I apologize, corrected read ahead for tomorrow is attached

CTR-LMI
BPFTI PMO

-----Original Appointment-----

From: (b) (6), (b) (7)(C)
Sent: Monday, May 06, 2013 6:32 AM
To: (b) (6), (b) (7)(C) CALVO, KARL H.; (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CIR O-1 thru O-3 Brief

From: (b) (6), (b) (7)(C)
Sent: Tuesday, May 07, 2013 3:31 PM
To: (b) (6), (b) (7)(C) CALVO, KARL H.; (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CIR O-1 thru O-3 Brief

<< File: 8 May Brief V 4.ppt >>

CTR-LMI
BPFTI PMO
asked me to forward this invite to you

-----Original Appointment-----

From: [REDACTED] On Behalf Of [REDACTED]
Sent: Tuesday, April 23, 2013 4:31 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: CIR O-1 thru O-3 Brief

When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BPFTI Large Conf Room/ VTC/ [REDACTED]
Importance: High

Purpose is for TI Director [REDACTED] to update XD and other Directors on status and path forward.
Agenda and read aheads forthcoming.

R/
CBP Office of Administration
Facilities Management and Engineering

O-1 to O-3 Planning Brief
Agenda

Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

• RGV Sector Numbers
• Situation
• Acquisition Strategy and Timeline
• Budget
• Design
• Real Estate
• Environmental
• Risks
• Staffing
• Adapting to Change
• Next Steps
Situation

Rio Grande Valley (RGV)
- 316 miles of border with Mexico
- 6 Border Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3
- Existing Pedestrian Fence is 54.1 miles
- O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
- Comprises approximately \( \text{(b)(7)(E)} \) of fence between Roma and Rio Grande City (see map)
- IBWC concurrence with new alignment (satisfies treaty requirement)
- South Texas is a high priority for Border Patrol
**Acquisition Strategy and Timeline**

- **Flexible Approach**
- Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones, Steel)

**Course of Action:**
- [ ]
- [ ]
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**Base Plan:**

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Design

O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate Gate
Real Estate

- ROM RE Budget: (b) (5)
- Projected RE Schedule:
  - O-3: (b) (5)
    - In Hidalgo County; Owners already ID’d; Title work underway)
  - O-1: (b) (5)
    - – Starr County;
  - O-2: (b) (5)
    - Starr County + more new owners;
- Key Assumptions:
  - (b) (5)
- Land Acquisition Options: (will be evaluated tract-by-tract)
  - (b) (5)
- Significant Risks: (b) (5)
Latest version attached. <<8 May Brief V 4.ppt>>

ctr-lmi

bpfti pmo

-----Original Appointment-----

From: (b) (6), (b) (7)(C)  
To:  
Cc:  
Subject: CIR Pre brief  
Date: Wednesday, May 01, 2013 3:00 PM  
Attachments:  

When: Tuesday, May 07, 2013 11:00 AM-11:45 AM (UTC-05:00) Eastern Time (US & Canada).  
Where: B155 Large conf room  
Purpose: Pre-brief for meeting with Mr. Calvo on 5/7
From: CALVO, KARL H.; (b) (6), (b) (7)(C)
To: CALVO, KARL H.; (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CIR O-1 thru O-3 Brief
Date: Tuesday, May 07, 2013 2:31:12 PM
Attachments: 8 May Brief V 4.ppt

CTR-LMI
BPFTI PMO

---Original Appointment-----
From: CALVO, KARL H.; (b) (6), (b) (7)(C)
Sent: Monday, May 06, 2013 6:32 AM
To: CALVO, KARL H.; (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: CIR O-1 thru O-3 Brief
When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E)
Importance: High

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From: (b) (6), (b) (7)(C) On Behalf Of CALVO, KARL H.; (b) (6), (b) (7)(C)
Sent: Tuesday, April 23, 2013 4:31 PM
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Agenda and read aheads forthcoming.
CBP Office of Administration
Facilities Management and Engineering

O-1 to O-3 Planning Brief
Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
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- Comprises approximately [b](7)(E) of fence between Roma and Rio Grande City (see map)
- IBWC concurrence with new alignment (satisfies treaty requirement)
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Acquisition Strategy and Timeline

- Flexible Approach
- Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones, Steel)

**Course of Action:**

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*(b) (5)*
Design

O-1 through O-3 will be constructed using:
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Bollard with Steel Plate

Gate
Real Estate

- ROM RE Budger

- Projected RE Schedule:
  - O-3: In Hidalgo County; Owners already ID'd; Title work underway
  - O-1: Starr County
  - O-2: Starr County + more new owners

- Key Assumptions:

- Land Acquisition Options: (will be evaluated tract-by-tract)

- Significant Risks:
From: (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: CIR Pre brief
O-1-2-3 Milestones-v3.pdf
8 May Brief V 3.2.ppt

Purpose: Pre-brief for meeting with Mr. Calvo on 5/7

## O123 Milestones Schedule

### Q1 (2013)
- **Real Estate**
  - RE-O1-100: Start Date for Real Estate
  - RE-O1-200: Viable ROD-S
  - RE-O1-300: Complete ROD-S
  - RE-O1-400: Start Negotiation
  - RE-O1-500: Negotiation Complete
  - RE-O1-600: Real Estate Certified

### Q2 (2013)
- **Real Estate**
  - RE-O2-100: Start Date for Real Estate
  - RE-O2-200: Viable ROD-S
  - RE-O2-300: Complete ROD-S
  - RE-O2-400: Start Negotiation
  - RE-O2-500: Negotiation Complete
  - RE-O2-600: Real Estate Certified

### Q3 (2013)
- **Real Estate**
  - RE-O3-100: Start Date for Real Estate
  - RE-O3-200: Viable ROD-S
  - RE-O3-300: Complete ROD-S
  - RE-O3-400: Start Negotiation
  - RE-O3-500: Negotiation Complete
  - RE-O3-600: Real Estate Certified

### Q4 (2013)
- **Real Estate**
  - RE-O4-100: Start Date for Real Estate
  - RE-O4-200: Viable ROD-S
  - RE-O4-300: Complete ROD-S
  - RE-O4-400: Start Negotiation
  - RE-O4-500: Negotiation Complete
  - RE-O4-600: Real Estate Certified

### Q1 (2014)
- **Construction**
  - CON0100: Contract Award
  - CON0115: Construction Start
  - CON0170: Construction Completion

### Q2 (2014)
- **Construction**
  - CON0230: Contract Award
  - CON0250: Construction Start
  - CON0240: Construction Completion

### Q3 (2014)
- **Construction**
  - CON0280: Contract Award
  - CON0300: Construction Start
  - CON0290: Construction Completion

### Q4 (2014)
- **Construction**
  - CON02150: Contract Award
  - CON0220: Construction Completion

### Q1 (2015)
- **Construction**
  - CON02190: Contract Award
  - CON02180: Construction Completion

### Q2 (2015)
- **Construction**
  - CON02190: Contract Award
  - CON02180: Construction Completion

### Q3 (2015)
- **Construction**
  - CON02190: Contract Award
  - CON02180: Construction Completion

### Q4 (2015)
- **Construction**
  - CON02190: Contract Award
  - CON02180: Construction Completion

---

### Data Date: 25-Apr-13

- **2013**
  - Q1: Funding Received (1000)
  - Q2: Environmental Complete (1010)
  - Q3: Real Estate Final Milestone (1020)
  - Q4: Construction Milestone (1030)

### 2014
- **Q1**
  - Real Estate Final Milestone (1020)
  - Construction Milestone (1030)

### 2015
- **Q1**
  - Real Estate Final Milestone (1020)
  - Construction Milestone (1030)

### 2016
- **Q1**
  - Real Estate Final Milestone (1020)
  - Construction Milestone (1030)

### 2017
- **Q1**
  - Real Estate Final Milestone (1020)
  - Construction Milestone (1030)

### 2018
- **Q1**
  - Real Estate Final Milestone (1020)
  - Construction Milestone (1030)
CBP Office of Administration
Facilities Management and Engineering

O-1 to O-3 Planning Brief
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- Comprises approximately \( (b) (7)(E) \) of border between Roma and Rio Grande City (see map)
- Original alignment adjusted due to flood plane agreement with IBWC
- South Texas is a high priority for Border Patrol
Acquisition Strategy and Timeline

✓ Flexible Approach;
✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

• Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
• Keep all options on the table;
• Retain flexibility to seize opportunities.

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FYSA. I am working this with everyone so that we have a unified response.

We will get with you and before anything goes out.

Plan to meet with the team OCC, RE/ENV, and the Corps.

Plan to get this put to paper by the COB Tuesday.

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

----Original Message-----
From: [b] (6), (b) (7)(C]
To: [b] (6), (b) (7)(C]
Cc: [b] (6), (b) (7)(C]
Subject: Border Fence Segments O-1, O-2, & O-3 (IBWC / Public Question
Date: Friday, May 03, 2013 11:41 AM
Attachments: O-1 Plan 10162012.pdf
O-2 Plan 10152012.pdf
O-1-O-3 REPR DRAFT.pdf
O-3 Plan 10172012.pdf

Importance: High

from IBWC notified me about the attached documents (first 4 documents). They indicated that they were provided these documents by a reporter who obtained these by means of a FOIA Request. The IBWC have not been provided any updates regarding the current O segment work we are planning, but they are fully aware of this project (as is the public). The reporter is asking IBWC if they have reviewed the changes being proposed to the alignment of the border fence.

IBWC is asking us if DHS is planning to revise the alignments for the border fence as recommended by the USACE for Roma, Rio Grande City and Los Ebanos, Texas. Additionally, IBWC is asking if the USACE determine if revised alignment still falls within the same grid in FLO-2D? The second question stems from the approval letter CBP received from IBWC back in February 2012 for the fence per the Hydrology study conducted by Baker (see attached).
Please advise how we want to address this question since anything we write may be filtered to this reporter.

Thanks,

(b) (6), (b) (7)(C), PMP
Project Manager, TI Project Division
Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and Engineering

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.
February 15, 2012

John Merino, P.E., Project Manager
Customs and Border Protection
1301 Constitution Avenue NW
West Building, B-155
Washington, DC 20299

Dear Mr. Merino,

The U.S. Section of the International Boundary and Water Commission has completed its review of the Drainage Report dated August 2011, and associated two-dimensional hydraulic models prepared by Michael Baker, Jr. Inc., on behalf of the U.S. Department of Homeland Security (DHS), for the erection of approximately 6 of security fence within the limits of the Rio Grande floodplain in Roma, Texas (Segment O-1), Rio Grande City, Texas (Segment O-2), and Los Ebanos, Texas (Segment O-3). After an in depth and thorough review, the USIBWC has concluded that the proposed fence project(s) will not cause significant deflection or obstruction of the normal or flood flows of the Rio Grande and is, therefore, consistent with the stipulations in Article IV-B of the 1970 Boundary Treaty. With this in mind, the USIBWC has no objection to the erection of the fence segments within the limits of the Rio Grande floodplain, provided that the fence closely follows the proposed alignment and standard design details described in the respective Drainage Report. The USIBWC hereby requests that the DHS comply with the following conditions:

1. Implement a maintenance program to remove any trash and/or debris found along the alignment of each fence including the approaches to the fence on a regular basis, especially after a storm event.
2. To the USIBWC's satisfaction, provide any future repair along the adjacent banks pertinent to the fence segments mentioned above, should any damage occur.

It should be noted that the USIBWC did not review these fence projects for any potential environmental impacts since they are covered by the Environmental Waiver obtained by DHS in April 2008. If you have any questions, please contact me at (915) 832-4749 or via email at John.Merino@ibwc.gov.

Sincerely,

John L. Merino, P.E.
Principal Engineer
Pedestrian Fence
RGV Map Series
Project: O-1

- Potential Relocation
- Baker Fence, Alignment 60'
- "NEVER DT'd"
- Recommended Fee Acq
- FEE TRACT
- PARENT TRACT
- PERPETUAL RD EASEMENT
- TEMPORARY WORK AREA
- USFWS Fee Owned

(b) (5), (b) (6)
Border Patrol Facilities and Tactical Infrastructure (BPFTI) Program Management Office (PMO)

Real Estate Plan
Proposed Pedestrian Fencing
Segments O-1, O-2, O-3
Starr & Hidalgo Counties, Texas

As of:
30 November 2012

Prepared By:
The U.S. Army Corps of Engineers, Fort Worth District
## REAL ESTATE PLANNING REPORT – O-1, O-2, O-3

REAL ESTATE PLANNING REPORT  
PF225 Segments O-1-O-3; Rio Grande Valley Sector (Starr & Hidalgo Counties, Texas)

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### Exhibits

- Exhibit “A” Directive
- Exhibit “B” Regional Map
- Exhibit “C” Site Map
- Exhibit “D” Vicinity Photographs
- Exhibit “E” Project Acquisition Schedule
- Exhibit “F” Tract Map
SUMMARY SHEET
PF225 Segments O-1-O-3; Rio Grande Valley Sector (Starr & Hidalgo Counties, Texas

DATE: 30 November 2012

1. Fee Title (235 Acres)
2. Easements (86 Acres)
3. Improvements
4. Hazard Removals
5. Mineral Rights
6. Damages
7. Contingencies
8. Relocations
9. Uniform Relocation Assistance
10. Acquisition Administrative Costs

TOTAL

ROUNDING

Estimated for Customs and Border Protection Planning Purposes:

DOJ Administrative Cost for Condemnation: (b) (5)

Estimate based on 95% of cases resulting in condemnation.
REAL ESTATE PLANNING REPORT
PF225 Segments O-1-O-3; Rio Grande Valley Sector (Starr & Hidalgo Counties, Texas)

1. AUTHORITY.

The request for this report, along with an analysis of the real estate status in project areas known as O-1, O-2, and O-3 was via phone conversation on September 5, 2012 with Facilities Management and Engineering (FM&E) and U.S. Custom and Border Protection’s (CBP) Office of Chief Counsel (OCC).

Department of Homeland Security (DHS) authority for real estate acquisition is as follows:

Public Law 107-296, 116 Stat. 2311 and codified at 6 U.S.C. Sections 202, 251, 551, and 557, which transferred certain authorities to the Attorney General to the Secretary of Homeland Security; and by DHS Delegation No. 7010.3(II)(B), which delegated land acquisition authority from the Secretary of Homeland Security to the Commissioner of CBP; and by CBP Delegation 05-004, which delegated land acquisition authority to the Acting Executive Director, Facilities Management and Engineering.

2. PROJECT.

The Pedestrian Fence 225 (PF225) project involves constructing pedestrian fencing intended to deter illegal entry of persons and contraband into the United States. There are three proposed segments of fencing, referred to as Segments O-1 through O-3. Segments O-1 and O-2 are located in Roma and Rio Grande City, Starr County, Texas, respectively. Segment O-3 is located in Los Ebanos, Hidalgo County, Texas.

3. SITE SELECTION TEAM.

Alignment of the proposed PF225 fence segments is based upon a collaborative effort from CBP and the International Boundary and Water Commission (IBWC). IBWC was involved to analyze any potential impediment the fence might cause to the flow of the Rio Grande during flood events. Input from CBP was based on law enforcement and operational strategies of their agency. USACE is involved in the capacity of engineering, contractual services, project management, and real estate.

4. SITES INSPECTED.

The proposed alignment has been strategically analyzed by CBP from a law enforcement perspective and by IBWC from a flood control perspective. The fence cannot be placed in an area that would potentially divert flood waters of the Rio Grande away from the United States and into Mexico, thus violating international treaty. As a result of the strategic location of the proposed alignment, the District has not performed a site inspection. This report will contain suggestions to consider repositioning the proposed alignment of the fence to affect fewer landowners, residences, and structures. However, these suggestions should be considered in conjunction with the functionality of the proposed tactical infrastructure.
5. DESCRIPTION AND LOCATION OF SELECTED SITE.

The project area is located near the Rio Grande River which serves as the international boundary between the United States and Mexico (see EXHIBIT “A”). All three project areas have a combination of native brush, commercial, and residential properties, as well as cropland in O-2 and O-3.

6. RELOCATIONS.
7. ATTITUDE OF OWNERS AND NEIGHBORHOOD

8. OUTSTANDING INTERESTS AND RESERVATIONS.

Any outstanding mineral rights will not be known until title evidence is obtained. The recommended fee estate will except mineral and water rights.

9. SALES AND SUPPORTING DATA.

USACE has identified two relevant sales comparables indicative of vacant land in the floodplain in Starr and Hidalgo Counties.
10. VALUATION

11. UNIFORM RELOCATION ASSISTANCE COSTS.
12. RECOMMENDED ESTATE.

Fee Estate Language Recommendation:
13. RECAPTURE RIGHTS.
14. GOVERNMENT-OWNED PROPERTY.

15. PROPOSED CONSTRUCTION.

16. POSSESSION DATE.

At the time of this report, there have been no funds set aside for construction of this project. As such, no possession date is required.
17. ADMINISTRATIVE COSTS.

18. SCHEDULE OF ACQUISITION.

19. SUMMARY AND RECOMMENDATION.
3. Fence realignment:

The below list of tracts reflects USACE recommendation of deviation from the proposed IBWC-approved alignment. The information provided is to assist in the decision making process.

O-1 Roma, Texas:

(b) (5)

O-2 Rio Grande City, Texas

(b) (5)
SUMMARY

The construction of segments O-1, O-2, and O-3 is going to be high profile project for the Government in addition to the affected landowners and communities. USACE-RE has presented several outstanding issues and recommendations, as well as cost estimates to assist with CBP decision. CBP and DHS should review the recommendations provided and determine a final path forward.
(b) (5), (b) (6)