

(b)(6);(b)(7)
(C)

From: Rahilly, Lyn M
Sent: 9 Nov 2016 18:23:22 -0500
To: #ICE-DD STAFF
Cc: Ulrich, Dennis; [REDACTED]
Subject: Draft transition presentation
Attachments: ART draft (LMR 11 09 2016).pptx

Hi all,

Attached is the slideshow for Dan's perusal. This is intended to present to the Trump Agency Review Team (ART) at the 11/15 meeting scheduled here at ICE.

He saw an earlier draft. Would appreciate any feedback he has so I can prepare a final version.

Many thanks,

Lyn Rahilly
ICE Presidential Transition Office
Senior Component Accountable Official (SCAO)
U.S. Immigration & Customs Enforcement
Direct: (202) 7[REDACTED]
Main: (202) 732-3300

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Withheld pursuant to exemption

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of the Freedom of Information and Privacy Act

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of the Freedom of Information and Privacy Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

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From: Ragsdale, Daniel H
Sent: 4 Oct 2016 10:28:53 -0400
To: [REDACTED]
Cc: #ICE DD STAFF
Subject: FW: 2016-17 Presidential Transition Ready to Act Training

From: Office of the Under Secretary for Management
Sent: Tuesday, October 04, 2016 10:28 AM
Subject: 2016-17 Presidential Transition Ready to Act Training



DHS Career Successors,

With the Presidential election approaching, the Department completed a comprehensive review of the succession plan for key officials. This process was completed with the Secretary's approval on September 14. A key aspect of this process has been to identify career successors for all key leadership positions within the Department. You are one of the career leaders who serves in a successor position.

Part of a smooth transition is to ensure that the career employees who may step in to act are prepared for the challenges that they may face. To ensure all career successors are *Ready to Act*, the Presidential Transition Office has worked with several Components and good government partners to provide executive briefing sessions for you.

Participation in the session is a mandatory requirement for you as a career successor.

This 90-minute session will include an update on the Department's Presidential Transition preparations and how they impact you. Also, a brief overview of Continuity of Operations, Continuity of Government, and Incident Response responsibilities for successors will be provided. The session will conclude with a discussion on preparing and managing the arrival of the new Administration leadership within your organization.

The *Ready to Act: Successor Executive Briefing* will be offered four times during the month of October. Please select the session that best fits your schedule. The session dates are:

- October 14, 2016 – 10:30 a.m. to 12 p.m. at OCHCO, 1201 New York Ave., NW
- October 20, 2016 – 10:30 a.m. to 12 p.m. at OCHCO, 1201 New York Ave., NW
- October 21, 2016 – 10:30 a.m. to 12 p.m. (Webinar for field staff outside of the National Capital Region)
- October 31, 2016 – 1:30 p.m. to 3 p.m. at Nebraska Avenue Complex, room NAC01-044

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Please RSVP to [REDACTED] with the date of the session you wish to attend. Once the RSVP is received, an Outlook calendar invitation will be sent to you for the executive briefing.

Every day, DHS employees help to safeguard our Nation. With your support, we will continue to deliver our mission – with honor and integrity, safeguarding the American people, our homeland, and our values. Thank you for your hard work.

Sincerely,

Russ Deyo
Under Secretary for Management

Presidential Transition Strategic Issue Papers

**Paper Decision Brief Deputy's Management
Action Group (DMAG) August 4, 2016**



Homeland
Security

Overview

- This is a decision briefing to request the DMAG members review, provide feedback and approve a recommended list of Presidential transition strategic topics by August 9, 2016. This list was briefly discussed at the DMAG on July 28, 2016. Note: The list is intended to begin a discussion with the incoming Administration about the issues the Department faces and is not meant to be the sole, comprehensive, or final issues that will be discussed. While conducting a review of past transition practices, the Presidential Transition Office (PTO) received guidance and advice to not overwhelm the incoming Administration with excessive written briefing materials. The PTO is preparing four types of briefing materials: DHS Overview, Strategic Issues, Threat and Intelligence, and a Playbook for the Incoming Secretary. To determine the Strategic Issues, Operational Components and HQ Offices nominated topics (119 received) and ranked their top 30. The rankings were weighted to ensure operations focused topics were identified. Similar topics were combined. The issues were then assigned into three broad categories: Policy & Operations, Management & Resources, and Employees & Engagement. The PTO added a small number of additional topics that should be included.



Methodology

- Nominations from all Operational Components and HQ Offices
Operational Components and HQ Offices ranked top 30 issues
Rankings calculated by counting each instance of a specific ranking and assigning inverse points to each ranking (i.e., #1 ranking = 30 pts, #2 ranking = 29 pts, #30 ranking = 1 pt, etc.)
Sums were calculated to offer Operational Component rankings additional weight
Weighting: HQ Offices = 1X; Operational Components = 2X; MGMT Lines of Business = 0.14X (combined MGMT = 1X)



Data Overview

- 119 strategic issue topics were nominated: 74 Policy and Operations topics 30 Management topics 15 Personnel topics Several nominated topics were either duplicates or closely aligned: Cybersecurity Transnational Organized Crime Emergency Management Over 8,000 calculations completed to derive final raw and weighted scores: Top 30

High / Low Scores Raw: 361 / 117 Weighted: 489 / 150 Standard Deviation Raw = 79.1 Weighted = 100.5



Overall Top Strategic Issue Paper Topics

- Counterterrorism*Transnational Criminal Organizations*Security and Facilitation of TradeBorder Security and MigrationPersistent Threats to Transportation Security Information Sharing ICE Enforcement Areas of FocusCountering Violent ExtremismScreening/VettingNational Preparedness System (including Grants)Emergency Response AuthoritiesInfectious Disease, Biological and Chemical Threats*Enhancing Aviation SecurityPreventing Nuclear TerrorismPersonnel Management – recruiting, hiring, polygraph, union, diversity/inclusion, transparency*Watchlisting OverviewEmergency Management Authorities and Capabilities* DHS Big DataCyber policy and cybersecurity*Enforcement, Facilitation, and Security of TradeICE Detention Bed Space and CostsInsider Threat ProgramTSA Staffing ShortagesContinuity of GovernmentU.S. Coast Guard RecapitalizationCentral American Minors and Unaccompanied Alien ChildrenRefugee ProcessingEmployee Engagement/Morale/FEVSFY2018 Budget Development

* Topic captured in multiple nominations and combined.



Homeland
Security

Policy & Operations Topics

- Border Security and Migration Central American Minors and Unaccompanied Alien Children Counterterrorism* Counter ing Violent Extremism Cyber Policy and Cybersecurity* DHS Big Data Emergency Management Authorities and Capabilities* Enforcement, Facilitation, and Security of Trade Enhancing Aviation Security ICE Enforcement Areas of Focus Infectious Disease, Biological and Chemical Threats* Information Sharing Insider Threat Program National Preparedness System (including Grants) Persistent Threats to Transportation Security Preventing Nuclear Terrorism Refugee Processing Security and Facilitation of Trade Transnational Criminal Organizations* Screening and Vetting Watchlisting

* Topic captured in multiple nominations and combined.



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Management & Resources Topics

- FY2018 Budget Development
Continuity of Government
ICE
Detention Bed Space and Costs
U.S. Coast Guard
Recapitalization
Border Security and Migration (migration trends, strategy, technology)

* Topic captured in multiple nominations and combined.



Employees & Engagement Topics

- Personnel Management – recruiting, hiring, polygraph, union, diversity/ inclusion, transparency* Specific information on CBP, USSS, cyber hiring, and other issues Employee Engagement – morale and Federal Employee Viewpoint Survey

* Topic captured in multiple nominations and combined.



Additional Recommended Topics

Policy/Operations

- Significant Litigation (including DACA) Recalcitrant Countries (Deportation) Arctic and Polar Issues National Flood Insurance Program Unity of Efforts including Integrated Priorities/ GAO High Risk Management Armed Service Secretary Roles and

Mgmt/Resources

Responsibilities
***NCR Consolidation/
St. Elizabeth
Campus Congressional
Oversight Disaster
Relief Fund

Emp/Engagement



Next Steps

- Provide feedback by COB Wednesday, August 10 to Vince Micone, Presidential Transition Officer

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) and the DMAG Executive Agent

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Upon DMAG approval, the PTO will consult with Front Office for their approval of the strategic issue paper list. The PTO will then finalize the strategic issue paper list, identify Component/Office co-leads, and task out papers by August 12, 2016.



**Deputy's Management Action Group
August 4, 2016**

Overview:

- The purpose of this “Paper DMAG” is for the members to review the Presidential Transition Strategic Issue nominations brief (Attachment A), provide any feedback to the Presidential Transition Office (PTO), and approve the proposed topics by August 10, 2016.

Decision Points:

- Components provided Strategic Issue topics at the request of the PTO. The PTO is requesting DMAG review of the prioritized list before submission to DHS Leadership.
- The list of nominations is intended to begin a discussion with the incoming Administration about the issues the Department should address.
- The PTO will finalize a strategic issue paper list, identify Component/Office co-leads, and disseminate task-out papers by August 12, 2016.

Background:

- The PTO is preparing four types of briefing materials for the new DHS Leadership team: (1) DHS Overview, (2) Strategic Issues, (3) Threat and Intelligence, and (4) a “Playbook” for the incoming Secretary.
- Operational Components, Directorates and Headquarters Offices ranked their top 30 issues (slide 6) through a voting process. The rankings were weighted to ensure operations-focused topics were identified and similar topics were combined.
- The strategic issues were broken out into three broad categories: (1) Policy & Operations (slide 7), (2) Management & Resources (slide 8), and (3) Employees & Engagement (slide 9).
 - The PTO added some additional topics for leadership consideration (slide 10).

DMAG Members:

Deputy Secretary Alejandro Mayorkas (Chair)
Russ Deyo, MGMT
Chip Fulghum, MGMT/CFO
Paul Rosen, Chief of Staff
Kevin McAleenan, CBP
Joseph Nimmich, FEMA
ADM Charles Michel, USCG
Lori Scialabba, USCIS
Daniel Ragsdale, ICE
Craig Magaw, USSS
Dr. Huban Gowadia, TSA
BrigGen Frank Taylor, I&A
Suzanne Spaulding, NPPD

Dr. Reggie Brothers, S&T
Steve Bunnell, OGC
Dr. Wayne Brasure, DNDO
Dr. Katherine Brinsfield, OHA
Megan Mack, CRCL
Jonathan Cantor, PRIV
Kelli Burriesci, PLCY
Mark Dolan, JRC

Attachment:

A. Presidential Transition Strategic Issue Papers (Decision Brief)

Staff Responsible for Briefing Memo:

Vince Micone, DHS Presidential Transition Officer (PTO), 202-447- [REDACTED]
[REDACTED] Staff Contact: [REDACTED] MGMT/PTO, 202-282- [REDACTED]
[REDACTED]

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From: Ragsdale, Daniel H
Sent: 5 Aug 2016 11:43:24 -0400
To: #MASTAFF;#ICE DD STAFF;Valerio, Tracey A
Subject: FW: Paper DMAG - Presidential Transition Strategic Issue Papers
Attachments: PTO Strategic Issue Papers - DMAG.pptx, DMAG BM_ PTO Strategic Issue Papers_08042016.docx

From: DMAG
Sent: Friday, August 05, 2016 11:43:07 AM (UTC-05:00) Eastern Time (US & Canada)
To: DMAG
Cc: Micone, Vincent; Stewart, Bion
Subject: Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a “Paper DMAG” decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-(b)(6),(b)(7)(C) and the DMAG Executive Agent, (b)(6),(b)(7)(C) by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

(b)(6);(b)(7)
(C)

From: Ragsdale, Daniel H
Sent: 10 Aug 2016 11:02:16 -0400
To: #MASTAFF;#ICE DD STAFF;Valerio, Tracey A
Subject: FW: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB
Attachments: PTO Strategic Issue Papers - DMAG.PPTX, DMAG BM_ PTO Strategic Issue Papers_08042016.docx

(b)(6);(b)(7)
(C)

From: DMAG
Sent: Wednesday, August 10, 2016 11:02:11 AM (UTC-05:00) Eastern Time (US & Canada)
To: DMAG
Cc: Micone, Vincent; [REDACTED]
Subject: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

(b)(6);(b)(7)
(C)
(b)(6);(b)(7)
(C)

DMAG Members and Support Staff:
A reminder to please provide your feedback on the proposed Presidential Transition Strategic Issue Papers to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent, [REDACTED] by close of business today, **Wednesday, August 10, 2016.**

Thank you.

-DMAG Executive Agent

(b)(6);(b)(7)
(C)

From: DMAG
Sent: Friday, August 05, 2016 11:43 AM
To: DMAG
Cc: Micone, Vincent; [REDACTED]
Subject: Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

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(b)(6);(b)(7)
(C)

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent, [REDACTED] by close of business on Wednesday, August 10, 2016.

Thank you.

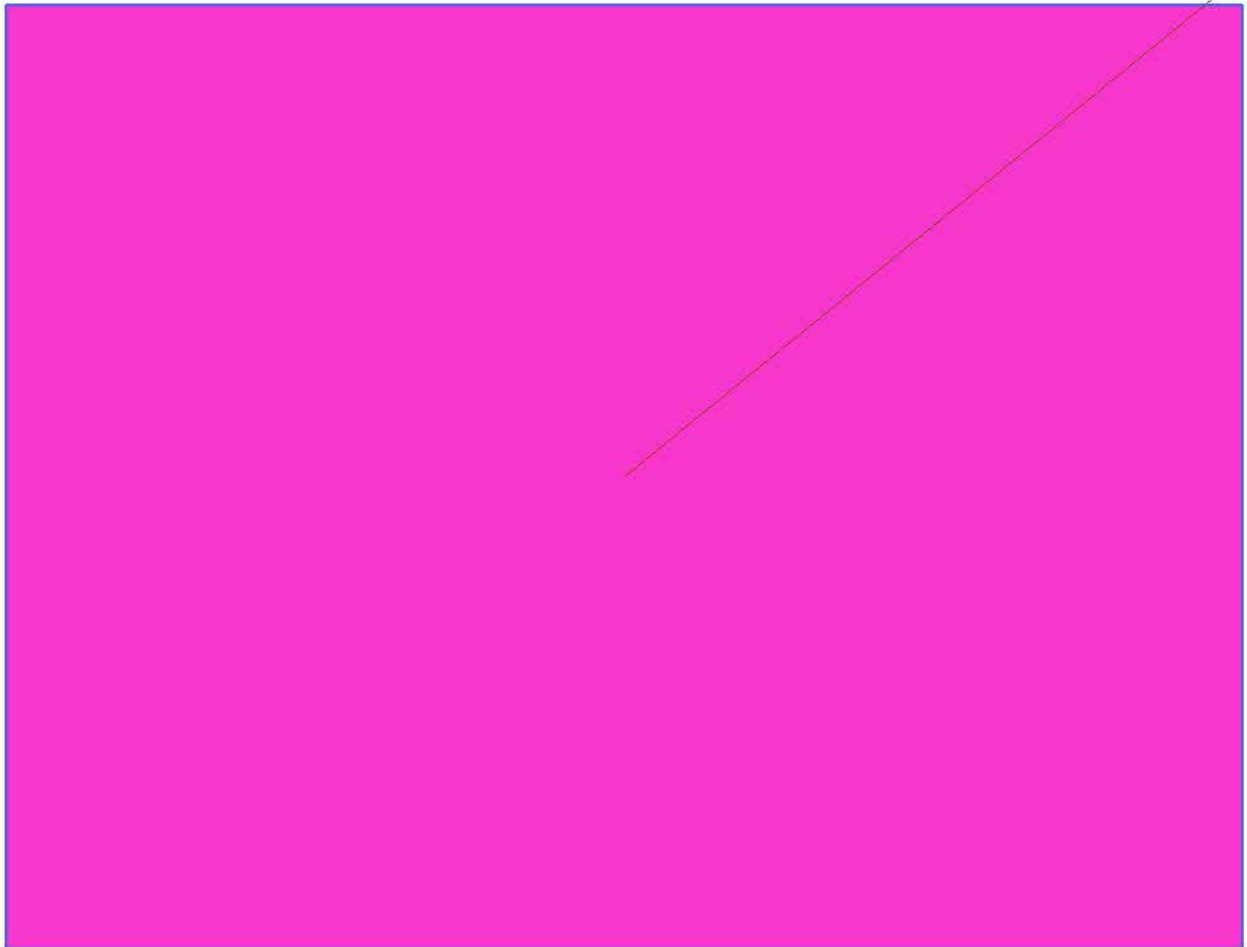
-DMAG Executive Agent

From: Ragsdale, Daniel H
Sent: 10 Aug 2016 11:24:19 -0400
To: Micone, Vincent
Cc: Rahilly, Lyn M;Joseph, Leonard P;#ICE DD STAFF
Subject: FW: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

Vince:

Here are ICE's comments. Thanks.

(b)(5)



Sent with Good (www.good.com)

From: DMAG
Sent: Wednesday, August 10, 2016 11:02:11 AM

(b)(6);(b)(7)
(C)

To: DMAG
Cc: Micone, Vincent; [REDACTED]
Subject: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

DMAG Members and Support Staff:

A reminder to please provide your feedback on the proposed Presidential Transition Strategic Issue Papers to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent [REDACTED] by close of business today, Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

(b)(6);(b)(7)
(C)

From: DMAG
Sent: Friday, August 05, 2016 11:43 AM
To: DMAG
Cc: Micone, Vincent; [REDACTED]
Subject: Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent [REDACTED] by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

From: (b)(6);(b)(7)(C)
Sent: 15 Aug 2016 10:44:58 -0400
To: Ragsdale, Daniel H
Cc: #ICE DD STAFF
Subject: FW: Transition: Designation of Acting Officials

Sir,

Would you like us to schedule a few minutes on your calendar to discuss this with Lyn?

Thanks

From: Ragsdale, Daniel H
Sent: Friday, August 12, 2016 12:01:45 PM
To: Rahilly, Lyn M
Cc: Valerio, Tracey A; Ulrich, Dennis; (b)(6);(b)(7)(C)
Subject: RE: Transition: Designation of Acting Officials

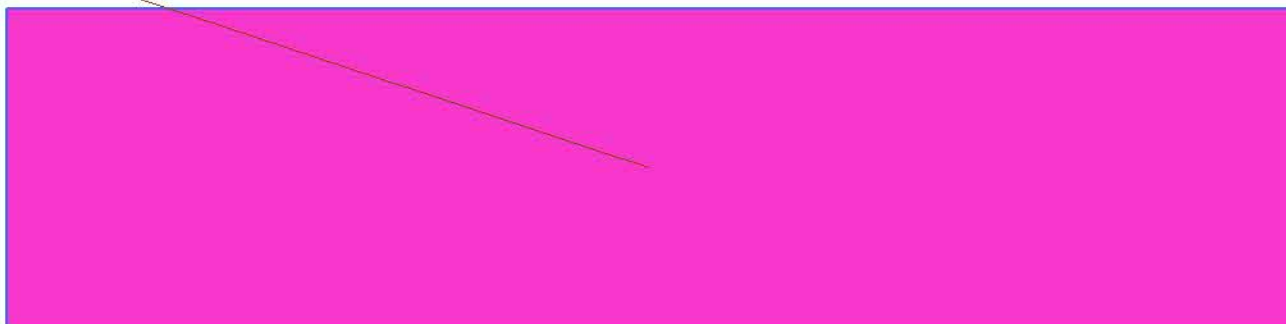
10-4. Let's discuss Monday.

Sent with Good (www.good.com)

From: Rahilly, Lyn M
Sent: Friday, August 12, 2016 12:00:09 PM
To: Ragsdale, Daniel H
Cc: Valerio, Tracey A; Ulrich, Dennis; (b)(6);(b)(7)(C)
Subject: Transition: Designation of Acting Officials

Hi Dan,

In mid-September, ICE must notify the DHS Presidential Transition Office which career personnel will act in "critical non-career positions" once vacated. We are requesting two decisions: (1) which non-career positions should be deemed critical, and (2) which acting career personnel will serve in them, as needed. Our timeframe is to obtain this information by Labor Day.



(b)(5)



Happy to discuss as needed. Thank you.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 732-3300
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at
<https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

(b)(6);(b)(7)
(C)

From: Rahilly, Lyn M
Sent: 27 Sep 2016 11:40:28 -0400
To: Ragsdale, Daniel H;Davis, Mike P;Edge, Peter T;Homan, Thomas;Valerio, Tracey A;Fleming, Gwen K;Thompson, David A;Bible, Daniel
Cc: [REDACTED] Ulrich, Dennis;ICETransitionTeam
Subject: Presidential Transition: DHS Ready to Act Successor Executive Briefing (Mandatory)

In the near future, you should receive an email from the DHS Presidential Transition Office (PTO) informing you of mandatory training related to the presidential transition. All ICE officials identified in the succession plan are required to attend DHS's "Ready to Act: Successor Executive Briefing." You will be required to attend because you are a successor in the Director's Line of Succession Designation (as documented in the ICE Headquarters Continuity Plan signed October 22, 2015).

This 90-minute briefing is required by statute to ensure continuity of government. It will address COOP, COG, emergency response, and preparing for a new administration. The specific briefing dates will be provided in the DHS email. It will be offered four times in October, once by Webinar for those not located in Washington DC.

Please contact the ICE Presidential Transition Office if you do not receive an invitation to attend "Ready to Act," or if you have any questions.

Thank you.

Lyn Rahilly
ICE Presidential Transition Office
Senior Component Accountable Official (SCAO)
U.S. Immigration & Customs Enforcement
Direct: (202) 7[REDACTED]
Main: (202) 732-3300

From: Rahilly, Lyn M
Sent: 10 Nov 2016 10:18:14 -0500
To: #ICE DD STAFF
Subject: Quick meeting today with Dan

Requesting 10 minutes with Dan to get his approval on a few items related to the Tuesday Transition meeting. I'm fairly flexible today.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 732-(b)(6)
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

From: Ragsdale, Daniel H
Sent: 8 Aug 2016 18:34:21 -0400
To: Rahilly, Lyn M
Cc: #ICE DD STAFF;Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

I've looked through the docs again. Rather than try to jam in a call, can you draft comments for me to submit? I can just review those before the 12th. Does that work?

Sent with Good (www.good.com)

From: Rahilly, Lyn M
Sent: Friday, August 05, 2016 12:29:12 PM
To: Ragsdale, Daniel H; Ulrich, Dennis
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Dennis is on leave but I am available.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 732-(b)(6);(b)(7)(C)
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

From: Ragsdale, Daniel H
Sent: Friday, August 05, 2016 12:27 PM
To: Rahilly, Lyn M; Ulrich, Dennis
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: FW: Paper DMAG - Presidential Transition Strategic Issue Papers

Let's discuss how to handle. I have some thoughts

[REDACTED] can we find a time before Wednesday?

Sent with Good (www.good.com)

(b)(6);(b)(7)
(C)

From: DMAG

Sent: Friday, August 05, 2016 11:43:07 AM

To: DMAG

Cc: Micone, Vincent; [REDACTED]

Subject: Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent [REDACTED] close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

From: Ragsdale, Daniel H
Sent: 9 Aug 2016 09:06:17 -0400
To: Rahilly, Lyn M
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Sorry. Typo.

Sent with Good (www.good.com)

From: Rahilly, Lyn M
Sent: Tuesday, August 09, 2016 7:54:11 AM
To: Ragsdale, Daniel H
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Yes but the original email seeks your input by cob tomorrow. Has there been an extension to Friday the 12th or was that a typo?

Lyn Rahilly
Assistant Director
U.S. Immigration and Customs Enforcement
Information Governance and Privacy Office
202-733-(b)(6);(b)(7)(C)

From: Ragsdale, Daniel H
Sent: Monday, August 08, 2016 6:34:21 PM
To: Rahilly, Lyn M
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

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Agent, (b)(6);(b)(7)(C) by close of business on Wednesday, August 10, 2016.

Thank you.

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From: Rahilly, Lyn M
Sent: 9 Aug 2016 09:27:27 -0400
To: Ragsdale, Daniel H
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(5)

Lyn Rahilly
Assistant Director
U.S. Immigration and Customs Enforcement
Information Governance and Privacy Office
202-732- [REDACTED]

(b)(6),(b)(7)
(C)

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Sent: Tuesday, August 09, 2016 9:06:17 AM
To: Rahilly, Lyn M
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Sorry. Typo.

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Lyn Rahilly
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U.S. Immigration and Customs Enforcement
Information Governance and Privacy Office

202-732 (b)(6);(b)(7)(C)

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Sent: Monday, August 08, 2016 6:34:21 PM
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Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

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Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

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Lyn Rahilly
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Direct: (202) (b)(6);(b)(7)(C)
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Sent: Friday, August 05, 2016 12:27 PM
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Subject: FW: Paper DMAG - Presidential Transition Strategic Issue Papers

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Cc: Micone, Vincent; [REDACTED]
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DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a “Paper DMAG” decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-441-[REDACTED] and the DMAG Executive Agent, [REDACTED] by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

From: Rahilly, Lyn M
Sent: 9 Aug 2016 07:54:11 -0400
To: Ragsdale, Daniel H
Cc: #ICE DD STAFF;Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Yes but the original email seeks your input by cob tomorrow. Has there been an extension to Friday the 12th or was that a typo?

Lyn Rahilly
Assistant Director
U.S. Immigration and Customs Enforcement
Information Governance and Privacy Office
202-732-(b)(6);
(b)(7)(C)

From: Ragsdale, Daniel H
Sent: Monday, August 08, 2016 6:34:21 PM
To: Rahilly, Lyn M
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

I've looked through the docs again. Rather than try to jam in a call, can you draft comments for me to submit? I can just review those before the 12th. Does that work?

Sent with Good (www.good.com)

From: Rahilly, Lyn M
Sent: Friday, August 05, 2016 12:29:12 PM
To: Ragsdale, Daniel H; Ulrich, Dennis
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Dennis is on leave but I am available.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 7-(b)(6);(b)(7)
(C)
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

From: Ragsdale, Daniel H
Sent: Friday, August 05, 2016 12:27 PM
To: Rahilly, Lyn M; Ulrich, Dennis
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: FW: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(6);(b)(7)(C) Let's discuss how to handle. I have some thoughts

(b)(6);(b)(7)(C) can we find a time before Wednesday?

Sent with Good (www.good.com)

(b)(6);(b)(7)(C)

From: DMAG
Sent: Friday, August 05, 2016 11:43:07 AM
To: DMAG
Cc: Micone, Vincent; (b)(6);(b)(7)(C)
Subject: Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-44-(b)(6);(b)(7)(C);(b)(7)(C) and the DMAG Executive Agent (b)(6);(b)(7)(C) by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

From: Rahilly, Lyn M
Sent: 9 Aug 2016 10:30:03 -0400
To: Ragsdale, Daniel H
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(5)

[Redacted]

Lyn Rahilly
Assistant Director
U.S. Immigration and Customs Enforcement
Information Governance and Privacy Office
202-732-

(b)(6),(b)(7)
(C)

From: Ragsdale, Daniel H
Sent: Tuesday, August 09, 2016 9:30:09 AM
To: Rahilly, Lyn M
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(5)

[Redacted]

Sent with Good (www.good.com)


From: Rahilly, Lyn M
Sent: Tuesday, August 09, 2016 9:27:27 AM
To: Ragsdale, Daniel H
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(5)

[Redacted]

Lyn Rahilly
Assistant Director
U.S. Immigration and Customs Enforcement
Information Governance and Privacy Office

(b)(6);(b)(7)
(C)

202-732-

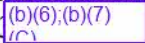
From: Ragsdale, Daniel H
Sent: Tuesday, August 09, 2016 9:06:17 AM
To: Rahilly, Lyn M
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Sorry. Typo.

Sent with Good (www.good.com)

From: Rahilly, Lyn M
Sent: Tuesday, August 09, 2016 7:54:11 AM
To: Ragsdale, Daniel H
Cc: #ICE DD STAFF; Valerio, Tracey A
Subject: RE: Paper DMAG - Presidential Transition Strategic Issue Papers

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U.S. Immigration and Customs Enforcement
Information Governance and Privacy Office
202-732-

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Sent: Friday, August 05, 2016 12:27 PM
To: Rahilly, Lyn M; Ulrich, Dennis
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Subject: FW: Paper DMAG - Presidential Transition Strategic Issue Papers

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(b)(6);(b)(7)(C) can we find a time before Wednesday?

Sent with Good (www.good.com)

(b)(6);(b)(7)(C) **From:** DMAG
Sent: Friday, August 05, 2016 11:43:07 AM
To: DMAG
Cc: Micone, Vincent; (b)(6);(b)(7)(C)
Subject: Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief

and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-(b)(6);(b)(7)(C) and the DMAG Executive Agent, (b)(6);(b)(7)(C) by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

From: Micone, Vincent
Sent: 10 Aug 2016 15:27:11 +0000
To: Ragsdale, Daniel H
Cc: Rahilly, Lyn M; Joseph, Leonard P; #ICE DD STAFF; [REDACTED]
Subject: RE: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

(b)(6);(b)(7)
(C)

Dan,

Appreciate the feedback. We agree and will implement all ICE recommendations.

Thanks,
Vince

Vince Micone
DHS Presidential Transition Officer
and Senior Counselor
Management Directorate
U.S. Department of Homeland Security
(202) 447- [REDACTED]

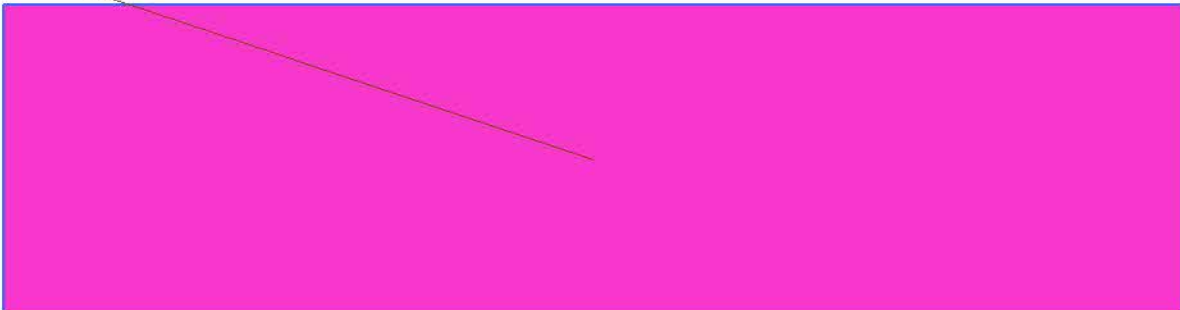
(b)(6);(b)(7)
(C)

From: Ragsdale, Daniel H
Sent: Wednesday, August 10, 2016 11:24:19 AM
To: Micone, Vincent
Cc: Rahilly, Lyn M; Joseph, Leonard P; #ICE DD STAFF
Subject: FW: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

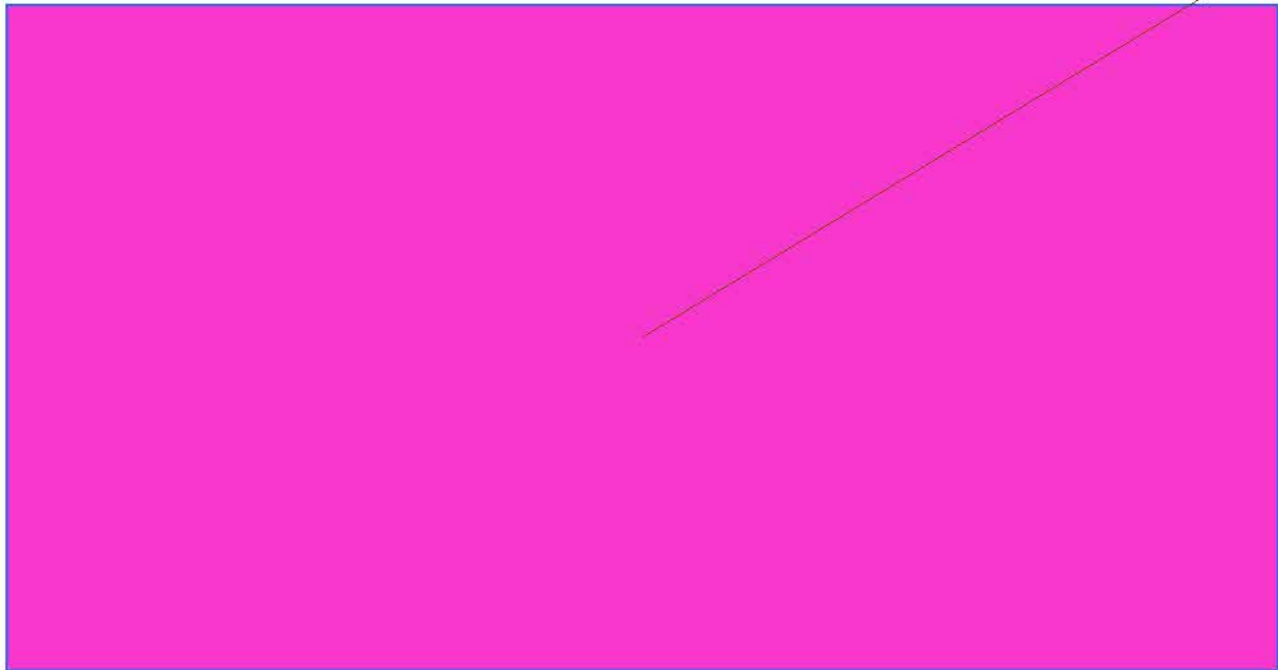
Vince:

Here are ICE's comments. Thanks.

(b)(5)



(b)(5)



Sent with Good (www.good.com)

From: DMAG
Sent: Wednesday, August 10, 2016 11:02:11 AM
To: DMAG
Cc: Micone, Vincent; [REDACTED]
Subject: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

DMAG Members and Support Staff:
A reminder to please provide your feedback on the proposed Presidential Transition Strategic Issue Papers to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent, [REDACTED] **by close of business today, Wednesday, August 10, 2016.**

Thank you.

-DMAG Executive Agent

(b)(6);(b)(7)
(C)

From: DMAG
Sent: Friday, August 05, 2016 11:43 AM
To: DMAG
Cc: Micone, Vincent; [REDACTED]
Subject: Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

(b)(6);(b)(7)
(C)

(b)(6);(b)(7)
(C)

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent, [REDACTED] by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

Page 59 of 87

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

(b)(6);(b)(7)
(C)

From: [REDACTED]
Sent: 5 Jun 2016 19:15:19 -0400
To: Ragsdale, Daniel H
Cc: #ICE DD STAFF
Subject: RE: Tomorrow
Attachments: Top5 AtAGlance PresidentialTransition RFI 1.docx

T4 sir. Synopsis for the presidential transition meeting at 10 tomorrow attached; we'll have the other supporting docs in your briefing book.

From: Ragsdale, Daniel H
Sent: Sunday, June 05, 2016 6:55 PM
To: #ICE DD STAFF
Cc: Joseph, Leonard P
Subject: Tomorrow

I'm going to be a little late in the morning. Will be there a bit before 9:30. Thx. See you tomorrow.

Sent with Good (www.good.com)

(b)(6);(b)(7)
(C)

From: Rahilly, Lyn M
Sent: 12 Aug 2016 12:57:15 -0400
To: Ragsdale, Daniel H
Cc: Valerio, Tracey A; [REDACTED]
Subject: RE: Transition: Designation of Acting Officials

(b)(5)



(b)(6);(b)(7)
(C)

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 732-[REDACTED]
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

From: Ragsdale, Daniel H
Sent: Friday, August 12, 2016 12:44 PM
To: Rahilly, Lyn M
Cc: Valerio, Tracey A
Subject: FW: Transition: Designation of Acting Officials

Sent with Good (www.good.com)

From: Joseph, Leonard P
Sent: Friday, August 12, 2016 12:14:12 PM
To: Ragsdale, Daniel H
Subject: RE: Transition: Designation of Acting Officials

(b)(5)

sure



From: Ragsdale, Daniel H
Sent: Friday, August 12, 2016 12:05 PM
To: Joseph, Leonard P
Subject: FW: Transition: Designation of Acting Officials

Let's discuss Monday.

Sent with Good (www.good.com)

(b)(6),(b)(7)(C)

From: Rahilly, Lyn M
Sent: Friday, August 12, 2016 12:00:09 PM
To: Ragsdale, Daniel H
Cc: Valerio, Tracey A; Ulrich, Dennis; [REDACTED]
Subject: Transition: Designation of Acting Officials

Hi Dan,

(b)(5)

In mid-September, ICE must notify the DHS Presidential Transition Office which career personnel will act in "critical non-career positions" once vacated. We are requesting two decisions: (1) which non-career positions should be deemed critical, and (2) which acting career personnel will serve in them, as needed. Our timeframe is to obtain this information by Labor Day.

[REDACTED]

Happy to discuss as needed. Thank you.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 732- [REDACTED]
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

(b)(6);(b)(7)
(C)

From: Valerio, Tracey A
Sent: 12 Aug 2016 12:14:05 -0400
To: Rahilly, Lyn M;Ragsdale, Daniel H
Cc: Ulrich, Dennis; [REDACTED] #ICE DD STAFF;#MASTAFF
Subject: RE: Transition: Designation of Acting Officials

Thanks Lyn. [REDACTED]

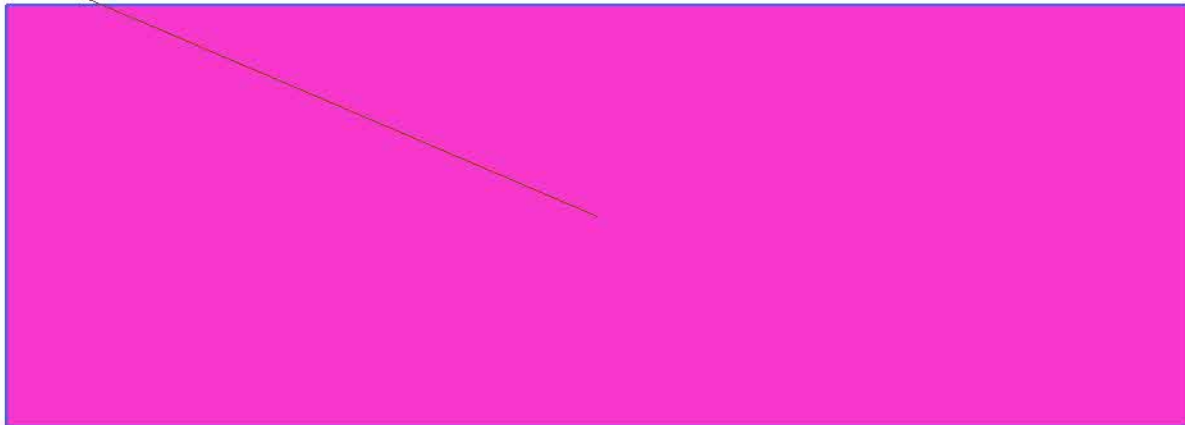
(b)(6);(b)(7)
(C)

From: Rahilly, Lyn M
Sent: Friday, August 12, 2016 12:00:09 PM
To: Ragsdale, Daniel H
Cc: Valerio, Tracey A; Ulrich, Dennis; [REDACTED]
Subject: Transition: Designation of Acting Officials

Hi Dan,

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(b)(5)



Happy to discuss as needed. Thank you.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 732-3300 [REDACTED]
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/ooop/Pages/index.aspx>.

From: Joseph, Leonard P
Sent: 12 Aug 2016 12:14:12 -0400
To: Ragsdale, Daniel H
Subject: RE: Transition: Designation of Acting Officials

(b)(5) sure

From: Ragsdale, Daniel H
Sent: Friday, August 12, 2016 12:05 PM
To: Joseph, Leonard P
Subject: FW: Transition: Designation of Acting Officials

Let's discuss Monday.

Sent with Good (www.good.com)

(b)(6);(b)(7)
(C) **From:** Rahilly, Lyn M
Sent: Friday, August 12, 2016 12:00:09 PM
To: Ragsdale, Daniel H
Cc: Valerio, Tracey A; Ulrich, Dennis; [REDACTED]
Subject: Transition: Designation of Acting Officials

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(b)(5)

Happy to discuss as needed. Thank you.

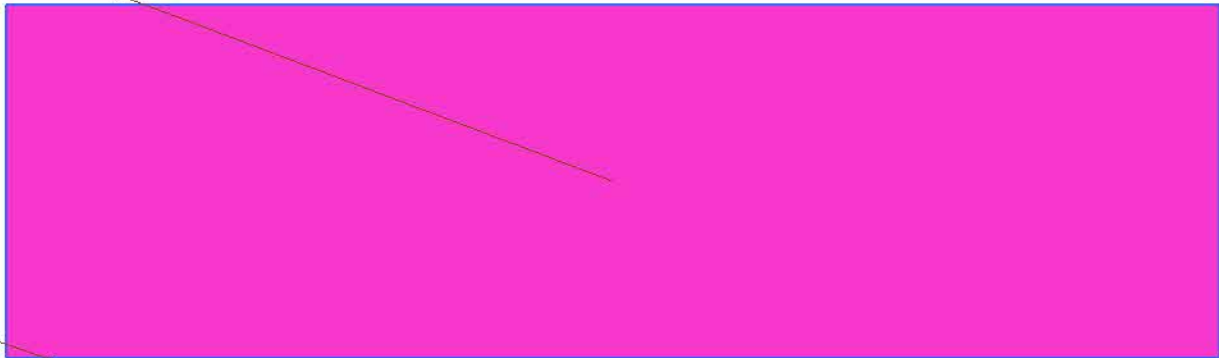
Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 732-(b)(6),(b)(7)(C)
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at
<https://insight.ice.dhs.gov/mgt/ooop/Pages/index.aspx>.

From: Ragsdale, Daniel H
Sent: 15 Aug 2016 10:56:42 -0400
To: Rahilly, Lyn M
Cc: #ICE DD STAFF; Ulrich, Dennis; [REDACTED] Valerio, Tracey A
Subject: RE: Transition: Designation of Acting Officials

(b)(6);(b)(7)
(C)

(b)(5)



(b)(6);(b)(7)
(C)

From: [REDACTED]
Sent: Monday, August 15, 2016 10:45 AM
To: Ragsdale, Daniel H
Cc: #ICE DD STAFF
Subject: FW: Transition: Designation of Acting Officials

Sir,

Would you like us to schedule a few minutes on your calendar to discuss this with Lyn?

Thanks

From: Ragsdale, Daniel H
Sent: Friday, August 12, 2016 12:01:45 PM
To: Rahilly, Lyn M
Cc: Valerio, Tracey A; Ulrich, Dennis; [REDACTED]
Subject: RE: Transition: Designation of Acting Officials

(b)(6);(b)(7)
(C)

10-4. Let's discuss Monday.

Sent with Good (www.good.com)

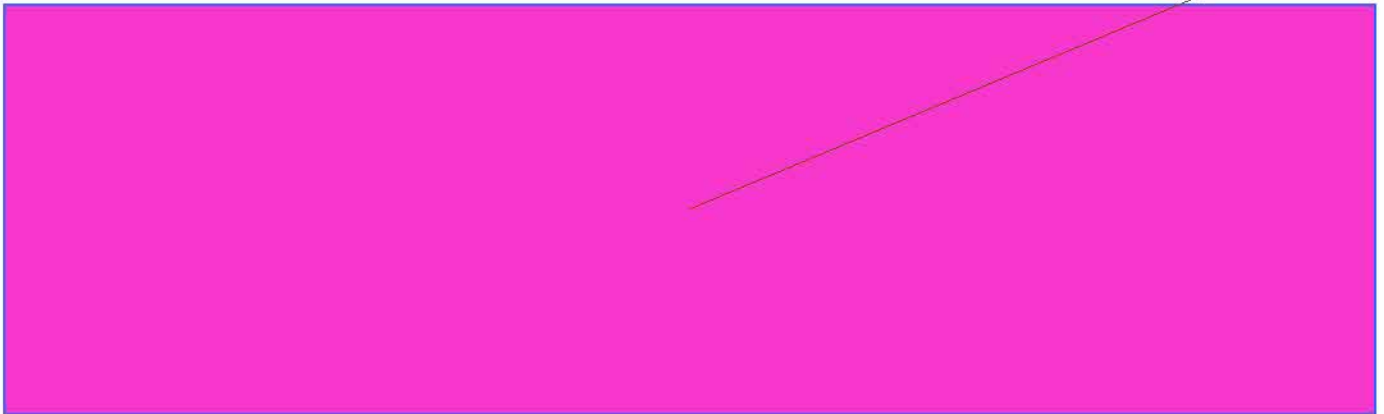
From: Rahilly, Lyn M
Sent: Friday, August 12, 2016 12:00:09 PM
To: Ragsdale, Daniel H
Cc: Valerio, Tracey A; Ulrich, Dennis; [REDACTED]
Subject: Transition: Designation of Acting Officials

(b)(6);(b)(7)
(C)

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(b)(5)



Happy to discuss as needed. Thank you.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 732-(b)(6),(b)(7)(C)
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

(b)(6);(b)(7)
(C)

From: [REDACTED]
Sent: 15 Aug 2016 10:47:33 -0400
To: Ragsdale, Daniel H
Cc: #ICE DD STAFF
Subject: RE: Transition: Designation of Acting Officials

10-4

(b)(6);(b)(7)
(C)

Respectfully,

[REDACTED]

**Chief of Staff, ICE Deputy Director
U.S. Immigration and Customs Enforcement
Homeland Security Investigations**

Office: (202) 73 [REDACTED]

Cellular: (617) 82 [REDACTED]

E-Mail: [REDACTED]

(b)(6);(b)(7)
(C)

From: Ragsdale, Daniel H
Sent: Monday, August 15, 2016 10:46 AM
To: [REDACTED]
Cc: #ICE DD STAFF
Subject: RE: Transition: Designation of Acting Officials

(b)(6);(b)(7)
(C)

I need to talk to Leonard. Will close the loop.

From: [REDACTED]
Sent: Monday, August 15, 2016 10:45 AM
To: Ragsdale, Daniel H
Cc: #ICE DD STAFF
Subject: FW: Transition: Designation of Acting Officials

Sir,

Would you like us to schedule a few minutes on your calendar to discuss this with Lyn?

Thanks

From: Ragsdale, Daniel H
Sent: Friday, August 12, 2016 12:01:45 PM
To: Rahilly, Lyn M
Cc: Valerio, Tracey A; Ulrich, Dennis; [REDACTED]
Subject: RE: Transition: Designation of Acting Officials

(b)(6);(b)(7)
(C)

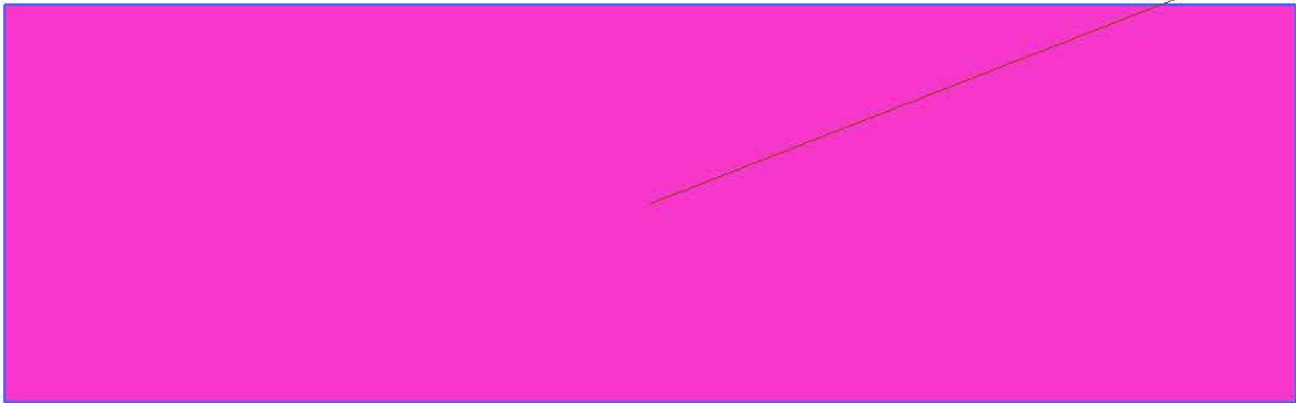
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Direct: (202) 732- [REDACTED]
Main: (202) 732-3300

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(b)(6);(b)(7)
(C)

From: Ragsdale, Daniel H
Sent: 10 Nov 2016 07:44:55 -0500
To: Rahilly, Lyn M;Valerio, Tracey A;Pane, Karen W
Cc: Ulrich, Dennis; [REDACTED] #ICE DD STAFF;#MASTAFF
Subject: RE: Transition update

(b)(5)

[REDACTED]

Please get this to Lyn. Thx.

Sent with Good (www.good.com)

(b)(6);(b)(7)
(C)

From: Rahilly, Lyn M
Sent: Wednesday, November 09, 2016 10:43:09 AM
To: Ragsdale, Daniel H; Valerio, Tracey A; Joseph, Leonard P
Cc: Ulrich, Dennis; [REDACTED] #ICE DD STAFF
Subject: Transition update

The DHS Presidential Transition Office does not expect contact from the Trump Agency Review Team (ART) until tomorrow.

Meanwhile, DHS has scheduled the ART briefing at ICE for next Tuesday, 11/15 from 1-3 including travel time. This is DHS planning ahead and it may change once the ART is on board.

Dan - you and I are supposed to be at the S1 transition meeting at the NAC from 12-1230 that day, so we will need to head straight back for the ART meeting. If you would please hold this time on your calendar for now, and consider which officials you would like present at the brief.

Thank you.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 7[REDACTED]
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

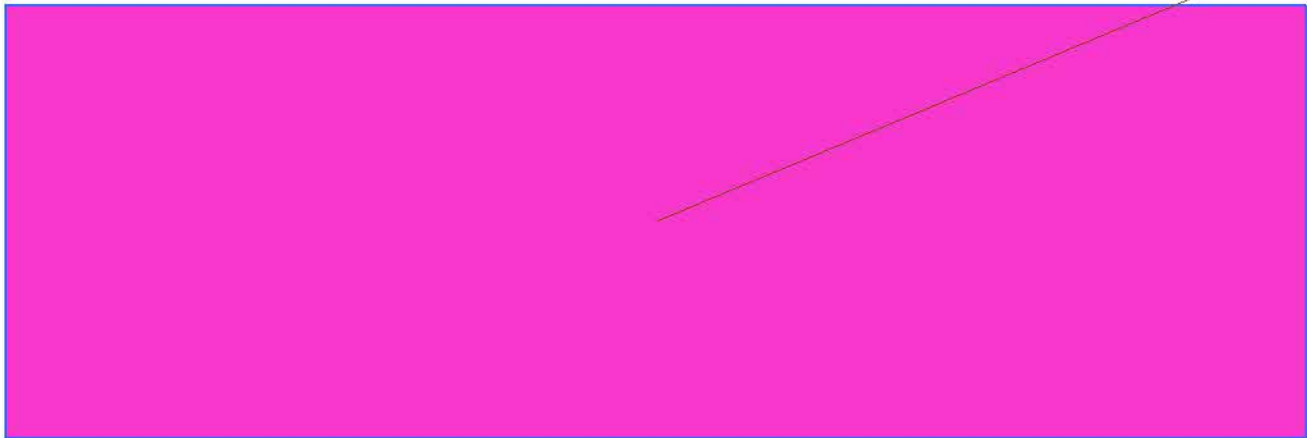
From: Rahilly, Lyn M
Sent: 12 Aug 2016 12:00:09 -0400
To: Ragsdale, Daniel H
Cc: Valerio, Tracey A;Ulrich, Dennis [REDACTED]
Subject: Transition: Designation of Acting Officials

(b)(6);(b)(7)
(C)

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(b)(5)



Happy to discuss as needed. Thank you.

Lyn Rahilly
Assistant Director for Information Governance & Privacy
U.S. Immigration & Customs Enforcement
Direct: (202) 73[REDACTED]
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

(b)(6);(b)(7)
(C)

From: Rahilly, Lyn M
Sent: 9 Nov 2016 10:43:09 -0500
To: Ragsdale, Daniel H;Valerio, Tracey A;Joseph, Leonard P
Cc: Ulrich, Dennis; [REDACTED] #ICE DD STAFF
Subject: Transition update

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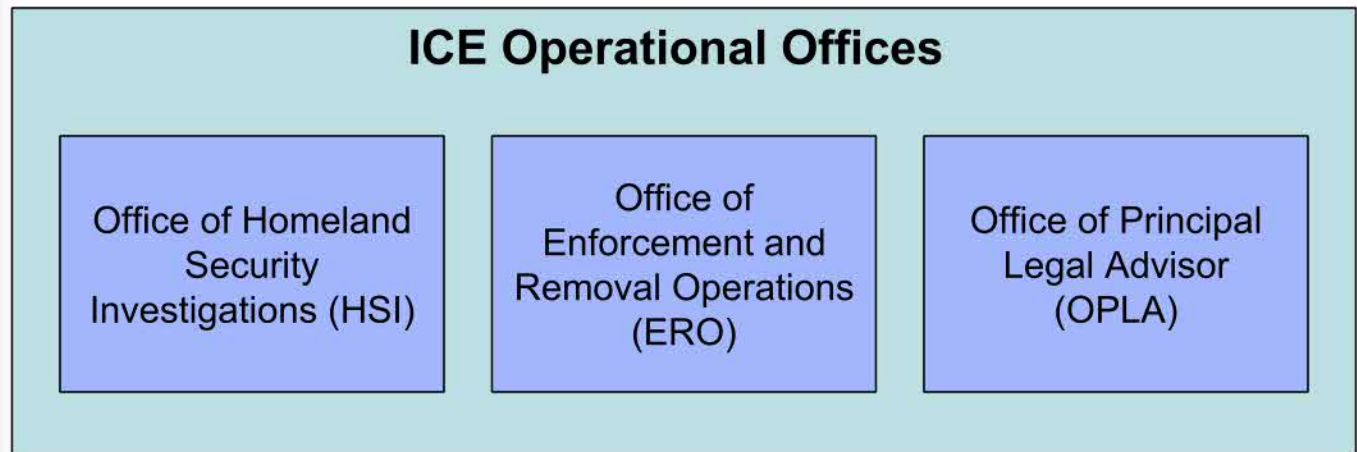
U.S. Immigration
and Customs
Enforcement

ICE

ICE Operational Overview

| ICE – Total Budget Authority | | |
|-------------------------------------|-------------------------|--------------|
| FY16 Enacted | FY17 President's Budget | +/- |
| \$6,154,041,000 | \$6,230,206,000 | \$76,165,000 |

| ICE Workforce Statistics | | |
|---------------------------------|---------|------------|
| Authorized | Onboard | Vacancies |
| 20,960 | 19,069 | 1,882 (9%) |



Homeland Security Investigations (HSI)

WORKFORCE 8,500 TOTAL PERSONNEL ON BOARD OVER 6,000 SPECIAL AGENTS (1811s) 850 VACANCIES FOOTPRINT DOMESTIC: 210 OFFICES IN 205 U.S. CITIES INTERNATIONAL: 63 OFFICES IN 47 COUNTRIES MISSION TO INVESTIGATE, DISRUPT, AND DISMANTLE TERRORIST, TRANSNATIONAL, AND OTHER CRIMINAL ORGANIZATIONS THAT THREATEN OR SEEK TO EXPLOIT THE CUSTOMS AND IMMIGRATION LAWS OF THE UNITED STATES.

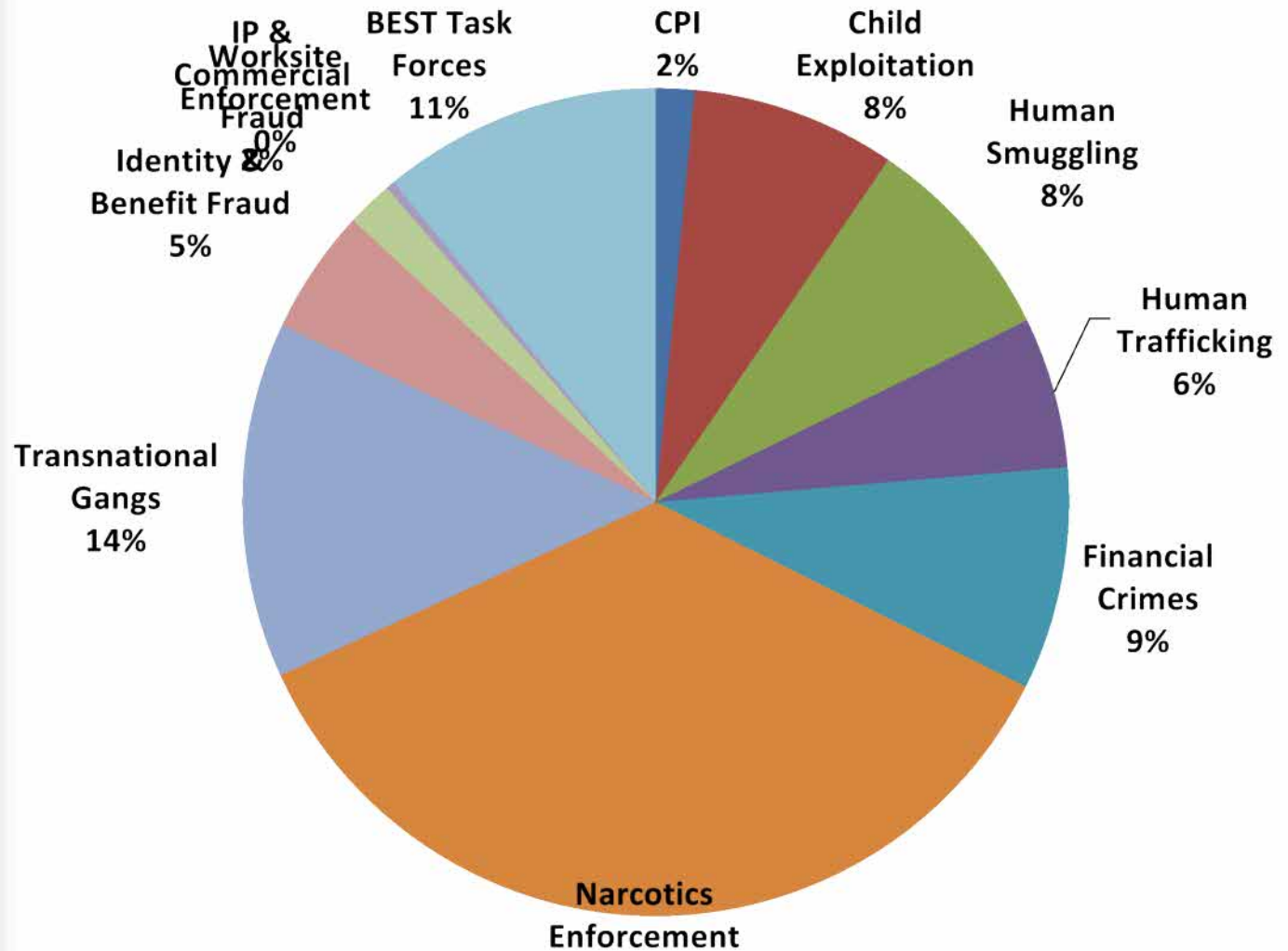


HSI FY16 Enforcement Statistics

| HSI Enforcement Area | Criminal Arrests | Convictions |
|--|------------------|---------------|
| Counter-proliferation | 497 | 260 |
| Child Exploitation | 2,652 | 1,568 |
| Human Smuggling | 2,734 | 1,522 |
| Human Trafficking | 1,952 | 631 |
| Financial Crimes | 2,883 | 1,405 |
| Narcotics Enforcement | 11,846 | 6,596 |
| Transnational Gangs | 4,606 | 1,703 |
| Identity & Benefit Fraud | 1,623 | 1,120 |
| Intellectual Property & Commercial Fraud | 596 | 383 |
| Worksite Enforcement | 112 | 49 |
| Border Enforcement Security (BEST) Task Forces | 3,624 | 1,759 |
| Totals | 33,125 | 16,996 |



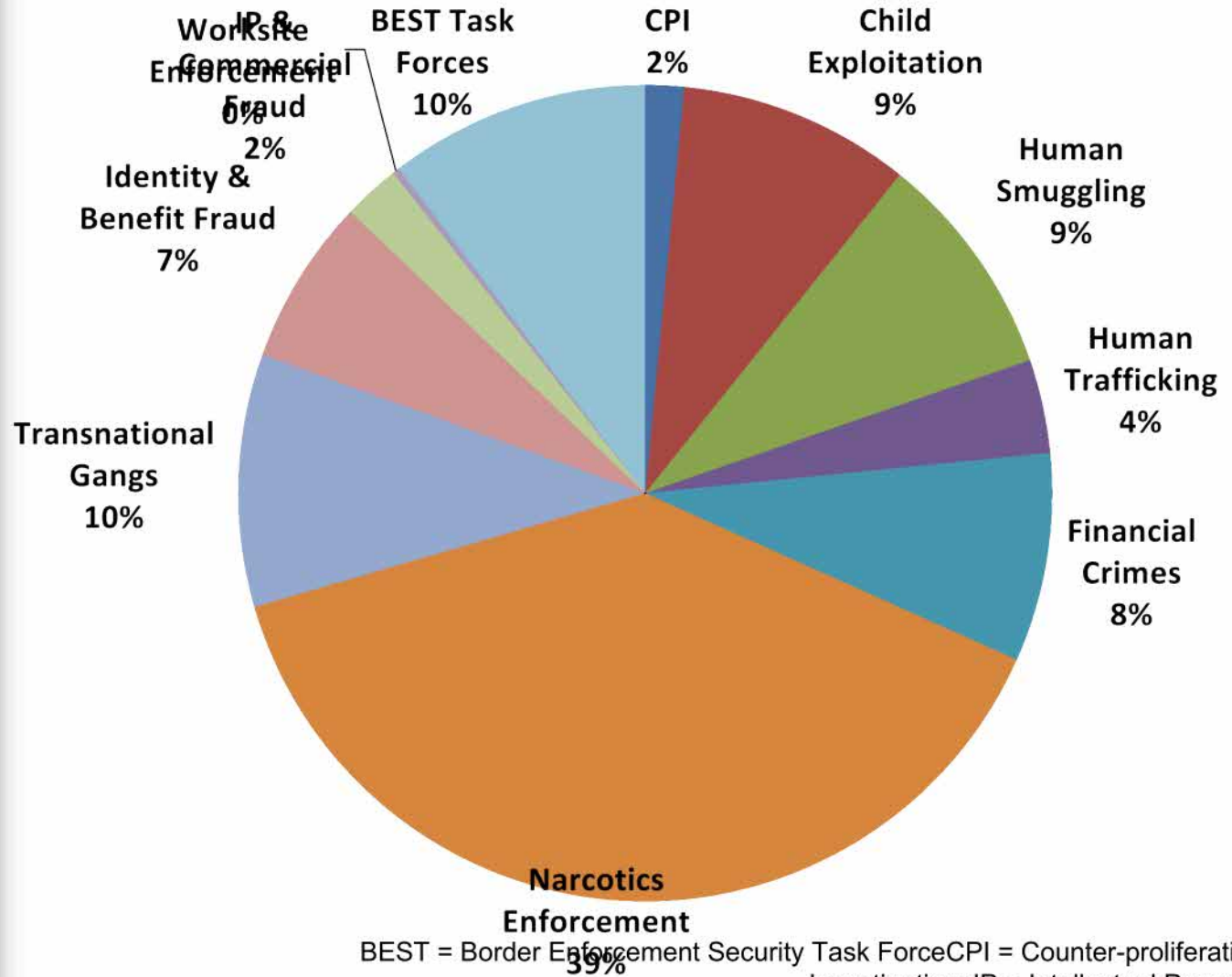
FY16 Criminal Arrests



BEST = Border Enforcement Security Task Force
CPI = Counter-proliferation Investigations
IP = Intellectual Property



FY16 Convictions



BEST = Border Enforcement Security Task Force
CPI = Counter-proliferation Investigations
IP = Intellectual Property

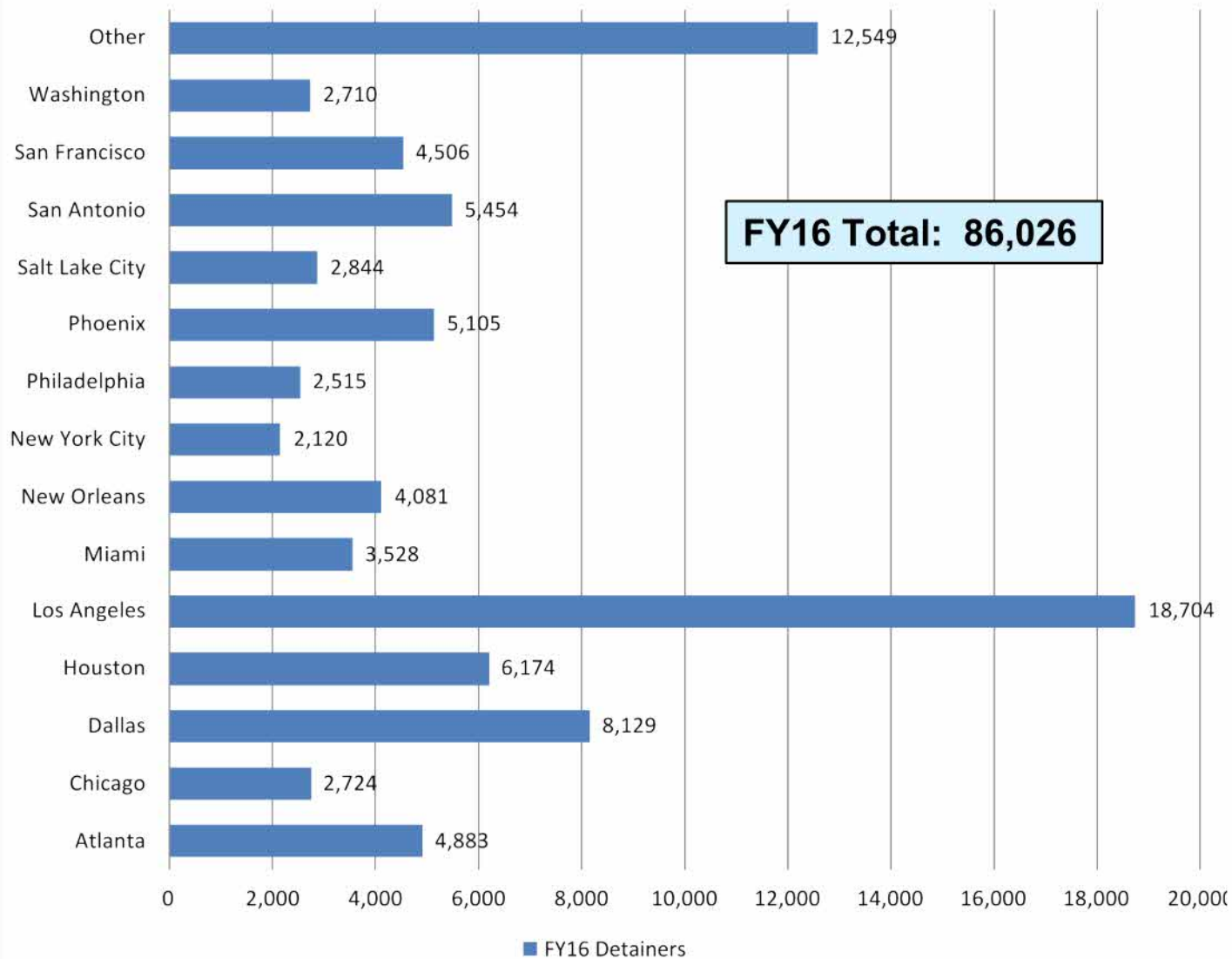


Enforcement & Removal Operations (ERO)

WORKFORCE 7,500 TOTAL PERSONNEL ON BOARD OVER 5,500 OFFICERS (1801s) 807 VACANCIES FOOTPRINT DOMESTIC: 24 FIELD OFFICES INTERNATIONAL: PRESENCE IN 19 COUNTRIES AND EUROPOL MISSION TO IDENTIFY, ARREST, AND REMOVE ALIENS WHO PRESENT A DANGER TO NATIONAL SECURITY OR ARE A RISK TO PUBLIC SAFETY, AS WELL AS THOSE WHO ENTER THE UNITED STATES ILLEGALLY OR OTHERWISE UNDERMINE THE INTEGRITY OF OUR IMMIGRATION LAWS AND OUR BORDER CONTROL EFFORTS.



FY16 Detainers (by AOR)



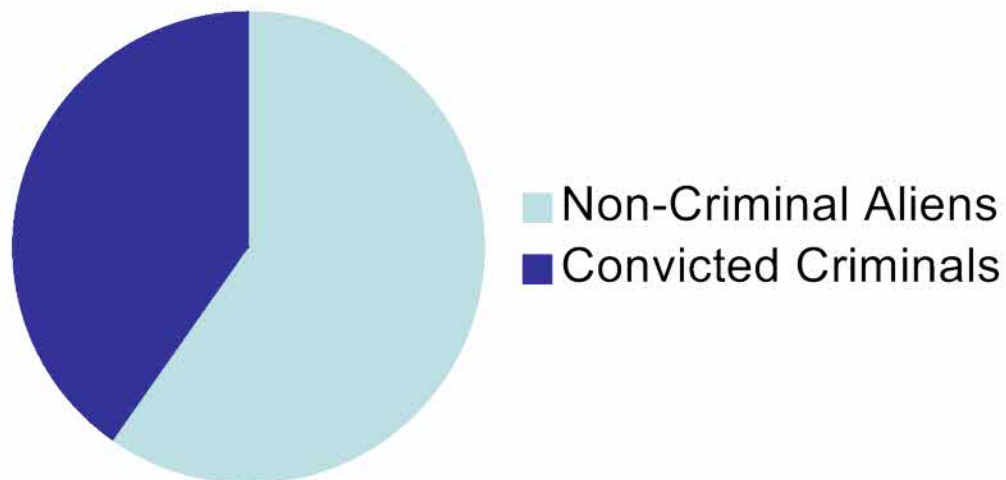
Aliens Currently Detained

| AOR | Mandatory | Non Mandatory | Total |
|----------------|---------------|---------------|---------------|
| San Antonio | 7,129 | 566 | 7,695 |
| El Paso | 2,649 | 383 | 3,032 |
| Phoenix | 1,785 | 1,203 | 2,988 |
| Houston | 2,536 | 400 | 2,936 |
| Los Angeles | 2,094 | 761 | 2,855 |
| Atlanta | 2,019 | 626 | 2,645 |
| New Orleans | 2,110 | 401 | 2,511 |
| Miami | 1,628 | 273 | 1,901 |
| San Diego | 1,574 | 208 | 1,782 |
| Seattle | 1,178 | 411 | 1,589 |
| Chicago | 889 | 429 | 1,318 |
| Newark | 766 | 287 | 1,053 |
| Philadelphia | 826 | 158 | 984 |
| San Francisco | 556 | 370 | 926 |
| Dallas | 538 | 326 | 864 |
| Denver | 663 | 159 | 822 |
| New York City | 587 | 208 | 795 |
| Buffalo | 613 | 77 | 690 |
| Washington | 371 | 304 | 675 |
| St. Paul | 423 | 184 | 607 |
| Boston | 449 | 136 | 585 |
| Detroit | 404 | 138 | 542 |
| Salt Lake City | 319 | 189 | 508 |
| Baltimore | 179 | 84 | 263 |
| Total | 32,285 | 8,281 | 40,566 |



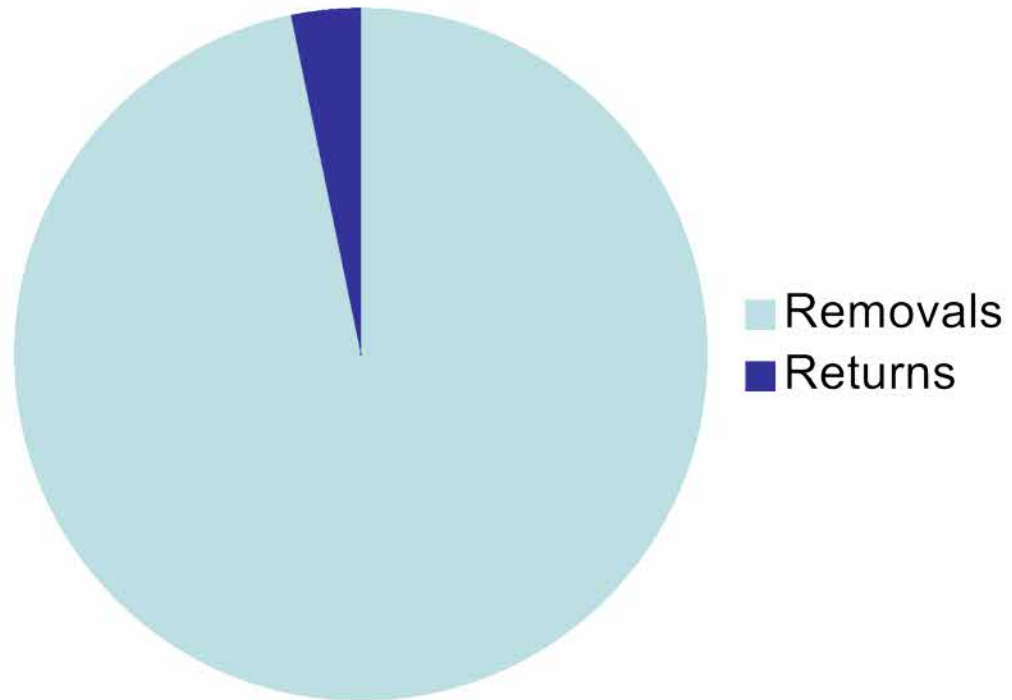
FY16 Alien Intakes

| | | |
|--------------------|----------------|-----|
| Total | 352,882 | |
| Non-criminal | 210,816 | 60% |
| Convicted Criminal | 142,066 | 40% |



FY16 Removals & Returns

| | | |
|--------------|----------------|-----|
| Total | 240,255 | |
| Removals | 232,472 | 97% |
| Returns | 7,783 | 3% |

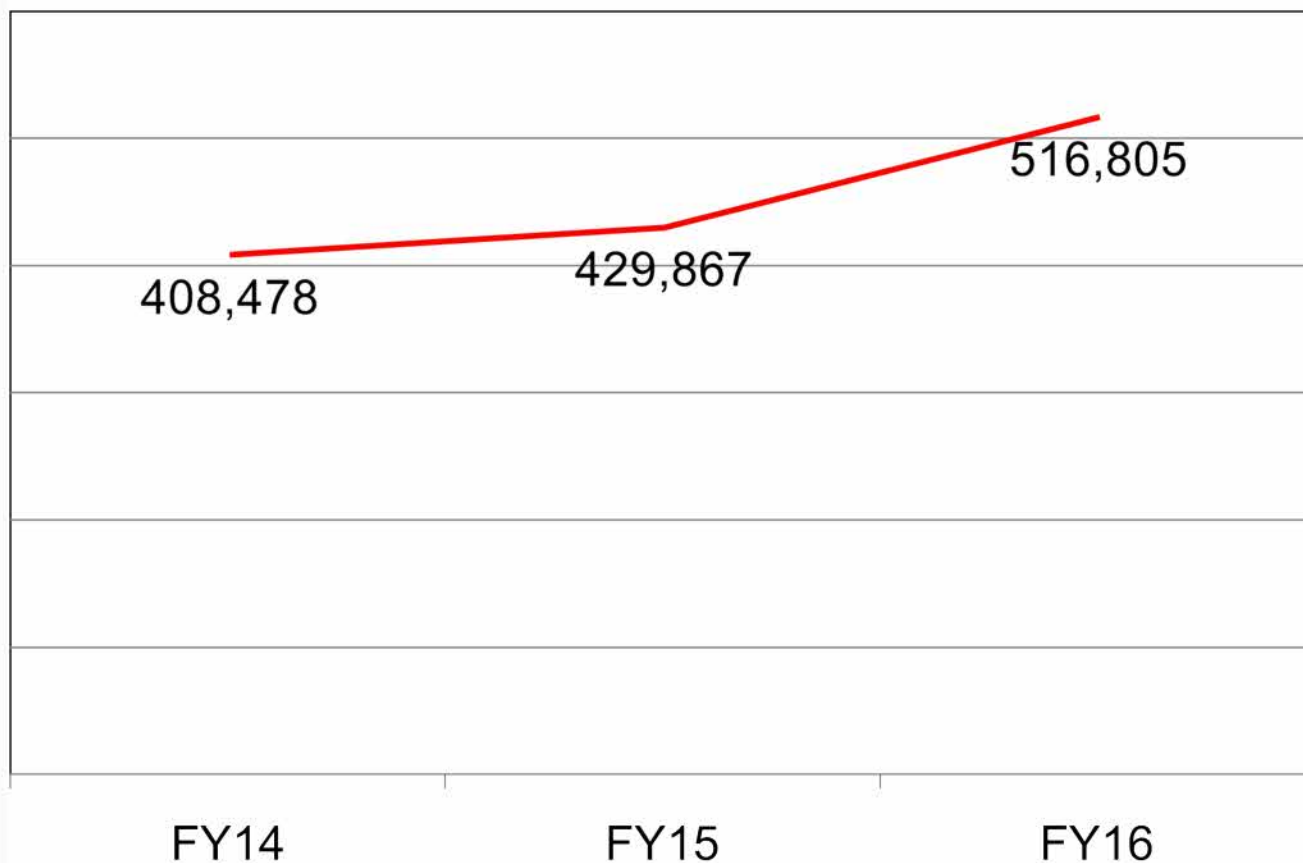


Office of the Principal Legal Advisor (OPLA)

**WORKFORCE 1,492 TOTAL PERSONNEL ON BOARD 1,092
ATTORNEYS 171 TOTAL VACANCIES (117 ATTORNEY &
54 SUPPORT) FOOTPRINT DOMESTIC: 26 FIELD OFFICES
IN 60+ LOCATIONS MISSION TO PROTECT THE
HOMELAND BY DILIGENTLY LITIGATING CASES WHILE
ADHERING TO THE HIGHEST STANDARDS OF
PROFESSIONAL CONDUCT, PROVIDING TIMELY AND
ACCURATE LEGAL ADVICE, AND OPTIMIZING
RESOURCES TO ADVANCE DHS AND ICE MISSIONS.**



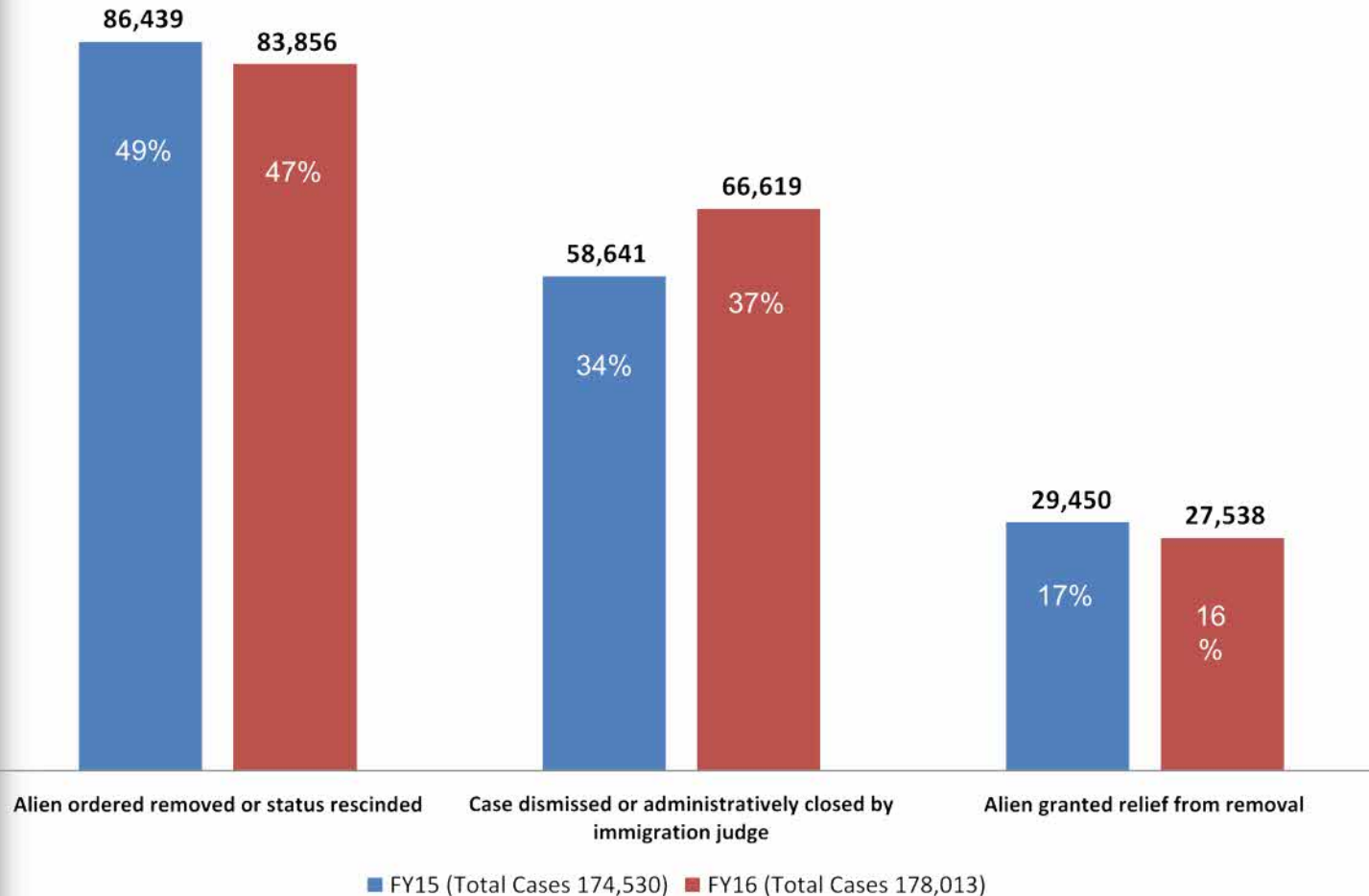
Pending Immigration Court Cases



Note: All figures as of end of Fiscal Year.



OPLA FY15-FY16 Completed Immigration Cases





U.S. Immigration
and Customs
Enforcement

ICE