

**From:** McGowan, Robert (Kyle) (CDC/OD/OCS)  
**Sent:** Mon, 10 Feb 2020 13:52:17 +0000  
**To:** Harrison, Brian (HHS/IOS); Fauci, Anthony (NIH/NIAID) [E]  
**Cc:** Dareshori, Zack (HHS/IOS); Kadlec, Robert (OS/ASPR/IO); Grigsby, Garrett (HHS/OS/OGA); Zebley, Kyle (HHS/OS/OGA); Redfield, Robert R. (CDC/OD); Shuy, Bryan (OS/ASPR/IO); Conrad, Patricia (NIH/NIAID) [E]; Barasch, Kimberly (NIH/NIAID) [C]  
**Subject:** RE: Privileged/Pre-Decisional  
**Attachments:** CDC Transition Proposal\_Short\_2020\_02\_08 as.pptx

(b)(5) Attached is a slide deck that I ask  
 for everyone to review before our call today. (b)(5)  
 (b)(5) This is still very much a draft. We look forward to the  
 discussion.

Kyle

---

**From:** Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>  
**Sent:** Monday, February 10, 2020 8:47 AM  
**To:** Fauci, Anthony (NIH/NIAID) [E] <(b)(6)@niaid.nih.gov>  
**Cc:** Dareshori, Zack (HHS/IOS) <Zachary.Dareshori@hhs.gov>; Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>; Grigsby, Garrett (HHS/OS/OGA) <Garrett.Grigsby@hhs.gov>; Zebley, Kyle (HHS/OS/OGA) <Kyle.Zebley@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Shuy, Bryan (OS/ASPR/IO) <Bryan.Shuy@hhs.gov>; Conrad, Patricia (NIH/NIAID) [E] <conradpa@niaid.nih.gov>; Barasch, Kimberly (NIH/NIAID) [C] <kimberly.barasch@nih.gov>  
**Subject:** Re: Privileged/Pre-Decisional

Zach - can't do this in 10 min. Pls find 30min.

Brian Harrison  
 Chief of Staff  
 U.S. Department of Health and Human Services  
 202.690.7000  
[brian.harrison@hhs.gov](mailto:brian.harrison@hhs.gov)

On Feb 10, 2020, at 8:29 AM, Fauci, Anthony (NIH/NIAID) [E]  
 (b)(6)@niaid.nih.gov wrote:

I can do 10 minutes at 9:50 AM, but I have a definite hard stop at 10:00 AM. I can do 30 minutes at 11:00 AM

Anthony S. Fauci, MD  
 Director  
 National Institute of Allergy and Infectious Diseases  
 Building 31, Room 7A-03  
 31 Center Drive, MSC 2520  
 National Institutes of Health  
 Bethesda, MD 20892-2520  
 Phone: (b)(6)  
 FAX: (301) 496-4409

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---

**From:** Dareshori, Zack (HHS/IOS) <Zachary.Dareshori@hhs.gov>

**Sent:** Monday, February 10, 2020 8:06 AM

**To:** Fauci, Anthony (NIH/NIAID) [E] (b)(6)@niaid.nih.gov

**Cc:** Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>; Grigsby, Garrett (HHS/OS/OGA) <Garrett.Grigsby@hhs.gov>; Zebley, Kyle (HHS/OS/OGA) <Kyle.Zebley@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Shuy, Bryan (OS/ASPR/IO) <Bryan.Shuy@hhs.gov>

**Subject:** Re: Privileged/Pre-Decisional

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Anthony S. Fauci, MD  
 Director  
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 National Institutes of Health  
 Bethesda, MD 20892-2520  
 Phone: (b)(6)

FAX: (301) 496-4409

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**From:** Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>

**Sent:** Monday, February 10, 2020 7:06 AM

**To:** Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>

**Cc:** Grigsby, Garrett (HHS/OS/OGA) <Garrett.Grigsby@hhs.gov>; Zebley, Kyle (HHS/OS/OGA) <Kyle.Zebley@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Shuy, Bryan (OS/ASPR/IO) <Bryan.Shuy@hhs.gov>; Dareshori, Zack (HHS/IOS) <Zachary.Dareshori@hhs.gov>; Fauci, Anthony (NIH/NIAID) [E]

(b)(6)@niaid.nih.gov

**Subject:** Re: Privileged/Pre-Decisional

Forgot to add dr Fauci. Zach will schedule a call.

Brian Harrison

Chief of Staff

U.S. Department of Health and Human Services

202.690.7000

[brian.harrison@hhs.gov](mailto:brian.harrison@hhs.gov)

On Feb 10, 2020, at 6:58 AM, Kadlec, Robert  
(OS/ASPR/IO) <Robert.Kadlec@hhs.gov> wrote:

WILCO

---

**From:** Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>

**Sent:** Monday, February 10, 2020 6:52 AM

**To:** Grigsby, Garrett (HHS/OS/OGA) <Garrett.Grigsby@hhs.gov>;

Zebley, Kyle (HHS/OS/OGA) <Kyle.Zebley@hhs.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Kadlec, Robert (OS/ASPR/IO)

<Robert.Kadlec@hhs.gov>; Shuy, Bryan (OS/ASPR/IO)  
 <Bryan.Shuy@hhs.gov>

**Subject:** Fwd: Privileged/Pre-Decisional

Let's discuss this am please.

Brian Harrison  
 Chief of Staff  
 U.S. Department of Health and Human Services  
 202.690.7000  
[brian.harrison@hhs.gov](mailto:brian.harrison@hhs.gov)

Begin forwarded message:

**From:** AS2KTC (b)(6)  
**Date:** February 10, 2020 at 12:02:45 AM EST  
**To:** "AMA2 (OS/IOS)"  
 <AMA2@HHS.GOV>, "Blair, Robert"  
 <(b)(6)@who.eop.gov>, "Pottinger,  
 Matthew F. EOP/WHO"  
 <(b)(6)@who.eop.gov>, "Redfield,  
 Robert R. (CDC/OD)" <olx1@cdc.gov>,  
 "Fauci, Anthony (NIH/NIAID) [E]"  
 <(b)(6)@niaid.nih.gov>,  
 "Biegunse@state.gov" <Biegunse@state.gov>,  
 "Kan, Derek T. EOP/OMB"  
 <(b)(6)@omb.eop.gov>,  
 "Joel.Szabat@dot.gov"  
 <Joel.Szabat@dot.gov>, "Liddell, Christopher  
 P. EOP/WHO"  
 <(b)(6)@who.eop.gov>,  
 "Grogan, Joseph"  
 <(b)(6)@who.eop.gov>,  
 <(b)(6)@who.eop.gov>  
 <(b)(6)@who.eop.gov>  
**Cc:** Policy Coordinator  
 <(b)(6)@who.eop.gov>, "Pataki,  
 Tim A. EOP/WHO"  
 <(b)(6)@who.eop.gov>,  
 "Williams, Michael B. EOP/WHO"  
 <(b)(6)@who.eop.gov>,  
 "Hoelscher, Douglas L."  
 <(b)(6)@who.eop.gov>,  
 "McKenna, Michael A. EOP/WHO"  
 <(b)(6)@who.eop.gov>,  
 "Kadlec, Robert (OS/ASPR/IO)"



<Robert.Kadlec@hhs.gov>, "Kellogg, Joseph  
Keith K. Jr. EOP/OVP"

(b)(6)@ovp.eop.gov>,

"McGowan, Robert (Kyle) (CDC/OD/OCS)"

<omc2@cdc.gov>, "Harrison, Brian

(HHS/IOS)" <Brian.Harrison@hhs.gov>,

"Ruggiero, Anthony J. EOP/NSC"

(b)(6)@nsc.eop.gov>, "Ferro,  
Phil J. EOP/NSC"

(b)(6)@nsc.eop.gov>, "Cetron, Marty  
(CDC/DDID/NCEZID/DGMQ)"

<mzc4@cdc.gov>, "Mango, Paul (HHS/IOS)"

<Paul.Mango@hhs.gov>, "Ditto, Jessica E"

(b)(6)@who.eop.gov>

**Subject: Privileged/Pre-Decisional**

(b)(5)

(b)(5)

(b)(5)



(b)(5)



I look forward to speaking with you all again  
this afternoon.

Ken Cuccinelli  
Acting Deputy Secretary  
Department of Homeland Security

**From:** McGowan, Robert (Kyle) (CDC/OD/OCS)  
**Sent:** Mon, 10 Feb 2020 14:19:38 +0000  
**To:** Gershman, Lynn E. (CDC/DDPHSIS/OD); Berger, Sherri (CDC/OCOO/OD)  
**Cc:** Williams, Teresa (CDC/OD/OCS)  
**Subject:** RE: Privileged/Pre-Decisional

I think Sherri will have to cover the ASFR call. R3 and I will do the other call.

---

**From:** Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>  
**Sent:** Monday, February 10, 2020 9:16 AM  
**To:** McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>  
**Cc:** Williams, Teresa (CDC/OD/OCS) <coo4@cdc.gov>; Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>  
**Subject:** RE: Privileged/Pre-Decisional

Hi Kyle,

The time they have confirmed conflicts the ASFR Principals Conf Call re: FY 2021 President's Budget. Please advise.

Kindest Regards,

Lynn

**Lynn Gershman**

Executive Assistant to the Director, Dr Robert Redfield  
 Office of the Director

**Centers for Disease Control and Prevention (CDC)**

1600 Clifton Road, NE, MS H21-10, Atlanta GA 30333

Main: 404-639-7002 | Direct Line: 404-639-7855 | Cell (b)(6)

Email: [veu4@cdc.gov](mailto:veu4@cdc.gov)

**Wisdom is knowing the right path to take; Integrity is taking it.**

---

**From:** McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>  
**Sent:** Monday, February 10, 2020 8:14 AM  
**To:** Gershman, Lynn E. (CDC/DDPHSIS/OD) <veu4@cdc.gov>  
**Subject:** FW: Privileged/Pre-Decisional

Can you work with Zack to find a time for this call with HHS.

---

**From:** Dareshori, Zack (HHS/IOS) <[Zachary.Dareshori@hhs.gov](mailto:Zachary.Dareshori@hhs.gov)>  
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 U.S. Department of Health and Human Services  
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**Cc:** Policy Coordinator

(b)(6)@who.eop.gov>, "Pataki, Tim A.  
EOP/WHO" <(b)(6)@who.eop.gov>,  
"Williams, Michael B. EOP/WHO"  
(b)(6)@who.eop.gov>, "Hoelscher,  
Douglas L." <(b)(6)@who.eop.gov>,  
"McKenna, Michael A. EOP/WHO"  
(b)(6)@who.eop.gov>, "Kadlec, Robert  
(OS/ASPR/IO)" <Robert.Kadlec@hhs.gov>, "Kellogg,  
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(b)(6)@ovp.eop.gov>, "McGowan, Robert  
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(CDC/DDID/NCEZID/DGMQ)" <mzc4@cdc.gov>,  
"Mango, Paul (HHS/IOS)" <Paul.Mango@hhs.gov>,  
"Ditto, Jessica E" <(b)(6)@who.eop.gov>  
**Subject: Privileged/Pre-Decisional**

To my fellow task force members,

(b)(5)

(b)(5)

(b)(5)





(b)(5)

A large rectangular area of the document is redacted, indicated by a black border. The text "(b)(5)" is written in the top-left corner of this area.

I look forward to speaking with you all again this afternoon.

Ken Cuccinelli  
Acting Deputy Secretary  
Department of Homeland Security

**From:** Butler, Jay C. (CDC/DDID/OD)  
**Sent:** Mon, 27 Jan 2020 20:26:08 +0000  
**To:** Mosites, Emily (CDC/DDID/OD)  
**Subject:** FW: 29 Jan. Homeland Security Task Force and Risk Management Working Group Meeting - Homelessness Discussion  
**Attachments:** 2019 PIT Count Results Jan. 2020 presentation.pptx, 1-29-20 HSTF Anticipated Attendees.doc, HSTF-RMWG Meeting 01-29-20.docx

It is killing me that I will most likely not be able to be there on Wednesday. The PPT is very interesting—I have not seen that data presented this way: really shows how there is a dramatic increase in unsheltered homeless persons (hence, the problem is more visible) and CA is most highly impacted.

---

**From:** Chip Rodgers <croddgers@rer.org>  
**Sent:** Monday, January 27, 2020 2:38 PM  
**To:** HSTF (rer.hstf@mk2.netatlantic.com) <rer.hstf@mk2.netatlantic.com>  
**Subject:** 29 Jan. Homeland Security Task Force and Risk Management Working Group Meeting - Homelessness Discussion

Dear Homeland Security Task Force and Risk Management Working Group –

We look forward to seeing you at a special joint session of our Homeland Security Task Force (HSTF) and Risk Management Working Group (RMWG) on Wednesday, January 29 at the Conrad Washington, DC – 950 New York Ave NW, Washington, DC. The meeting runs from 8:30 AM - 1:30 PM, with a working lunch.

Attached please find a PowerPoint presentation on Homelessness from the HUD Office of Community Planning and Development's (CPD) Special Needs Office. I am pleased to circulate it ahead of the meeting as background for our *Homelessness* discussion.

Also attached is an agenda and a list of anticipated attendees.

All best

Chip

**Clifton E. (Chip) Rodgers, Jr.**  
Senior Vice President  
The Real Estate Roundtable  
801 Pennsylvania Avenue, NW, Suite 720  
Washington DC 20004 USA  
Office: (202) 639-8400 Mobile: (202) 258-1431 Facsimile: (202) 639-8442  
E-Mail: [croddgers@rer.org](mailto:croddgers@rer.org)

Websites: [www.rer.org](http://www.rer.org)   [www.reisac.org](http://www.reisac.org)   [www.insureagainstterrorism.org](http://www.insureagainstterrorism.org)

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# 2019 Point-in-Time (PIT) Count Results

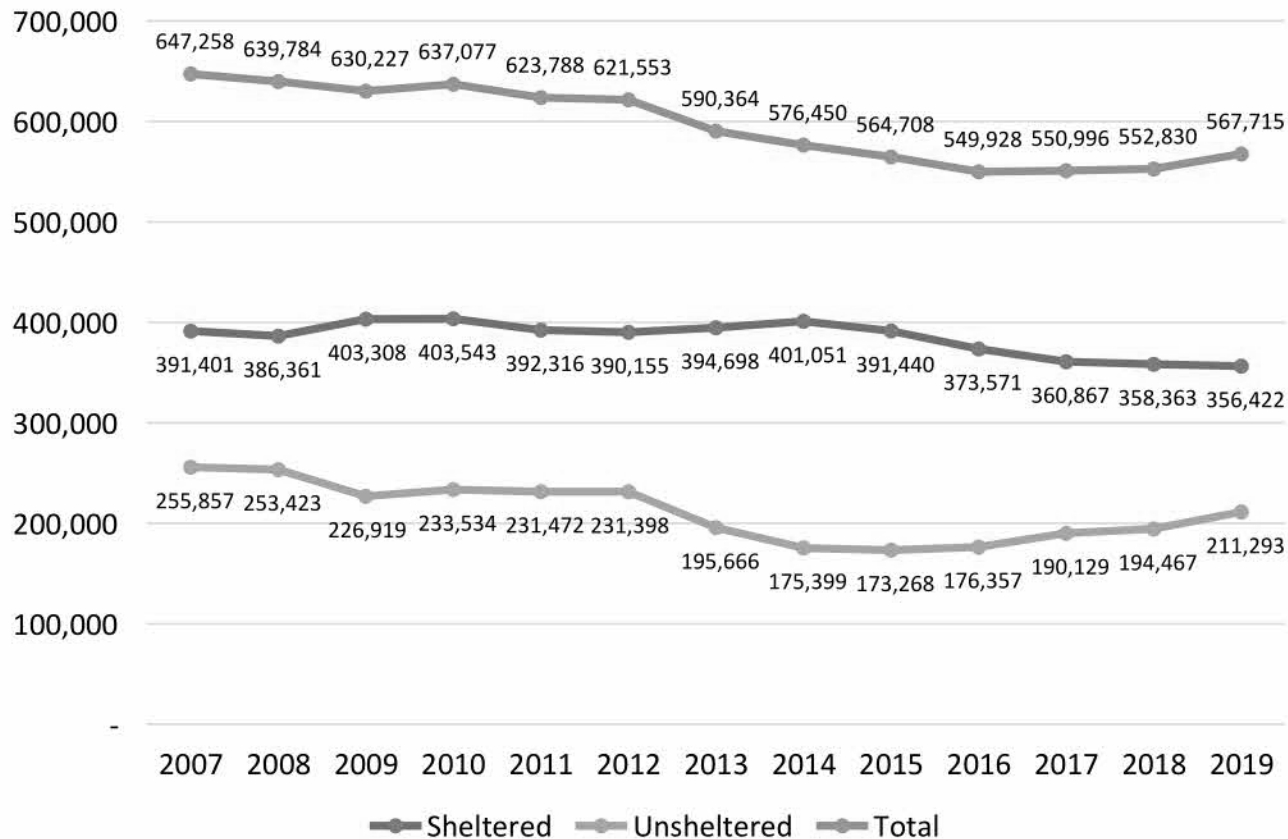
January 2020



# PIT Count Overview

- **The Point-in-Time (PIT) Count provides data needed to understand the number and characteristics of persons who are homeless at one point-in-time. Communities are required to count both sheltered and unsheltered people at least every other year.**
- **Odd years, like 2019, are required count years. Most CoCs count every year. Communities must count on a day in the last 10 days of January unless HUD approves an exception.**

# PIT: Total Homelessness

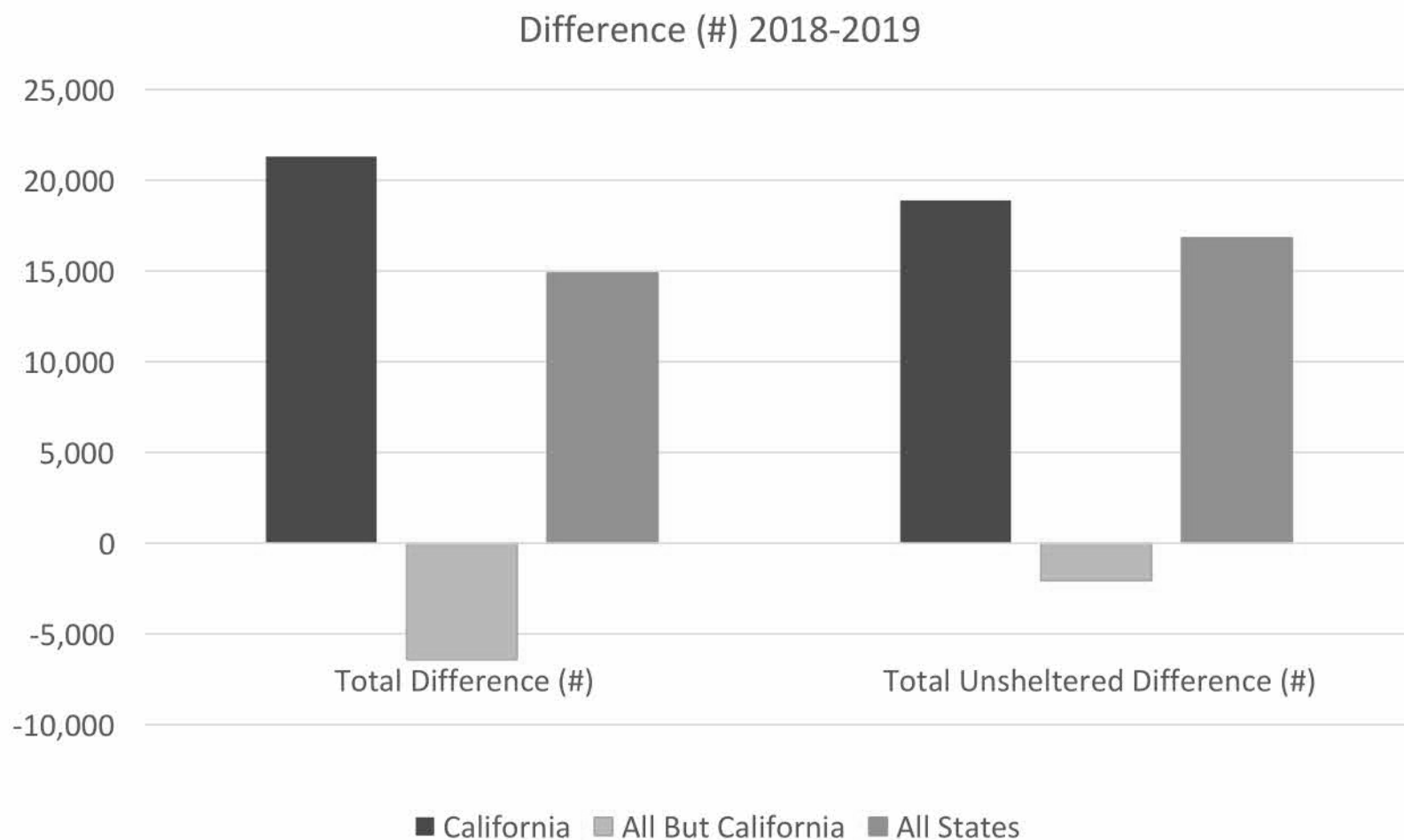


Total homeless persons counted in the 2019 PIT count: 567,715 (an increase of 2.7% since 2018)

# Total Homeless Persons: Explanation

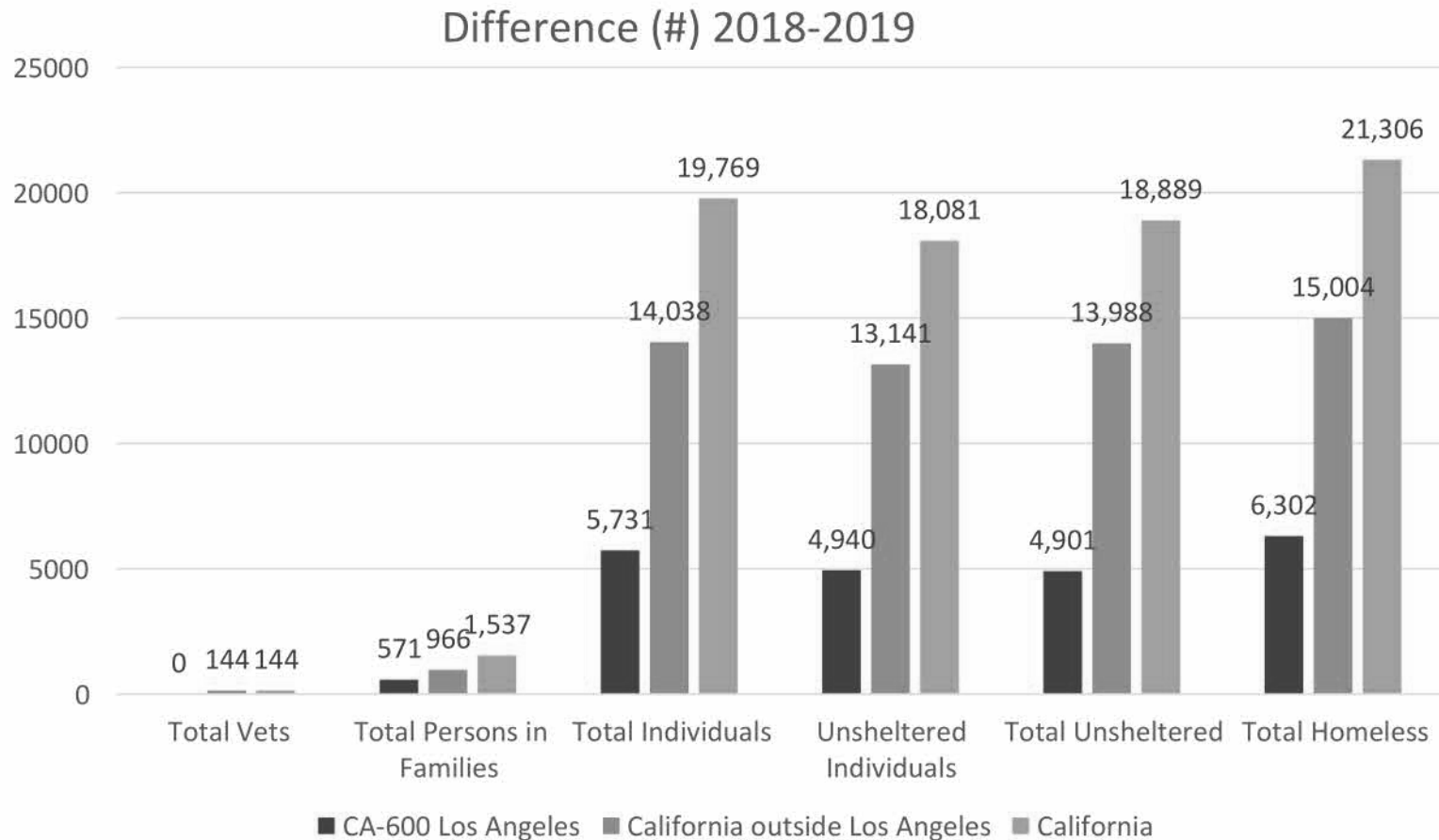
- There was a very large increase in homelessness in California (21,306 people), which accounted for more than the total increase Sheltered homelessness continued a 6-year downward trend
- An increase in unsheltered homelessness (17,739 individuals, or 9.1%) offset the progress in sheltered homelessness The decline in sheltered homelessness was not related to the rise in unsheltered homelessness (unsheltered homelessness generally did not rise because communities closed shelters).

# What is going on in California?





# What is going on in California?



# Largest Increases in Homelessness (State)

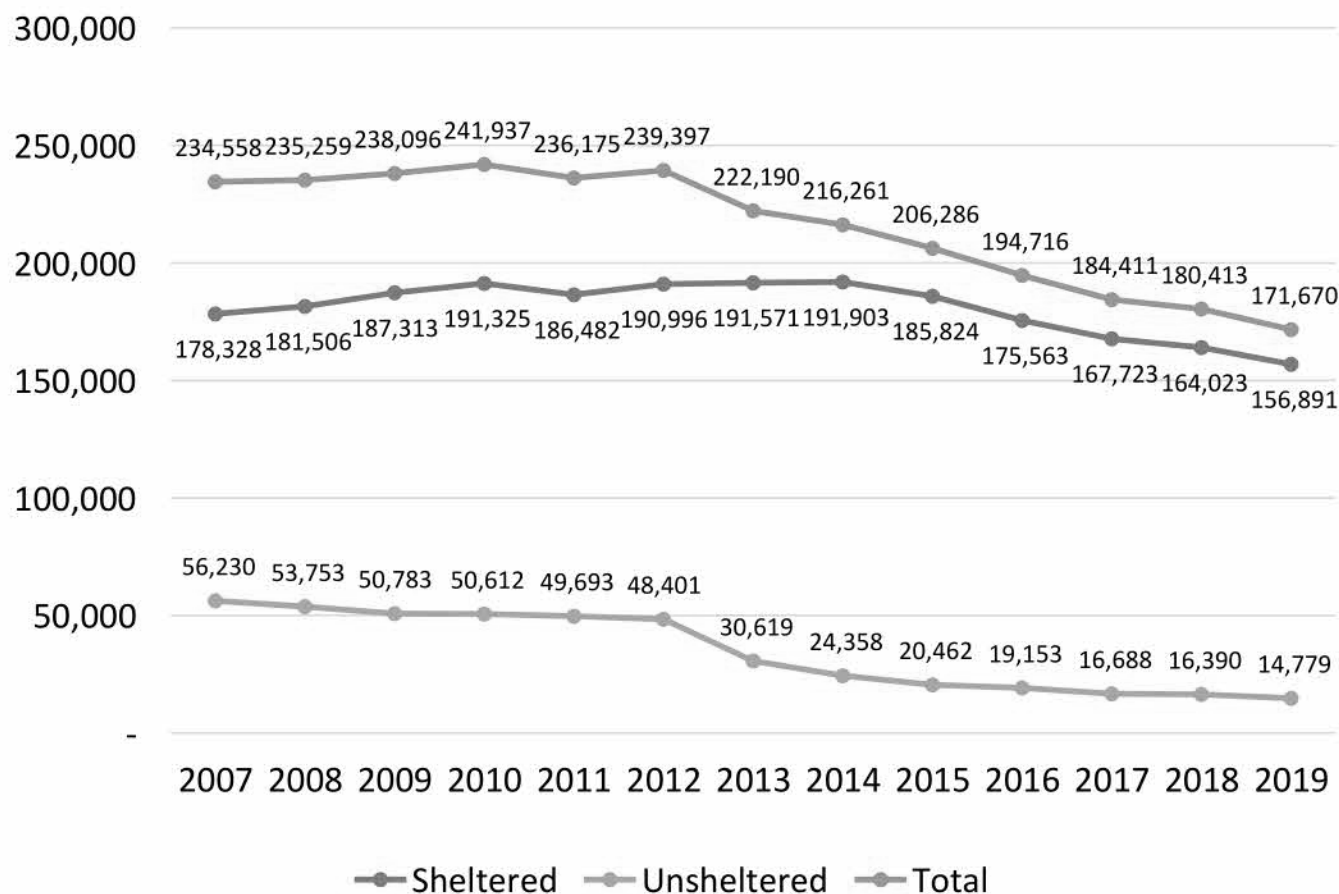
State	Total Difference (#)	Total Difference (%)	Total Unsheltered Difference (#)	Total Unsheltered Difference (%)	Total
CA	21,306	16%	18,889	21%	151,278
OR	1,400	10%	1,217	14%	15,876
GA	944	10%	281	8%	10,443
MN	734	10%	532	47%	7,977
NM	690	27%	463	58%	3,241

# Largest Decreases in Homelessness (State)

State	Total Difference (#)	Total Difference (%)	Total Unsheltered Difference (#)	Total Unsheltered Difference (%)	Total
FL	-2,702	-8.7%	-917	-6.8%	28,328
MA	-1,597	-8.0%	-156	-15.8%	18,471
CO	-1,238	-11.4%	-2,141	-49.5%	9,619
CT	-943	-23.7%	-125	-21.5%	3,033
WA	-727	-3.3%	-1,064	-10.0%	21,577

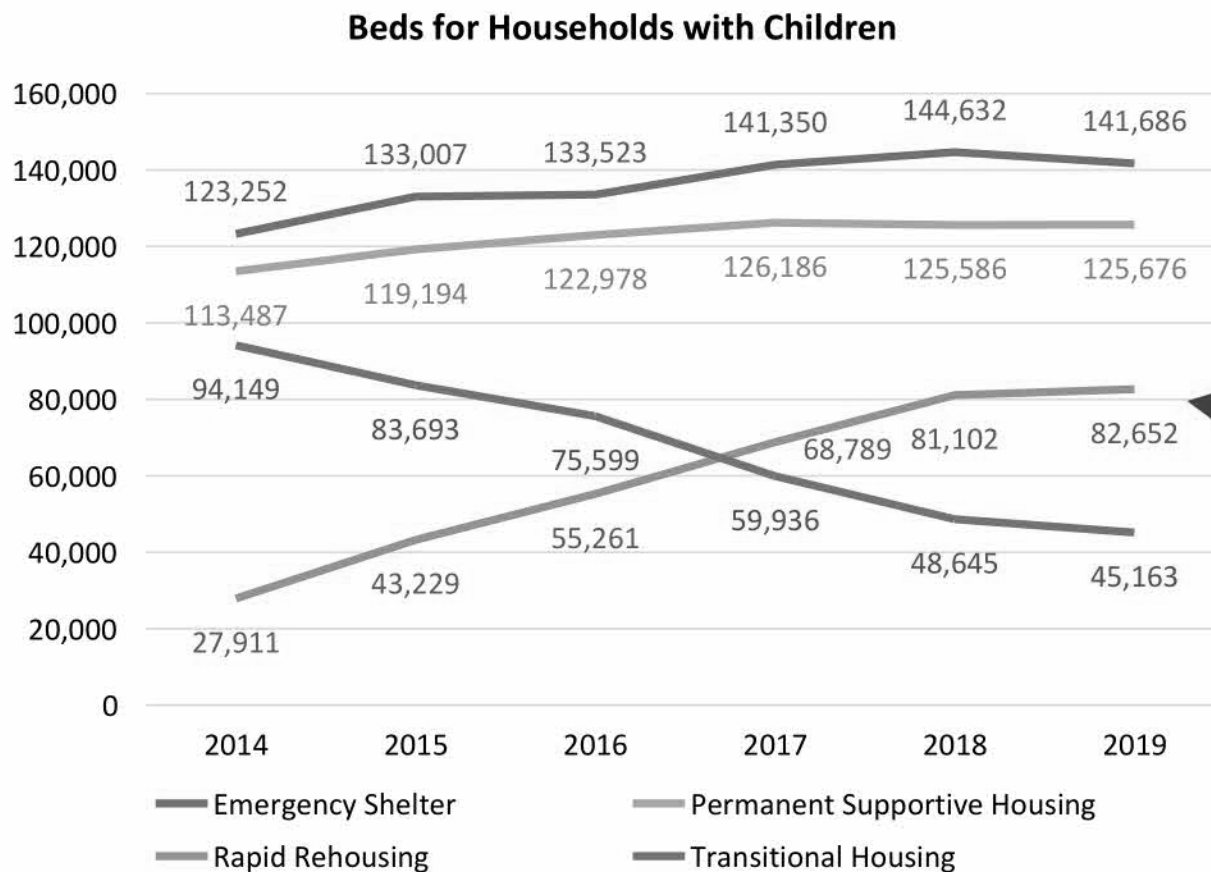
# Family Homelessness

## Point-in-Time Count Summary: Homeless Persons in Families



Homeless persons in families declined by 4.8% since 2018 and 29% since 2010.

# Shifting to Rapid Re-Housing Is Contributing to Decreased Family Homelessness

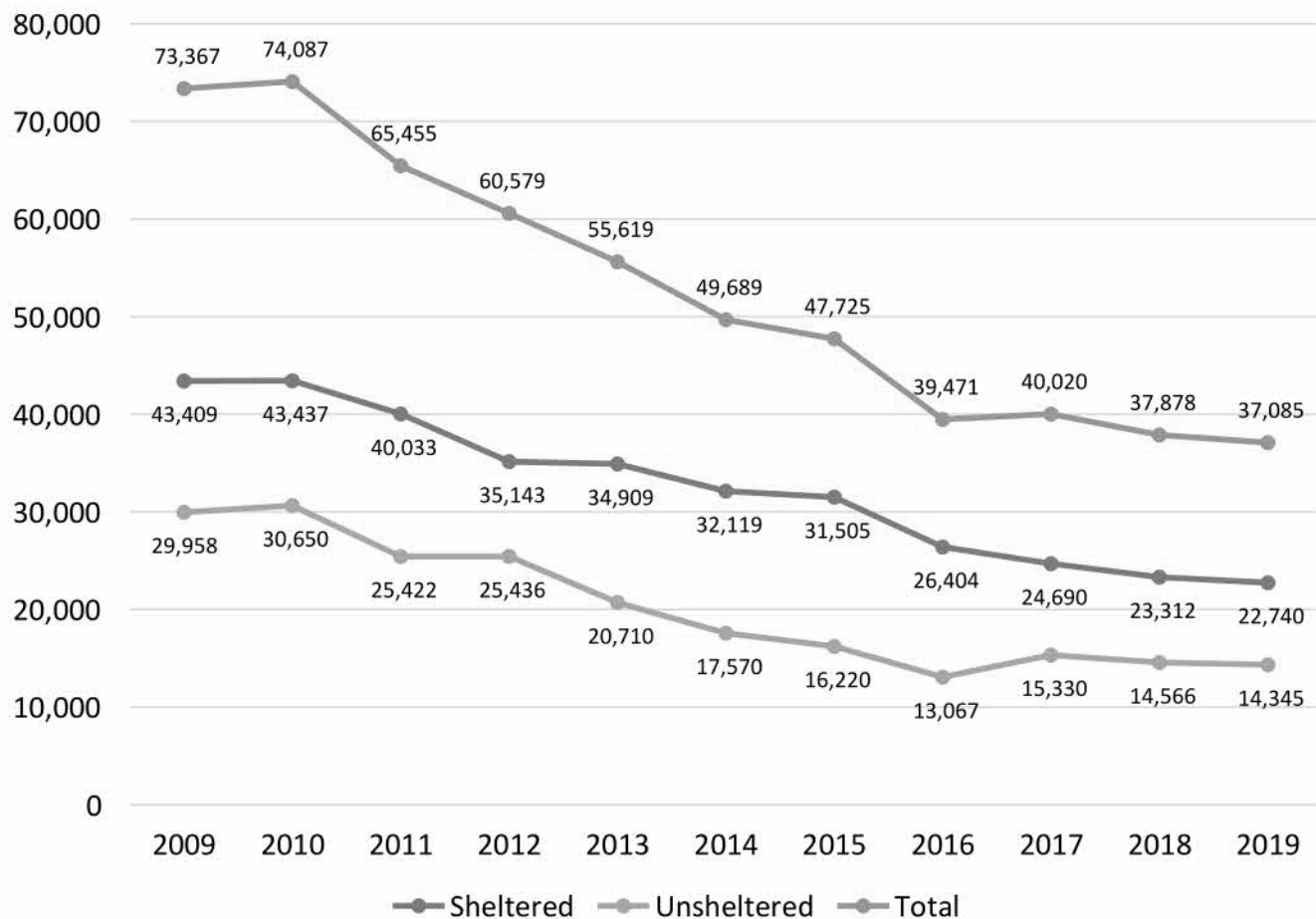


Communities are increasingly using rapid re-housing for families.

# Family Homelessness: Other Explanations

- Coordinated entry efforts have better prioritized resources for families  
There is no particular geographic pattern in reductions in family homelessness  
Decreases in family homelessness were present in large cities (New York, D.C.), small cities (Lynn & Springfield, Massachusetts), and rural areas (Balance of State Colorado)

# Veteran Homelessness



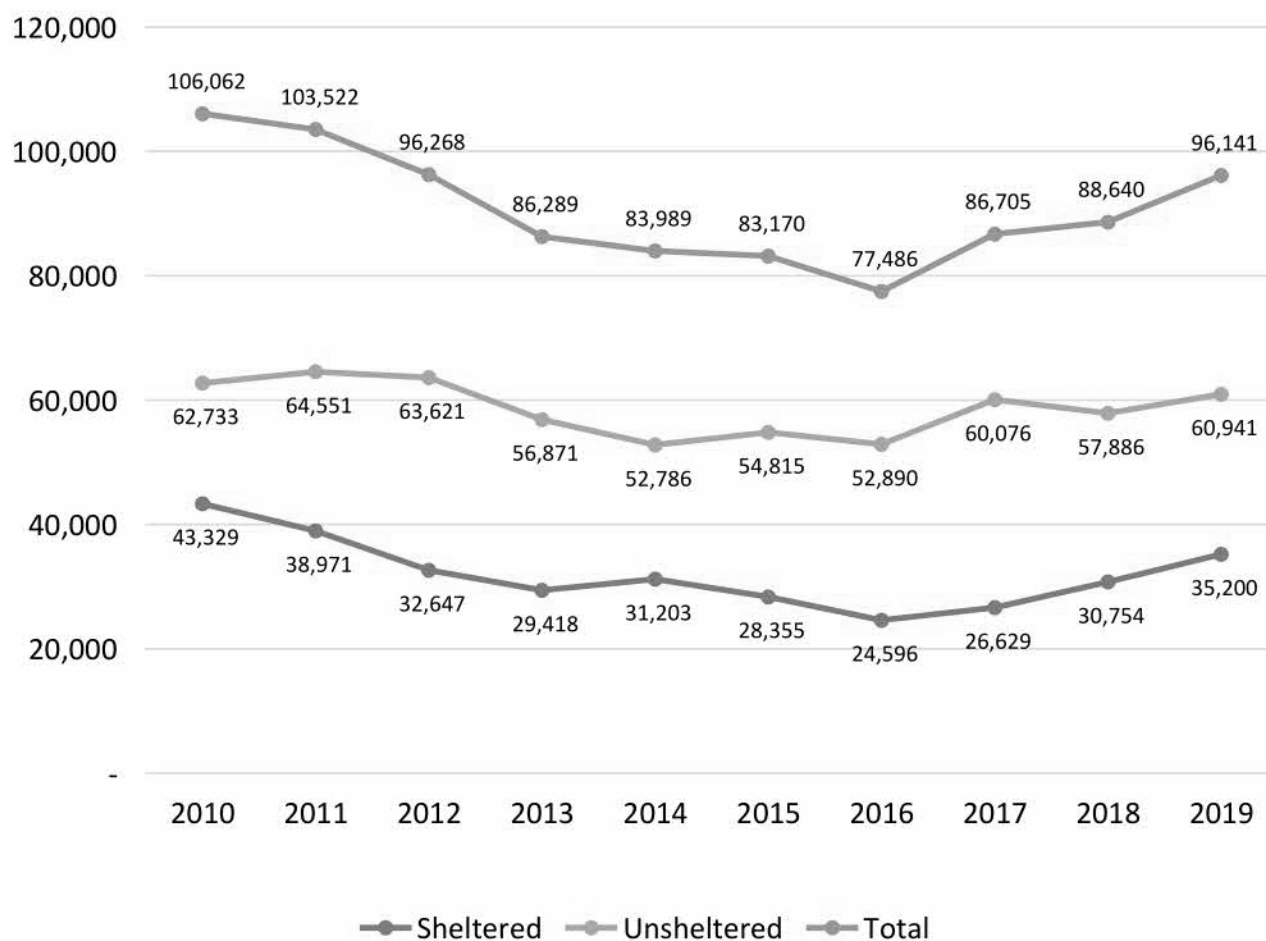
Veteran Homelessness declined by 2.1% since 2018 and 49.9% since 2010. Female Veteran Homelessness increased 2.3% to 3,292.

# Homeless Veterans: Explanation

- 209 of 400 CoCs decreased veteran homelessnessOf the 10 CoCs with the most homeless veterans, all but New York City are in the WestImproved community-level implementation and partnerships have contributed to progressHUD, VA, and USICH have coordinated very closely to ensure that HUD-VASH and other resources are used as effectively as possible77 communities and 3 states have effectively ended veteran homelessness



# Chronic Homelessness (Individuals)



Chronic Homelessness among individuals has increased by 8.5% since 2018 and 24% since 2016.

# Chronic Homelessness: Vulnerability

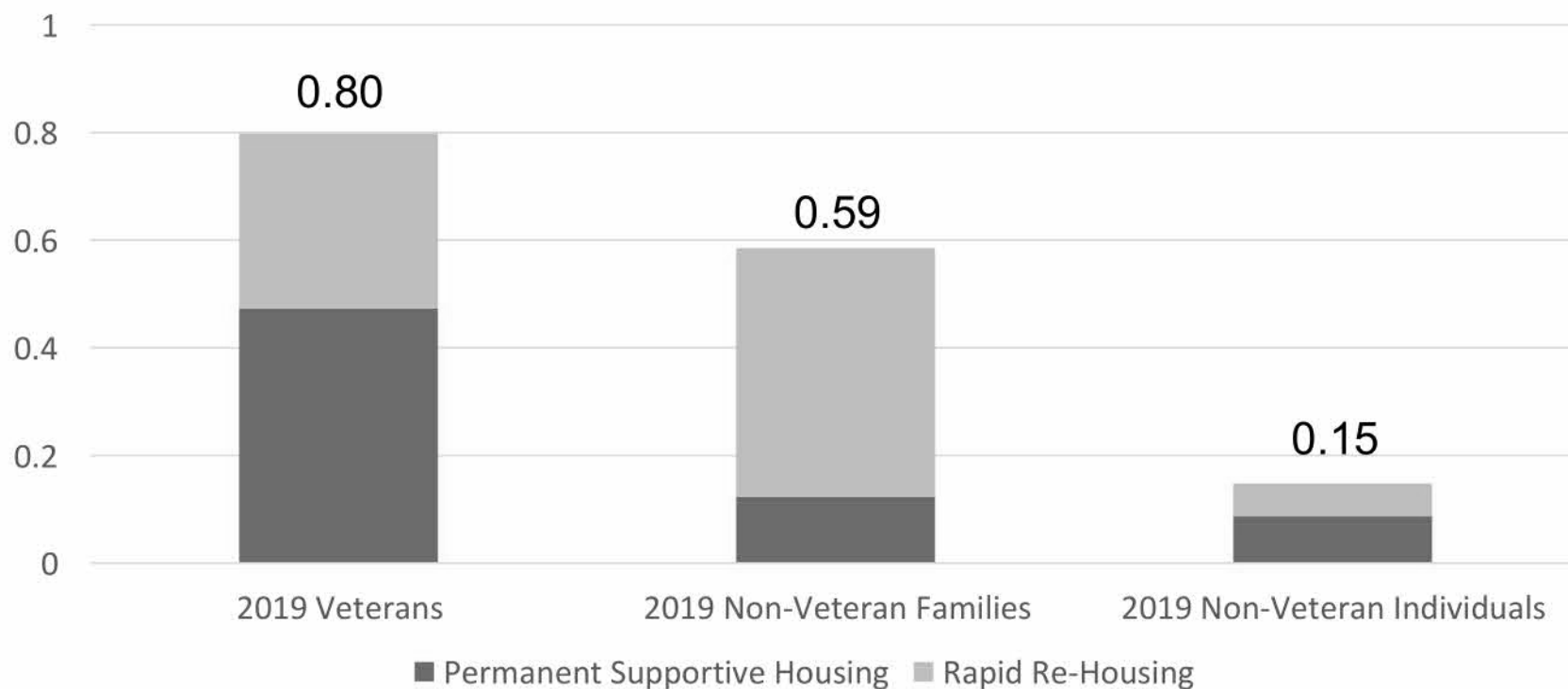
- There is a lot of overlap between unsheltered homelessness and chronic homelessness. High levels of Tri-Morbidity (presence of mental health, physical health, and substance use challenges) among unsheltered: 50% overall and 75% among women. People who are unsheltered typically had health problems when they first became homeless.

# Chronic Homelessness: Explanation

- The increase in chronic homelessness was concentrated on the west coast: 8 of the 10 CoCs with the largest increases were in California  
Chronically Homeless Individuals are the only sub-population where the number of unsheltered is much greater than the number of sheltered  
There are far fewer interventions for non-veteran individuals

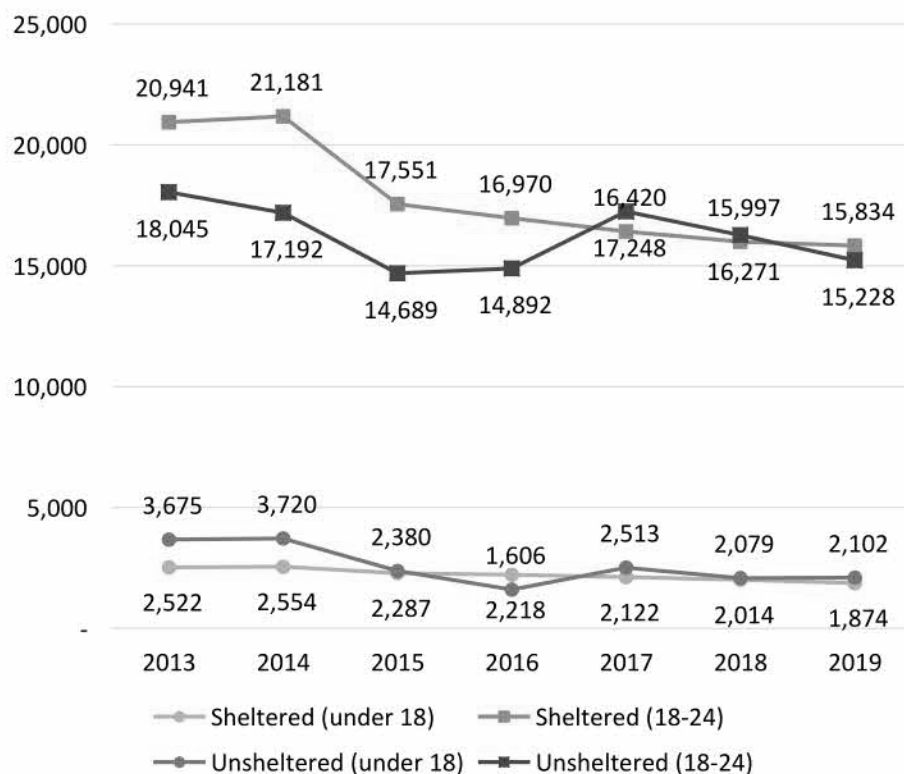
# Limited Interventions for Non-Veteran Individuals

**Ratio of Permanent Housing Interventions to People by Household Type (1.0 = 1 bed per person)**

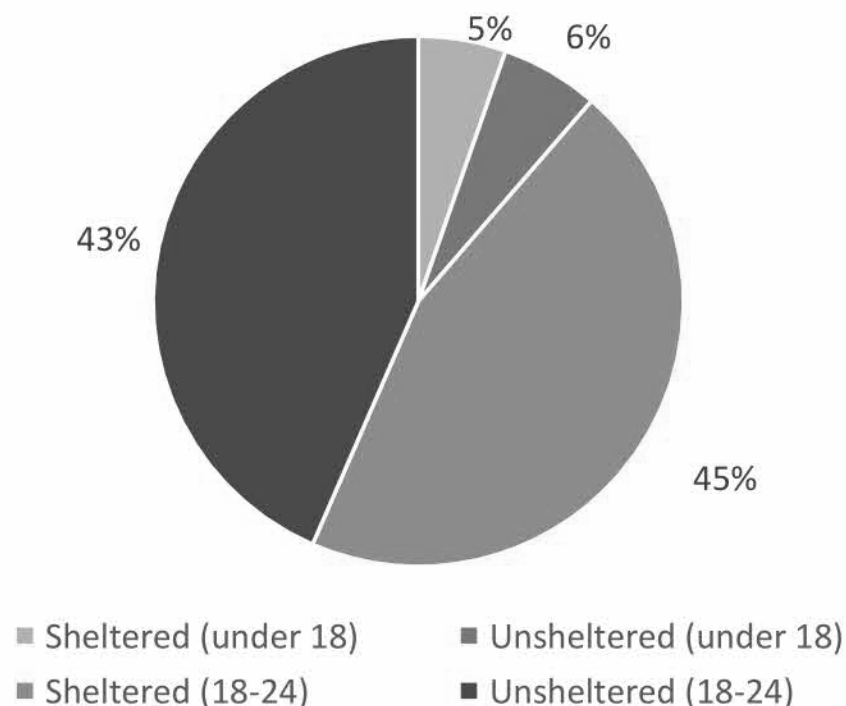


Note that the PSH figure is calculated by taking 17% (1 in 6 beds annually) of the total to indicate how much is likely to be available through annual turnover. Also, this chart represents the nationwide picture, but there is wide variation between communities.

# Youth Homelessness



Homeless Youth 2019 : 35,038

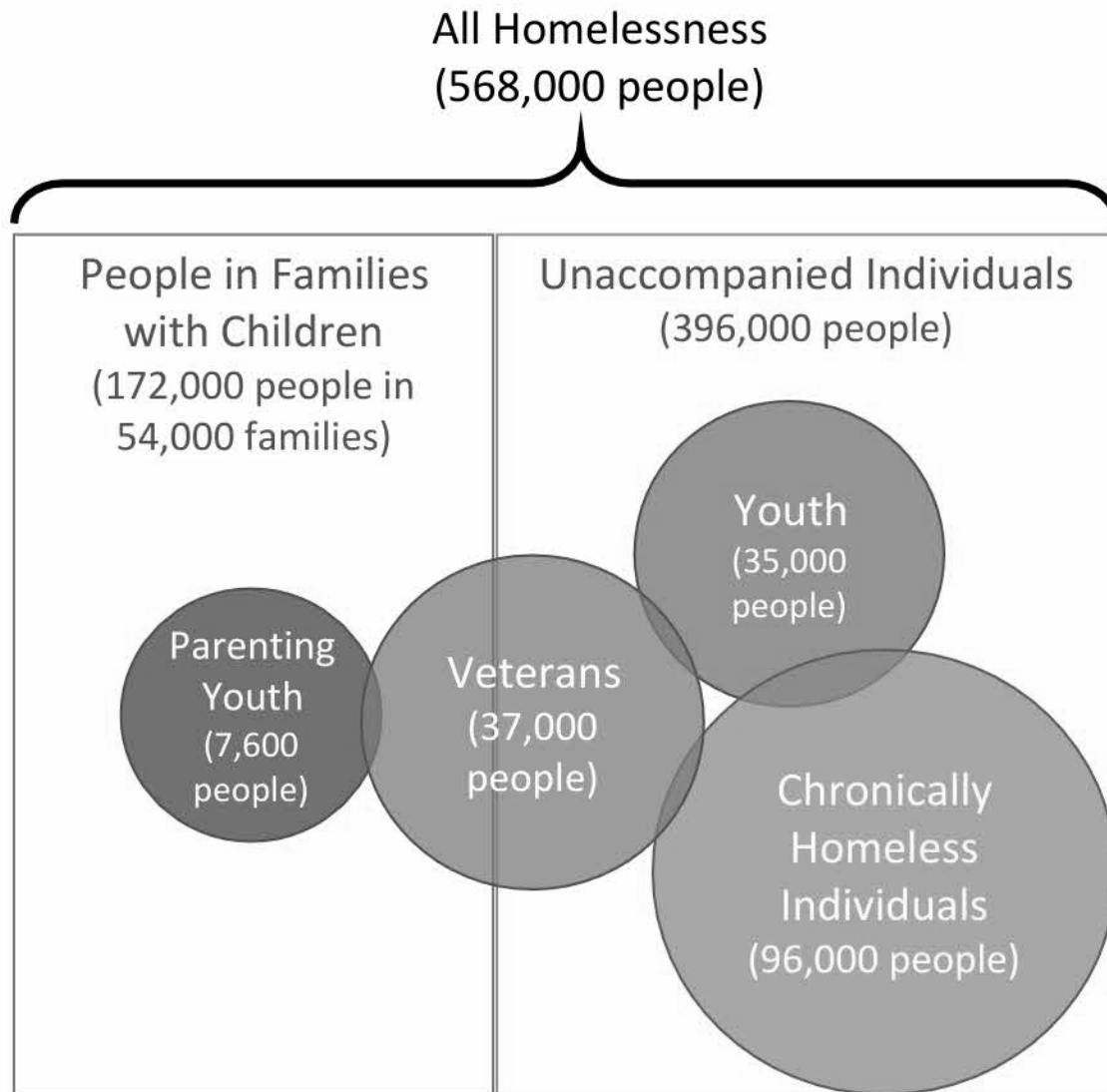


Unaccompanied youth homelessness declined by 3.6% since 2018) There were also 7,564 parenting youth and 9,724 children of parenting youth identified in 2019.

# Homeless Youth: Explanation

- In 2017 HUD and communities worked to ensure more accurate counts of youth (those under 25) Despite a fluctuating count of unsheltered youth age 18-24, the total youth experiencing homelessness is on a downward trend since 2013 The Youth Homelessness Demonstration Program (YHDP) has awarded \$33 million to 10 sites in 2017, \$43 million to 11 sites in 2018, and is about to award \$75 million to 23 additional sites Youth Homelessness Declined in 8 out of 10 Round 1 YHDP Sites

# Explanation of Categories



**Families with Children:** Households who have children under 18.

**Unaccompanied Individuals:** People of any age who are by themselves, and households with more than one adult where there are no children under 18. There is no overlap between families with children and unaccompanied individuals. **Youth:** Unaccompanied individuals who are either under 18 or 18-24. We also report the number of parenting youth, who are not included in the youth total, but include parents who are under 24 and have children under 18. **Chronically Homeless Individuals:** Unaccompanied individuals, including youth, who have a disability and have been homeless for at least a year or on 4 separate occasions in the past 3 years. There are also chronically homeless families with children, but we generally don't report them separately from other families with children. **Veterans:** Overlaps with all other groups. Veterans can be unaccompanied individuals or members of families with children, they can be chronically homeless individuals and they can be youth.

# Key Terms: Types of Housing Assistance

- **Emergency Shelter (ES)** is a facility with the primary purpose of providing temporary shelter for homeless people. **Transitional Housing Programs (TH)** provide people experiencing homelessness a place to stay combined with supportive services for up to 24 months. **Rapid Rehousing (RRH)** provides short-term or medium-term assistance (up to 24 months) where the lease for units must be between the landlord and the program participant, the program participant must be able to select the unit they lease, and the provider cannot impose a restriction on how long the person may lease the unit. **Permanent Supportive Housing (PSH)** is a program designed to provide housing (project- and tenant-based) and supportive services on a long-term basis to homeless people with disabilities.





The Real Estate Roundtable

## **HOMELAND SECURITY TASK FORCE (HSTF) MEETING**

**CONRAD HOTEL  
(GRAND BALLROOM D – 2<sup>ND</sup> FLOOR)  
WASHINGTON, DC**

**JANUARY 29, 2020**

### **ANTICIPATED ATTENDEES**

Scott Allan	Related Companies
Jeffrey Alpaugh	Marsh & McLennan
Steven D. Bandolik	Deloitte LLP
Joseph Billy, Jr.	JB Consulting
John Bravacos	U.S. Department of Housing and Urban Development (HUD)
Jay C. Butler	Centers for Disease Control & Prevention
Steve Castor	CBRE/Global Security & Crisis Management
Ben Comm	Cushman & Wakefield
John C. Cushman, III	Cushman & Wakefield, Inc.
Christa Dommers	Seyfarth Shaw LLP
Kevin Donnelly	National Multifamily Housing Council
Nia Duggins	National Association of Realtors®
John Felker	U.S. Department of Homeland Security
Gregg Gerken	TD Bank
Grayson D. Gill, Jr.	CBRE Investor Services
Alexandra S. Glickman	Arthur J. Gallagher & Co.
Robert Gordon	American Property Casualty Insurance Association
Andy Jabbour	Gate 15
Morgan C. Kane	Metropolitan Police Department
Dan Kennedy	Unibail-Rodamco-Westfield
Heather Kreager	Sammons Enterprises, Inc.
Elizabeth A. Lowe, J.D.	Custom House Risk Advisors
Amanda S. Mason	Related Companies
Molly Mikuljan	Silverstein Properties, Inc.
K. Teya Moore	CCIM/Benjamin and Banks Real Estate, LLC
Marshall Nevins	Northwood Investors
Megan Novak	Building Owners and Managers Association International
Charles O'Byrne	Related Companies
Donald P. O'Donnell	Empire State Realty Trust, Inc.
Adam Oates	Truist
Wendy Peters	Willis Towers Watson

Jennifer Platt  
Eric Schake  
Brian P. Schley  
Robert S. Sherman  
Blake Spencer  
Vincent M. Sultana  
Christopher Tognola

International Council of Shopping Centers  
Willis Towers Watson  
AvalonBay Communities, Inc.  
American Tower Corporation  
Johnson Development Associates, Inc.  
Empire State Realty Trust, Inc.  
Brean Capital, LLC



## The Real Estate Roundtable

### MEMORANDUM

January 25, 2020

TO: Homeland Security Task Force

FROM: Dan Kennedy, Co-Chair  
Charlie McGonigal, Co-Chair  
Chip Rodgers

RE: January 29, 2020 Joint Session

We look forward to seeing you at a special joint session of our Homeland Security Task Force (HSTF) and Risk Management Working Group (RMWG) on Wednesday, January 29 at the Conrad Washington, DC – 950 New York Ave NW, Washington, DC. The meeting runs from 8:30 AM - 1:30 PM, with a working lunch.

This meeting will focus on the current threat picture and updating the Task Force on recent strategies to address these evolving threats and manage risk.

About 550,000 Americans are homeless on any given night, according to a 2016 report by the U.S. Department of Housing and Urban Development. Close to seven of ten homeless people take temporary refuge in emergency shelters or transitional housing. The remainder are “unsheltered” homeless, many of whom sleep on the street or gather in makeshift encampments for protection. About one-third of the homeless population consists of families with children. The government has tried to tackle the problem of homelessness on nearly every level, but comprehensive solutions have proven elusive, despite billions spent over time. To discuss the scale and urban challenges of the problem, we are pleased to be joined by John Bravacos (General Deputy Assistant Secretary for Community Planning and Development (CPD), U.S. Department of Housing and Urban Development). For the public health and legal aspects of this crisis, we are pleased to be joined by Jay C. Butler, MD (Deputy Director for Infectious Diseases, Centers for Disease Control and Prevention) and Morgan C. Kane (First District Commander, Metropolitan Police Department, Washington, DC).

Real estate continues to face an array of acute risks from terrorism, natural catastrophes and cyber threats. In addition to risk mitigation strategies, risk management is an integral part of maintaining the economic security of the industry. We will explore the current state of the insurance markets – liability, property, umbrella – and the implications for real estate with an all-star team of insurance market participants including Robert Gordon (Senior Vice President, Policy Development and Research, American Property Casualty Insurance Association), Jeffrey Alpaugh, (Global Real Estate & Hospitality Practice Leader, Marsh), Alexandra Glickman (Senior Managing Director, Global Practice Leader-Real Estate & Hospitality, Arthur J. Gallagher & Co.), Wendy Peters (Executive Vice President, Global Terrorism Practice Leader, Willis Towers Watson), and Eric Schake (Executive Vice President, Real Estate and Hospitality, Willis Towers Watson).

To provide us with an update on the current cyber threat environment, we are pleased to welcome John Felker (Assistant Director, Integrated Operations Division, Cybersecurity and Infrastructure Security Agency, U.S. Department of Homeland Security) and Jonathan Halperin, CISA, U.S. Department of Homeland Security.

As always, these discussions are closed to the press and off-the-record, so we hope to engage each of you in a series of dynamic roundtable discussion on these and other relevant homeland security issues. Enclosed please find an agenda for the meeting.



The Real Estate Roundtable

# SPECIAL JOINT SESSION HOMELAND SECURITY TASK FORCE RISK MANAGEMENT WORKING GROUP MEETING

Dan Kennedy, Co-Chair  
Charlie McGonigal, Co-Chair

*Conrad Washington, DC  
950 New York Ave NW, Washington, DC*

Wednesday, January 29, 2020  
8:30 AM – 1:00 PM

## AGENDA

8:30 – 8:45 AM    **Welcome / Opening Comments**

8:45 – 10:15 AM    **Addressing Homelessness: Urban Health, Law Enforcement**

- **John Bravacos**, General Deputy Assistant Secretary for Community Planning and Development (CPD), U.S. Department of Housing and Urban Development
- **Jay C. Butler, MD**, Deputy Director for Infectious Diseases, Centers for Disease Control and Prevention
- **Morgan C. Kane**, First District Commander, Metropolitan Police Department, Washington, DC

10:15 – 10:30 AM    **Break**

10:30 – 11:15 AM    **State of Insurance Markets: Implications for Real Estate**

- **Robert Gordon**, Senior Vice President, Policy Development and Research, American Property Casualty Insurance Association
- **Jeffrey Alpaugh**, Global Real Estate & Hospitality Practice Leader, Marsh
- **Alexandra Glickman**, Senior Managing Director, Global Practice Leader-Real Estate & Hospitality at Arthur J. Gallagher & Co.
- **Eric Schake**, Executive Vice President, Real Estate and Hospitality, Willis Towers Watson
- **Wendy Peters**, Executive Vice President, Global Terrorism Practice Leader, Willis Towers Watson

11:15 – 11:45 AM    **Cyber Threat Update**

- **John Felker**, Assistant Director, Integrated Operations Division (IOD), Cybersecurity & Infrastructure Security Agency, U.S. Department of Homeland Security
- **Jonathan Halperin**, CISA, U.S. Department of Homeland Security

12:00 – 1:00 PM    **Working Lunch: Open Forum – Calibrating HSTF – What's Next?**

1:00 PM    **Meeting Wrap-up**

**Bios:**

**JOHN BRAVACOS**  
**GENERAL DEPUTY ASSISTANT SECRETARY**  
**OFFICE OF COMMUNITY PLANNING & DEVELOPMENT**  
**U.S. DEPARTMENT OF HOUSING & URBAN DEVELOPMENT**

John Bravacos returned to HUD in 2017 and currently serves as the General Deputy Assistant Secretary for the Office of Community Planning and Development (CPD). He is the principal advisor to the Assistant Secretary for CPD and supports him in planning, developing, administering, coordinating and evaluating the Community Development Block Grant program, HOME Investment Partnerships, Emergency Solutions Grants, Technical Assistance and Capacity Building, Special Needs programs, and the Community Development Block Grant Disaster Recovery program.

As a lawyer for more than 30 years, Mr. Bravacos' practice has been primarily real estate and housing focused. He has represented county and municipal boards and offices, real estate developers, non-profit housing entities, neighborhood groups, and homeowner and condominium associations. Mr. Bravacos was twice elected to the Tredyffrin Township Board of Supervisors, serving eight years, two as Chairman. The most populous township in Chester County, PA, Tredyffrin borders on Valley Forge National Historic Park.

During the George W. Bush Administration, Mr. Bravacos served as HUD's Regional Director for Region III, overseeing HUD's operations in the Mid-Atlantic states. Prior to the inauguration in January 2017, Mr. Bravacos served on the Presidential Transition Team for HUD. He led the landing team into the Agency and developed an action plan for the new Administration.

In the summer of 2017, he returned to HUD as a Senior Advisor to Secretary Benjamin Carson. In November of 2017, Mr. Bravacos was appointed Director of HUD's Executive Secretariat, with responsibility for Secretarial Correspondence, Privacy, Records, and Freedom of Information Act programs. He is still the Senior Agency Official for Privacy, and he leads the task force rewriting the regulations that implement Section 3 of the HUD Act of 1968. In August of 2018, Mr. Bravacos was moved to Public and Indian Housing (PIH). There, as the Senior Advisor, he worked with troubled housing authorities, addressed enforcement challenges and provided policy support pending the confirmation of the Assistant Secretary.

Mr. Bravacos is a graduate of the Pennsylvania State University with a Bachelor of Arts in Political Science. He received his law degree from Villanova University Law School.

**JAY C. BUTLER, MD**  
**DEPUTY DIRECTOR FOR INFECTIOUS DISEASES**  
**CENTERS FOR DISEASE CONTROL AND PREVENTION**

Jay C. Butler, MD is the Deputy Director for Infectious Diseases with the Centers for Disease Control and Prevention. In this capacity, he provides leadership to the efforts of CDC's three infectious disease national centers and helps to advance the agency's cross-cutting infectious disease priorities.

Dr. Butler has 30 years of experience in increasingly complex public health leadership and management positions. He graduated from North Carolina State University with a BS in zoology, received his MD at the University of North Carolina, and did internship and residency training in medicine and pediatrics at Vanderbilt. After completing CDC's Epidemic Intelligence Service in the Wisconsin Division of Health, Dr. Butler completed a preventive medicine residency with the Respiratory Diseases Branch in the National Center for Infectious Diseases, and an infectious disease fellowship at Emory University. He is board certified in medicine, pediatrics and infectious diseases, and has served in public health positions at federal, state, and tribal government, including completing more than 22 years in the Commissioned Corps of the US Public Health Service, from which he retired at the level of Captain (Medical Director) in 2012.

From 1998-2005, Dr. Butler was Director of the Arctic Investigations Program and from June 2009 to March 2010 he directed CDC's 2009 H1N1 Pandemic Vaccine Task Force, which achieved emergency vaccination of more than 80 million Americans. Dr. Butler made critical contributions to emerging infections, including serving on the Hantavirus Task Force in CDC's Viral Special Pathogens in 1993 and 1994. He held leadership roles in multiple emergency responses, including CDC's response to bioterrorist anthrax in 2001.

Dr. Butler has also held multiple leadership roles in Alaska, including Chief Medical Officer for the Alaska Department of Health and Social Services (2014-2018 and 2007-2009), State Epidemiologist (2005-2007), and Senior Director of the Division of Community Health Services for the Alaska Native Tribal Health Consortium (ANTHC)(2010-2014). He was President of the Association of State and Territorial Health Officials in 2016-2017, and has made important contributions to public health approaches to reducing harms associated with addiction.

**JOHN FELKER**  
**ASSISTANT DIRECTOR, INTEGRATED OPERATIONS DIVISION (IOD)**  
**CYBERSECURITY AND INFRASTRUCTURE SECURITY AGENCY (CISA)**  
**DEPARTMENT OF HOMELAND SECURITY**

John Felker serves as the Assistant Director, leading the Integrated Operations Division (IOD) for the Department of Homeland Security's Cybersecurity and Infrastructure Security Agency (CISA). IOD focuses integrated operations across the Agency extending to the ten Regional CISA elements and leading intelligence, operational planning and mission execution with emphasis on risk mitigation and response efforts.

He was the Director of the National Cybersecurity and Communications Integration Center from August 2015 to June 2019. Prior to joining DHS, Felker served as Director of Cyber and Intelligence Strategy for HP Enterprise Services.

During a 30-year career in the US Coast Guard, Felker served in various command assignments in operational, cyber and intelligence organizations. A sought-after cybersecurity expert, Felker is a frequent speaker at national and international cybersecurity conferences.

He is currently on the board of directors of the Operation Renewed Hope Foundation, the board of advisors for the Military Cyber Professionals Association, and the board of governors of the Army Navy Country Club.

Felker graduated from Ithaca College with a Bachelor of Science in 1978 and earned his Master of Arts in Public Administration from the Maxwell School of Citizenship and Public Affairs at Syracuse University in 1995.

**ROBERT GORDON**  
**SENIOR VICE PRESIDENT, POLICY**  
**RESEARCH & INTERNATIONAL**  
**AMERICAN PROPERTY CASUALTY INSURANCE ASSOCIATION**

Robert Gordon is the senior vice president, policy development and research for the American Property Casualty Insurance Association (APCIA). He is responsible for working with APCIA members to develop and frame public policy positions on the opportunities and challenges facing the property casualty insurance industry at the state, federal and international levels. Gordon also coordinates policy support for APCIA's extensive state and federal advocacy efforts, media outreach and information products. He held the same title with the Property Casualty Insurers Association of America (PCI) prior to its merger with the American Insurance Association (AIA) on January 1, 2019.

Prior to joining PCI in August 2008, Gordon was the parliamentarian, senior counsel and ethics compliance officer for the Committee on Financial Services in the U.S. House of Representatives.



Through his work, Gordon provided strategic counsel on the Nonadmitted and Reinsurance Reform Act, the Terrorism Risk Insurance Act, the State Modernization and Regulatory Transparency Act and the Risk Retention Act. He also contributed to policy issues relevant to the property casualty insurance industry such as data security, privacy, liability reform and the Fair Credit Reporting Act amendments.

While with the Committee on Energy & Commerce, Gordon developed and negotiated legislation on issues ranging from banking to health care to consumer safety, including the Gramm-Leach-Bliley Act. He has a long history of influencing policy development and leading research initiatives from his early work as legal counsel for Representative David Dreier (R-CA) and as an associate with Wiley, Rein & Fielding.

**MORGAN C. KANE  
FIRST DISTRICT COMMANDER  
METROPOLITAN POLICE DEPARTMENT  
WASHINGTON, DC**

Commander Morgan C. Kane currently serves as the Commander of the First District. Located in the lower central portion of the District of Columbia, the First District is home to the city's business and political center. It includes some of our nation's most recognized and cherished landmarks, as well as some of the city's most interesting and diverse neighborhoods. Morgan C. Kane was appointed as the commander of the First District in August 2016.

Commander Kane joined the Metropolitan Police Department in December 1998, and began her career as a patrol officer in the First District following her training at the Metropolitan Police Academy. She was promoted to sergeant in 2004. Three short years later, in 2007, she made lieutenant. In 2012, she was promoted to captain and became an inspector in 2014.

During her 20-year career with the MPD, Commander Kane has worked in a variety of posts. In addition to patrol work as a sergeant and a captain, Commander Kane has also been assigned to the Office of Organizational Development, the Office of Homeland Security and Counter-Terrorism, and the Executive Office of the Chief of Police.

Commander Kane has received numerous awards throughout her career. She has received Achievement Medals, Commanding Officers Commendations, and the PSA Officer of the Year. Additionally, while serving as an Assistant District Commander in the Fifth District in 2013, she was recognized as Captain of the Year.

Commander Kane holds a Bachelor's degree in Paralegal Studies from Marymount University as well as a Masters Degree in Public Administration from the University of District of Columbia. She is also a resident of the First District.

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** Mon, 10 Feb 2020 14:00:11 +0000  
**To:** Green, Hugh (CDC/OD/OCS)  
**Subject:** Fwd: Privileged/Pre-Decisional

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**From:** McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>  
**Sent:** Monday, February 10, 2020 8:37:56 AM  
**To:** Messonnier, Nancy (CDC/DDID/NCIRD/OD) <nar5@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>  
**Cc:** Cetron, Marty (CDC/DDID/NCEZID/DGMQ) <mzc4@cdc.gov>; Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>  
**Subject:** FW: Privileged/Pre-Decisional

(b)(5)

**From:** AS2KTC (b)(6)  
**Sent:** Monday, February 10, 2020 12:05 AM  
**To:** 'Alex Azar' <ama2@hhs.gov>; Blair, Robert (b)(6)@who.eop.gov; Pottinger, Matthew F. EOP/WHO <(b)(6)@who.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAID) [E] (b)(6)@niaid.nih.gov; Biegunse@state.gov; Kan, Derek T. EOP/OMB (b)(6)@omb.eop.gov; Joel.Szabat@dot.gov; Liddell, Christopher P. EOP/WHO (b)(6)@who.eop.gov; Grogan, Joseph (b)(6)@who.eop.gov;  
**Cc:** Policy Coordinator (b)(6)@who.eop.gov; Pataki, Tim A. EOP/WHO <(b)(6)@who.eop.gov>; Williams, Michael B. EOP/WHO <(b)(6)@who.eop.gov>; Hoelscher, Douglas L. <(b)(6)@who.eop.gov>; McKenna, Michael A. EOP/WHO <(b)(6)@who.eop.gov>; Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>; Kellogg, Joseph Keith K. Jr. EOP/OVP <(b)(6)@ovp.eop.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Ruggiero, Anthony J. EOP/NSC (b)(6)@nsc.eop.gov; Ferro, Phil J. EOP/NSC <(b)(6)@nsc.eop.gov>; Cetron, Marty (CDC/DDID/NCEZID/DGMQ) <mzc4@cdc.gov>; Mango, Paul (HHS/IOS) <Paul.Mango@hhs.gov>; Ditto, Jessica E <(b)(6)@who.eop.gov>  
**Subject:** Privileged/Pre-Decisional

To my fellow task force members,

(b)(5)

(b)(5)



(b)(5)

I look forward to speaking with you all again this afternoon.

Ken Cuccinelli

Acting Deputy Secretary  
Department of Homeland Security

**From:** Schuchat, Anne MD (CDC/OD)  
**Sent:** Mon, 10 Feb 2020 14:12:18 +0000  
**To:** McGowan, Robert (Kyle) (CDC/OD/OCS); Messonnier, Nancy (CDC/DDID/NCIRD/OD); Jernigan, Daniel B. (CDC/DDID/NCIRD/ID)  
**Cc:** Cetron, Marty (CDC/DDID/NCEZID/DGMQ); Berger, Sherri (CDC/OCOO/OD)  
**Subject:** RE: Privileged/Pre-Decisional

Thanks (b)(5)

(b)(5)

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**From:** McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>  
**Sent:** Monday, February 10, 2020 8:38 AM  
**To:** Messonnier, Nancy (CDC/DDID/NCIRD/OD) <nar5@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Jernigan, Daniel B. (CDC/DDID/NCIRD/ID) <dbj0@cdc.gov>  
**Cc:** Cetron, Marty (CDC/DDID/NCEZID/DGMQ) <mzc4@cdc.gov>; Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>  
**Subject:** FW: Privileged/Pre-Decisional

(b)(5)

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**From:** AS2KTQ (b)(6) @hq.dhs.gov  
**Sent:** Monday, February 10, 2020 12:03 AM  
**To:** 'Alex Azar' <ama2@hhs.gov>; Blair, Robert (b)(6) @who.eop.gov>; Pottinger, Matthew F. EOP/WHO (b)(6) @who.eop.gov>; Redfield, Robert R. (CDC/OD) <olx1@cdc.gov>; Fauci, Anthony (NIH/NIAD/IE) <(b)(6) @niaid.nih.gov>; Biegunse@state.gov; Kan, Derek T. EOP/OMB (b)(6) @omb.eop.gov>; Joel.Szabat@dot.gov; Liddell, Christopher P. EOP/WHO (b)(6) @who.eop.gov>; Grogan, Joseph (b)(6) @who.eop.gov>; (b)(6) @who.eop.gov  
**Cc:** Policy Coordinator (b)(6) @who.eop.gov>; Pataki, Tim A. EOP/WHO (b)(6) @who.eop.gov>; Williams, Michael B. EOP/WHO (b)(6) @who.eop.gov>; Hoelscher, Douglas L (b)(6) @who.eop.gov>; McKenna, Michael A. EOP/WHO (b)(6) @who.eop.gov>; Kadlec, Robert (OS/ASPR/IO) <Robert.Kadlec@hhs.gov>; Kellogg, Joseph Keith K. Jr. EOP/OVR (b)(6) @ovp.eop.gov>; McGowan, Robert (Kyle) (CDC/OD/OCS) <omc2@cdc.gov>; Harrison, Brian (HHS/IOS) <Brian.Harrison@hhs.gov>; Ruggiero, Anthony J. EOP/NSC (b)(6) @nsc.eop.gov>; Ferro, Phil J. EOP/NSC (b)(6) @nsc.eop.gov>; Cetron, Marty (CDC/DDID/NCEZID/DGMQ) <mzc4@cdc.gov>; Mango, Paul (HHS/IOS) <Paul.Mango@hhs.gov>; Ditto, Jessica E (b)(6) @who.eop.gov>  
**Subject:** Privileged/Pre-Decisional

To my fellow task force members,

I want to suggest that we put on today's agenda two important and related questions. That of changing our public messaging and of our concurrent operational posture.

(b)(5)

(b)(5)

(b)(5)

I look forward to speaking with you all again this afternoon.

Ken Cuccinelli  
Acting Deputy Secretary  
Department of Homeland Security