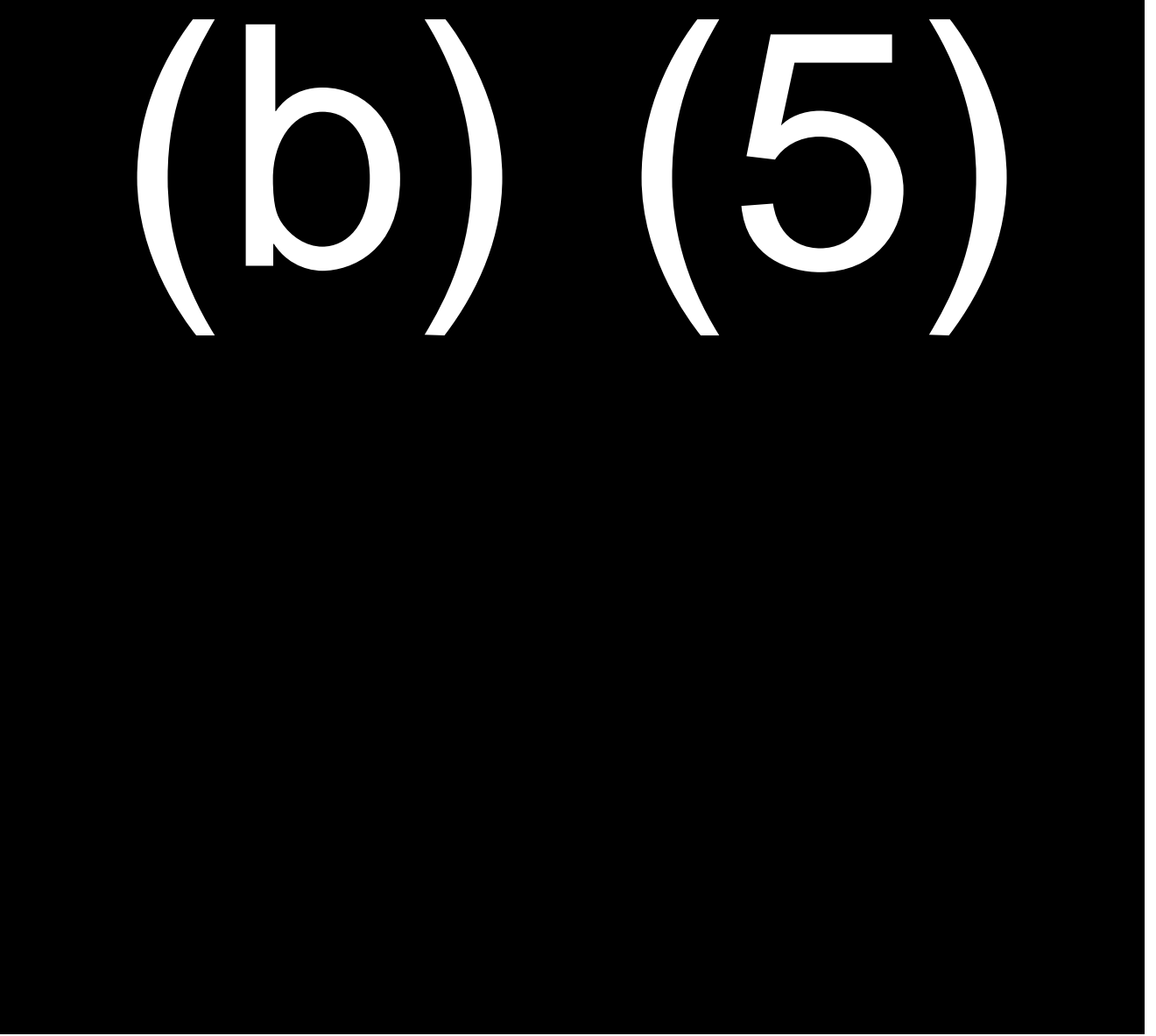
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 - Funding scenarios to cover the Top 17 highest priority segments in CBP's current Border Wall Investment Plan include:

(b) (5)

- Opportunities for Program Advancement and Acceleration

(b) (5)

(b) (5)



-END-

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: FOR AC: Wall IPT Deck (to include Prototype Briefing)
Date: Monday, March 05, 2018 9:01:54 PM
Attachments: (b) (5)
Not Responsive

fysa

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, March 05, 2018 8:29 PM
To: CALVO, KARL H. (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C); OFAM-TASKINGS (b) (7)(E)
Subject: FOR AC: Wall IPT Deck (to include Prototype Briefing)

Karl,
Attached you'll find the Wall IPT deck, along with the Border Wall Mock-ups and Prototypes/Assessment and Evaluation Phase briefing for Thursday.
First thing tomorrow, (b) (6), (b) (7)(C) is going to double check the dates with what we sent forward this morning just to make sure they match, and we'll also probably want to give EAC Kolbe a heads up on Slide 13 (or make a note of it when we send it up) which is the "Delivery of Gifts from Americans to DHS" so that she's not blind-sided.

(b) (6), (b) (7)(C) is available to assist with any updates tomorrow.

This is due to ES by 5:00 PM tomorrow (Tuesday.)

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: FOR AC: Wall IPT Deck (to include Prototype Briefing)
Date: Tuesday, March 06, 2018 7:32:43 AM
Attachments: (b) (5)
Not Responsive

From: (b) (6), (b) (7)(C)
Sent: Tuesday, March 06, 2018 7:29:39 AM
To: (b) (6), (b) (7)(C)
Cc: CALVO, KARL H.; (b) (6), (b) (7)(C)
Subject: FW: FOR AC: Wall IPT Deck (to include Prototype Briefing)

(b) (6), (b) (7)

ACTION:

1. Double check dates with what we sent forward this morning just to make sure they match
2. Provide to AC for review along with the T&E Deck

DUE to ES by 5pm today.

(b) (6), (b) (7)(C)

Chief of Staff

CBP/OFAM

Cell: (b) (6), (b) (7)(C)

✉: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, March 5, 2018 8:29 PM

To: CALVO, KARL H.; (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) OFAM-TASKINGS (b) (7)(E)

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Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

[REDACTED]