

From: (b) (6), (b) (7)(C)
To: [FLANAGAN, PATRICK S](#)
Cc: [MCALEENAN, KEVIN K](#); [ALLES, RANDOLPH D](#); (b) (6), (b) (7)(C)
Subject: RE: Immigration EO Task Force
Date: Thursday, February 09, 2017 10:18:42 PM
Attachments: [EO Implementation Tracker 2.8.2017 v6 cbp edits.docx](#)

Patrick,

Please see attached incorporating updates / comments, also taking into account guidance found within implementation guidance. Some items we are already tracking internally, but will highlight at 0830 tomorrow with copies for everyone.

NON-RESPONSIVE

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(A) Deputy Chief of Staff - Policy

U.S. Customs & Border Protection

(b) (6), (b) (7)(C)

From: FLANAGAN, PATRICK S

Sent: Thursday, February 9, 2017 1:57 PM

To: (b) (6), (b) (7)(C)

Cc: MCALEENAN, KEVIN K (b) (6), (b) (7)(C); ALLES, RANDOLPH D

(b) (6), (b) (7)(C)

Subject: FW: Immigration EO Task Force

(b) (6), (b) (7)(C)

Please review tracker for any equities associated with our IPTs.

Request any edits by 5 p.m. C1 will review and forward an agency response.

Thanks

V/R

Patrick

Patrick Flanagan

(b) (6), (b) (7)(C)

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From: Higgins, Jennifer

Sent: Thursday, February 09, 2017 12:26 PM

To: (b) (6) Metzler, Alan (b) (6)

MCALLENAN, KEVIN K (b) (6), (b) (7)(C) (b) (6)

; Corbin, Susan (b) (6); Clark, Alaina

(b) (6)

(b) (6) Hamilton, Gene (b) (6)
(b) (6)
(b) (6) Nielsen, Kirstjen (b) (6)
(b) (6)
(b) (6)
(b) (6) Pejic, Gregory (b) (6); (b) (6)
(b) (6)
(b) (6)
(b) (6)
Short, Tracy (b) (6); Feere, Jon (b) (6)
(b) (6)
(b) (6) (b) (6)
(b) (6) Shah, Dimple (b) (6)
(b) (6) FLANAGAN, PATRICK S (b) (6), (b) (7)(C)
(b) (6) Johnson, Liz
(b) (6)
(b) (6)
(b) (6)
(b) (6)
(b) (6)
(b) (6) Wolf, Chad (b) (6)
(b) (6)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Immigration EO Task Force

Please find attached the latest version of the implementation tracker. This incorporates all of the feedback we've received to date. Please review closely and provide your updates to (b) (6), (b) (7)(C) (cc:d) and to me by end of the day today. In particular, please take time to include the following:

- In the first column, whether S1 action/decision is necessary
- In the second column, whether the current status (done/on track/delayed/etc) is captured correctly and if the action is delayed or off track, note the reasons/mitigation in the Key Progress/Issues column
- In the Key Progress/Issues column, please be sure to flag if there is a resource/training/policy/legal

Don't worry about the last column. (b) (6), (b) (7)(C) and I will address that and ask that you confirm the content at a later date.

Note that Monday's TF meeting will be canceled, so we'll want to be sure we have the latest updates from you when we meet on Friday.

Thanks for your help and for all of your work on this!

Best, (b) (6), (b) (7)(C)

<< File: EO Implementation Tracker 2.8.2017 v6.docx >>

From: (b) (6)
To: (b) (6) [Hamilton, Gene](#); [Pejic, Gregory](#); (b) (6), (b) (7)(C)
[Shah, Dimple](#); (b) (6) | (b) (6)
; [Short, Tracy](#); [Feere, Jon](#); (b) (6)
(b) (6) [Palmer, David](#); [Johnson, Liz](#); [Clark, Alaina](#); (b) (6) [Wolf](#),
[Chad](#); (b) (6)
(b) (6) [Carroll, Kevin T.](#); (b) (6)
Cc: (b) (6) [McDonald, Christina](#); (b) (6)
(b) (6) [Carroll, Kevin](#); (b) (6)
Subject: EO Implementation Task Force Meeting
Attachments: NON-RESPONSIVE
[EDITED-Predecisional EO Implementation Summary_2017-041217.pptx](#)

NON-RESPONSIVE

<<EDITED-Predecisional EO Implementation Summary_2017-041217.pptx>>

NOTE:

This will be the TF's single, regularly scheduled update meeting per week. Focus on near term due outs that are at risk of being late and/or require the attention of the TF and/or DHS.

Physical attendance is not mandatory. If you are at the NAC at the time of the meeting, conference room attendance is encouraged. Otherwise, dial in. Let's roll through near-term (one week back and one week out) major concerns and moving parts, then get out. Intent is to be mindful of the group's combined time, avoid meeting fatigue, and direct energies more on immediate task completion and mission execution, than on HQ engagement in policy discussions.



EO Implementation Progress

	Status
Wall Construction (slide 6)	
3/31: Resolve trade agreements vs. Buy American Act concerns for wall contracts and task orders	
4/4: Prototype proposals due back to CBP	✓
4/12: Complete proposal review and down select	

NON-RESPONSIVE

NON-RESPONSIVE

Document Key



Done



On Track



Delayed/Issues



Off Track

8/8/2018 10:07 AM

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BW8 FOIA CBP 000535

EO 13767: Border Security and Immigration Enforcement Improvements



Wall Construction

Actions/Milestones	Date	Status
EO 13767, Section 4a 4b 4c WG: Wall Construction Components: CBP, MGMT Sr. Staff: Katheryn Kolbe		
• Establish integrated planning team to construct a physical wall on the SB	1/25/17	✓
• Issue Request for Proposals	3/17/17	✓
• Obtain Acquisition Decision Event – 1 approval	3/20/17	✓
• OGC to provide AS2 with the letter from CBP Commissioner (A) McAleenan that was sent to U.S. Trade Representative (USTR) requesting support for a waiver of the Buy American Act for the purchase of wall building material	3/31/17	✓
• OGC to provide AS2 with an option/recommendation for moving the issue forward by working directly with WH	3/31/17	
• Proposals due back to CBP (deadline extended from 3/29/17)	4/4/17	✓
• Include milestones for “reporting” requirements in this tracker	4/5/17	
• Complete proposal review and down select	4/12/17	
• Publish signed Secretary’s waiver of applicable environmental, land management, and other laws	4/30/17	
• Identify Southwest border barrier requirements	4/30/17	
• Award IDIQ contracts and prototype task orders	6/14/17	
• Begin construction of wall prototypes	6/22/17	

Key Interdependencies/Issues:

- Reprogramming request
- Eminent Domain
- Phased Communications Plan
- Ensure resource procurement and hiring programs are in compliance with “Buy American” requirements.

Document Key



Done



On Track



Delayed/Issues



Off Track



Wall Construction (Reprogramming)

Actions/Milestones		Date	Status
EO 13767, Section 4a 4b 4c			
WG: Wall Construction	Components: CBP, MGMT	Sr. Staff: Katheryn Kolbe	
• CBP to validate the following reprogramming milestones and dates		4/5/17	
• Ensure equal consideration is given to currently deployed and proven border security capabilities		TBD	
• Ensure compliance with DHS Management Directive 102 including completing an analysis of alternatives to include a cost-benefit analysis and effectiveness measures of existing fencing as recommended by GAO to determine the most appropriate and cost effective solution		TBD	
• Brief HAC-HLS on the following as soon as possible		TBD	
• Results of prototype source selection			
• Prototype evaluation results including criteria for selecting one or more prototypes for the initial segment		TBD	
• CBP's long-term goals and plan for border security between the ports of entry along the SWB and one or more long-term, multi-layered solutions for achieving those goals and plans, informed by alternatives analysis and including proposed laydowns of border infrastructure		TBD	
• The current threat assessment along the SWB and how it relates to CBP's long term border security goals and proposed solutions		TBD	
• Independent cost estimate for any proposed solutions		TBD	

Key Interdependencies/Issues:

- Reprogramming request
- Eminent Domain
- Phased Communications Plan
- Ensure resource procurement and hiring programs are in compliance with "Buy American" requirements.

Document Key



Done



On Track



Delayed/Issues



Off Track

From: (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
Subject: FW: Stakeholder Outreach Follow Up
Attachments: [Draft Wall Engagement Strategy Process.pptx](#)

-----Original Appointment-----

From: (b) (6), (b) (7)(C)
Sent: Wednesday, April 12, 2017 4:26 PM
To: (b) (6), (b) (7)(C); FRIEL, MICHAEL J; (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Stakeholder Outreach Follow Up
When: Friday, April 14, 2017 10:00 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).
Where: NP 726 (b) (7)(E)
Call-In: (b) (7)(E)

<<Draft Wall Engagement Strategy Process.pptx>>

These are the three primary goals of our discussion at 10am.

1. Improve definition of roles and responsibilities and the engagement process
2. Identify all inputs, responsible parties and deadlines for developing an integrated engagement schedule
3. Confirm immediate deliverables, responsible parties and deadlines for pending engagements (STAFF DELS and Townhall)

Wall Engagement Strategy Process: Formulation and Routing



Wall Engagement Strategy Process:

Key Activities and Milestones

Line of Effort	Location	Activity/Milestone	Date	Outreach Actions
Land Acquisition	RGV	Title Search	5-May	OCA, OPA, IPL
Prototypes	SDC	RFP Closure	4-Apr	No Action
Prototypes	SDC	Down-Select	May TBD	OCA
Prototypes	SDC	Award Notification	July TBD	OCA
CGAP	N/A	DHS Approval	May TBD	OCA
Budget	N/A	CR Ends	28-Apr	No Action
Budget	N/A	FY18 Budget Release	15-May	OCA, OPA
Budget	N/A	FY18 Hearing (House)	24-May	OCA
Budget	N/A	FY18 Hearing (Senate)	23-May	OCA



Line of Effort	Location	Activity/Milestone	Date	Outreach Actions
Prototypes	SDC	RFP Closure	4-Apr	No Action
Budget	N/A	CR Ends	28-Apr	No Action
Land Acquisition	RGV	Title Search	5-May	OCA, OPA, IPL
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Budget	N/A	FY18 Hearing (Senate)	23-May	OCA
Budget	N/A	FY18 Hearing (House)	24-May	OCA
Prototypes	SDC	Award Notification	July TBD	OCA
Prototypes	SDC	Down-Select	May TBD	OCA
CGAP	N/A	DHS Approval	May TBD	OCA

Wall Engagement Strategy Process:

Key Stakeholders

Public Affairs

- National Media
- Local Media
- NGOs

Congressional Affairs

- Appropriations Committees
- Homeland Security Committees
- Border Members

Intergovernmental

- Governors
- Mayors
- Municipal Reps
- City Managers
- Local Law Enforcement
- State Legislatures
- County Officials

OFAM

(with BP, OCC, etc.)

- USACE
- DOI
- DOJ
- IBWC
- Private Entities

Wall Engagement Strategy Process: Messaging Toolkit

Public Affairs

- Public Affairs Guidance
- Press Release
- Statement
- Q&A
- Press Calls
- Leadership Interview
- Leadership Op-ed

Congressional Affairs

- Advanced Notifications
- Leadership Meetings/Calls with Key Congressional Members
- Committee Staff Briefings by SMEs
- Site visits
- Delegation Engagement

Intergovernmental

- Advanced Notifications
- Calls to Key Stakeholders

Wall Engagement Strategy Process:

Key Considerations

Messaging should be...

- Aligned with outreach goals
- Jointly developed to ensure consistency
- Timed to reflect stakeholder hierarchy
- Scoped to satisfy stakeholder needs and expectations



Examples:

- Appropriators expect to know more and know first
- Authorizers expect to know before media
- Private landowners will know more than Congress is entitled regarding their private negotiations