

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: CALVO, KARL H.; YEAGER, MICHAEL; LOWRY, KIM M; (b) (6), (b) (7)(C)
Subject: RE: APPROPS RFI: Fence Costs
Date: Friday, January 13, 2017 3:42:24 PM
Attachments: (b) (5)

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[Redacted]

From: WILLIAMS, JAYE M
Sent: Wednesday, January 11, 2017 4:23 PM
To: (b) (6), (b) (7)(C)
[Redacted]
[Redacted]
[Redacted]
>
Cc: CALVO, KARL H. (b) (6), (b) (7)(C) >; YEAGER, MICHAEL
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Chief Financial Officer
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Department of Homeland Security
(b) (6), (b) (7)(C)
[Redacted]

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To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: APPROPS RFI: Fence Costs
Date: Tuesday, January 17, 2017 5:20:27 PM
Attachments: (b) (5)

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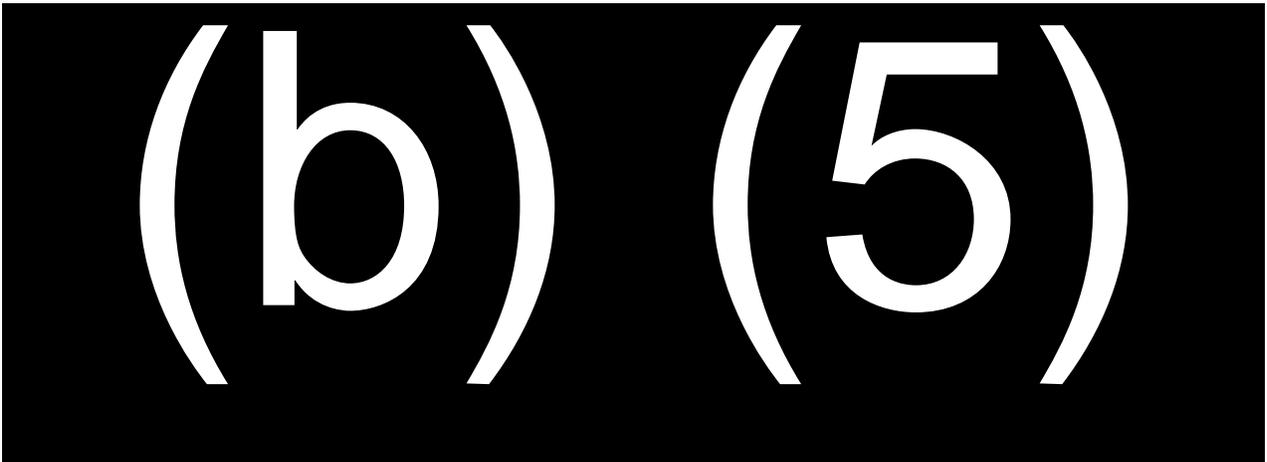
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(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, January 17, 2017 3:02:29 PM
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To: [REDACTED] (b) (6), (b) (7)(C)

Cc: CALVO, KARL H. [REDACTED] (b) (6), (b) (7)(C) >; YEAGER, MICHAEL

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To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: APPROPS RFI: Fence Costs
Date: Wednesday, January 18, 2017 11:59:24 AM
Attachments: (b) (5)

(b) (6), (b) (7) - Updated with USBP input. Left tracked changes on so the changes are easily recognizable. Please let us know if you need anything additional.

Regards,

(b) (6), (b) (7)

(b) (6), (b) (7)(C)

Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management

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HAC/HS Majority

Requested during briefing held yesterday on Border Migration – has not been tasked through formal Get Back process at this time.

11. Provide maintenance costs of tactical infrastructure (e.g., pedestrian fencing).

(b) (6), (b) (7)(C)

Office of Congressional Affairs
U.S. Customs & Border Protection

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C); [WILLIAMS, JAYE M](#); (b) (6), (b) (7)(C)
Cc: [CALVO, KARL H.](#); [YEAGER, MICHAEL](#); [LOWRY, KIM M](#); (b) (6), (b) (7)(C)
Subject: RE: APPROPS RFI: Fence Costs
Date: Wednesday, January 18, 2017 1:22:20 PM
Attachments: [SAC-HS Minority Majority FENCE RFI DRAFT 011817 v4.docx](#)

All – Please find attached the updated responses per C2’s edits. (b) (6), (b) (7)(C), please let us know if there’s anything additional you need to get these answers transmitted.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, January 18, 2017 10:24 AM
To: (b) (6), (b) (7)(C); [WILLIAMS, JAYE M](#); (b) (6), (b) (7)(C)
Cc: [CALVO, KARL H.](#) <(b) (6), (b) (7)(C)>; [YEAGER, MICHAEL](#) <(b) (6), (b) (7)(C)>; [LOWRY, KIM M](#) <(b) (6), (b) (7)(C)>
Subject: RE: APPROPS RFI: Fence Costs

Yes, we are pending final comments from USBP. As soon as those are in hand, we will be able to provide a consolidated response.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, January 18, 2017 9:27 AM
To: (b) (6), (b) (7)(C); [WILLIAMS, JAYE M](#); (b) (6), (b) (7)(C)
Cc: [CALVO, KARL H.](#) <(b) (6), (b) (7)(C)>; [YEAGER, MICHAEL](#) <(b) (6), (b) (7)(C)>; [LOWRY, KIM M](#) <(b) (6), (b) (7)(C)>

Subject: RE: APPROPS RFI: Fence Costs

Good morning All,

Can you please provide a status update? Sounds like we may just need some final input from USBP? Staff need our responses as soon as possible.

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Office of Congressional Affairs
U.S. Customs & Border Protection

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, January 17, 2017 10:35 AM

To: (b) (6), (b) (7)(C) WILLIAMS, JAYE M

(b) (6), (b) (7)(C)

Cc: CALVO, KARL H. (b) (6), (b) (7)(C) >; YEAGER, MICHAEL

(b) (6), (b) (7)(C) <v>; LOWRY, KIM M (b) (6), (b) (7)(C) >; HEAVEY,

BRENDAN P. <(b) (6), (b) (7)(C)>

Subject: RE: APPROPS RFI: Fence Costs

10-4, we'll work to turn around edited responses as expeditiously as possible.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, January 17, 2017 3:02:29 PM

To: WILLIAMS, JAYE M; (b) (6), (b) (7)(C)

Cc: CALVO, KARL H.; YEAGER, MICHAEL; LOWRY, KIM M; (b) (6), (b) (7)(C)

Subject: RE: APPROPS RFI: Fence Costs

Team,

The Deputy reviewed the responses.

(b) (5)

(b) (5)

Our goal is to get the responses back to Approps today.

We have also requested OCA reschedule the briefing till after inauguration. It's difficult for the agency to respond this week, pending guidance from the incoming Administration.

Thank you.

V/R

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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From: WILLIAMS, JAYE M

Sent: Saturday, January 14, 2017 3:33 PM

To: (b) (6), (b) (7)(C)

Cc: CALVO, KARL H. (b) (6), (b) (7)(C); YEAGER, MICHAEL

(b) (6), (b) (7)(C) >; LOWRY, KIM M (b) (6), (b) (7)(C) >; (b) (6), (b) (7)(C)

Subject: RE: APPROPS RFI: Fence Costs

OF clears. OCA to provide final CBP clearance and then DHS.

From: (b) (6), (b) (7)(C)

Sent: Friday, January 13, 2017 3:42:24 PM

To: WILLIAMS, JAYE M; (b)(6);(b)(7)(C)

Cc: CALVO, KARL H.; YEAGER, MICHAEL; LOWRY, KIM M; (b) (6), (b) (7)(C)

Subject: RE: APPROPS RFI: Fence Costs

AC Williams et al., – Attached the proposed responses to the questions referenced in the chain below. These have been coordinated with USBP and OCC. Please let me know what the next step in the clearance process will be. I've also added (b) (6), (b) (7)(C) to this string to ensure that EAC Alles is brought into this clearance as required. We are standing by to assist with any questions or changed. We respectfully request that OFAM be given the opportunity to review any adjustments to ensure consistency.

(b) (6), (b) (7)(C)

From: WILLIAMS, JAYE M

Sent: Wednesday, January 11, 2017 4:23 PM

To: (b) (6), (b) (7)(C)

Cc: CALVO, KARL H. <(b) (6), (b) (7)(C) v>; YEAGER, MICHAEL

(b) (6), (b) (7)(C) v>; LOWRY, KIM M (b) (6), (b) (7)(C) >; (b) (6), (b) (7)(C)

Subject: RE: APPROPS RFI: Fence Costs

Thanks. Think that I will still want to see actual clearance from FO and LT. Happy to have you guys gain clearance or more appropriately OCA, given other offices and DHS are involved.

Thanks again.

*Jaye M. Williams
Assistant Commissioner
Office of Finance
Chief Financial Officer
U.S. Customs and Border Protection
Department of Homeland Security*

(b) (6), (b) (7)(C)

For scheduling please contact (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 11, 2017 2:47 PM

To: WILLIAMS, JAYE M (b)(6);(b)(7)(C)

Cc: CALVO, KARL H. <(b) (6), (b) (7)(C)>; YEAGER, MICHAEL

<(b) (6), (b) (7)(C)>; LOWRY, KIM M <(b) (6), (b) (7)(C)>

Subject: RE: APPROPS RFI: Fence Costs

Thank you. The first pass of most of these questions save a couple will need to come from OFAM. We will quickly develop responses and coordinate with the group here to ensure both appropriate internal coordination and that our response is consistent with policy from the front office and what we've shared to date.

I've added (b) (6), (b) (7)(C) from USBP as they are also implicated in a few of these questions.

From: WILLIAMS, JAYE M

Sent: Wednesday, January 11, 2017 7:04:18 PM

To: (b) (6), (b) (7)(C)

Cc: CALVO, KARL H.; YEAGER, MICHAEL; LOWRY, KIM M; HEAVEY, (b) (6), (b) (7)(C)

Subject: RE: APPROPS RFI: Fence Costs

Thanks (b) (6), (b) (7)(C)

As this question falls within an area of strategic focus for the new administration, and we have addressed various aspects of this topic in briefing documents, the response needs to be in context. I am bringing in Front Office and Landing Team to insure our answers are consistent and well understood by all, and as a heads up to anticipate a request to clear responses.

Jaye M. Williams
Assistant Commissioner
Office of Finance
Chief Financial Officer
U.S. Customs and Border Protection
Department of Homeland Security

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

For scheduling please contact (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 11, 2017 1:11 PM

To: (b) (6), (b) (7)(C)

Cc: CALVO, KARL H. (b) (6), (b) (7)(C) WILLIAMS, JAYE M
(b) (6), (b) (7)(C); YEAGER, MICHAEL (b) (6), (b) (7)(C) LOWRY,
KIM M <KIM.M.LOWRY@cbp.dhs.gov>; (b) (6), (b) (7)(C)

Subject: APPROPS RFI: Fence Costs

Good afternoon All,

Please see the below requests for information from Appropriations Committee staff. The topic itself has been a high visibility Member item and I recognize many questions are coming in from a variety of avenues so I want to ensure visibility of this request within all components as well as consistency in messaging on this topic to Congress. Please note that the staff has also requested a briefing from CBP, specific to our current legal authorities related to tactical infrastructure for early next week.

Happy to discuss these questions. Given Member engagement we've been asked to turn around answers fairly quickly and would like to work with Facilities / Budget on an expeditious turn around.

Thank you,

(b) (6), (b) (7)(C)

SAC/HS Majority

1. CBP has indicated on multiple occasions the ROM has been reported for fencing at \$6.5M/mile; however, they have heard from numerous senior officials at CBP that the estimate is closer to \$11M / mile for new fencing. Please provide clarity on the two figures and verify CBP's estimate for NEW pedestrian fencing.

SAC/HS Minority (RESPONSES REQUESTED BY FRIDAY, JANUARY 13, 2016 COB)

2. What did we spend on the 650 miles of fence in place today?

3. What was the average cost per mile when those segments were initially constructed?
4. How many miles are actually fence vs vehicle barriers?
Note: OCA does have this information from previous inquiries, but provided for awareness.
5. Does CBP have any measures of the success of the existing fence? Or the failure? (Various news articles have referred to a drop in apps with the fence, but from CBP's POV how much is directly applicable to the fencing vs. other factors (economy, family reunification, etc?)

Note: Please refer to the [NYT article](#) referenced by staff.
6. What are the sources of the various estimates of the cost of new fencing? Any source more reliable than another?
7. Do the various estimates assume all 1,200 to 1,400 (or 1,989 full) additional miles? 20 foot wall? Forty foot wall?
8. Do the estimates assume costs of purchasing private property? How many miles currently unfenced are on private land?
9. What was the cost per mile of the double wall between Tijuana and San Diego?
10. What examples do we have of the private land owners opposing or going to court over the land? How many lawsuits outstanding covering how many miles (and length of cases)?

HAC/HS Majority

Requested during briefing held yesterday on Border Migration – has not been tasked through formal Get Back process at this time.

11. Provide maintenance costs of tactical infrastructure (e.g., pedestrian fencing).

(b) (6), (b) (7)(C)

Office of Congressional Affairs
U.S. Customs & Border Protection

(b) (6), (b) (7)(C)

SAC/HS Majority

1. CBP has indicated on multiple occasions the ROM has been reported for fencing at \$6.5M/mile; however, they have heard from numerous senior officials at CBP that the estimate is closer to \$11M / mile for new fencing. Please provide clarity on the two figures and verify CBP's estimate for NEW pedestrian fencing.

ANSWER:

The average cost to construct new primary pedestrian fence is currently estimated to be between (b) (5) and \$ (b) (5) the real estate acquisition cost, and was adjusted to add in risks associated with new construction in areas where there is currently no fence and the increased cost and risk of building fence on the south side of the (b) (7)(E) in the flood plain

Currently, the average cost to construct new primary pedestrian fence includes:

- \$ (b) (5) for real estate and environmental planning, construction and construction oversight
 - (b) (5) for real estate acquisition
 - (b) (5) in all Sectors except Laredo & Rio Grande Valley
 - (b) (5) in Laredo & Rio Grande Valley. (This is due to additional constructions risks with building new pedestrian fence along the river where there are (b) (7)(E)).
- Approximately (b) (5) for environmental mitigation
- Approximately (b) (5) for staffing increases required to support the program

*It should be noted that these estimates do not account for future market fluctuations (e.g. increased fuel costs, labor, raw materials).

*Additionally, please note that these estimates will continue to fluctuate as U.S. Border Patrol (USBP) requirements are finalized.

SAC/HS Minority (RESPONSES REQUESTED BY FRIDAY, JANUARY 13, 2016 COB)

2. What did we spend on the 650 miles of fence in place today?

ANSWER: CBP has spent approximately \$2.3 billion to construct fence.

3. What was the average cost per mile when those segments were initially constructed?

ANSWER: The average cost per mile was \$ (b) (5) million for pedestrian and \$ (b) (5) million for vehicle.

4. How many miles are actually fence vs vehicle barriers?

Note: OCA does have this information from previous inquiries, but provided for awareness.

ANSWER: Approximately 354 miles of pedestrian fence and 300 miles of vehicle fence/barrier.

5. Does CBP have any measures of the success of the existing fence? Or the failure? (Various news articles have referred to a drop in apps with the fence, but from CBP's POV how much is directly applicable to the fencing vs. other factors (economy, family reunification, etc?)

Note: Please refer to the NYT article referenced by staff.

ANSWER: USBP to provide input

Historically, CBP has deployed tactical infrastructure in areas of high threat. Following deployments, CBP routinely noticed a reduction in apprehensions.

6. What are the sources of the various estimates of the cost of new fencing? Any source more reliable than another?

ANSWER: We are not aware of the sources of the various public fence estimates and can only speak to the validity of the numbers we have been utilizing.

7. Do the various estimates assume all 1,200 to 1,400 (or 1,989 full) additional miles? 20 foot wall? Forty foot wall?

ANSWER: Again, we are not aware of the sources of the various public fence estimates and can only speak to the validity of the numbers we have been utilizing. The location and height of border fence is based upon the operational requirements identified by USBP.

8. Do the estimates assume costs of purchasing private property? How many miles currently unfenced are on private land?

ANSWER: Again, we are not aware of the sources of the various public fence estimates and can only speak to the validity of the numbers we have been utilizing.

Miles of current unfenced border that occur on private land is difficult to determine without official operational requirements from US Border Patrol and knowing where actual new fence placement would occur in relation to the border.. Without fence requirements and knowing where actual fence placement would occur, CBP is not in a position to conduct the necessary title research to identify landownership of current unfenced border area.

9. What was the cost per mile of the double wall between Tijuana and San Diego?

ANSWER: The referenced double fence was constructed prior to the creation of the Department of Homeland Security and CBP. This is considered legacy fence and CBP does not have an accurate estimate of the cost for any legacy fence segments.

Portions of the (b) (7)(E) were completed by former INS and are considered legacy fence. Other portions were constructed by DHS/CBP. Because some of the (b) (7)(E) is legacy fence and some was constructed by CBP, it is difficult, if not impossible, to produce accurate cost estimates.

10. What examples do we have of the private land owners opposing or going to court over the land? How many lawsuits outstanding covering how many miles (and length of cases)?

ANSWER: Real estate acquisition for border fence construction is a very complex issue, particularly in Texas. There are many different factors that affect the number and status of condemnation cases. CBP makes every effort to acquire property through negotiating offers to sell with landowners.

(b) (5)

HAC/HS Majority

Requested during briefing held yesterday on Border Migration – has not been tasked through formal Get Back process at this time.

11. Provide maintenance costs of tactical infrastructure (e.g., pedestrian fencing).

ANSWER: On average, CBP spends \$50-55 million per year to maintain and repair all of its tactical infrastructure, at the cost of approximately \$(b) (5) per mile. This cost includes maintenance and repair of approximately 2,000 (b) (5), approximately 30 boat ramps, thousands of miles of roads with associated bridges, approximately two thousand light posts, hundreds of drainage systems and grates, thousands of acres of vegetation and debris removal and other infrastructure, making it difficult to pin point exact totals for fence specifically. That said, CBP estimates it spends approximately \$12 million per year to maintain and repair existing pedestrian and vehicle fence. The majority of our maintenance and repair needs is for roads to access border fence.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-up Questions for OA Regarding Border Security Hearing
Date: Thursday, May 07, 2015 10:30:12 AM

(b) (6), (b) (7)(C) – I replied all, this is not an OA response. Needs to come from OTIA. Looks like they are already engaging.

From: (b) (6), (b) (7)(C)
Sent: Thursday, May 07, 2015 10:27 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-up Questions for OA Regarding Border Security Hearing
Importance: High

Hello all,

Please see the email below from GAO requesting additional information for the May 13th Border Security Hearing. The attached document is FOUO. The password will be provided in a separate email.

(b) (6), (b) (7)(C)
*Office of Administration
U.S. Customs and Border Protection
Department of Homeland Security*

(b) (6), (b) (7)(C)

Can OA answer GAO's 2 follow-up questions by COB today per (b) (6), (b) (7)(C) email below?

1. Has HSI completed the next phase of the analysis that was to address the ROI analysis associated with deployment of tactical infrastructure (fencing) on the border?
2. If so, what were the results of this analysis?

From: (b) (6)
Sent: Thursday, May 07, 2015 10:02 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: RE: USBP Response to Two Follow-up Questions Regarding Border Security Hearing

From: (b) (6), (b) (7)(C) on behalf of [MCALEENAN, KEVIN K](#)
To: [ALLES, RANDOLPH D](#); [BORKOWSKI, MARK S](#); (b) (6), (b) (7)(C); [PROVOST, CARLA \(USBP\)](#); (b) (6), (b) (7)(C); (b)(6);(b)(7)(C); [CALVO, KARL H](#); [VITIELLO, RONALD D \(USBP\)](#); (b) (6), (b) (7)(C); [OC BRIEFING STAFF](#); (b) (6), (b) (7)(C); [OCC; DCC10A-RMB-COMMISSIONER-CN-RM](#); (b) (6), (b) (7)(C); [LOWRY, KIM M](#); (b) (6), (b) (7)(C)
Subject: Overview of the Fence Way Forward Discussion
Start: Wednesday, January 18, 2017 2:30:00 PM
End: Wednesday, January 18, 2017 3:30:00 PM
Location: Commissioner's Large Conference Room **Dial-In Included**
Attachments: [C2 Briefing Book Overview of Fence Discussion.docx](#)

(b) (7)(E)

Please do not forward this invitation, if you are unable to attend or would like to request a +1 please let me know. (b) (6), (b) (7)(C)

Discussion: Will address the content of the discussions we've been having but also lay out the relevant steps on how we'd go forward in the event of direction under existing or new legislation to construct fence.

OC POC: (b) (6), (b) (7)(C)

Lead: ES (OFAM/OA)

BM: Yes

<<C2 Briefing Book_Overview of Fence Discussion.docx>>

OVERVIEW OF THE FENCE DISCUSSION

January 18, 2017

11:30 am

4.4A Commissioner's Small CR

Overview:

- CBP Commissioner, CBP Enterprise Services' Office of Facilities and Asset Management (OFAM), Office of Chief Counsel (OCC), and U.S. Border Patrol (USBP) Discussion: Overview of CBP Fence and Roads
- Overall Goal: Continuing discussion and follow up from the meeting held on Wednesday, December 21, 2016, which provided CBP leadership with a better understanding of existing fence and road mileage, estimated cost to construct and maintain fence and roads, estimated fence and road construction schedules, fence and road construction enablers, and proposed fence and road requirements.
- Participants: You will be meeting with Deputy Commissioner McAleenan, Chief Morgan, Executive Assistant Commissioner Vitiello, Executive Assistant Commissioner Alles, Assistant Commissioner Borkowski, and Assistant Commissioner Calvo. A full list of participants is provided below.

Discussion Points:

- USBP Priority Requirements
 - (b) (7)(E) of *new* pedestrian fence miles (San Diego, El Paso and Rio Grande Valley Sectors).
 - (b) (7)(E) of priority replacement pedestrian and vehicle fence (b) (7)(E) of vehicle fence to be upgraded to pedestrian fence).
 - Other priorities include acquisition of (b) (5) for gates in RGV Sector and (b) (5) in maintenance of roads along the Southwest border.

Requirement Type	New Miles	Acquisition/Initial Costs ROM (-50%/+100%) Cost	20 Year Recurring Costs (Maintenance and Repair)	Total End State Cost
New Primary PF	(b) (7)(E), (b) (5)			
Replacement Primary PF And VF to PF				
RGV Real Estate (Gates)				
Southwest Border Road Maintenance				

- OFAM Requirements/Planning:

○

○

- Procurement Strategy

○

Watch Out For/ If Asked:

- N/A

Background:

- CBP is responsible for sustaining the Tactical Infrastructure (TI) “fence” portfolio, which includes border fence and (b) (7) (E), roads and bridges, drainage structures and grates, lighting and electrical components, and vegetation and debris removal in support of USBP.
- The TI Program was established in 2007 to oversee the construction and maintenance of the pedestrian and vehicle fence. Since then, the TI Program has expanded to include all other components of the TI portfolio referenced above.
- Currently, CBP has approximately 654 miles of primary fence, 37 miles of secondary fence and 14 miles of tertiary fence. Current pedestrian fence includes a mixture of legacy fence designs such as landing mat, newer designs including welded wire mesh, fence on levee (also known as levee wall) and the preferred bollard fence design. Current vehicle fence includes primarily post on rail and Normandy designs.

TABLE 1 – Primary, Secondary, and Tertiary Fence

Sector	Primary	Primary	Primary Fence	Secondary	Tertiary
	Pedestrian Fence	Vehicle Fence	Total	Pedestrian	Pedestrian
Big Bend (BBT)	(b)	(7)	(E)		
Del Rio (DRT)	(b)	(7)	(E)		
El Centro (ELC)	(b)	(7)	(E)		
El Paso (EPT)	(b)	(7)	(E)		
Laredo (LRT)	(b)	(7)	(E)		
Rio Grande Valley (RGV)	(b)	(7)	(E)		
San Diego (SDC)	(b)	(7)	(E)		
Tucson (TCA)	(b)	(7)	(E)		
Yuma (YUM)	(b)	(7)	(E)		
TOTAL	354.2	299.9	654.1	36.9	14.4

- Today, CBP focuses its efforts on executing timely maintenance and repair of deployed TI assets and replacing existing legacy fence, in addition to preparing to deploy any potential new fence requirements if funding is appropriated.
- OFAM’s Border Patrol & Air and Marine Program Management Office continues to coordinate with USBP on TI requirements and the USACE to execute construction. Included in the brief are USBP’s updated new fence requirements.
- NOTE: While tactical fencing provides a persistent method to impede illegal cross-border activity, it is not the only solution to mitigate capability gaps. Rather it is one element of a system making up the U.S. Border Patrol’s multi layered approach to National Security. This system is inclusive of materiel solutions such as tactical infrastructure, fences and other physical barriers, tactical and permanent checkpoints, all-weather roads to gain border access, lighting and surveillance technology and staffing enhancements. These not only serve as force-multipliers, but also greatly enhance officer safety. Non-materiel solutions include training, common sense policy, and modifications to enforcement postures, which are all part

of the full-spectrum requirement solutions. All efforts are geared towards attaining maximum situational awareness and operational efficiency while creating a safer environment for our agents.

PRESS: (CLOSED)

CBP/OPA Services Required:

- N/A

PARTICIPANTS:

CBP

Kevin K. McAleenan, Deputy Commissioner

Mark Morgan, Chief, U.S. Border Patrol

Carla Provost, Deputy Chief, U.S. Border Patrol

Ronald Vitiello, Executive Assistant Commissioner, Operations Support

Randolph Alles, Acting Executive Assistant Commissioner, Enterprise Services

(b) (6), (b) (7)(C), Chief of Staff, Enterprise Services

Mark Borkowski, Assistant Commissioner, Office of Acquisition

(b) (6), (b) (7)(C), Technical Director, OAQ Capabilities and Requirements Division

Karl Calvo, Assistant Commissioner, Office of Facilities and Asset Management

(b) (6), (b) (7)(C), Chief of Staff, Office of Facilities and Asset Management

(b) (6), (b) (7)(C), Director, OFAM Border Patrol & Air and Marine Program Management Office

(b) (6), (b) (7)(C), Associate Chief Counsel, Office of Chief Counsel

(b) (6), (b) (7)(C), Senior Attorney, Office of Chief Counsel

(b) (6), (b) (7)(C), Senior Attorney, Office of Chief Counsel

Staff Responsible for Briefing Memo:

(b) (6), (b) (7)(C), *Director, OFAM Border Patrol & Air and Marine Program Management Office* (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Fw: O-1 through O-3
Date: Thursday, November 12, 2015 11:33:42 AM
Attachments: [RGV SPC 2013 Issue Paper - RGV Redefine PF 225 Fence Requirements for O-.pdf](#)

Gents:

As one of the action items from the Portfolio Review....

As you can read, and as confirmed via (b) (6), (b) (7)(C) email, we are to continue with condemnation.

This should close the action item.

Regards,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 12, 2015 11:24 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: O-1 through O-3

(b) (6), (b) (7)(C)

Just finished a brief with Deputy (b) (6), (b) (7)(C) Sector is still in line with the requirement as outlined in this paper. The Deputy, as well as LEOD (Ops), concurs and OBP requests that BPFTI continue with the condemnation cases for the purposes of access, lights and potentially various forms of technology. Thanks.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
DIRECTOR-TACTICAL INFRASTRUCTURE
OFFICE OF BORDER PATROL
(b) (6), (b) (7)(C) OFFICE
BB

From: (b) (6), (b) (7)(C)
Sent: Wednesday, November 04, 2015 11:50 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: O-1 through O-3

Ok. I see that this is where we are leaning, yet note that we will have to do some adjustments in

order to do this which we can chat about once you get us a decision at the end of the week.

Thank you,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, November 04, 2015 10:48 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: O-1 through O-3

(b) (6), (b) (7)(C)

At that time, I believe the position was no fence but there was still and interest in the land for access, lights and potentially various forms of technology. I am still chasing Chiefs on this.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, November 04, 2015 11:40 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: O-1 through O-3

(b) (6), (b) (7)(C)

See attached, it seems that the decision was made in 2013 that we would not build fence along the alignment and so this brings up the question should we pursue further the properties.

Just providing more info for you.

Regards,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, November 04, 2015 10:29 AM
To: (b) (6), (b) (7)(C)
Subject: RE: O-1 through O-3

(b) (6), (b) (7)(C)

I found the MFR from RGV Sector saying no more fence for O-1,2,3.
Please see attached.

v/r

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, November 04, 2015 10:03 AM

To: (b) (6), (b) (7)(C)

Subject: FW: O-1 through O-3

(b) (6), (b) (7)(C) below email was from (b) (6), (b) (7)(C) to (b) (6), (b) (7)(C) re OBP's consideration of constructing TI other than Fence in the O-1,2,3 swath based upon the purpose the government asserted in the original taking – i.e. when it filed the original condemnations.

There was subsequently a white paper drafted, which I'm working on getting a hold of.

v/r

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 12, 2013 12:34 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: O-1 through O-3

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)



United States Border Patrol
Rio Grande Valley Sector



**RGV Revised Requirements for Projects O-1 through O-3
October 10, 2013**

ISSUE / BRIEFING TOPIC:

Rio Grande Valley Sector has redefined the requirements for Projects O-1 through O-3 for McAllen and Rio Grande City Stations (**Decisional**).

DESIRED OUTCOME:

Establish (b) (7)(E) technology and associated infrastructure (b) (7)(E) the McAllen (MCS) and Rio Grande City (RGC) Stations' Area of Responsibility (AOR).

BACKGROUND:

- Of the 21 Pedestrian Fence (PF) 225 projects in Rio Grande Valley Sector, two were planned for RGC (O-1 through O-2) and one for MCS (O-3). All three projects amount to approximately (b) (7)(E) of pedestrian fence.
 - Project O-1 was to be placed on both sides of the Roma Port of Entry (POE), in (b) (7)(E), and is approximately (b) (7)(E) in length.
 - Project O-2 was to be placed on both sides of the Rio Grande City POE, in (b) (7)(E), and is approximately (b) (7)(E) in length.
 - Project O-3 was to be placed on both sides of the Los Ebanos POE, in (b) (7)(E), and is approximately (b) (7)(E) in length.
- In June 2012, RGC and MCS station management met with Office of Border Patrol (OBP) representatives to discuss the "Total Mission Concept" approach with a mix of TI and Technology and reduce the length of the fence from (b) (7)(E) to an estimated (b) (7)(E) while including (b) (7)(E) technology and patrol roads along the original fence alignment.
- RGV Sector is now assessing the options and seeks to establish a set of requirement for Projects O-1 through O-3 in the event that a path forward is decided.

CHALLENGES/CONCERNS:

Project O-3 (McAllen):

- The current fence alignment will have to be moved north due to the extensive erosion of the river bank caused by flooding from the runoff of Hurricane Alex.

Project O-1 (Rio Grande City):

- Some of the soil under the current fence alignment has been impacted by flooding from the runoff of Hurricane Alex.

Prepared by: SBPA (b) (6), (b) (7)(C)

3/27/2013

FOR OFFICIAL USE ONLY

BW11 FOIA CBP 003021

- [REDACTED] (b) (5)

Project O-2 (Rio Grande City):

- The current fence alignment east of the Rio Grande City POE has been impacted due to the erosion of the river bank caused by flooding from the runoff of Hurricane Alex.

RECOMMENDATION:

1. McAllen Station Requirement:

- [REDACTED] (b) (5)
- [REDACTED] (b) (5)
- [REDACTED] (b) (5)

2. Rio Grande City Requirement:

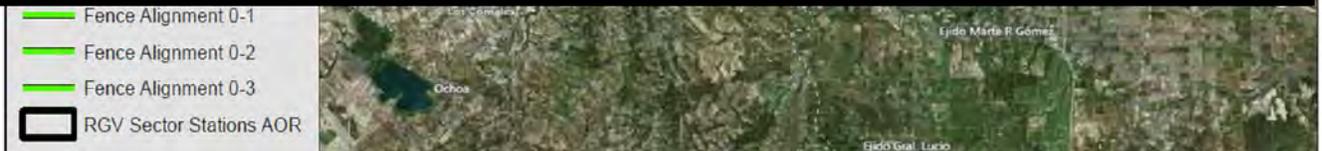
- [REDACTED] (b) (5)
- [REDACTED] (b) (5)
- [REDACTED] (b) (5)

f Approve/Date: [REDACTED] (b) (6) 10/11/2013 Disapprove/Date: _____

Needs Discussion/Date: _____ Modify/Date: _____

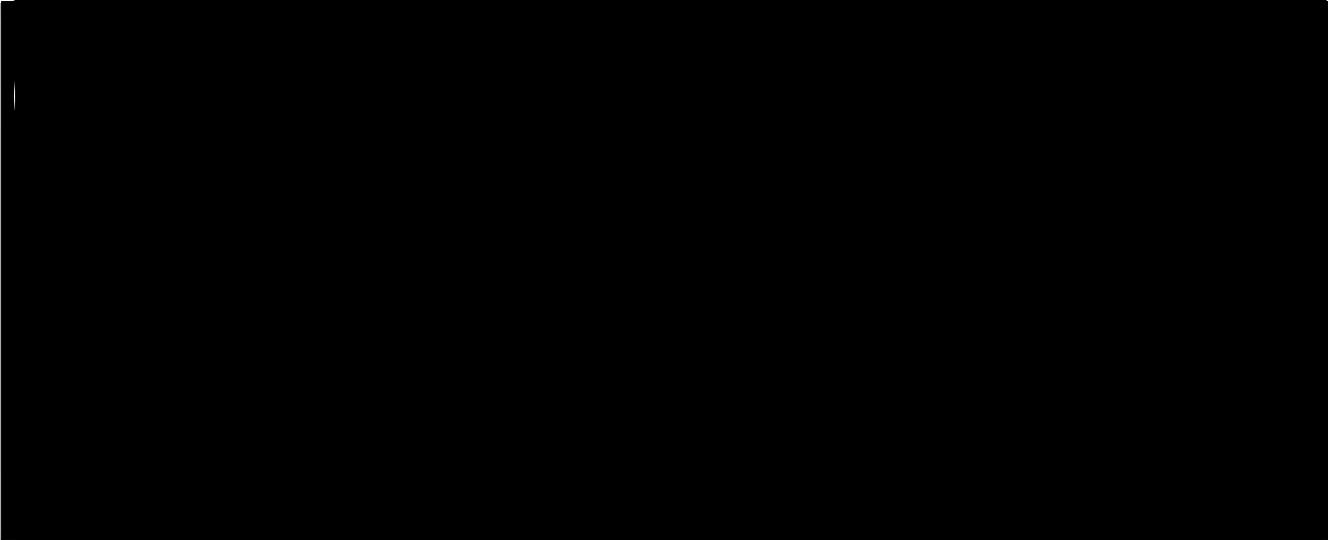
ATTACHMENTS

(b) (7)(E), (b) (5)



Projects O-1 through O-3 Overview

(b) (7) (E)



Project O-1 (RGC AOR)

(b) (7) (E)



Project O-2 (RGC AOR)

(b) (7) (E)

- Fence Alignment 0-1
- Fence Alignment 0-2
- Fence Alignment 0-3
- RGV Sector Stations AOR



Project O-3 (MCS AOR)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FOUO - FW: O-1 through O-3
Date: Wednesday, November 04, 2015 11:39:57 AM
Attachments: [RGV SPC 2013 Issue Paper - RGV Redefine PF 225 Fence Requirements for O-....pdf](#)
Importance: High

Good morning (b) (6), (b) (7)(C)

I understand (b) (6), (b) (7)(C) is turning back to OBP to reconfirm the authorization to revest land back to original owners along the O-1,2,3 alignment – where they will accept it back.

FYI – I’m forwarding the attached 10/10/13 Memo from RGV Sector that I dug up, which stated that they no longer have a fence requirement for O-1,2,3...going instead with towers, lighting and all-weather road. The Memo is FOUO, so that’s why I put FOUO on the email Subject line.

Also, the below 11/12/13 email from (b) (6), (b) (7)(C) outlines the legal issues/risks associated with proceeding with those proposed uses in lieu of fence, given the language that defined the purpose for the taking in the condemnations that were filed. There was a white paper prepared after this email was sent, which was provided to OBP by (b) (6), (b) (7)(C).

Hope that helps...

v/r

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 12, 2013 12:34 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: O-1 through O-3

(b) (5)

(b) (5)

(b) (5)

(b) (5)



United States Border Patrol Rio Grande Valley Sector



RGV Revised Requirements for Projects O-1 through O-3 October 10, 2013

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Project O-1 (Rio Grande City):

- Some of the soil under the current fence alignment has been impacted by flooding from the runoff of Hurricane Alex.

Prepared by: SBPA (b) (6), (b) (7)(C)

3/27/2013

FOR OFFICIAL USE ONLY

BW11 FOIA CBP 003031

- [REDACTED] (b) (5)

Project O-2 (Rio Grande City):

- The current fence alignment east of the Rio Grande City POE has been impacted due to the erosion of the river bank caused by flooding from the runoff of Hurricane Alex.

RECOMMENDATION:

1. McAllen Station Requirement:

- [REDACTED] (b) (5)
- [REDACTED] (b) (5)
- [REDACTED] (b) (5)

2. Rio Grande City Requirement:

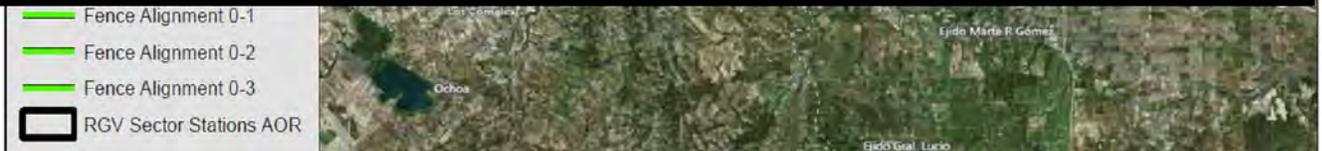
- [REDACTED] (b) (5)
- [REDACTED] (b) (5)
- [REDACTED] (b) (5)

f Approve/Date: [REDACTED] (b) (6) 10/11/2013 Disapprove/Date: _____

Needs Discussion/Date: _____ Modify/Date: _____

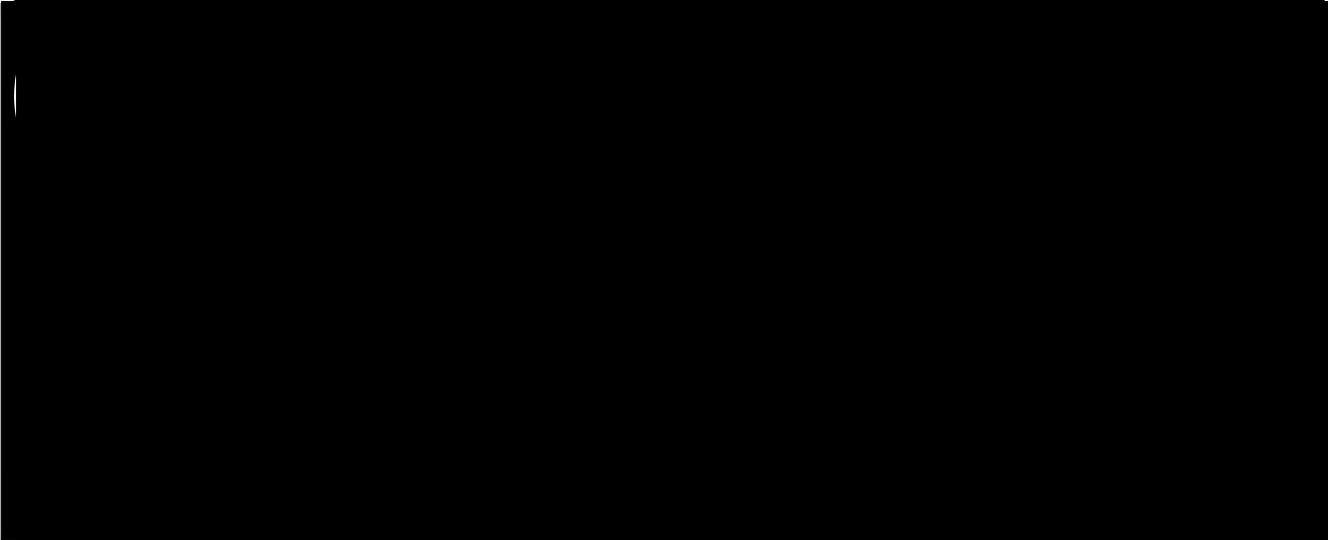
ATTACHMENTS

(b) (7)(E), (b) (5)

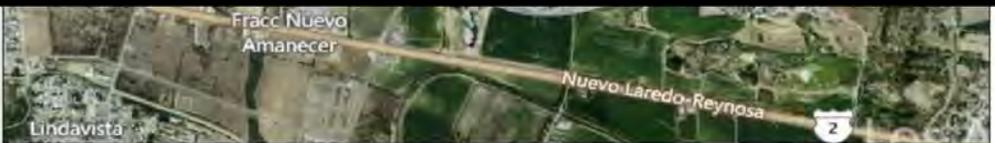


Projects O-1 through O-3 Overview

(b) (7) (E)

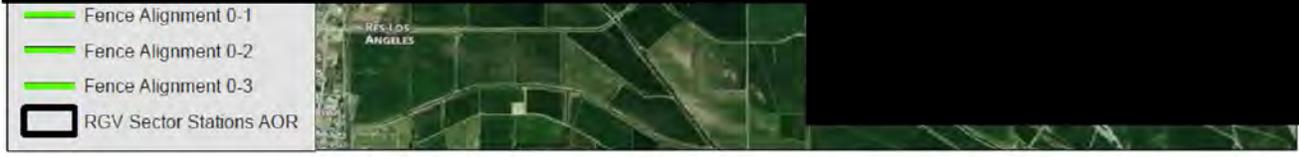


- Fence Alignment 0-1
- Fence Alignment 0-2
- Fence Alignment 0-3
- RGV Sector Stations AOR



Project O-1 (RGC AOR)

(b) (7) (E)



Project O-2 (RGC AOR)

(b) (7) (E)



Project O-3 (MCS AOR)