Language Access Plan

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Table of Contents

Introduction................................................................................................................................... 2
LEP Policy Statement................................................................................................................... 2
Key Terms....................................................................................................................................... 3
Responsible Personnel/Offices and Oversight............................................................................ 4
FEMA Interactions with the Public ............................................................................................ 6
LEP Communities Served or Encountered ................................................................................ 8
Tracking......................................................................................................................................... 9
Language Access Procedures/Protocols...................................................................................... 9
Employee Duties and Development........................................................................................... 10
Training ....................................................................................................................................... 10
Resources ..................................................................................................................................... 11
Notice to LEP Persons ................................................................................................................ 11
Procedures for Quality Control.................................................................................................. 12
Outreach to LEP Communities ................................................................................................. 13
Monitoring and Performance Measures.................................................................................... 14
FEMA Language Assistance Accomplishments....................................................................... 15
Acronyms ..................................................................................................................................... 24
Introduction

The Federal Emergency Management Agency’s (FEMA) mission is to support our citizens and first responders to ensure that as a nation we work together to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from, and mitigate all hazards. To successfully accomplish this mission, FEMA must interact with the public and be committed to providing equal access to all persons affected by an event or hazard and ensuring diverse audiences receive critical, accessible and understandable disaster assistance communications, regardless of English language proficiency or accessible communications needs. This summary highlights FEMA’s access initiatives and activities to build trust and working relationships with diverse populations to promote community engagement throughout all phases of emergency management.

This plan applies to all organizations and program offices in FEMA, the following organizations listed are highlighted in this plan:

- Office of Equal Rights (OER)
- Office of External Affairs Disaster Operations Division (OEA)
- Office of Response and Recovery (ORR)
- Individual Assistance (IA)
- Public Assistance (PA)
- National Processing Service Centers (NPSC)
- United States Fire Academy Prevention and Information (USFA/P&I)
- National Flood Insurance Program (NFIP)
- Grant Programs Directorate (GPD)

LEP Policy Statement

FEMA adheres to the Department of Homeland Security (DHS) policy on language access in the DHS Language Access Plan\(^1\). In addition, FEMA has ensured effective communication with limited English proficient (LEP) individuals by developing and implementing a comprehensive written language assistance program that includes policies and procedures for identifying and assessing the language needs of its LEP customers/applicants. FEMA provides a range of oral and written language assistance options, including notice to LEP persons in a language they can

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\(^1\) It is the policy of DHS to provide meaningful access for individuals with limited English proficiency to operations, services, activities, and programs that support each Homeland Security mission area by providing quality language assistance services in a timely manner. DHS Components, therefore, should incorporate language access considerations into their routine strategic and business planning, identify and translate crucial documents into the most frequently encountered languages, provide interpretive services where appropriate, and educate personnel about language access responsibilities and how to utilize available language access resources. U.S. Department of Homeland Security Language Access Plan, February 28, 2012, http://www.dhs.gov/department-homeland-security-language-access-plan.
understand. FEMA monitors implementation of its language assistance plan to ensure that the rights of LEP individuals are protected. This policy applies to all FEMA offices and divisions, contractors, and subcontractors likely to have contact with LEP persons.

The Agency’s LEP Policy Statement is available to Agency personnel and the public on the internet and intranet; through brochures that address language access needs; and through other public documents published by the Agency and disseminated to the public (Appendix A), as well as Agency policy documents used by Agency personnel.

FEMA makes language access a critical element of its communication strategy. During disasters, Equal Rights Advisors (ERAD) and OEA analyze demographic information and other elements to determine the need for additional language resources. All disaster information is published in the languages identified through demographic analysis of the impacted area. Alternative formats are made available generally and specifically for persons with vision impairments, and for persons that are deaf or hard of hearing. Presently, TTY lines in use are available in English only. If a Spanish language call is received on the TTY line, the caller is re-directed to call the Relay Service or dial 711 and type the word Spanish and then the relay service will provide a Spanish TTY interpreter who will or who can assist the caller. American Sign Language (ASL) interpreters are used to communicate the Agency’s public statements and meeting information.

All entities that receive federal financial assistance from FEMA, either directly or indirectly, through a grant or other form of financial assistance are covered by the policy guidance, DHS Guidance to Federal Financial Assistance Recipients Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons (DHS Recipient Guidance), 76 Fed. Reg. 21755-21768, (April 18, 2011). FEMA’s policy also extends LEP responsibility to activities conducted by the Agency. Some examples of covered entities include:

- The U.S. Fire Administration’s (USFA) federally conducted activities include publications for the general public; application forms for the National Fire Academy; and field-delivered courses;
- The Federal Insurance and Mitigation Administration (FIMA) federally conducted activities include materials and correspondence on the National Flood Insurance Program; publications for the general public (e.g., Safe Room Booklet);
- FEMA’s Office of Response and Recovery federally conducted activities include employment and contracting of bilingual (as defined under Key Terms in this plan) field staff (e.g., housing inspectors, Community Relations Representatives Disaster Survivor Assistance Teams); fliers and brochures on disaster assistance distributed in the community; posted material at Disaster Recovery Centers; correspondence to applicants regarding disaster assistance programs; provision of interpreter service at Disaster Recovery Centers; provision of interpreter service during registration for assistance.
Key Terms

- **Limited English Proficient Persons**: Persons who do not speak English as their primary language and who have a limited ability to read, speak, write, or understand English.

- **Bilingual Persons**: Persons who are bilingual are fluent in two languages and are able to conduct the business of the workplace in either of those languages. This is to be distinguished from proficiency in more than one language. An individual who is proficient in a language may, for example, be able to greet an LEP individual in his or her language, but not conduct agency business in that language. Interpretation and translation require the interpreter to be fluently bilingual, and also require additional specific skills as described below.

- **Interpretation and translation**: Interpretation involves oral communication. Translation involves written communication. Interpretation involves oral communication. Translation involves written communication. Interpretation involves the immediate communication of meaning from one language into another. An interpreter conveys meaning orally; as a result, interpretation requires skills different from those needed for translation. Interpreting is a complex task that combines several abilities beyond language competence in order to enable delivery of an effective professional interpretation in a given setting. From the standpoint of the user, a successful interpretation is one that faithfully and accurately conveys the meaning of the source language orally, reflecting the style, register, and cultural context of the source message, without omissions, additions, or embellishments on the part of the interpreter.

Professional interpreters are subject to specific codes of conduct and should be trained in interpretive skills, ethics, and subject-matter language. DHS components utilizing the services of interpreters should request information about certification, assessments taken, qualifications, experience, and training.

Interpreters may be physically present, or in appropriate circumstances, may appear via videoconference or telephonically. When videoconferencing or telephonic interpretation is used, options include connecting directly to a specific professional interpreter with known qualifications, or using a company that provides telephonic interpretation services and has in place quality control and privacy standards.

If bilingual staff is asked to interpret or translate, staff should be qualified to do so. Assessment of ability, training on interpreter ethics and standards, and clear policies, as noted below, that delineate appropriate use of bilingual staff, or contract interpreters and translators, will help ensure quality and effective use of resources.
Responsible Personnel/Offices and Oversight

Headquarters

- FEMA OER has enforcement authority for compliance with policy regarding interactions with populations with limited English proficiency, which is derived from Section 601 of Title VI of the Civil Rights Act of 1964, 42 U.S.C. section 2000d et seq. that states: “No person in the United States shall on the ground of race, color or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance.” The Office of Equal Rights also administers and has oversight responsibility for FEMA’s Title VI Civil Rights Program. The Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act), is the operating authority for federal disaster operations, and Section 308(a) (Nondiscrimination in Disaster Assistance) of the Stafford Act was amended by the Post-Katrina Emergency Management Reform Act to include English proficiency and disability as additional protected bases.

- The FEMA Office of External Affairs is responsible for identifying communications needs, establishing outreach plans for populations with limited English proficiency/accessible communication needs (LEP/ACN), and multilingual media in order to ensure that diverse audiences receive critical, accessible, understandable, and simultaneous disaster assistance communications.
  - The FEMA Office of External Affairs has a Limited English Proficiency/Accessible Communications Needs Coordinator, whose primary responsibility is to ensure populations with limited English proficiency have meaningful access to information and services provided by FEMA in the language they understand.
  - FEMA also has a blanket purchase agreement with three national contractors that provide written translations and interpretation support in more than 300 languages. These contractors also provide services for populations with accessible communications needs including: American Sign Language. Communication Access Realtime Translations, closed captioning, 508 compliance, and written transcriptions.
  - The FEMA Office of External Affairs hired a full-time Spanish-speaking media relations specialist to conduct outreach with Spanish-speaking media and intergovernmental audiences. This position was created in Fiscal Year 2013.

Within FEMA’s Office of External Affairs Disaster Operations Division, there is a full time LEP/ACN Coordinator, who is responsible for ensuring that the Agency meets both routine and unusual interpretation and translation needs. The LEP/ACN Coordinator manages the following:

- FEMA Spanish Website: translation of English content on fema.gov into Spanish on the Spanish FEMA website. Translations of other documents are based on demographic needs identified for declared disasters.
• Initial Language Assessments: conducts an initial language assessment using various sources, including the data from the U.S. Census Bureau and nongovernmental, community, and voluntary organizations.
• Disaster Translations: serves as a liaison between contractors, Contracting Officers, and Reservists to ensure documents such as public service announcements, media advisories, flyers, guides, and letters related to disaster assistance are provided in accessible formats and other languages for disaster survivors.
• Media Outreach: utilizes ethnic/foreign language media outlets to disseminate critical disaster-related information to LEP/ACN populations in targeted languages.

Regional
• Beginning in 2011, FEMA created a job position title and qualification system for reservists who have experience in working with LEP populations. As of June 2011, each FEMA employee in an incident management position as of June 2011, was evaluated by a panel of subject matter and program experts from the existing FEMA workforce. These experts developed baseline qualifications for each program position, including LEP Specialists and evaluated each eligible reservist against those standards for training, experience, and performance. The LEP Specialist title was developed as a result of this new qualification system. The process for determining current qualifications was in compliance with the National Incident Management System and was strictly controlled and monitored to ensure integrity and fairness.

FEMA Interactions with the Public

Office of Response and Recovery work directly with local, state, and tribal governments in shared responsibility for protecting citizens from disasters, and for helping them to recover when a disaster strikes.

The Individual Assistance (IA) programs aid survivors following a disaster, most of which are administered directly by FEMA. Information is provided in languages other than English as indicated by the analysis of the demographics by Equal Rights Advisors and the Office of External Affairs. IA provides translated materials in 20 languages and alternative formats, including large print and Braille. LEP survivors also have access through the Language Assistance Line at toll free 800-621-3362, and the webpage.

The Prevention and Information (P&I) Branch located in the United States Fire Academy (USFA), has the most direct and frequent interactions with the public. This unit interacts with the public primarily via the USFA website, www.usfa.fema.gov. The P&I publications center is available via a toll-free number and from the website. A P&I staff member helps to improve program effectiveness in providing LEP services through sharing information and practices learned by participation in the cross Federal agency Plain Language Working Group meetings, webinars, etc.

The Federal Insurance and Mitigation Administration’s Risk Insurance Division produces and distributes publications in Spanish for providing flood awareness, flood preparedness, and flood
claims processing information to Spanish speaking communities with limited English proficiency throughout the United States. In addition, the NFIP contract training cadre delivers technical flood training on writing flood insurance policies, insuring at-risk properties and adjusting flood claims to Spanish speaking insurance agents, mortgage lenders, and claims adjusters with limited English proficiency through classroom workshops. FIMA also produces several publications in Spanish.

- The following FIMA publications are produced in Spanish:
  - Why You Need Flood Insurance
  - Your Homeowners Insurance Doesn’t Cover Flood(s)
  - Top 10 Facts Every Consumer Needs to Know
  - Preparing for Flood
  - Myths & Facts about the National Flood Insurance Program
  - How the NFIP Works
  - NFIP Summary of Coverage
  - Preferred Risk Policy for Homeowners and Renters
  - Preferred Risk Policy- Business
  - Flood Insurance Fulfillment Brochure
  - Flood Insurance Claims Handbook
  - Managing Your Flood Insurance Claim

Traditionally, FEMA has deployed individuals as Community Relations Specialists to declared disasters to provide information to disaster survivors and other groups on FEMA disaster programs and state assistance. This group has transformed to Disaster Survivor Assistance serving as the primary front-line assistance to disaster survivors. Disaster Survivor Assistance (DSA) personnel have protocols for identifying and communicating with LEP survivors, they employ the I SPEAK language assistance cards and have ready access to phone numbers for language assistance lines to assist in communications with LEP persons while in the field. In addition to those available services, if the DSAs uncover segments of LEP populations not already serviced, they will coordinate with External Affairs and FEMA’s Public Information Office to tailor messaging in other language via radio, and print media to meet those additional needs.

Disaster Survivor Assistance
- On April 8, 2013, FEMA leadership transferred the Community Relations (CR) program from the Office of External Affairs to the Recovery Directorate. To reflect a renewed commitment to disaster survivors and the expanded role of the cadre, FEMA changed the name from CR to Disaster Survivor Assistance.
- Disaster Survivor Assistance (DSA) Teams function in a 100% mobile environment to provide services directly to survivors on-site and in-person, and use a web-based geographic information system application to collect information that is replicated in real-time and available to view by response officials.
- The DSA Mission is to build and sustain an expeditionary cadre that can address disaster survivor’s immediate needs by:
  - Establishing a timely presence;
  - Providing in-person, tailored information and services;
Providing referrals to Whole Community partners as needed;
- Collecting targeted information to support decision-making; and
- Identifying public information needs so critical messaging can be developed and disseminated.

DSA’s Five Essential Functions are:
- Assess, Inform, Report Mission;
- Register survivors for FEMA disaster assistance;
- Address inquiries about survivor case status;
- Perform pre- or post-registration needs assessments; and
- Connect survivors to additional resources available through Whole Community partners.

External Affairs provides information to different media outlets that informs various LEP populations about disaster preparedness and disaster assistance. The FEMA Office of External Affairs is responsible for identifying communications needs, establishing outreach plans for LEP/ACN populations and multilingual media (the target groups) in order to ensure that diverse audiences receive critical, accessible, understandable, and simultaneous disaster assistance communications.

The Grants Program Directorate (GPD) interacts with the public through the issuance of grants and cooperative agreements to eligible entities. Grants and cooperative agreements are not issued to individuals but rather to eligible state, local, tribal, nonprofit, and for profit organizations. As such, through the terms and conditions of the grant/agreement, the requirements of Title VI to provide meaningful access to FEMA’s assisted programs and services are passed to the recipients of the grant or agreement in compliance with Title VI.

The USFA P&I Division provides material via their website and publications center primarily to the fire community. Select fire safety materials for the public are available in Spanish. Fire safety information for parents of young children is also available in Spanish, Chinese, French, Vietnamese, Korean, and Russian.

**LEP Communities Served or Encountered**

In accordance with Section 616 of Post-Katrina Emergency Management Reform Act (PKEMRA), based on the LEP/ACN populations most commonly encountered in disasters, FEMA has identified priority languages in coordination with state and local governments. The languages most frequently encountered are Spanish, Arabic, Cambodian, Chinese, Haitian-Creole, French, Hindi, Italian, Japanese, Korean, Laotian, Russian, Tagalog, Urdu, Vietnamese, Greek, Polish, Thai and Portuguese and American Sign Language.

Identification and assessment of LEP communities is determined by the demographic make-up of the affected disaster areas at the beginning of a declaration. Since the LEP community changes constantly FEMA identifies languages immediately upon declaration to respond to those communities. Once identification is determined, various FEMA program office operating
procedures provide the written guidance on priority, contact, and release of LEP translated materials.

**Tracking**

FEMA collects and tracks LEP interactions in:

- **After Action Reports**: Documents that review all aspects of the Agency’s preparations for, immediate response to, and initial recovery from a disaster. These documents identify both strengths and areas for improvements, and provide recommendations for future response and recovery efforts. After Action Reports are completed upon conclusion of every disaster.

- **Initial Language Assessments**: Spreadsheets with data obtained from the U.S. Census Bureau, that provide information about the languages spoken at home for populations five years and over in counties where a disaster has been declared. Initial language assessments are conducted for all disasters and upon request.

- **National Processing Servicing Centers**: Maintains historical data from previous disasters regarding language line usage and the number of applicants requesting to speak with an agent in Spanish and other languages.

- **Community Questionnaires**: Provides direct feedback from the community, indicates how effectively FEMA is reaching LEP/ACN communities, and highlights areas for possible improvement.

**USFA Prevention and Information** monitors feedback and program delivery to assist in the assessment of additional need for various languages and translations, as well as, the need for alternative formats.

The Office of Response and Recovery utilizes information developed by the Office of Equal Rights and External Affairs to determine need for language translations, interpreter services and alternative format communication strategy.

The Office of External Affairs maintains information regarding LEP languages and populations on an internal website, Share Point, and on a shared computer drive with access for FEMA employees.

**Language Access Procedures/Protocols**

Personnel likely to have contact with the public have procedures to follow to identify LEP persons and obtain available language services. FEMA will survey the Agency and assess where procedures need to be updated or finalized. During Hurricane Sandy the protocol for Disaster Survivor employees who had contact with LEP populations required those employees to have on hand the *I SPEAK* language assistance cards and phone numbers for language assistance lines in order to have immediate translation and interpretation tools available while in the field. Additionally this information is integrated into the Training Section of this plan. As a reminder, the DHS Language Access Plan states:
Each Component, if it has not already done so should develop and disseminate Language Access Procedures that explain to staff who encounter or are likely to encounter LEP individuals how to identify LEP individuals and access available language services…such procedures or protocols are also one of the required elements of the Component Language Access Plan.

http://www.dhs.gov/xlibrary/assets/crcl/crcl-dhs-language-access-plan.pdf

Please also note the language below in the Memorandum to Federal Agencies from Attorney General Eric Holder Reaffirming the Mandates of Executive Order 13166, February 17, 2011.

**Action Item:** Agencies should ensure that staff can competently identify LEP contact situations and take the necessary steps to provide meaningful access.

**Specifics:** Agency staff should be able to, among other tasks, identify LEP contact situations, determine primary language of LEP individuals, and effectively utilize available options to assist in interpersonal electronic, print, and other methods of communication between the agency and LEP individuals.


**Employee Duties and Development**

Where appropriate, FEMA will review and consider expanding job descriptions to include interpretation and translation activities within the scope of employees’ duties and, as described below, assess employees’ language abilities to ensure their competency to perform language services. Other related information is integrated into the *Training* and other sections of this plan.

**Training**

To ensure that FEMA’s LEP language assistance policy is followed, FEMA disseminates that policy to all employees likely to have contact with LEP persons, and periodically trains these employees. The Office of External Affairs (EA) offers Strategic Communications courses two times a year for reservists with a specialization in LEP and strategic communications. These courses inform participants about effective communication strategies for the whole community during disasters. There is one section of the course that specifically focuses on interactions with LEP populations. These employees include Individual Assistance, National Processing Service Centers, and Disaster Survivor Assistance employees. Effective training ensures that employees are knowledgeable and aware of LEP policies and procedures, are trained to work effectively with in-person and telephone interpreters, and understand the dynamics of interpretation among applicants, FEMA personnel, and interpreters. All employees in applicant contact positions will be properly trained. Effective training is one means of ensuring that there is not a gap between FEMA’s written policies and procedures and the actual practices of employees who are in the front lines interacting with LEP persons.

In May 2012, FEMA held a LEP Focus Group to develop a course that would prepare FEMA Reservists to better serve disaster survivors with LEP. All of the participants in the focus group
were reservists with extensive experience working with LEP populations. The focus group covered some of the following topics: how to identify LEP disaster survivors, development of language assessments, coordination of language translation requests, distribution of LEP surveys and methods of tracking LEP information. The Civil Rights Title VI Training Course that is mandatory for all employees every two years contains a separate module that details specific LEP guidance and requirements. Please see Appendix B for an outline of the Title VI Civil Rights and FEMA Disaster Assistance On-line Training Course.

In April 2015, the Department of Justice released an interagency training series on communicating effectively with LEP members of the public. FEMA will consider how to integrate the training series, which includes a FEMA centered training video, in its ongoing and/or new training efforts.

**Resources**

**Disaster Response and Disaster Recovery activities:** When the President declares a major disaster, disaster relief funds are utilized for disaster translation/interpretation support. This support includes sign language interpreters, translation of disaster materials in languages of all impacted populations, and provision for alternative formats. Much of the material translated can be utilized in future disaster situations which reduces recurring translation costs.

The Office of External Affairs allocates a percentage of its annual budget for translation/interpretation support. Full-time bilingual personnel and contractors are used to proof-read and assist with translation support. Quality assurance metrics will be implemented to ensure accuracy and effectiveness.

The Grant Programs Directorate provides information in demonstrated demographic languages from their program budget. Some common documents are funded through the Office of External Affairs budget.

The Federal Insurance and Mitigation Administration’s Risk Insurance Division funds the development and publication of their documents and information in Spanish.

U.S. Fire Administration Prevention and Information Division provides funding and/or training in support of LEP services through encouraging the fire educator staff to take advantage of partner training available for low literacy and/or plain language.

**Notice to LEP Persons**

FEMA makes LEP individuals aware of their right to interpretation services without charge. Posted at active disaster sites, which include Joint Field Offices and Disaster Recovery Centers (DRC), are notices in languages other than English of the availability of staff interpreters or contractor services with trained and competent interpreters. Notice of language services is also provided in the following ways:
Use of language identification cards which allow LEP beneficiaries to identify their language needs to staff and for staff to identify the language needs of applicants; placing and maintaining signs in regularly encountered languages other than English in waiting rooms, reception areas and other initial points of entry. These signs inform applicants and beneficiaries of their right to free language assistance services and invite them to identify themselves as persons needing such services.

Translated notices to LEP persons in need of interpreter services are released according to the languages identified for a specific geographic area based on demographic data collected at the beginning of a disaster declaration. Communication regarding the language line is produced in multiple languages reflective of the community being served. Inclusion of statements about the services available and the right to free language assistance services, in non-English languages, in brochures, booklets, outreach and recruitment information and other materials that are routinely disseminated to the public.

*If you have difficulty understanding English you may request interpreter services. These services are free of charge. For more information about interpreters or other language services feel free to call the FEMA registration helpline at toll free 800-621-3362.*

U.S. Fire Administration Prevention and Information Division provides notice to LEP persons of resources available through:

- Publications available on the website via a search of the site.
- A link to Spanish content is provided on every page of the USFA’s website.
- Spanish materials are available for order/download though the USFA’s online publications catalog.

**Contact Information and Assistance**

For more information about FEMA’s Language Access Plan, the public may contact FEMA’s Office of Equal Rights at 202-212-3535.

Complaints about language access in FEMA programs and activities may be filed with:

- DHS Office for Civil Rights and Civil Liberties (CRCL). For more information about filing complaints with CRCL, see [www.dhs.gov/crcl](http://www.dhs.gov/crcl), or call CRCL at (202) 401-1474 or 1 (866) 644-8360. Complaints may be filed with CRCL in any language.
- Or, if the if the LEP complaint arises from a Presidentially-declared disaster, the FEMA Office of Equal Rights (OER). For more information, call (202) 212-3535; TTY/TDD: (202) 646-7651.
**Procedures for Quality Control**

With the assistance of Disaster Survivor Assistance, FEMA obtains direct feedback from LEP Disaster survivors via questionnaires. The use of questionnaires enables FEMA to improve translations and better meet the needs of disaster survivors.

Language interpreters and translators will be evaluated periodically to ensure accuracy and effectiveness.

The Office of Equal Rights ERADs are deployed to disaster sites. Among other elements, the ERADs review the Agency’s performance at the disaster site for compliance with the LEP program and with the requirements of the Language Access Plan. The ERADs provide reports and feedback to Headquarters on Civil Rights (including LEP) and EEO issues every 30 days during a disaster. This information and feedback assists FEMA in updating its language guidance plans and policies and in its compliance with non-discrimination laws and regulations that govern LEP. Quality assurance metrics are being developed and will be implemented to ensure accuracy and effectiveness of language interpreters and translators.

**Outreach to LEP Communities**

The Office of Equal Rights improves Agency inclusion of LEP populations in its programs and activities as well as to ensure that LEP communities have equal access to the Agency services, programs and benefits. This function is engaged during disaster deployment through the ERADs deployed to disaster operations. ERADs are embedded in the Neighborhood Task Force Initiative and identify and address LEP issues for the Agency and the communities they service.

The Office of External Affairs maintains lists of contacts in various community organizations including LEP communities. These lists and contacts are utilized to assist the Agency to effectively reach LEP populations to provide disaster information and assistance, and to provide access to Agency programs, services and benefits. These contacts and organizations help to identify media that can be used to ensure that information is provided to impacted LEP populations.

- The Office of External Affairs will continue to maintain an online resource library for storing commonly used disaster assistance informational materials in the most commonly encountered languages, as well as in various other formats such as large type, Braille and accessible technology to comply with Section 508.
- During disasters, the Office of External Affairs continues to develop web pages in different languages that contain disaster-specific information, information on FEMA programs (e.g. NFIP FAQs, IA information, etc.), related links, widgets, Public Service Announcements (PSAs), and other pertinent information designed specifically for each LEP community.
- FEMA LEP Specialists in every Joint Field Office review LEP media contacts early and often in order to ensure LEP media lists are current. This will help to ensure communications are effectively reaching targeted LEP populations via the media.
Ready.gov, which is the website for FEMA’s national public service advertising campaign designed to educate and empower Americans to prepare for and respond to emergencies and disasters, is available in 12 languages including: Arabic, Chinese, French, Haitian, Hindi, Japanese, Korean, Russian, Spanish, Tagalog, Urdu and Vietnamese.

The Grant Programs Directorate conducts outreach in minority and LEP communities through minority serving institutions.

U.S. Fire Administration Prevention and Information Division conducts outreach in support of LEP through:
- Work with partners groups, i.e., Safe Kids Worldwide, to provide information on available publications.
- The partner groups reach out to several coalitions and chapters who have an interest in LEP resources.
- USFA P&I also send notice of publications to several distributions lists that reach educators around the country.

Please see the section below, FEMA Language Assistance Accomplishments, for additional methods and activities for engaging with LEP populations.

**Monitoring and Performance Measures**

The key to providing effective access to FEMA’s benefits and services for LEP personnel is to ensure that the language assistance provided results in accurate and effective communication between the Agency recipient and the LEP applicant/client about the types of services and/or benefits available.

Examples of sources of information to evaluate FEMA’s services collects and tracks LEP interactions include:
- After Action Reports;
- Initial Language Assessments;
- NPSCs maintain historical data from previous disasters regarding language line usage and the number of applicants requesting to speak with an agent in Spanish and other languages;
- Community Questionnaires, which provide direct feedback from the community, indicate how effectively FEMA is reaching LEP/ACN communities, and highlight areas for possible improvement; and
- Neighborhood Task Force initiatives have direct contact with neighborhood groups to address LEP concerns.

The Office of Equal Rights reviews the Agency’s performance for compliance of the LEP program and with the requirements of the Language Access Plan at a minimum every two years.
FEMA periodically updates its language guidance plans and policies, monitors the assistance and grants programs to ensure compliance with non-discrimination laws and regulations.

**FEMA Language Assistance Accomplishments**

Throughout the 2011-12 active tornado and hurricane seasons FEMA component offices responsible for the implementation and monitoring of LEP activities maintained structured and ongoing outreach programs to ensure that all services administered by FEMA disaster programs adhered to the Language Assistance Plan by making available products and services in more than Spanish-only languages. During Hurricanes Sandy, Irene, and Isaac, FEMA provided flyers and brochures in the 20 languages, as recognized by the U.S. Census Bureau, as being the most commonly spoken languages for those disaster affected areas (Appendix B). This Agency’s commitment to continue to have a language assistance program that continually supports the public we serve can be measured by the progressive and extensive training of our employees and by providing information to the non-English speaking individuals in the following ways:

- The Response/Recovery (RR) program in cooperation with the Office of External Affairs (OEA) program and the Office of Equal Rights (OER) work together to identify LEP assistance options available. Currently the protocol for determining what languages are needed and when is based on demographic data collected in the field at the onset of a declaration regarding the affected community. The RR offices, which include the Individual Assistance (IA) programs, lists as some of their vital documents:
  - The Help After a Disaster guide which explains the FEMA Individuals and Households Program and provides guidance on applying for assistance and which is available in 20 languages and alternative formats, including large print and Braille.
  - DisasterAssistance.gov, disaster specific assistance registration fliers, and disaster specific program guidance(s) are additional vital documents of the IA programs and are provided in the languages identified for specific LEP communities.
  - The IA program also has standard processes for supporting application services in English and Spanish, and as needed, in as many as 80 additional languages through the language line contract.

- Neighborhood Task Force initiatives provide direct contact with neighborhoods to provide immediate LEP access.

- Translation of application forms and instructional, information and other written materials into appropriate non-English languages by competent translators. For LEP persons whose language does not exist in written form, assistance from an interpreter to explain the contents of the document. Under a Blanket Purchase Agreement (BPA) FEMA assesses the quality of services provided by contractors via feedback received from LEP communities and stakeholders in their evaluations of translation/interpretation services and support provided by the contractors. If the standards established by FEMA are unmet, the contractors are obligated to develop and implement corrective actions to address the deficiencies. Further establishment of quality control procedures are included under the 2015-16 goals.
Uniform procedures for timely and effective telephone communication between staff and LEP persons.

During the first days of Hurricane Sandy, more than 380 persons were trained for Community Relations including a LEP specific requirement for individuals deployed to the field. During Hurricane Sandy, the protocol for Disaster Survivor employees who had contact with LEP populations were required to have on hand the *I SPEAK* language assistance cards and phone numbers for language assistance lines in order to have immediate translation and interpretation tools available while in the field.

Appendix C shows the number of FEMA disaster registrations completed through the use of FEMA’s telephonic interpreter services during Hurricane Sandy by number and specific languages.

Further developed the “Other Languages” page by storing more translated disaster-related content.

Developed a database with all previously translated materials including flyers, press releases, and guides for re-use. This project has already been incorporated via Share Point website and requires periodic updates by the LEP Coordinator.

Developed video blogs in American Sign Language (ASL), Narrated English, and Open Caption for survivors who are deaf or hard hearing.

**Disaster Communications**

- FEMA established a language line that provides callers direct access to disaster assistance information in more than 50 languages. This line has been promoted through community outreach, engagement with state and local government officials, flyer distribution, news releases and media interviews. While initiated during Hurricane Sandy, this line is still active and will be a resource for LEP callers for future disasters.

- FEMA’s “Help After a Disaster” guide, which provides critical information about the Individual and Households Program and how to apply for disaster assistance, is translated in all of the most frequently encountered PKEMRA languages including: Arabic, Chinese, French, Greek, Haitian, Hindi, Italian, Japanese, Khmer, Korean, Laotian, Polish, Portuguese, Russian, Somali, Tagalog, Thai, Urdu, and Vietnamese. The guide is also easily accessible to the public via the internet at: www.fema.gov/help-after-disaster.

- Alternative formats of FEMA’s “Help After a Disaster” guide, including large print and Braille in English and Spanish, also are available for individuals with communications needs.

- During Hurricane Sandy response and recovery, FEMA conducted unprecedented outreach to communities with LEP:
  - In New York and New Jersey, FEMA translated hundreds of news releases, flyers and other written disaster information in multiple languages, including: Albanian, Arabic, Bengali, Cambodian, simplified Chinese, Estonian, French, German, Greek, Gujarati, Haitian Creole, Hebrew, Hindi, Hungarian, Italian, Japanese, Korean, Nepali, Polish, Portuguese, Punjabi, Russian, Spanish, Tagalog, Turkish, Urdu, Vietnamese, and Yiddish.
  - In New York and New Jersey, more than 1.7 million flyers, were distributed in multiple languages to disaster survivors through neighborhood canvassing.
outreach. Disaster photos and registration messages also were displayed on the Times Square Jumbotron in nine languages.

- Multilingual Public Information Officers in New York and New Jersey conducted more than 680 media interviews in languages identified for communities affected by Hurricane Sandy.
- FEMA supported more than 145 Speaker’s Bureau events and meetings in New York and New Jersey. Interpreters were provided for multiple languages, including: Albanian, American Sign Language, Cantonese, Haitian-Creole, Mandarin, Korean, Portuguese, Russian, Spanish, Vietnamese, Yiddish, and Urdu as well as others. These interpreters also assisted with on-site language assistance at DRCs.
- The LEP teams in New York and New Jersey customized language-specific Hurricane Sandy web content in more than 20 languages. Languages included: Albanian, Arabic, Chinese, French, German, Haitian, Creole, Hebrew, Hindi, Italian, Japanese, Korean, Polish, Portuguese, Russian, Spanish, Tagalog, Turkish, Urdu, Vietnamese, and Yiddish.
- During Hurricanes Sandy, Irene, and Isaac and a number of other events, American Sign Languages (ASL) interpreters were provided during town hall meetings, at disaster recovery centers, and directly to survivors who are deaf and hard of hearing.

**Stakeholder Engagement**

- In January 2013, FEMA Intergovernmental Affairs conducted a webinar on best practices in Asian American and Pacific Islander preparedness to include outreach to populations with limited English proficiency. The slides from this webinar have been posted to the FEMA website and translated into Chinese and Vietnamese. Intergovernmental Affairs is planning another webinar about the FEMA Individual Assistance process. The purpose of this webinar is to explain how to obtain disaster assistance and emphasize resources that are available for populations with limited English proficiency and individuals who are undocumented.
- In September 2013, FEMA’s Intergovernmental Affairs and Individual and Community Preparedness Divisions conducted a half-day roundtable discussion with nongovernmental stakeholder organizations (approximately 20) that serve traditionally underserved and underrepresented populations and currently have Memorandums of Agreement or long-standing relationships with FEMA. Through this roundtable, FEMA engaged diverse individual stakeholders and discussed overarching priorities of preparedness, disaster coordination, and continuity of operations at the community level.
- As part of its core mission to engage the whole community in all aspects of emergency management, the DHS Center for Faith-based & Neighborhood Partnerships (DHS Center) worked with emergency managers in key cities across the country to encourage and promote partnerships with leaders of diverse groups, including leaders of communities heavily populated by immigrants, low income people, elders and people with access and functional needs. In these partnerships, the issue of language access was emphasized as a way to ensure that people with limited English proficiency have a way to find out about preparing for, responding to and recovering from disaster. In this work,
the DHS Center promoted the development of materials in various languages and appropriate literacy levels, use of translators, and partnerships with key leaders in communities, who are trusted messengers among the people.

- As part of its work with the National Voluntary Organizations Active in Disasters (NVOAD), the DHS Center promoted the inclusion of diverse groups into the NVOAD membership and/or affiliation with the group to ensure that volunteers on the ground during disasters reflect the diverse characteristics of communities served. Notable examples include Islamic Relief, USA; National Baptist Convention, USA, Inc.; ICNA Relief, Inc.; Oxfam America; and Immigrants Responding to Crisis.

- In support of the 2013 Sandy Recovery Act amendment to the Stafford Act to provide federally-recognized tribal governments the option to make a request for a Presidential emergency or major disaster declaration, the DHS Center, in partnership with FEMA and regional tribal liaisons, is conducting outreach and developing relationships with tribal representatives to learn how to best provide legally, culturally and linguistically appropriate support in times of disaster.

- The DHS Center worked with Miami-Dade Emergency Management and key groups within the Communities Organized to Respond to Emergencies (C.O.R.E.) to reach monolingual Spanish and Haitian communities and people with low literacy in Miami-Dade County.

- The DHS Center supported the work of the Los Angeles Emergency Management Department to reach out and engage diverse populations, many with limited English proficiency, including:
  - Outreach to Bangladeshi community leaders to engage their monolingual community in disaster preparedness;
  - Presentations and engagement with the Korean community through houses of worship;
  - Work with Tzu Chi Buddhist Relief Foundation in outreach and translation of materials to monolingual Chinese populations;
  - Work with World Vision on outreach to Latino Protestant and Evangelical houses of worship on disaster training (They have requested, and we are pursuing resources for, translation of the Houses of worship guide into Spanish);
  - Work with Los Angeles County Sheriff’s Department Religious Advisor in outreach to African Americans in low-income areas;
  - Partnering with the Council on Pakistani American Affairs to develop a model of Teen Community Emergency Response Teams (CERT) outreach and preparedness work with monolingual Pakistani Americans and Pakistani youth; and
  - Work with the University of Southern California Center for Religion and Civic Culture on review of their Muslim Mass Care guide.

- The DHS Center engaged and trained volunteers (Immigrants Responding to Crisis) in the Jamaican immigrant community of Flatbush, Brooklyn, New York, for a year prior to Hurricane Sandy to enhance emergency preparedness activities in their
community. This group was critical in serving vulnerable populations in Brooklyn and Far Rockaway in the aftermath of Hurricane Sandy.

- In partnership with FEMA’s Individual and Community Preparedness Division (ICPD), the DHS Center conducted a national webinar with emergency managers and nongovernmental organizations from across the country on best practices in engagement with diverse communities. In addition, ICPD and the DHS Center drafted a best practices guide for working with diverse faith-based and community groups—one for community leaders and one for emergency managers. The DHS Center also included these concepts in a best practices engagement guide published by DHS Office for Civil Rights and Civil Liberties.

**Community Preparedness**

- FEMA ICPD continues to overcome challenges in communication and cultural differences by supporting outreach to populations with limited English proficiency:
  - FEMA’s Individual and Community Preparedness Division will continue to engage the whole community in all aspects of emergency management. The national network of State, Local, Tribal, and Territorial Citizen Corps Whole Community Councils use multiple methods to reach and engage populations from diverse cultures and languages in reviewing emergency plans, preparing the public, and training volunteers to provide support to emergency preparedness and response.
  - Community Emergency Response Teams across the country have made CERT training available in many languages, including Russian, Chinese, Vietnamese, Arabic, Urdu, Tagalog, Korean, English, Somali, and Spanish. Training is also available in Braille as an alternative format.
  - As manager of the FEMA Individual and Community Preparedness Awards, ICPD recognized honorees with programs that serve communities with a primary language other than English, to include:
    - American Red Cross Bay Area Chapter (CA) – the Ready Neighborhood program, which has built a cadre of more than 200 bilingual volunteers and strengthened preparedness activities in linguistically diverse communities by creating culturally relevant materials and providing instruction in several Asian languages, including Mandarin, Cantonese (spoken only), Vietnamese, Tagalog, and Tongan.
    - Texas Citizen Corps (TX) – provides CERT training to Spanish speaking communities.
    - New York City Citizen Corps Council (NY) – successfully brought together nearly 130 leaders from a variety of organizations to focus on ways to reach the immigrant population with preparedness and protective action messaging.
    - Chinatown Community Development Center (CA) – trains and certifies youth in emergency response and disaster preparedness, leads fire prevention and earthquake preparedness outreach efforts, and provides training to senior Single Room Occupancy residents.
    - Mohamed Ali (WA) – in response to severe winter weather, local leaders crafted a voicemail message in Somali and English that included information on
preventing carbon monoxide poisoning and winter travel warnings. The message was robo-dialed to thousands of Somalis and East Africans in King County.

- FEMA’s Office of Disability Integration and Coordination (ODIC) and the Regional Disability Integration Specialists continue to improve access for populations with disabilities:
  - ODIC and RDIS provide technical assistance in identifying and meeting physical, program, and effective communication accessibility, including meeting the communication access requirements of non-English speakers, who are deaf, hard of hearing, deaf-blind or who have other communication barriers due to disability or limited English proficiency.
  - Working in partnership with all components in preparedness, response, recovery and mitigation, ODIC and RDIS identify and provide guidance for addressing community needs inclusive of people with disabilities and others with access and functional needs.
  - ODIC and RDIS provide guidance on how to create documents in accessible, alternative formats to disaster survivors. Examples of alternative formats include large print, CD/audio and Braille. Guidance is provided to components in FEMA as well as other governmental agencies that provide disaster assistance to survivors.

**Internal Training**

- In August 2013, the FEMA Office of External Affairs executed a Pilot Strategic Communications Course, which instructed FEMA employees on how to effectively identify and communicate with diverse audiences, including populations with limited English proficiency and accessible communications needs.

**Interagency Coordination**

- In May of 2013, FEMA collaborated with other government agencies, including the Internal Revenue Service, U.S. Immigration and Customs Enforcement, Social Security Administration, and the Department of Justice, to develop educational video vignettes designed to increase awareness about how federal employees should interact with LEP populations. Once the vignettes are finalized, they will be used to train all FEMA personnel who interact with LEP populations as a function of their jobs.
- FEMA regularly participated in meetings of the Interagency Working Group for the White House Initiative on Asian Americans and Pacific Islanders and became a member of the sub-committee for language access. Additionally, five FEMA Regions became members of the Regional Interagency Working Group for the Initiative, which is designed to promote interagency coordination at the regional level for outreach to Asian American and Pacific Islander populations.
Monitoring and Measurements

- The performance measures being developed between the Office of External Affairs and the National Processing Service Centers to measure feedback from FEMA employees who encounter LEP populations included the development and implementation of two new electronic surveys completed during the fall of 2014. Results are available as a baseline for additional performance measures to be developed during the first trimester of 2017 and for survey implementation in 2018.

Goals for Fiscal Year 2015-16

FEMA will continue to build on its accomplishments while conducting new activities and initiatives to increase the Agency’s outreach to populations with limited English proficiency during all phases of emergency management. FEMA will build new and enhance existing formal and informal working relationships with organizations that serve such populations. Examples are included below.

Interactions with Diverse Communities and Populations with Limited English Proficiency

- FEMA will maintain the language line that provides disaster survivors with direct access to disaster assistance information in more than 50 languages.
- FEMA’s OEA/Intergovernmental Affairs Division is planning additional webinars and conference calls to assist individuals with limited English proficiency, including a webinar about the FEMA Individual Assistance process. The purpose of this webinar will be to explain how to obtain disaster assistance and emphasize resources that are available for populations with limited English proficiency and individuals who are undocumented.
- Intergovernmental Affairs also is planning another roundtable discussion for community-based organizations that provide services to traditionally underserved populations, including those with limited English proficiency. The purpose of this roundtable discussion is to encourage community networking and stronger relationships with FEMA to support great collaboration and coordination during disasters and more efficient outreach and assistance to underserved populations. As appropriate, FEMA will work to create more formal partnerships with such organizations that assist underserved communities and populations with limited English proficiency.
- The DHS Center for Faith-Based and Neighborhood Partnerships will continue its efforts to build, sustain and leverage partnerships between faith-based and community organizations and DHS, focusing on groups marginally affiliated with the department’s components and programs, which include groups with limited English proficiency.
- FEMA’s Office of Disability Integration and Coordination and the Regional Disability Integration Specialists will continue to work with internal and external stakeholders to identify limited English proficiency needs and to develop tools to
support culturally competent practices that impact survivors with disabilities and others with access and functional needs, including limited English proficiency.

- Non-discrimination information has been translated into 13 of the 20 priority languages. The remaining seven languages will be translated during FY 2015-16.

**Internal Training**

- The Strategic Communications Pilot Course designed to educate FEMA employees on how to effectively identify and communicate with diverse audiences, including populations with limited English proficiency and accessible communications needs, should be completed by 2015. FEMA will focus on establishing standard guidelines for language access for staff realizing that each component’s requirements vary greatly.

**Interagency Coordination**

- The educational vignettes designed to increase awareness about how federal employees should interact with LEP populations is projected to be completed in 2014.
- LEP Points of Contacts (POCs) will be established within each FEMA directorate.

**Monitoring and Measurements**

- The performance measures being developed between the Office of External Affairs and NPSC to measure feedback from FEMA employees who encounter LEP populations will include the development of two new electronic surveys that are projected to be completed during the fall of 2014.
- Research is being conducted with the National Association of Judicial Interpreters and Translators (NAJIT) to determine which processes can be used as a training and selection tool for FEMA bilingual employees in improvement of their translation and interpretation duties. FEMA will continue to review that organization’s protocol to determine what processes are available to improve the Agency’s quality control related to use of its employees who carry out translation and interpretation duties.
- FEMA has established and adopted a bi-annual timeline review and update of LAP documents.

**Electronic and Online Resources**

- The Office of External Affairs will continue to maintain an online resource library for storing commonly used disaster assistance informational materials in the most commonly encountered languages, as well as in various other formats such as large type, Braille and accessible technology to comply with Section 508.
- During disasters, the Office of External Affairs continues to develop web pages in different languages that contain disaster-specific information, information on FEMA programs (e.g. NFIP FAQs, IA information, etc.), related links, widgets, PSAs, and other pertinent information designed specifically for each LEP community.
• FEMA LEP Specialists in every Joint Field Office review LEP media contacts early and often in order to ensure LEP media lists are current. This will help to ensure communications are effectively reaching targeted LEP populations via the media.

Prioritization

In addition to updating its LEP plan in FY 2015 FEMA is committed to undertaking a number of activities to increase access for LEP persons to FEMA’s programs and services. These activities include:

• General improvements for language access
  - Train staff on language access responsibilities. Projected training implementation Date: Spring 2014.
  - Continue to distribute and use “I Speak” materials, which assist customers in expressing their language needs, to employees in high public contact positions, in Joint Field Offices, etc. 2012 continuing.
  - Continue to ensure quality assurance for language services by obtaining feedback from disaster survivors and trained FEMA staff. Develop and implement metric to determine language accuracy and effectiveness in the LEP program.

• Outreach
  - Consult with stakeholders to plan future language services.
  - Further tailor media distribution lists. This project has already been incorporated via PR Newswire and requires periodic updates by the LEP Coordinator and/or Public Affairs Staff within the Office of External Affairs.

• USFA P&I) is engaging the following activities in support of the LAP to improve LEP access.
  - As significant publications are updated for the public, a Spanish version will be provided as well. Currently, more than 10 core publications and 3 public service announcements are available in Spanish. This includes the popular Sesame Street fire safety materials for children that are being translated into Spanish.
  - All materials developed for the general public through the current public education contract are being created in both English and Spanish.
  - Products of the USFA Publications Center are available website www.usfa.fema.gov and at toll-free number 800-561-3356.
## Acronyms

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CERT</td>
<td>Community Emergency Response Team</td>
</tr>
<tr>
<td>CR</td>
<td>Community Relations</td>
</tr>
<tr>
<td>DHS</td>
<td>U.S. Department of Homeland Security</td>
</tr>
<tr>
<td>DRC</td>
<td>Disaster Recovery Centers</td>
</tr>
<tr>
<td>DSA</td>
<td>Disaster Survivor Assistance</td>
</tr>
<tr>
<td>ERAD</td>
<td>Equal Rights Advisors</td>
</tr>
<tr>
<td>FEMA</td>
<td>Federal Emergency Management Agency</td>
</tr>
<tr>
<td>FIMA</td>
<td>Federal Insurance and Mitigation Administration</td>
</tr>
<tr>
<td>GPD</td>
<td>Grant Programs Directorate</td>
</tr>
<tr>
<td>IA</td>
<td>Individual Assistance</td>
</tr>
<tr>
<td>ICPD</td>
<td>Individual and Community Preparedness Division</td>
</tr>
<tr>
<td>LEP</td>
<td>Limited English Proficiency</td>
</tr>
<tr>
<td>LEP/ACN</td>
<td>Limited English Proficiency/Accessible Communications Needs</td>
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<tr>
<td>NFIP</td>
<td>National Flood Insurance Program</td>
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<tr>
<td>NVOAD</td>
<td>National Voluntary Organizations Active in Disasters</td>
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<tr>
<td>NPSC</td>
<td>National Processing Services Centers</td>
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<tr>
<td>ODIC</td>
<td>Office of Disability Integration and Coordination</td>
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<td>OEA</td>
<td>Office of External Affairs Disaster Operations Division</td>
</tr>
<tr>
<td>OER</td>
<td>Office of Equal Rights</td>
</tr>
<tr>
<td>ORR</td>
<td>Office of Response and Recovery</td>
</tr>
<tr>
<td>PA</td>
<td>Public Assistance</td>
</tr>
<tr>
<td>P&amp;I</td>
<td>Prevention and Information</td>
</tr>
<tr>
<td>PKEMRA</td>
<td>Post-Katrina Emergency Management Reform Act</td>
</tr>
<tr>
<td>USFA</td>
<td>United States Fire Academy</td>
</tr>
<tr>
<td>USFA/P&amp;I</td>
<td>United States Fire Academy Prevention and Information</td>
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</tbody>
</table>
APPENDIX A
FEMA Publications

FEMA has 21 language pages, which can be found at: http://www.fema.gov/all-languages.

Each page contains flyers, brochures, tri-folds, press releases and public service announcements tailored to provide disaster preparedness, response, recovery and mitigation information. The purpose of these web pages is to help people with limited English proficiency levels to receive important life-sustaining and life-saving information when disasters strike.

The following is a sampling of FEMA publications available in English and Spanish, and other languages:

**Emergency Preparedness**

- Nothing Could Dampen the Joy of Home Ownership
- Emergency Procedures for Employees with Disabilities in Offices Before Disaster Strikes
- Children’s Disaster Preparedness Coloring Book
- Your Family Disaster Supplies Kit
- Your Family Disaster Plan
- Emergency Preparedness Checklist
- Helping Children Cope with Disasters
- Voices of Wisdom – Seniors Coping With Disasters
- After Disaster Strikes
- Prepare for Emergencies Now (English, Spanish, Arabic, Chinese, Japanese, Tagalog, Vietnamese, French, Haitian Creole, Hindi, Korean, Russian, and Urdu)
- Prepare for Emergencies Now Booklet (Spanish)
- Prepare for Emergencies Now: Information for Older Americans English, Spanish, Arabic, Chinese, Japanese, Tagalog, Vietnamese, French, Haitian Creole, Hindi, Korean, Russian, and Urdu)
- Prepare for Emergencies Now: Information for People with Disabilities English, Spanish, Arabic, Chinese, Japanese, Tagalog, Vietnamese, French, Haitian Creole, Hindi, Korean, Russian, and Urdu)
- Prepare for Emergencies Now: Information for Businesses English, Spanish, Arabic, Chinese, Japanese, Tagalog, Vietnamese, French, Haitian Creole, Hindi, Korean, Russian, and Urdu)
- Indian Country – Tribal Leaders Brochure
- Indian Country – Alaska Brochure
- Indian Country – Northeast Brochure
- Indian Country – Northern Plains Brochure
- Indian Country – Northwest Brochure
- Indian Country – Southeast Brochure
- Indian Country – Southern Plains Brochure
- Indian Country – Southwest Brochure
<table>
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<tr>
<th>Disaster Type</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earthquakes</td>
<td>Earthquake Preparedness; What Every Childcare Provider Should Know</td>
</tr>
</tbody>
</table>
| Fires         | Protecting your Family From Fire  
|               | Fire Safety Poster  
|               | Sesame Street Fire Safety Station Kit  
|               | Fire Safety Door Know Hanker |
| Floods        | Nothing to Dampen Brochure  
|               | Your Homeowners Insurance Stuffer  
|               | Coping with a Flood – Before, During and After  
|               | Who Is At Risk for Flooding?  
|               | Things You Should Know About Flood Insurance  
|               | Flood: Are You Protected from the Next Disaster  
|               | Tips on Handling Your Flood Insurance Claim  
|               | Residential Condominium Building Association Policy  
|               | General Property Policy  
|               | Dwelling Policy  
|               | Repairing Your Flood Home  
|               | Protecting Your home |
| Hurricanes    | Coping With Children’s Reactions to Hurricanes and Other Disasters  
|               | Survival in A Hurricane  
|               | Hurricanes in Puerto Rico |
| All Disasters | Help After A Disaster: Applicant’s Guide to the Individuals & Households Program |
Kerkon pune?
FEMA kerkon te punesoje!

Me pasojat e shkaterrimit te Uraganit Sandy, Agjencia Federale e Menaxhimit te Emergjencave (FEMA) kerkon te punesoje personel nga zona per te ndihmuar me rimekembjen e shume komuniteteve qe jane prekur nga stuhia. Per me shume informacion ose per te aplikuar per vende pune te perkohshme, vizitoni:

- Uebsajti i Depozites se Puneve te Shtetit te Nju Jorkut:
  http://www.newyork.us.jobs
  Futni fjalen FEMA ne kutine e kerkimit te fja leve ky<<e per te aksesuar postimet e puneve nga FEMA.

FEMA ofron mundesi te barabarta per te gjithe punonesit dhe aplikantet pa dallim race, ngjyre, origjine kombetare, feje, gjinie, moshe, paafesie fizike ose mendore, orientimi seksual dhe statusi prinderor.

FEMA is Hiring
# APPENDIX C
## LANGUAGE LINE CALLS – HURRICANE SANDY

(800 and 866 combined Language Line Calls Interpreted)

<table>
<thead>
<tr>
<th>Languages</th>
<th>New York 4085</th>
<th>New Jersey 4086</th>
<th>Connecticut 4087</th>
<th>Rhode Island 4089</th>
<th>Total Calls by Language</th>
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<td>Georgian</td>
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