What is the JRC?

- An Executive level body that provides oversight of the DHS requirements generation process, harmonizes efforts across the Department, and makes prioritized funding recommendations to the Deputy’s Management Action Group (DMAG) for those validated requirements.
  - Mitigate redundant capabilities
  - Fill capability gaps
  - Drive Unity of Effort across DHS
  - Harmonize capabilities and requirements across DHS
Joint Requirements: Value Proposition

- **Need**: Graphical Training Aid depicting the six considerations of the requirements process
- **Requirements**: 3”-6” cube that depicts “Capabilities”, “Resources”, “Time”, “Politics”, “Knowledge”, and “Physical Laws of Science/Nature”

### Component 1
- **Size**: 6” Sides
- **Source**: Wood with brass plaque
- **Acquisition Cost**: $1,325
- **Lifecycle Considerations**: O&M costs includes polishing and oiling

### Component 2
- **Size**: 4” Sides
- **Source**: Metal with Laser Engraving
- **Acquisition Cost**: $750
- **Lifecycle Considerations**: O&M cost includes polishing

### Joint
- **Size**: 3” Sides
- **Source**: Plastic
- **Acquisition Cost**: $250
- **Lifecycle Considerations**: Low O&M cost for cleaning; interoperable with all Components; joint logistics tail
Yesterday’s Organization

Big “A” Acquisition

No clear requirements ownership, no cross-pollination

Resources (CFO)

Requirements Prioritization

Acquisition (PARM)

Requirements Validation
Shared Responsibility (End State)

CFO Council (CFO Chair)

Deputy’s Management Action Group (DMAG) (Deputy Secretary Chair)

Joint Requirements Council (JRC) (Operational Component Rotating Chair)

Joint Requirements (Need Driven)

Resource Allocation (Timeline Driven)

Prioritized Investments

Acquisition (Event Driven)

Acquisition Review Board (ARB) (DHS Chief Acquisition Officer Chair (USM))
Unity of Effort Through Joint Requirements

- Strategy Plans
- CONOPS
- Operational Need

- Joint Requirements
  (Need Driven)

- Programming
  & Budgeting
  (Timeline Driven)

- Acquisition
  (Event Driven)

- Joint
  Requirements

- JOINT
  CAPABILITY
  (Joint Task Force, Component)

- SOLUTION
  Materiel
  Non-Materiel

- Unity of Effort

Prioritized Investments
Joint Requirements Integration Management System (JRIMS): A Concept for the JRC

Executive & Legislative Guidance
- Strategies & Plans
- Leadership, Component & Field input

Develop Department Strategies

Define Mission & Objectives

Articulating missions by measurable outcomes

Acknowledge responsibility for achieving objectives

Assign Mission Ownership

Analyze and Assess

Generate Requirements

Validate Requirements

Generate Materiel/Non-Materiel Approaches for Solutions

Prioritization and Resourcing Recommendations

Approve Materiel/Non Materiel COAs

Prioritization & Resourcing Decisions

Implementation Actions

Components/Operators.

Materiel and Non-Materiel (DOTmLPF-R/G/S)

Strategy-Fed, Component-Driven, Enterprise Perspective

JRC Projected Sphere of Influence

Homeland Security
How JRC fits into the Acquisition Lifecycle Framework

JRC

Program Accountability and Risk Management (PARM)

Need Validation Analysis

0

Mission Need

1

Analyze/Select

2A

Obtain

JRC:
- Capability Analysis Study Plan (CASP)
- Capability Analysis Report (CAR)
  - Strategic Guidance
  - Mission Objectives
  - Capabilities Based Assessment (CBA)
  - Alternatives Approach (ROM)
  - Gaps/Overlaps/Duplication
  - DOTmLPF-R/G/S

PARM:
- Capability Development Plan (CDP)
- AoA/AA (JRC Input)
  - LCCE
  - ILSP
  - AP
  - APB

PARM:
- Mission Needs Statement (MNS)
- Concept of Operations (CONOPS)
- CONOPS – Refresh
- Operational Requirements Document (ORD)
- AoA/AA (JRC Input)
  - LCCE
  - ILSP
  - AP
  - APB

=Material/ Mon-Materiel Decision
JRC Milestones FY15-16

FY14
- Secretary’s Unity of Effort memo
- Secretary’s JRC memo; Established JRC
- DMAG Established JRC Focus Areas

FY15 Q1
- JRC Chairman’s Staff stood-up
- Deputy Secretary signed Charter
- Begin developing Requirements Generation Business process (JRIMS – Joint Requirements Integration Management System)
- JRC Funded FY15
- DHS FY16 Budget Input

FY15 Q2
- Signed Southern Border and Approaches Mission Analysis Study Plan
- JRC Strategic Plan
- Signed Maritime Patrol Aircraft Joint Operational Requirements Document (J-ORD)

FY15 Q3

FY15 Q4

Planned:
- Implement JRIMS
- Capability Based Assessments in portfolio areas to inform FY18 budget
Who is on the JRC?

**Chairman**
- Flag/SES assigned to JRC full-time

**Membership**
- 7 DHS Operating Components
- I&A, MGMT/CFO, NPPD, PLCY, S&T

**Chairman’s Staff & Support**
- Deputy Director
- Director of Analysis/ Analysts
- Capability & Requirements Leads
- Program Management Office

<table>
<thead>
<tr>
<th>Organization</th>
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<tr>
<td>Chair</td>
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JRC Portfolio Team Overview

- 5 Cross-Component Portfolio Teams working on combination of short term priorities and long term initiatives

- **Short term** priorities aim to inform FY18 budget cycle by filling near term capability gaps and identifying capability overlaps for potential reinvestment

- **Long term** initiatives seek to develop capabilities across the Department
## Portfolio Teams: Short Term Priorities

<table>
<thead>
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<th>Portfolio Team</th>
<th>Mission Initiative</th>
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<tr>
<td><strong>Aviation Commonality</strong></td>
<td>UAS Needs Study</td>
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<td>Command and Control Air Transport</td>
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<td>Joint Information Management System</td>
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<td><strong>Information-Based Screening&amp; Vetting</strong></td>
<td>Common Enrollment Guiding Principles</td>
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<td><strong>Information Sharing</strong></td>
<td>Command and Control – Support for Joint Task Forces</td>
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<td>Alignment of DHS ISR Asset Operations</td>
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<td><strong>CBRN</strong></td>
<td>Capability Gaps</td>
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<tr>
<td><strong>Cybersecurity</strong></td>
<td>Common Operation Center Capabilities &amp; Tools</td>
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## Portfolio Teams: Long Term Initiatives

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<td>Cybersecurity</td>
<td>New Capabilities</td>
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<td>Information Sharing</td>
<td>Law Enforcement Info Sharing</td>
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<tr>
<td>Aviation Commonality</td>
<td>Medium Vertical-Lift Helicopter Force Lay-Down Analysis</td>
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<td>Tethered Aerostat Requirements</td>
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Questions?