



# Archived Content

In an effort to keep DHS.gov current, this document has been archived and contains outdated information that may not reflect current policy or programs.

(b)(6);(b)(7)  
(C)

**From:** Rahilly, Lyn M  
**Sent:** 9 Nov 2016 18:23:22 -0500  
**To:** #ICE DD STAFF  
**Cc:** Ulrich, Dennis; [REDACTED]  
**Subject:** Draft transition presentation  
**Attachments:** ART draft (LMR 11 09 2016).pptx

Hi all,

Attached is the slideshow for Dan's perusal. This is intended to present to the Trump Agency Review Team (ART) at the 11/15 meeting scheduled here at ICE.

He saw an earlier draft. Would appreciate any feedback he has so I can prepare a final version.

Many thanks,

Lyn Rahilly  
ICE Presidential Transition Office  
Senior Component Accountable Official (SCAO)  
U.S. Immigration & Customs Enforcement  
Direct: (202) 7 [REDACTED]  
Main: (202) 732-3300

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Withheld pursuant to exemption

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of the Freedom of Information and Privacy Act

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of the Freedom of Information and Privacy Act

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of the Freedom of Information and Privacy Act



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(b)(5)

of the Freedom of Information and Privacy Act

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(C)

**From:** Ragsdale, Daniel H  
**Sent:** 4 Oct 2016 10:28:53 -0400  
**To:** [REDACTED]  
**Cc:** #ICE DD STAFF  
**Subject:** FW: 2016-17 Presidential Transition Ready to Act Training

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**From:** Office of the Under Secretary for Management  
**Sent:** Tuesday, October 04, 2016 10:28 AM  
**Subject:** 2016-17 Presidential Transition Ready to Act Training



DHS Career Successors,

With the Presidential election approaching, the Department completed a comprehensive review of the succession plan for key officials. This process was completed with the Secretary's approval on September 14. A key aspect of this process has been to identify career successors for all key leadership positions within the Department. You are one of the career leaders who serves in a successor position.

Part of a smooth transition is to ensure that the career employees who may step in to act are prepared for the challenges that they may face. To ensure all career successors are *Ready to Act*, the Presidential Transition Office has worked with several Components and good government partners to provide executive briefing sessions for you.

**Participation in the session is a mandatory requirement for you as a career successor.**

This 90-minute session will include an update on the Department's Presidential Transition preparations and how they impact you. Also, a brief overview of Continuity of Operations, Continuity of Government, and Incident Response responsibilities for successors will be provided. The session will conclude with a discussion on preparing and managing the arrival of the new Administration leadership within your organization.

The *Ready to Act: Successor Executive Briefing* will be offered four times during the month of October. Please select the session that best fits your schedule. The session dates are:

- October 14, 2016 – 10:30 a.m. to 12 p.m. at OCHCO, 1201 New York Ave., NW
- October 20, 2016 – 10:30 a.m. to 12 p.m. at OCHCO, 1201 New York Ave., NW
- October 21, 2016 – 10:30 a.m. to 12 p.m. (Webinar for field staff outside of the National Capital Region)
- October 31, 2016 – 1:30 p.m. to 3 p.m. at Nebraska Avenue Complex, room NAC01-044

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Please RSVP to [REDACTED] with the date of the session you wish to attend. Once the RSVP is received, an Outlook calendar invitation will be sent to you for the executive briefing.

Every day, DHS employees help to safeguard our Nation. With your support, we will continue to deliver our mission – with honor and integrity, safeguarding the American people, our homeland, and our values. Thank you for your hard work.

Sincerely,

Russ Deyo  
Under Secretary for Management

# Presidential Transition Strategic Issue Papers

**Paper Decision Brief Deputy's Management  
Action Group (DMAG) August 4, 2016**



Homeland  
Security

# Overview

- This is a decision briefing to request the DMAG members review, provide feedback and approve a recommended list of Presidential transition strategic topics by August 9, 2016. This list was briefly discussed at the DMAG on July 28, 2016. Note: The list is intended to begin a discussion with the incoming Administration about the issues the Department faces and is not meant to be the sole, comprehensive, or final issues that will be discussed. While conducting a review of past transition practices, the Presidential Transition Office (PTO) received guidance and advice to not overwhelm the incoming Administration with excessive written briefing materials. The PTO is preparing four types of briefing materials: DHS Overview, Strategic Issues, Threat and Intelligence, and a Playbook for the Incoming Secretary. To determine the Strategic Issues, Operational Components and HQ Offices nominated topics (119 received) and ranked their top 30. The rankings were weighted to ensure operations focused topics were identified. Similar topics were combined. The issues were then assigned into three broad categories: Policy & Operations, Management & Resources, and Employees & Engagement. The PTO added a small number of additional topics that should be included.





# Methodology

- Nominations from all Operational Components and HQ Offices  
Operational Components and HQ Offices ranked top 30 issues  
Rankings calculated by counting each instance of a specific ranking and assigning inverse points to each ranking (i.e., #1 ranking = 30 pts, #2 ranking = 29 pts, #30 ranking = 1 pt, etc.)  
Sums were calculated to offer Operational Component rankings additional weight  
Weighting: HQ Offices = 1X; Operational Components = 2X; MGMT Lines of Business = 0.14X (combined MGMT = 1X)



# Data Overview

- 119 strategic issue topics were nominated: 74 Policy and Operations topics 30 Management topics 15 Personnel topics Several nominated topics were either duplicates or closely aligned: Cybersecurity Transnational Organized Crime Emergency Management Over 8,000 calculations completed to derive final raw and weighted scores: Top 30

High / Low Scores Raw: 361 / 117 Weighted: 489 / 150 Standard Deviation  
Raw = 79.1 Weighted = 100.5







# Overall Top Strategic Issue Paper Topics

- Counterterrorism\*Transnational Criminal Organizations\*Security and Facilitation of TradeBorder Security and MigrationPersistent Threats to Transportation Security Information Sharing ICE Enforcement Areas of FocusCountering Violent ExtremismScreening/VettingNational Preparedness System (including Grants)Emergency Response AuthoritiesInfectious Disease, Biological and Chemical Threats\*Enhancing Aviation SecurityPreventing Nuclear TerrorismPersonnel Management – recruiting, hiring, polygraph, union, diversity/inclusion, transparency\*Watchlisting OverviewEmergency Management Authorities and Capabilities\* DHS Big DataCyber policy and cybersecurity\*Enforcement, Facilitation, and Security of TradeICE Detention Bed Space and CostsInsider Threat ProgramTSA Staffing ShortagesContinuity of GovernmentU.S. Coast Guard RecapitalizationCentral American Minors and Unaccompanied Alien ChildrenRefugee ProcessingEmployee Engagement/Morale/FEVSFY2018 Budget Development

\* Topic captured in multiple nominations and combined.



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Security

# Policy & Operations Topics

- Border Security and Migration Central American Minors and Unaccompanied Alien Children Counterterrorism\* Countering Violent Extremism Cyber Policy and Cybersecurity\* DHS Big Data Emergency Management Authorities and Capabilities\* Enforcement, Facilitation, and Security of Trade Enhancing Aviation Security ICE Enforcement Areas of Focus Infectious Disease, Biological and Chemical Threats\* Information Sharing Insider Threat Program National Preparedness System (including Grants) Persistent Threats to Transportation Security Preventing Nuclear Terrorism Refugee Processing Security and Facilitation of Trade Transnational Criminal Organizations\* Screening and Vetting Watchlisting

\* Topic captured in multiple nominations and combined.



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# Management & Resources Topics

- FY2018 Budget Development  
Continuity of Government  
ICE  
Detention Bed Space and Costs  
U.S. Coast Guard  
Recapitalization  
Border Security and Migration (migration trends, strategy, technology)

\* Topic captured in multiple nominations and combined.



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# Employees & Engagement Topics

- Personnel Management – recruiting, hiring, polygraph, union, diversity/ inclusion, transparency\* Specific information on CBP, USSS, cyber hiring, and other issues Employee Engagement – morale and Federal Employee Viewpoint Survey

\* Topic captured in multiple nominations and combined.





# Additional Recommended Topics

## Policy/Operations

- Significant Litigation (including DACA) Recalcitrant Countries (Deportation) Arctic and Polar Issues National Flood Insurance Program Unity of Efforts including Integrated Priorities/ GAO High Risk Management Armed Service Secretary Roles and

## Mgmt/Resources

Responsibilities  
\*\*\*NCR Consolidation/  
St. Elizabeth  
Campus Congressional  
Oversight Disaster  
Relief Fund

## Emp/Engagement



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\*\*\* PTO recommendation not originally nominated

# Next Steps

- Provide feedback by COB Wednesday, August 10 to Vince Micone, Presidential Transition Officer

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) and the DMAG Executive Agent

(b)(6);(b)(7)(C)

Upon DMAG approval, the PTO will consult with Front Office for their approval of the strategic issue paper list. The PTO will then finalize the strategic issue paper list, identify Component/Office co-leads, and task out papers by August 12, 2016.



**Deputy's Management Action Group  
August 4, 2016**

**Overview:**

- The purpose of this "Paper DMAG" is for the members to review the Presidential Transition Strategic Issue nominations brief (Attachment A), provide any feedback to the Presidential Transition Office (PTO), and approve the proposed topics by August 10, 2016.

**Decision Points:**

- Components provided Strategic Issue topics at the request of the PTO. The PTO is requesting DMAG review of the prioritized list before submission to DHS Leadership.
- The list of nominations is intended to begin a discussion with the incoming Administration about the issues the Department should address.
- The PTO will finalize a strategic issue paper list, identify Component/Office co-leads, and disseminate task-out papers by August 12, 2016.

**Background:**

- The PTO is preparing four types of briefing materials for the new DHS Leadership team: (1) DHS Overview, (2) Strategic Issues, (3) Threat and Intelligence, and (4) a "Playbook" for the incoming Secretary.
- Operational Components, Directorates and Headquarters Offices ranked their top 30 issues (slide 6) through a voting process. The rankings were weighted to ensure operations-focused topics were identified and similar topics were combined.
- The strategic issues were broken out into three broad categories: (1) Policy & Operations (slide 7), (2) Management & Resources (slide 8), and (3) Employees & Engagement (slide 9).
  - The PTO added some additional topics for leadership consideration (slide 10).

**DMAG Members:**

Deputy Secretary Alejandro Mayorkas (Chair)

Russ Deyo, MGMT

Chip Fulghum, MGMT/CFO

Paul Rosen, Chief of Staff

Kevin McAleenan, CBP

Joseph Nimmich, FEMA

ADM Charles Michel, USCG

Lori Scialabba, USCIS

Daniel Ragsdale, ICE

Craig Magaw, USSS

Dr. Huban Gowadia, TSA

BrigGen Frank Taylor, I&A

Suzanne Spaulding, NPPD

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Dr. Reggie Brothers, S&T  
Steve Bunnell, OGC  
Dr. Wayne Brasure, DNDO  
Dr. Katherine Brinsfield, OHA  
Megan Mack, CRCL  
Jonathan Cantor, PRIV  
Kelli Burriesci, PLCY  
Mark Dolan, JRC

**Attachment:**

A. Presidential Transition Strategic Issue Papers (Decision Brief)

**Staff Responsible for Briefing Memo:**

Vince Micone, DHS Presidential Transition Officer (PTO), 202-447-

Staff Contact:

MGMT/PTO, 202-282-

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(C)



**From:** Ragsdale, Daniel H  
**Sent:** 5 Aug 2016 11:43:24 -0400  
**To:** #MASTAFF;#ICE DD STAFF;Valerio, Tracey A  
**Subject:** FW: Paper DMAG - Presidential Transition Strategic Issue Papers  
**Attachments:** PTO Strategic Issue Papers - DMAG.pptx, DMAG BM\_ PTO Strategic Issue Papers\_08042016.docx

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**From:** DMAG  
**Sent:** Friday, August 05, 2016 11:43:07 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** DMAG  
**Cc:** Micone, Vincent; Stewart, Bion  
**Subject:** Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a “Paper DMAG” decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-(b)(6),(b)(7)(C) and the DMAG Executive Agent, (b)(6),(b)(7)(C) by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

**From:** Rahilly, Lyn M  
**Sent:** 8 Nov 2016 14:50:10 -0500  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF  
**Subject:** FW: Presidential Transition Office - SAVE THE DATE: S1 Career Successor/SCAO/CAO meeting 11/15 @ 1200-1230

Hi Dan,

This is the brief S1 transition briefing that career successors and SCAOs (me) will be required to attend. A formal invite will be coming separately.

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Lyn Rahilly  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) 732-  
Main: (202) 732-3300

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Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

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**From:**   
**Sent:** Tuesday, November 08, 2016 2:40 PM  
**To:** PTO Master Distro  
**Subject:** Presidential Transition Office - SAVE THE DATE: S1 Career Successor/SCAO/CAO meeting 11/15 @ 1200-1230

Transition Colleagues,

Please save next Tuesday 11/15 from 1200-1230 for a meeting with S1 here at the NAC Large Conference Room (01-044). You and your Component/Office-head career successors should receive an invitation from the Secretary's Office (or the PTO) soon.

The Secretary will be laying out his priorities and expectations to the career successors for the transition.

Thank you,

V/R,

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Deputy Presidential Transition Officer  
Department of Homeland Security  
202-282-

**From:** Ragsdale, Daniel H  
**Sent:** 10 Aug 2016 11:02:16 -0400  
**To:** #MASTAFF;#ICE DD STAFF;Valerio, Tracey A  
**Subject:** FW: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB  
**Attachments:** PTO Strategic Issue Papers - DMAG.PPTX, DMAG BM\_ PTO Strategic Issue Papers\_08042016.docx

(b)(6);(b)(7)  
(C)

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**From:** DMAG  
**Sent:** Wednesday, August 10, 2016 11:02:11 AM (UTC-05:00) Eastern Time (US & Canada)  
**To:** DMAG  
**Cc:** Micone, Vincent; [REDACTED]  
**Subject:** Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

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(C)

DMAG Members and Support Staff:  
A reminder to please provide your feedback on the proposed Presidential Transition Strategic Issue Papers to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent, [REDACTED] by close of business today, **Wednesday, August 10, 2016.**

Thank you.

-DMAG Executive Agent

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(C)

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**From:** DMAG  
**Sent:** Friday, August 05, 2016 11:43 AM  
**To:** DMAG  
**Cc:** Micone, Vincent; [REDACTED]  
**Subject:** Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

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(b)(6);(b)(7)  
(C)

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent, [REDACTED] by close of business on Wednesday, August 10, 2016.

Thank you.

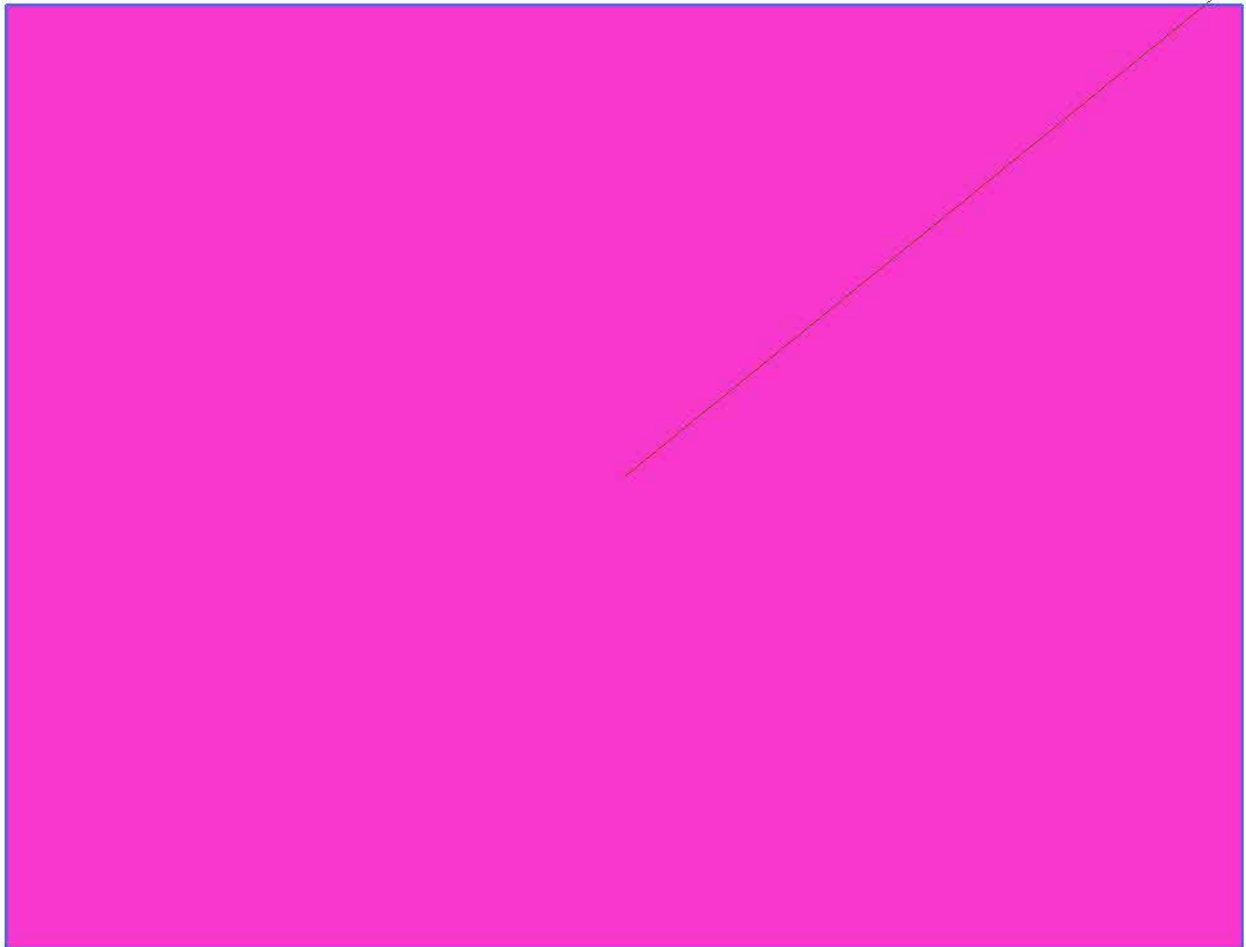
-DMAG Executive Agent

**From:** Ragsdale, Daniel H  
**Sent:** 10 Aug 2016 11:24:19 -0400  
**To:** Micone, Vincent  
**Cc:** Rahilly, Lyn M; Joseph, Leonard P; #ICE DD STAFF  
**Subject:** FW: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

Vince:

Here are ICE's comments. Thanks.

(b)(5)



Sent with Good ([www.good.com](http://www.good.com))

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**From:** DMAG  
**Sent:** Wednesday, August 10, 2016 11:02:11 AM

(b)(6);(b)(7)(C)

**To:** DMAG  
**Cc:** Micone, Vincent; [REDACTED]  
**Subject:** Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

DMAG Members and Support Staff:

A reminder to please provide your feedback on the proposed Presidential Transition Strategic Issue Papers to Mr. Vince Micone, Presidential Transition Officer, 202-447-(b)(6);(b)(7)(C) and the DMAG Executive Agent (b)(6);(b)(7)(C) by close of business today, Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

(b)(6);(b)(7)(C)

---

**From:** DMAG  
**Sent:** Friday, August 05, 2016 11:43 AM  
**To:** DMAG  
**Cc:** Micone, Vincent; [REDACTED]  
**Subject:** Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-(b)(6);(b)(7)(C) and the DMAG Executive Agent (b)(6);(b)(7)(C) by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent



**From:** (b)(6);(b)(7)(C)  
**Sent:** 15 Aug 2016 10:44:58 -0400  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF  
**Subject:** FW: Transition: Designation of Acting Officials

Sir,

Would you like us to schedule a few minutes on your calendar to discuss this with Lyn?

Thanks

---

**From:** Ragsdale, Daniel H  
**Sent:** Friday, August 12, 2016 12:01:45 PM  
**To:** Rahilly, Lyn M  
**Cc:** Valerio, Tracey A; Ulrich, Dennis; (b)(6);(b)(7)(C)  
**Subject:** RE: Transition: Designation of Acting Officials

10-4. Let's discuss Monday.

Sent with Good ([www.good.com](http://www.good.com))

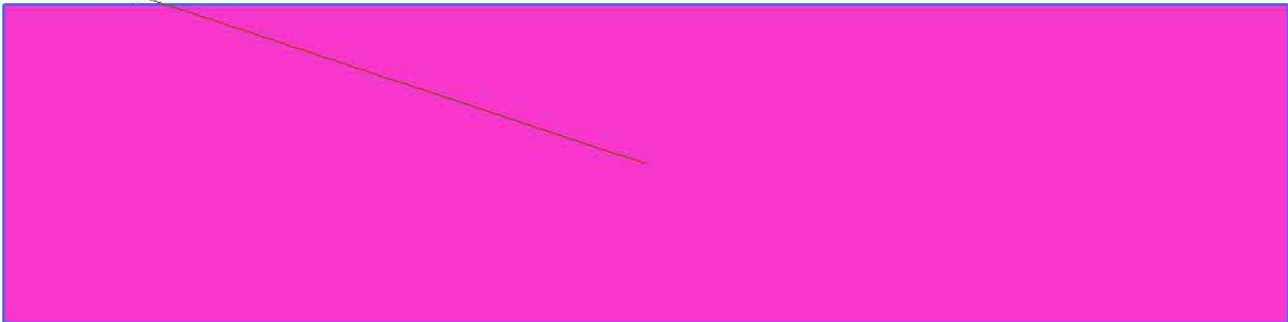
---

**From:** Rahilly, Lyn M  
**Sent:** Friday, August 12, 2016 12:00:09 PM  
**To:** Ragsdale, Daniel H  
**Cc:** Valerio, Tracey A; Ulrich, Dennis; (b)(6);(b)(7)(C)  
**Subject:** Transition: Designation of Acting Officials

Hi Dan,

In mid-September, ICE must notify the DHS Presidential Transition Office which career personnel will act in "critical non-career positions" once vacated. We are requesting two decisions: (1) which non-career positions should be deemed critical, and (2) which acting career personnel will serve in them, as needed. Our timeframe is to obtain this information by Labor Day.

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(b)(5)



Happy to discuss as needed. Thank you.

**Lyn Rahilly**  
**Assistant Director for Information Governance & Privacy**  
**U.S. Immigration & Customs Enforcement**  
**Direct: (202) 732-(b)(6);(b)(7)(C)**  
**Main: (202) 732-3300**

Questions? Please visit the Information Governance & Privacy Office website at  
<https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

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(C)

**From:** Rahilly, Lyn M  
**Sent:** 27 Sep 2016 11:40:28 -0400  
**To:** Ragsdale, Daniel H; Davis, Mike P; Edge, Peter T; Homan, Thomas; Valerio, Tracey A; Fleming, Gwen K; Thompson, David A; Bible, Daniel  
**Cc:** [REDACTED] Ulrich, Dennis; ICETransitionTeam  
**Subject:** Presidential Transition: DHS Ready to Act Successor Executive Briefing (Mandatory)

In the near future, you should receive an email from the DHS Presidential Transition Office (PTO) informing you of mandatory training related to the presidential transition. All ICE officials identified in the succession plan are required to attend DHS's "Ready to Act: Successor Executive Briefing." You will be required to attend because you are a successor in the Director's Line of Succession Designation (as documented in the ICE Headquarters Continuity Plan signed October 22, 2015).

This 90-minute briefing is required by statute to ensure continuity of government. It will address COOP, COG, emergency response, and preparing for a new administration. The specific briefing dates will be provided in the DHS email. It will be offered four times in October, once by Webinar for those not located in Washington DC.

Please contact the ICE Presidential Transition Office if you do not receive an invitation to attend "Ready to Act," or if you have any questions.

Thank you.

Lyn Rahilly  
ICE Presidential Transition Office  
Senior Component Accountable Official (SCAO)  
U.S. Immigration & Customs Enforcement  
Direct: (202) 7[REDACTED]  
Main: (202) 732-3300

**From:** Rahilly, Lyn M  
**Sent:** 10 Nov 2016 10:18:14 -0500  
**To:** #ICE DD STAFF  
**Subject:** Quick meeting today with Dan

Requesting 10 minutes with Dan to get his approval on a few items related to the Tuesday Transition meeting. I'm fairly flexible today.

**Lyn Rahilly**  
**Assistant Director for Information Governance & Privacy**  
**U.S. Immigration & Customs Enforcement**  
**Direct: (202) 732-3300**  
**Main: (202) 732-3300**

Questions? Please visit the Information Governance & Privacy Office website at  
<https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

---

**From:** Ragsdale, Daniel H  
**Sent:** 8 Aug 2016 18:34:21 -0400  
**To:** Rahilly, Lyn M  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

I've looked through the docs again. Rather than try to jam in a call, can you draft comments for me to submit? I can just review those before the 12th. Does that work?

Sent with Good ([www.good.com](http://www.good.com))

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**From:** Rahilly, Lyn M  
**Sent:** Friday, August 05, 2016 12:29:12 PM  
**To:** Ragsdale, Daniel H; Ulrich, Dennis  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Dennis is on leave but I am available.

**Lyn Rahilly**  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) 732-(b)(6);(b)(7)(C)  
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at  
<https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

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**From:** Ragsdale, Daniel H  
**Sent:** Friday, August 05, 2016 12:27 PM  
**To:** Rahilly, Lyn M; Ulrich, Dennis  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** FW: Paper DMAG - Presidential Transition Strategic Issue Papers

Let's discuss how to handle. I have some thoughts

[REDACTED] can we find a time before Wednesday?

Sent with Good ([www.good.com](http://www.good.com))

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(b)(6);(b)(7)  
(C)

**From:** DMAG

**Sent:** Friday, August 05, 2016 11:43:07 AM

**To:** DMAG

**Cc:** Micone, Vincent; [REDACTED]

**Subject:** Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent [REDACTED] close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

**From:** Ragsdale, Daniel H  
**Sent:** 9 Aug 2016 09:06:17 -0400  
**To:** Rahilly, Lyn M  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Sorry. Typo.

Sent with Good (www.good.com)

---

**From:** Rahilly, Lyn M  
**Sent:** Tuesday, August 09, 2016 7:54:11 AM  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Yes but the original email seeks your input by cob tomorrow. Has there been an extension to Friday the 12th or was that a typo?

Lyn Rahilly  
Assistant Director  
U.S. Immigration and Customs Enforcement  
Information Governance and Privacy Office  
202-733-(b)(6);(b)(7)(C)

---

**From:** Ragsdale, Daniel H  
**Sent:** Monday, August 08, 2016 6:34:21 PM  
**To:** Rahilly, Lyn M  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

I've looked through the docs again. Rather than try to jam in a call, can you draft comments for me to submit? I can just review those before the 12th. Does that work?

Sent with Good (www.good.com)

---

**From:** Rahilly, Lyn M  
**Sent:** Friday, August 05, 2016 12:29:12 PM  
**To:** Ragsdale, Daniel H; Ulrich, Dennis  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Dennis is on leave but I am available.

Lyn Rahilly  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) (b)(6);(b)(7)  
Main: (202) 732-3300

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**From:** Ragsdale, Daniel H  
**Sent:** Friday, August 05, 2016 12:27 PM  
**To:** Rahilly, Lyn M; Ulrich, Dennis  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** FW: Paper DMAG - Presidential Transition Strategic Issue Papers

Let's discuss how to handle. I have some thoughts

(b)(6);(b)(7)  
(C)

can we find a time before Wednesday?

Sent with Good ([www.good.com](http://www.good.com))

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**From:** DMAG  
**Sent:** Friday, August 05, 2016 11:43:07 AM  
**To:** DMAG  
**Cc:** Micone, Vincent; (b)(6);(b)(7)  
**Subject:** Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-(b)(6);(b)(7)(C) and the DMAG Executive

Agent, (b)(6);(b)(7)(C) by close of business on Wednesday, August 10,  
2016.


Thank you.

-DMAG Executive Agent




(b)(5)

**From:** Rahilly, Lyn M  
**Sent:** 9 Aug 2016 09:27:27 -0400  
**To:** Ragsdale, Daniel H  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers



(b)(6),(b)(7)  
(C)

Lyn Rahilly  
Assistant Director  
U.S. Immigration and Customs Enforcement  
Information Governance and Privacy Office  
202-732-

---

**From:** Ragsdale, Daniel H  
**Sent:** Tuesday, August 09, 2016 9:06:17 AM  
**To:** Rahilly, Lyn M  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Sorry. Typo.

Sent with Good ([www.good.com](http://www.good.com))

---

**From:** Rahilly, Lyn M  
**Sent:** Tuesday, August 09, 2016 7:54:11 AM  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Yes but the original email seeks your input by cob tomorrow. Has there been an extension to Friday the 12th or was that a typo?

Lyn Rahilly  
Assistant Director  
U.S. Immigration and Customs Enforcement  
Information Governance and Privacy Office



202-732 (b)(6),(b)(7)(C)

---

**From:** Ragsdale, Daniel H  
**Sent:** Monday, August 08, 2016 6:34:21 PM  
**To:** Rahilly, Lyn M  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

I've looked through the docs again. Rather than try to jam in a call, can you draft comments for me to submit? I can just review those before the 12th. Does that work?

Sent with Good (www.good.com)

---

**From:** Rahilly, Lyn M  
**Sent:** Friday, August 05, 2016 12:29:12 PM  
**To:** Ragsdale, Daniel H; Ulrich, Dennis  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

Dennis is on leave but I am available.

Lyn Rahilly  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) (b)(6),(b)(7)(C)  
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at  
<https://insight.ice.dhs.gov/mgt/ooop/Pages/index.aspx>.

---

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**Sent:** Friday, August 05, 2016 12:27 PM  
**To:** Rahilly, Lyn M; Ulrich, Dennis  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** FW: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(6),(b)(7)(C)

Let's discuss how to handle. I have some thoughts

can we find a time before Wednesday?

Sent with Good ([www.good.com](http://www.good.com))

(b)(6);(b)(7)(C)

---

**From:** DMAG  
**Sent:** Friday, August 05, 2016 11:43:07 AM  
**To:** DMAG  
**Cc:** Micone, Vincent; [REDACTED]  
**Subject:** Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-441-[REDACTED] and the DMAG Executive Agent, [REDACTED] by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

**From:** Rahilly, Lyn M  
**Sent:** 9 Aug 2016 07:54:11 -0400  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

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Lyn Rahilly  
Assistant Director  
U.S. Immigration and Customs Enforcement  
Information Governance and Privacy Office  
202-732 (b)(6);  
(b)(7)(C)

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(C)  
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(b)(6);(b)(7)(C)  

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**Sent:** Friday, August 05, 2016 11:43:07 AM  
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Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-44-(b)(6);(b)(7)(C);(b)(7)(C) and the DMAG Executive Agent (b)(6);(b)(7)(C) by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

**From:** Rahilly, Lyn M  
**Sent:** 9 Aug 2016 10:30:03 -0400  
**To:** Ragsdale, Daniel H  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(5)

[Redacted]

Lyn Rahilly  
Assistant Director  
U.S. Immigration and Customs Enforcement  
Information Governance and Privacy Office  
202-732-[Redacted]

(b)(6),(b)(7)  
(C)

---

**From:** Ragsdale, Daniel H  
**Sent:** Tuesday, August 09, 2016 9:30:09 AM  
**To:** Rahilly, Lyn M  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(5)

[Redacted]

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**Sent:** Tuesday, August 09, 2016 9:27:27 AM  
**To:** Ragsdale, Daniel H  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(5)

[Redacted]

Lyn Rahilly  
Assistant Director  
U.S. Immigration and Customs Enforcement  
Information Governance and Privacy Office



(b)(6);(b)(7)  
(C)

202-732-

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**Sent:** Tuesday, August 09, 2016 9:06:17 AM  
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**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

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Lyn Rahilly  
Assistant Director  
U.S. Immigration and Customs Enforcement  
Information Governance and Privacy Office  
202-71

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**Sent:** Monday, August 08, 2016 6:34:21 PM  
**To:** Rahilly, Lyn M  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** RE: Paper DMAG - Presidential Transition Strategic Issue Papers

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Assistant Director for Information Governance & Privacy  
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Main: (202) 732-3300

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**Sent:** Friday, August 05, 2016 12:27 PM  
**To:** Rahilly, Lyn M; Ulrich, Dennis  
**Cc:** #ICE DD STAFF; Valerio, Tracey A  
**Subject:** FW: Paper DMAG - Presidential Transition Strategic Issue Papers

(b)(6);(b)(7)(C) Let's discuss how to handle. I have some thoughts

(b)(6);(b)(7)(C) can we find a time before Wednesday?

Sent with Good ([www.good.com](http://www.good.com))

---

(b)(6);(b)(7)(C) **From:** DMAG  
**Sent:** Friday, August 05, 2016 11:43:07 AM  
**To:** DMAG  
**Cc:** Micone, Vincent; (b)(6);(b)(7)(C)  
**Subject:** Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief

and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-(b)(6);(b)(7)(C) and the DMAG Executive Agent, (b)(6);(b)(7)(C) by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent



**From:** Micone, Vincent  
**Sent:** 10 Aug 2016 15:27:11 +0000  
**To:** Ragsdale, Daniel H  
**Cc:** Rahilly, Lyn M; Joseph, Leonard P; #ICE DD STAFF; [REDACTED]  
**Subject:** RE: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

(b)(6);(b)(7)  
(C)

Dan,

Appreciate the feedback. We agree and will implement all ICE recommendations.

Thanks,  
Vince

-----  
Vince Micone  
DHS Presidential Transition Officer  
and Senior Counselor  
Management Directorate  
U.S. Department of Homeland Security  
(202) 447- [REDACTED]

(b)(6);(b)(7)  
(C)

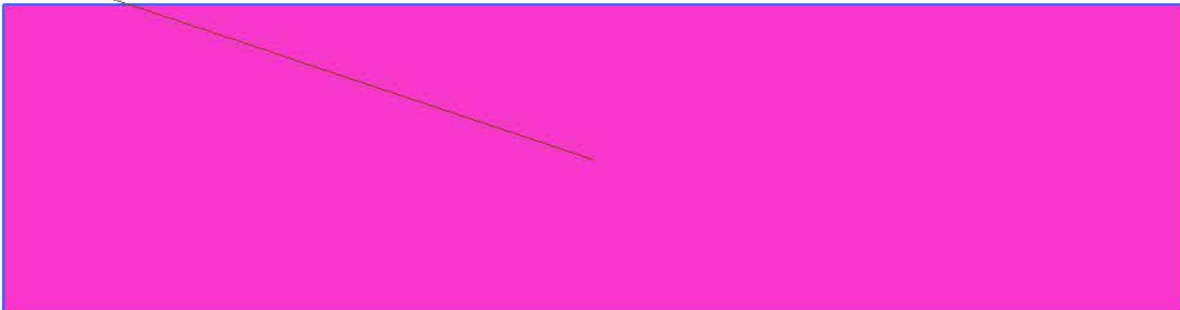
---

**From:** Ragsdale, Daniel H  
**Sent:** Wednesday, August 10, 2016 11:24:19 AM  
**To:** Micone, Vincent  
**Cc:** Rahilly, Lyn M; Joseph, Leonard P; #ICE DD STAFF  
**Subject:** FW: Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

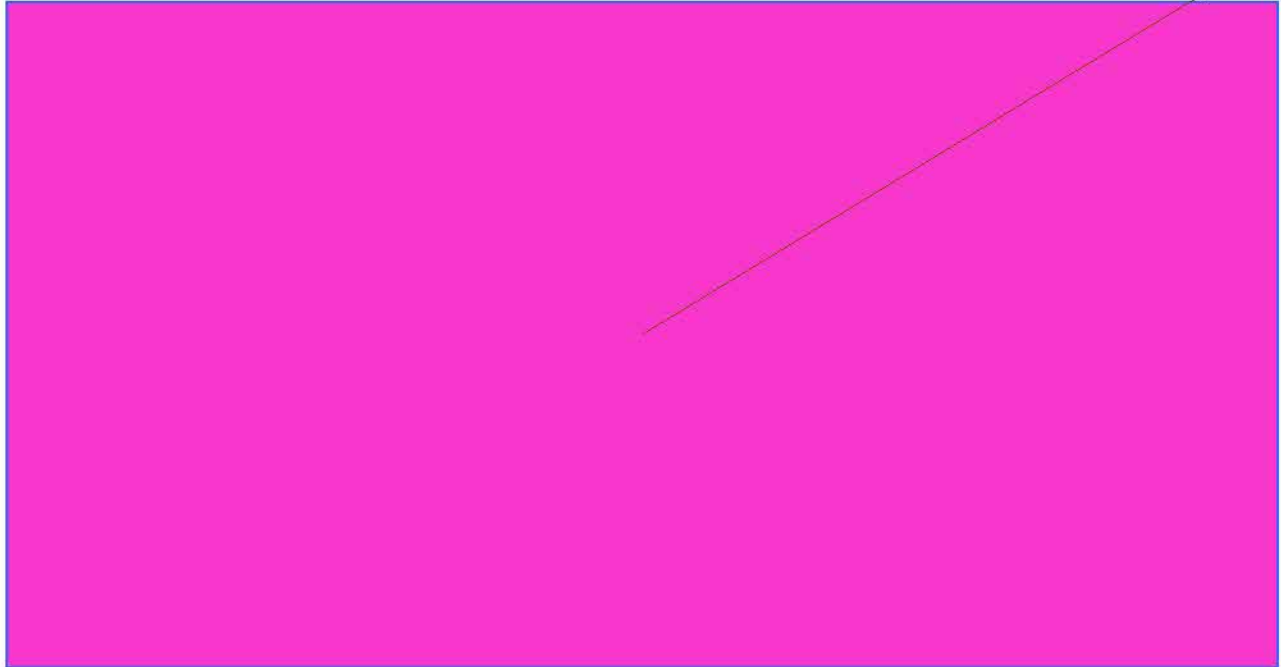
Vince:

Here are ICE's comments. Thanks.

(b)(5)



(b)(5)



Sent with Good (www.good.com)

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(b)(6);(b)(7)  
(C)

**From:** DMAG  
**Sent:** Wednesday, August 10, 2016 11:02:11 AM  
**To:** DMAG  
**Cc:** Micone, Vincent; [REDACTED]  
**Subject:** Reminder: Paper DMAG - Presidential Transition Strategic Issue Papers - Feedback Due Today 8/10 COB

(b)(6);(b)(7)  
(b)(6);(b)(7)  
(C)

DMAG Members and Support Staff:  
A reminder to please provide your feedback on the proposed Presidential Transition Strategic Issue Papers to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent, [REDACTED] **by close of business today, Wednesday, August 10, 2016.**

Thank you.

-DMAG Executive Agent

(b)(6);(b)(7)  
(C)

---

**From:** DMAG  
**Sent:** Friday, August 05, 2016 11:43 AM  
**To:** DMAG  
**Cc:** Micone, Vincent; [REDACTED]  
**Subject:** Paper DMAG - Presidential Transition Strategic Issue Papers

DMAG Members and Support Staff:

On behalf of the Presidential Transition Office, a "Paper DMAG" decision brief and briefing memo on the proposed Presidential Transition Strategic Issue Papers is attached. This topic was briefly discussed at the DMAG on July 28, 2016.

(b)(6);(b)(7)  
(C)

(b)(6);(b)(7)  
(C)

Please provide your feedback to Mr. Vince Micone, Presidential Transition Officer, 202-447-[REDACTED] and the DMAG Executive Agent, [REDACTED] by close of business on Wednesday, August 10, 2016.

Thank you.

-DMAG Executive Agent

Page 59 of 87

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

**From:** [REDACTED]  
**Sent:** 5 Jun 2016 19:15:19 -0400  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF  
**Subject:** RE: Tomorrow  
**Attachments:** Top5 AtAGlance PresidentialTransition RFI 1.docx

T4 sir. Synopsis for the presidential transition meeting at 10 tomorrow attached; we'll have the other supporting docs in your briefing book.

---

**From:** Ragsdale, Daniel H  
**Sent:** Sunday, June 05, 2016 6:55 PM  
**To:** #ICE DD STAFF  
**Cc:** Joseph, Leonard P  
**Subject:** Tomorrow

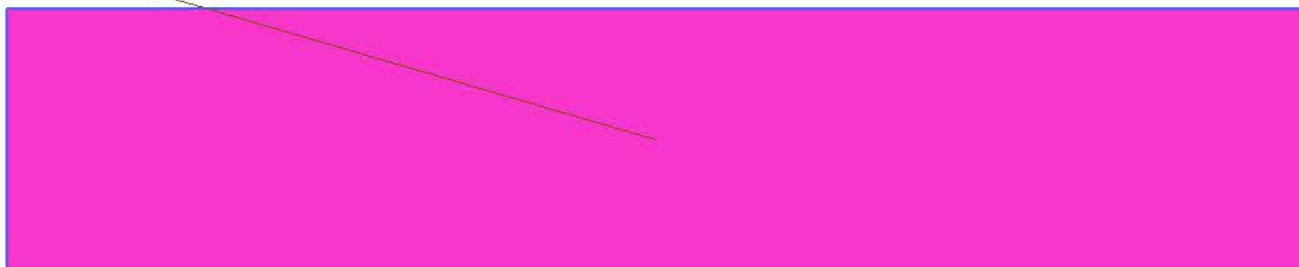
I'm going to be a little late in the morning. Will be there a bit before 9:30. Thx. See you tomorrow.

Sent with Good ([www.good.com](http://www.good.com))

(b)(6);(b)(7)  
(C)

**From:** Rahilly, Lyn M  
**Sent:** 12 Aug 2016 12:57:15 -0400  
**To:** Ragsdale, Daniel H  
**Cc:** Valerio, Tracey A; [REDACTED]  
**Subject:** RE: Transition: Designation of Acting Officials

(b)(5)



(b)(6);(b)(7)  
(C)

Lyn Rahilly  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) 732-[REDACTED]  
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at  
<https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

---

**From:** Ragsdale, Daniel H  
**Sent:** Friday, August 12, 2016 12:44 PM  
**To:** Rahilly, Lyn M  
**Cc:** Valerio, Tracey A  
**Subject:** FW: Transition: Designation of Acting Officials

Sent with Good ([www.good.com](http://www.good.com))

---

**From:** Joseph, Leonard P  
**Sent:** Friday, August 12, 2016 12:14:12 PM  
**To:** Ragsdale, Daniel H  
**Subject:** RE: Transition: Designation of Acting Officials

(b)(5)

sure



---

**From:** Ragsdale, Daniel H  
**Sent:** Friday, August 12, 2016 12:05 PM  
**To:** Joseph, Leonard P  
**Subject:** FW: Transition: Designation of Acting Officials

Let's discuss Monday.

Sent with Good ([www.good.com](http://www.good.com))

(b)(6),(b)(7)(C)

---

**From:** Rahilly, Lyn M  
**Sent:** Friday, August 12, 2016 12:00:09 PM  
**To:** Ragsdale, Daniel H  
**Cc:** Valerio, Tracey A; Ulrich, Dennis; [REDACTED]  
**Subject:** Transition: Designation of Acting Officials

Hi Dan,

(b)(5)

In mid-September, ICE must notify the DHS Presidential Transition Office which career personnel will act in "critical non-career positions" once vacated. We are requesting two decisions: (1) which non-career positions should be deemed critical, and (2) which acting career personnel will serve in them, as needed. Our timeframe is to obtain this information by Labor Day.

[REDACTED]

Happy to discuss as needed. Thank you.

Lyn Rahilly  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) 732- (b)(6),(b)(7)(C)  
Main: (202) 732-3300

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---



(b)(6);(b)(7)  
(C)

**From:** Valerio, Tracey A  
**Sent:** 12 Aug 2016 12:14:05 -0400  
**To:** Rahilly, Lyn M; Ragsdale, Daniel H  
**Cc:** Ulrich, Dennis; [REDACTED] #ICE DD STAFF; #MASTAFF  
**Subject:** RE: Transition: Designation of Acting Officials

Thanks Lyn. [REDACTED]

(b)(6);(b)(7)  
(C)

---

**From:** Rahilly, Lyn M  
**Sent:** Friday, August 12, 2016 12:00:09 PM  
**To:** Ragsdale, Daniel H  
**Cc:** Valerio, Tracey A; Ulrich, Dennis; [REDACTED]  
**Subject:** Transition: Designation of Acting Officials

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(b)(5)



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Lyn Rahilly  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) 732-3300 [REDACTED]  
Main: (202) 732-3300

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**From:** Joseph, Leonard P  
**Sent:** 12 Aug 2016 12:14:12 -0400  
**To:** Ragsdale, Daniel H  
**Subject:** RE: Transition: Designation of Acting Officials

(b)(5) sure

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**Sent:** Friday, August 12, 2016 12:05 PM  
**To:** Joseph, Leonard P  
**Subject:** FW: Transition: Designation of Acting Officials

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**Sent:** Friday, August 12, 2016 12:00:09 PM  
**To:** Ragsdale, Daniel H  
**Cc:** Valerio, Tracey A; Ulrich, Dennis; [REDACTED]  
**Subject:** Transition: Designation of Acting Officials

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(b)(5)

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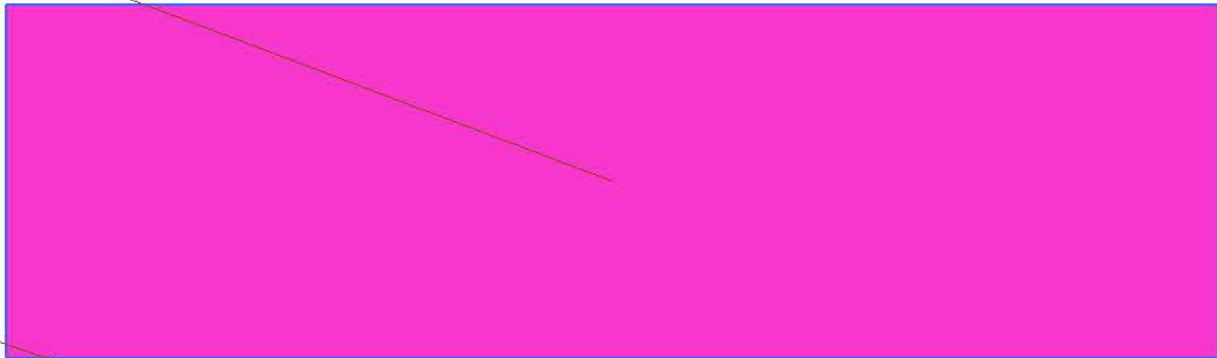
**Lyn Rahilly**  
**Assistant Director for Information Governance & Privacy**  
**U.S. Immigration & Customs Enforcement**  
Direct: (202) 732-(b)(6),(b)(7)(C)  
Main: (202) 732-3300

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<https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

---

**From:** Ragsdale, Daniel H  
**Sent:** 15 Aug 2016 10:56:42 -0400  
**To:** Rahilly, Lyn M  
**Cc:** #ICE DD STAFF; Ulrich, Dennis; [REDACTED] Valerio, Tracey A  
**Subject:** RE: Transition: Designation of Acting Officials

(b)(6);(b)(7)  
(C)



**From:** [REDACTED]  
**Sent:** Monday, August 15, 2016 10:45 AM  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF  
**Subject:** FW: Transition: Designation of Acting Officials

Sir,

Would you like us to schedule a few minutes on your calendar to discuss this with Lyn?

Thanks

**From:** Ragsdale, Daniel H  
**Sent:** Friday, August 12, 2016 12:01:45 PM  
**To:** Rahilly, Lyn M  
**Cc:** Valerio, Tracey A; Ulrich, Dennis; [REDACTED]  
**Subject:** RE: Transition: Designation of Acting Officials

(b)(6);(b)(7)  
(C)

10-4. Let's discuss Monday.

Sent with Good ([www.good.com](http://www.good.com))

**From:** Rahilly, Lyn M  
**Sent:** Friday, August 12, 2016 12:00:09 PM  
**To:** Ragsdale, Daniel H  
**Cc:** Valerio, Tracey A; Ulrich, Dennis; [REDACTED]  
**Subject:** Transition: Designation of Acting Officials

(b)(5)

(b)(6);(b)(7)  
(C)

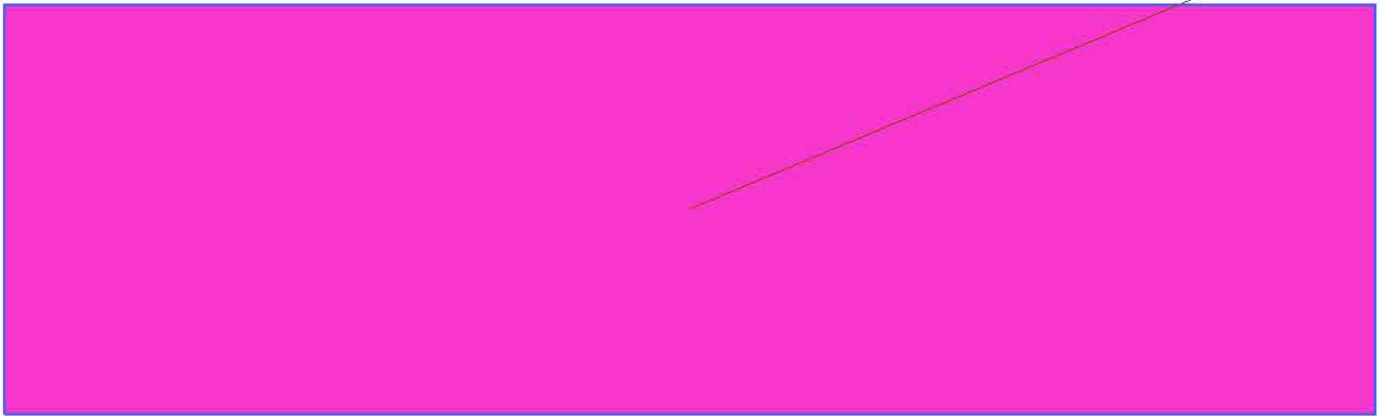
(b)(6);(b)(7)  
(C)

(b)(6);(b)(7)  
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(b)(5)



Happy to discuss as needed. Thank you.

**Lyn Rahilly**  
**Assistant Director for Information Governance & Privacy**  
**U.S. Immigration & Customs Enforcement**  
**Direct: (202) 732-**(b)(6),(b)(7)(C)  
**Main: (202) 732-3300**

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---

(b)(6);(b)(7)  
(C)

**From:** [REDACTED]  
**Sent:** 15 Aug 2016 10:47:33 -0400  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF  
**Subject:** RE: Transition: Designation of Acting Officials

(b)(6);(b)(7)  
(C)

10-4

Respectfully,

[REDACTED]  
Chief of Staff, ICE Deputy Director  
U.S. Immigration and Customs Enforcement  
Homeland Security Investigations  
**Office:** (202) 73 (b)(6);(b)(7)(C)  
**Cellular:** (617) 82  
**E-Mail:** (b)(6);(b)(7)(C)

(b)(6);(b)(7)  
(C)

---

**From:** Ragsdale, Daniel H  
**Sent:** Monday, August 15, 2016 10:46 AM  
**To:** [REDACTED]  
**Cc:** #ICE DD STAFF  
**Subject:** RE: Transition: Designation of Acting Officials

(b)(6);(b)(7)  
(C)

I need to talk to Leonard. Will close the loop.

---

**From:** [REDACTED]  
**Sent:** Monday, August 15, 2016 10:45 AM  
**To:** Ragsdale, Daniel H  
**Cc:** #ICE DD STAFF  
**Subject:** FW: Transition: Designation of Acting Officials

Sir,

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Thanks

---

**From:** Ragsdale, Daniel H  
**Sent:** Friday, August 12, 2016 12:01:45 PM  
**To:** Rahilly, Lyn M  
**Cc:** Valerio, Tracey A; Ulrich, Dennis; [REDACTED]  
**Subject:** RE: Transition: Designation of Acting Officials

10-4. Let's discuss Monday.

(b)(6);(b)(7)  
(C)

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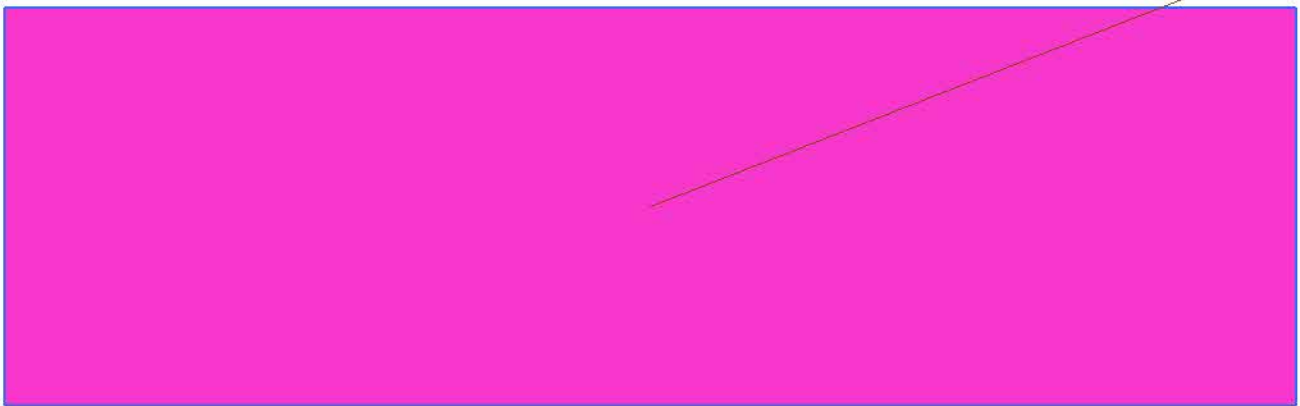
(b)(6);(b)(7)  
(C)

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**Cc:** Valerio, Tracey A; Ulrich, Dennis [REDACTED]  
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Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
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Main: (202) 732-3300

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(b)(6);(b)(7)  
(C)

(b)(5)

**From:** Ragsdale, Daniel H  
**Sent:** 10 Nov 2016 07:44:55 -0500  
**To:** Rahilly, Lyn M; Valerio, Tracey A; Pane, Karen W  
**Cc:** Ulrich, Dennis; [REDACTED] #ICE DD STAFF; #MASTAFF  
**Subject:** RE: Transition update

[REDACTED]

Please get this to Lyn. Thx.

Sent with Good (www.good.com)

(b)(6);(b)(7)  
(C)

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**From:** Rahilly, Lyn M  
**Sent:** Wednesday, November 09, 2016 10:43:09 AM  
**To:** Ragsdale, Daniel H; Valerio, Tracey A; Joseph, Leonard P  
**Cc:** Ulrich, Dennis; [REDACTED] #ICE DD STAFF  
**Subject:** Transition update

The DHS Presidential Transition Office does not expect contact from the Trump Agency Review Team (ART) until tomorrow.

Meanwhile, DHS has scheduled the ART briefing at ICE for next Tuesday, 11/15 from 1-3 including travel time. This is DHS planning ahead and it may change once the ART is on board.

Dan - you and I are supposed to be at the S1 transition meeting at the NAC from 12-1230 that day, so we will need to head straight back for the ART meeting. If you would please hold this time on your calendar for now, and consider which officials you would like present at the brief.

Thank you.

**Lyn Rahilly**  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) 7 (b)(6);(b)(7)  
Main: (202) 732-3300

Questions? Please visit the Information Governance & Privacy Office website at <https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

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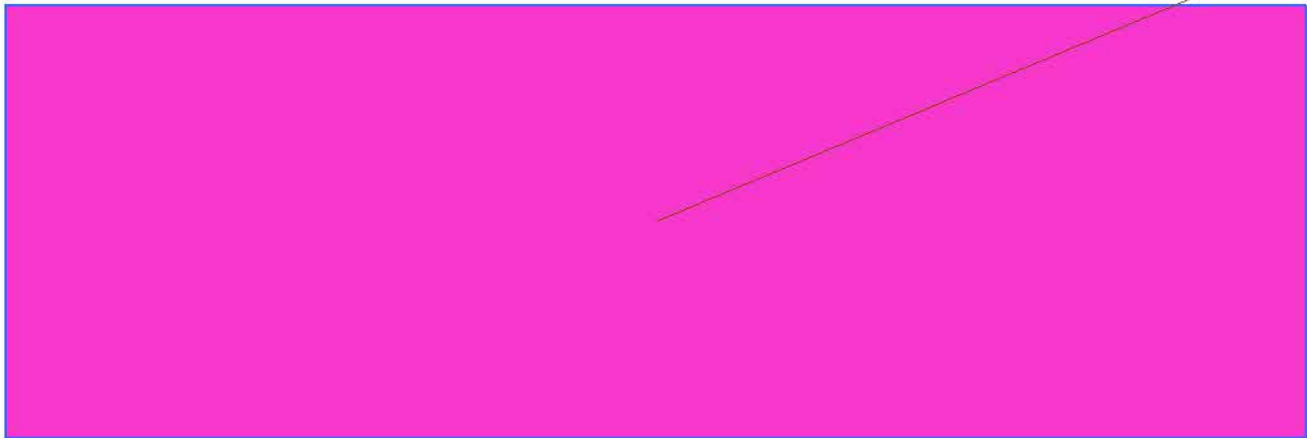
**From:** Rahilly, Lyn M  
**Sent:** 12 Aug 2016 12:00:09 -0400  
**To:** Ragsdale, Daniel H  
**Cc:** Valerio, Tracey A; Ulrich, Dennis [REDACTED]  
**Subject:** Transition: Designation of Acting Officials

(b)(6);(b)(7)  
(C)

Hi Dan,

In mid-September, ICE must notify the DHS Presidential Transition Office which career personnel will act in "critical non-career positions" once vacated. We are requesting two decisions: (1) which non-career positions should be deemed critical, and (2) which acting career personnel will serve in them, as needed. Our timeframe is to obtain this information by Labor Day.

(b)(5)



Happy to discuss as needed. Thank you.

**Lyn Rahilly**  
Assistant Director for Information Governance & Privacy  
U.S. Immigration & Customs Enforcement  
Direct: (202) 732-3300 [REDACTED]  
Main: (202) 732-3300

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<https://insight.ice.dhs.gov/mgt/oop/Pages/index.aspx>.

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(b)(6);(b)(7)  
(C)

**From:** Rahilly, Lyn M  
**Sent:** 9 Nov 2016 10:43:09 -0500  
**To:** Ragsdale, Daniel H;Valerio, Tracey A;Joseph, Leonard P  
**Cc:** Ulrich, Dennis; [REDACTED] #ICE DD STAFF  
**Subject:** Transition update

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U.S. Immigration  
and Customs  
Enforcement

# ICE

## ICE Operational Overview

### ICE – Total Budget Authority

FY16 Enacted	FY17 President's Budget	+/-
\$6,154,041,000	\$6,230,206,000	\$76,165,000

### ICE Workforce Statistics

Authorized	Onboard	Vacancies
20,960	19,069	1,882 (9%)

### ICE Operational Offices

Office of Homeland  
Security  
Investigations (HSI)

Office of  
Enforcement and  
Removal Operations  
(ERO)

Office of Principal  
Legal Advisor  
(OPLA)



# ICE

## Homeland Security Investigations (HSI)

**WORKFORCE 8,500 TOTAL PERSONNEL ON BOARD OVER 6,000 SPECIAL AGENTS (1811s) 850 VACANCIES FOOTPRINT DOMESTIC: 210 OFFICES IN 205 U.S. CITIES INTERNATIONAL: 63 OFFICES IN 47 COUNTRIES MISSION TO INVESTIGATE, DISRUPT, AND DISMANTLE TERRORIST, TRANSNATIONAL, AND OTHER CRIMINAL ORGANIZATIONS THAT THREATEN OR SEEK TO EXPLOIT THE CUSTOMS AND IMMIGRATION LAWS OF THE UNITED STATES.**



U.S. Immigration  
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Enforcement

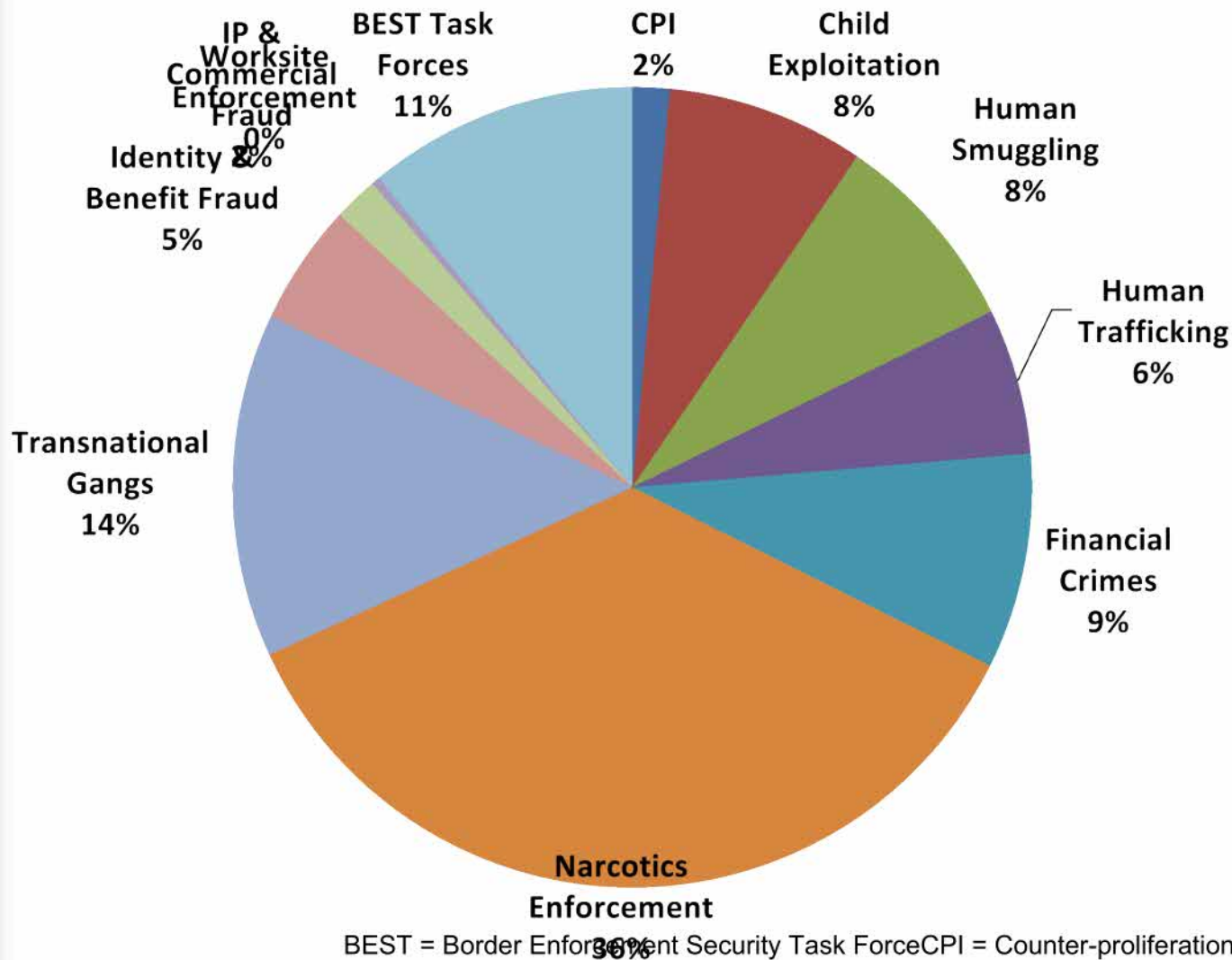
## HSI FY16 Enforcement Statistics

HSI Enforcement Area	Criminal Arrests	Convictions
Counter-proliferation	497	260
Child Exploitation	2,652	1,568
Human Smuggling	2,734	1,522
Human Trafficking	1,952	631
Financial Crimes	2,883	1,405
Narcotics Enforcement	11,846	6,596
Transnational Gangs	4,606	1,703
Identity & Benefit Fraud	1,623	1,120
Intellectual Property & Commercial Fraud	596	383
Worksite Enforcement	112	49
Border Enforcement Security (BEST) Task Forces	3,624	1,759
<b>Totals</b>	<b>33,125</b>	<b>16,996</b>





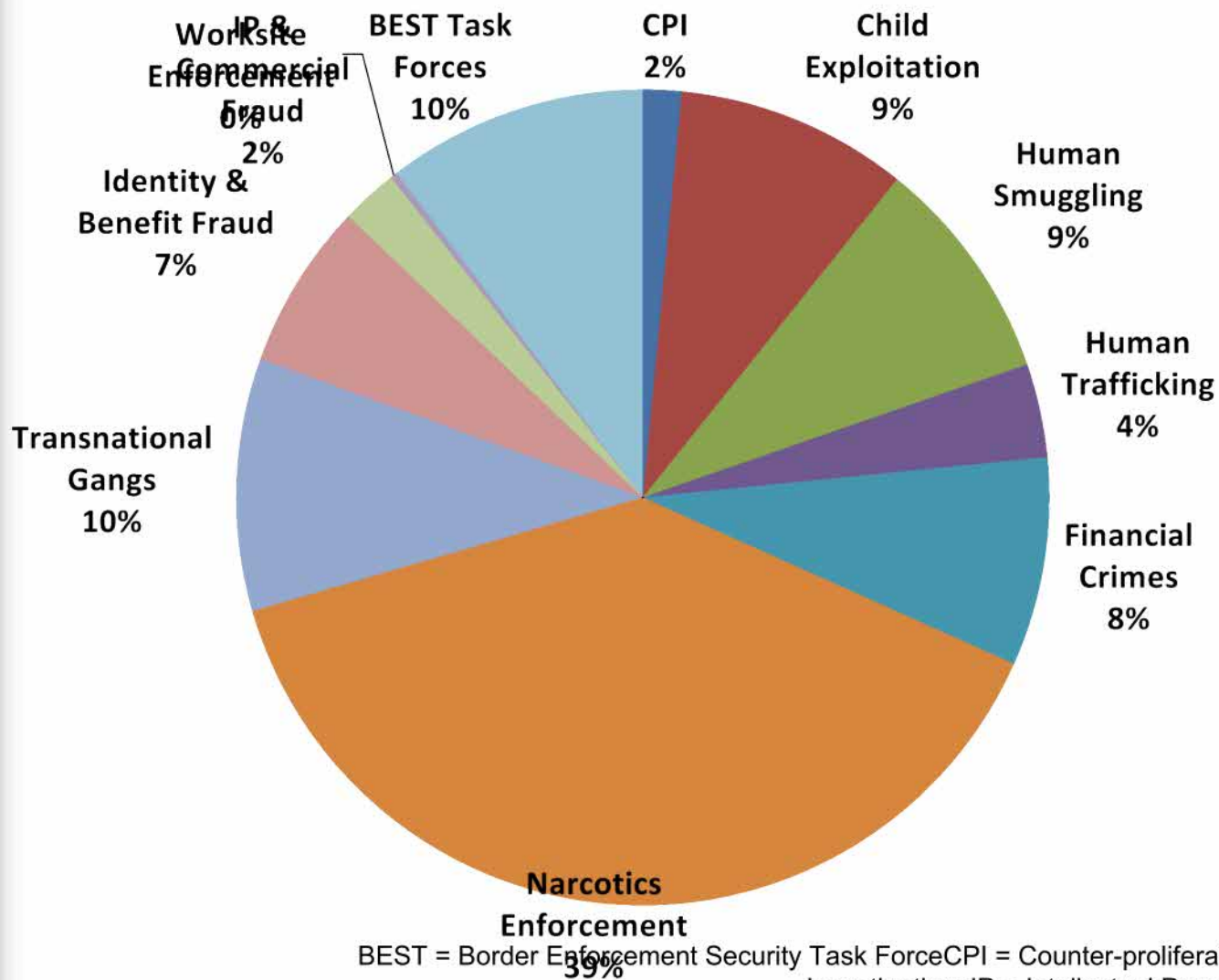
## FY16 Criminal Arrests



BEST = Border Enforcement Security Task Force  
 CPI = Counter-proliferation Investigations  
 IP = Intellectual Property



## FY16 Convictions



# ICE

## Enforcement & Removal Operations (ERO)

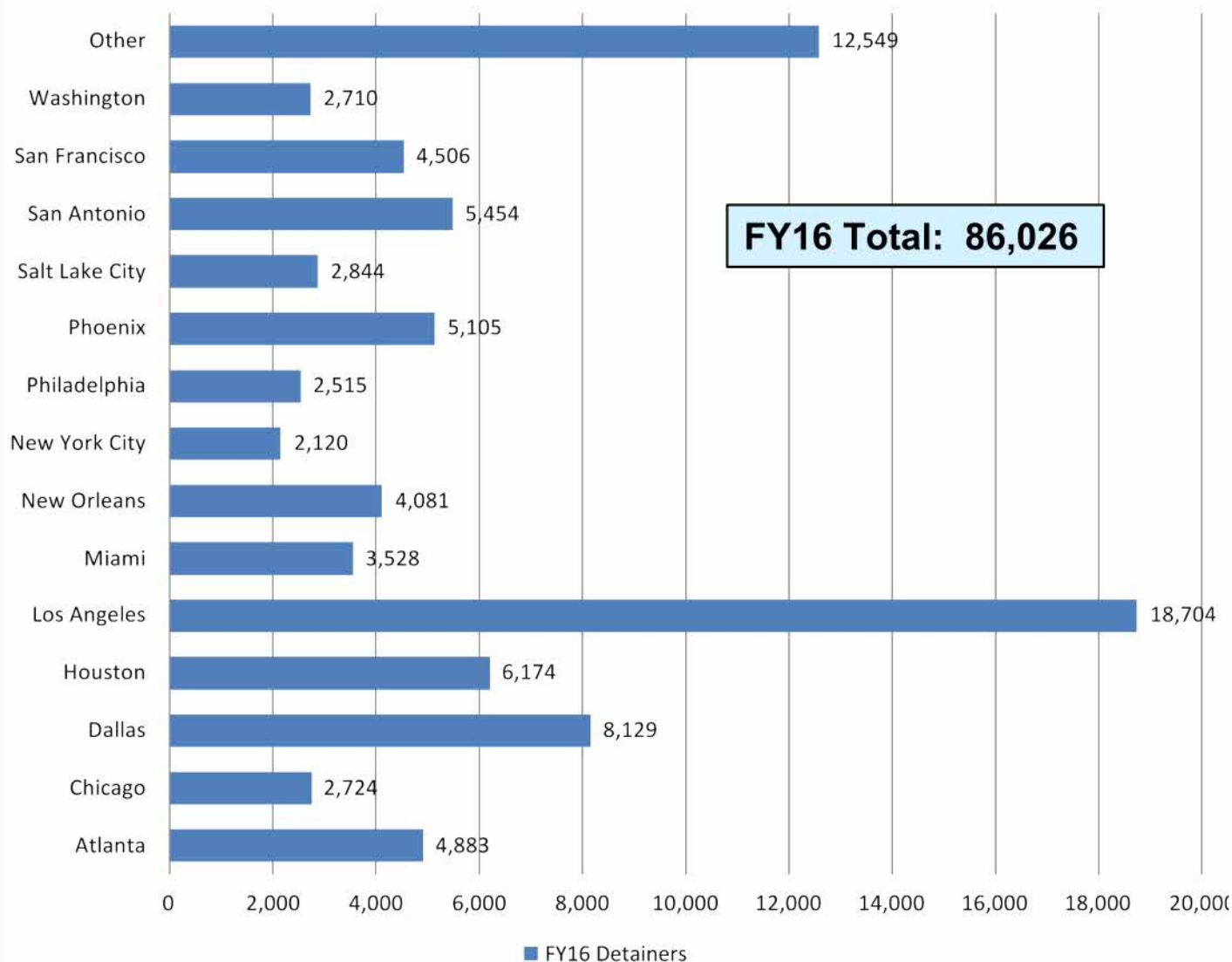
**WORKFORCE 7,500 TOTAL PERSONNEL ON BOARD OVER 5,500 OFFICERS (1801s) 807 VACANCIES FOOTPRINT DOMESTIC: 24 FIELD OFFICES INTERNATIONAL: PRESENCE IN 19 COUNTRIES AND EUROPOL MISSION TO IDENTIFY, ARREST, AND REMOVE ALIENS WHO PRESENT A DANGER TO NATIONAL SECURITY OR ARE A RISK TO PUBLIC SAFETY, AS WELL AS THOSE WHO ENTER THE UNITED STATES ILLEGALLY OR OTHERWISE UNDERMINE THE INTEGRITY OF OUR IMMIGRATION LAWS AND OUR BORDER CONTROL EFFORTS.**



U.S. Immigration  
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## FY16 Detainers (by AOR)



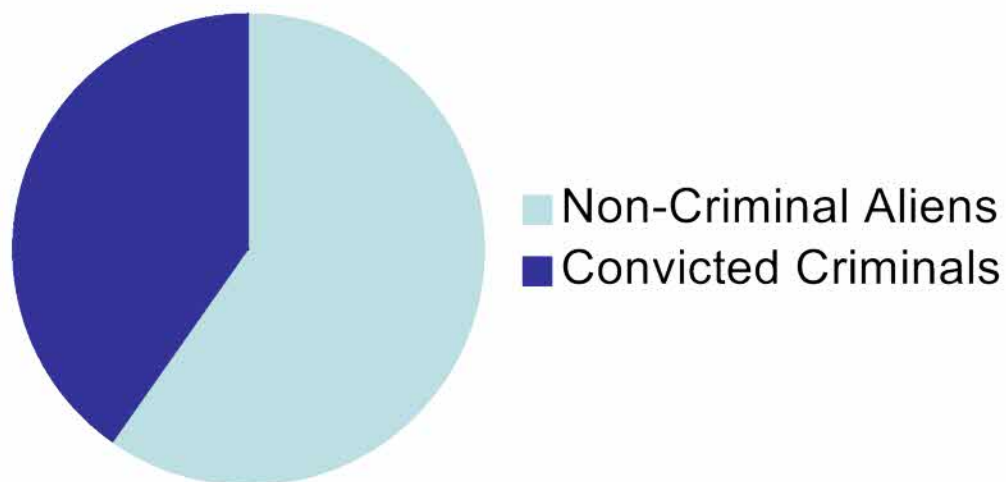
## Aliens Currently Detained

AOR	Mandatory	Non Mandatory	Total
San Antonio	7,129	566	7,695
El Paso	2,649	383	3,032
Phoenix	1,785	1,203	2,988
Houston	2,536	400	2,936
Los Angeles	2,094	761	2,855
Atlanta	2,019	626	2,645
New Orleans	2,110	401	2,511
Miami	1,628	273	1,901
San Diego	1,574	208	1,782
Seattle	1,178	411	1,589
Chicago	889	429	1,318
Newark	766	287	1,053
Philadelphia	826	158	984
San Francisco	556	370	926
Dallas	538	326	864
Denver	663	159	822
New York City	587	208	795
Buffalo	613	77	690
Washington	371	304	675
St. Paul	423	184	607
Boston	449	136	585
Detroit	404	138	542
Salt Lake City	319	189	508
Baltimore	179	84	263
<b>Total</b>	<b>32,285</b>	<b>8,281</b>	<b>40,566</b>



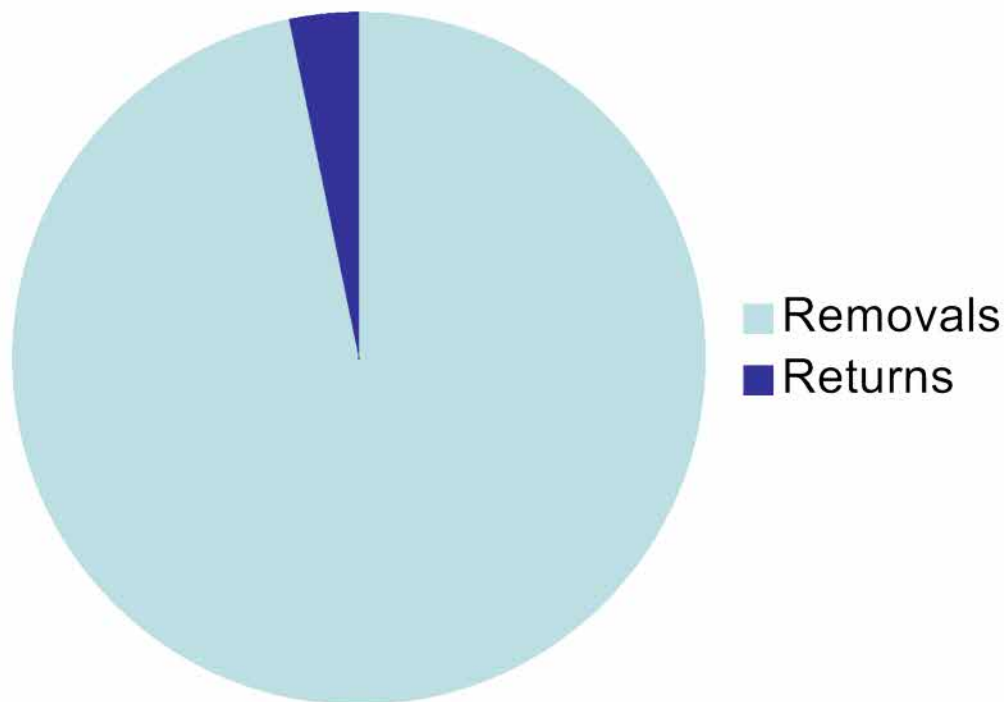
## FY16 Alien Intakes

<b>Total</b>	<b>352,882</b>	
Non-criminal	210,816	60%
Convicted Criminal	142,066	40%



## FY16 Removals & Returns

<b>Total</b>	<b>240,255</b>	
Removals	232,472	97%
Returns	7,783	3%



# ICE

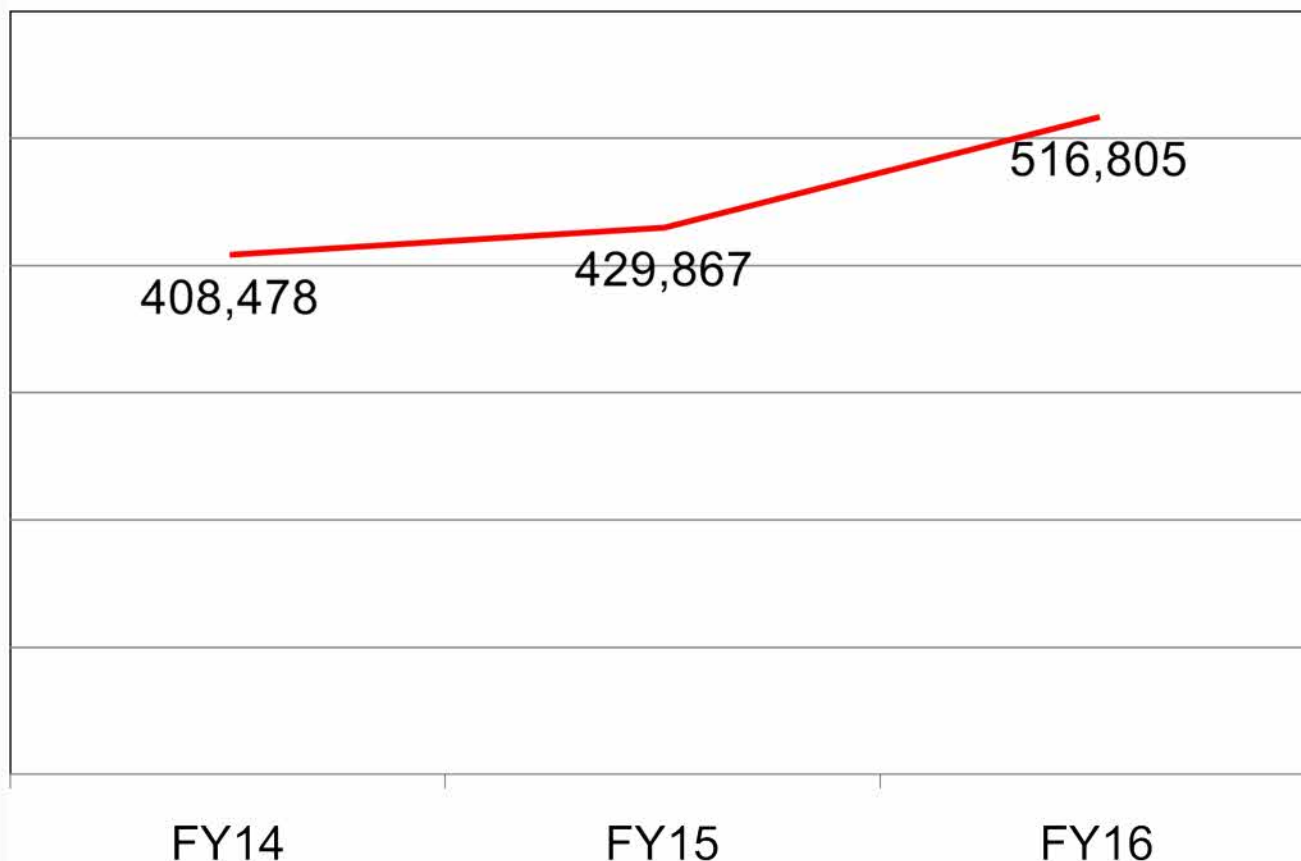
## Office of the Principal Legal Advisor (OPLA)

**WORKFORCE 1,492 TOTAL PERSONNEL ON BOARD 1,092  
ATTORNEYS 171 TOTAL VACANCIES (117 ATTORNEY &  
54 SUPPORT) FOOTPRINT DOMESTIC: 26 FIELD OFFICES  
IN 60+ LOCATIONS MISSION TO PROTECT THE  
HOMELAND BY DILIGENTLY LITIGATING CASES WHILE  
ADHERING TO THE HIGHEST STANDARDS OF  
PROFESSIONAL CONDUCT, PROVIDING TIMELY AND  
ACCURATE LEGAL ADVICE, AND OPTIMIZING  
RESOURCES TO ADVANCE DHS AND ICE MISSIONS.**



U.S. Immigration  
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## Pending Immigration Court Cases

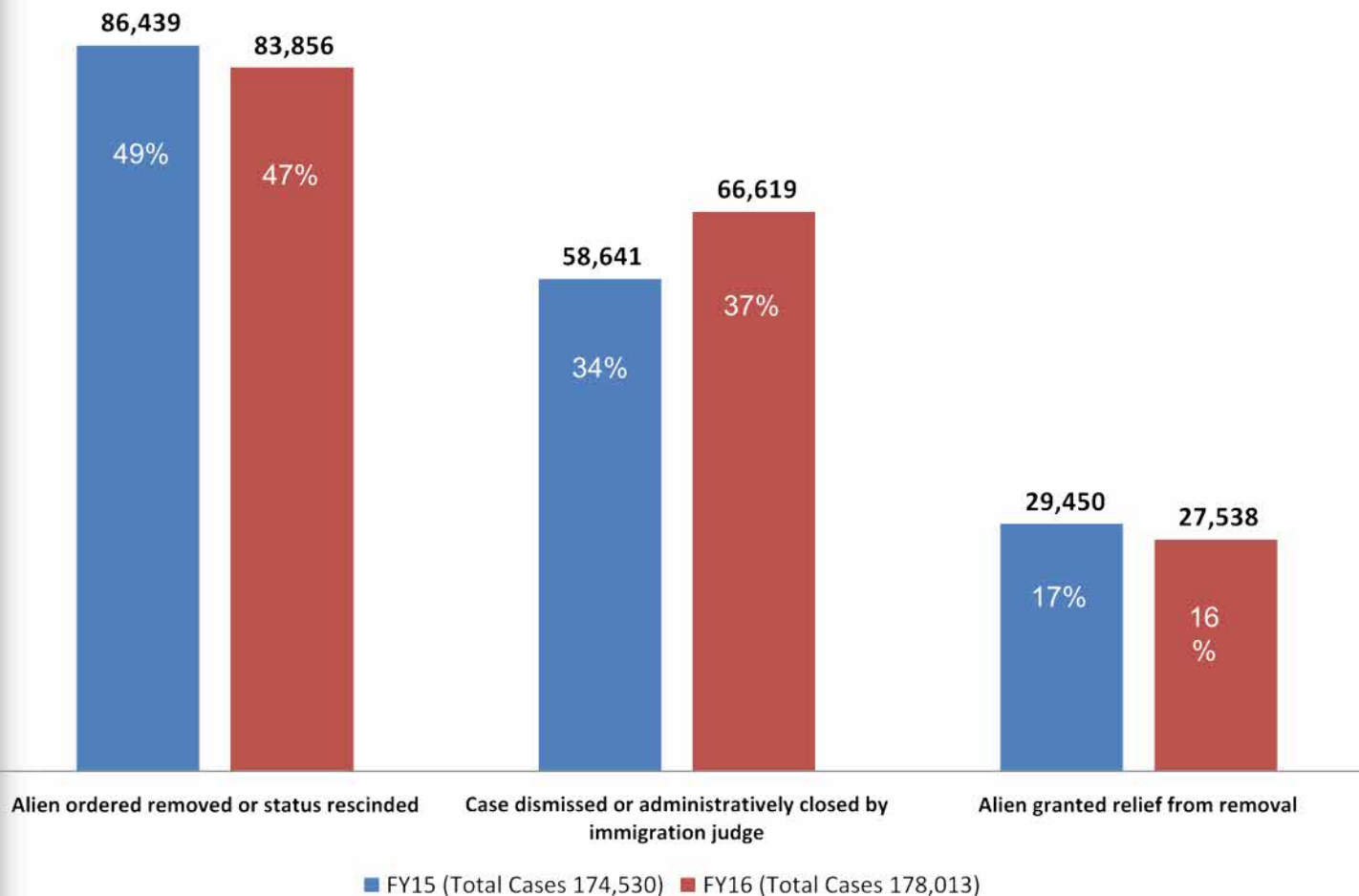


Note: All figures as of end of Fiscal Year.





## OPLA FY15-FY16 Completed Immigration Cases







U.S. Immigration  
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Enforcement

# ICE