



U.S. DEPARTMENT OF HOMELAND SECURITY
Homeland Security Advisory Council

May 28, 2015

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Secretary Jeh Johnson
U.S. Department of Homeland Security
Washington, DC 20528

Dear Mr. Secretary:

The Homeland Security Advisory Council ("Council") was established to provide you and senior leadership at the U.S. Department of Homeland Security (DHS) with advice and recommendations on matters relating to homeland security.

On May 21, 2015, the Council met to discuss the findings and recommendations from three out of five subcommittees: the DHS Employee Task Force, the DHS Grant Review Task Force, and the Foreign Fighter Task Force. The Council voted to approve the proposed recommendations in their entirety from all three subcommittees. Leading up to the full Council meeting, the three subcommittees held multiple conference calls and in-person meetings to develop recommendations for the Council's review and approval. The full reports and recommendations are attached for your consideration.

On behalf of the Council, we appreciate the opportunity to provide you with recommendations. It has been an honor to serve you, the members of this Department, and the American people in this advisory role.

Sincerely,

William H. Webster
Chair, Homeland Security Advisory Council