HOMELAND SECURITY
ADVISORY COUNCIL MEETING

The Park Hyatt

Washington, D.C.
June 23, 2005
Multilateral Layered Defense Strategy

Interim Report to the Homeland Security Advisory Council

23 June 2005
Washington, D.C.
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The Challenge

Our adversaries have declared an intent to use Weapons of Mass Effect against us. Given the volume of people and material that traverse our borders, any one method of defense will be prone to failure posing unacceptable risks.

The Mission

To develop a layered, integrated and multilateral system of defense to prevent the entry of Weapons of Mass Effect (WME) and the people who would use them on American soil.
The Approach

Process:
- Review the Current Situation
- Identify System Gaps and Opportunities for Improvement
- Propose a Strategic, Risk-Based Prevention Management Framework

Perspectives on the Issue:
- Internal: DHS agencies
- Inter-governmental: working across the Federal, State & Local agencies
- International Community

Private Sector Involvement:
- Subject matter experts
- Multinational corporations which provide services to move goods people across the border.
Prevention Management Framework

**Goal:** An integrated, multilateral, layered system of defense employing risk management techniques which achieves unity of effort amongst disparate foreign and domestic entities to prevent WME entry into the United States.

**System Characteristics:**

- Dynamic interaction between framework elements
- Integrative approach breaks down traditional boundaries
- Comprehensive policy approach
- Action-oriented
Prevention Management Framework

Multilateral Layered Defense Strategy

Focused Intelligence
- Know the enemy
- Share horizontally and vertically
- Create situational and operational awareness

Strategic Partnerships
- Work across levels and agencies of government, public and private sector, and national boundaries

Plans, Policies & Procedures
- Define roles, responsibilities and lines of authority
- Jointly plan and operate
- Create a national program architecture

Integrated Operations
- Assign functions to deter, detect, disrupt, respond, and interdict
- Define requirements for R&D and intelligence collection

System of Systems
Next Steps

• Meet with private sector owners and operators
• Develop future system concept
• Perform gap analysis and develop policy insights within the protection management framework
• Complete report and communication process