Department of Homeland Security

Management Directorate

Budget Overview

Fiscal Year 2019

Congressional Justification

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Management Directorate
Appropriation Organization Structure

Organization Name	Level	Fund Type (Includes Defense Funding)
Management Directorate	**Component**	
Operations and Support	**Appropriation**	
Immediate Office of the Under Secretary of Management	PPA	Discretionary - Appropriation
Office of the Chief Readiness Support Officer	PPA	Discretionary - Appropriation
Office of the Chief Human Capital Officer	PPA	Discretionary - Appropriation
Office of the Chief Security Officer	PPA	Discretionary - Appropriation
Office of the Chief Procurement Officer	PPA	Discretionary - Appropriation
Office of the Chief Financial Officer	PPA	Discretionary - Appropriation
Office of the Chief Information Officer	PPA	Discretionary - Appropriation
Procurement, Construction, and Improvements	**Appropriation**	
Construction and Facility Improvements	PPA	Discretionary - Appropriation
Mission Support Assets and Infrastructure	PPA	Discretionary - Appropriation
Research and Development	**Appropriation**	Discretionary - Appropriation

Management Directorate
Strategic Context
Component Overview

The strategic context presents the performance budget by tying together strategy, budget resource requests, programs, or PPAs, and performance measures that gauge the delivery of results to our stakeholders. The Common Appropriation Structure (CAS) allows DHS to integrate the strategic programmatic view with our budget view of resources. With this structure, a significant portion of the Level 1 PPAs represent what DHS refers to as our mission programs. Mission support programs are also an important subset of our Level 1 PPAs that provide products and/or services to mission programs. Mission support capabilities include research and development, intelligence, training, and information sharing. Mission support programs may be cross-cutting and support multiple mission programs. Mission support also includes enterprise leadership, management and/or business administration services and describes the capabilities and activities that support the day-to-day management and back office functions enabling the Department to operate efficiently and effectively. Performance measures associated with our programs are presented in two measure sets, strategic and management measures. Strategic measures communicate results delivered for our agency goals by programs and are considered our Government Performance and Results Act Modernization Act of 2010 (GPRAMA) measures. Additional management measures are displayed to provide a more thorough context of expected program performance for the Component related to its budgetary plans. The Under Secretary for Management's mission support programs with associated management measures are presented below. Management measures are displayed to provide a more thorough context of expected mission support program performance for the Component related to its budgetary plans.

Office of the Chief Financial Officer: The mission of the Office of the Chief Financial Officer (OCFO) is to ensure that the funds necessary to carry out the Department's mission are obtained, allocated, and spent in support of the Department's priorities and in accordance with law and policies. The OCFO provides timely, accurate, and actionable financial information to decision makers and stakeholders; integrates performance and develop program plans and budgets that are well-justified and balanced to support DHS priorities; provides assurance that internal controls are effective; provides quality, cost-effective financial management services and operations; develops and maintains financial and resource management skillsets to ensure sustained achievement of the DHS CFO mission; and strengthens financial assistance accountability.

Management Measures

Measure: Cost per vendor invoice					
Description: This measure is an indicator of how efficiently the Department pays invoices and is intended to help Chief Financial Officers determine the unit cost for processing invoices. Due to the high number of vendor invoices paid by the Department, small increases in efficiency can impact the results. The elements that are included in the calculation are the total direct cost of the accounts payable function, which is the total cost for providing services to pay vendor invoices, and the number of invoices paid to contractors and service providers.					
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	---	<=$56.00	<=$62.00	<=$62.00	<=$61.00	<=$60.00
Result:	---	$57.38	$52.95	$45.93	TBD	TBD

Measure: Interest penalties paid on all invoices (per $1 million in total payments)

Description: This measure reflects the amount of interest penalties incurred by the Department of Homeland Security for late payment of invoices submitted by vendors that provided goods and services to the Government. The Prompt Payment Act requires that Federal agencies pay all approved vendor invoices in a timely manner. The Act assesses late interest penalties against agencies that pay vendors after a payment due date. Reducing the amount of interest paid ensures that all Department of Homeland Security vendors are paid in a timely manner without additional cost to the Government.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	<=$160.00	<=$150.00	<=$50.00	<=$50.00	<=$50.00	<=$50.00
Result:	$113.67	$23.89	$52.81	$40.81	TBD	TBD

Measure: Percent of vendors paid electronically

Description: This measure reflects the percent of vendors that are paid using Electronic Funds Transfer for payment of invoices. The Debt Collection Improvement Act requires the use of Electronic Funds Transfer for most Federal payments. An Electronic Funds Transfer is any transmission of monies, other than by cash, check, or similar paper, made through an electronic means. The Treasury Department indicates that it costs the Government $0.98 to issue a payment by check and $0.10 to issue an Electronic Funds Transfer payment. Payments made electronically reduce the administrative cost to the Government.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
Result:	99.8%	99.5%	99.9%	99.9%	TBD	TBD

Measure: Total instances of material weakness conditions identified by the independent auditor in their report on the DHS financial statements

Description: The number reported is the total instances of material weakness conditions in both the DHS Office of Financial Management and DHS components identified in the integrated financial statement audit by the independent public auditor. A material weakness is a deficiency significant enough to be reported outside the agency.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	<5	<2	<2	<2	<2	<2
Result:	2	5	3	2	TBD	TBD

Office of the Chief Human Capital Officer: The Office of the Chief Human Capital Officer (OCHCO) provides overall management and administration for the Department's human capital policies, programs, and practices for attracting, retaining, and developing the skilled workforce needed to protect and secure our Nation. The work of the OCHCO is critical to supporting and enabling the Secretary's workforce strategy, which centers around four key goals: building an effective, mission-focused, diverse, and inspiring cadre of leaders; recruiting a highly qualified and diverse workforce; retaining an engaged workforce; and solidifying a unified DHS culture of mission performance, adaptability, accountability, and results.

Management Measures

Measure: Percent of favorable responses by DHS employees on the annual employee survey						
Description: This measure reflects the average percent of positive responses to the 39 questions which make up the four Human Capital Assessment and Accountability Framework Indices (HCAAF) on the annual employee survey. The U.S. Office of Personnel Management (OPM) has determined the make up of the four HCAAF Indices as: Leadership and Knowledge Management; Results-Oriented Performance Culture; Talent Management; and Job Satisfaction. Employee surveys are conducted annually to gauge employees' perceptions on whether they are effectively led and managed, if they have opportunities to grow professionally and advance in their careers, and if their contributions are valued and recognized. The survey results are used by DHS agency managers to address human capital management issues and improve agency performance in these areas.						
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	54%	55%	56%	57%	58%	59%
Result:	48%	47%	50%	54%	TBD	TBD

Measure: Percent of favorable responses by DHS employees on the Employee Engagement Index of the annual employee survey						
Description: This measure is based on positive response rates by DHS employees to the Employee Engagement Index of the annual Federal Employee Viewpoint Survey administered by the Office of Personnel Management. The Employee Engagement Index is comprised of three sub-indices – Leaders Lead, Supervisors, and Intrinsic Work Experiences.						
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	---	---	56%	57%	58%	59%
Result:	---	---	56%	60%	TBD	TBD

Measure: Percent of planned border patrol agents in the DHS workforce

Description: This measure gauges DHS's ability to hire and retain an adequate number of border patrol agents (federal job series 1896) to perform the border security mission. Border patrol agents are a large, highly visible, and geographically concentrated occupation that is often difficult to fill due to the demands of the job, the language requirement, and the potential to be located in fairly remote parts of the country. The fill rate measure is particularly useful for the department as it gauges both our ability to hire and retain border patrol agents compared to a Congressionally mandated level. These agents are critical to our strategic goal of securing our land borders.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	---	---	---	95.8%	100.0%	100.0%
Result:	---	---	---	91.0%	TBD	TBD

Measure: Percent of planned USSS Special Agents in the workforce

Description: This measure gauges DHS's ability to hire and retain an adequate number of USSS special agents (federal job series 1811) to perform their protective and investigative missions. USSS special agents perform a highly visible and critical mission that requires a specialized skill set that is often difficult to hire into the DHS workforce. This measure reflects the ability to both hire and retain special agents compared to the planned staffing level projected by the USSS. The fill rate measure is particularly useful for it gauges both our ability to hire and retain special agents compared to the planned staffing level projected by the USSS. These agents are critical to goals related to protecting the President and other key leaders, visiting dignitaries, special events, and a number of investigative activities.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	---	---	---	98.5%	98.5%	99.0%
Result:	---	---	---	99.5%	TBD	TBD

Measure: Percent of veteran hires among total DHS hires in each fiscal year

Description: This measure reflects the percentage of new Veteran hires for each fiscal year based on the total number of DHS new hires. As part of the President's Executive Order 13518 (November 9, 2009), on the Employment of Veterans in the Federal Government, the Council on Veterans Employment is required to establish performance goals to assess the effectiveness of the government-wide Veterans Employment Initiative.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Result:	27.6%	27.1%	24.1%	19.5%	TBD	TBD

Office of the Chief Information Officer: The Department of Homeland Security (DHS) Office of the Chief Information Officer (OCIO), in collaboration with the DHS Chief Information Officer Council, is responsible for implementing the programs necessary to align DHS's Information Technology (IT) personnel, resources, and assets, including all systems and infrastructure, to support Department-wide missions and activities. OCIO's mission is to provide DHS and its partners with the IT services required to lead a unified national effort to prevent and deter terrorist attacks as well as protect against and respond to threats and hazards.

Management Measures

Measure: Cost per help desk ticket					
Description: This measure identifies the relative efficiency of help desk support and evaluate decisions on alternate service providers in support of cost savings and efficiency. In this measure, the total spend for help desk operations is divided by the total count of help desk tickets opened for the period being measured. The result is the average cost per ticket to deliver help desk services to end users, and is the DHS aggregate from all the Components.					
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	---	<=$27.00	<=$24.00	<=$22.00	<=$22.00	<=$20.00
Result:	---	$15.79	$22.59	$31.25	TBD	TBD

Measure: DHS enterprise architecture maturity score					
Description: Based on GAO standards, this measure reflects the overall capability of DHS to mature its Enterprise Architecture (EA). The development of the EA's maturity is based on a scale of 1 to 6 representing the stages of maturity in GAO's Framework for Assessing and Improving Enterprise Architecture Management (GAO-10-846G), with 5 being the end target for "fully capable to mature" where the enterprise is expanding and evolving the EA and its use for institutional transformation. Enterprise architecture defines the relationship between an agency's mission, business processes, information, and supporting technologies. It illustrates how the business processes and technology support the mission. Having a clearly documented, mature EA is critical to the organization's success because it describes the technology and information needed to perform the mission, and includes descriptions of how the architecture of the organization should be changed in order to respond to changes in the mission.					
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	5.00	4.60	4.70	4.80	4.90	5.00
Result:	4.56	4.60	4.70	4.80	TBD	TBD

Measure: Percent of DHS users that are required to use PIV cards for network access					
Description: This measure tracks the percent of DHS employees and contractors that are required to use their Personal Identity Verification (PIV) card to access the DHS network.					
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	---	90%	100%	100%	100%	100%
Result:	---	95%	98%	99%	TBD	TBD

Measure: Percent of information technology endpoint assets migrated to the DHS Continuous Diagnostic and Mitigation dashboard (QTRLY)

Description: This measure gauges the percent of IT endpoint assets, such as workstations, servers, and laptops that have implemented or receive coverage from the tools selected by DHS for the Federal Continuous Diagnostic and Mitigation (CDM) Phase I Program to replace the current DHS tools implemented by the Components that are disparate and cannot be normalized efficiently. This will create one tool set that all of DHS IT endpoints will be using to continuously monitor their assets' security and mitigate vulnerabilities. The current expectation is to implement the tools at the Components through FY 2017. Implementing this also automates reporting to the Office of Management and Budget and Federal Network Resilience for Federal Information Security Management Act reporting.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	---	---	---	40%	75%	95%
Result:	---	---	---	50%	TBD	TBD

Office of the Chief Procurement Officer: The Office of the Chief Procurement Officer (OCPO) is responsible for the overall management, administration, and oversight of Department-wide acquisition, financial assistance, strategic sourcing, and competitive sourcing programs, including direct management and oversight of the Office of Procurement Operations. OCPO activities include oversight and strategic support; policy and acquisition workforce issues; procurement ombudsman and industry liaison; and, small and disadvantaged business utilization. The DHS procurement mission is to effectively deliver mission capability through the contracting of critical supplies and services.

Management Measures

Measure: Average rating from Small Business Administration (SBA) Small Business Procurement Scorecard

Description: This measure reflects an overall performance assessment rating for the DHS Socio-Economic Contracting Program from SBA on an annual basis. The letter rating is an aggregate assessment for DHS across three program areas: prime contracting achievement, subcontracting achievement, and progress plan towards meeting specific prime and subcontracting goals. The measure is derived from applying a weighted assessment across all three areas, with six potential grade ranges and is converted to a numerical score to the purposes of reporting internally. (A+=5, A=4, B=3, C=2, D=1, F=0).

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	4	4	4	4	4	4
Result:	4	4	4	4	TBD	TBD

Measure: Past Performance Information Retrieval System (PPIRS) compliance rate

Description: This measure depicts compliance with the requirement to evaluate and document federal contractor's performance. These evaluations are performed in the Contractor Performance Assessment Reporting System and maintained in the Past Performance Information Retrieval System. The evaluations are used to inform future award decisions to ensure the government contracts with quality companies. This measure assesses component and overall DHS compliance with conducting contractor performance evaluations.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	---	83.0%	86.0%	89.0%	92.0%	95.0%

Measure: Past Performance Information Retrieval System (PPIRS) compliance rate					
Result:	---	83.1%	86.9%	82.9%	TBD	TBD

Measure: Percent compliance rate for data in Federal Procurement Data System - Next Generation

Description: This measure reflects the overall accuracy of data in the Federal Procurement Data System (FPDS). The data accuracy is measured based on a statistical review of data elements specified by the Office of Management and Budget. FPDS contains detailed information on DHS contract actions. The accuracy of this data is extremely important because it is the central source of data used by Congress, DHS management, oversight organizations, and the public.

Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	95%	95%	95%	95%	95%	95%
Result:	95%	95%	96%	97%	TBD	TBD

Measure: Percent of contracts awarded on the basis of full and open competition

Description: This measure gauges the percent of contracts issued by DHS that meet agreed upon standards set by the Office of Management and Budget (OMB), Office of Federal Procurement Policy, for competition level. This competition assessment assists in determining agency compliance with the Competition in Contracting Act and provides a qualitative measure for reviewing high risk contracts.

Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	68.0%	65.0%	68.0%	69.0%	69.0%	69.0%
Result:	72.3%	70.5%	70.9%	72.4%	TBD	TBD

Measure: Percent of environmentally preferable and sustainable purchasing actions

Description: This measures gauges green purchases for sustainable acquisition. Green purchases are those products and services that utilize renewable energy technologies, energy efficiency, including using products containing energy-efficient standby power devices, and products that contain the use of recovered material, biobased products, and other materials that are environmentally preferable, and/or energy- and water-efficient. This measure helps to ensure compliance with the Office of Management and Budget's guidance to meet Presidential priorities for sustainable purchasing, which will promote energy and water efficiency, renewable energy, and foster markets for emerging technologies.

Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	95%	95%	95%	95%	95%	95%
Result:	97%	100%	99%	95%	TBD	TBD

Office of the Chief Readiness Support Officer: The Office of the Chief Readiness Support Officer (OCRSO) is responsible for the overall leadership, internal controls and oversight of Department-wide logistics; asset life-cycle management, including aircraft, motor vehicles, ships, boats and sensitive assets, real property, personal property, environmental management, historic preservation, and energy. The OCSRO focuses on delivering affordable readiness by providing economical support products and services that enable employees across DHS the ability to perform the missions of the Department effectively. The OCSRO team accomplishes this through building partnerships and collaboration, leveraging best practices, and fostering innovation.

Management Measures

Measure: Annual cost savings from the Affordable Readiness Program					
Description: This measure captures the annual cost savings from Affordable Readiness program initiatives that seek to achieve optimum efficiencies/cost savings without harming mission readiness. Affordable Readiness initiatives focus on such DHS administrative operations as real property, personal property, mobile assets, and environmental management. This measure reflects two types of cost savings (reduction and avoidance). Cost reductions are a net reduction in expenditures for products or services procured when compared to expenditures for the prior 12 months or a change to lower cost alternatives. Cost avoidance refers to cost savings that do not lower expenditures for products or services when compared against historical results, but rather minimize or avoid entirely the negative impact to the bottom line that a price increase would have caused.					
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	$200,473	$1,583,721	$3,307,418	$3,829,902	$3,853,717	$3,878,465
Result:	$441,156	$4,845,630	$4,455,764	$4,888,610	TBD	TBD

Measure: Percent reduction in scope 1 & 2 greenhouse gas emissions					
Description: The measure captures the percent reduction of greenhouse gas (GHG) emissions across the Department of Homeland Security. This percentage only includes scope 1 & 2 GHG emissions. This is an annual DHS measure calculated in Q2 of each year. This is also an OMB sustainability scorecard measure and is used to drive Government-wide reduction of GHG 1 & 2 emissions by Federal agencies. DHS's target is to reduce emissions 25% by 2020 as compared to the 2008 baseline numbers.					
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	5.0%	7.0%	11.0%	26.0%	29.0%	31.0%
Result:	30.1%	21.0%	20%	33.0%	TBD	TBD

Measure: Square feet per person					
Description: This measure tracks the square feet per person for Agency office space, as defined by the Federal Real Property Profile (FRPP) data dictionary. The objective, over time, is to reduce the square feet per person and the real estate footprint in order to meet the goals of the OMB Presidential Management Agenda. It is anticipated there will be cost savings as square feet per person gradually reduces across the real property inventory. Lower square feet per person will be realized as leases expire, new workspace strategies are deployed and less space is acquired. It is realistic to expect little change in real property measure targets for 5 years (the average lease length) beginning from date of substantial implementation of workplace initiatives such as telework, IT mobility tools, efficient space design, and the principles in the new workplace strategies outlined in the DHS Workspace Stand.					
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	---	<=234	<=233	<=228	<=233	<=232
Result:	---	234	229	233	TBD	TBD

Office of the Chief Security Officer: The Office of the Chief Security Officer (OCSO) leads the collaborative security program to safeguard DHS people, information, and property. The office develops, implements, and oversees the Department's security policies, programs, and standards; delivers security training and education to DHS personnel; and provides security support to DHS Components. The office manages operational security systems and HSPD-12 card issuance for the Department. Additionally, the OCSO provides liaison support to the intelligence community on security matters affecting DHS.

Management Measures

Measure: Average number of days to conduct a suitability assessment to determine an employee's eligibility to begin work					
Description: All federal and contractor applicants are subject to a suitability / fitness determination based on an investigation of their background. As defined by OPM, suitability is defined as identifiable character traits and conduct sufficient to decide whether an individual is likely or not likely to be able to carry out the duties of a federal job with appropriate integrity, efficiency, and effectiveness. The term fitness is used in exchange for contractor employees. An Entry on Duty (EOD) determination is a preliminary risk management decision either approving or delaying the individual to start work before their full background investigation has been completed. This decision is determined by position requirements and by reviewing the results of preliminary background checks. This measure gauges the processing time from when the Personnel Security Division (PSD) receives the completed paperwork and a suitability/fitness decision is made.					
Fiscal Year:	**FY 2014**	**FY 2015**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**
Target:	<=12	<=10	<=8	<=14	<=14	<=14
Result:	10	12	23	18	TBD	TBD

Measure: Percent of Security Compliance reviews (SCR) required actions that are resolved within 60 days for state, local, tribal, and territorial partners

Description: This measure tracks the percent of required actions from Security Compliant Reviews that are resolved within 60 days. This measure assesses compliance with the directives, regulations and executive orders that govern the effective management, implementation and oversight of a security program designed to protect classified national security information shared by the Federal government with our state, local, and tribal partners.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	---	90%	95%	100%	100%	100%
Result:	---	90%	98%	84%	TBD	TBD

Program Accountability and Risk Management: The Office of Program Accountability and Risk Management (PARM) leads acquisition program management within DHS by ensuring DHS effectively and efficiently manages its major programs to obtain critical capabilities that enable homeland security mission success. PARM coordinates the program management system; professional development of the program management workforce; use of best program management practices; information and analyses enabling Departmental leadership to make strategic program decisions; and program accountability.

Management Measures

Measure: Percent of Level 1 & 2 acquisition programs between Program Approval (ADE-2A) and Final Operating Capability (FOC) delivery with an approved Acquisition Program Baseline

Description: The measure examines Level 1 and Level 2 programs listed on the Master Acquisition Oversight List (MAOL) and which are between Acquisition Decision Event (ADE) 2A of the DHS Acquisition Life Cycle Framework (ALF) and Final Operating Capability (FOC). Programs in this status without an approved APB are identified and compared to all "Obtain Phase" MAOL programs.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	---	---	95%	100%	100%	100%
Result:	---	---	100%	100%	TBD	TBD

Measure: Percent of Level 1 & 2 acquisition programs in breach of their Acquisition Program Baseline cost, schedule, or performance targets

Description: PARM captures data concerning whether a program has breached its Acquisition Program Baseline (APB) values for cost, schedule, or performance. This measure calculates the percentage of Level 1 and 2 programs on the Master Acquisition Oversight List (MAOL) that are currently in the Obtain Phase of the DHS Acquisition Life Cycle Framework (ALF) and are in breach of cost, schedule, or performance targets in the Acquisition Program Baseline (APB).

It is essential that instances of breach be kept as low and as short as possible to limit wasteful spending, deliver needed capabilities in support of the DHS mission, and to enhance DHS' reputation as an effectively managed organization. PARM analysts advise Component Acquisition Executives (CAEs) and program officials to improve their Risk Management plans and may aid in the identification of emerging threats to a program's APB.

Fiscal Year:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Target:	---	---	<=9%	<=8%	<=10%	<=10%
Result:	---	---	7%	11%	TBD	TBD

Management Directorate
Budget Comparison and Adjustments

Budget Comparison with FY 2018 Annualized CR

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 Annualized CR	FY 2018 President's Budget	FY 2019 President's Budget
Operations and Support	**$597,817**	**$593,756**	**$696,131**	**$834,704**
Immediate Office of the Under Secretary of Management	$3,564	$3,540	$6,867	$7,730
Office of the Chief Readiness Support Officer	$54,275	$53,906	$70,900	$90,413
Office of the Chief Human Capital Officer	$39,026	$38,761	$56,852	$107,606
Office of the Chief Security Officer	$63,102	$62,673	$74,963	$78,868
Office of the Chief Procurement Officer	$98,076	$97,410	$102,615	$103,197
Office of the Chief Financial Officer	$53,700	$53,335	$66,369	$64,873
Office of the Chief Information Officer	$286,074	$284,131	$317,565	$382,017
Procurement, Construction, and Improvements	**$73,307**	**$72,809**	**$69,988**	**$246,069**
Construction and Facility Improvements	$13,253	$13,163	-	$171,149
DHS Headquarters Consolidation	$13,253	$13,163	-	$171,149
Mission Support Assets and Infrastructure	$60,054	$59,646	$69,988	$74,920
Mission Support Assets and Infrastructure End Items	$8,638	$13,667	$14,716	$14,716
Financial Systems Modernization	$41,215	$40,935	$42,233	$39,000
Human Resources Information Technology (HRIT)	$4,079	$4,051	$4,679	$8,814
Homeland Security Information Network (HSIN)	$6,122	$993	$8,360	$8,360
Programming, Budgeting, and Performance Management System	-	-	-	$4,030
Research and Development	$2,500	$2,483	$2,545	$2,545
Total	**$673,624**	**$669,048**	**$768,664**	**$1,083,318**

Management Directorate
Comparison of Budget Authority and Request

Organization	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
(Dollars in Thousands)	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Operations and Support	1,816	1,668	$597,817	2,070	2,015	$696,131	2,119	1,883	$834,704	49	(132)	$138,573
Procurement, Construction, and Improvements	-	-	$73,307	-	-	$69,988	-	-	$246,069	-	-	$176,081
Research and Development	-	-	$2,500	-	-	$2,545	-	-	$2,545	-	-	-
Total	**1,816**	**1,668**	**$673,624**	**2,070**	**2,015**	**$768,664**	**2,119**	**1,883**	**$1,083,318**	**49**	**(132)**	**$314,654**
Subtotal Discretionary - Appropriation	1,816	1,668	$673,624	2,070	2,015	$768,664	2,119	1,883	$1,083,318	49	(132)	$314,654

*FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

The FY 2019 Presidents Budget includes $1.8B; 2,119 positions; and 1,883 full-time equivalents (FTE) for the Management Directorate (MGMT). Major investments include $171.1M in new development funds for the Department of Homeland Security (DHS) Headquarters Consolidation at St. Elizabeth's and $39.0M for Financial Systems Modernization.

MGMT is responsible for Department-wide mission support services and oversight functions, including information technology, budget and financial management, procurement and acquisition, human capital, security, logistics and facilities, and oversight of the Working Capital Fund. Importantly, MGMT works to eliminate redundancies, reduce support costs, and provide enterprise customer service to DHS Components to help ensure the Department is able to protect the Homeland in a unified and efficient manner.

MGMT accounts provide funding for activities and investments associated with the Immediate Office of the Under Secretary for Management, the Office of the Chief Human Capital Officer, the Office of the Chief Procurement Officer, the Office of the Chief Readiness Support Officer, the Office of the Chief Security Officer, the Office of the Chief Financial Officer, and the Office of the Chief Information Officer.

Management Directorate
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$673,624**	**$768,664**	**$1,083,318**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$184,249	$150,843	$24,300
Rescissions to Current Year/Budget Year	($3,000)	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$854,873**	**$919,507**	**$1,107,618**
Collections – Reimbursable Resources	$61,506	$79,849	$165,663
Total Budget Resources	**$916,379**	**$999,356**	**$1,273,281**
Obligations (Actual/Projections/Estimates)	$779,536	$977,320	$1,176,916
Personnel: Positions and FTE			
Enacted/Request Positions	1,816	2,070	2,119
Enacted/Request FTE	1,668	2,015	1,883
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	1,814	2,070	2,122
FTE (Actual/Estimates/Projections)	1,814	2,015	1,886

*FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

Management Directorate
Personnel Compensation and Benefits
Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Operations and Support	1,816	1,668	$243,174	$145.79	2,070	2,015	$306,171	$151.95	2,119	1,883	$291,782	$154.94	49	(132)	($14,389)	$2.99
Total	**1,816**	**1,668**	**$243,174**	**$145.79**	**2,070**	**2,015**	**$306,171**	**$151.95**	**2,119**	**1,883**	**$291,782**	**$154.94**	**49**	**(132)**	**($14,389)**	**$2.99**
Discretionary - Appropriation	1,816	1,668	$243,174	$145.79	2,070	2,015	$306,171	$151.95	2,119	1,883	$291,782	$154.94	49	(132)	($14,389)	$2.99

* FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$179,003	$223,586	$213,788	($9,798)
11.3 Other than Full-Time Permanent	$3,048	$2,215	$664	($1,551)
11.5 Other Personnel Compensation	$2,071	$2,926	$3,113	$187
12.1 Civilian Personnel Benefits	$59,052	$77,444	$74,184	($3,260)
13.0 Benefits for Former Personnel	-	-	$33	$33
Total - Personnel Compensation and Benefits	**$243,174**	**$306,171**	**$291,782**	**($14,389)**
Positions and FTE				
Positions - Civilian	1,816	2,070	2,119	49
FTE - Civilian	1,668	2,015	1,883	(132)

*FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

Management Directorate
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Operations and Support	$354,643	$389,960	$542,922	$152,962
Procurement, Construction, and Improvements	$73,307	$69,988	$246,069	$176,081
Research and Development	$2,500	$2,545	$2,545	-
Total	**$430,450**	**$462,493**	**$791,536**	**$329,043**
Discretionary - Appropriation	$430,450	$462,493	$791,536	$329,043

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$1,055	$1,742	$1,940	$198
23.1 Rental Payments to GSA	$16,419	$16,867	$3,906	($12,961)
23.2 Rental Payments to Others	$1,014	$893	$895	$2
23.3 Communications, Utilities, and Misc. Charges	$6	$138	$57	($81)
24.0 Printing and Reproduction	$123	$92	$56	($36)
25.1 Advisory and Assistance Services	$133,249	$143,761	$188,673	$44,912
25.2 Other Services from Non-Federal Sources	$30,876	$48,392	$64,280	$15,888
25.3 Other Goods and Services from Federal Sources	$139,485	$139,988	$395,604	$255,616
25.4 Operation and Maintenance of Facilities	$861	$2,319	$4,631	$2,312
25.5 Research and Development Contracts	$2,500	$2,545	$2,545	-
25.6 Medical Care	$27	$45	$1	($44)
25.7 Operation and Maintenance of Equipment	$98,817	$96,382	$121,114	$24,732
25.8 Subsistence & Support of Persons	-	-	$96	$96
26.0 Supplies and Materials	$1,540	$820	$732	($88)
31.0 Equipment	$4,478	$8,509	$7,006	($1,503)
Total - Non Pay Object Classes	**$430,450**	**$462,493**	**$791,536**	**$329,043**

Management Directorate
Supplemental Budget Justification Exhibits
Working Capital Fund

Appropriation and PPA *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Operations and Support	**$82,651**	**$84,456**	**$80,578**
Immediate Office of the Under Secretary of Management	$1,051	$1,012	$1,014
Office of the Chief Readiness Support Officer	$4,178	$4,432	$4,421
Office of the Chief Human Capital Officer	$7,531	$8,182	$8,190
Office of the Chief Security Officer	$8,296	$9,061	$9,236
Office of the Chief Procurement Officer	$12,803	$12,531	$12,591
Office of the Chief Financial Officer	$7,906	$8,010	$8,029
Office of the Chief Information Officer	$40,886	$41,228	$37,097
Total Working Capital Fund	**$82,651**	**$84,456**	**$80,578**

Management Directorate
Status of Congressionally Requested Studies, Reports and Evaluations

Fiscal Year	Due Date	Reference/Citation	Requirement	Status
2017	11/30/2016	Monthly Budget Execution and Staffing Report 1 - October 2016	Public Law 115-31 (enacted 5/5/2017)	Transmitted 11/30/2016
2017	12/30/2016	Monthly Budget Execution and Staffing Report 2 - November 2016	Public Law 115-31 (enacted 5/5/2017)	Transmitted 12/30/2016
2017	01/30/2017	Monthly Budget Execution and Staffing Report 3 - December 2016	Public Law 115-31 (enacted 5/5/2017)	Transmitted 01/30/2017
2017	03/02/2017	Monthly Budget Execution and Staffing Report 4 - January 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 02/28/2017
2017	03/30/2017	Monthly Budget Execution and Staffing Report 5 - February 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 03/30/2017
2017	05/01/2017	Monthly Budget Execution and Staffing Report 6 - March 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 04/28/2017
2017	05/30/2017	Monthly Budget Execution and Staffing Report 7 - April 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 05/30/2017
2017	06/30/2017	Monthly Budget Execution and Staffing Report 8 - May 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 07/05/2017
2017	07/31/2017	Monthly Budget Execution and Staffing Report 9 - June 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 08/01/2017
2017	08/30/2017	Monthly Budget Execution and Staffing Report 10 - July 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 08/31/2017
2017	10/02/2017	Monthly Budget Execution and Staffing Report 11 - August 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 10/02/2017
2017	10/30/2017	Monthly Budget Execution and Staffing Report 12 - September 2017	Public Law 115-31 (enacted 5/5/2017)	Transmitted 11/01/2017
2017	05/23/2017	Purchase and Usage of Ammunition and Weapons	Senate Report 114-264	Transmitted 05/23/2017
2017	05/23/2017	Future Years Homeland Security Program	Public Law 115-31 (enacted 5/5/2017)	Transmitted 09/01/2017
2017	08/03/2017	DHS Field Efficiencies Implementation Plan	House Report 114-668	In OMB clearance 12/12/17

2017	03/31/2017	Reception and Representation Expenses - Q1	Senate Report 114-264	Transmitted 02/21/2017
2017	06/30/2017	Reception and Representation Expenses - Q2	Senate Report 114-264	Transmitted 05/17/2017
2017	09/29/2017	Reception and Representation Expenses - Q3	Senate Report 114-264	Transmitted 09/25/2017
2017	12/29/2017	Reception and Representation Expenses - Q4	Senate Report 114-264	Transmitted 12/27/17
2017	07/05/2017	Working Capital Fund - Q1	Joint Explanatory Statement	Transmitted 07/19/2017
2017	07/05/2017	Working Capital Fund - Q2	Joint Explanatory Statement	Transmitted 07/19/2017
2017	08/01/2017	Working Capital Fund - Q3	Joint Explanatory Statement	Transmitted 08/31/2017
2017	11/01/2017	Working Capital Fund - Q4	Joint Explanatory Statement	Transmitted 11/17/2017
2017	01/05/2018	DHS Collection of Conference Fees from Non-Federal Participants in DHS Conferences: FY 2017	Public Law 111-83: 123 STAT. 2179 - SEC. 554.	Transmitted 12/26/17

Management Directorate
Authorized/Unauthorized Appropriations

Budget Activity *Dollars in Thousands*	Last year of Authorization	Authorized Level	Appropriation in Last Year of Authorization	FY 2019 President's Budget
	Fiscal Year	Amount	Amount	Amount
Operations and Support	2002	N/A	N/A	
Immediate Office of the Under Secretary	2002	N/A	N/A	$7,730
Office of the Chief Readiness Support Officer	2002	N/A	N/A	$90,413
Office of the Chief Human Capital Officer	2002	N/A	N/A	$107,606
Office of the Chief Security Officer	2002	N/A	N/A	$78,868
Office of the Chief Procurement Officer	2002	N/A	N/A	$103,197
Office of the Chief Financial Officer	2002	N/A	N/A	$64,873
Office of the Chief Information Officer	2002	N/A	N/A	$382,017
Procurement, Construction, and Improvements				
Construction & Facility Improvements	2002	N/A	N/A	$171,149
Mission Support Assets and Infrastructure	2002	N/A	N/A	$74,920
Research and Development				
Office of the Chief Information Officer	2002	N/A	N/A	$2,545
Total Direct Authorization/Appropriation				$1,083,318

Management Directorate
Proposed Legislative Language
Operations and Support

For necessary expenses of the Management Directorate for operations and support, as authorized by sections 103 and 701 through 705 of the Homeland Security Act of 2002 (6 U.S.C. 113; 6 U.S.C. 341 through 345), [$696,131,000] ***$834,704,000,*** of which not to exceed $2,000 shall be for official reception and representation expenses .

Language Provision	Explanation
... [$696,131,000] ***$834,704,000,***	Dollar change only. No substantial change proposed.
… [, and of which $227,516,000 shall remain available until September 30, 2019].	USM O&S is not requesting multi-year funding in FY 2019.

Procurement, Construction, and Improvements

For necessary expenses of the Management Directorate for procurement, construction, and improvements, as authorized by sections 103 and 701 through 705 of the Homeland Security Act of 2002 (6 U.S.C. 113; 6 U.S.C. 341 through 345), [$69,988,000] ***$246,069,000***, ***of which $74,920,000 shall remain available until September 30, 2020, and of which $171,149,000 shall remain available until expended,*** for necessary expenses to plan, acquire, design, construct, renovate, remediate, equip, furnish, improve infrastructure, and occupy buildings and facilities for the Department headquarters consolidation project.

Language Provision	Explanation
… [$69,988,000] ***$246,069,000***,…	Dollar change only. No substantial change proposed.
	Funding duration modified by the clauses below.
…***of which $74,920,000 shall remain available until September 30, 2020***…	Request for two year funding for the Mission Support Assets and Infrastructure PPA.
…***, and of which $171,149,000 shall remain available until expended,*** for necessary expenses to plan, acquire, design, construct, renovate, remediate, equip, furnish, improve infrastructure, and occupy buildings and facilities for the department headquarters consolidation project.	Request for no-year funding for the Construction and Facilities Improvement PPA.

Research and Development

For necessary expenses of the Management Directorate for research and development, as authorized by sections 103 and 701 through 705 of the Homeland Security Act of 2002 (6 U.S.C. 113; 6 U.S.C. 341 through 345), *$2,545,000*, to remain available until September 30, [2019] **_2020_**.

Language Provision	Explanation
… [2019] **_2020_**.	Date change only. No substantial change proposed.

Management Directorate
Collections - Reimbursable Resources

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget					e
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	nt
Department of Energy - Department of Energy	Source	-	-	$200	-	-	-	-	-	-	-	-	-
Operations and Support	Location	-	-	$200	-	-	-	-	-	-	-	-	-
Office of the Chief Financial Officer	Location	-	-	$200	-	-	-	-	-	-	-	-	-
Department of Homeland Security - Federal Emergency Management Agency	Source	-	-	$2,782	-	-	$6,118	-	-	$7,182	-	-	,064
Operations and Support	Location	-	-	$2,782	-	-	$6,118	-	-	$7,182	-	-	,064
Office of the Chief Readiness Support Officer	Location	-	-	$30	-	-	$656	-	-	$772	-	-	$116
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$952	-	-	$952
Office of the Chief Security Officer	Location	-	-	-	-	-	$212	-	-	$742	-	-	$530
Office of the Chief Financial Officer	Location	-	-	$985	-	-	$1,034	-	-	$500	-	-	534)
Office of the Chief Information Officer	Location	-	-	$1,767	-	-	$4,216	-	-	$4,216	-	-	-
Department of Homeland Security - Federal Law Enforcement Training Center	Source	-	-	$858	-	-	$1,446	-	-	$2,274	-	-	$828
Operations and Support	Location	-	-	$858	-	-	$1,446	-	-	$2,274	-	-	$828
Office of the Chief Readiness Support Officer	Location	-	-	$603	-	-	$106	-	-	$546	-	-	$440
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$203	-	-	$203
Office of the Chief Security Officer	Location	-	-	-	-	-	$82	-	-	$275	-	-	$193
Office of the Chief Financial Officer	Location	-	-	$150	-	-	$158	-	-	$150	-	-	($8)
Office of the Chief Information Officer	Location	-	-	$105	-	-	$1,100	-	-	$1,100	-	-	-
Department of Homeland Security - Transportation Security Administration	Source	-	-	$15,453	-	-	$16,686	-	-	$17,968	-	-	,282
Operations and Support	Location	-	-	$15,453	-	-	$16,686	-	-	$17,968	-	-	,282
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	-	-	-	$548	-	-	$548
Office of the Chief Human Capital Officer	Location	-	-	$183	-	-	$183	-	-	$1,072	-	-	$889
Office of the Chief Security Officer	Location	-	-	-	-	-	$279	-	-	$838	-	-	$559
Office of the Chief Financial Officer	Location	-	-	$13,547	-	-	$14,224	-	-	$13,510	-	-	714)

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Change		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Information Officer	Location	-	-	$1,723	-	-	$2,000	-	-	$2,000	-	-	-
Department of Homeland Security - Citizenship and Immigration Services	Source	-	-	$5,923	-	-	$7,846	1	1	$12,297	1	1	$4,451
Operations and Support	Location	-	-	$5,923	-	-	$7,846	1	1	$12,297	1	1	$4,451
Office of the Chief Readiness Support Officer	Location	-	-	$162	-	-	$64	-	-	$743	-	-	$679
Office of the Chief Human Capital Officer	Location	-	-	$25	-	-	$604	1	1	$589	1	1	($15)
Office of the Chief Security Officer	Location	-	-	-	-	-	$600	-	-	$5,069	-	-	$4,469
Office of the Chief Procurement Officer	Location	-	-	$344	-	-	$538	-	-	-	-	-	($538)
Office of the Chief Financial Officer	Location	-	-	$141	-	-	$144	-	-	-	-	-	($144)
Office of the Chief Information Officer	Location	-	-	$5,251	-	-	$5,896	-	-	$5,896	-	-	-
Department of Homeland Security - Science and Technology	Source	-	-	$1,054	-	-	$2,033	-	-	$2,653	-	-	$620
Operations and Support	Location	-	-	$1,054	-	-	$2,033	-	-	$2,653	-	-	$620
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	$91	-	-	$592	-	-	$501
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$66	-	-	$66
Office of the Chief Security Officer	Location	-	-	-	-	-	$695	-	-	$795	-	-	$100
Office of the Chief Financial Officer	Location	-	-	$45	-	-	$47	-	-	-	-	-	($47)
Office of the Chief Information Officer	Location	-	-	$1,009	-	-	$1,200	-	-	$1,200	-	-	-
Department of Homeland Security - United States Secret Service	Source	-	-	$85	-	-	$259	-	-	$541	-	-	$282
Operations and Support	Location	-	-	$85	-	-	$259	-	-	$541	-	-	$282
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	$102	-	-	$310	-	-	$208
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$57	-	-	$57
Office of the Chief Security Officer	Location	-	-	-	-	-	$67	-	-	$84	-	-	$17
Office of the Chief Information Officer	Location	-	-	$85	-	-	$90	-	-	$90	-	-	-
Department of Homeland Security - Office of the Inspector General	Source	-	-	-	-	-	$397	-	-	$281	-	-	($116)
Operations and Support	Location	-	-	-	-	-	$397	-	-	$281	-	-	($116)
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	$223	-	-	-	-	-	($223)
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$107	-	-	$107

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Change		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Security Officer	Location	-	-	-	-	-	$2	-	-	$2	-	-	-
Office of the Chief Information Officer	Location	-	-	-	-	-	$172	-	-	$172	-	-	-
Department of Homeland Security - US Customs and Border Protection	**Source**	-	-	$3,866	-	-	$2,921	1	1	$12,589	1	1	$9,668
Operations and Support	Location	-	-	$3,866	-	-	$2,921	1	1	$12,589	1	1	$9,668
Office of the Chief Readiness Support Officer	Location	-	-	$553	-	-	$26	-	-	$1,035	-	-	$1,009
Office of the Chief Human Capital Officer	Location	-	-	$82	-	-	$82	1	1	$869	1	1	$787
Office of the Chief Security Officer	Location	-	-	$1,665	-	-	$288	-	-	$904	-	-	$616
Office of the Chief Procurement Officer	Location	-	-	-	-	-	-	-	-	$7,381	-	-	$7,381
Office of the Chief Financial Officer	Location	-	-	-	-	-	$125	-	-	-	-	-	($125)
Office of the Chief Information Officer	Location	-	-	$1,566	-	-	$2,400	-	-	$2,400	-	-	-
Department of Homeland Security - US Immigration and Customs Enforcement	**Source**	-	-	$2,523	-	-	$4,344	1	1	$73,505	1	1	$69,161
Operations and Support	Location	-	-	$2,523	-	-	$4,344	1	1	$73,505	1	1	$69,161
Office of the Chief Readiness Support Officer	Location	-	-	$34	-	-	$201	-	-	$807	-	-	$606
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	1	1	$68,037	1	1	$68,037
Office of the Chief Security Officer	Location	-	-	-	-	-	$285	-	-	$861	-	-	$576
Office of the Chief Financial Officer	Location	-	-	$436	-	-	$458	-	-	$400	-	-	($58)
Office of the Chief Information Officer	Location	-	-	$2,053	-	-	$3,400	-	-	$3,400	-	-	-
Department of Justice - Drug Enforcement Administration	**Source**	-	-	-	-	-	-	-	-	$200	-	-	$200
Operations and Support	Location	-	-	-	-	-	-	-	-	$200	-	-	$200
Office of the Chief Security Officer	Location	-	-	-	-	-	-	-	-	$200	-	-	$200
Department of Homeland Security - United States Coast Guard	**Source**	-	-	$7,604	-	-	$9,002	-	-	$4,794	-	-	($4,208)
Operations and Support	Location	-	-	$7,604	-	-	$9,002	-	-	$4,794	-	-	($4,208)
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	$303	-	-	$548	-	-	$245
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$33	-	-	$33
Office of the Chief Security Officer	Location	-	-	-	-	-	$131	-	-	$163	-	-	$32
Office of the Chief Financial Officer	Location	-	-	$7,208	-	-	$7,568	-	-	$3,050	-	-	($4,518)

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Change		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Information Officer	Location	-	-	$396	-	-	$1,000	-	-	$1,000	-	-	-
Department of Homeland Security - National Protection and Programs Directorate	**Source**	-	-	$14,054	-	-	$17,049	-	-	$15,809	-	-	($1,240)
Operations and Support	Location	-	-	$14,054	-	-	$17,049	-	-	$15,809	-	-	($1,240)
Office of the Chief Readiness Support Officer	Location	-	-	$59	-	-	$793	-	-	$1,388	-	-	$595
Office of the Chief Human Capital Officer	Location	-	-	$700	-	-	$861	-	-	$1,278	-	-	$417
Office of the Chief Security Officer	Location	-	-	$4,560	-	-	$3,027	-	-	$1,431	-	-	($1,596)
Office of the Chief Procurement Officer	Location	-	-	-	-	-	$42	-	-	-	-	-	($42)
Office of the Chief Financial Officer	Location	-	-	$1,299	-	-	$1,364	-	-	$750	-	-	($614)
Office of the Chief Information Officer	Location	-	-	$7,436	-	-	$10,962	-	-	$10,962	-	-	-
Department of Homeland Security - Office of the Secretary & Executive Management	**Source**	-	-	$413	-	-	$425	-	-	$425	-	-	-
Operations and Support	Location	-	-	$413	-	-	$425	-	-	$425	-	-	-
Office of the Chief Information Officer	Location	-	-	$413	-	-	$425	-	-	$425	-	-	-
Department of Homeland Security - Office of the Under Secretary for Management	**Source**	-	-	$2,571	-	-	$3,000	-	-	$3,420	-	-	$420
Operations and Support	Location	-	-	$2,571	-	-	$3,000	-	-	$3,420	-	-	$420
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	-	-	-	$420	-	-	$420
Office of the Chief Information Officer	Location	-	-	$2,571	-	-	$3,000	-	-	$3,000	-	-	-
Department of Homeland Security - Analysis and Operations	**Source**	-	-	$2,532	-	-	$4,443	-	-	$4,305	-	-	($138)
Operations and Support	Location	-	-	$2,532	-	-	$4,443	-	-	$4,305	-	-	($138)
Office of the Chief Readiness Support Officer	Location	-	-	$203	-	-	$216	-	-	$372	-	-	$156
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$113	-	-	$113
Office of the Chief Security Officer	Location	-	-	-	-	-	$689	-	-	$320	-	-	($369)
Office of the Chief Financial Officer	Location	-	-	$36	-	-	$38	-	-	-	-	-	($38)
Office of the Chief Information Officer	Location	-	-	$2,293	-	-	$3,500	-	-	$3,500	-	-	-
Department of Interior - Department of the Interior	**Source**	-	-	-	-	-	$205	-	-	-	-	-	($205)
Operations and Support	Location	-	-	-	-	-	$205	-	-	-	-	-	($205)
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	$205	-	-	-	-	-	($205)

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Change		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Department of Transportation - Department of Transportation	**Source**	-	-	$145	-	-	$150	-	-	$150	-	-	-
Operations and Support	Location	-	-	$145	-	-	$150	-	-	$150	-	-	-
Office of the Chief Information Officer	Location	-	-	$145	-	-	$150	-	-	$150	-	-	-
Executive Office of the President - Executive Office of the President	**Source**	-	-	-	-	-	$128	-	-	-	-	-	($128)
Operations and Support	Location	-	-	-	-	-	$128	-	-	-	-	-	($128)
Office of the Chief Security Officer	Location	-	-	-	-	-	$128	-	-	-	-	-	($128)
General Services Administration - General Services Administration	**Source**	-	-	-	-	-	$106	-	-	-	-	-	($106)
Operations and Support	Location	-	-	-	-	-	$106	-	-	-	-	-	($106)
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	$106	-	-	-	-	-	($106)
Department of Homeland Security - Office of Health Affairs	**Source**	-	-	-	-	-	$155	-	-	$613	-	-	$458
Operations and Support	Location	-	-	-	-	-	$155	-	-	$613	-	-	$458
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	-	-	-	$438	-	-	$438
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$19	-	-	$19
Office of the Chief Security Officer	Location	-	-	-	-	-	$5	-	-	$6	-	-	$1
Office of the Chief Information Officer	Location	-	-	-	-	-	$150	-	-	$150	-	-	-
Department of Homeland Security - Domestic Nuclear Detection Office	**Source**	-	-	$1,063	-	-	$862	-	-	$820	-	-	($42)
Operations and Support	Location	-	-	$1,063	-	-	$862	-	-	$820	-	-	($42)
Office of the Chief Readiness Support Officer	Location	-	-	$850	-	-	$106	-	-	$60	-	-	($46)
Office of the Chief Human Capital Officer	Location	-	-	-	-	-	-	-	-	$27	-	-	$27
Office of the Chief Security Officer	Location	-	-	-	-	-	$4	-	-	$5	-	-	$1
Office of the Chief Financial Officer	Location	-	-	$166	-	-	$174	-	-	$150	-	-	($24)
Office of the Chief Information Officer	Location	-	-	$47	-	-	$578	-	-	$578	-	-	-
Department of Homeland Security - Federal Protective Service	**Source**	-	-	$380	-	-	$1,273	-	-	$4,837	-	-	$3,564
Operations and Support	Location	-	-	$380	-	-	$1,273	-	-	$4,837	-	-	$3,564
Office of the Chief Readiness Support Officer	Location	-	-	-	-	-	$234	-	-	$372	-	-	$138
Office of the Chief Human Capital Officer	Location	-	-	$333	-	-	$396	-	-	$2,215	-	-	$1,819

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Change		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Security Officer	Location	-	-	-	-	-	$220	-	-	$2,243	-	-	$2,023
Office of the Chief Procurement Officer	Location	-	-	$20	-	-	$20	-	-	-	-	-	($20)
Office of the Chief Financial Officer	Location	-	-	$27	-	-	$396	-	-	-	-	-	($396)
Office of the Chief Information Officer	Location	-	-	-	-	-	$7	-	-	$7	-	-	-
Office of the Director of National Intelligence	**Source**	-	-	-	-	-	$1,000	-	-	$1,000	-	-	-
Operations and Support	Location	-	-	-	-	-	$1,000	-	-	$1,000	-	-	-
Office of the Chief Security Officer	Location	-	-	-	-	-	$1,000	-	-	$1,000	-	-	-
Total Collections		-	-	**$61,506**	-	-	**$79,849**	3	3	**$165,663**	3	3	**$85,814**

Department of Homeland Security

Management Directorate

Operations and Support

Fiscal Year 2019
Congressional Justification

Contents

Operations and Support
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Immediate Office of the Under Secretary of Management	19	12	$3,564	31	24	$6,867	31	28	$7,730	-	4	$863
Office of the Chief Readiness Support Officer	103	94	$54,275	123	120	$70,900	123	109	$90,413	-	(11)	$19,513
Office of the Chief Human Capital Officer	208	191	$39,026	293	270	$56,852	330	290	$107,606	37	20	$50,754
Office of the Chief Security Officer	257	247	$63,102	313	298	$74,963	322	293	$78,868	9	(5)	$3,905
Office of the Chief Procurement Officer	558	495	$98,076	536	533	$102,615	536	476	$103,197	-	(57)	$582
Office of the Chief Financial Officer	270	257	$53,700	279	275	$66,369	273	241	$64,873	(6)	(34)	($1,496)
Office of the Chief Information Officer	401	372	$286,074	495	495	$317,565	504	446	$382,017	9	(49)	$64,452
Total	**1,816**	**1,668**	**$597,817**	**2,070**	**2,015**	**$696,131**	**2,119**	**1,883**	**$834,704**	**49**	**(132)**	**$138,573**
Subtotal Discretionary - Appropriation	1,816	1,668	$597,817	2,070	2,015	$696,131	2,119	1,883	$834,704	49	(132)	$138,573

*FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

The Operations & Support (O&S) appropriation for the Departmental Management Operations, Management Directorate (MGMT) provides funding for the operating salaries and expenses. MGMT ensures delivery of effective and efficient business and management services throughout the Department, to enable the Department to achieve its mission to lead the unified national effort to secure America. It does so by providing policy, guidance, operational oversight and support, and innovative solutions for the management needs of the entire Department. The requested resources will support the seven Program, Project, and Activities (PPAs) funded through MGMT to include:

The primary mission of the Management Directorate is to provide leadership and oversight for all Departmental management lines of business including information technology, security, budget and financial management, procurement and acquisition, human capital, and administrative services.
- Office of the Chief Readiness Support Officer
- Office of the Chief Human Capital Officer
- Office of the Chief Procurement Officer
- Office of the Chief Financial Officer
- Office of the Chief Information Officer
- Office of the Chief Security Officer

Operations and Support
Budget Authority and Obligations

Budget Authority (Dollars in Thousands)	FY 2017	FY 2018	FY 2019
Enacted/Request	**$597,817**	**$696,131**	**$834,704**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$154,974	$112,784	$8,000
Rescissions to Current Year/Budget Year	($3,000)	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$749,791**	**$808,915**	**$842,704**
Collections – Reimbursable Resources	$61,506	$79,849	$165,663
Total Budget Resources	**$811,297**	**$888,764**	**$1,008,367**
Obligations (Actual/Projections/Estimates)	$712,513	$885,762	$934,536
Personnel: Positions and FTE			
Enacted/Request Positions	1,816	2,070	2,119
Enacted/Request FTE	1,668	2,015	1,883
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	1,814	2,070	2,122
FTE (Actual/Estimates/Projections)	1,814	2,015	1,886

*FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

Operations and Support
Collections - Reimbursable Resources

Collections (Dollars in Thousands)		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget		
		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Department of Energy - Department of Energy	Source	-	-	$200	-	-	-	-	-	-
Department of Homeland Security - Federal Emergency Management Agency	Source	-	-	$2,782	-	-	$6,118	-	-	$7,182
Department of Homeland Security - Federal Law Enforcement Training Center	Source	-	-	$858	-	-	$1,446	-	-	$2,274
Department of Homeland Security - Transportation Security Administration	Source	-	-	$15,453	-	-	$16,686	-	-	$17,968
Department of Homeland Security - Citizenship and Immigration Services	Source	-	-	$5,923	-	-	$7,846	1	1	$12,297
Department of Homeland Security - Science and Technology	Source	-	-	$1,054	-	-	$2,033	-	-	$2,653
Department of Homeland Security - United States Secret Service	Source	-	-	$85	-	-	$259	-	-	$541
Department of Homeland Security - Office of the Inspector General	Source	-	-	-	-	-	$397	-	-	$281
Department of Homeland Security - Countering Weapons of Mass Destruction	Source	-	-	-	-	-	-	-	-	$1,433
Department of Homeland Security - US Customs and Border Protection	Source	-	-	$3,866	-	-	$2,921	1	1	$12,589
Department of Homeland Security - US Immigration and Customs Enforcement	Source	-	-	$2,523	-	-	$4,344	1	1	$73,505
Department of Justice - Drug Enforcement Administration	Source	-	-	-	-	-	-	-	-	$200
Department of Homeland Security - United States Coast Guard	Source	-	-	$7,604	-	-	$9,002	-	-	$4,794
Department of Homeland Security - National Protection and Programs Directorate	Source	-	-	$14,054	-	-	$17,049	-	-	$15,809
Department of Homeland Security - Office of the Secretary & Executive Management	Source	-	-	$413	-	-	$425	-	-	$425
Department of Homeland Security - Office of the Under Secretary for Management	Source	-	-	$2,571	-	-	$3,000	-	-	$3,420
Department of Homeland Security - Analysis and Operations	Source	-	-	$2,532	-	-	$4,443	-	-	$4,305
Department of Interior - Department of the Interior	Source	-	-	-	-	-	$205	-	-	-
Department of Transportation - Department of Transportation	Source	-	-	$145	-	-	$150	-	-	$150
Executive Office of the President - Executive Office of the President	Source	-	-	-	-	-	$128	-	-	-
General Services Administration - General Services Administration	Source	-	-	-	-	-	$106	-	-	-
Department of Homeland Security - Office of Health Affairs	Source	-	-	-	-	-	$155	-	-	-
Department of Homeland Security - Domestic Nuclear Detection Office	Source	-	-	$1,063	-	-	$862	-	-	-
Department of Homeland Security - Federal Protective Service	Source	-	-	$380	-	-	$1,273	-	-	$4,837
Office of the Director of National Intelligence	Source	-	-	-	-	-	$1,000	-	-	$1,000
Total Collections		**-**	**-**	**$61,506**	**-**	**-**	**$79,849**	**3**	**3**	**$165,663**

Operations and Support
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**1,816**	**1,668**	**$597,817**
FY 2018 President's Budget	**2,070**	**2,015**	**$696,131**
FY 2019 Base Budget	**2,070**	**2,015**	**$696,131**
Technical Adjustment	**(3)**	**-**	**-**
Realignment from MGMT/CHCO to OSEM/CRCL for Anti-Harassment Unit	(2)	(2)	($411)
St. Elizabeths TIP O&M transfer to CRSO from USCG	-	-	$15,600
Transfer of the DHS One Number program to PCI	-	-	($2,635)
Transfer to MGMT/CFO from A&O for Centralized Training	-	-	$13
Transfer to MGMT/CFO from CBP for Centralized Training	-	-	$161
Transfer to MGMT/CFO from CWMD for Centralized Training	-	-	$19
Transfer to MGMT/CFO from FEMA for Centralized Training	-	-	$166
Transfer to MGMT/CFO from FLETC for Centralized Training	-	-	$36
Transfer to MGMT/CFO from ICE for Centralized Training	-	-	$154
Transfer to MGMT/CFO from NPPD for Centralized Training	-	-	$26
Transfer to MGMT/CFO from S&T for Centralized Training	-	-	$34
Transfer to MGMT/CFO from TSA for Centralized Training	-	-	$74
Transfer to MGMT/CFO from USCG for Centralized Training	-	-	$166
Transfer to MGMT/CFO from USSS for Centralized Training	-	-	$34
Transfer to MGMT/CHCO from A&O due to NFC Payroll Services Costs Removal	-	-	$151
Transfer to MGMT/CHCO from CBP due to NFC Payroll Services Costs Removal	-	-	$8,151
Transfer to MGMT/CHCO from CWMD due to NFC Payroll Services Costs Removal	-	-	$50
Transfer to MGMT/CHCO from FEMA due to NFC Payroll Services Costs Removal	-	-	$3,475
Transfer to MGMT/CHCO from FLETC due to NFC Payroll Services Costs Removal	-	-	$301
Transfer to MGMT/CHCO from ICE due to NFC Payroll Services Costs Removal	-	-	$2,981
Transfer to MGMT/CHCO from NPPD/OBIM due to NFC Payroll Services Costs Removal	-	-	$5
Transfer to MGMT/CHCO from OHA for the WHS	21	21	$9,215
Transfer to MGMT/CHCO from OIG due to NFC Payroll Services Costs Removal	-	-	$104
Transfer to MGMT/CHCO from OSEM due to NFC Payroll Services Costs Removal	-	-	$116
Transfer to MGMT/CHCO from S&T due to NFC Payroll Services Costs Removal	-	-	$123
Transfer to MGMT/CHCO from TSA due to NFC Payroll Services Costs Removal	-	-	$16,731

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
Transfer to MGMT/CHCO from USCG due to NFC Payroll Services Costs Removal	-	-	$2,136
Transfer to MGMT/CHCO from USSS due to NFC Payroll Services Costs Removal	-	-	$1,022
Transfer to MGMT/CIO from A&O due to CIO DHS One Net Transfer	-	-	$46
Transfer to MGMT/CIO from CBP due to CIO DHS One Net Transfer	-	-	$24,157
Transfer to MGMT/CIO from CWMD due to CIO DHS One Net Transfer	-	-	$49
Transfer to MGMT/CIO from FEMA due to CIO DHS One Net Transfer	-	-	$4,719
Transfer to MGMT/CIO from FLETC due to CIO DHS One Net Transfer	-	-	$810
Transfer to MGMT/CIO from ICE due to CIO CIO DHS One Net Transfer	-	-	$11,274
Transfer to MGMT/CIO from OIG due to CIO DHS One Net Transfer	-	-	$88
Transfer to MGMT/CIO from TSA due to CIO CIO DHS One Net Transfer	-	-	$9,074
Transfer to MGMT/CIO from USSS due to CIO WCF Activity Costs Removal	-	-	$3,713
Total Transfers	**19**	**19**	**$111,928**
2018 Prior Year Position Annualization	-	52	$6,868
Annualization of 2018 Pay Raise	-	-	$1,140
Total, Pricing Increases	**-**	**52**	**$8,008**
Total Adjustments-to-Base	**16**	**71**	**$119,936**
FY 2019 Current Services	**2,086**	**2,086**	**$816,067**
CHCO-Cyber Statutory Authority Support	15	8	$3,376
CIO - Immigration Data Integration Initiative (IDII)	-	-	$500
CIO-Continuous Diagnostics and Mitigation (CDM)	-	-	$9,805
CIO-Electronic Records Management System Pilot (ERMS)	-	-	$500
CIO-Joint Wireless PMO (JWPMO)	9	9	$1,758
CRSO - Air & Marine Pilot Program	-	-	$500
CRSO - St. Es Support	-	-	$3,175
CSO-National Industrial Security Program	9	5	$1,798
Total, Program Increases	**33**	**22**	**$21,412**
CFO - Reduction in Studies	-	-	($87)
CIO - Trusted Tested	-	-	($1,758)
CPO - Program Support Reduction to PiL	-	-	($138)
CRSO - Program Management Support	-	-	($43)
MGMT - Reduction of FTE	-	(225)	($749)
Total, Program Decreases	**-**	**(225)**	**($2,775)**
FY 2019 Request	**2,119**	**1,883**	**$834,704**

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2018 TO FY 2019 Change	**49**	**(132)**	**$138,573**

*FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

The following Adjustments-to-Base are within the O&S appropriation:

- Transfer of $15.6M to CRSO from the USCG for IT costs related to St. Elizabeths Technology Integration Program
- Transfer of $2.6M from OS to PCI for the PPBE DHS One Number program
- Transfer of $0.9M to CFO from DHS Components due to consolidating the centralized training program in the FY 19 budget request
- Transfer of $53.9Mto CIO from DHS Components due to removing the DHS One Net activity from the WCF and into direct appropriations in the FY 19 budget request
- Transfer of $35.7Mto CHCO from DHS Components due to removing the NFC Payroll Services activity from the WCF and into direct appropriations in the FY 19 budget request
- Transfer of $9.2M and 21 FTP/FTE to CHCO from OHA for the Workforce Health and Medical Support program
- Transfer of $0.4M and 3 FTP/FTE to OSEM/Policy from CHCO for the Anti-Harassment Unit
- Increase of $1.1M for annualization of the 2018 pay raise
- Increase of $6.9M for prior year position annualization
- Increase of 3 FTP/FTE for the Human Resource Information Technology Program
- Decrease of 6 FTP and 3 FTE for the PPBE One Number system positions

The following Program Changes are within the O&S:

- Increase of $3.4M and 15 FTP and 8 FTE for CHCO Cyber Statutory Authority Support
- Increase of $9.8M for CIO Continuous Diagnostics and Monitoring program
- Increase of $1.8M and 9 FTP and5 FTE for CSO National Industrial Security Program
- Increase of $3.2M for CRSO St. Elizabeths Support
- Increase of $0.5M for CRSO Air and Marine Pilot
- Increase of $0.5M for CIO Electronic Records Management System
- Increase of $1.8M and 9 FTP and 9 FTE for CIO Joint Wireless Program Management Office
- Decrease of $1.8M for the CIO Trusted Tester program
- Decrease of $1M and 3 FTE across USM offices for an across the board reduction taken in MGMT
- Decrease of 221 FTEs due to a change in methodology for formulating salary & benefit costs.

Working Capital Fund (WCF) Transfers: The WCF transfers are a result of efficiency reviews that DHS began in FY 2014 that involved the WCF team, the WCF Governance Board (WCFGB), and DHS senior leadership. As a result of business case analysis conducted through FY 2017, the WCFGB decided to remove the DHS One Net and NFC Payroll activities from the WCF and fund them through direct appropriations beginning in FY 2019.

Please refer to the WCF CJ for further information on the account and the proposed transfers.

Operations and Support
Justification of Pricing Changes

Pricing Changes	FY 2019 President's Budget		
(Dollars in Thousands)	**Positions**	**FTE**	**Amount**
Pricing Change 1 - 2018 Prior Year Position Annualization	-	52	**$6,868**
Immediate Office of the Under Secretary of Management	-	7	$854
Office of the Chief Readiness Support Officer	-	3	$221
Office of the Chief Human Capital Officer	-	23	$2,900
Office of the Chief Security Officer	-	15	$2,094
Office of the Chief Procurement Officer	-	3	$590
Office of the Chief Financial Officer	-	1	$209
Pricing Change 2 - Annualization of 2018 Pay Raise	-	-	**$1,140**
Immediate Office of the Under Secretary of Management	-	-	$12
Office of the Chief Readiness Support Officer	-	-	$82
Office of the Chief Human Capital Officer	-	-	$133
Office of the Chief Security Officer	-	-	$173
Office of the Chief Procurement Officer	-	-	$236
Office of the Chief Financial Officer	-	-	$185
Office of the Chief Information Officer	-	-	$319
Total Pricing Changes	-	52	**$8,008**

Pricing Change 1 – 2018 Prior Year Position Annualization (52 FTE, $6.9M): These costs are related to the positions requested in the FY 2018 budget request where only 50% of the funding was requested. The following fiscal year, 2019, the remaining funds to resource the position are requested.

Pricing Change 2 – Annualization of 2018 Pay Raise ($1.140M): These costs are due to the timing of pay raises being on a calendar year and budgets are based on a fiscal year. The 25% of the fiscal year not requested in the previous year's request is requested here.

Operations and Support
Justification of Program Changes

Program Changes	FY 2019 President's Budget		
(Dollars in Thousands)	**Positions**	**FTE**	**Amount**
Program Change 1 - CFO - Reduction in Studies	-	-	**($87)**
Office of the Chief Financial Officer	-	-	($87)
Program Change 2 - CHCO-Cyber Statutory Authority Support	**15**	**8**	**$3,376**
Office of the Chief Human Capital Officer	15	8	$3,376
Program Change 3 - CIO - Immigration Data Integration Initiative (IDII)	-	-	**$500**
Office of the Chief Information Officer	-	-	$500
Program Change 4 - CIO - Trusted Tested	-	-	**($1,758)**
Office of the Chief Information Officer	-	-	($1,758)
Program Change 5 - CIO-Continuous Diagnostics and Mitigation (CDM)	-	-	**$9,805**
Office of the Chief Information Officer	-	-	$9,805
Program Change 6 - CIO-Electronic Records Management System Pilot (ERMS)	-	-	**$500**
Office of the Chief Information Officer	-	-	$500
Program Change 7 - CIO-Joint Wireless PMO (JWPMO)	**9**	**9**	**$1,758**
Office of the Chief Information Officer	9	9	$1,758
Program Change 8 - CPO - Program Support Reduction to PiL	-	-	**($138)**
Office of the Chief Procurement Officer	-	-	($138)
Program Change 9 - CRSO - Air & Marine Pilot Program	-	-	**$500**
Office of the Chief Readiness Support Officer	-	-	$500
Program Change 10 - CRSO - Program Management Support	-	-	**($43)**
Office of the Chief Readiness Support Officer	-	-	($43)
Program Change 11 - CRSO - St. Es Support	-	-	**$3,175**
Office of the Chief Readiness Support Officer	-	-	$3,175
Program Change 12 - CSO-National Industrial Security Program	**9**	**5**	**$1,798**
Office of the Chief Security Officer	9	5	$1,798
Program Change 13 - MGMT - Reduction of FTE	-	**(225)**	**($749)**
Immediate Office of the Under Secretary of Management	-	(3)	-
Office of the Chief Readiness Support Officer	-	(14)	-
Office of the Chief Human Capital Officer	-	(33)	($133)
Office of the Chief Security Officer	-	(25)	($107)

Program Changes	FY 2019 President's Budget		
(Dollars in Thousands)	**Positions**	**FTE**	**Amount**
Office of the Chief Procurement Officer	-	(60)	-
Office of the Chief Financial Officer	-	(32)	-
Office of the Chief Information Officer	-	(58)	($509)
Total Program Changes	**33**	**(203)**	**$18,637**

Program Change 1 – CFO - Reduction in Studies:

Description

This $.087 million program reduction is to address necessary adjustments within the Operations and Support appropriation in order to meet mission critical requirements.

Justification

The Office of the Chief Financial Officer will have a 2.4% reduction in the amount spent on analytical efforts that enable senior leaders to make resource decisions concerning advancing leadership priorities, answer new or continuing questions from previous analytic efforts, reflect cross-Component interests requiring integration across the Department, and support investment decisions across the Future Years Homeland Security Program (FY2019-2023).

Performance

This reduction will have no substantive impact on the programmatic evaluation and study contract capabilities within the Office of the Chief Financial Officer.

Program Change 2 – CHCO - Cyber Statutory Authority Support:

Description

The OCHCO is requesting $3.376 million and 15 FTP/8 FTE to support the continued development and implementation of a new excepted service personnel ecosystem for cybersecurity (as authorized by TP.L. 113-277and codified at 6 U.S.C. §147) to the Homeland Security Act of 2002. DHS has a lead role in securing the Federal Government and the Nation against cybersecurity threats, as reinforced by Executive Order 13800: *Strengthening the Cybersecurity of Federal Networks and Critical Infrastructure*. The new ecosystem is intended to reimagine federal human capital

management to allow DHS to compete for top talent in the ever-changing field of cybersecurity and ensure such talent is in place to execute the Department's mission. With implementation of the new ecosystem, DHS will significantly improve its ability to hire, compensate, and manage cybersecurity experts, including those with rare, mission critical skill sets. Requested FTE and funding will be integral to finalizing the personnel ecosystem, preparing the Department for launch, and ensuring effective operation.

Justification

Designing and implementing an innovative, cybersecurity-focused personnel ecosystem requires DHS to systematically change basic, fundamental concepts of the current civil service/General Schedule personnel system that have not been updated since the 1970s (and remains largely based on laws passed in 1923 and 1949). This is a complex, multi-year endeavor, and to successfully launch the new ecosystem, DHS must secure adequate talent (including contract support) in disciplines including economics, human resources design, labor market analysis, compensation design, and industrial/organizational (I/O) psychology. With funding for FTE and contract support to execute activities such as those below, the Department will be able to keep the implementation effort on track, and ensure Components are prepared to take full advantage of new talent management flexibilities: Training on the new personnel ecosystem, change management, and implementation support;

- Strategic recruiting/advertising and potential talent tracking;
- Compensation research (including salary surveys and market studies), administration, and monitoring;
- Innovative hiring and assessment tools/processes; and
- I/O psychology research and work evaluation methodology/standards maintenance (to replace General Schedule classification and qualification

Key hires will include specialized compensation staff, human resources professionals with I/O psychology expertise, cybersecurity-focused recruiters, and cybersecurity workforce/business analysts.

Category	FY 19 Request
Salaries & Benefits	$922
WCF, training, and travel costs	$955
Program Management Support	$1,499
Total Request	**$3,376**

Performance

Requested funding will allow the Office of the Chief Human Capital officer to secure highly-specialized talent (including contract support) to ensure the effective implementation and operation of a new cybersecurity personnel ecosystem for DHS. The ecosystem will ultimately revolutionize the Department's ability to recruit, retain, and manage cybersecurity employees. The Office of the Chief Human Capital Officer expects funding to result in lasting improvements across the talent management lifecycle, resulting in higher-quality applicants; improved assessment of technical cybersecurity skills; development of more competitive compensation packages; and professional development in keeping with 21st century employment trends. In addition, the new personnel ecosystem will result in reduced vacancy rates for critical cybersecurity positions and improved retention rates for the most critical cybersecurity employees across DHS.

Program Change 3 - CIO – Immigration Data Integration Initiative:

Description

The FY 2019 request includes $0.5M in FY2019 for the Immigration Data Integration Initiative. This system will be managed by the Office of Policy's (PLCY) Office of Immigration Statistics (OIS), with development and selection support from OCIO. The requested FTE will be responsible for the management and administration of a new program office to implement enterprise-level immigration data standards, establish person-level data linkages, manage the development and implementation of the technical aspects of the solution, and begin providing integrated Immigration Data as a Service to DHS and inter-agency stakeholders.

Justification

To achieve the Department's priorities for the immigration mission, DHS must implement an enterprise solution for common immigration data standards and the effective and efficient management, sharing and application of its immigration data. Without such a solution, DHS immigration mission components' efforts to share mission-necessary data will continue to be operationally inefficient; will lack consistent quality, timeliness, and accuracy; and will remain ineffectively managed for pressing mission needs.

This Initiative is driven by the Secretary's directive on "Improving Immigration Data Analysis and Reporting" (Memorandum 16-3048) and the Department's directive on "Standards Policy Governance and Coordination" (Directive 078-04). The Initiative focuses initially on high priority reporting and analytic requirements identified in recent Executive Orders. While the Initiative is primarily focused on analytic and reporting support to the immigration mission, the proposed solution also aligns with, leverages, and advances operational information sharing.

Impact on Performance

This request will support a number of immediate deliverables while laying the groundwork for a durable enterprise solution. Establishing an integrated immigration data domain environment that addresses current gaps in information and capabilities will strengthen the Department's ability to analyze the immigration enforcement and immigration benefits lifecycles and to construct comprehensive empirical models to support strategic-

level decision-making. An integrated data environment will also strengthen the Department's immigration operations by allowing officers to seamlessly track individuals through the system, particularly when immigration cases span multiple components, as is often the case. Additionally, improved access to integrated immigration data will support the Department's commitment to transparency and promote greater confidence in our immigration activities by allowing more regular and comprehensive reporting on immigration flows, immigration enforcement, and border security. Greater transparency will enhance the public's confidence in the Department and its immigration operations.

Program Change 4 – CIO – Continuous Diagnostics and Mitigation:

Description

In support of the Presidential Executive Order (EO) on *Strengthening the Cybersecurity of Federal Networks and Critical Infrastructure*, the OCIO is requesting $9.805 million to initiate comprehensive implementation activities for CDM Phases 1-3, and planning activities for Phase 4, dashboard integration, program management, and operations and maintenance of CDM solutions. The CDM effort extends across the DHS enterprise and requires stakeholder and program management, measurement of successful monitoring, and alignment of projected/budgeted costs in support of the program objectives. This initiative also meets the required Federal-wide efforts to increase the level of cybersecurity by addressing information security practices, policies, and governance through continuous network monitoring, diagnostics, and mitigation capabilities to strengthen the security posture of the Department. The CDM solution includes tools, sensors, and the integration support services to facilitate the planning, provisioning, configuration, operation, and management of those tools and sensors. The solution also includes dashboards, data feeds, and CDM governance.
The following is a breakout of the $9.805M requested:

- Implementation and deployment support for all DHS IT assets across all Phases 1 through 4 - $4.8 million
- Programmatic, technical and management support - $2.7 million
- Dashboard integration and support experience - $850K
- FISMA compliance and adhere to DHS 4300A Policy - $950K
- Training and communication - $500K

Justification

Funding for the CDM program will provide DHS with the resources to manage technical support, program management and operational effectiveness. It will also continue the implementation activities for phases 1 and 2 and any enhancements and address the mobility and cloud capabilities for CDM, phase 3, and planning activities for phase 4. This enterprise program consists of multiple segments that will operate congruently across the 14 DHS components and sub-components with simultaneous implementations across the organization resulting in 70 events being underway at one time. These events will require adequate resources to plan, develop, implement, and operate in preparation of current and future phases.

As each phase of the solution is deployed into the production environment, the tools will transition into operations and maintenance (O&M). O&M support is critical because the CDM technology is being deployed on every IT asset and end-point device in the Department. Deploying the solution on all IT assets will require integration into existing IT and network operations as well as processes to ensure the CDM tools are not negatively impacting IT systems across the Department. The widespread integration will also require additional training for Department IT staff to fully understand the operational impact of the tools as well as how to incorporate CDM in future IT development efforts.

The size, complexity, cybersecurity risk, number of phases and assets impacted by the CDM program requires dedicated staff to support not only implementation within each Component, but also a Program Management staff for strategizing, planning, and transitioning the CDM tools into the DHS IT environment. Since CDM is a key tool in strengthening the cybersecurity of Federal networks and is essential to ensuring the Department's cybersecurity posture in meeting the highest standards, appropriate staffing level are critical to the success of the program and protecting the Department's infrastructure 24x7 from cybersecurity attacks.

Performance

Implementing the CDM program within established timelines will ensure the Department follows the foundational core of the CDM initiative to meet the Federal Government efforts of increasing the level of cybersecurity by strengthening the security posture of the Department's networks and applications. Funding will also provide support for all aspects of CDM to include planning, technical evaluation, validation of capabilities, implementation, installation, configuration, customization, and transition to operations, enabling the Department to achieve its cybersecurity mission

Program Change 5 – CIO – Electronic Records Management System (ERMS):

Description

The OCIO requests $0.5 million to support the Records Information Management (RIM) Program Office to initiate a pilot in the Secretary's Office to support the proper retention and deletion of records and non-records while supporting the search, retrieval, and review process vital for litigation, Freedom of Information Act (FOIA) and Congressional matters. The pilot will aim to reduce the personnel time required to support litigation and FOIA efforts and expedite response to Congressional inquiries for the Secretary's Office.

Justification

The pilot will be used to develop plans for a full scale implementation across DHS Headquarters, and will provide lessons learned to all DHS components facing similar inefficiencies in manual approaches. This technical solution will manage the permanent and temporary electronic records for a limited scale pilot, including up to 100 users which will aid in plans to meet the mandate.

An ERMS will help DHS realize substantial cost savings by non-communicative Component systems and reducing excess data storage needs by eliminating non-records improperly retained in DHS Data Centers, on shared drives, and hard drives. This solution reduces personnel labor and time needed to manually identify, collect, review, and produce information, including retrieval of records for other DHS business areas, including

Privacy/FOIA requests and the Office of the General Counsel. Investment in an ERMS will provide tangible cost, mission, and efficiency enhancements for the Department, improving federal record security by ensuring that proper record lifecycle policies are enforced. The application of an enterprise-wide ERMS will strengthen the visions and short-term and long-term missions of all DHS programs and improve its all-around efficiency.

Information Governance provides a collaborative framework for three DHS Lines of Business; Records Management, Legal and FOIA. These programs have worked together for the past four years to deepen their understanding of the operational synergies across their processes and mission space. Efforts have resulted in enterprise-wide initiatives and the development of a common goal for the creation, storage, use, and disposition of electronic information. After a year spent analyzing the state of information governance within DHS, cross-functional working groups developed an Information Governance (IG) Transition Plan which identifies a target state and outlines recommendations and steps forward to mature IG.

An IG investment would fund an enterprise-wide solution, an ERMS, eDiscovery and FOIA Suite. This investment will impact the entire IG domain enterprise-wide by implementing technology to enhance capabilities and ensure the integrity of information captured and stored. The suite would ensure the Department's future compliance with all records management, litigation, and FOIA requirements. An ERMS introduces and enforces necessary security measures that ensure appropriate maintenance and management of federal records.

Performance

The RIM Program Office has identified that information management is one of the biggest challenges facing DHS today. The de facto "print and file" information management policy is an unsustainable solution for managing an electronic content in its native environment. Investment in an ERMS would reestablish control of all the unstructured paper and electronic content within the Agency, maximizing the use of federal records and allowing information to be easily and quickly analyzed. The Department's short-term and long-term strategic goals hinge on the ability to create, locate, and share content in a secure and efficient manner.

Records management without an ERMS depends on manual records lifecycle processes. For example, an email containing federal record content must be printed and retained in filing cabinets or at the user's desk. Automating these processes saves not only in paper storage expenses, but also personnel time and labor spent on record lifecycle administration. From a compliance perspective, an ERMS brings immediate improvement to policy adherence. Due to the current manual processes within DHS, NARA and federal mandates are implemented by each Component into their internal processes. This leaves room for potential variations in execution of requirements. A uniform and common information management system across the enterprise will automate policy adherence with little burden on records staff, while also allowing the Department to retire outdated and stove-piped information systems currently maintained piecemeal across DHS.

Program Change 6 – CIO – Joint Wireless Program Management Office (JWPMO)

Description

The OCIO requests $1.8 million for 9 FTP/FTE to support the Joint Wireless Program Management Office (JWPMO).

DHS owns, operates, and maintains some of the largest tactical communications infrastructures in the Federal government. JWPMO will evaluate and develop new technologies and capabilities to address the challenges with the current Federal tactical communications infrastructure. JWPMO will also develop cost efficiency strategies that will allow users to leverage existing and emerging commercial and public safety networks. Use of a subscription model reduces the ownership and operating costs by sharing the network's ownership costs across a wider user base.

Justification

Funding for the JWPMO was included in the FY 2017 President's Budget (PB) and enacted. However, since the FY 2018 PB was built off of the FY 2016 annualized Continuing Resolution (CR), it did not include funding for JWPMO. This request serves to rectify that issue and ensure proper funding and staffing levels.

The JWPMO will address a broad enterprise-wide effort that will provide tactical wireless capabilities to bring to fruition seamless Federal, state, local, tribal, territorial, international law enforcement, and public safety partners with interoperable communications. The JWPMO will identify and test new technologies that provide tactical voice, video, and data communications, to, from, and between DHS operators regardless of network or Component. This will align operational Components at the DHS level and improve mission effectiveness through interoperability and cost efficiencies.

The requested resources will provide critical engineering, acquisition development, and financial management support to the JWPMO initiative. This initiative will ultimately oversee, modernize, and comply with enterprise spectrum interoperability requirements across the Department and other Federal, state, local and tribal entities. From this effort, DHS will be able to determine the funding required to support tactical communications within the Department as well as the health, security, and long-term life of the system.

Performance

The JWPMO will improve current tactical communications modernization efforts by enhancing the performance of the system, reducing the cost to operate the system, and addressing gaps not closed by on-going initiatives. Also, funding will allow DHS to create a consolidated, interoperable tactical communications system to link Federal, state, and local officials during both steady-state and disaster situations.

Program Change 7 – CIO – Trusted Tester

Description

The Office of the Chief Information Officer (OCIO) proposes a $1.8 million decrease in the Trusted Tester program. The DHS CIO Office of Accessible Systems and Technology (OAST) developed the Trusted Tester program to reduce Department-wide redundant testing and inconsistent test results for Section 508 of the Rehabilitation Act conformance.

Justification

The funding decrease for Trusted Tester was included in the FY 2017 PB and enacted. However, because the FY 2018 PB was built off of the FY 2016 annualized CR, that funding decrease was not incorporated into the FY 2018 PB. This request serves to rectify that issue and ensure the proper funding level for the program.

OAST will continue ensuring 508 compliance of DHS IT systems, but will discontinue training and repository functions for government-wide compliance.

Performance

The reduction to the DHS trusted tester program will not significantly impact operations at the Department since the proposed eliminated functions are for government-wide compliance.

Program Change 8 – CPO – Program Management Support – Procurement Innovation Lab (PIL):

Description

The Procurement Innovation Lab (PIL) is the Chief Procurement Officer's initiative to innovate the procurement process through managed risk to deliver mission capabilities more efficiently and effectively. The PIL has received recognition throughout government and industry for identifying proven leading practices that reduce time to award, increase competition, and enhance confidence in contracted solutions. The Department is requesting a $0.138 million program reduction.

Justification

The PIL is not mandated. A program reduction will enable the department to divert resources to compliance activities, which is a mandated function of the OCPO.

Performance

Funding will enable OCPO to process active procurement projects in FY 2018 and new projects requested in FY 2019. The PIL has completed 25 procurement projects and has 18 active projects underway thus far in Fiscal Year 2018. Given its success, the PIL anticipates an increase in activity in FY2019.

Program Change 9 – CRSO – Air & Marine Pilot:

Description

The OCRSO requests $0.5 million to support implementation efforts in alignment with the Operational Effective Working Group's (OEWG's) focus on aviation and marine operations. On March 13, 2017, the President signed Executive Order 13781, Comprehensive Plan for Reorganizing the Executive Branch, with the intent to improve the effectiveness, accountability, and efficiency of the Executive Branch of the Federal government. The order requires all Federal Agencies to submit a reform plan to the Office of Management and Budget (OMB) by September 11, 2017. To meet this requirement, DHS established the Organizational Effectiveness Working Group (OEWG) to evaluate and select ideas to improve DHS effectiveness, accountability, and efficiency. The OEWG will be submitting a report containing preliminary recommendations to the Deputy Secretary's Management Action Group (DMAG) in early 2018. Some of these recommendations will involve where to pilot co-location of assets belonging to the US Coast Guard (USCG) and Customs & Border Protection (CBP) Air & Marine Operations (AMO). The follow-on recommendations approved by the DMAG will be turned over to the Aviation Governance Board (AGB) and the Boat Forces Governance Board (BGB) for implementation; AGB and BGB staffs will then work with the relevant Components to pilot USCG/CBP AMO asset co-location at three locations.

Justification

Implementing co-location and other mission support efficiencies at aviation and marine sites will require meticulous completion of business case analyses that include impacts on organizational agility, responsiveness to key customers (e.g., US Border Patrol and Immigration and Customs Enforcement), and the evolution of our adversaries' tactics. The $.500 million in planned funding will ensure each candidate site's business case analysis is as robust as possible, that needed facility alterations or improvements can be completed in a timely fashion, and that any non-facility obstacles to co-location within DHS control (e.g., IT capabilities, security issues, etc.) are addressed.

Performance

The facility co-location program effort will pilot co-location of USCG and CBP AMO assets at three sites across the country and identify potential synergies that can be applied to additional locations. The co-location pilot efforts will focus on permanent consolidation, but also explore methods to temporarily deploy one DHS Component's assets to other DHS Component's facility. Such temporary deployments can enhance operational effectiveness and increase cross-Component coordination. Strong commitment to this effort will demonstrate that the DHS operational force is responsive to the evolving threats faced by the Nation.

Program Change 10 – CRSO – Program Management Support:

Description

Provide technical expertise and management support services to the Chief Readiness Support Office (CRSO) in support of field efficiencies initiatives across the Department to increase Unity of Effort through the integration of mission support activities, and enhance oversight of Department level asset management programs. The Department is requesting a $.043 million funding reduction.

Justification

CRSO is reducing contract management support in IT Data Analytics and strengthening the program with federal employees to improve sustainability.

Performance

The decreased funding will have minimal impact on CRSO's ability to complete data computations in support of regional field efficiency studies as planned nor realize savings through integration of Component mission support functions that support DHS field operators.

Program Change 11 – CRSO - St. Elizabeths Support Costs:

Description

The OCRSO requests $3.2 million to support the sustainment of efforts for the DHS Headquarters at St. Elizabeths for facility maintenance, project management, and space allocation and standards.

The majority of the funds requested in FY 2019 will support physical security operations campus wide. Completion of the Center Building will cause an increase in the Interagency Security Committee (ISC) Level 5 operational perimeter as the active fence will be expanded to enclose the Center Building along with the operational Munro Building. This funding will also include an expansion of the physical security infrastructure and end devices located in the Center Building (i.e. increase in cameras, access control devices, and SCIF areas, etc.).

A subset of the physical security is additional personnel required to mitigate the risks and vulnerabilities that an expanded operational campus, and current delayed construction schedule, will impose on the physical security operations at St. Elizabeths. DHS's objective is to replicate the success, organizational structure, and function of the Nebraska Avenue Complex's physical security operations by filling positions to provide access control, visitor management, force protection, and technical physical security services to the occupants of the campus.

This change will also continue to support the expanding electronic physical security systems operations and maintenance (O&M). With the expanding perimeter and increase in systems/devices to support the Center Building physical security, a proportionate increase is required to continue to operate and maintain these critical systems. Also, upon installation of information technology and electronic physical security equipment (in advance of Center Building occupancy), GSA must energize the Heating, Ventilation and Air Conditioning (HVAC) systems to prevent overheating. During testing, GSA requires the tenants to pay for these overtime utilities that support tenant installed equipment. While normal occupant-related overtime utilities are charged in conjunction with rent, the cost of overtime utilities prior to occupancy must be paid from support costs.

Lastly, this program change funds the campus operations and maintenance for all buildings and campus systems that require annual operations to ensure peak performance and maintain resiliency and prevent pre-mature failure.

Justification

The Headquarters Consolidation Program is a phased development at St. Elizabeths that must simultaneously support the mission execution/physical security responsibilities for the existing tenants housed on campus while continuing to build-out new/renovate existing space to support future tenants. For FY 2019, the planned operational components include Coast Guard and the DHS Headquarters Offices (S1/S2, ESEC, OMAS, OPA, OLA, OGC, OPE, Ops Coordination, Policy, and USM Front Office). To support current tenants and continued development, a migrating Interagency Security Committee level 5 boundary must be established to protect operations while allowing access to the undeveloped campus areas for construction activities. This requires a combination of security personnel, physical infrastructure, and surveillance/detection and protection devices be installed, monitored and adjusted to support all campus activities.

The Munro Building will be 6 years old with the FY 2019 budget and will require normal/routine maintenance/repair and renewal of certain finishes through normal wear and tear. A dedicated funding stream to support tenant responsible maintenance and repair is required to sustain operations for approximately 5,600 staff expected to be housed in Munro and 800 in the Center Building and associated facilities.

Basic Security Activities and Personnel Costs fund the following categories:

- FPS Law Enforcement operations 24/7
- Salaries for 42 FPS personnel Campus ATV's and maintenance
- Copiers, Supplies, Paper, Toner, Administrative Support, etc.
- 24-hour alarm monitoring; management of physical security for tenants, protective and criminal investigations; and sharing of current intelligence on domestic and foreign terrorist threats

Performance

The Department will be able to sustain physical security responsibilities for all operational entities housed at St. Elizabeths and support continuing construction development. In addition, the existing Phase 1 facilities will receive routine maintenance, preventing failures in systems, furniture,

fixtures and equipment and finishes. Lastly, electronic physical security operations and maintenance will sustain the expanded perimeter, preventing vulnerabilities for protection of DHS personnel, and classified/sensitive information.

Program Change 12 – CSO - National Industrial Security Program (NISP) – "Hybrid" Program:

Description

The OCSO is requesting $1.8 million and 9 FTP/5 FTE to implement the Hybrid Program, a new initiative required by Executive Order (E.O.) 13691, Promoting Private Sector Cybersecurity Information Sharing. The program creates a new mechanism for private sector entities that are not entering into traditional contractual arrangements with the Federal government to obtain access to classified cybersecurity-related threat information as it pertains to our nation's critical infrastructure. The Hybrid Program will facilitate enhanced classified cyber information sharing with DHS's critical infrastructure partners to facilitate improved cyber security and resiliency.

In order to implement this new initiative mandated by E.O. 13691, the OCSO requests $1.8 million for the following:
- Personnel ($.988 million) - The nine proposed billets are based off extensive meetings and conversations with key personnel from DHS's National Protection & Programs Directorate (NPPD), Office of Cybersecurity and Communications (CS&C), and the Defense Security Service (DSS) over the last three years. The cost includes S&B, travel, rent, and utilities.
- Compliance and Oversight (.075 million) – Travel funding in support of compliance reviews and the development of an online training module.
- Information Technology Platform ($0.496 million) – Funding is requested for costs associated with modifying an existing IT infrastructure to process Hybrid cases.
- Background Investigations ($0.240 million) – Funding is required to conduct background investigations and issue security clearances to personnel in approved Hybrid entities as the program is designed to facilitate classified cyber information sharing with vulnerable national infrastructures. For companies that meet all program elements security clearances will primarily be at the TS/SCI level.

Justification

The Hybrid Program is a new initiative designed to respond to the requirements levied on DHS by Executive Order (E.O.) 13691. Per 6 CFR 7.10(c)(14) as expanded by the White House directives, DHS Delegation 12000, and the CSO's Department-wide responsibility for overseeing the NISP and Personnel Security Programs, and thus the responsibility for new Cognizant Security Agency (CSA) actions under E.O. 13691. In FY 2019, the OCSO is requesting resources for the initial implementation of the program to include personnel, initial order of Tier 5 background investigations leading to the adjudication determination of TS/SCI applicants, infrastructure and build out costs, IT development costs, training, and travel for compliance reviews.

Category	FY 19 Total Request ($K)
Salaries & Benefits	$988
Contracts	$810
Total Request	**$1,798**

Performance

Funding the Hybrid program will allow DHS to remain compliant with E.O. 13691; and the subsequent guidance issued by the National Security Council directing the immediate implementation of the NISP. Through the compliance and implementation of this executive order, DHS will have the ability to share classified cyber threat information with our nation's critical infrastructure partners; increasing our ability to mitigate cyber threats and increase our risk management approach.

Program Change 13 – MGMT – Reduction of FTE:

Description

The USM offices have worked to hire needed resources to support requirements for the last two fiscal years. There have been several successes in hiring due to focused efforts, Department wide hiring events, and improvement in overall employee satisfaction in order to reduce attrition. While DHS continues to have successes, the hiring process still requires dedicated time and effort to ensure the proper resources are on boarded and there will always be the natural attrition that takes place within an agency.

Justification

While concentrating on the hiring process, the MGMT offices also undertook an effort to review the methodology for funding the salary and benefits in the FY 2019 President's Budget request. In previous years, the methodology was to fully fund all positions, with the exception of newly requested positions that are accompanying a program change. The newly requested positions were funded at 50% with the intention of bringing the employees on by mid-year.

For FY 2019, the MGMT offices considered a standard attrition rate of 10% when determining their need for FTE. The offices fully funded positions, and annualization of pay increases, and then applied 10% attrition (FTE and salary) to more accurately reflect historical execution. The resulting salary and benefit dollars requested are the levels, when taking into account the timing of onboarding and off boarding

Performance

There is will be no impact on operations. This reduction aligns spending more appropriately to historical expenditures and FTE burn. Additionally, MGMT offices will have the flexibility to hire above their projected FTE and reduce their general expenditures lines to cover the requirements if hiring achieves a higher percentage.

Operations and Support
Personnel Compensation and Benefits
Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Immediate Office of the Under Secretary of Management	19	12	$2,448	$204	31	24	$4,204	$175.17	31	28	$4,558	$162.79	-	4	$354	($12.38)
Office of the Chief Readiness Support Officer	103	94	$15,879	$168.93	123	120	$19,154	$159.62	123	109	$18,208	$167.05	-	(11)	($946)	$7.43
Office of the Chief Human Capital Officer	208	191	$25,310	$132.51	293	270	$41,099	$152.22	330	290	$45,830	$157.92	37	20	$4,731	$5.7
Office of the Chief Security Officer	257	247	$34,295	$138.85	313	298	$40,341	$135.37	322	293	$42,363	$144.58	9	(5)	$2,022	$9.21
Office of the Chief Procurement Officer	558	495	$64,872	$131.05	536	533	$77,898	$146.15	536	476	$69,090	$145.15	-	(57)	($8,808)	($1)
Office of the Chief Financial Officer	270	257	$37,987	$147.81	279	275	$39,694	$144.34	273	241	$35,464	$147.15	(6)	(34)	($4,230)	$2.81
Office of the Chief Information Officer	401	372	$62,383	$167.7	495	495	$83,781	$169.25	504	446	$76,269	$171.01	9	(49)	($7,512)	$1.76
Total	**1,816**	**1,668**	**$243,174**	**$145.79**	**2,070**	**2,015**	**$306,171**	**$151.95**	**2,119**	**1,883**	**$291,782**	**$154.94**	**49**	**(132)**	**($14,389)**	**$2.99**
Discretionary - Appropriation	1,816	1,668	$243,174	$145.79	2,070	2,015	$306,171	$151.95	2,119	1,883	$291,782	$154.94	49	(132)	($14,389)	$2.99

* FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

Pay by Object Class

Pay Object Classes (Dollars in Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$179,003	$223,586	$213,788	($9,798)
11.3 Other than Full-Time Permanent	$3,048	$2,215	$664	($1,551)
11.5 Other Personnel Compensation	$2,071	$2,926	$3,113	$187
12.1 Civilian Personnel Benefits	$59,052	$77,444	$74,184	($3,260)
13.0 Benefits for Former Personnel	-	-	$33	$33
Total - Personnel Compensation and Benefits	**$243,174**	**$306,171**	**$291,782**	**($14,389)**
Positions and FTE				
Positions - Civilian	1,816	2,070	2,119	49
FTE - Civilian	1,668	2,015	1,883	(132)

*FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

Narrative Explanation of Changes by Organization – Pay Cost Drivers:

- **FTE Change FY 2018-2019:** The major driver of the decrease in FTE from FY 2018 to FY 2019 is due to the net effect of program changes where additional FTE are requested, the annualization of the positions requested in the FY 2018 budget request, and the change in how FTE costs are being calculated
- **PCB Change FY 2018-2019:** The major driver of the decrease in PCB from FY 2018 to FY 2019 is due to the USM offices reevaluating the methodology for calculating their salary & benefit needs. In FY 2019, the offices factored in a 10% attrition rate in order to more accurately reflect the anticipated onboard rate during the year of execution. This is a net effect of program changes pertaining to the additional FTE requested and the annualization of the positions requested in the FY 2018 budget request.
- **Average Cost Change FY 2018-2019**: The major driver of the increase in average cost from FY 2017 to FY 2018 is due to the annualization of prior year positions requested.

Operations and Support
Permanent Positions by Grade-Appropriation

Grades and Salary Range *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
Total, SES	59	63	67	4
Total, EX	2	2	2	-
GS-15	452	484	494	10
GS-14	522	620	645	25
GS-13	354	422	430	8
GS-12	171	197	191	-6
GS-11	112	122	130	8
GS-9	92	100	95	-5
GS-8	4	4	4	-
GS-7	36	42	45	3
GS-6	-	-	1	1
GS-5	1	1	1	-
GS-4	11	12	13	1
Other Graded Positions	-	1	1	-
Total Permanent Positions	**1,816**	**2,070**	**2,119**	**49**
Position Locations				
Headquarters	1,816	2,070	2,119	49

[1]FTE reported in this table differ by 2 FTE from MAX A-11 due to adjusted Budget Year (BY) estimates reported at a later date than the MAX A-11 BY lock date.

Operations and Support
Non Pay Budget Exhibits
Non Pay Summary

Organization (Dollars in Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Immediate Office of the Under Secretary of Management	$1,116	$2,663	$3,172	$509
Office of the Chief Readiness Support Officer	$38,396	$51,746	$72,205	$20,459
Office of the Chief Human Capital Officer	$13,716	$15,753	$61,776	$46,023
Office of the Chief Security Officer	$28,807	$34,622	$36,505	$1,883
Office of the Chief Procurement Officer	$33,204	$24,717	$34,107	$9,390
Office of the Chief Financial Officer	$15,713	$26,675	$29,409	$2,734
Office of the Chief Information Officer	$223,691	$233,784	$305,748	$71,964
Total	**$354,643**	**$389,960**	**$542,922**	**$152,962**
Discretionary - Appropriation	$354,643	$389,960	$542,922	$152,962

Non Pay by Object Class

Non-Pay Object Classes (Dollars in Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$1,055	$1,742	$1,940	$198
23.1 Rental Payments to GSA	$16,419	$16,867	$3,906	($12,961)
23.2 Rental Payments to Others	$1,014	$893	$895	$2
23.3 Communications, Utilities, and Misc. Charges	$6	$138	$57	($81)
24.0 Printing and Reproduction	$123	$92	$56	($36)
25.1 Advisory and Assistance Services	$80,870	$85,712	$177,710	$91,998
25.2 Other Services from Non-Federal Sources	$26,682	$40,538	$56,115	$15,577
25.3 Other Goods and Services from Federal Sources	$123,316	$136,745	$171,146	$34,401
25.4 Operation and Maintenance of Facilities	$773	$2,220	$2,148	($72)
25.6 Medical Care	$27	$45	$1	($44)
25.7 Operation and Maintenance of Equipment	$98,340	$95,738	$121,114	$25,376
25.8 Subsistence & Support of Persons	-	-	$96	$96
26.0 Supplies and Materials	$1,540	$816	$732	($84)

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
31.0 Equipment	$4,478	$8,414	$7,006	($1,408)
Total - Non Pay Object Classes	**$354,643**	**$389,960**	**$542,922**	**$152,962**

Immediate Office of the Under Secretary of Management – PPA

Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
(Dollars in Thousands)	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Immediate Office of the Under Secretary of Management	19	12	$3,564	31	24	$6,867	31	28	$7,730	-	4	$863
Total	**19**	**12**	**$3,564**	**31**	**24**	**$6,867**	**31**	**28**	**$7,730**	**-**	**4**	**$863**
Subtotal Discretionary - Appropriation	19	12	$3,564	31	24	$6,867	31	28	$7,730	-	4	$863

The Immediate Office of the Under Secretary of Management (IOUSM) ensures the offices within the Management Directorate (MGMT) function effectively and efficiently in support of the Department. The requested funding will allow the IOUSM to continue to oversee the functions of the MGMT offices; further DHS efforts to enhance functional integration; respond quickly to inquiries from within and outside the Department; and identify and track performance related to the responsibilities of the Department. MGMT continues to use an integrated approach to the management of strategic investments and resource allocation decisions to build a strong and accountable management foundation, and remains committed to demonstrating measurable, sustained progress over the coming years in all management functions.

Immediate Office of the Under Secretary of Management – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$3,564**	**$6,867**	**$7,730**
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	-	-
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$3,564**	**$6,867**	**$7,730**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$3,564**	**$6,867**	**$7,730**
Obligations (Actual/Projections/Estimates)	$3,564	$6,867	$7,730
Personnel: Positions and FTE			
Enacted/Request Positions	19	31	31
Enacted/Request FTE	12	24	28
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	17	31	31
FTE (Actual/Estimates/Projections)	17	24	28

Immediate Office of the Under Secretary of Management – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**19**	**12**	**$3,564**
FY 2018 President's Budget	**31**	**24**	**$6,867**
FY 2019 Base Budget	**31**	**24**	**$6,867**
Realignment to CHCO from IOUSM due to NFC Payroll Services Costs Removal	-	-	($3)
Total Transfers	**-**	**-**	**($3)**
2018 Prior Year Position Annualization	-	7	$854
Annualization of 2018 Pay Raise	-	-	$12
Total, Pricing Increases	**-**	**7**	**$866**
Total Adjustments-to-Base	**-**	**7**	**$863**
FY 2019 Current Services	**31**	**31**	**$7,730**
MGMT - Reduction of FTE	-	(3)	-
Total, Program Decreases	**-**	**(3)**	**-**
FY 2019 Request	**31**	**28**	**$7,730**
FY 2018 TO FY 2019 Change	**-**	**4**	**$863**

Immediate Office of the Under Secretary of Management – PPA
Personnel Compensation and Benefits
Pay Summary

Organization	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
(Dollars in Thousands)	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Immediate Office of the Under Secretary of Management	19	12	$2,448	$204	31	24	$4,204	$175.17	31	28	$4,558	$162.79	-	4	$354	($12.38)
Total	**19**	**12**	**$2,448**	**$204**	**31**	**24**	**$4,204**	**$175.17**	**31**	**28**	**$4,558**	**$162.79**	**-**	**4**	**$354**	**($12.38)**
Discretionary - Appropriation	19	12	$2,448	$204	31	24	$4,204	$175.17	31	28	$4,558	$162.79	-	4	$354	($12.38)

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$1,586	$3,002	$3,362	$360
11.3 Other than Full-Time Permanent	$112	$112	-	($112)
11.5 Other Personnel Compensation	$39	$39	$60	$21
12.1 Civilian Personnel Benefits	$711	$1,051	$1,136	$85
Total - Personnel Compensation and Benefits	**$2,448**	**$4,204**	**$4,558**	**$354**
Positions and FTE				
Positions - Civilian	19	31	31	-
FTE - Civilian	12	24	28	4

NARRATIVE EXPLANATION OF CHANGES

- **FTE Change FY 2018-2019:** The FY 2019 request includes an increase of 7 FTE. This increase reflects the annualization of FTE requested in the FY 2018 budget request to rightsize the IOUSM office to eliminate support provided by detailees. This increase is offset by the reduction of 3 FTE as a result of the methodology used to calculate FTE costs.
- **PCB Change FY 2018-2019:** The FY 2019 request includes an increase of $354 thousand in PC&B. This increase reflects the funding for the annualization of FTE related to the rightsizing of the IOUSM, net against the effect from the change in the calculation of salary and benefit costs. This includes a 10% attrition rate to more accurately report the anticipated year of execution salary needs. In addition, there are offsetting increases for the 2018 pay annualization.
- **Average Cost Change FY 2018-2019:** The average cost change over FY 2019 is due to the annualization of FTE, salary and benefits recalculation, and offsetting increases for 2018 pay.

Immediate Office of the Under Secretary of Management – PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Immediate Office of the Under Secretary of Management	$1,116	$2,663	$3,172	$509
Total	**$1,116**	**$2,663**	**$3,172**	**$509**
Discretionary - Appropriation	$1,116	$2,663	$3,172	$509

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$8	$19	$24	$5
25.1 Advisory and Assistance Services	$3	$3	$3	-
25.2 Other Services from Non-Federal Sources	-	-	$27	$27
25.3 Other Goods and Services from Federal Sources	$1,102	$2,635	$3,108	$473
26.0 Supplies and Materials	$3	$6	$10	$4
Total - Non Pay Object Classes	**$1,116**	**$2,663**	**$3,172**	**$509**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Working Capital Fund Contributions	$832	$1,012	$1,013	$1
Automation Tools	$0	$400	$400	$0
Contract Support	$0	$800	$800	$0
Other Costs	$284	$451	$959	$508
Total – Non Pay Cost Drivers	**$1,116**	**$2,663**	**$3,172**	**$509**

NON PAY NARRATIVE

- **Working Capital Fund Contributions:** The FY 2019 costs reflect the IOUSM's projected WCF contributions for services they are provided.
- **Automation Tools** – These costs are attributed to the tools used by the IOUSM to streamline reporting and analysis requirements.
- **Contract Support** – The FY 2019 costs are driven by the program management support services required to right-size the MGMT front office.

Office of the Chief Readiness Support Officer - PPA
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
(Dollars in Thousands)	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Readiness Support Officer	103	94	$54,275	123	120	$70,900	123	109	$90,413	-	(11)	$19,513
Total	**103**	**94**	**$54,275**	**123**	**120**	**$70,900**	**123**	**109**	**$90,413**	**-**	**(11)**	**$19,513**
Subtotal Discretionary - Appropriation	103	94	$54,275	123	120	$70,900	123	109	$90,413	-	(11)	$19,513

The Office of the Chief Readiness Support Officer (OCRSO) is responsible for the overall leadership, internal controls, and oversight of Department-wide logistics; Field Efficiency Initiative, asset life-cycle management, including aircraft, motor vehicles, ships, boats and sensitive assets, real property, personal property, environmental management, historic preservation, and energy. The OCRSO focuses on delivering affordable readiness by providing economical support products and services that enable employees across DHS the ability to effectively perform the missions of the Department. The OCRSO accomplishes this through building partnerships and collaboration, leveraging best practices, and fostering innovation.

Office of the Chief Readiness Support Officer – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$54,275**	**$70,900**	**$90,413**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$103,307	$102,784	$3,000
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$157,582**	**$173,684**	**$93,413**
Collections – Reimbursable Resources	$2,494	$3,432	$8,951
Total Budget Resources	**$160,076**	**$177,116**	**$102,364**
Obligations (Actual/Projections/Estimates)	$61,292	$174,116	$99,364
Personnel: Positions and FTE			
Enacted/Request Positions	103	123	123
Enacted/Request FTE	94	120	109
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	103	123	123
FTE (Actual/Estimates/Projections)	103	120	109

Office of the Chief Readiness Support Officer – PPA
Collections - Reimbursable Resources

Collections (Dollars in Thousands)		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget		
		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Department of Homeland Security - Federal Emergency Management Agency	Source	-	-	$30	-	-	$656	-	-	$772
Department of Homeland Security - Federal Law Enforcement Training Center	Source	-	-	$603	-	-	$106	-	-	$546
Department of Homeland Security - Transportation Security Administration	Source	-	-	-	-	-	-	-	-	$548
Department of Homeland Security - Citizenship and Immigration Services	Source	-	-	$162	-	-	$64	-	-	$743
Department of Homeland Security - Science and Technology	Source	-	-	-	-	-	$91	-	-	$592
Department of Homeland Security - United States Secret Service	Source	-	-	-	-	-	$102	-	-	$310
Department of Homeland Security - Office of the Inspector General	Source	-	-	-	-	-	$223	-	-	-
Department of Homeland Security - Countering Weapons of Mass Destruction	Source	-	-	-	-	-	-	-	-	$498
Department of Homeland Security - US Customs and Border Protection	Source	-	-	$553	-	-	$26	-	-	$1,035
Department of Homeland Security - US Immigration and Customs Enforcement	Source	-	-	$34	-	-	$201	-	-	$807
Department of Homeland Security - United States Coast Guard	Source	-	-	-	-	-	$303	-	-	$548
Department of Homeland Security - National Protection and Programs Directorate	Source	-	-	$59	-	-	$793	-	-	$1,388
Department of Homeland Security - Office of the Under Secretary for Management	Source	-	-	-	-	-	-	-	-	$420
Department of Homeland Security - Analysis and Operations	Source	-	-	$203	-	-	$216	-	-	$372
Department of Interior - Department of the Interior	Source	-	-	-	-	-	$205	-	-	-
General Services Administration - General Services Administration	Source	-	-	-	-	-	$106	-	-	-
Department of Homeland Security - Domestic Nuclear Detection Office	Source	-	-	$850	-	-	$106	-	-	-
Department of Homeland Security - Federal Protective Service	Source	-	-	-	-	-	$234	-	-	$372
Total Collections		**-**	**-**	**$2,494**	**-**	**-**	**$3,432**	**-**	**-**	**$8,951**

Office of the Chief Readiness Support Officer – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**103**	**94**	**$54,275**
FY 2018 President's Budget	**123**	**120**	**$70,900**
FY 2019 Base Budget	**123**	**120**	**$70,900**
Realignment to CHCO from CRSO due to NFC Payroll Services Costs Removal	-	-	($22)
St. Elizabeths TIP O&M transfer to CRSO from USCG	-	-	$15,600
Total Transfers	**-**	**-**	**$15,578**
2018 Prior Year Position Annualization	-	3	$221
Annualization of 2018 Pay Raise	-	-	$82
Total, Pricing Increases	**-**	**3**	**$303**
Total Adjustments-to-Base	**-**	**3**	**$15,881**
FY 2019 Current Services	**123**	**123**	**$86,781**
CRSO - Air & Marine Pilot Program	-	-	$500
CRSO - St. Es Support	-	-	$3,175
Total, Program Increases	**-**	**-**	**$3,675**
CRSO - Program Management Support	-	-	($43)
MGMT - Reduction of FTE	-	(14)	-
Total, Program Decreases	**-**	**(14)**	**($43)**
FY 2019 Request	**123**	**109**	**$90,413**
FY 2018 TO FY 2019 Change	**-**	**(11)**	**$19,513**

PPA Description

The OCRSO requests $90.4 million, 123 FTP and 109 FTE for FY 2019.

OCRSO detailed breakout: (In Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Control Total	**$54,275**	**$70,900**	**$90,413**
Salaries & Benefits	$15,879	$19,154	$18,207
Working Capital Fund	$4,178	$4,432	$4,421
Front Office (travel, training, supplies, FO contract)	$483	$450	$2,816
Sustainability & Environmental (SEP) Program Contracts	$475	$575	$620
Facilities & Operations Support (F&OS) Contracts	$1,323	$3,100	$2,127
Asset & Logistics (A&L) Contracts	$2,826	$3,890	$4,148
Nebraska Avenue Complex	$2,931	$2,931	$2,931
HQ Consolidation - Construction	$0	$0	$0
HQ Consolidation -Support	$26,180	$36,368	$55,143

The FY 2018 and FY 2019 PB amounts are estimates and may change during the fiscal year of execution.

Sustainability and Environmental Programs (SEP): SEP provides oversight, assessment, and guidance over DHS sustainability and environmental programs, which include: Energy Management, Environmental Planning & Historic Preservation, and Environmental Compliance & Sustainability Programs. SEP responsibilities and authorities include: (1) the development and promulgation of consistent and correct policies to ensure Departmental compliance with laws, regulations, Executive Orders, and sound business practices; (2) consolidating DHS environmental, energy, and sustainability data into meaningful information and reporting at the Departmental level; (3) developing and deploying fact based analytical and planning processes; and (4) providing strategic guidance and oversight to ensure effective management of the Department's SEP program portfolios.

Facilities & Operational Support (F&OS):
F&OS provides oversight & collaboration of all CRSO funding, as well as effective delivery of Department facilities, real property, and mission support services through integration and central management of corporate or shared services within the National Capital Region (NCR). This allows common work practices to ensure the corporate services comply with the laws and DHS policies, and provides economic benefit due to consolidating like functions and economies of scale. The day-to-day services include mail screening and delivery operations, the transit subsidy benefits program, employee parking, executive sedan, employee shuttle, Federal Occupational Health clinics, occupational health and safety, facilities management, DHS switchboard, and real property oversight and support within the NCR.

Assets & Logistics (A&L): A&L is responsible for the policy, management, and oversight of the DHS enterprise-wide real property portfolio (both owned and leased), including 52,000 motor vehicles, personal property, and aviation and marine assets. Specifically, the Real Property Office provides oversight and guidance for the Department's 100 million square foot portfolio, to include space standards, ensuring DHS is aligned to the agency's workspace standards, while working with GSA to develop regional footprint plans that mirror the Department's real property portfolio plan. A&L also serves to integrate various logistics functions through its Logistics Integration Office, which focuses on fuel-sharing, vehicle telematics,

and personal protective equipment. The Office of Assets & Logistics leads the Department-wide Field Efficiency Initiative, which is focused on consolidation and colocation of facilities and mission support shared services.

HEADQUARTERS CONSOLIDATION SUPPORT
The FY 2019 request for the HQ Consolidation Project includes $55.1 million and 0 FTP/FTE. This increase includes a $15.6 million transfer from the United States Coast Guard (USCG).

OCRSO HQ Consolidation Support detailed breakout: (In Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Control Total	**$26,180**	**$36,368**	**$55,143**
Physical Security - Guard Services	$20,419	$21,655	$24,830
Personnel Costs	$1,617	$2,343	$2,343
IT O&M	$4,144	$4,618	$20,218
Prior Occupancy Utilities	$0	$1,500	$1,500
Campus O&M	$0	$6,252	$6,252

The FY 2018 and FY 2019 PB amounts are estimates and may change during the fiscal year of execution.

Funding in FY 2019 for the DHS Headquarters (HQ) Consolidation Project supports the sustainment of efforts for the DHS Headquarters at St. Elizabeths for facility maintenance, project management, and space allocation and standards. DHS will continue to implement co-location of Components and build-out of the St. Elizabeths campus to strengthen mission capabilities. The project enhances effectiveness through consolidation of HQ and selected Component executive leadership, operations coordination, policy and program management, and mission execution. DHS objective is to optimize the real estate portfolio by increasing utilization efficiency with the integration of mobile workplace strategies.

The majority of the funds requested in FY 2019 will support physical security operations campus wide. Completion of the Center Building will cause an increase in the Interagency Security Committee (ISC) Level 5 operational perimeter as the active fence will be expanded to enclose the Center Building along with the operational Munro Building. This funding will also include an expansion of the physical security infrastructure and end devices located in the Center Building (i.e. increase in cameras, access control devices, and SCIF areas, etc.).

A subset of the physical security is additional security personnel required to mitigate the risks and vulnerabilities that an expanded operational campus, and current delayed construction schedule, will impose on the physical security operations at St. Elizabeths. DHS's objective is to replicate the success, organizational structure, and function of the Nebraska Avenue Complex's physical security operations by filling positions to provide access control, visitor management, force protection, and technical physical security services to the occupants of the campus.

This PPA will also continue to support the expanding electronic physical security systems operations and maintenance (O&M). With the expanding perimeter and increase in systems/devices to support the Center Building physical security, a proportionate increase is required to continue to operate and maintain these critical systems. Also, upon installation of information technology and electronic physical security equipment (in advance of Center Building occupancy), GSA must energize the Heating, Ventilation and Air Conditioning (HVAC) systems to prevent overheating.

Lastly, this PPA funds the campus operations and maintenance for all buildings and campus systems that require annual operations to ensure peak performance and maintain resiliency and prevent pre-mature failure.

NEBRASKA AVENUE COMPLEX
The DHS NAC requests $2.9 million, 0 FTP, and 0 FTE for FY 2019.

OCRSO Nebraska Ave Complex detailed breakout: (In Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Control Total	**$2,931**	**$2,931**	**$2,931**
Recurring Services include:	**$1,499**	**$925**	**$1,540**
Emergency Service Center	$132	$135	$140
Elevator maintenance and upgrades	$40	$40	$0
Escorts to support contractors to visit secure spaces	$71	$100	$400
Moving contracts within NAC campus	$350	$500	$500
Professional engineering & technical services	$750	$0	$0
Emergency generator maintenance contract and services	$156	$150	$500
HVAC/UPS repairs in LAN Rooms- place on maintenance contracts	$892	$1,580	$1,000
Ongoing Renovations/Reconfigurations/ Facility Projects	$238	$300	$150
Campus wide accessibility review and ADA related projects	$10	$0	$0
Non-GSA O&M	$150	$45	$100
Tree Trimming	$30	$15	$15
Carpet and Paint Refresh	$100	$50	$110
Gym Equipment Maintenance	$12	$16	$16

The FY 2018 and FY 2019 PB amounts are estimates and may change during the fiscal year of execution.

In FY 2019, the NAC will continue to serve as the headquarters facility for DHS. The NAC and other locations operate at nearly full capacity in order to meet the Department's current space demands. The NAC investments will be leveraged as the overall real estate portfolio is realigned to support DHS operations and integration in the NCR. Accordingly, DHS should continue to invest in the NAC to sustain operational capabilities. Funding is required to support facilities and operational maintenance of the NAC.

Office of the Chief Readiness Support Officer PPA
Personnel Compensation and Benefits
Pay Summary

Organization	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
(Dollars in Thousands)	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Office of the Chief Readiness Support Officer	103	94	$15,879	$168.93	123	120	$19,154	$159.62	123	109	$18,208	$167.05	-	(11)	($946)	$7.43
Total	**103**	**94**	**$15,879**	**$168.93**	**123**	**120**	**$19,154**	**$159.62**	**123**	**109**	**$18,208**	**$167.05**	**-**	**(11)**	**($946)**	**$7.43**
Discretionary - Appropriation	103	94	$15,879	$168.93	123	120	$19,154	$159.62	123	109	$18,208	$167.05	-	(11)	($946)	$7.43

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$12,116	$13,769	$12,546	($1,223)
11.3 Other than Full-Time Permanent	$179	$20	$25	$5
11.5 Other Personnel Compensation	-	$350	$260	($90)
12.1 Civilian Personnel Benefits	$3,584	$5,015	$5,377	$362
Total - Personnel Compensation and Benefits	**$15,879**	**$19,154**	**$18,208**	**($946)**
Positions and FTE				
Positions - Civilian	103	123	123	-
FTE - Civilian	94	120	109	(11)

NARRATIVE EXPLANATION OF CHANGES

- **FTE Change FY 2018-2019:** The major driver of the decrease in FTE from FY 2018 to FY 2019 is due to the net effect of program changes from additional FTE requested, the annualization of the positions requested in the FY 2018 budget request, and the change in how FTE costs are calculated.
- **PCB Change FY 2018-2019:** The major driver of the decrease in PCB from FY 2018 to FY 2019 is due to additional FTE requested associated with program changes and the annualization of the positions requested in the FY 2018 budget request.
- **Average Cost Change FY 2018-2019:** The major driver of the increase in average cost from FY 2017 to FY 2018 is due to the annualization of prior year positions requested.

Office of the Chief Readiness Support Officer- PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Office of the Chief Readiness Support Officer	$38,396	$51,746	$72,205	$20,459
Total	**$38,396**	**$51,746**	**$72,205**	**$20,459**
Discretionary - Appropriation	$38,396	$51,746	$72,205	$20,459

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$60	$100	$180	$80
23.1 Rental Payments to GSA	$1,618	$1,500	-	($1,500)
24.0 Printing and Reproduction	$5	$5	$5	-
25.1 Advisory and Assistance Services	$3,124	$3,206	$5,177	$1,971
25.2 Other Services from Non-Federal Sources	$203	$4,440	$2,821	($1,619)
25.3 Other Goods and Services from Federal Sources	$31,966	$38,689	$61,321	$22,632
25.4 Operation and Maintenance of Facilities	-	$643	$776	$133
25.7 Operation and Maintenance of Equipment	$1,100	$2,802	$1,550	($1,252)
26.0 Supplies and Materials	$110	$98	$165	$67
31.0 Equipment	$210	$263	$210	($53)
Total - Non Pay Object Classes	**$38,396**	**$51,746**	**$72,205**	**$20,459**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
St. Es Support Costs	$26,180	$36,368	$55,143	$18,775
Working Capital Fund Contributions	$4,178	$4,432	$4,421	($11)

NAC	$2,931	$2,931	$2,931	$0
HQ Sedan	$0	$1,299	$1,350	$51
HQ Shuttle	$0	$990	$1,250	$260
Other Costs	$4,621	$4,726	$5,860	$1,134
Total – Non Pay Cost Drivers	**$37,910**	**$50,746**	**$70,955**	**$20,209**

NON PAY NARRATIVE

Office of the Chief Readiness Support Officer:
- **St. Elizabeths Support Costs** - Will support physical security operations campus wide. Completion of the Center Building in FY 2018 will cause an increase in the Interagency Security Committee (ISC) Level 5 operational perimeter as the active fence will be expanded to enclose the Center Building with the operational Munro Building. This will also include an expansion of the physical security infrastructure and an increase in certain aspects in the Center Building, including cameras, access control devices, and SCIF areas.
- **Working Capital Fund Contributions** – Contributions to the WCF for services provided.
- **Nebraska Avenue Complex** – HQ facility for DHS; this funding provides facilities and operational maintenance of the NAC.
- **HQ Sedan -** Sedan service is provided to authorized DHS officials between locations to facilitate official business.
- **HQ Shuttle -** Shuttle service is provided to transport DHS staff and authorized visitors between locations to facilitate official business.

Office of the Chief Human Capital Officer - PPA
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Human Capital Officer	208	191	$39,026	293	270	$56,852	330	290	$107,606	37	20	$50,754
Total	**208**	**191**	**$39,026**	**293**	**270**	**$56,852**	**330**	**290**	**$107,606**	**37**	**20**	**$50,754**
Subtotal Discretionary - Appropriation	208	191	$39,026	293	270	$56,852	330	290	$107,606	37	20	$50,754

The Office of the Chief Human Capital Officer (OCHCO) provides overall management and administration for the Department's human capital policies, programs, and practices for attracting, retaining, and developing the skilled workforce needed to protect and secure our Nation. The work of the OCHCO is critical to supporting and enabling the Secretary's workforce strategy, which centers around four key goals: building an effective, mission-focused, diverse, and inspiring cadre of leaders; recruiting a highly qualified and diverse workforce; retaining an engaged workforce; and solidifying a unified DHS culture of mission performance, adaptability, accountability, and results.

Office of the Chief Human Capital Officer – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$39,026**	**$56,852**	**$107,606**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$2,323	-	-
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$41,349**	**$56,852**	**$107,606**
Collections – Reimbursable Resources	$1,323	$2,126	$75,637
Total Budget Resources	**$42,672**	**$58,978**	**$183,243**
Obligations (Actual/Projections/Estimates)	$42,672	$58,976	$112,912
Personnel: Positions and FTE			
Enacted/Request Positions	208	293	330
Enacted/Request FTE	191	270	290
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	208	293	333
FTE (Actual/Estimates/Projections)	208	270	293

Office of the Chief Human Capital Officer – PPA
Collections - Reimbursable Resources

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Department of Homeland Security - Federal Emergency Management Agency	Source	-	-	-	-	-	-	-	-	$952
Department of Homeland Security - Federal Law Enforcement Training Center	Source	-	-	-	-	-	-	-	-	$203
Department of Homeland Security - Transportation Security Administration	Source	-	-	$183	-	-	$183	-	-	$1,072
Department of Homeland Security - Citizenship and Immigration Services	Source	-	-	$25	-	-	$604	1	1	$589
Department of Homeland Security - Science and Technology	Source	-	-	-	-	-	-	-	-	$66
Department of Homeland Security - United States Secret Service	Source	-	-	-	-	-	-	-	-	$57
Department of Homeland Security - Office of the Inspector General	Source	-	-	-	-	-	-	-	-	$107
Department of Homeland Security - Countering Weapons of Mass Destruction	Source	-	-	-	-	-	-	-	-	$46
Department of Homeland Security - US Customs and Border Protection	Source	-	-	$82	-	-	$82	1	1	$869
Department of Homeland Security - US Immigration and Customs Enforcement	Source	-	-	-	-	-	-	1	1	$68,037
Department of Homeland Security - United States Coast Guard	Source	-	-	-	-	-	-	-	-	$33
Department of Homeland Security - National Protection and Programs Directorate	Source	-	-	$700	-	-	$861	-	-	$1,278
Department of Homeland Security - Analysis and Operations	Source	-	-	-	-	-	-	-	-	$113
Department of Homeland Security - Federal Protective Service	Source	-	-	$333	-	-	$396	-	-	$2,215
Total Collections		**-**	**-**	**$1,323**	**-**	**-**	**$2,126**	**3**	**3**	**$75,637**

Office of the Chief Human Capital Officer-PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**208**	**191**	**$39,026**
FY 2018 President's Budget	**293**	**270**	**$56,852**
FY 2019 Base Budget	**293**	**270**	**$56,852**
Technical Adjustment	**3**	**3**	**-**
Realignment from MGMT/CHCO to OSEM/CRCL for Anti-Harassment Unit	(2)	(2)	($411)
Realignment to CHCO from CFO due to NFC Payroll Services Costs Removal	-	-	$51
Realignment to CHCO from CIO due to NFC Payroll Services Costs Removal	-	-	$93
Realignment to CHCO from CPO due to NFC Payroll Services Costs Removal	-	-	$106
Realignment to CHCO from CRSO due to NFC Payroll Services Costs Removal	-	-	$22
Realignment to CHCO from CSO due to NFC Payroll Services Costs Removal	-	-	$53
Realignment to CHCO from IOUSM due to NFC Payroll Services Costs Removal	-	-	$3
Transfer to MGMT/CHCO from A&O due to NFC Payroll Services Costs Removal	-	-	$151
Transfer to MGMT/CHCO from CBP due to NFC Payroll Services Costs Removal	-	-	$8,151
Transfer to MGMT/CHCO from CWMD due to NFC Payroll Services Costs Removal	-	-	$50
Transfer to MGMT/CHCO from FEMA due to NFC Payroll Services Costs Removal	-	-	$3,475
Transfer to MGMT/CHCO from FLETC due to NFC Payroll Services Costs Removal	-	-	$301
Transfer to MGMT/CHCO from ICE due to NFC Payroll Services Costs Removal	-	-	$2,981
Transfer to MGMT/CHCO from NPPD/OBIM due to NFC Payroll Services Costs Removal	-	-	$5
Transfer to MGMT/CHCO from OHA for the WHS	21	21	$9,215
Transfer to MGMT/CHCO from OIG due to NFC Payroll Services Costs Removal	-	-	$104
Transfer to MGMT/CHCO from OSEM due to NFC Payroll Services Costs Removal	-	-	$116
Transfer to MGMT/CHCO from S&T due to NFC Payroll Services Costs Removal	-	-	$123
Transfer to MGMT/CHCO from TSA due to NFC Payroll Services Costs Removal	-	-	$16,731
Transfer to MGMT/CHCO from USCG due to NFC Payroll Services Costs Removal	-	-	$2,136
Transfer to MGMT/CHCO from USSS due to NFC Payroll Services Costs Removal	-	-	$1,022
Total Transfers	**19**	**19**	**$44,478**
2018 Prior Year Position Annualization	-	23	$2,900
Annualization of 2018 Pay Raise	-	-	$133
Total, Pricing Increases	**-**	**23**	**$3,033**
Total Adjustments-to-Base	**22**	**45**	**$47,511**

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2019 Current Services	**315**	**315**	**$104,363**
CHCO-Cyber Statutory Authority Support	15	8	$3,376
Total, Program Increases	**15**	**8**	**$3,376**
MGMT - Reduction of FTE	-	(33)	($133)
Total, Program Decreases	**-**	**(33)**	**($133)**
FY 2019 Request	**330**	**290**	**$107,606**
FY 2018 TO FY 2019 Change	**37**	**20**	**$50,754**

PPA Description

OCHCO requests $107.6 million, 330 FTP, and 290 FTE for FY 2019.

OCHCO detailed breakout: (In Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Control Total	**$39,026**	**$56,853**	**$107,606**
Salaries & Benefits	$25,310	$41,099	$44,893
Working Capital Fund	$7,531	$8,182	$8,190
Cyber Initiative	$1,571	$3,500	$5,076
Workforce Health & Safety	$0	$0	$3,448
Human Resource Management Services	$750	$0	$34,762
Human Capital Policy Programs	$130	$245	$2,930
Strategic Workforce Planning & Analysis	$81	$0	$1,779
Strategic Learning & Development	$26	$0	$1,501
Human Resource Information Technology	$3,627	$3,827	$5,027

The FY 2018 and FY 2019 PB amounts are estimates and may change during the fiscal year of execution.

Cyber Statutory Authority Program:

The Cyber Statutory Authority Program (CSAP) was created to design and implement a new excepted service personnel ecosystem for cybersecurity (as authorized by TP.L. 113-277and codified at 6 U.S.C. §147) to the Homeland Security Act of 2002. DHS has a lead role in securing the Federal Government and the Nation against cybersecurity threats, as reinforced by Executive Order 13800: *Strengthening the Cybersecurity of Federal Networks and Critical Infrastructure*. The new ecosystem is intended to reimagine federal human capital management to allow DHS to compete for top talent in the ever-changing field of cybersecurity and ensure such talent is in place to execute the Department's mission.

Workforce Health & Safety:

The Workforce Health and Safety (WHS) division is an integrated health, safety, and readiness organization to complement and support the DHS mission. WHS is comprised of five branches: Health and Medical Readiness; Medical Quality and Risk Reduction; Medical Liaison Officers; Psychological Health and Readiness; and Occupational Safety and Health. These programs develop and integrate pre- and post-deployment health processes to reduce risk exposure for employees and mitigate potential losses; analyzes DHS health and medical policies, programs, and practices to inform and drive risk-based decisions and effectively identify and target gaps for intervention, improvement, remediation, and resolution; development of policy, planning, mitigation, and response related to health and medical issues of the DHS workforce; provide tailored psychological health guidance for and support to DHS components to promote workforce health, resilience, and family readiness; and supports mission effectiveness and the protection of employees and resources by identifying, evaluating, and managing safety and health risks.

Human Resources Management Services:

Human Resources Management Services (HRMS) provide processing of personnel actions, employee labor relations, and benefits services to HQ customers only. HRMS encompasses staffing and recruitment; position classification/position management; executive services; performance management; payroll and personnel action processing; employee and labor relations support; retirements and benefits support; time and attendance support; delegated examining unit (DEU) administration, audits, and quality control services; Employee Assistance Program (EAP) services; and new employee and other leadership/supervisory training to support ongoing initiatives.

Human Capital Policy and Programs:

Human Capital Policy and Programs (HCPP) develops and implements Department-wide policy, programs, and strategic human capital guidance. The program ensures policies are reinforced to the highest standards of commitment, performance excellence, integrity and accountability. This program also ensures that they align with mission priorities and comply with applicable laws and regulations. HCPP represents the Department to external stakeholders, participates in government-wide working groups and task forces, and serves as the liaison to OPM on human capital initiatives.

Strategic Workforce Planning and Analysis:

Strategic Workforce Planning and Analysis (SWPA) is responsible for providing an integrated and consistent strategic human capital framework, planning for the DHS workforce, ensuring the proper mix of federal employees and contractors, and determining the number of workers and specific competencies and skills needed to reduce the Department's mission risk. SWPA leads the manpower and organization (M&O) capability for the Department to develop consistent, operationally-focused policies for managing manpower to improve the effectiveness of DHS's management programs by ensuring manpower resources are directed to the department's most critical priorities.

Strategic Learning and Development and Engagement:

Strategic Learning and Development and Engagement (SLDE) coordinates Department-wide training and development strategies, policy, and programs in order to cultivate a capable workforce with the critical knowledge, skills, and abilities to lead DHS in mission accomplishment. Responsibilities include strategic leadership of the DHS-wide training community through leadership councils, the DHS Workforce Development Strategy, and support for the DHS-wide Performance and Learning Management System; and oversight of programs including the Pathways Program, Academic Programs (such as the DoD Advanced Education Program), Rotations, and Mandatory Training.

Strategic Recruitment Diversity and Inclusion:

The Office of Strategic Recruitment Diversity and Inclusion (SRDI) leads the execution of the Department's first comprehensive Diversity and Inclusion Strategic Plan in partnership with the Office for Civil Rights and Civil Liberties. SRDI designs, executes, and evaluates Department-wide strategic programs to recruit and retain a diverse workforce to promote workplace inclusion and to sustain leadership commitment and management accountability for diversity and inclusion policies and practices.

Human Resource Information Technology:

This program manages, in partnership with the Operational Components and the Office of the Chief Information Officer, the Department's HRIT portfolio and consolidates, integrates, and modernizes core HR systems by planning, acquiring, configuring, implementing, and supporting the ongoing operation of enterprise HRIT systems and services.

Office of the Chief Human Capital Officer – PPA
Personnel Compensation and Benefits

Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Office of the Chief Human Capital Officer	208	191	$25,310	$132.51	293	270	$41,099	$152.22	330	290	$45,830	$157.92	37	20	$4,731	$5.7
Total	**208**	**191**	**$25,310**	**$132.51**	**293**	**270**	**$41,099**	**$152.22**	**330**	**290**	**$45,830**	**$157.92**	**37**	**20**	**$4,731**	**$5.7**
Discretionary - Appropriation	208	191	$25,310	$132.51	293	270	$41,099	$152.22	330	290	$45,830	$157.92	37	20	$4,731	$5.7

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$18,138	$30,522	$31,722	$1,200
11.3 Other than Full-Time Permanent	$625	$19	$19	-
11.5 Other Personnel Compensation	$75	$490	$520	$30
12.1 Civilian Personnel Benefits	$6,472	$10,068	$13,536	$3,468
13.0 Benefits for Former Personnel	-	-	$33	$33
Total - Personnel Compensation and Benefits	**$25,310**	**$41,099**	**$45,830**	**$4,731**
Positions and FTE				
Positions - Civilian	208	293	330	37
FTE - Civilian	191	270	290	20

NARRATIVE EXPLANATION OF CHANGES

- **FTE Change FY 2018-2019:** The major driver of the increase in FTE from FY 2018 to FY 2019 is due to the net effect of program changes from additional FTE requested, the transfer in of the WHS program, and the annualization of the positions requested in the FY 2018 budget request against the change in methodology for calculating FTE costs.
- **PCB Change FY 2018-2019:** The increase in PCB is due to the dollars that followed the FTE for the annualization increase related to FY 2018 budget request program changes and the new FY 2019 program change requests. In addition, there are increases for the 2018 pay annualization. This was further net with the change in methodology in calculating the salary and benefit costs by including a 10% attrition rate to more accurately report the anticipated year of execution salary needs.

- **Average Cost Change FY 2018-2019:** The increase in FTP/FTE cost is due to the dollars that followed the FTE for the annualization increase related to FY 2018 budget request program changes and the new FY 2019 program change requests. In addition, there are increases for the 2018 pay annualization. This was further net with the change in methodology in calculating the salary and benefit costs by including a 10% attrition rate to more accurately report the anticipated year of execution salary needs.

Office of the Chief Human Capital Officer – PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Office of the Chief Human Capital Officer	$13,716	$15,753	$61,776	$46,023
Total	**$13,716**	**$15,753**	**$61,776**	**$46,023**
Discretionary - Appropriation	$13,716	$15,753	$61,776	$46,023

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$120	$93	$93	-
24.0 Printing and Reproduction	$29	$47	$47	-
25.1 Advisory and Assistance Services	-	-	$34,216	$34,216
25.2 Other Services from Non-Federal Sources	$3,979	$5,373	$12,521	$7,148
25.3 Other Goods and Services from Federal Sources	$9,336	$10,073	$14,632	$4,559
25.4 Operation and Maintenance of Facilities	$30	-	-	-
25.7 Operation and Maintenance of Equipment	$1	-	-	-
25.8 Subsistence & Support of Persons	-	-	$96	$96
26.0 Supplies and Materials	$200	$167	$4	($163)
31.0 Equipment	$21	-	$167	$167
Total - Non Pay Object Classes	**$13,716**	**$15,753**	**$61,776**	**$46,023**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Working Capital Fund Contributions	$7,531	$8,182	$8,190	$8
Human Resource Management Services	$750	$0	$35,330	$35,330
Cyber Statutory Initiative	$1,571	$3,500	$3,376	-$124
Workforce Health & Safety	$0	$0	$3,448	$3,448
Other Costs	$3,864	$4,071	$11,432	$7,361
Total – Non Pay Cost Drivers	**$13,716**	**$15,753**	**$61,776**	**$46,023**

NON PAY NARRATIVE

- **Working Capital Fund Contributions** – Contributions to the WCF for services provided.
- **Human Resource Management Service –** This cost is the section within CHCO that manages the operational aspects for hiring; for example staffing and recruitment; position classification/position management; performance management; payroll and personnel action processing. In FY 2019, the NFC Payroll Services activity, which is the interagency agreement with the National Finance Center to process all payroll actions related to employees, was removed from the WCF and moved into CHCO direct funding.
- **Cyber Statutory Initiative** – Cost for the implementation of cybersecurity human capital authority (authorized by P.L. 113-277 and codified at 6 U.S.C. 147), which allows DHS to create a 21st century federal civilian personnel ecosystem designed to recruit and retain talent in the ever-changing field of cybersecurity.
- **Workforce Health & Safety** – This cost is the section within OCHCO that provides integrated health, safety, resilience, and family readiness. For example, this include medical countermeasures, performance measurement, and work-life programs.

Office of the Chief Security Officer –PPA
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
(Dollars in Thousands)	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Security Officer	257	247	$63,102	313	298	$74,963	322	293	$78,868	9	(5)	$3,905
Total	**257**	**247**	**$63,102**	**313**	**298**	**$74,963**	**322**	**293**	**$78,868**	**9**	**(5)**	**$3,905**
Subtotal Discretionary - Appropriation	257	247	$63,102	313	298	$74,963	322	293	$78,868	9	(5)	$3,905

The Office of the Chief Security Officer (OCSO) leads the collaborative security program to safeguard DHS employees, information, and property. The office develops, implements, and oversees the Department's security policies, programs, and standards; delivers security training and education to DHS personnel; and provides security support to DHS Components. The OCSO is the Department's designated Senior Agency Official (SAO) and Cognizant Security Authority (CSA) responsible for the governance, oversight, integration, and administration of the collaborative DHS security program. Through direct leadership and consultation with component chief security officials, the OCSO exercises its Department-wide authorities predominantly through the provision of operational security services to DHS Headquarter (HQ) Offices and Directorates. In addition, OCSO develops, implements, and promulgates Department-wide policies, standards, and business practices designed to effectively and efficiently safeguard the Department's personnel, assets, facilities, and information.

Office of the Chief Security Officer – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$63,102**	**$74,963**	**$78,868**
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	-	-
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$63,102**	**$74,963**	**$78,868**
Collections – Reimbursable Resources	$6,225	$7,714	$14,938
Total Budget Resources	**$69,327**	**$82,677**	**$93,806**
Obligations (Actual/Projections/Estimates)	$69,327	$82,677	$93,806
Personnel: Positions and FTE			
Enacted/Request Positions	257	313	322
Enacted/Request FTE	247	298	293
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	257	313	322
FTE (Actual/Estimates/Projections)	257	298	293

Office of the Chief Security Officer – PPA
Collections - Reimbursable Resources

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Department of Homeland Security - Federal Emergency Management Agency	Source	-	-	-	-	-	$212	-	-	$742
Department of Homeland Security - Federal Law Enforcement Training Center	Source	-	-	-	-	-	$82	-	-	$275
Department of Homeland Security - Transportation Security Administration	Source	-	-	-	-	-	$279	-	-	$838
Department of Homeland Security - Citizenship and Immigration Services	Source	-	-	-	-	-	$600	-	-	$5,069
Department of Homeland Security - Science and Technology	Source	-	-	-	-	-	$695	-	-	$795
Department of Homeland Security - United States Secret Service	Source	-	-	-	-	-	$67	-	-	$84
Department of Homeland Security - Office of the Inspector General	Source	-	-	-	-	-	$2	-	-	$2
Department of Homeland Security - Countering Weapons of Mass Destruction	Source	-	-	-	-	-	-	-	-	$11
Department of Homeland Security - US Customs and Border Protection	Source	-	-	$1,665	-	-	$288	-	-	$904
Department of Homeland Security - US Immigration and Customs Enforcement	Source	-	-	-	-	-	$285	-	-	$861
Department of Justice - Drug Enforcement Administration	Source	-	-	-	-	-	-	-	-	$200
Department of Homeland Security - United States Coast Guard	Source	-	-	-	-	-	$131	-	-	$163
Department of Homeland Security - National Protection and Programs Directorate	Source	-	-	$4,560	-	-	$3,027	-	-	$1,431
Department of Homeland Security - Analysis and Operations	Source	-	-	-	-	-	$689	-	-	$320
Executive Office of the President - Executive Office of the President	Source	-	-	-	-	-	$128	-	-	-
Department of Homeland Security - Office of Health Affairs	Source	-	-	-	-	-	$5	-	-	-
Department of Homeland Security - Domestic Nuclear Detection Office	Source	-	-	-	-	-	$4	-	-	-
Department of Homeland Security - Federal Protective Service	Source	-	-	-	-	-	$220	-	-	$2,243
Office of the Director of National Intelligence	Source	-	-	-	-	-	$1,000	-	-	$1,000
Total Collections		**-**	**-**	**$6,225**	**-**	**-**	**$7,714**	**-**	**-**	**$14,938**

Office of the Chief Security Officer – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**257**	**247**	**$63,102**
FY 2018 President's Budget	**313**	**298**	**$74,963**
FY 2019 Base Budget	**313**	**298**	**$74,963**
Realignment to CHCO from CSO due to NFC Payroll Services Costs Removal	-	-	($53)
Total Transfers	**-**	**-**	**($53)**
2018 Prior Year Position Annualization	-	15	$2,094
Annualization of 2018 Pay Raise	-	-	$173
Total, Pricing Increases	**-**	**15**	**$2,267**
Total Adjustments-to-Base	**-**	**15**	**$2,214**
FY 2019 Current Services	**313**	**313**	**$77,177**
CSO-National Industrial Security Program	9	5	$1,798
Total, Program Increases	**9**	**5**	**$1,798**
MGMT - Reduction of FTE	-	(25)	($107)
Total, Program Decreases	**-**	**(25)**	**($107)**
FY 2019 Request	**322**	**293**	**$78,868**
FY 2018 TO FY 2019 Change	**9**	**(5)**	**$3,905**

PPA Description

The OCSO requests $78.9 million, 322 FTP, and 293 FTE for FY 2019.

OCSO detailed breakout: (In Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Total	**$63,102**	**$74,963**	**$78,868**
Salaries & Benefits	$36,327	$40,343	$42,363
Working Capital Fund	$8,296	$9,061	$9,236
Executive Operations	$70	$107	$128
Enterprise Security Operations and Support	$188	$228	$1,326
Threat Management Operations	$125	$3,302	$3,302
HQ Support	$17,096	$20,922	$21,513
Security, Suitability, & Credentialing LoB	$1,000	$1,000	$1,000
1. FY 18 & 19 are budget estimates and may change with actual execution			

Executive Operations:

Executive Operations includes the Strategic Operations Division, Business Operations Division, and Emergency Preparedness. Strategic Operations identifies and manages internal and external cross-cutting actions/issues to identify and exploit synergies for security strategies, policies and plans to enhance operational integration, and to bring about a more inclusive, broader, and longer-range security posture. It manages and analyzes performance measure metrics to inform DHS leadership on trends and outcomes for our enterprise security responsibilities.   Strategic Operations is the executive agent, managing the CSO Council, to include 12 standing working groups, and ad hoc/emergency working groups. It involves the following: execution of the CSO Strategic Plan, and management of the OCSO EXECSEC, to ensure timely, accurate, and comprehensive responses to all requirements. Strategic Operations includes the centralized communication section to enhance CSO message management, to include the OCSO customer service hotline, and security knowledge management for the Department. Additionally, Strategic Operations manages all Office of the Inspector General (OIG) and General Accounting Agency (GAO) Audits with security equities.   Business Operations manages resources for the OCSO to include the budget, human capital services, as well as OCSO procurement and office logistics. It also includes the Special Access Program (SAP) enterprise office providing DHS-wide government and oversight activities, and the Emergency Preparedness program for continuity of operations and government support.

Enterprise Security Operations & Support:

Enterprise Security Operations & Support (ESOS) ensures that strategic and operational mandates for DHS are optimally performed, to include identifying areas for performance measurement and quality improvement, as well as leading strategic development and administration of quality assurance activities throughout the OCSO. The ESOS is comprised of the following divisions: Compliance/Standards and Training Division, National Security Services Division, and Enterprise Security Services Division. Collectively, they provide training and compliance inspections for

the Department; manage physical security projects, provide industrial security oversight, and security policy for all disciplines; and provide oversight for the implementation and maintenance of the Integrated Security Management System and the Personal Identity Verification card issuance infrastructure.

Threat Management Operations:

Threat Management Operations is comprised of the Internal Security Division (ISD) and the Center for International Safety and Security (CISS). The ISD conducts complex investigations for the protection of classified information and potential violations of law. ISD is responsible for the Insider Threat Program, Investigations, and Cyber Forensics. Cyber Forensics provides OCSO the capability to conduct investigations of electronic media. The CISS is responsible for executing the DHS's Foreign Access Management (FAM) mission, and screens, tracks, correlates, and analyzes official foreign access to the U.S. Government. CISS includes the Technical Surveillance Countermeasures function with the capability to detect surveillance devices within DHS and other locations.

Headquarters Support:

Headquarters Support is comprised of the Personnel Security Division (PSD), the Headquarters Security Services Division (HSSD), and the Nebraska Avenue Complex (NAC) Force Protection Division (NAC FPB). The PSD is responsible for planning, directing, and coordinating personnel security-related functions for headquarters DHS applicants, employees, and contractor background investigations. The HSSD is responsible for providing program direction, procedures, and oversight for DHS headquarters' Sensitive Classified Information Facilities and Sensitive Compartmented Information, and provides for the physical security management of headquarters' facilities, resources, or processes.

Security, Suitability, and Credentialing Line of Business (SSCLoB):

As in previous years, OCSO will execute an expenditure transfer of $1 million to the Office of Personnel Management (OPM) to support implementation efforts set forth in the 120 Day Suitability and Security Processes Report to the President and to support the ongoing reform efforts of the Performance Accountability Council (PAC).

Office of the Chief Security Officer - PPA
Personnel Compensation and Benefits
Pay Summary

Organization	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
(Dollars in Thousands)	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Office of the Chief Security Officer	257	247	$34,295	$138.85	313	298	$40,341	$135.37	322	293	$42,363	$144.58	9	(5)	$2,022	$9.21
Total	**257**	**247**	**$34,295**	**$138.85**	**313**	**298**	**$40,341**	**$135.37**	**322**	**293**	**$42,363**	**$144.58**	**9**	**(5)**	**$2,022**	**$9.21**
Discretionary - Appropriation	257	247	$34,295	$138.85	313	298	$40,341	$135.37	322	293	$42,363	$144.58	9	(5)	$2,022	$9.21

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$25,625	$27,540	$28,596	$1,056
11.3 Other than Full-Time Permanent	$62	$426	$439	$13
11.5 Other Personnel Compensation	$884	$323	$334	$11
12.1 Civilian Personnel Benefits	$7,724	$12,052	$12,994	$942
Total - Personnel Compensation and Benefits	**$34,295**	**$40,341**	**$42,363**	**$2,022**
Positions and FTE				
Positions - Civilian	257	313	322	9
FTE - Civilian	247	298	293	(5)

NARRATIVE EXPLANATION OF CHANGES

- **FTE Change FY 2018-2019:** The major driver of the decrease in FTE from FY 2018 to FY 2019 is due to the net effect of program changes where additional FTE are requested and the change in methodology for calculating FTE costs.
- **PCB Change FY 2018-2019:** The increase in PCB is due to the dollars that followed the FTE for the annualization increase related to FY 2018 budget request program changes and the new FY 2019 program change requests. In addition, there are increases for the 2018 pay annualization. This was further net with the change in methodology in calculating the salary and benefit costs by including a 10% attrition rate to more accurately report the anticipated year of execution salary needs.
- **Average Cost Change FY 2018-2019:** The increase in FTP/FTE cost is because of the dollars that followed the FTE for the annualization related to the program changes in the FY 2018 budget request, and the new FY 2019 program change requests.

Office of the Chief Security Officer – PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Office of the Chief Security Officer	$28,807	$34,622	$36,505	$1,883
Total	**$28,807**	**$34,622**	**$36,505**	**$1,883**
Discretionary - Appropriation	$28,807	$34,622	$36,505	$1,883

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$190	$227	$272	$45
23.1 Rental Payments to GSA	$3,489	$3,777	$3,906	$129
23.3 Communications, Utilities, and Misc. Charges	-	$118	$37	($81)
25.1 Advisory and Assistance Services	$1,745	$1,495	$4,667	$3,172
25.2 Other Services from Non-Federal Sources	$9,421	$18,275	$17,113	($1,162)
25.3 Other Goods and Services from Federal Sources	$13,634	$10,124	$9,892	($232)
25.6 Medical Care	-	$18	$1	($17)
25.7 Operation and Maintenance of Equipment	-	$78	$47	($31)
26.0 Supplies and Materials	$184	$207	$215	$8
31.0 Equipment	$144	$303	$355	$52
Total - Non Pay Object Classes	**$28,807**	**$34,622**	**$36,505**	**$1,883**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
NAC Guard Force	$11,304	$16,413	$16,416	$3
Working Capital Fund Contributions	$8,296	$9,061	$9,236	$175
HQ Background Investigations	$4,818	$4,113	$4,456	$343
National Industrial Security Program (NISP)	$0	$0	$1,798	$1,798
Center for International Safety and Security (CISS)	$0	$854	$854	$0
Other Costs	$4,389	$4,181	$3,745	($436)
Total – Non Pay Cost Drivers	**$28,807**	**$34,622**	**$36,505**	**$1,883**

NON PAY NARRATIVE

- **NAC Guard Force** – This contract supports the contractors needed to protect the DHS HQ. FY 2019 cost includes option year three of the new contract awarded in FY 2017.
- **Working Capital Fund Contributions** – Contributions to the WCF for services provided.
- **HQ Background Investigations** - Cost of Background Investigations through OPM and task orders done direct with commercial vendors.
- **Center for International Safety and Security (CISS)** – The CISS is charged with the enhancement and streamlining of the Department's protective activities associated with foreign national access to DHS information, facilities, programs, systems, and personnel.
- **National Industrial Security Program (NISP)** – Pursuant to Executive Order (E.O.) 13691, Promoting Private Sector Cybersecurity Information Sharing, this program enhancement will create a new mechanism for private sector entities that are not entering into traditional contractual arrangements with the federal government, to obtain access to classified cybersecurity-related threat information as it pertains to our nation's critical infrastructure.

Office of the Chief Procurement Officer –PPA
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
(Dollars in Thousands)	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Procurement Officer	558	495	$98,076	536	533	$102,615	536	476	$103,197	-	(57)	$582
Total	**558**	**495**	**$98,076**	**536**	**533**	**$102,615**	**536**	**476**	**$103,197**	**-**	**(57)**	**$582**
Subtotal Discretionary - Appropriation	558	495	$98,076	536	533	$102,615	536	476	$103,197	-	(57)	$582

The Office of the Chief Procurement Officer (OCPO) is responsible for the overall management, administration, and oversight of Department-wide acquisition, financial assistance, strategic sourcing, and competitive sourcing programs, including direct management and oversight of the Office of Procurement Operations. OCPO activities include oversight and strategic support; policy and acquisition workforce issues; procurement ombudsman and industry liaison; and small and disadvantaged business utilization. The DHS procurement mission is to effectively deliver mission capability through the contracting of critical supplies and services.

The Office of Program Accountability and Risk Management (PARM) is responsible for supporting major investment programs as part of the Department's effort to ensure effective and efficient program execution. PARM serves as the Management Directorate's executive office for program execution, and is responsible for program governance and acquisition policy. PARM assists DHS partners in building the Department's acquisition and program management capabilities.

Office of the Chief Procurement Officer – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$98,076**	**$102,615**	**$103,197**
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	-	-
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$98,076**	**$102,615**	**$103,197**
Collections – Reimbursable Resources	$364	$600	$7,381
Total Budget Resources	**$98,440**	**$103,215**	**$110,578**
Obligations (Actual/Projections/Estimates)	$98,440	$103,215	$110,578
Personnel: Positions and FTE			
Enacted/Request Positions	558	536	536
Enacted/Request FTE	495	533	476
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	558	536	536
FTE (Actual/Estimates/Projections)	558	533	476

Office of the Chief Procurement Officer – PPA
Collections - Reimbursable Resources

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Department of Homeland Security - Citizenship and Immigration Services	Source	-	-	$344	-	-	$538	-	-	-
Department of Homeland Security - US Customs and Border Protection	Source	-	-	-	-	-	-	-	-	$7,381
Department of Homeland Security - National Protection and Programs Directorate	Source	-	-	-	-	-	$42	-	-	-
Department of Homeland Security - Federal Protective Service	Source	-	-	$20	-	-	$20	-	-	-
Total Collections		**-**	**-**	**$364**	**-**	**-**	**$600**	**-**	**-**	**$7,381**

Office of the Chief Procurement Officer – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**558**	**495**	**$98,076**
FY 2018 President's Budget	**536**	**533**	**$102,615**
FY 2019 Base Budget	**536**	**533**	**$102,615**
Realignment to CHCO from CPO due to NFC Payroll Services Costs Removal	-	-	($106)
Total Transfers	**-**	**-**	**($106)**
2018 Prior Year Position Annualization	-	3	$590
Annualization of 2018 Pay Raise	-	-	$236
Total, Pricing Increases	**-**	**3**	**$826**
Total Adjustments-to-Base	**-**	**3**	**$720**
FY 2019 Current Services	**536**	**536**	**$103,335**
CPO - Program Support Reduction to PiL	-	-	($138)
MGMT - Reduction of FTE	-	(60)	-
Total, Program Decreases	**-**	**(60)**	**($138)**
FY 2019 Request	**536**	**476**	**$103,197**
FY 2018 TO FY 2019 Change	**-**	**(57)**	**$582**

PPA Description

The OCPO requests $103.2 million, 536 FTP and 476 FTE for FY 2019.

OCPO detailed breakout: (In Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Control Total	**$98,076**	**$102,615**	**$103,197**
Salaries and Benefits	$64,872	$77,898	$69,089
Working Capital Fund	$12,803	$12,531	$12,591
Front Office Support	$2,948	$1,361	$4,453
Procurement Operations	$4,992	$2,458	$4,309
Policy and Acquisition Workforce	$4,722	$2,338	$4,422
Acquisition Professional Career Program	$302	$302	$386
Oversight and Strategic Support	$1,203	$293	$377
Strategic Programs Division	$2,000	$1,000	$2,968
Office of Small and Disadvantage Business	$116	$116	$200
Program Analysis and Risk Management	$4,118	$4,318	$4,402

The FY 2018 and FY 2019 PB amounts are estimates and may change during the fiscal year of execution.

Front Office Support:
The Office of the Chief of Staff (OCOS) provides resource management activities for the OCPO (500+ federal staff) to include personnel management support, budget management, logistics, employee engagement, and special projects support. The OCOS team supports recruitment and staffing, individual development plan and training management, performance evaluation cycles tracking and reporting, and other related personnel management activities.

Procurement Operations (OPO):
OPO provides operational procurement services for all Headquarters offices, including the Office of the Secretary, the USM, Science & Technology Directorate, Countering Weapons of Mass Destruction (CWMD) Office, and the National Protection and Programs Directorate. OPO provides full service acquisition support, which includes a range of activities from acquisition planning and awarding to contract administration, acquisition management services for Department-wide acquisition initiatives. OPO also awards and administers grants and cooperative agreements to support major research and development initiatives for DHS.

Policy and Acquisition Workforce (PAW):

PAW issues DHS's acquisition regulations and policies to sustain a transparent and fair procurement process. PAW innovates to reduce processing times and reduces redundant steps in order to minimize the cost of awarding and administering DHS contracts.

Acquisition Professional Career Program (APCP):

The APCP centrally hires and trains a cadre of entry-level acquisition, IT, and business management workforce members to fill critical acquisition positions and support succession planning. Currently, the APCP grows professionals slotted for nine acquisition career fields, and is currently preparing 116 professionals for permanent positions within DHS components.

Oversight, Systems and Support (OSS):

OSS provides internal controls over the acquisition process in accordance with Office of Management and Budget circular A-123 *Management's Responsibility for Internal Control.* OSS ensures quality and compliance for nine contracting activities across DHS. OSS monitors performance metrics, performs scheduled and ad hoc reviews, and continuously engages with the contracting activities to ensure that all procurements are transparent, fair, and conducted in accordance with statutes and regulation. OSS provides and manages information technology solutions (e.g., the DHS contract writing systems) that allow for the efficient solicitation, award, and management of DHS's contracts.

Strategic Programs (SP):

The OCPO strategic priorities are to deliver exceptional results, enhance mission capabilities, and promote meaningful communications. The implementation of these priorities is supported in large part through the OCPO Acquisition Innovation in Motion Framework, including the Procurement Innovation Lab, Industry Engagement activities, and a robust internal and external communications strategy. It is also supported through the OCPO strategic sourcing efforts to maximize the efficiency and effectiveness of DHS' common spend areas.

Office of Small and Disadvantaged Business Utilization (OSDBU):

The Small Business Act requires DHS to maximize small business procurement opportunities. OSDBU supports this mandate by assisting and counseling small businesses of all types with regard to doing business with DHS. The OSDBU works closely with each DHS Component to implement the Department's Small Business Procurement Assistance program.

Program Accountability and Risk Management (PARM):

PARM develops, updates, and maintains the Department's acquisition policies and the Business Intelligence/Knowledge management systems to support effective management and oversight of the Department's acquisition programs. PARM supports improvements in acquisition program management through program manager education and interaction; provides acquisition decision support for acquisitions with a life cycle cost greater than $300 million and other special interest acquisitions to the Chief Acquisition Officer (CAO) and Acquisition Review Board (ARB); monitors the planning and execution of major acquisition programs, including major system contracts throughout the entire acquisition lifecycle; and provides proactive and on-call support to DHS program managers to assist them when planning and executing high risk acquisition programs.

Other OCPO Managed Programs:

In addition to the above programs, OCPO manages the Homeland Security Acquisition Institute (HSAI), Acquisition Systems, Strategic Sourcing, and Industry Engagement functions. These functions include: certification of the workforce members through hosting acquisition courses and learning opportunities; managing acquisition management systems that process and capture data that is imperative to operations and planning; leveraging the DHS' collective buying power for common products and services to save the Department millions through strategic sourcing initiatives; and hosting meetings and major events that facilitate the exchange of information between government and industry to provide insight into the plans and needs of DHS and identify ways to improve the procurement process.

Office of the Chief Procurement Officer - PPA
Personnel Compensation and Benefits
Pay Summary

Organization	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
(Dollars in Thousands)	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Office of the Chief Procurement Officer	558	495	$64,872	$131.05	536	533	$77,898	$146.15	536	476	$69,090	$145.15	-	(57)	($8,808)	($1)
Total	**558**	**495**	**$64,872**	**$131.05**	**536**	**533**	**$77,898**	**$146.15**	**536**	**476**	**$69,090**	**$145.15**	**-**	**(57)**	**($8,808)**	**($1)**
Discretionary - Appropriation	558	495	$64,872	$131.05	536	533	$77,898	$146.15	536	476	$69,090	$145.15	-	(57)	($8,808)	($1)

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$48,547	$58,784	$52,396	($6,388)
11.3 Other than Full-Time Permanent	$590	-	-	-
11.5 Other Personnel Compensation	$267	$847	$680	($167)
12.1 Civilian Personnel Benefits	$15,468	$18,267	$16,014	($2,253)
Total - Personnel Compensation and Benefits	**$64,872**	**$77,898**	**$69,090**	**($8,808)**
Positions and FTE				
Positions - Civilian	558	536	536	-
FTE - Civilian	495	533	476	(57)

NARRATIVE EXPLANATION OF CHANGES

- **FTE Change FY 2018-2019:** The major driver of the decrease in FTE from FY 2018 to FY 2019 is due to the net effect of the annualization of the positions requested in the FY 2018 budget against the change in methodology for calculating FTE costs.
- **PCB Change FY 2018-2019:** The major driver of the decrease in PCB from FY 2018 to FY 2019 is due to the USM offices reevaluating the methodology for calculating their salary & benefit needs. In FY 2019, the offices factored in a 10% attrition rate in order to more accurately reflect when they project new personnel will be hired during the year of execution.
- **Average Cost Change FY 2018-2019:** The decrease in FTP/FTE cost is due to the USM offices reevaluating the methodology for calculating their salary & benefit needs. In FY 2019, the offices factored in a 10% attrition rate in order to more accurately reflect the year of execution on board rate anticipated. This change in methodology decreases are net with the increases due to the FY 2018 pay annualization, and FY 2018 prior year position annualization.

Office of the Chief Procurement Officer PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Office of the Chief Procurement Officer	$33,204	$24,717	$34,107	$9,390
Total	**$33,204**	**$24,717**	**$34,107**	**$9,390**
Discretionary - Appropriation	$33,204	$24,717	$34,107	$9,390

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$50	$27	$85	$58
23.2 Rental Payments to Others	$65	-	-	-
24.0 Printing and Reproduction	$50	-	-	-
25.1 Advisory and Assistance Services	$9,126	$8,791	$14,010	$5,219
25.2 Other Services from Non-Federal Sources	$8,901	$1,508	$157	($1,351)
25.3 Other Goods and Services from Federal Sources	$14,159	$14,329	$19,646	$5,317
25.4 Operation and Maintenance of Facilities	$89	-	-	-
25.7 Operation and Maintenance of Equipment	$154	-	$143	$143
26.0 Supplies and Materials	$610	$60	$66	$6
31.0 Equipment	-	$2	-	($2)
Total - Non Pay Object Classes	**$33,204**	**$24,717**	**$34,107**	**$9,390**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Working Capital Fund Contributions	$12,803	$12,531	$12,591	$60
Contract Closeout	$2,478	$222	$4,428	$4,206
Certification of Acquisition Workforce	$5,184	$3,352	$3,352	$0
Sev1Tech	$1,500	$1,500	$1,500	$0
Contract Writing System	$0	$2,215	$2,497	$282
Other Costs	$11,239	$4,897	$9,739	$4,842
Total – Non Pay Cost Drivers	**$33,204**	**$24,717**	**$34,107**	**$9,390**

NON PAY NARRATIVE

- **Working Capital Fund Contributions** – Contributions to the WCF for services provided.
- **Contract Closeout** – This relates to the contract support used in OPO to work on closing out contracts. Fluctuation is due to increased workload.
- **Certification of Acquisition Workforce -** This relates to the acquisition workforce certifications for DHS 1102s (job series for contracting). Certifications are still required, however some classes are conducted virtually, and do not need a classroom instructor.
- **Sev1Tec** - This is for PARM contractor support and is estimated to nominally increase due to administrative fees associated with the contract.
- **Contract writing system** –- Acquisition of an enhancement to the current contract writing system or a new system to support sensitive acquisitions requirements.

Office of the Financial Officer – PPA
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Financial Officer	270	257	$53,700	279	275	$66,369	273	241	$64,873	(6)	(34)	($1,496)
Total	**270**	**257**	**$53,700**	**279**	**275**	**$66,369**	**273**	**241**	**$64,873**	**(6)**	**(34)**	**($1,496)**
Subtotal Discretionary - Appropriation	270	257	$53,700	279	275	$66,369	273	241	$64,873	(6)	(34)	($1,496)

The mission of the Office of the Chief Financial Officer (OCFO) is to ensure that the funds necessary to carry out the Department's mission are obtained, allocated, and spent in support of the Department's priorities and in accordance with law and policies. The OCFO provides timely, accurate, and actionable financial information to decision makers and stakeholders; integrates performance and develops program plans and budgets that are well-justified and balanced to support DHS priorities; provides assurance that internal controls are effective; provides quality, cost-effective financial management services and operations; develops and maintains financial and resource management skillsets to ensure sustained achievement of the DHS CFO mission; and strengthens financial assistance accountability.

Office of the Chief Financial Officer – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$53,700**	**$66,369**	**$64,873**
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	-	-
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$53,700**	**$66,369**	**$64,873**
Collections – Reimbursable Resources	$24,240	$25,731	$18,510
Total Budget Resources	**$77,940**	**$92,100**	**$83,383**
Obligations (Actual/Projections/Estimates)	$77,940	$92,100	$83,383
Personnel: Positions and FTE			
Enacted/Request Positions	270	279	273
Enacted/Request FTE	257	275	241
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	270	279	273
FTE (Actual/Estimates/Projections)	270	275	241

Office of the Chief Financial Officer – PPA
Collections - Reimbursable Resources

Collections		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget		
(Dollars in Thousands)		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Department of Energy - Department of Energy	Source	-	-	$200	-	-	-	-	-	-
Department of Homeland Security - Federal Emergency Management Agency	Source	-	-	$985	-	-	$1,034	-	-	$500
Department of Homeland Security - Federal Law Enforcement Training Center	Source	-	-	$150	-	-	$158	-	-	$150
Department of Homeland Security - Transportation Security Administration	Source	-	-	$13,547	-	-	$14,224	-	-	$13,510
Department of Homeland Security - Citizenship and Immigration Services	Source	-	-	$141	-	-	$144	-	-	-
Department of Homeland Security - Science and Technology	Source	-	-	$45	-	-	$47	-	-	-
Department of Homeland Security - Countering Weapons of Mass Destruction	Source	-	-	-	-	-	-	-	-	$150
Department of Homeland Security - US Customs and Border Protection	Source	-	-	-	-	-	$125	-	-	-
Department of Homeland Security - US Immigration and Customs Enforcement	Source	-	-	$436	-	-	$458	-	-	$400
Department of Homeland Security - United States Coast Guard	Source	-	-	$7,208	-	-	$7,568	-	-	$3,050
Department of Homeland Security - National Protection and Programs Directorate	Source	-	-	$1,299	-	-	$1,364	-	-	$750
Department of Homeland Security - Analysis and Operations	Source	-	-	$36	-	-	$38	-	-	-
Department of Homeland Security - Domestic Nuclear Detection Office	Source	-	-	$166	-	-	$174	-	-	-
Department of Homeland Security - Federal Protective Service	Source	-	-	$27	-	-	$396	-	-	-
Total Collections		**-**	**-**	**$24,240**	**-**	**-**	**$25,731**	**-**	**-**	**$18,510**

Office of the Chief Financial Officer – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**270**	**257**	**$53,700**
FY 2018 President's Budget	**279**	**275**	**$66,369**
FY 2019 Base Budget	**279**	**275**	**$66,369**
Technical Adjustment	**(6)**	**(3)**	**-**
Realignment to CHCO from CFO due to NFC Payroll Services Costs Removal	-	-	($51)
Transfer of the DHS One Number program to PCI	-	-	($2,635)
Transfer to MGMT/CFO from A&O for Centralized Training	-	-	$13
Transfer to MGMT/CFO from CBP for Centralized Training	-	-	$161
Transfer to MGMT/CFO from CWMD for Centralized Training	-	-	$19
Transfer to MGMT/CFO from FEMA for Centralized Training	-	-	$166
Transfer to MGMT/CFO from FLETC for Centralized Training	-	-	$36
Transfer to MGMT/CFO from ICE for Centralized Training	-	-	$154
Transfer to MGMT/CFO from NPPD for Centralized Training	-	-	$26
Transfer to MGMT/CFO from S&T for Centralized Training	-	-	$34
Transfer to MGMT/CFO from TSA for Centralized Training	-	-	$74
Transfer to MGMT/CFO from USCG for Centralized Training	-	-	$166
Transfer to MGMT/CFO from USSS for Centralized Training	-	-	$34
Total Transfers	**-**	**-**	**($1,803)**
2018 Prior Year Position Annualization	-	1	$209
Annualization of 2018 Pay Raise	-	-	$185
Total, Pricing Increases	**-**	**1**	**$394**
Total Adjustments-to-Base	**(6)**	**(2)**	**($1,409)**
FY 2019 Current Services	**273**	**273**	**$64,960**
CFO - Reduction in Studies	-	-	($87)
MGMT - Reduction of FTE	-	(32)	-
Total, Program Decreases	**-**	**(32)**	**($87)**
FY 2019 Request	**273**	**241**	**$64,873**
FY 2018 TO FY 2019 Change	**(6)**	**(34)**	**($1,496)**

PPA Description

The OCFO requests $64.9 million and 273 FTP and 241 FTE for FY 2019.

OCFO detailed breakout: (In Thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Control Total	**$53,700**	**$66,369**	**$64,873**
Salaries & Benefits	$37,987	$39,693	$35,464
Working Capital Fund Contributions	$7,906	$8,010	$8,029
Budget	$215	$719	$732
Program, Analysis, & Evaluation	$1,144	$4,470	$4,624
Cost Analysis Division	$1,339	$3,653	$3,682
Financial Management	$1,631	$4,565	$4,687
Financial Operations	$859	$1,390	$1,623
Financial Assistance Policy Oversight	$25	$26	$41
Risk Management & Assurance	$870	$1,392	$1,687
GAO/OIG Audit Liaison	$19	$24	$30
Resource Mgmt. Transformation Office	$1,421	$2,136	$3,100
Workforce Development	$284	$291	$1,174

The FY 2018 and FY 2019 PB amounts are estimates and may change during the fiscal year of execution.

Budget:

The Budget division serves the entire department by providing guidance for formulating the budget and executing appropriated funds effectively and efficiently. They assist the CFO and DHS components in the presentation of budget justifications to the Office of Management and Budget (OMB) and Congress. Through their efforts, and by working with component budget offices, they ensure that sufficient resources are available to support the DHS mission during each fiscal year. The Budget division monitors budget execution across the Department, coordinates reprogramming and supplemental requirements with Components and OMB, and justifies requirements to Congressional committees.

Program Analysis and Evaluation (PA&E):

The PA&E division conducts independent analysis and provides objective, fact-based decision support to DHS Senior Leadership for decision making on resource allocation and performance management. PA&E responsibilities focus on three functional areas: programming and analysis, where they provide DHS leadership the five-year resource plan; implementation of the Planning, Programming, Budgeting, and Execution (PPBE) System across DHS by integrating each phase process to ensure strategy and requirements drive programming for results; and organizational

performance, where they lead the implementation the federal performance management framework in DHS and the many accountability and reporting activities to communicate the value DHS delivers to our stakeholders.

Cost Analysis Division (CAD):
The Cost Analysis Division leads the Department in cost estimating and analysis policy, policy implementation, and guidance. They review and evaluate Program Life Cycle Cost Estimates (LCCEs) and provide independent analysis to ensure the cost of DHS programs are presented to the Acquisition Decision Authority and CFO accurately and completely to support acquisition and resource decisions.

Financial Management (FM):
The FM division develops and oversees departmental financial management policy, provides guidance for and oversees Financial Systems Modernization (FSM) efforts in conjunction with the Resource Management Transformation (RMT) Division, prepares the Department's consolidated financial statements and other required financial information, including the Annual Financial Report, and coordinates the Department's participation in government-wide financial management initiatives. In addition, they provide guidance and oversight to DHS Components on accounting and financial reporting requirements and administer the DHS Bankcard Program (purchase, travel, and fleet) by developing and documenting bankcard policy and providing training.

Risk Management and Assurance (RM&A):
The RM&A division leads the Department's assessment of internal controls by coordinating the development and implementation of Mission Action Plans to address material weaknesses and other significant conditions. They conduct reviews of key financial processes to ensure internal controls are designed and operating effectively, with the goal of identifying weaknesses before they become problems. They lead efforts to identify, recover, and prevent improper payments and issue guidance on, and coordinate preparation of, the Secretary's year-end Internal Control Assurance Statements.

Financial Assistance Policy and Oversight (FAPO):
The FAPO division advises senior DHS leadership regarding the situation-specific application of government-wide statutes, regulations, OMB circulars, Executive Orders, and DHS Financial Assistance Policy, as they relate to use of federal funds. This division defines the DHS Financial Assistance Line of Business, including streamlining and standardizing business models and business processes and developing supporting technology. They develop and distribute DHS Financial Assistance Policy for use across DHS to communicate legal requirements, regulation, circulars, Executive Directives, Comptroller General Decisions, and other legal issuances related to the use of federal funds. They provide oversight to ensure DHS and recipient compliance with requirements regarding the use of federal funds and assess high risk audit findings from Single Audits, resolve high risk findings backlog, and develop Cost Policy to assist recipients in avoiding repeat high risk findings. This division oversees the financial assistance award reporting requirements of the Federal Financial Accountability and Transparency Act of 2006 and the Digital Accountability and Transparency Act of 2014 for the Department. They increase the accuracy, timeliness, and reliability of all DHS financial assistance award data and ensure any end-to-end system has auto reporting capabilities, including file transfer to public venues and robust ad hoc query capability, and develop and maintain Grant Officer/Assistance Officer standards and qualifications.

Financial Operations (FO):

The FO division oversees budget formulation and execution for Departmental Management Operations (DMO) offices, which includes the MGMT Directorate, the Offices of the Secretary and Executive Management (OSEM) and the Department's Working Capital Fund (WCF). They work closely with these offices to formulate the 5-year Resource Allocation Plans and the budget submissions. They are responsible for all Congressional inquiries as it relates to MGMT and OSEM, to include Congressional reports, responses to inquiries, Questions for the Record, and briefings. In addition, they provide budget execution, accounting, and financial management and reporting services for these offices, including managing apportionments, allotments, funds certifications, invoice processing, general ledger, payroll reconciliations, bank card, obligation management, payment management, travel management, internal control oversight and guidance, and financial statement & reporting liaison functions.

GAO and OIG Audit Liaison:

This division coordinates the Department's engagement in Government Accountability Office (GAO) and Office of the Inspector General (OIG) audits, including entrance and exit conferences, and the Department's response to audit reports and findings. They are responsible for tracking the Department's implementation of audit recommendations as well as providing oversight and guidance to Component-level GAO and OIG audit liaison offices, and to DHS employees involved in audits, investigations, and inspections.

Resource Management Transformation (RMT):

The RMT division develops business intelligence solutions and capabilities, including executive reporting and tracking capabilities. RMT leads several department-wide implementation efforts to support standardized, consolidated financial data. One such effort aims to increase transparency of federal financial information as called for by the Digital Accountability and Transparency Act ("DATA Act), which aims to increase transparency of federal financial information. In addition, RMT leads the Planning, Programming, Budgeting, and Execution (PPBE) "One Number" System modernization effort. RMT also serves as the OCFO solutions center for efficiency, business analytics, project management, and technical support.

Workforce Development (WDD):

The WDD division provides the training and tools to support individual staff performance and career path development, and executes talent management initiatives to recruit the next generation of financial management leaders. They also provide experiences and opportunities designed to establish a strong foundation in financial management disciplines to optimize career building, which creates a pipeline of strong candidates for senior financial management leadership roles at DHS.

Office of the Chief Financial Officer – PPA
Personnel Compensation and Benefits
Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Office of the Chief Financial Officer	270	257	$37,987	$147.81	279	275	$39,694	$144.34	273	241	$35,464	$147.15	(6)	(34)	($4,230)	$2.81
Total	**270**	**257**	**$37,987**	**$147.81**	**279**	**275**	**$39,694**	**$144.34**	**273**	**241**	**$35,464**	**$147.15**	**(6)**	**(34)**	**($4,230)**	**$2.81**
Discretionary - Appropriation	270	257	$37,987	$147.81	279	275	$39,694	$144.34	273	241	$35,464	$147.15	(6)	(34)	($4,230)	$2.81

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$27,104	$28,195	$27,269	($926)
11.3 Other than Full-Time Permanent	$1,030	$1,080	$61	($1,019)
11.5 Other Personnel Compensation	$356	$373	$379	$6
12.1 Civilian Personnel Benefits	$9,497	$10,046	$7,755	($2,291)
Total - Personnel Compensation and Benefits	**$37,987**	**$39,694**	**$35,464**	**($4,230)**
Positions and FTE				
Positions - Civilian	270	279	273	(6)
FTE - Civilian	257	275	241	(34)

NARRATIVE EXPLANATION OF CHANGES

- **FTE Change FY 2018-2019:** The major driver of the decrease in FTE from FY 2018 to FY 2019 is due to the net effect of the annualization of the positions requested in the FY 2018 budget against the change in methodology for calculating FTE costs.
- **PCB Change FY 2018-2019:** The major driver of the decrease in PCB from FY 2018 to FY 2019 is due to the USM offices reevaluating the methodology for calculating their salary & benefit needs. In FY 2019, the offices factored in a 10% attrition rate in order to more accurately reflect the year of execution on board rate anticipated. This is a net effect of: program changes from additional FTE requested, the annualization of the positions requested in the FY 2018 budget request, and the change in methodology for calculating FTE costs.

- **Average Cost Change FY 2018-2019:** The increase in FTP/FTE cost is due to the dollars that followed the FTE for the annualization increase related to FY 2018 budget request program changes. In addition, there are increases for the 2018 pay annualization. This was further net with the change in methodology in calculating the salary and benefit costs by including a 10% attrition rate to more accurately report the anticipated year of execution salary needs.

Office of the Chief Financial Officer – PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Office of the Chief Financial Officer	$15,713	$26,675	$29,409	$2,734
Total	**$15,713**	**$26,675**	**$29,409**	**$2,734**
Discretionary - Appropriation	$15,713	$26,675	$29,409	$2,734

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$20	$41	$122	$81
23.1 Rental Payments to GSA	$2,386	$2,390	-	($2,390)
23.2 Rental Payments to Others	$56	-	-	-
24.0 Printing and Reproduction	$35	$36	-	($36)
25.1 Advisory and Assistance Services	$3,258	$6,977	-	($6,977)
25.2 Other Services from Non-Federal Sources	$338	$5,652	$19,302	$13,650
25.3 Other Goods and Services from Federal Sources	$9,289	$11,199	$9,838	($1,361)
25.4 Operation and Maintenance of Facilities	$96	$96	-	($96)
25.6 Medical Care	$27	$27	-	($27)
26.0 Supplies and Materials	$105	$153	$147	($6)
31.0 Equipment	$103	$104	-	($104)
Total - Non Pay Object Classes	**$15,713**	**$26,675**	**$29,409**	**$2,734**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Working Capital Fund Contributions	$7,901	$8,010	$8,029	$19
Program and Systems Support	$2,849	$6,471	$6,471	$0
Cost Estimating Support	$973	$1,315	$4,822	$3,507
Planning Analysis & Evaluation	$757	$3,616	$3,616	$0
Other Costs	$3,233	$7,263	$6,471	($792)
Total Non-Pay Cost Drivers	**$15,713**	**$26,675**	**$29,409**	**$2,734**

NON PAY NARRATIVE

- **Working Capital Fund Contributions** – Contributions to the WCF for services provided.
- **Program Management and Systems Support** - Contractor support for eTravel, Financial Systems Modernization and Business Intelligence, accounting and financial management
- **Cost Estimating Support** - Provides services to aid in accurate cost analysis and decision making.
- **Planning Analysis & Evaluation** - Support cost for independent studies.

Office of the Chief Information Officer– PPA
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
(Dollars in Thousands)	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Office of the Chief Information Officer	401	372	$286,074	495	495	$317,565	504	446	$382,017	9	(49)	$64,452
Total	**401**	**372**	**$286,074**	**495**	**495**	**$317,565**	**504**	**446**	**$382,017**	**9**	**(49)**	**$64,452**
Subtotal Discretionary - Appropriation	401	372	$286,074	495	495	$317,565	504	446	$382,017	9	(49)	$64,452

The DHS Office of the Chief Information Officer (OCIO), in collaboration with the DHS Chief Information Officer Council, is responsible for implementing programs necessary to align DHS's Information Technology (IT) personnel, resources, and assets, including all systems and infrastructure, to support Department-wide missions and activities. OCIO's mission is to provide DHS and its partners with IT services required to lead a unified national effort to prevent and deter terrorist attacks as well as protect against and respond to threats and hazards.

Office of the Chief Information Officer – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$286,074**	**$317,565**	**$382,017**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$49,344	$10,000	$5,000
Rescissions to Current Year/Budget Year	($3,000)	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$332,418**	**$327,565**	**$387,017**
Collections – Reimbursable Resources	$26,860	$40,246	$40,246
Total Budget Resources	**$359,278**	**$367,811**	**$427,263**
Obligations (Actual/Projections/Estimates)	$359,278	$367,811	$426,763
Personnel: Positions and FTE			
Enacted/Request Positions	401	495	504
Enacted/Request FTE	372	495	446
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	401	495	504
FTE (Actual/Estimates/Projections)	401	495	446

Office of the Chief Information Officer – PPA
Collections – Reimbursable Resources

Collections *(Dollars in Thousands)*		FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget		
		Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Department of Homeland Security - Federal Emergency Management Agency	Source	-	-	$1,767	-	-	$4,216	-	-	$4,216
Department of Homeland Security - Federal Law Enforcement Training Center	Source	-	-	$105	-	-	$1,100	-	-	$1,100
Department of Homeland Security - Transportation Security Administration	Source	-	-	$1,723	-	-	$2,000	-	-	$2,000
Department of Homeland Security - Citizenship and Immigration Services	Source	-	-	$5,251	-	-	$5,896	-	-	$5,896
Department of Homeland Security - Science and Technology	Source	-	-	$1,009	-	-	$1,200	-	-	$1,200
Department of Homeland Security - United States Secret Service	Source	-	-	$85	-	-	$90	-	-	$90
Department of Homeland Security - Office of the Inspector General	Source	-	-		-	-	$172	-	-	$172
Department of Homeland Security - Countering Weapons of Mass Destruction	Source	-	-		-	-		-	-	$728
Department of Homeland Security - US Customs and Border Protection	Source	-	-	$1,566	-	-	$2,400	-	-	$2,400
Department of Homeland Security - US Immigration and Customs Enforcement	Source	-	-	$2,053	-	-	$3,400	-	-	$3,400
Department of Homeland Security - United States Coast Guard	Source	-	-	$396	-	-	$1,000	-	-	$1,000
Department of Homeland Security - National Protection and Programs Directorate	Source	-	-	$7,436	-	-	$10,962	-	-	$10,962
Department of Homeland Security - Office of the Secretary & Executive Management	Source	-	-	$413	-	-	$425	-	-	$425
Department of Homeland Security - Office of the Under Secretary for Management	Source	-	-	$2,571	-	-	$3,000	-	-	$3,000
Department of Homeland Security - Analysis and Operations	Source	-	-	$2,293	-	-	$3,500	-	-	$3,500
Department of Transportation - Department of Transportation	Source	-	-	$145	-	-	$150	-	-	$150
Department of Homeland Security - Office of Health Affairs	Source	-	-		-	-	$150	-	-	-
Department of Homeland Security - Domestic Nuclear Detection Office	Source	-	-	$47	-	-	$578	-	-	-
Department of Homeland Security - Federal Protective Service	Source	-	-		-	-	$7	-	-	$7
Total Collections		**-**	**-**	**$26,860**	**-**	**-**	**$40,246**	**-**	**-**	**$40,246**

Office of the Chief Information Officer – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**401**	**372**	**$286,074**
FY 2018 President's Budget	**495**	**495**	**$317,565**
FY 2019 Base Budget	**495**	**495**	**$317,565**
Realignment to CHCO from CIO due to NFC Payroll Services Costs Removal	-	-	($93)
Transfer to MGMT/CIO from A&O due to CIO DHS One Net Transfer	-	-	$46
Transfer to MGMT/CIO from CBP due to CIO DHS One Net Transfer	-	-	$24,157
Transfer to MGMT/CIO from CWMD due to CIO DHS One Net Transfer	-	-	$49
Transfer to MGMT/CIO from FEMA due to CIO DHS One Net Transfer	-	-	$4,719
Transfer to MGMT/CIO from FLETC due to CIO DHS One Net Transfer	-	-	$810
Transfer to MGMT/CIO from ICE due to CIO CIO DHS One Net Transfer	-	-	$11,274
Transfer to MGMT/CIO from OIG due to CIO DHS One Net Transfer	-	-	$88
Transfer to MGMT/CIO from TSA due to CIO CIO DHS One Net Transfer	-	-	$9,074
Transfer to MGMT/CIO from USSS due to CIO WCF Activity Costs Removal	-	-	$3,713
Total Transfers	**-**	**-**	**$53,837**
Annualization of 2018 Pay Raise	-	-	$319
Total, Pricing Increases	**-**	**-**	**$319**
Total Adjustments-to-Base	**-**	**-**	**$54,156**
FY 2019 Current Services	**495**	**495**	**$371,721**
CIO - Immigration Data Integration Initiative (IDII)	-	-	$500
CIO-Continuous Diagnostics and Mitigation (CDM)	-	-	$9,805
CIO-Electronic Records Management System Pilot (ERMS)	-	-	$500
CIO-Joint Wireless PMO (JWPMO)	9	9	$1,758
Total, Program Increases	**9**	**9**	**$12,563**
CIO - Trusted Tested	-	-	($1,758)
MGMT - Reduction of FTE	-	(58)	($509)
Total, Program Decreases	**-**	**(58)**	**($2,267)**
FY 2019 Request	**504**	**446**	**$382,017**
FY 2018 TO FY 2019 Change	**9**	**(49)**	**$64,452**

PPA Description

The OCIO requests $381.5 million, 504 FTP and 449 FTE for FY 2019.

OCIO detailed breakout: (in thousands)	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Control Total	**$286,074**	**$317,565**	**$382, 017**
Salaries & Benefits	$60,658	$83,781	$76,778
Working Capital Fund Contributions	$40,886	$41,228	$37,097
Executive Services	$8,956	$3,188	$3,227
Digital Services	$2,996	$2,068	$2,093
Joint Wireless Program Management Office	$0	$4,150	$4,200
Technology Programs	$6,921	$8,923	$10,916
Accessible Systems and Technology	$2,019	$2,003	$2,027
Applications and Services - Core Services	$26,799	$28,924	$29,959
Applications and Services - HSIN	$17,957	$14,614	$14,792
Applications and Services - COP	$2,437	$4,217	$4,268
Applications and Services - HRIT	$5,552		
Operations - Core Services	$3,732	$9,377	$9,491
Operations - OneNet	$43,326	$22,850	$87,101
Operations - Continuous Diagnostics and Monitoring	$2,300	$1,862	$8,590
Operations - Data Center Operations	$9,339	$20,092	$20,336
Operations - Homeland Secure Data Network (HSDN)	$32,601	$38,142	$38,605
IT Business Management	$1,454	$2,539	$2,570
Information Security	$18,141	$29,607	$29,967

The FY 2018 and FY 2019 PB amounts are estimates and may change during the fiscal year of execution.

Executive Services: This activity performs IT management activities to include personnel management support, logistics, employee engagement, and special projects support. This office manages the Executive Secretariat function for the OCIO that focuses on coordinating data calls, preparation of reports, and other initiatives and actions that include, but are not limited to, congressional, GAO, OIG, OMB, and industry inquiries,

taskers, reports, and correspondence. Finally, the CoS supports the OCIO's strategic goals and initiatives through special projects and leading efforts to achieve positive results.

Digital Services: The DHS branch of the United States Digital Services (DHS-DS) has the responsibility to transform the Department's most critical public-facing digital services through technology, data, and design. DHS-DS is a team of engineers, designers, and problem solvers working on improving DHS services, systems, and processes. DHS-DS provides technical and procurement expertise and support on critical DHS projects. DHS-DS partners small teams of digital service experts with innovators inside the Department and brings industry best practices for building digital services. DHS-DS works in tandem with Component partners, combining their subject matter expertise with our technical and design knowledge to improve public-facing digital services. DHS-DS acts on the opportunity and responsibility to leverage modern technology and design practices to deliver services in more efficient and effective ways.

Joint Wireless Program (JWP):   The JWPMO evaluates and develops new technologies and capabilities to address the challenges with the current Federal tactical communications infrastructure. Specifically, this office addresses broad enterprise-wide efforts to provide tactical wireless capabilities to bring seamless interoperable communications to Federal, state, local, tribal, territorial, international law enforcement, and public safety partners. The JWPMO identifies and tests new technologies that provide tactical voice, video, and data communications to, from, and between DHS operators regardless of network or Component.

Technology Program: This activity provides insights into technology products and services across all Department IT portfolios that equip the Department with the tools to meet or exceed the needs of DHS' diverse end users, strengthen cybersecurity and IT security policy, and ensure investment decisions align with mission objectives and department priorities. This program enhances and optimizes DHS's capabilities while ensuring that we maximize the department's investments and resources, eliminate stove-piped or redundant systems, and increase system interoperability and information sharing and ensures the essential evolution of information systems and the development of a common IT environment by providing a blueprint for systematically defining DHS' baseline IT environment, target environment, and transition plans for implementing mission-critical capabilities.

Also included in this area is the Accessibility Systems and Technology (AST) activity that ensures that information and communication technology procured, developed, maintained, or used is accessible to DHS employees and customers with disabilities through a range of policy, training, technical assistance, and compliance activities in accordance with Section 508 of the Rehabilitation Act.

Applications and Services

Core Services: This activity delivers the services required by the Homeland Security Enterprise (HSE) for mission, business management, and IT support. The activity is the hub for HSE information sharing, linking the Department to partners at all levels of government and to the private sector. The activity is responsible for providing unified, interoperable, operational and technical support platforms and services for information sharing. This activity offers one common store front for all its customers, unifying all of its programs, services, and applications under a common business architecture and service-delivery structure. This activity provides these services through some of the following programs:

- *Information Sharing Governance*: Establishes common vocabulary and processes for accurate information sharing between systems, data integrity, and information access.
- *Identity, Credential and Access Management (ICAM):* Provides identity and access management solutions through services that ensure trusted and secure information sharing, with a focus on meeting federal cybersecurity goals and improving the workday experience for thousands of department users by reducing the number of unique credentials Homeland Security professionals are required to maintain, managing appropriate access on all three DHS networks and while providing encrypted communications.
- *DHS Data Framework (DF):* DF is the core infrastructure to ingest Component and partner operational, structured data once and share it many times across DHS and the HSE, in a legally- and policy-compliant, mission-appropriate manner. DF provides mission users with the capability to access, search, manipulate and analyze different data sets in both classified and unclassified environments.
- *Geospatial Management Office (GMO):* GMO delivers geospatial analysis, visualization, mapping and collaboration capabilities. It offers enterprise access to mission-essential visualization and collaboration features.
- *Service Delivery*: Offers tailorable solutions for HSE to share, analyze, present and store business management data and supports DHS public web presence through an integrated secure platform, hosting, and tools.
- *Records Management*: Provides guidance on policies and processes to increase accountability, preserving knowledge and fostering public trust.

Homeland Security Information Network (HSIN): HSIN delivers real-time collaboration and situational awareness capabilities for the whole HSE. All 78 fusion centers utilize HSIN for delivering centralized Request for Information (RFI) services nationwide, providing direct support to major national events and unplanned incidents. HSIN supports 90K registered, active users and, via interoperability, partners with another 400K frontline personnel across DHS and the HSE.

Common Operating Picture (COP): COP provides timely, fused, accurate displays of data shared across the enterprise, which facilitates collaborative planning and supports situational awareness for all stakeholders. COP is offered on both classified and unclassified platforms which enables it to support the Geospatial Management Office and HSIN.

Operations

Core Services:
This activity focuses on implementing the Department's vision of "One Infrastructure", mitigating cybersecurity risk, facilitating continuity of operations in emergency conditions, and ensuring the safe transmission of unclassified, classified and secret information across secure, integrated networks.

OneNet: DHS OneNet is a group of interrelated initiatives designed to improve the Department's IT infrastructure by unifying disparate Component information technology networks, platforms, and services into a set of enterprise-wide IT Services. DHS OneNet includes Network Services (Email as a Service, Email Secure Gateway, and the Trusted Internet Connection /Policy Enforcement Points). DHS's unclassified,

classified, and secret networks utilize OneNet for information transport.

Continuous Diagnostics and Mitigation (CDM): The CDM program is intended to create a common baseline of cybersecurity capability and protection across the Federal Government. The program provides Federal departments and agencies with CDM-certified capabilities and tools that identify and prioritize cybersecurity risks on an ongoing basis and enable cybersecurity personnel to mitigate the most significant problems first.

Data Center (DC) Operations: The DCs support the delivery of private cloud and "as-a-service" offerings to customers seeking a scalable and secure virtual environment of configurable computing resources that can be rapidly provisioned with minimal cost of ownership. There are two DHS managed Enterprise Data Centers - DC1 and DC2 - which have the ability to continuously synchronize applications based upon mission requirements to ensure DHS has a seamless disaster recovery capability and to significantly enhance the cyber security posture of DHS systems.

Homeland Secure Data Network (HSDN): HSDN enables DHS offices and Components, other Federal departments and agencies, and state, local and tribal entities to collaborate and communicate effectively at the collateral Secret-classification level. HSDN is the primary means for communicating classified Secret information with the national network of State and Major Urban Area Fusion Centers.

IT Business Management: In conjunction with the Office of the Chief Financial Officer, this program provides Capital Planning and Investment Control (CPIC) support to all Components to ensure effective resource allocation across the Department's IT investment portfolios by coordinating reviews of Department IT acquisitions, submitting the annual IT investment business cases – Exhibit 300s and 53s, and managing the process for obtaining OMB approval for data collections for the Department. This program works the IT elements of the DHS budget during the PPBE process to ensure CIO oversight of budget request for IT Programs. This program submits the annual IT investment business cases – Exhibit 300s and Exhibit 53s to OMB and implements IT reform initiatives including the Federal Information Technology Acquisition Reform Act (FITARA). This program coordinates reviews of all Departmental IT acquisitions funded by major investments and provides recommendations to the CIO. This program manages the process for obtaining OMB approval for data collections for the Department, sets standards for DHS information collection forms, and manages the OMB process by which the public can correct information made published by the Department.

Information Security (INFOSEC): INFOSEC ensures protection of sensitive information and allows sharing of all mission-related data by providing oversight, measurement, validation and reporting of information system security throughout the Department to ensure compliance with FISMA and with the National Institute of Standards and Technology (NIST) security policies and requirements. INFOSEC develops and documents Departmental information security requirements; develops enterprise security management tools; and oversees the implementation of information security systems supporting Departmental Operations. Specifically, INFOSEC provides:

- Security policy and guidance
- Security architecture
- DHS IT security awareness, training, and education
- National Security Systems (NSS) risk management

INFOSEC monitors the OneNet Enterprise Network Operations Center (NOC) and Security Operations Center (SOC) and manages DHS's centralized systems and network infrastructure thru traffic modeling, performance analysis, and Network Management and IP address administration. The OneNet NOC works with Component NOCs, Enterprise Data Centers, and the Enterprise Operations Center to coordinate service restorations and troubleshooting.

Office of the Chief Information Officer – PPA
Personnel Compensation and Benefits
Pay Summary

Organization	FY 2017 Enacted				FY 2018 President's Budget				FY 2019 President's Budget				FY 2018 to FY 2019 Total			
(Dollars in Thousands)	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Office of the Chief Information Officer	401	372	$62,383	$167.7	495	495	$83,781	$169.25	504	446	$76,269	$171.01	9	(49)	($7,512)	$1.76
Total	**401**	**372**	**$62,383**	**$167.7**	**495**	**495**	**$83,781**	**$169.25**	**504**	**446**	**$76,269**	**$171.01**	**9**	**(49)**	**($7,512)**	**$1.76**
Discretionary - Appropriation	401	372	$62,383	$167.7	495	495	$83,781	$169.25	504	446	$76,269	$171.01	9	(49)	($7,512)	$1.76

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$45,887	$61,774	$57,897	($3,877)
11.3 Other than Full-Time Permanent	$450	$558	$120	($438)
11.5 Other Personnel Compensation	$450	$504	$880	$376
12.1 Civilian Personnel Benefits	$15,596	$20,945	$17,372	($3,573)
Total - Personnel Compensation and Benefits	**$62,383**	**$83,781**	**$76,269**	**($7,512)**
Positions and FTE				
Positions - Civilian	401	495	504	9
FTE - Civilian	372	495	446	(49)

NARRATIVE EXPLANATION OF CHANGES

- **FTE Change FY 2018-2019:** The increase in FTE from FY 2018 to FY 2019 is the due to the new FY 2019 program change requests.
- **PCB Change FY 2018-2019:** The decrease in PCB is due to the dollars related to the new FY 2019 program change requests and the increases for the 2018 pay annualization that were net with the change in methodology in calculating the salary and benefit costs by including a 10% attrition rate to more accurately report the anticipated year of execution salary needs.
- **Average Cost Change FY 2018-2019:** The increase in PCB is due to the dollars related to the new FY 2019 program change requests and the increases for the 2018 pay annualization that were net with the change in methodology in calculating the salary and benefit costs by including a 10% attrition rate to more accurately report the anticipated year of execution salary needs.

Office of the Chief Information Officer – PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Office of the Chief Information Officer	$223,691	$233,784	$305,748	$71,964
Total	**$223,691**	**$233,784**	**$305,748**	**$71,964**
Discretionary - Appropriation	$223,691	$233,784	$305,748	$71,964

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$607	$1,235	$1,164	($71)
23.1 Rental Payments to GSA	$8,926	$9,200	-	($9,200)
23.2 Rental Payments to Others	$893	$893	$895	$2
23.3 Communications, Utilities, and Misc. Charges	$6	$20	$20	-
24.0 Printing and Reproduction	$4	$4	$4	-
25.1 Advisory and Assistance Services	$63,614	$65,240	$119,637	$54,397
25.2 Other Services from Non-Federal Sources	$3,840	$5,290	$4,174	($1,116)
25.3 Other Goods and Services from Federal Sources	$43,830	$49,696	$52,709	$3,013
25.4 Operation and Maintenance of Facilities	$558	$1,481	$1,372	($109)
25.7 Operation and Maintenance of Equipment	$97,085	$92,858	$119,374	$26,516
26.0 Supplies and Materials	$328	$125	$125	-
31.0 Equipment	$4,000	$7,742	$6,274	($1,468)
Total - Non Pay Object Classes	**$223,691**	**$233,784**	**$305,748**	**$71,964**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
DHS One Net	$43,326	$22,580	$87,101	$64,521
Homeland Secure Data Network (HSDN)	$48,469	$38,605	$38,605	$0
Working Capital Fund Contributions	$40,886	$41,228	$37,097	($4,131)
Information Security	$12,489	$12,101	$29,967	$17,866
HSIN	$17,957	$14,614	$14,792	$178
Other Costs	$60,564	$104,656	$97,686	($6,970)
Total – Non Pay Cost Drivers	**$223,691**	**$233,784**	**$305,248**	**$6,943**

NON PAY NARRATIVE:

- **DHS One Net** - Procures contract labor to support: IT help desk, security operations center, and inventory and asset management; IT infrastructure maintenance; application licensing; and leased network circuits. In addition, the DHS One Net WCF activity was removed from the WCF and transferred to CIO direct appropriation starting in FY 2019.
- **Homeland Secure Data Network (HSDN)** - Procurement of engineering and hardware/software tools and maintenance for communicating classified Secret information with the national network of State and Major Urban Area Fusion Centers.
- **Working Capital Fund Contributions** – Contributions to the WCF for services provided.
- **Information Security** - Program and engineering contract support along with network security software tools and hardware to ensure data reliability, integrity and security.
- **HSIN** - Procurement of engineering and software tools to provide a secure and trusted national platform that enables Sensitive but Unclassified (SBU) information sharing and analysis

Department of Homeland Security

Management Directorate

Procurement, Construction, and Improvements

Fiscal Year 2019
Congressional Justification

Table of Contents

Procurement, Construction, and Improvements
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Construction and Facility Improvements	$13,253	-	$171,149	$171,149
Mission Support Assets and Infrastructure	$60,054	$69,988	$74,920	$4,932
Total	**$73,307**	**$69,988**	**$246,069**	**$176,081**
Discretionary - Appropriation	$73,307	$69,988	$246,069	$176,081

Overview

The Management Directorate's (MGMT) Procurement, Construction, and Improvements (PC&I) appropriation supports multiple programs and investments managed by the Office of the Chief Financial Officer (OCFO), the Office of the Chief Human Capital Officer (OCHCO), the Office of the Chief Information Officer (OCIO), and the Office of the Chief Readiness Support Officer (OCRSO). Major programs include:

Office of the Chief Financial Officer:
- *Financial Systems Modernization (FSM).* This project will migrate DHS Components to a financial system that will improve systematic internal controls, audit sustainability, and the ability to effectively and efficiently process and report financial data. For FY 2019, FSM funding will be used to continue to implement a financial system solution for the Transportation Security Administration (TSA) and the United States Coast Guard (USCG), and the management of the current Countering Weapons of Mass Destruction (CWMD; formerly the Domestic Nuclear Detection Office, DNDO) system.
- *Programming, Budgeting, and Performance Management System.* This project will provide DHS Headquarters and Component resource personnel with consistent, accurate, and timely decision support data and tools to streamline major recurring processes and enhance stakeholder product delivery and reporting

Office of the Chief Human Capital Officer:
- *Human Resource Information Technology (HRIT).* This project is a collection of Information Technology programs, projects, and initiatives with the goal of improving Human Resources (HR) responsiveness, minimizing errors, and providing decision makers with visibility to the DHS workforce.

Office of the Chief Information Officer:

- *Information Technology (IT) Enterprise Upgrades.* OCIO utilizes PC&I funding for the planning, operational development, engineering, and purchase IT software and hardware to support DHS-wide missions and activities.

Office of the Chief Readiness Support Officer:

- *DHS Headquarters (HQ) Consolidation Project.* OCRSO is working to consolidate the Department's multiple scattered leases in the National Capital Region (NCR) to a significantly reduced number of co-located sites and consolidate the offices at the St. Elizabeth's campus. In conjunction with General Services Administration (GSA) funding, the PC&I appropriation contributes to the tenant build-out/outfitting of the completed buildings in order to facilitate occupation. The purpose of the HQ Consolidation Project is to continue development of the DHS Consolidated Headquarters at St. Elizabeth's by providing the construction funds necessary for planning, operational development, and engineering prior to sustainment.

Procurement, Construction, and Improvements
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$73,307**	**$69,988**	**$246,069**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$29,275	$37,870	$16,300
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$102,582**	**$107,858**	**$262,369**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$102,582**	**$107,858**	**$262,369**
Obligations (Actual/Projections/Estimates)	$64,712	$91,558	$242,380
Personnel: Positions and FTE			
Enacted/Request Positions	-	-	-
Enacted/Request FTE	-	-	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	-	-	-
FTE (Actual/Estimates/Projections)	-	-	-

Procurement, Construction, and Improvements
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	-	-	**$73,307**
FY 2018 President's Budget	-	-	**$69,988**
FY 2019 Base Budget	-	-	**-**
Transfer from O&S for Programming, Budgeting, and Performance Management System	-	-	$2,635
Total Transfers	-	-	**$2,635**
Total Adjustments-to-Base	-	-	**$2,635**
Customer Engagement	-	-	$2,194
Data Framework	-	-	$3,272
DHS Headquarters Consolidation	-	-	$171,149
Financial System Modernization	-	-	$39,000
Homeland Security Information Network	-	-	$8,360
Human Resources Information Technology	-	-	$8,814
Identity, Credentialing, Access Management	-	-	$1,000
One Net	-	-	$8,250
Programming, Budgeting, and Performance Management System	-	-	$1,395
Total Investment Elements	-	-	**$243,434**
FY 2019 Current Services	-	-	**$246,069**
FY 2019 Request	-	-	**$246,069**
FY 2018 TO FY 2019 Change	-	-	**$176,081**

Procurement, Construction, and Improvements
Non Pay Budget Exhibits
Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
25.1 Advisory and Assistance Services	$52,379	$58,049	$10,963	($47,086)
25.2 Other Services from Non-Federal Sources	$4,194	$7,854	$8,165	$311
25.3 Other Goods and Services from Federal Sources	$16,169	$3,243	$224,458	$221,215
25.4 Operation and Maintenance of Facilities	$88	$99	$2,483	$2,384
25.7 Operation and Maintenance of Equipment	$477	$644	-	($644)
26.0 Supplies and Materials	-	$4	-	($4)
31.0 Equipment	-	$95	-	($95)
Total - Non Pay Object Classes	**$73,307**	**$69,988**	**$246,069**	**$176,081**

Procurement, Construction, and Improvements
Capital Investments Exhibits
Capital Investments

Investment *(Dollars in Thousands)*	Unique Item Identifier	Acquisition Level	Procurement/ Construction	IT/Non-IT	MAOL	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
DHS Headquarters Consolidation	024-000001025	2	Procurement	IT	Yes	$13,253	-	$171,149
Mission Support Assets and Infrastructure End Items	-	-	-	-	-	$8,638	$14,716	$14,716
Financial Systems Modernization	024-000001080	2	Procurement	IT	Yes	$41,215	$42,233	$39,000
Homeland Security Information Network (HSIN)	024-000009102	2	Procurement	IT	Yes	$6,122	$8,360	$8,360
Human Resources Information Technology (HRIT)	024-000001226	Non-Major	Procurement	IT	Yes	$4,079	$4,679	$8,814
Programming, Budgeting, and Performance Management System	024-000000609	Non-Major	Procurement	IT	No	-	-	$4,030

DHS One Number was renamed as the Programming, Budgeting, and Performance Management System following the lock date for MAX A-11.

Construction and Facility Improvements – PPA

Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
DHS Headquarters Consolidation	$13,253	-	$171,149	$171,149
Total	**$13,253**	**-**	**$171,149**	**$171,149**
Discretionary - Appropriation	$13,253	-	$171,149	$171,149

Construction and Facility Improvements – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$13,253**	**-**	**$171,149**
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	$13,253	-
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$13,253**	**$13,253**	**$171,149**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$13,253**	**$13,253**	**$171,149**
Obligations (Actual/Projections/Estimates)	-	$13,253	$171,149
Personnel: Positions and FTE			
Enacted/Request Positions	-	-	-
Enacted/Request FTE	-	-	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	-	-	-
FTE (Actual/Estimates/Projections)	-	-	-

Construction and Facility Improvements – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	-	-	**$13,253**
FY 2018 President's Budget	-	-	**-**
FY 2019 Base Budget	-	-	**-**
DHS Headquarters Consolidation	-	-	$171,149
Total Investment Elements	-	-	**$171,149**
FY 2019 Request	-	-	**$171,149**
FY 2018 TO FY 2019 Change	-	-	**$171,149**

Construction and Facility Improvements – PPA
Non Pay Budget Exhibits
Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
25.3 Other Goods and Services from Federal Sources	$13,253	-	$171,149	$171,149
Total - Non Pay Object Classes	**$13,253**	**-**	**$171,149**	**$171,149**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
St. Elizabeth's Development	$13,253	$0	$171,149	$171,149
Total – Non Pay Cost Drivers	**$13,253**	**$0**	**$171,149**	**$171,149**

NON PAY NARRATIVE

St. Elizabeth's Development – The FY 2019 President's Budget provides funding for a new headquarters for the Federal Emergency Management Agency (FEMA). Funding provides DHS as the tenant-responsible items to deliver complete severable segments for occupancy including: design of tenant spaces, physical build-out of tenant spaces, information technology and electronic physical security infrastructure/equipment, outfitting (i.e. furniture, build-ins, and storage systems), move planning and execution, commissioning/decommissioning costs and associated the General Services Administration (GSA) fees.

Construction and Facility Improvements – PPA
Capital Investments Exhibits
Capital Investments

Investment *(Dollars in Thousands)*	Unique Item Identifier	Acquisition Level	Procurement/ Construction	IT/Non-IT	MAOL	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
DHS Headquarters Consolidation	024-000001025	2	Procurement	IT	Yes	$13,253	-	$171,149

DHS Headquarters Consolidation – Investment

Capital Investments Exhibits
Procurement/Acquisition Programs

DHS Headquarters Consolidation
Procurement, Construction, and Improvements Funding

Investment Description

The FY 2019 President's Budget funds a new FEMA headquarters to be constructed and collocated with DHS headquarters at the St. Elizabeth's campus. Funding provides DHS as the tenant-responsible items to deliver complete severable segments for occupancy including: design of tenant spaces, physical build-out of tenant spaces, information technology and electronic physical security infrastructure/equipment, outfitting (i.e. furniture, build-ins, and storage systems), move planning and execution, commissioning/decommissioning costs and associated GSA fees.

FEMA currently occupies 107,000 rentable square feet (RSF) at 400 C Street SW, Washington, DC, with a lease expiration of January 2, 2018. This lease has been extended by three years to January 2, 2021. FEMA HQ also occupies 304,000 RSF at 500 C Street SW, Washington, DC; this lease expires on August 16, 2019, and a two-year lease extension prospectus is currently pending approval in Congress

OCRSO HQ Consolidation *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Construction:			
Fee: A/E Design & Review	$12,753	$0	$0
Construction (Tenant Buildout Special/Classified/SCIF)	$0	$0	$46,777
Construction (Tenant Buildout of Office Space + Signage)	$0	$0	$9,602
Construction (Tenant Buildout of IT infrastructure)	$0	$0	$43,163
Construction (Tenant Buildout of Security infrastructure)	$0	$0	$4,493
DHS Program Management Expenses	$500	$0	$500
Fee: GSA Management Fee (MI)	$0	$0	$6,084
Outfitting Cost	$0	$0	$22,364
IT Equipment	$0	$0	$23,639
Security Equipment	$0	$0	$2,460
Construction Commissioning (Testing all Systems)	$0	$0	$712
Move Costs-Physical Move (Planner, boxes, equip.etc)	$0	$0	$4,175
Fee: GSA RWA fee	$0	$0	$7,180
TOTAL	**$13,253**	**-**	**$171,149**

FY 2017 Key Milestone Events
- Milestone 1 - The Center Building Renovation is ongoing. Interior demolition has been completed, a new interior structural system has been installed, and interior build-out of partition walls and utility systems is ongoing.
- Milestone 2 - GSA awarded a Design-build contract for the West Addition to the Center Building on June 28, 2017.

FY 2018 Planned Key Milestone Events
- Milestone 4 - New St. Elizabeth's Technology Services (SETS) contract award – completed December 2017.
- Milestone 5 - Design of Munro building, to include a revised layout, is in progress, and DHS leadership will evaluate results of the design efforts in early 2018. –
- Milestone 6 - The National Operations Center (NOC) build-out in the DHS Operations Center (DOC) facility on campus is ongoing with substantial construction completion planned..
- Milestone 7 - The District of Columbia and the U.S. Department of Transportation are expected to award the St. Elizabeth's Access Road extension and interchange reconstruction.
- Milestone 8 - GSA to commence core/tenant design for new FEMA Headquarters.
- Milestone 9 - The Center Building construction is expected to be largely completed (with exception of central utility plant expansion to support occupancies). Information technology systems and outfitting installations will follow.

FY 2019 Planned Key Milestone Events
- Milestone 10 - Hitchcock Hall Auditorium renovation scheduled for completion.
- Milestone 11 - Central Utility Plant expansion to be completed and ready to support Center Building Occupancy.
- Milestone 12 - DHS Office of the Secretary and Executive Management occupancies in the Center Building are planned for commencement in FY 2019.
- Milestone 13 - GSA plans to award a design-build contract for a new FEMA headquarters.

Overall Investment Funding

	Prior Years	FY 2017	FY 2018	FY 2019
Operations and Support		$26,180	$36,358	$55,143
Procurement, Construction, and Improvements		$13,253	0	$171,149
Research and Development		0	0	0
Project Funding	$732,495	$39,433	$36,358	$226,292
Obligations	$631,883	$9,314	$0	
Expenditures	$462,908	$7,050	$0	

Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Type	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
B0766548	GSA	RWA	FY209	4/2009			$97,578,000
N4000019	GSA	RWA	ARRA	4/2009			$198,900,000
B5000908	GSA	RWA	FY11	7/19/2011			$77,245,000
B5002375	GSA	RWA	FY12	6/28/12			$55,979,000
B5004218	GSA	RWA	FY13	9/27/13			$20,233,720
HSHQDC13X00163	GSA	IA	FY13	7/30/13			$7,280,000
B5004726	GSA	RWA	FY14	7/31/14			$24,102,889
HSHQDC14X00155	GSA	IA	FY14	7/31/14			$10,897,120
B5006261	GSA	RWA	FY15	8/12/15			$11,750,202
HSHQDC15X00099	GSA	IA	FY15	9/3/15			$21,549,798
HSHQDC-14-X-00155	GSA	IAA	FY15	6/1/15			$2,500,000
R1392843	GSA	RWA	FY15	10/1/14			$1,000,000

Contract Number	Contractor	Type	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
N1363157	GSA	RWA	FY15	9/30/15			$226,961
N1398782	GSA	RWA	FY15	9/30/15			$216,798
N1400256	GSA	RWA	FY15	9/30/15			$44,442
N1402704	GSA	RWA	FY15	9/30/15			$76,618
N1399354	GSA	RWA	FY15	9/30/15			$464,881
N1398038	GSA	RWA	FY15	9/29/15			$95,251
WCFY15	GSA	RWA	FY15	10/1/15			$8,730,817
B5006834	GSA	RWA	FY16	8/18/16			$15,448,877
HSHQDC16X00234	GSA	IA	FY16	9/29/16			$87,118,813
HSHQDC-15-X-00099	GSA	IA	FY16	4/20/16			$2,194,141
HSHQDC-16-P-00047	GSA	PO	FY16	4/4/16			$130,077
HSHQDC-16-F-00039	GSA	PO	FY16	3/31/16			$305,859
N1398782	GSA	TO	FY16	9/30/15			$30,000
R1575026	GSA	RWA	FY16	10/1/15			$337,558
NUAS-16-00007	GSA	SWA	FY16	10/1/15			$7,849,438
N1574124	GSA	RWA	FY16	9/16/16			$259,831
NUAS-17-00046	GSA	SWA	FY17	5/1/17			$8,4996
HSHQDC-15-F-00223	GSA	PO	FY17	7/5/17			$22,750
HSHQDC-14-X-00012	GSA	PO	FY17	7/11/17			$400,000

Significant Changes to Investment since Prior Year Enacted

FY 2018 President's Budget did not include funding to support new development of the DHS consolidated headquarters at St. Elizabeth's. The FY 2019 President's Budget funds a new FEMA headquarters only. Funding provides DHS as the tenant-responsible items to deliver complete severable segments for occupancy including: design of tenant spaces, physical build-out of tenant spaces, information technology and electronic physical security infrastructure/equipment, outfitting (i.e. furniture, build-ins, and storage systems), move planning and execution, commissioning/decommissioning costs and associated GSA fees.

Mission Support Assets and Infrastructure – PPA

Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Mission Support Assets and Infrastructure End Items	$8,638	$14,716	$14,716	-
Financial Systems Modernization	$41,215	$42,233	$39,000	($3,233)
Human Resources Information Technology (HRIT)	$4,079	$4,679	$8,814	$4,135
Homeland Security Information Network (HSIN)	$6,122	$8,360	$8,360	-
Programming, Budgeting, and Performance Management System	-	-	$4,030	$4,030
Total	**$60,054**	**$69,988**	**$74,920**	**$4,932**
Discretionary - Appropriation	$60,054	$69,988	$74,920	$4,932

Mission Support Assets and Infrastructure – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$60,054**	**$69,988**	**$74,920**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$29,275	$24,617	$16,300
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$89,329**	**$94,605**	**$91,220**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$89,329**	**$94,605**	**$91,220**
Obligations (Actual/Projections/Estimates)	$64,712	$78,305	$71,231
Personnel: Positions and FTE			
Enacted/Request Positions	-	-	-
Enacted/Request FTE	-	-	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	-	-	-
FTE (Actual/Estimates/Projections)	-	-	-

Mission Support Assets and Infrastructure – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	-	-	**$60,054**
FY 2018 President's Budget	-	-	**$69,988**
FY 2019 Base Budget	-	-	**-**
Transfer from O&S for Programming, Budgeting, and Performance Management System	-	-	$2,635
Total Transfers	-	-	**$2,635**
Total Adjustments-to-Base	-	-	**$2,635**
Customer Engagement	-	-	$2,194
Data Framework	-	-	$3,272
Financial System Modernization	-	-	$39,000
Homeland Security Information Network	-	-	$8,360
Human Resources Information Technology	-	-	$8,814
Identity, Credentialing, Access Management	-	-	$1,000
One Net	-	-	$8,250
Programming, Budgeting, and Performance Management System	-	-	$1,395
Total Investment Elements	-	-	**$72,285**
FY 2019 Current Services	-	-	**$74,920**
FY 2019 Request	-	-	**$74,920**
FY 2018 TO FY 2019 Change	-	-	**$4,932**

Mission Support Assets and Infrastructure – PPA
Non Pay Budget Exhibits
Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
25.1 Advisory and Assistance Services	$52,379	$58,049	$10,963	($47,086)
25.2 Other Services from Non-Federal Sources	$4,194	$7,854	$8,165	$311
25.3 Other Goods and Services from Federal Sources	$2,916	$3,243	$53,309	$50,066
25.4 Operation and Maintenance of Facilities	$88	$99	$2,483	$2,384
25.7 Operation and Maintenance of Equipment	$477	$644	-	($644)
26.0 Supplies and Materials	-	$4	-	($4)
31.0 Equipment	-	$95	-	($95)
Total - Non Pay Object Classes	**$60,054**	**$69,988**	**$74,920**	**$4,932**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Mission Support Assets and Infrastructure End Items – One Net	$0	$8,250	$8,250	$0
Financial System Modernization (FSM)	$41,215	$42,233	$39,000	($3,233)
Human Resource Investment Technology (HRIT)	$4,079	$4,679	$8,814	$4,135
Programming, Budgeting, and Performance Management System	$0	$0	$4,030	$4,030
Other Costs	$14,760	$14,826	$14,826	$0
Total – Non Pay Cost Drivers	**$60,054**	**$69,988**	**$74,920**	**$4,932**

NON PAY NARRATIVE

- **Mission Support Assets and Infrastructure End Items – One Net:** The funding increase is the result of costs incurred through the contracted support of data storage and cloud migration infrastructure hardware and software management tools.

- **FSM:** DHS will invest in modernizing Component financial management systems in order to improve financial accountability and financial reporting, mitigate financial risk, and enable business processes standardization. Funds will be used to continue the implementation of financial management solution that meets the operational requirements.

- **HRIT:** Program Support Implementation for three critical Human Capital Strategic Improvement Opportunities (SIOs) including End-to-End (E2) Hiring, which will provide the capability to connect component Human Resource processing solution to the Information Security Management System (ISMS);Onboarding/Off-boarding, which will provide the capability to connect Component HR processing solution/on-boarding solution to Access Lifecycle Management; and Human Capital Data Management, which will provide the capability of data interchanges to support DHS-wide reporting for Time to Hire.

- **Programming, Budgeting, and Performance Management System:** The funding increase is the result of initiating a new project with costs incurred through contracted support for budgeting, execution, analysis/forecasting, and performance management capability.

Mission Support Assets and Infrastructure – PPA
Capital Investments Exhibits
Capital Investments

Investment *(Dollars in Thousands)*	Unique Item Identifier	Acquisition Level	Procurement/ Construction	IT/Non-IT	MAOL	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Mission Support Assets and Infrastructure End Items	-	-	-	-	-	$8,638	$14,716	$14,716
Financial Systems Modernization	024-000001080	2	Procurement	IT	Yes	$41,215	$42,233	$39,000
Homeland Security Information Network (HSIN)	024-000009102	2	Procurement	IT	Yes	$6,122	$8,360	$8,360
Human Resources Information Technology (HRIT)	024-000001226	Non-Major	Procurement	IT	Yes	$4,079	$4,679	$8,814
Programming, Budgeting, and Performance Management System	024-000000609	Non-Major	Procurement	IT	No	-	-	$4,030

Mission Support and Infrastructure End Items – Investment

Capital Investments Exhibits
Itemized Procurement – Greater than $250 Thousand

Investment *(Dollars in Thousands)*	Unique Item Identifier	Acquisition Level	Procurement/ Construction	IT/Non-IT	MAOL	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Mission Support Assets and Infrastructure End Items	-	-	-	-	-	$8,638	$14,716	$14,716

Mission Support Assets and Infrastructure End Items *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Policy, Architecture, and Governance	$1,043	-	-
Identity, Credential, and Access Management (ICAM)	$760	$815	$1,000
Customer Engagement	$546	$2,321	$2,194
Geospatial Management	$2,390	-	-
DHS Data Framework	$2,930	$3,330	$3,272
Common Operating Picture (COP)	$969	-	-
Homeland Security Information Network (HSIN)	$6,122	$8,360	$8,360
One Net		$8,250	$8,250
TOTAL	**$14,760**	**$23,076**	**$23,076**

FY 18 & 19 are budget estimates and may change with actual execution
HSIN is displayed here as part of the OCIO budget, but is provided as a separate investment below.

Identity Credential and Access Management (ICAM)

Investment Description:
This investment funds capabilities that provide mission delivery and management support targeted to achieve the DHS Strategic Plan, FY 2016 – 2019 Goal: Use innovative technology and platforms in the most cost-effective and secure way to position the Department as a digital communication leader; adopt a "build once, use many" model for development on the common content management system (CMS) platform. Currently, DHS is working to have consistent, formal policies, processes, procedures, and technological capabilities that ensure "trusted relationships" across the DHS Enterprise, among its Component organizations, or within the mission domain of homeland security among its operational partners necessary for the sharing of "homeland security information". Although DHS has made great strides in enterprise-wide capabilities assuring access to DHS resources (logical or physical), work remains. For example, DHS reached 99% compliance for privileged and unprivileged user mandatory Personal Identity Verification (PIV) usage, but has to close the gap on remote user's mandatory use of PIV, and

significant work remains on PIV enabling Mission Essential Systems, Financial Systems and High Valued Assets. In addition, DHS made great progress during the 2015 CyberSprint and will build on that success to realize the full potential of the Continuous Diagnostics and Monitoring (CDM) Phase II program. Finally, two key capabilities, Access Lifecycle Management (ALM) and Derived PIV Credentials (DPC) are approaching initial operating capability (IOC). These capabilities are in high demand and need continued investment to reach full potential.

The ICAM investment closes these performance gaps by creating capabilities that employ an information access management approach that controls access to data; provides directory services incorporating protections for individuals' privacy and civil liberties, and strong mechanisms to enhance accountability and facilitate oversight; and includes audit, authentication, and access control across the DHS Enterprise and within the mission domain of homeland security. Continued investment will ensure that the Department takes another step towards closing access control audit requirements and strong mobile authentication.

By failing to adequately resource this investment, Department-wide efforts for the implementation and operations of ICAM capabilities not realize its full potential and the opportunity to build on its many successes will be missed or delayed. The Department will continue to experience limited integrated ICAM capability and functionality necessary for meeting the full spectrum of ICAM mandates, achievement of efficiencies, and benefits to overall mission performance.

Justification
The FY 2019 President's Budget includes $1.0M for the ICAM end item, which will be used for the following:
1. Increased protection of personally identifiable information (PII) by securing authentication credential, which is accomplished by eliminating use of username and password for network authentication.
2. Increased security, which correlates directly to reduction in identity theft, data breaches, and trust violations. Increased efficiency and productivity through providing self-service access request and automation of approval workflows and provisioning activities. Increased security posture from prompt detection and removal of access acquired through unapproved channels and increased situational awareness, and visibility of the entire access lifecycle.
3. Compliance with laws, regulations, and standards (e.g. HSPD-12, OMB Memorandum 11-11 and the National Institute of Standards and Technology (NIST) Special Publication 800-157) as well as resolution of issues highlighted in Government Accountability Office (GAO) reports of DHS progress.
4. Reduced costs through the elimination of redundancy, both through DHS consolidation of processes and workflow and the provision of government-wide services to support ICAM processes.
5. Improved interoperability, specifically between agencies using PIV credentials along with other partners carrying PIV-interoperable or third party credentials that meet the requirements of the federal trust framework.
6. Enable sensitive data to be securely accessed from mobile devices without the use of smart card readers.

DHS Access, which includes both Access Lifecycle Management (ALM) and Derived PIV Credentials (DPC), generates a potential total cost avoidance of $115.2M from FYs 2017-2021 by establishing an enterprise service with efficiencies that reduce manual processes, reduce duplicate collection of PII, increase user productivity, increase the DHS security posture, enable secure mobile access, and integrate with other critical DHS priorities such as Continuous Diagnostics and Mitigation (CDM). The cost avoidance will be realized once the full operating capabilities are in production and enterprise adoption hits critical mass.

FY 2017 Planned Key Milestone Events
- Milestone 1 – ALM service in production IOC
- Milestone 2 – Other Government Agency Validation Services IOC in DHS HQ
- Milestone 3 – Increase Trusted Identity Exchange Data providers and Component consumers On-boarded – FY 2017 target - 7 attribute consumers
- Milestone 4 – Improved interoperable access to applications across Components by joining 10 applications to AppAuth

FY 2018 Planned Key Milestone Events
- Milestone 5 – ALM Release 3 and 4 (include additional application onboarding to remediate audit findings)
- Milestone 6 – Other Government Agency (OGA) PIV expand capability to other Component users and other use cases
- Milestone 7 – Complete Dev and Test environments for AppAuth services for both data centers and all Components.
- Milestone 8 – Complete Venafi application roll-out to remaining components.
- Milestone 9 – Derived Credential implementation of a Mobile Provisioning Service (MPS) leveraging additional Mobile Device Managers

FY 2019 Planned Key Milestone Events
- Milestone 10 – ALM (Two major releases) Expand number of applications onboarded; Implement enhancements to automate additional business processes
- Milestone 11 – OGA Validation Services – Expand use cases to include PIV I
- Milestone 12 – AUTHaaS (AppAuth) Complete O365 implementation and migration to Windows Server 2016
- Milestone 13 – Continuous Diagnostics and Mitigation Phase 2 – Support full O&M and ensure performance metrics are valid and on target
- Milestone 14 – Public Key Infrastructure Management Authority – Support completion of CA5 implementation

Customer Engagement

Investment Description:
This investment allows for the rapid delivery of high-quality and secure applications and services for the DHS Headquarters. This funding supports customer engagement for business process improvement and small application development necessary to improve management functions, in particular focused on the Executive Secretary functions and integration of capability across the Management Lines of Business (LOB) using existing enterprise platforms (Business Intelligence, Customer and Relationship Management, SharePoint, and Web Content Management).

This funding supports a contract which allows for a small set of developers and business analysts to proactively work issues, develop solutions, prepare lessons learned, manage code and template libraries; and manage the overall intake process for application development of customer funded or sponsored projects. Through this effort, OCIO will be able to build and delivery small applications in weeks or months in support of fast moving requirements. The Customer Engagement activity works to improve application and service delivery and to strengthen the security of the small applications. Projects that have benefitted from this support include Management Directories tasking and document management system, and the DHS Executive Secretary's pilot for a replacement of the enterprise tasking and document management system.

Justification

The FY 2019 President's Budget includes $2.2M for the Customer Engagement. This important activity ensures that OCIO Information Sharing and Services Office (IS^{2}O) has the expertise and capabilities required to address DHS priorities for the quick identification, development and implementation of effective, efficient and reusable business solutions for the administration of the DHS Management Directorate and the greater DHS management community.

Funding the Customer Engagement activity will enable the DHS OCIO to build a small application and business process improvement strategy that takes full advantage of current IT best practices, internal services, and will be able to react quickly to the evolving and future needs of DHS' business administration goals. This will include the delivery of an Initial Operating Capability for an integrated tasking and document management for across the MGMT lines of business and an approach to deploy similar capabilities across HQ entities.

Without funding and an enterprise approach to small application development, the number of small applications developed outside of OCIO will result in increased inefficiencies across DHS Headquarters and may result in increased security and data privacy vulnerabilities.

FY 2017 Planned Key Milestone Events
- Milestone 1 – Successfully delivered a framework for modernizing all MGMT and DHS Leadership correspondence tracking management system for DHS Headquarters.
- Milestone 2 – Improved the Department's ability to respond to Congressional inquiries.
- Milestone 3 – Provided data integration across OCHCO, OCIO, the Office of the Chief Procurement Officer, and OCRSO with reporting and data analysis system known as the Management Cube. 4 planned data integration across LOBs including integration of OCHCO workforce planning outputs with financial costs of employees from OCFO for budget planning and programing.

FY 2018 Planned Key Milestone Events
- Milestone 4 – Deliver a modern correspondence tracking management system, retire the current outdated and end of life system used by DHS Leadership.
- Milestone 5 – Deploy 5-7 small applications or SharePoint customizations to answer priority service requests from the USM and DHS Leadership.

FY 2019 Planned Key Milestone Events
- Milestone 6 – Consolidate Web Content Management (WCM) capabilities to more efficient and less expensive cloud platform and expand the use of Business Intelligence as a Service (BIaaS) platform capabilities to additional mission areas across the Department.
- Milestone 7 – Begin transition of collaboration applications from on premise SharePoint as a Service (SPTaaS) and Customer Relationship Management as a Service (CRMaaS) platforms to commercial cloud-based Software as a Service (SaaS) platform.
- Milestone 8 – Successfully develop a reusable Service Maturity Road Map following Capability Maturity Model Integration (CMMI) best practices and implement across all EPSS Services focusing on Program Management, Service Management, Vendor Management and Customer Management

DHS Data Framework (DF)

Investment Description:
FY 2019 PC&I funding for the FY 2019 Data Framework (DF) will provide development and implementation support for the DF capabilities, services, systems, platforms, infrastructure, configured software, and tools in both the unclassified and classified environments. The DHS DF provides an information-sharing platform in which homeland security intelligence analysts and mission operators have controlled, near real-time access to consolidated homeland security data on classified and unclassified environments in a manner consistent with applicable law and policy while protecting individual's privacy, civil rights, and liberties.

Justification
The FY 2019 PC&I funding of $3.3M will 1) support the development and implementation of a continuously evolving environment that enables the DF Program to provide mature IT integration capabilities that focus on management and maintenance of IT assets, and 2) support the secure rapid-sharing of information that is timely, accurate and reliable in support of enterprise mission capabilities. Collectively, these enhancements will:
- Mature the DF Program's IT service processes and activities including critical linkages ranging from systems development and testing, and delivery management of changes to the system and infrastructure to support end users
- Procure, install, and configure applications and platform component management to enable maximized performance and alignment with required continuity and system security compliance activities as changes are made to the system and capabilities mature.
- Provide high quality mission operator end user support through process management, knowledge management, documentation, and maximizing customer satisfaction

FY 2017 Planned Key Milestone Events
- Milestone 1 – Developed data quality/data management release
- Milestone 2 – Upgraded DF software capabilities/implement security patches
- Milestone 3 – Maximized the use of existing DF Infrastructure
- Milestone 4 - Implemented unclassified search capability

FY 2018 Planned Key Milestone Events
- Milestone 5 – Implement entity resolution capability. This service supports the process of identifying relationships between person entities within and across disparate data sets.
- Milestone 6 – Provide disaster recovery assistance

FY 2019 Planned Key Milestone Events

- Milestone 7 – Support recent immigration-related Executive Orders with emphasis on immigration, screening, and Person Centric Identity Management (PCIM). Specifically, accelerate the ingest and availability of four key U.S. Citizenship and Immigration Services and for U.S. Immigration and Customs Enforcement datasets (CLAIMS 3 & 4; CIS, EID); augment operational stability of the DF infrastructure; support unclassified use cases for mission operators performing screening and vetting activities.
- Milestone 8 – Provide disaster recovery instance
- Milestone 9 – Provide visualization & analytics
- Milestone 10 – Move additional DF datasets to external partner organization

Common Operating Picture (COP)

Investment Description

The purpose of the COP program is to support the DHS mission of responding to threats and hazards to the Nation by collecting, sharing and displaying multi-dimensional information that facilitates collaborative planning and responses to these threats. The COP program provides the NOC an automated tool that allows data ingestion, data analysis, data sharing and alerts. It addresses the challenges in the expanding information environment by harnessing information and rapidly finding and applying the relevant contextual relationships needed to determine the implications of this information. This situational awareness capability, utilized by NOC, supports decision-makers such as the White House, DHS Secretary and Deputy Secretary, DHS Operations leadership as well as other key staff at the Federal, state, tribal, and local levels.

Justification

The FY 2019 President's Budget does not provide new funds for this project.

FY 2017 Planned Key Milestone Events

- Milestone 2 - HSDN COP Pilot Capability
- Milestone 3 - HSDN COP Initial Operational Capability
- Milestone 4 - RFI on C-LAN Initial Operational Capability

FY 2018 Planned Key Milestone Events

- N/A

FY 2019 Planned Key Milestone Events

- N/A

Investment Description

The One Net network represents the Department's full-scale move toward a consolidated information technology infrastructure which supports the cross-organizational missions of protecting the Homeland, deterring crime, detecting and countering threats, responding to natural disasters and myriad other responsibilities. This network implements the DHS CIO's vision of "One Infrastructure," by unifying disparate Component information technology networks, platforms, and services into a set of enterprise-wide IT Services and serves as a controlled gateway for Department level authentication and an authorized data exchange with other federal agency networks. This technology infrastructure and its supporting services provides network segmentation between Components to protect the various categories of controlled unclassified and classified information and streamlines appropriate sharing and discovery of information within the Departments and associated stakeholders.

The following are representative hardware and software modernizations necessary to ensure a future ability to meet customer and mission demands:
- Network infrastructure equipment for Policy Enforcement Point enhancements and optimization
- Enhance network interface to cloud service providers
- Upgrade and enhance network infrastructure

Justification

The FY 2019 President's Budget includes $8.3M to perform technical and security modernization to One Net. The One Net program supports immediate and real time mission requirements for secure and reliable data exchange and it is our transport for classified traffic. The upgrades sustain federal security and OMB mandates for Trusted Internet Connection (TIC) 2.0 compliance. Additional funding for the One Net program will allow DHS to continue modernizing the core network infrastructure, provide a modernized infrastructure to support Cloud migration and enhance and optimize network performance to meet emerging global mission needs – mindful of information security, cost of ownership, reliability, individual needs, and user satisfaction.

Without a program to continuously modernize the technology and services environment the underlying infrastructure would reach End of Life (EOL) and DHS would be vulnerable to security, performance, operations reliability and availability issues. Furthermore, DHS would be placing mission essential tasks at risk due to deterioration of the core integration infrastructure. Finally, the Department would be limited in pursuing and deploying future network efficiencies and unable to support increased Department and Component mission needs as mission services are migrated to the Cloud.

Impacts to Performance

Without funding to support modernization, there would be an adverse impact in OneNet's ability to provide reliable data sharing services to supported users resulting from increased latencies caused by circuit/bandwidth reductions and/or resizing. The foundational core of the network and application infrastructure (WAN, Internet, Remote Access) would be negatively impacted, resulting in DHS inability to continue to meet secure data sharing needs resulting from expanded global missions.

Without modernizing elements of the infrastructure and components that are reaching End of Life (EOL) support, DHS data exchange will be exposed to security vulnerabilities while users will experience increased network outages and latency. Furthermore, DHS will be limited in employing future network efficiency opportunities, unable to support increased Department and Component mission needs as mission services are migrated to the Cloud.

Delaying or ignoring technical modernization and servicing of end of life equipment will jeopardize the ability to provide appropriate and timely access and information sharing for other Federal, state, local, and tribal organizations and inherently impact DHS' ability to support mission needs. Specifically, this will result in equipment failures, performance delays, poor user experience, security vulnerabilities, and the inability to support mission users. The OneNet program supports immediate mission requirements for secure and reliable data exchange; however, without proper modernization of the core infrastructure it will succumb to security vulnerabilities, failure to comply with user service agreements and the inability to support a single consistent governance model centrally administered by the OCIO, with well-understood publicized and enforced policies and standards.

FY 2017 Key Milestone Events
- N/A

FY 2018 Planned Key Milestone Events
- Milestone 1 - OneNet core infrastructure stabilization completed
- Milestone 2 – Deliver OneNet core infrastructure security enhancements to facilitate secure interconnectivity to multiple cloud service providers (CSPs)
- Milestone 3 – Conduct study to redesign and re-architect OneNet to the next generation network

FY 2019 Planned Key Milestone Events
- Milestone 4 – Upgrade Network infrastructure equipment for Policy Enforcement Point enhancements and optimization
- Milestone 5 – Enhance network interface to cloud service providers
- Milestone 6 – Upgraded and Enhanced network infrastructure

Geospatial

Investment Description
The DHS GII provides DHS Components, Operation Centers, Joint Task Forces, Fusion Centers and Federal, state, local, tribal, and territorial (FSLTT) mission partners a secure and reliable Sensitive but Unclassified (SBU)-level platform for hosting geospatial technology and information required by DHS mission partners for geospatial analysis, visualization, mapping, and collaboration on diverse sets of mission critical data.

Justification
No funds are included in the FY 2019 President's Budget for this project.

FY 2017 Planned Key Milestone Events
- Milestone 1 – Implemented Information Security Virtual Machine (ISVM) Security Patches
- Milestone 2 – Enhanced server software and analytic capabilities
- Milestone 3 – Upgraded Server Hardware

FY 2018 Planned Key Milestone Events
- N/A

FY 2019 Planned Key Milestone Events
- N/A

Financial Systems Modernization – Investment

Capital Investments Exhibits
Procurement/Acquisition Programs

Financial Systems Modernization (FSM)
Procurement, Construction, and Improvements Funding

Investment *(Dollars in Thousands)*	Unique Item Identifier	Acquisition Level	Procurement/ Construction	IT/Non-IT	MAOL	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Financial Systems Modernization	024-000001080	2	Procurement	IT	Yes	$41,215	$42,233	$39,000

Investment Description

DHS is in the process of modernizing its outdated legacy financial management systems to overcome current functionality challenges, support strong integrated internal controls, and enhance efficiency and security. The FSM program supports the DHS clean audit opinion and clean internal control over financial reporting opinion.

With $39.0M in the FY 2019 President's Budget, DHS is continuing to invest in modernizing Component financial management systems in order to improve financial accountability and financial reporting, mitigate system support, security, and financial risks, and enable business processes standardization.

Funds will be used to continue the implementation of financial management solution that meet the operational requirements for CWMD (formerly DNDO), the Transportation Security Administration (TSA), and USCG. The implementation will include infrastructure and user licenses, system design and development, project coordination tasks as well as system infrastructure costs.

Justification

The FSM initiative improves DHS's ability to provide complete, accurate, and useful financial information to internal leaders and external stakeholders through modernized financial systems and expanded business intelligence capabilities. Better systems will translate into better management of the Department's resources, more efficient financial operations, and improvements in its ability to provide timely and accurate reporting – all of which promote efficient stewardship of taxpayer dollars.

CWMD went live with the Oracle Federal Financial (OFF) solution offered by the Department of Interior's Interior Business Center (DOI IBC) in November 2015, and the Contract Lifecycle Management (CLM) solution in April 2016. CWMD continues to successfully use the system, which has provided CWMD integration between procurement and contract management; a Risk and Compliance (GRC) tool that that allows for the ability

to exercise greater internal control over financial operations and reporting; and improved reporting capabilities so users are better able to search the data in the solution which provides them the capability to monitor transactions from initiation to conclusion. The investment made thus far has resulted in a standardized financial management solution seamlessly integrated with asset and acquisition modules that will provide the baseline system for TSA and USCG, and is already significantly benefitting CWMD.

Since the decision to transition the solution, DHS has implemented program management improvements. The improvements include changing from individual component projects to a single initiative, which has streamlined decision-making. The Joint Program Management Office (JPMO) provides centralized program governance. The organizational structure of the JPMO provides single points of contact to communicate directly with the system integrator. DHS has also established a direct relationship with the current software vendor, Oracle, which has resulted in greatly improved response time for solving production issues.

In FY 2018, DHS will migrate the entire solution, including CWMD's operational system, to a private cloud in a commercially owned and operated data center (DHS Data Center 2). In addition, DHS will acquire a new system integrator to continue work migrating CWMD to the new solution, and resuming the implementation for TSA and USCG.

In FY 2019, DHS will complete TSA and continue USCG implementations. DHS MGMT will assist the Components in funding items and tasks such as base requirements development, configuration and design work, data migration and conversion, the first year of software licenses, basic organizational change management and training, user acceptance testing, and quality assurance and contractor support.

DHS Financial Systems Modernization *(Dollars In Thousands)*	FY 2017 Enacted	FY 2018 Presidents Budget[1]	FY 2019 President's Budget
USCG	$6,467	$8,797	$7,697
TSA	$23,881	$14,430	$15,439
CWMD	$5,161	$10,679	$4,272
Cross-Cutting Support	$5,706	$8,327	$11,592
TOTAL	**$41,215**	**$42,233**	**$39,000**

[1] FY 2018 & 2019 are budget estimates and may change with actual execution. FY 2018 amounts do not reflect the breakout displayed in the FY 2018 Congressional Justification, but are a reflection of the currently anticipated distribution.

DHS Financial Systems Modernization Detailed Breakout (Dollars In Thousands)	FY 2019 President's Budget
USCG	**$7,697**
Infrastructure Licenses	$1,569
Solution design, development, and deployment Support	$6,128
TSA	**$15,439**
User Licenses	$3,983
Infrastructure Licenses	$736
Solution design, development, and deployment Support	$10,720
CWMD	**$4,272**
Operation and Support	$3,957
Infrastructure licenses	$315
Cross-Cutting Support **	**$11,592**
Program management, quality assurance, and design support	$11,592
Total	**$39,000**

Operational Impact

Modernization of the DHS financial systems is critical to sustaining progress in financial management at DHS, maintaining a clean audit opinion, and supporting financial operations. By closing capability gaps, DHS will be able to better manage its resources, provide Department-level information more quickly in order to support critical decision making, promote good business practices through the standardization of processes and data where possible, and allow CWMD, TSA, and USCG to focus on their core missions in FY 2019 and beyond. Performance improvement opportunities and benefits from FSM include:

- Integration between Financial, Acquisition, and Asset Management systems to reduce dual entry, prevent reconciliation errors, and promote efficiency in DHS business operations.
- Leverage Business Intelligence/Analytics tools, where appropriate, to ensure that decision makers are using consistent, timely data and to reduce overall costs by minimizing duplicative efforts
- Common Mixed Systems/Services – a reduction to the number of separate solutions to decrease overall licensing and maintenance costs
- Performance Measurement – Improved monitoring and reporting of financial management accomplishments and progress towards pre-established goals

FY 2017 Planned Key Milestone Events

- Milestone 1 – Completion of an Alternatives Analysis for the FEMA.
- Milestone 2 – The U.S. Secret Service to complete Oracle upgrade to their TOPS financial system.

- Milestone 3 – Establishment of a DHS Headquarters level Joint Program Management Office (JPMO), with DHS and Component personnel, to better lead the FSM program.

FY 2018 Planned Key Milestone Events
- Milestone 4 – Complete implementation of Release 3.0 for the TSA and CWMD.
- Milestone 5 – Transition existing solution from DOI/IBC data center to new hosting provider.
- Milestone 6 – Acquire new system integrator to work towards TSA and USCG implementation, and stabilization of CWMD.

FY 2019 Planned Key Milestone Events
- Milestone 7 – Complete the TSA implementation. Planned go-live Q1 FY 2020.
- Milestone 8 – Continue USCG implementation. Planned go-live Q1 FY 2021.

Overall Investment Funding

	Prior Years	**FY 2017**	**FY 2018**	**FY 2019**
Operations and Support				
Procurement, Construction, and Improvements		$41,215	$42,233	$39,000
Research and Development				
Project Funding	$142,364	$41,215	$42,233	$39,000
Obligations	$119,888	$26,419	$8,413	
Expenditures	$119,888	$26,419		

Contract Information (Current/Execution Year, Budget Year)

Contract Number	**Contractor**	**Type**	**Award Date (mo/yr)**	**Start Date (mo/yr)**	**End Date (mo/yr)**	**EVM in Contract**	**Total Value**
HSHQDC-14-X-00216	DOI/IBC	FFP	9/6/2014	9/6/2014	1/12/2018		$120M
HSHQDC-15-J-00015	TestPros, Inc	FFP	1/12/2016	1/12/2016	1/11/2018		$4M
HSHQDC-12-F-00063	BAE	T&M	5/15/2017	5/15/2017	1/15/2018		$10.5M
HSHQDC-16-F-00052	Kearney	T&M	5/1/2016	5/1/2016	5/31/2018		$4.3M

Significant Changes to Investment since Prior Year Enacted

In April 2016, IBC informed DHS that it could not deliver a fully auditable solution for TSA in Q1 of FY 2017 as planned. IBC informed DHS that it would also not be able to complete the USCG implementation as planned, and that it could not support further discovery phase activities with ICE and their customer Components.

In January 2017, DHS made a decision to terminate the partnership with IBC. DHS will transition the current solution to a new hosting provider in FY 2018 and will then continue the system implementations for TSA and USCG in FY 2019.

Investment Schedule

Description	Design Work		Project Work	
	Initiated	Completed	Initiated	Completed
FY 2017				
CWMD went live with the IBC Oracle Federal Financial system combined with the procurement solution.	9/5/2014	3/16/15	12/31/2015	11/30//2016
Complete a global configuration and RICE-W phases for CWMD.	9/5/2014	3/16/16	12/31/2015	11/30//2016
FY 2018				
Complete the testing and mock conversions planned for TSA and USCG with IBC.	N/A	N/A	5/1/2017	9/30/2017
Establishment of JPMO.	9/30/2016	12/30/2016	1/15/2017	9/30/2018 (Planned)
Complete the testing and mock conversions planned for TSA and USCG with IBC.	N/A	N/A	5/1/2017	9/30/2017
FY 2019				
Complete TSA user training.	1/30/2017	4/30/2018	TBD	10/31/2019 (Planned)
TSA go-live at the new hosting site.	10/1/2018	12/31/2018	TBD	10/31/2019 (Planned)
CWMD achieves full operating capability.	N/A	N/A	10/1/2016	10/31/2018 (Planned)

Human Resources Information Technology (HRIT) – Investment

Capital Investments Exhibits

Procurement/Acquisition Programs

Human Resources Information Technology (HRIT)
Procurement, Construction, and Improvements Funding

Investment *(Dollars in Thousands)*	Unique Item Identifier	Acquisition Level	Procurement/ Construction	IT/Non-IT	MAOL	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Human Resources Information Technology (HRIT)	024-000001226	Non-Major	Procurement	IT	Yes	$4,079	$4,679	$8,814

Investment Description

The HRIT portfolio is a collection of IT programs, projects, and initiatives with the goal of improving HR responsiveness, minimizing errors, creating efficiencies and providing decision makers with visibility to the DHS workforce.

The FY 2019 HRIT PC&I request of $8.8M will support approved HR enterprise projects and services, strategic sourcing and investment planning. The funds would be used to initiate efforts in Human Capital Data Management, as well as begin addressing requirements in many of the remaining Strategic Improvement Opportunities (SIOs).

The HRIT Advisory Team re-prioritized the list of SIOs from the Human Capital Segment Architecture Blueprint on March 23, 2016, which was confirmed by the HRIT Executive Steering Committee (ESC) on March 29, 2016. End to End (E2E) Hiring was selected as the highest priority of the remaining SIOs. On-boarding/Off-boarding and Human Capital Data Management activities were also identified as critical to moving the DHS Human Capital environment forward. Finally, the Department plans to migrate away from the Performance and Learning Management System (PALMS) starting in FY 2018; the migration will be a multi-year effort.

Justification

The FY 2019 funding increase will support development and implementation of critical Human Capital SIOs including E2E Hiring, Onboarding/Off-boarding, Human Capital Data Management, and Performance Management allows for potential migration costs to a different learning management system(s). This funding will allow the Human Capital community to develop a Performance Management (PM) System, identify opportunities for development/implementation of a Learning Management (LM) System which will improve responsiveness and cost-effectiveness of the learning and professional development opportunities for DHS personnel; increase effectiveness and efficiency of training design, delivery and administration; and increase Component LM and PM visibility. Investment in Human Capital SIOs will better equip Components in all aspects of Human Capital

management – particularly seeking to improve end to end hiring, data management and sharing, on and off-boarding processes, learning, performance and HR document management. These improved, efficient systems will enable Components to focus more time on their core mission areas.

OCHCO detailed breakout (PCI):	FY 17 Enacted	FY18 President's Budget	FY19 President's Budget
Human Resource Information Technology	**$4,079**	**$4,679**	**$8,814**
SIO 1 - Talent Acquisition	$250		
SIO 2 - Workforce Planning			$1,004
SIO 3 - Security Clearance / Background Investigation		$50	
SIO 4 - Learning Management			$1,517
SIO 5 – Data Management & Sharing – Enterprise HC Reporting and Analytics	$41	$4,000	$3,406
SIO 6 - On-boarding / Off-boarding		$175	$125
SIO 7 - Performance Management			$1,212
SIO 8 - HR Document Management – ER/LR Case Management			$1,200
SIO 9 - Payroll Action Processing		$345	
PALMS Reqs	$3,788		
Security			$350
Other SIO Priorities		$109	
NOTE: FY 18 & 19 are budget estimates and may change with actual execution. FY 18 amounts do not reflect the breakout displayed in the Congressional Justification, but are a reflection of the currently anticipated distribution.			

The FY 2019 President's Budget includes resources to implement solutions for the following Human Capital SIOs:
- SIO 2: End-to-End Hiring: Workforce Planning: Provide manpower models and systems to formally document DHS-wide manpower requirements and funded positions for all DHS Components. A resulting database will provide a "system of record" that documents funded positions to facilitate end-to-end hiring, while linking personnel expenditures to the major department-wide missions and organizations they support. The additional funding will seek to connect the DHS personnel security system, ISMS, with the Human Resource Management Systems used to process DHS applicants.
- SIO 4: Learning Management: Learning Management is the creation and delivery of learning resources and opportunities increasing the employees' capacity to successfully perform in their roles and advance their careers.

- SIO 5: Data Management and Sharing – Enterprise HC Reporting and Analysis. Develop a common model and standardized information exchange to capture the appropriate time-to-hire information for each of the DHS Components; implement the exchange of data from Components into the Human Capital Analytics Intelligence System (AXIS); create and test reports for tracking the time-to-hire across all DHS Components; implement a production system for reporting to OMB, and other oversight bodies.
- SIO 6: On-boarding Process & Off-boarding Process. Document the performance expectations, business processes, data requirements, and systems used for on-boarding and off-boarding employees and contractors at each DHS Component. Identify improvement initiatives, including design and implementation of information exchanges, to connect the systems used to facilitate the processes. Initial focus will be on the security process and the use of Access Lifecycle Management (ALM) to ensure that once 'Enter on Duty' data is assigned, a DHS employee will have a DHS PIV card email account. This allows for access to systems, such as PALMS, upon arrival at DHS, and ensures that access is terminated when employees leave DHS.
- SIO 7: Performance Management: systematic process by which an agency involves its employees, as individuals and members of a group, in improving organizational effectiveness in the accomplishment of agency mission and goals. This includes, but is not limited to, setting standards and appraisals.
- SIO 8: HR Document Management – Employee Relations/Labor Relations (ER/LR) Case Management. Consolidate available data from current systems to meet the reporting needs of the Department and its Components. Establish requirements and identify appropriate ER/LR tracking systems, including document management systems, if feasible, that Components can acquire. Ensure data integrity from each system and continue reporting requirements.

Operational Impact

The additional funding will allow DHS Human Capital to jumpstart the priorities identified by the HRIT Advisory Team and confirmed by the HRIT ESC.

FY 2017 Key Milestone Events
- Milestone 1 - End-to-end Hiring/Security Classification and Background Investigation: Complete development of project plan and requirements to implement solution to integrate HR systems to ISMS.
- Milestone 2 - Data Management and HC Reporting: Complete development of a project plan and requirements to implement solution to provide time-to-hire reporting across DHS.
- Milestone 3 - Onboarding/Offboarding: Complete development of a project plan and requirements to implement solution to connect component HR systems with ALM.

FY 2018 Planned Key Milestone Events
- Milestone 4 - End-to-end Hiring/Security Classification and Background Investigation: Implement capability to connect component HR processing solutions to ISMS.
- Milestone 5 - Data Management and HC Reporting: Implement data interchanges to support DHS-wide reporting for time-to-hire.
- Milestone 6 - Onboarding / Offboarding: Implement capability to connect Component HR onboarding solution to ALM data.

FY 2019 Planned Key Milestone Events

- Milestone 7 (SIO 2) – Workforce Planning: Identify and obtain shared service or system for enterprise implementation..
- Milestone 8 (SIO 4) – Learning Management: Complete PALMS implementation; work with Chief Learning Officer Council (CLOC) to ensure EHRI, SF-182 reporting, and other requirements for DHS components; develop and implement information exchanges to connect the learning management systems to other necessary human capital information systems.
- Milestone 9 SIO 5) – Enterprise Information Environment: Develop common model and standardized information exchange to capture the appropriate time-to-hire information for each of the DHS Components, implement the exchange of data from components into the Human Capital Analytics Intelligence System (AXIS), create and test reports for tracking the time-to-hire across all DHS Components, and implement a production system for reporting to OMB..
- Milestone 10 (SIO 7) – Performance Management: Procure shared service solution(s) for follow-on performance management capabilities..

Overall Investment Funding

	Prior Years	**FY 2017**	**FY 2018**	**FY 2019**
Operations and Support		$5,522	$5,027	$5,027
Procurement, Construction, and Improvements		$4,079	$4,679	$8,814
Research and Development				
Project Funding	$187,791	$9,601	$9,706	$13,841
Obligations	$121,289	$2,190	$0	
Expenditures	$121,289	$1,792	$0	

Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Type	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
TBD	Ambit	Firm Fixed Price	9/2017	9/2017	9/2018	0	$1,575
N/A	DHS Enterprise Services	Customer Coordination Form	6/2017	6/2017	5/2018	0	$350
TBD	VIP	Firm Fix Price	6/2017	6/2017	12/2017	0	$350
TBD	TBD	Firm Fix Price	TBD	1/2019	12/2019	0	$1,500
N/A	DHS Enterprise Services	Customer Coordination Form	6/2018	6/2018	5/2019	0	$350
TBD	TBD	TBD	TBD	1/2019	12/2019	TBD	$2,829

Significant Changes to Investment since Prior Year Enacted
In FY 2016, the HRIT portfolio was re-baselined to focus on 9 SIOs, and the Human Capital Segment Architecture was updated to reflect those changes. One major action from the re-baselining of the SIOs was to provide project scopes, schedules and costs for each of the SIOs. The HRIT Program awarded a support services contract in FY 2016 with an optional year for projects under the HRIT Portfolio and the related program operations. This contract is allowing the HRIT Program to plan the approved SIO's according to industry standards, while also completing GAO and Congressional mandates. The result of this initiative is a series of well-planned projects that strengthen the technology deployed to the Human Capital community across DHS.

In FY 2017, the HRIT Program began investing in activities in support of SIO 1: End-to-End (E2E) Talent Acquisition, and SIO 5: Human Capital Data Management. The HRIT program is currently in its planning phase of the acquisition lifecycle, with the goal of implementing SIO 3: End-to-End (E2E) II, SIO 5: Human Capital Data Management, and SIO 6: Onboarding/Off-boarding in FY 2018.
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Homeland Security Information Network– Investment

Capital Investments Exhibits
Procurement/Acquisition Programs

Homeland Security Information Network
Procurement, Construction, and Improvements Funding

Investment *(Dollars in Thousands)*	Unique Item Identifier	Acquisition Level	Procurement/ Construction	IT/Non-IT	MAOL	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget
Homeland Security Information Network (HSIN)	024-000009102	2	Procurement	IT	Yes	$6,122	$8,360	$8,360

Investment Description
HSIN provides an information sharing platform that connects all homeland security mission partners. HSIN's stakeholders are comprised of Federal, state, local, tribal, or territorial (FSLTT), International and Private Sector officials engaged in law enforcement, emergency response, incident management, critical infrastructure protection, immigration control, and other homeland security missions. HSIN supports the implementation of the DHS Operational Information Sharing Environment through an integrated, appropriately resourced homeland security information sharing platform; continuously improving the users experience by improving the flow of information among all stakeholders; and implementing effective knowledge management strategies that support a secure access for actionable and discoverable information. HSIN is a DHS Mission Essential system that provides a secure and trusted national platform that enables Sensitive but Unclassified (SBU) information sharing and analysis.

Justification
For over 10 years, HSIN has been the DHS target portal for SBU information sharing with partners across all jurisdictions and mission areas. Since 2010, thirteen portals have been consolidated onto the HSIN platform saving the Department millions each year. These users depend on HSIN for their daily information sharing and also use HSIN to support their information sharing and collaboration during major exercises, events, and incidents. The HSIN program provides best practices to support planning and operations for every major national level security event. The HSIN Exchange tool supports requests for information across all fusion centers and the Terrorist Screening Center. Other users have incorporated HSIN into their operations for collaboration and communication. The program is working to reduce operating costs while at the same time increasing the user base and federating with other information sharing platforms.

FY 2017 Key Milestone Events
- Milestone 1 – Set up HSIN Cloud Services with Amazon Web Service
- Milestone 2 – Complete full migration of the HSIN system to the Cloud.

FY 2018 Planned Key Milestone Events
- Milestone 3 – Complete process improvements and support procedures for the HSIN Cloud Solution.
- Milestone 4 – Conduct operations and support activities for the HSIN Cloud Investment.
- Milestone 5 – Plan for the SharePoint software upgrade
- Milestone 6 – Plan for the Identity Credential and Access Management (ICAM) software upgrade

FY 2019 Planned Key Milestone Events
- Milestone 7 – Continue improvements with HSIN Exchange
- Milestone 8 – Continue Federation and Interoperability with other systems
- Milestone 9 – Implement the SharePoint upgrade
- Milestone 10 – Begin to implement the ICAM upgrade

Overall Investment Funding

	Prior Years	**FY 2017**	**FY 2018**	**FY 2019**
Operations and Support		$17,957	$14,614	$14,792
Procurement, Construction, and Improvements		$6,122	$8,360	$8,360
Research and Development				
Project Funding	$361,509	$22,534	$24,637	$23,152
Obligations	$343,283	$13,998	$1,283	
Expenditures	$322,755	$7,142	$1,069	

Contract Information (Current/Execution Year, Budget Year)

Contract Number	Contractor	Type	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSHQDC-13-F00153	Arc Aspicio (c)	FFP	09/13	Sep 26, 2013	Sep 25, 2018		16,658
HSHQDC-13-J-00214	Hillmer	FFP	07/13	Jul 22, 2013	Jul 21, 2018		5,744
HSHQDC-15-J-00282	PCI Strategic Management LLC	FFP/ Time and Materials	07/15	Jul 23, 2015	Aug 22, 2019		2,192
HSHQDC-16-F-00080	Java Productions Incorporated	Time and Materials	07/16	Jul 26, 2016	Mar 31, 2017		8,535
HSHQDC-13-D-E2075	SEVATEC	FFP/ Time and Materials	08/16	Aug 22, 2016	Feb 28, 2018		9,569
HSHQDC-17-F-00025	Easy Dynamics Corporation	Time and Materials	02/17	Feb 21, 2017	Feb 20, 2018		5,532
HSHQDC-15-F-00009	JPI	FFP/ Time and Materials	11/14	Nov 28, 2014	Nov 27, 2017		14,067

Significant Changes to Investment since Prior Year Enacted

HSIN procured Amazon Web Services in order to migrate the platform to a private cloud solution. Though HSIN's system performance continued to improve within Data Center 2 (DC2; Clarksville, VA), the HSIN Program determined that a cloud solution would produce additional efficiencies around infrastructure costs and deployment flexibility. System infrastructure costs normally funded through the Operations and Support appropriation will be reduced and processes and infrastructure can be tailored to HSIN needs rather than the needs of the entire DC2 user base, thereby offering improved efficiencies.

HSIN needs to deliver new capabilities to HSIN users in days rather than months as experienced in the DC2 environment. With a cloud solution, HSIN is able to support 24x7 operations as required for National Special Security Events and strengthen its cyber posture. Moving to lower cost infrastructure allows HSIN to perform critical operating system and antivirus patching required during operational deployments which often require up to two eight-hour service interruptions during peak operational times. By using cloud-based resources, HSIN can implement a more effective Continuity of Operations (COOP) capability that can be provided at a fraction of the cost of dedicated datacenter systems. Initial costs to set up the HSIN cloud solution in FY 2017, and for support and improvements in FY 2018, will be offset by avoiding the costs of DC2 infrastructure support.

The HSIN Program will continue to improve its current capabilities based on HSIN's stakeholder and user needs. The Program will also continue to integrate with other partner sites and pursue Federated identity access with those sites. Near-future plans for HSIN are to upgrade system software to a newer version of SharePoint and better integrate the selected DHS Identity, Credential and Access Management (ICAM) solution into HSIN's software suite. The ICAM Upgrade Project will ensure that HSIN remains a trusted identity provider through effective business processes and an advanced technical solution. The future state will be the HSIN system in a private Cloud environment using a newer version of SharePoint software fully integrated with the ICAM solution.

Investment Schedule

Description	Design Work		Project Work	
	Initiated	Completed	Initiated	Completed
FY 2017				
Plan HSIN Cloud Migration	1QFY16	4QFY16		
Prepare for Authorization to Operate	3QFY16	4QFY16		
Set up HSIN Cloud Services with Amazon Web Service			1QFY17	4QFY17
Complete Full Migration of the HSIN system to the Cloud			2QFY17	4QFY17
FY 2018				
Plan for SharePoint Upgrade	1QFY18	3QFY18		
Plan for ICAM Upgrade	2QFY18	4QFY18		
Complete Process Improvements and Support Procedures for the Cloud Solution			1QFY18	3QFY18
Conduct Operations and Support Activities for the HSIN Cloud Investment			1QFY18	4QFY18
FY 2019				
Implement SharePoint upgrade			Q4FY18	Q4FY19
Implement ICAM upgrade			Q4FY18	Q2FY20

Programming, Budgeting, and Performance Management System – Investment

Capital Investments Exhibits

Procurement/Acquisition Programs

Programming, Budgeting, and Performance Management System
Procurement, Construction, and Improvements Funding

Investment *(Dollars in Thousands)*	**Unique Item Identifier**	**Acquisition Level**	**Procurement/ Construction**	**IT/Non-IT**	**MAOL**	**FY 2017 Enacted**	**FY 2018 President's Budget**	**FY 2019 President's Budget**
Programming, Budgeting, and Performance Management System	024-000000609	Non-Major	Procurement	IT	No	-	-	$4,030

Investment Description

The Programming, Budgeting, and Performance Management System (formerly referred to as DHS One Number) shall provide DHS Headquarters and Component resource personnel with consistent, accurate, and timely decision support data and tools to streamline major recurring processes and enhance stakeholder product delivery and reporting. System capability shall include maintaining prior, current, and future year(s) resource and performance data, producing annual and periodic reports and products (e.g. Congressional Justification, prior years, out-year planning/programming, and performance management reports), capturing point in time positions, decisions, and reprogramming. In addition, the system shall have the capability to automate performance management procedures, query and report data, upload execution data from financial systems, and perform workforce modeling/pricing scenarios based on full time equivalent counts/payroll data, and out-year inflation assumptions. Further, the system shall import and store actual financial execution data for analysis and decision making.

DHS will acquire a solution with vendor expertise to deliver DHS required capability: 1) a foundational resource system with Planning and Programming functionality and Planning, Programming, Budgeting, and Execution (PPBE) structure; 2) budget-specific, execution data importing, and analysis forecasting tool functionality; and 3) performance management functionality. Delivery shall include pilot programs, test and evaluation and just-in-time training and materials for up to 700 personnel.

Justification

The DHS Financial Accountability Act of 2004 established the need for a PPBE system to enable DHS to effectively plan for, and request public funds. Currently, DHS OCFO uses commercial software (e.g. Microsoft Excel) and multiple business systems – Future Years Homeland Security Program (FYHSP) system and Budget Formulation Execution Manager (BFEM) system – to accomplish resourcing processes. The current state creates multiple source records requiring on-going reconciliation and explanations of reported PPBE information. Additionally, the current capability provides limited data and drives multiple Headquarters to Component resource data calls. DHS requires a single efficient system to support and automate PPBE policies and procedures, standardize and streamline business processes across the enterprise, and provide structure and tools to enhance resource decisions and reporting.

FY 2018 funding will fund a foundational resource system with programming capability and related test and evaluation, training, and support to reach Initial Operating Capability. FY 2019 funding supports discreet execution, analysis/forecasting, performance management capability, related test and evaluation, and support to reach Full Operating Capability. This project is identified in multiple CFO strategic measures and is on the DHS Under Secretary for Management's Integrated Priority list.

Operational Impact

The PPBE system will eliminate multi-system data reconciliation, enhance reporting consistency, and minimize Headquarters data calls to the Components. It will provide seamless PPBE phase support. It will also enhance access to information – performance results will inform planning/programming decisions and current year execution will inform future year budgets – and internal and external decisions will be documented for future reference.

Implementing the Programming, Budgeting, and Performance Management System shall increase DHS Headquarters and Component resourcing performance to include:

- Standardize the multi-year PPB formulation process and provide a resource structure to build a 20-year plan, 5-year program, and 1-year Budget as well as store actual execution data in one system that allows information for each of the PPBE phases to compliment and inform the other phases for enhanced decisions.
- Produce products to include the congressional justifications and annual performance reports.
- Maintain a data repository of all resource allocation decision and subsequent budget adjustments.
- Automate budget formulation work flow between the DHS OCFO and the Components.
- Provide reporting, query, and work-year modeling and pricing functions.

Programming, Budgeting, and Performance Management System *(Dollars in Thousands)*	FY 2019 President's Budget
User Licenses	$1,156
Hosting Services	$146
Solution Design, Development, and Deployment Support	$2,728
Total	**$4,030**

FY 2017 Key Milestone Events
- Milestone 1 – Market research of existing Environmental Protection Agency resource system capability; prepare gap analysis of shared service provider existing system
- Milestone 2 – Completion of an alternatives analysis of status quo, shared service provider, and commercial products
- Milestone 3 – Procurement planning and documentation
- Milestone 4 – Market research of existing commercial solutions to include industry-wide request for information

FY 2018 Planned Key Milestone Events

- Milestone 5 – Issuance of request for proposals for commercial system solution.
- Milestone 6 – Source selection of proposed solutions.
- Milestone 7 – Contract award to best value solution; task 1 award for planning, programming, and budgeting foundational functionality.
- Milestone 8 – Vendor requirements analysis.
- Milestone 9 – Design, development, and implementation of foundational resource functionality.

FY 2019 Planned Key Milestone Events
- Milestone 10 – Test and evaluation of task 1 functionality.
- Milestone 11 – User system training for task 1.
- Milestone 12 – System authority to operate approved by DHS CIO.
- Milestone 13 – Initial operating capability of system planning, programming, and budgeting foundational functionality.
- Milestone 14 – Task 2 award for enhanced budget-specific formulation, execution data reporting, and analysis tool functionality.
- Milestone 15 – Design, development, and implementation of budget-specific formulation, execution data reporting, and analysis tool.
- Milestone 16 – Test and evaluation of task 2 functionality.
- Milestone 17 – User training for task 2.
- Milestone 18 – Task 3 award for performance management functionality.
- Milestone 19 – Design, development, and implementation of performance management functionality.

Overall Investment Funding

	Prior Years	**FY 2017**	**FY 2018**	**FY 2019**
Operations and Support		$0	$2,635	$0
Procurement, Construction, and Improvements		$0	$0	$4,030
Research and Development		$0	$0	$0
Project Funding		$0	$2,635	$4,030
Obligations		$0	$0	
Expenditures		$0	$0	

Contract Information (Current/Execution Year, Budget Year)

Contract Number	**Contractor**	**Type**	**Award Date (mo/yr)**	**Start Date (mo/yr)**	**End Date (mo/yr)**	**EVM in Contract**	**Total Value**
N/A							

Significant Changes to Investment since Prior Year Enacted

N/A

Description	Design Work		Project Work	
	Initiated	Completed	Initiated	Completed
FY 2017				
N/A				
FY 2018				
Issuance of request for proposals for commercial system Solution			1QFY18	1QFY18 (planned)
Source selection of proposed solutions			1QFY18	1QFY18 (planned)
Contract award of best value solution; Task 1 award for Planning, Programming, and Budgeting Foundational Functionality			2QFY18	2QFY18 (planned)
Vendor requirements analysis			2QFY18	2QFY18 (planned)
Design, development, and implementation of Task 1 foundational resource functionality	3QFY18	3QFY18 (planned)		
FY 2019				
Test and Evaluation of Task 1 functionality			4QFY18	4QFY18 (planned)
User system training for Task 1			1QFY19	2QFY19 (planned)
System authority to operate for Task 1 approved by DHS CIO			2QFY19	2QFY19 (planned)
Initial Operating Capability (IOC) of system planning, programming, and budgeting foundational functionality			2QFY19	2QFY19 (planned)
Task 2 award of enhanced budget specific formulation and analysis tool functionality			2QFY19	2QFY19 (planned)
Design, development, and implementation of budget specific formulation, execution data reporting, and analysis tool	2QFY19	3QFY19 (planned)		
Test and evaluation of Task 2 functionality			3QFY19	3QFY19
User training for Task 2			4QFY19	4QFY19
Task 3 award for performance management functionality			4QFY19	4QFY19
Design, development, and implementation of performance management functionality	4QFY19	2QFY20 (planned)		

Department of Homeland Security
Management Directorate
Research and Development

Fiscal Year 2019
Congressional Justification

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Research and Development
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization	FY 2017 Enacted			FY 2018 President's Budget			FY 2019 President's Budget			FY 2018 to FY 2019 Total Changes		
(Dollars in Thousands)	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Research and Development	-	-	$2,500	-	-	$2,545	-	-	$2,545	-	-	-
Total	**-**	**-**	**$2,500**	**-**	**-**	**$2,545**	**-**	**-**	**$2,545**	**-**	**-**	**-**
Subtotal Discretionary - Appropriation	-	-	$2,500	-	-	$2,545	-	-	$2,545	-	-	-

The MGMT Directorate's Research and Development (R&D) appropriation provides funding for rapid "proof of concept" prototype applications, technical demonstrations, planning, and development of emerging technologies that can be used to support Department of Homeland Security (DHS) mission needs. All funding within this R&D appropriation is oriented towards the Office of the Chief Information Officer (OCIO).

OCIO, in collaboration with the DHS Chief Information Officer Council, is responsible for implementing the programs necessary to align DHS's Information Technology (IT) personnel, resources, and assets, including all systems and infrastructure, to support Department-wide missions and activities. OCIO's charge is to support the DHS mission through excellence in information technology by enabling secure, resilient capabilities to achieve interoperability, information sharing, and unity of effort for DHS and its partners.

DHS continues to implement the Office of Management and Budget (OMB) initiatives to improve IT management, reduce duplication and costs, and improve services to the public with monthly reporting to the Federal IT Dashboard, IT Program Health Assessments, Enterprise Architecture Reviews and leveraging strategic sourcing opportunities. The Department will bring further transparency and accountability to programs through the implementation of the Federal Information Technology Acquisition Reform Act (FITARA) and support of the DHS Joint Requirements Council (JRC).

Research and Development
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted/Request	**$2,500**	**$2,545**	**$2,545**
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	$189	-
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$2,500**	**$2,734**	**$2,545**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$2,500**	**$2,734**	**$2,545**
Obligations (Actual/Projections/Estimates)	$2,311	-	-
Personnel: Positions and FTE			
Enacted/Request Positions	-	-	-
Enacted/Request FTE	-	-	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	-	-	-
FTE (Actual/Estimates/Projections)	-	-	-

Research and Development
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	-	-	$2,500
FY 2018 President's Budget	-	-	$2,545
FY 2019 Base Budget	-	-	$2,545
FY 2019 Current Services	-	-	$2,545
FY 2019 Request	-	-	$2,545
FY 2018 TO FY 2019 Change	-	-	-

Research and Development
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Research and Development	$2,500	$2,545	$2,545	-
Total	**$2,500**	**$2,545**	**$2,545**	**-**
Discretionary - Appropriation	$2,500	$2,545	$2,545	-

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Change
25.5 Research and Development Contracts	$2,500	$2,545	$2,545	-
Total - Non Pay Object Classes	**$2,500**	**$2,545**	**$2,545**	**-**

Non Pay Cost Drivers

Leading Non Pay Cost-Drivers *Dollars in Thousands*	FY 2017 Enacted	FY 2018 President's Budget	FY 2019 President's Budget	FY 2018 to FY 2019 Total Changes
Contract Support	$2,500	$2,545	$2,545	-
Total – Non Pay Cost Drivers	**$2,500**	**$2,545**	**$2,545**	**-**

NON PAY NARRATIVE

Per OMB Memorandum 17-30 (M-17-30), *FY 2019 Administration Research and Development Budget Priorities*, the OCIO CTD is focused on supporting DHS in meeting the administrations highest priorities of national security, economic growth and job creation. CTD utilizes the Enterprise Service Delivery Office (ESDO) Blanket Purchase Agreement (BPA) Engineering Support Services (ESS) Task Order (TO) HSHQDC-16-F-00152 to deliver customer experience, optimize operations and reimagine business models to DHS through the efforts specified above to include Cloud Factory, ALMSS, CarWash, RockIT Lab, VICE and other pilot efforts.

Through this contract, the support contractor monitors the state of modern and emerging digital technologies across the public and private sectors and assesses those developments for transformational opportunites. The requirements specified in the ESS TO call out for support of increasing government accountability and efficiency, supporting innovative early-stage research, maximizing interagency coordination and developing a future focused workforce. Outcomes are presented to CTD leadership to decide on key technology products and solutions aligned with mission needs, and facilitates operationalization.

Per OMB Memorandum 17-30 (M-17-30), *FY 2019 Administration Research and Development Budget Priorities*, OCIO is working to transform DHS into a world class technology organization through a combination of re-engineering and deployment of digital technology through identification of use cases, emerging technology, and big data to improve network and application performance.

DHS Digital Transformation initiatives leverage advances in technology - such as, improved customer understanding, customer touch points, process digitization, worker enablement, performance management and digital business models which include approaches and technologies such as agile, cloud, DevOps, big data and analytics, mobility, artificial intelligence, augmented reality/virtual reality and smart embedded devices.

DHS constantly monitors technology and assesses those developments for transformational opportunities. OCIO supports digital transformation by identifying prioritized initiatives for consideration, developing and managing digital innovation, proving enterprise architecture, facilitating program oversight and support, supporting process and organizational change, and recruiting and retaining digital talent. OCIO's Chief Technology Directorate (CTD) continuously monitors the state of modern and emerging digital technologies across the public and private sectors. The office identifies and incubates key technology products and solutions aligned with mission needs, and facilitates operationalization. Specific examples include:

- CTD Cloud Factory: A highly automated, secure, reliable set of managed services that allow for the DevOps flow, feedback, and innovation of various applications. The platform supports the build, test, and deploy aspects of the DevOps value stream as well as the operational (production) support needed to host and secure the application and its mission. The system will ingest user code, assemble the desired machine images (MI), customize the MI configurations, validate security configurations, and deploy the environment in hours as opposed to months. It will utilize account monitoring tools which the business owner will be able to view usage statistics, costs, utilization data, and various at hand dashboards to ensure they are meeting mission objectives. In support of the DevOps pipeline, Cloud Factory will host collaboration tools, dedicated project repositories, code scanning and security vetting gates, as well as compliance and governance tools to

ensure adherence to federal requirements. This effort is ever evolving with the use of tools and technologies which will provide industry leading solutions which benefit end users.

- Application Lifecycle Management Shared Services (ALMSS): A DHS accredited platform that provides federal project teams and programs with a project management, collaboration, source code management, continuous integration, build, and issue tracking environment. With over 3,000 active users and several hundred projects, the shared service allows for cost reduction and reduces duplicative use across DHS. The core goal of ALMSS is to offer a team collaboration environment to enable efficient project management, requirements management, automation, and communication among project teams, thus supporting DevOps processes. Current tools that are being hosted and offered in ALMSS to support end to end software development are Atlassian: JIRA, Confluence, BitBucket, and Bamboo. ALMSS is conducting a pilot for GitHub Enterprise which provides distributed version control and source code management functionality.

- CarWash: The mobile application security scanning service that leverages industry tools to run comprehensive security vulnerability scans on a consistent or requested basis. CarWash allows development teams to quickly identify, understand and if necessary, correct any known security vulnerabilities prior to releasing services into production. This reduces probabilities of malicious attacks, and continuously improves the development process for all users. Carwash is also used often as a vetting tool for components seeking to install software and apps on mobile devices, scanning the technology for known or undetermined potential risks. Carwash conducts application scans, which, depending on the request and tool in question, can take from one hour to a week to produce the full vulnerability report and associated advisory information.

- Venture, Innovation and Engagement (VICE): VICE is responsible for setting the direction, monitor landscape, and establish guidance on the implementation of innovation within DHS enterprise. Identify best practices, deficiencies and voids within the existing organizational structure and activities around innovation within DHS and positively influence the direction of the structure, enabling the organization to better receive emerging technologies that support the DHS and Components' unique missions and address the changing threats and opportunities from a current plus forward-looking perspective. VICE embodies DHS to the greater innovation community within the Federal Government, through co-chairing of the Emerging Tech Council from December 1, 2017 to December 1, 2018 (continuation will be determined by success during engagement). Establish, launch and oversee the Venture Advisory Working Group for the Emerging Tech Council beginning December 1, 2017 to December 1, 2018 (continuation will be determined by success during engagement). In addition, DHS intra-agency Innovation Forum aligns with agency innovation initiatives.

- RockIT Innovation Lab: The RockIT Lab is a resource to apply design thinking and experimentation to a variety of innovation topics to address known needs and interests across the agency. The environment has a focus on openness which aims to leverage open sources applications and open data, such as, www.code.gov and www.data.gov. RockIT Lab will engage a wide range of multidiscipline participants across DHS to fuel collective creativity. The lab shall be used to explore Authority to Operate (ATO) Acceleration, Open Source Artificial Intelligence applications, Continuous Integration/Continuous Delivery (CI/CD) tool stacks and OpenStack software tools for managing cloud computing platforms.

- Enterprise Mobile Strategy: The Mobility Center of Excellence (MCOE) was established to develop the enterprise mobility strategy and facilitate collaboration on launching mobile initiatives across the DHS enterprise. The MCOE serves as the technical partner for the DHS Cellular, Wireless Managed Services (CWMS) acquisition and OMB's management's category team for mobile. The goal of the MCOE is to provide the technical vision, component engagement, alignment with OCIO stakeholders and evaluate emerging mobile technologies. The mobility ecosystem consists of mobile devices, operating systems, applications, usability, and mobile security. MCOE services include a managed headquarters mobile platform, mobile software approval policy, and mobility pilots.

Research and Development
Technology Readiness Level Exhibit

Project Description:
To effectively support innovation across the DHS OCIO and business/mission communities, alignment of technologies with mission needs must be gathered, researched, developed and tested to determine viability in the operational or production environments.

Funding will be used to conduct activities supporting the outreach, analysis, and construction of the necessary foundational structures to enable the traditional technical R&D activities such as data management, analytics, and development and testing environments. Several DHS mission Components desire to move to a modern cloud infrastructure and develop a continuous integration/continuous delivery environment.

Additionally, funding to engage in strategic industry and/or academic partnerships to facilitate progress on specific mission needs not readily present in the market to include the venture capital community, governmental think tanks, non-governmental organizations (NGOs) and Federally Funded Research and Development Centers (FFRDCs) on innovative research to include cloud access security, artificial intelligence, machine learning and block chain cybersecurity. There are solutions in the market across a number of spaces. The challenge is maturity of the product, alignment with the mission, integration across the infrastructure and ability to scale. Utilizing partnerships throughout the OCIO and business communities, as well as the S&T Directorate, OCIO plans to facilitate the necessary activities to support the DHS IT Strategy and Technical Roadmap for the the mission Components.

This capability will have high impact and is critical to fielding viable technologies that align to mission needs effectively and efficiently. Establishing the supporting mechanisms to yield well researched, developed and tested capabilities is crucial to achieving the level of maturity necessary to become a reliable partner in delivering mission success.

Sub-Projects

Additional Sub-Projects will include establishing and maintaining the necessary business and technology functions and frameworks to yield well researched, aligned, developed and tested IT capabilities. At present, OCIO Sub-Projects include:
- Mission engagement strategy – Engage mission business and technical organizations across DHS to gather and analyze mission needs, projected investments, strategic objectives and alignment with technology roadmaps
- Market Intelligence – Market Intelligence will unify three pillars of implementation to intelligently bring technology into DHS in a timely manner, 1) define and prioritize mission needs into a formal scope 2) discover appropriate sources from which to target potential solutions 3) determine which solution(s) fit needs based on a technical methodology around due diligence which include gathering information from private sector.
- Cloud Factory – Cloud Factory is a provider agnostic industry-level cloud deployment of managed infrastructure, shared services as an enterprise solution and cloud advisory support.

- Industry/Academia/Venture Partnerships – CTD will partner with industry, academia and the venture capital community based on small incremental investments to conduct proof of concept activities to address mission needs and technology gaps.

FY 2017 Key Milestone Events

- Milestone 1 – Mission Engagement Strategy CONOPS and Minimum Viable Product (MVP) 1
    - o The Mission Engagement Strategy CONOPS and MVP identified the mission stakeholders, needs, processes and deliverables required to address engagement of mission components across the agency and gathered and analyzed mission needs, investments, strategic objectives and that aligned with technology roadmaps.
- Milestone 2 – Market Intelligence CONOPS MVP 1
    - o The Market Intelligence CONOPS accounted for several use cases to reduce the time, costs and human capital on extraneous activities traditionally expended from the moment mission needs are defined to the moment an innovative solution is implemented. The Market Intelligence CONOPS will addressed approaches to interact closely with external sources to watch ever-changing trends and threats, offer intelligence forecasts, innovation advisory services and knowledge-sharing opportunities to increase our colleague awareness around new technologies available in the market today.
- Milestone 3 – Cloud Factory CONOPS and MVP 1
    - o The Cloud Foundation CONOPS identified the approach and implementation of an industry-level cloud deployment of managed infrastructure and shared services as an enterprise solution. Cloud Foundation CONOPS addressed highly automated, secure, reliable set of managed services which are designed to facilitate the rapid deployment and subsequent support to understand and test within a wide variety of environments without the risks associated with traditionally providing these services through internal infrastructure. OCIOoffered cloud advisory and support of managed registries and repositories, automated validation of infrastructure and code, image and container creation, active and passive security controls, configuration management, environment hosting and supply chain orchestration. OCIO's solution stack is designed as Cloud Service Provider agnostic, which encourages a compostable environment supporting economies of scale.

FY 2018 Planned Key Milestone Events

- Milestone 4 – Mission Engagement Strategy Full Operational Capability (FOC) MVP 1
    - o The Mission Engagement Strategy FOC will be approved by OCIO leadership to engage mission business and technical organizations across DHS to gather and analyze mission needs, projected investments, strategic objectives and alignment with technology roadmaps.
- Milestone 5 – Market Intelligence MVP 1
    - o The Market Intelligence FOC will unify three pillars of implementation to intelligently bring technology into DHS in a timely manner: 1) Define and prioritize mission needs into a formal scope, 2) discover appropriate sources from which to target potential solutions, and 3) determine which solution(s) fit needs based on a technical methodology around due diligence. Market Intelligence will interact closely with external sources on trends and threats, offer intelligence forecasts, innovation advisory services and knowledge-sharing opportunities to increase DHS enterprise awareness around new technologies available in the market today.

- Milestone 6 – Cloud Factory MVP 1
  - o Cloud Factory FOC will be highly automated, secure, reliable set of managed services with the ability to facilitate rapid deployment and test a wide variety of environments. OCIO will also offer cloud advisory and support of managed registries and repositories, automated validation of infrastructure and code, image and container creation, active and passive security controls, configuration management, environment hosting and supply chain orchestration. OCIO's solution stack is designed as Cloud Service Provider agnostic; however, OCIO will be leveraging cloud environment market leaders to validate use cases and solutions.
- Milestone 7 – At least one strategic investment with each market segment (Industry, Academia, Venture) aligned to emerging mission need
  - o CTD will put mission needs through an incubation process which will inform a market intelligence approach to inform strategic investments based on the identified technology gap which will align with specific use cases and measurable outcomes.

FY 2019 Planned Key Milestone Events

- Milestone 8 – Mission Engagement Strategy Full Operational Capability MVP 2
  - o The approved Mission Engagement Strategy will begin execution in FY 2019 to engage mission business and technical organizations across DHS to gather and analyze mission needs, projected investments, strategic objectives and alignment with technology roadmaps. The targeted Components will be FEMA, USCIS, CBP and ICE.
- Milestone 9 – Market Intelligence MVP 2
  - o The Market Intelligence capability will define strategic components, capability needs and vendors to execute the incubation pipeline to perform analysis on fit for use in DHS. The Market Intelligence function will continue to interact closely with external sources on trends and threats, offer intelligence forecasts, innovation advisory services and knowledge-sharing opportunities to increase DHS enterprise colleague awareness around new technologies available in the market today.
- Milestone 10 – Cloud Factory MVP 2
  - o Cloud Factory MVP 2 will be highly automated, secure, reliable set of managed services with the ability to facilitate rapid deployment and test the AWS government cloud. Using the lessons learned, the Cloud Factory MVP 2 will focus on replicating support of managed registries and repositories, automated validation of infrastructure and code, image and container creation, active and passive security controls, configuration management, environment hosting and supply chain orchestration in the Microsoft Azure Government Cloud Environment to validate use cases and solutions. Workloads will also be identified to upload to the Cloud for further testing and analysis.
- Milestone 11 – At least one strategic investment with each market segment (Industry, Academia, Venture) aligned to emerging mission need
  - o CTD will put mission needs through an incubation process which will inform a market intelligence approach to inform strategic investments based on the identified technology gap which will align with specific use cases and measurable outcomes. Business relevant Software Defined Networks (SDN), Block chain research, Artificial Intelligence and Advanced Cybersecurity tools will be evaluated against use cases specified by DHS Components.

Delayed Milestones

- N/A

Overall Project Funding

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Project Funding	N/A	$2,500	$2,500	$2,545	2,545
Obligations	N/A	$2,500	$2,311		

Project Schedule

Research & Development Description	Planned Start Date	Planned Completion
FY 2017		
Mission Engagement Strategy CONOPS/MVP	10/1/2016	9/30/2017
Market Intelligence CONOPS	10/1/2016	9/30/2017
Cloud Foundations CONOPS/MVP	10/1/2016	9/30/2017
FY 2018		
Mission Engagement Strategy MVP 1	10/1/2017	9/30/2018
Market Intelligence MVP 1	10/1/2017	9/30/2018
Cloud Factory MVP 1	10/1/2017	9/30/2018
Strategic Investments MVP 1	10/1/2017	9/30/2018
FY 2019		
Mission Engagement Strategy MVP 2	10/1/2018	9/30/2019
Market Intelligence MVP 2	10/1/2018	9/30/2019
Cloud Factory MVP 2	10/1/2018	9/30/2019
Strategic Investments MVP 2	10/1/2018	9/30/2019

Type of Research
Applied Research

Technology Readiness Level
This R&D is categorized at Technology Readiness Level 4.

Transition Plans
DHS OCIO will develop a Cloud Strategy that will help facilitate the transition of R&D outcomes to beneficial use by DHS program offices and operational Components. The Cloud Strategy will address R&D governance, as well as Management Directorate acquisitions, engineering, customer

engagement, training and outreach. OCIO will utilize a group of on-board subject matter experts who will build the necessary framework, develop Cloud native applications, and institute playbooks for the migration of R&D technologies and results.

The R&D work funded in the FY 2019 President's Budget will help inform the Cloud Strategy, technologies and approaches for implementing enterprise-wide solutions. These solutions will leverage documented research outcomes, analysis of alternatives and proof of concept activities. OCIO will share lessons learned with the appropriate stakeholders to ensure program offices and mission Components can make maximum use of any artifacts developed and knowledge gained.

Department of Homeland Security

Working Capital Fund

Fiscal Year 2019
Congressional Justification

Table of Contents

Working Capital Fund
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund			FY 2018 Working Capital Fund			FY 2019 Working Capital Fund			FY 2018 to FY 2019 Total Changes		
	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Fee for Service Activity	170	170	$520,085	-	-	$502,086	-	-	$403,845	-	-	($98,241)
Government Wide Mandated Service Activity	-	-	$9,070	-	-	$9,133	-	-	$8,733	-	-	($400)
DHS Cross Cutting Activities	7	7	$13,848	-	-	$11,913	-	-	$11,913	-	-	-
Total	**177**	**177**	**$543,003**	**-**	**-**	**$523,132**	**-**	**-**	**$424,491**	**-**	**-**	**($98,641)**
Subtotal Discretionary - Appropriation	177	177	$543,003	-	-	$523,132	-	-	$424,491	-	-	($98,641)

The Working Capital Fund's (WCF) mission is to deliver cost-effective support services throughout DHS. The goal of the WCF, managed by the Management Directorate (MGMT), is to maintain and operate a fund that promotes economy, efficiency, accountability, and to apply best practices from the public and private sectors for improving organizational performance, operational efficiencies, and ensure full cost recovery of goods and services for selected DHS costs associated with agency-wide programs, activities, and services.

The goals of the WCF include: increasing efficiency of the Department's operations by centralizing administrative services where cost effectiveness can be demonstrated through well-structured business cases; ensuring greater value to Components by continuing to drive down costs through the centralized management of Department-wide services; improving the management of administrative services through the use of accountable business-like management of service methods; and providing an accurate full-cost budget and expenditure plan for programs and activities.

The WCF is continually evaluating its programs and operations with the goal of achieving across-the-board economies of scale that result in increased efficiencies and cost savings by the   Working Capital Fund Governance Board (WCFGB). The WCFGB is comprised of permanent senior management officials from the DHS Headquarters Offices and rotating members from DHS Components. The board is responsible for establishing and overseeing financial and managerial policies and procedures related to services in the WCF.

Working Capital Fund
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted	$543,003		
Transfers & Reprogrammings	-		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	-		
Revised Enacted/Request	**$543,003**	**$523,132**	**$424,491**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$66,050	$77,796	$59,520
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$609,053**	**$600,928**	**$484,011**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$609,053**	**$600,928**	**$484,011**
Obligations (Actual/Projections/Estimates)	$555,267	$540,161	$430,016
Personnel: Positons and FTE			
Enacted/Request Positions	177	-	-
Enacted/Request FTE	177	-	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	177	-	-
FTE (Actual/Estimates/Projections)	177	-	-

Working Capital Fund
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**177**	**177**	**$543,003**
FY 2018 Revised Enacted	**-**	**-**	**$523,132**
FY 2019 Base Budget	**-**	**-**	**$523,132**
DHS OneNet	-	-	($68,155)
NFC Payroll Services and Reporting	-	-	($39,445)
Total Transfers	**-**	**-**	**($107,600)**
e-Gov Integrated Awards Environment	-	-	$70
e-Training	-	-	$994
Mail Services	-	-	$966
Research Library and Information Services (RLIS)	-	-	$705
Total, Pricing Increases	**-**	**-**	**$2,735**
Enterprise HR Integration (EHRI)	-	-	($79)
Flexible Spend Plan (FSP)	-	-	($400)
Integrated Audit	-	-	($644)
Interagency Council Funding	-	-	($355)
Parking Services	-	-	($126)
Transit Services	-	-	($180)
Treasury Information Executive Repository (TIER)	-	-	($330)
USAJobs	-	-	($36)
Total, Pricing Decreases	**-**	**-**	**($2,150)**
Total Adjustments-to-Base	**-**	**-**	**($107,015)**
FY 2019 Current Services	**-**	**-**	**$416,117**
CLAN Operations	-	-	$8,374
Total, Program Increases	**-**	**-**	**$8,374**
FY 2019 Request	**-**	**-**	**$424,491**
FY 2018 TO FY 2019 Change	**-**	**-**	**($98,641)**

The DHS WCF operating requirements for FY 2019 are estimated at $424.5M in reimbursable authority. This is a net decrease of $98.6 million compared to the FY 2018 Congressional Justification (CJ) level. This change is due to a transfer from the WCF for the DHS One Net and National Finance Center (NFC) Payroll Services activities, which will be directly appropriated to MGMT.

Working Capital Fund
Justification of Pricing Changes

Pricing Changes	FY 2019 Working Capital Fund		
(Dollars in Thousands)	**Positions**	**FTE**	**Amount**
Pricing Change 1 - Enterprise HR Integration (EHRI)	**-**	**-**	**($79)**
Government Wide Mandated Service Activity	-	-	($79)
Pricing Change 2 - Flexible Spend Plan (FSP)	**-**	**-**	**($400)**
Fee for Service Activity	-	-	($400)
Pricing Change 3 - Integrated Audit	**-**	**-**	**($644)**
Fee for Service Activity	-	-	($644)
Pricing Change 4 - Interagency Council Funding	**-**	**-**	**($355)**
Government Wide Mandated Service Activity	-	-	($355)
Pricing Change 5 - Mail Services	**-**	**-**	**$966**
Fee for Service Activity	-	-	$966
Pricing Change 6 - Parking Services	**-**	**-**	**($126)**
Fee for Service Activity	-	-	($126)
Pricing Change 7 - Research Library and Information Services (RLIS)	**-**	**-**	**$705**
Fee for Service Activity	-	-	$705
Pricing Change 8 - Transit Services	**-**	**-**	**($180)**
Fee for Service Activity	-	-	($180)
Pricing Change 9 - Treasury Information Executive Repository (TIER)	**-**	**-**	**($330)**
Fee for Service Activity	-	-	($330)
Pricing Change 10 - USAJobs	**-**	**-**	**($36)**
Government Wide Mandated Service Activity	-	-	($36)
Pricing Change 11 - e-Gov Integrated Awards Environment	**-**	**-**	**$70**
Government Wide Mandated Service Activity	-	-	$70
Pricing Change 12 - e-Training	**-**	**-**	**$994**
Fee for Service Activity	-	-	$994
Total Pricing Changes	**-**	**-**	**$585**

Pricing Change 1 – Enterprise HR Integration ($79,000): This change is due to a decrease in cost per license type.

Pricing Change 2 –Flexible Spend Plan ($400,000): This is due to a decrease in participants.

Pricing Change 3 – Integrated Audit ($644,000): This change is due to a decrease in billings related to audit requirements.

Pricing Change 4 – Interagency Council Funding ($355,000): This change is due to a decrease in cost from managing partner.

Pricing Change 5 – Mail Services ($966,000): This change is due to a decrease in cost from vendor.

Pricing Change 6 – Parking Services ($126,000): This change is due to a decrease in employee participants.

Pricing Change 7 – Research Library and Information Services ($705,000): This change reflects increases in annual inflation to subscription costs; legal research services expanded to include more in-depth access to state law; and an enterprise-wide subscription procurement planned for the FY 2019 budget cycle.

Pricing Change 8 – Transit Services ($180,000): This is due to changes in employee residency, place of work, mode of transportation, and telework/AWS.

Pricing Change 9 – Treasury Information Executive Repository ($330,000): This change is due to a decrease of the core contract requirements.

Pricing Change 10 – USAJobs ($36,000): This change is due to a decrease in cost from managing partner.

Pricing Change 11 – e-Gov Integrated Awards Environment ($70,000): This change reflects the cost share of contributing agencies to pay for the data rights from Dunn and Bradstreet, a research periodical used by the agency. The government will be granted the right to use the data elements not previously owned for the purposes of identifying registrant/awardees that have received Federal awards on FPDS.gov and USAspending.gov.

__Pricing Change 12 – e-Training ($994,000):__ This increase is due operations and maintenance (O&M) costs related to the Performance And Learning Management System (PALMS).

Working Capital Fund
Justification of Program Changes

Program Changes	FY 2019 Working Capital Fund		
(Dollars in Thousands)	**Positions**	**FTE**	**Amount**
Program Change 1 - CLAN Operations	-	-	**$8,374**
Fee for Service Activity	-	-	$8,374
Total Program Changes	**-**	**-**	**$8,374**

Program Change 1 – CLAN Operations

Description

Core Infrastructure Maintenance - $2.5 million - This request represents the ongoing effort to refresh core infrastructure as well as other critical C-LAN equipment under one funding mechanism. C-LAN seeks to be proactive by managing C-LAN refresh activities with a more holistic approach by requesting an increase annually from FY 2019 which covers the following activities, plus potential equipment and maintenance escalation costs.

- Annual maintenance cost increases for core infrastructure at the DC1 (Stennis, MS) and DC2 (Clarksville, VA) locations.
- Updating Communication Security (COMSEC) encryption equipment specific to C-LAN core infrastructure prior to mandatory sunset dates and potential end-of-life events, as well as to stay compliant with National Security Agency (NSA) and Office of Director of National Intelligence (ODNI) directives. The requested amount does not include the costs associated with updating the equipment under component responsibility as the dollar figure is specific to covering core equipment. These funds will cover the cost of COMSEC encryption updates for identified equipment across the Intelligence Enterprise (IE). Failure to enact this COMSEC update will result in a failure of secure communications on numerous fronts. The exact timing for the sunset dates are classified, however, Intelligence and Analysis (I&A) can provide these specific details upon request.
- Uninterrupted Power Supply (UPS) capabilities to ensure the IE mission is not significantly impacted. C-LAN will purchase UPS maintenance contract support which will ensure that C-LAN infrastructure is hardened against issues that plague its electrical supply. The funds will be specifically used to purchase a maintenance contract that will address the following areas: prevent hardware damage typically caused by surges and spikes, prevent data loss and corruption through hard system shutdowns, and allow for the DHS personnel across the IE to access C-LAN networks and applications, while preventing downtime in the event of an anomaly to the electrical supply. This contract will also provide a cadre of highly skilled field service engineers who will respond to breakdowns and will routinely complete preventative maintenance throughout the IE, as well as will establish a 24X7 monitoring and real-time alert notification system which will mitigate risks to the infrastructure.

Management and Operations - $3.9 million - For I&A to fully manage and oversee the C-LAN network, contractor support is needed. I&A has taken the lead on this effort without the full set of resources to deliver an effective and efficient network capability to serve the IE. The dedicated resources required to deliver classified network services for our component missions, often require 24/7 support, include 14 contractor resources to achieve the following goals:

- Improved customer service delivery for C-LAN, especially given the expanding user base and increasing mission requirements
- Increased I&A management and oversight stemming from significant classified information breeches across the Intelligence Community (IC)
- Enhanced contractor accountability and customer service focus

IC Cloud Services - $2.0 million - provide front-end management and engineering support for the IC cloud services that will serve I&A and the IE. The engineers will be solutions driven and will react to IE customer demand on an as-needed basis. This model will also allow for an IT infrastructure that is flexible in meeting customer demand while ensuring efficient use of funds.

Adoption of cloud services provides the following benefits to DHS:

- **IC Gov Cloud allows direct information sharing between IC and DHS** – Many DHS components desire to run their intelligence and information against the IC information holdings. IC Gov Cloud provides the mechanism for IC data sets to be shared for analysis. An integrated cloud architecture will enable DHS to build and run searches and analytics across both clouds.
- **Development and Test Environments quickly** - First, cloud permits standing up testing and development environments that were prohibitively expensive before due to the initial capital investment to purchase hardware/software and install at the DHS data centers. In the past, DHS had a very immature testing and development environment, which increased the risk that software would roll out with bugs, leading to customer frustration and disappointment. We have already stood up over four testing/development environments with 95% less level of effort than was required in the past. So cloud improves the quality of IT services by allowing improved testing and development environments.
- **Pre-Production replicates Production environment** - We can now setup a pre-production environment that replicates the production environment so we actually test an enterprise application in an environment that mimics production. This allows for discovery of bugs and other unanticipated issues and resolution before deploying applications to customers. Again, this leads to improved software quality and happier customers.
- **Iterative design options for solutions** - Because entire infrastructures can be spun up with a couple clicks of a button, solutions engineers can build and test multiple design ideas before selecting the one that best meets the requirements. In the past, it would have taken years and millions of dollars to do this. Now, within a couple weeks, and at a low cost, the government can design the best solution and test competing designs and theories, and let the data collected speak for itself. This is called design by experimenting. It is a superior approach that will provide better IT solutions to meet the DHS mission. The DHS cloud engineers will accumulate this knowledge over time and provide superior solutions to DHS components ensuring they do not recreate already existing solutions and benefit from all the DHS IE lessons learned.

- **Common Infrastructure** - A major impediment to DHS integrating and working with DHS components is lack of common infrastructure. The IC Cloud services provide that common infrastructure with significant reductions in level of effort to integrate the component architectures.
- **Meet growing demands of DHS mission** - Cloud services are the only architecture that can meet the growing demands for DHS to extract, transform and load disparate data sets. Several initiatives, such as the data framework, already depend on cloud technologies to accomplish the mission.

Justification

Core Infrastructure Maintenance - Implementing this initiative will provide I&A the flexibility to 1) address critical equipment upgrades in a strategic manner, and, 2) address future equipment issues while mitigating the need for continuous asks of the WCF Board. The specific requests noted within this technical refresh will ensure a failure of COMSEC equipment across the IE does not occur, will ensure critical LAN infrastructure at the Nebraska Avenue Complex (NAC) is hardened against potential power outages, and will allow I&A to employ a standardized schedule for maintaining core C-LAN infrastructure.

Management and Operations - I&A assumed the activity manager role for the C-LAN Operations activity in the WCF in fiscal year 2015. Over the past few years, I&A has assessed the level of management and oversight to operate and manage the C-LAN network. Given recent breeches of classified information by contract staff, the government has taken a more government centric position for overseeing and managing networks and associated systems. The 2 FTEs previously allocated to the C-LAN working capital fund only included 1) financial manager to coordinate WCF activities and 2) liaison to DHS CIO. The operations and administrative aspects of C-LAN has outgrown current staffing levels. The additional resources are needed to 1) shift the below functions to I&A, 2) institute substantial oversight and service delivery for the network not currently being adequately performed, and, 3) Provide enhanced support required for additional components of the IE that will join C-LAN which will place unstainable levels of stress on an already taxed C-LAN support system.

IC Cloud Services - Implementing this initiative will allow C-LAN to manage the cloud services capability for the Intelligence Enterprise. In order to manage these requirements and support high level solutions engineering, C-LAN needs a core team of resources to provide these services. Through the use of this model, IE members can purchase infrastructure and capabilities on demand and pay only for what they use. Additionally CLAN continues to evaluate options to move core infrastructure into the cloud. Leveraging cloud services is anticipated to lead to cost avoidance and increase the speed to delivery for deploying IT solutions and engineering support for across the IE. This IT solutions team will work with members of the IE to deploy IT solutions that ultimately support the mission of enhancing border security, anticipating threats to aviation, warning of threats to cyber networks and discovering threats from Homegrown Violent Extremists.

<u>**Performance**</u>

Core Infrastructure Maintenance - I&A seeks to be proactive in combining anticipated technical refresh costs so as not to return to the WCF Board for each individual request as in previous years. This program change will additionally allow I&A to better manage O&M related to the C-LAN by providing the flexibility to tackle issues as needed. If this request is not funded, I&A will be forced to return to the WCF Board on a more frequent and potentially unanticipated basis.

Management and Operations - The operations and administrative aspects of C-LAN has outgrown current staffing levels. A portion of the government and contractor work is currently performed by DHS CIO. The additional resources are needed to 1) shift the below functions to I&A, 2) institute substantial oversight and service delivery for the network not currently being adequately performed, and, 3) Provide enhanced support required for additional components of the IE that will join C-LAN which will place unstainable levels of stress on an already taxed C-LAN support system.

IC Cloud Services - The specific plans for the approved projects will be created and tracked separately by the initiating component. For core services, I&A will manage those project transitions and new projects and report on the status through the Intelligence Systems Board (ISB). This management will support   1) maintaining a high level of operational support for cloud activities, 2) enhancing and improving I&A's customer service throughout the IE, and 3) ensuring vendors and activities for cloud services are supporting I&A and IE requirements and hence effectively supporting the DHS mission.

Working Capital Fund
Personnel Compensation and Benefits
Pay Summary

Organization	FY 2017 Working Capital Fund				FY 2018 Working Capital Fund				FY 2019 Working Capital Fund				FY 2018 to FY 2019 Total			
(Dollars in Thousands)	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Fee for Service Activity	170	170	$24,150	$140.32	-	-	-	-	-	-	-	-	-	-	-	-
DHS Cross Cutting Activities	7	7	$1,441	$205.86	-	-	-	-	-	-	-	-	-	-	-	-
Total	**177**	**177**	**$25,591**	**$142.91**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Discretionary - Appropriation	177	177	$25,591	$142.91	-	-	-	-	-	-	-	-	-	-	-	-

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$20,227	-	-	-
11.3 Other than Full-Time Permanent	$946	-	-	-
11.5 Other Personnel Compensation	$55	-	-	-
11.8 Special Personal Services Payments	$296	-	-	-
12.1 Civilian Personnel Benefits	$4,067	-	-	-
Total - Personnel Compensation and Benefits	**$25,591**	**-**	**-**	**-**
Positions and FTE				
Positions - Civilian	177	-	-	-
FTE - Civilian	177	-	-	-

Working Capital Fund
Permanent Positions by Grade – Appropriation

Grades and Salary Range *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Change
Total, SES	2	-	-	-
Total, EX	39	-	-	-
GS-15	74	-	-	-
GS-14	34	-	-	-
GS-13	19	-	-	-
GS-10	1	-	-	-
GS-5	8	-	-	-
Total Permanent Positions	**177**	**-**	**-**	**-**
Position Locations				
Headquarters	177	-	-	-

Working Capital Fund
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Total Changes
Fee for Service Activity	$495,935	$502,086	$403,845	($98,241)
Government Wide Mandated Service Activity	$9,070	$9,133	$8,733	($400)
DHS Cross Cutting Activities	$12,407	$11,913	$11,913	-
Total	**$517,412**	**$523,132**	**$424,491**	**($98,641)**
Discretionary - Appropriation	$517,412	$523,132	$424,491	($98,641)

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$149	$130	$157	$27
22.0 Transportation of Things	$40	$150	$150	-
23.1 Rental Payments to GSA	$142,501	$162,851	$162,244	($607)
23.3 Communications, Utilities, and Misc. Charges	$21,061	$467	$467	-
24.0 Printing and Reproduction	-	$21,107	$17,543	($3,564)
25.1 Advisory and Assistance Services	$38,623	$34,847	$28,124	($6,723)
25.2 Other Services from Non-Federal Sources	$53,454	$43,406	$66,533	$23,127
25.3 Other Goods and Services from Federal Sources	$162,482	$155,221	$75,437	($79,784)
25.4 Operation and Maintenance of Facilities	-	-	$6	$6
25.6 Medical Care	-	$1	$1	-
25.7 Operation and Maintenance of Equipment	$92,983	$98,079	$67,029	($31,050)
26.0 Supplies and Materials	$1,685	$2,593	$2,605	$12
31.0 Equipment	$3,675	$4,280	$4,195	($85)
32.0 Land and Structures	$759	-	-	-
Total - Non Pay Object Classes	**$517,412**	**$523,132**	**$424,491**	**($98,641)**

NON PAY NARRATIVE

Requested transfers related to the WCF are a result of efficiency reviews that DHS began in FY 2014. They involved the WCF team, the WCF Governance Board (WCFGB), and DHS senior leadership. The Department is seeking to streamline processes. Through business case analyses done through FY 2017, the WCFGB determined that the following two activities would be removed from the WCF and funded through direct appropriations, as requested in the FY 2019 President's Budget: DHS One Net and NFC Payroll activities. All services will continue to be provided by the applicable PPA to their current customer base, but the movement of funds from the WCF to the direct to appropriation will allow for better management, flexibility, and customer service. Below is a summary of the WCF criteria for inclusion in the fund, per the DHS WCF Charter, and detail on the activities that were affected in FY 2019 WCF transfers.

The following standard criteria will be used to determine whether a service, program or activity may be financed through the WCF:
- Must provide goods or services needed on a recurring and relatively predictable basis within DHS and/or other federal government entities or other sources.
- Operation as a DHS WCF business area will result in a better service, improved value, and/or decreased costs to the federal government.
- Demand for goods or services must be from multiple customers within DHS and/or other federal government entities or other sources.
- Must use "Full Cost" methodology to identify costs of goods and services.
- Must possess the capability to charge fair and equitable prices to fully recover the full costs of the provided goods and services.

Rationale:
Based on the criteria noted above from the WCF Charter, the determinations by activity noted below were based on the following rationale:
- Does not result in better service, improved value, or decreased costs.
- Costs of operations are not tied to customer demand, especially in the year of execution; yet bills are changed in the year of execution to redistribute costs.
- Does not provide needed flexibility to operate more effectively and efficiently and realign activities between customers as demand dictates.
- Causes numerous mid-year adjustments to customer bills based on actual use.

Fee for Service Activity – PPA
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund			FY 2018 Working Capital Fund			FY 2019 Working Capital Fund			FY 2018 to FY 2019 Total Changes		
	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Fee for Service Activity	170	170	$520,085	-	-	$502,086	-	-	$403,845	-	-	($98,241)
Total	**170**	**170**	**$520,085**	**-**	**-**	**$502,086**	**-**	**-**	**$403,845**	**-**	**-**	**($98,241)**
Subtotal Discretionary - Appropriation	170	170	$520,085	-	-	$502,086	-	-	$403,845	-	-	($98,241)

The Fee for Service activity includes 14 separate activities, which provide or coordinate delivery of a specific service or benefit to DHS Components. The benefit/cost for providing the WCF activity is tangible and directly linked to a Component's use of services or products. These WCF activities are reimbursed for the provision of services and have characteristics typical of a business enterprise. The costs for operating the business are reimbursed by billing customers for the provision of goods and services briefed and approved by the WCF Governance Board. Each fee for service activity is expected to recover its operational expenses, in which Components can benefit from economies of scale. Examples include: General Services Administration (GSA) rent and real estate services, IT and telecommunication services, and human resource services.

The Working Capital Fund requests $403.8 million for the Fee for Service activity in FY 2019. This is a net decrease of $98.2 million from the FY 2018 Revised Enacted operating level, due to the removal of the two WCF activities.

Fee for Service Activity – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted	$520,085		
Transfers & Reprogrammings	-		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	-		
Revised Enacted/Request	**$520,085**	**$502,086**	**$403,845**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$62,925	$70,231	$56,490
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$583,010**	**$572,317**	**$460,335**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$583,010**	**$572,317**	**$460,335**
Obligations (Actual/Projections/Estimates)	$536,789	$515,624	$409,240
Personnel: Positons and FTE			
Enacted/Request Positions	170	-	-
Enacted/Request FTE	170	-	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	170	-	-
FTE (Actual/Estimates/Projections)	170	-	-

Fee for Service Activity – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**170**	**170**	**$520,085**
FY 2018 Revised Enacted	**-**	**-**	**$502,086**
FY 2019 Base Budget	**-**	**-**	**$502,086**
DHS OneNet	-	-	($68,155)
NFC Payroll Services and Reporting	-	-	($39,445)
Total Transfers	**-**	**-**	**($107,600)**
e-Training	-	-	$994
Mail Services	-	-	$966
Research Library and Information Services (RLIS)	-	-	$705
Total, Pricing Increases	**-**	**-**	**$2,665**
Flexible Spend Plan (FSP)	-	-	($400)
Integrated Audit	-	-	($644)
Parking Services	-	-	($126)
Transit Services	-	-	($180)
Treasury Information Executive Repository (TIER)	-	-	($330)
Total, Pricing Decreases	**-**	**-**	**($1,680)**
Total Adjustments-to-Base	**-**	**-**	**($106,615)**
FY 2019 Current Services	**-**	**-**	**$395,471**
CLAN Operations	-	-	$8,374
Total, Program Increases	**-**	**-**	**$8,374**
FY 2019 Request	**-**	**-**	**$403,845**
FY 2018 TO FY 2019 Change	**-**	**-**	**($98,241)**

GSA Rent

Description of Service: The WCF Rent Activity assists customers with initiating requests for new space and works with the General Services Administration (GSA) to identify, procure, and construct appropriate office space. The WCF Rent Activity also manages space assignments and growth requirements for all existing locations within the DHS National Capital Region (NCR) portfolio, as well as reducing the DHS footprint through consolidation and telework initiatives. Along with space management, the activity is also tasked with fairly allocating the rent costs incurred for each location among the components. Costs include rental payments to GSA, Federal Protective Service (FPS) charges, and funding reimbursable agreements with GSA for overtime utilities. Centrally managing these costs and transactions through the WCF enables the Department to provide greater efficiency to its Components.

Other responsibilities of the WCF Rent Activity include managing and forecasting space and budget requirements and developing Housing Occupancy Plans to maximize the utilization of space. As effective stewards of the GSA Rent Activity, a space/rent Analyst is assigned to each Customer in order to provide and meet all space related requirements, (i.e., reducing and expanding space by identifying personnel counts).

Managing Office: Office of the Chief Readiness Support Officer (OCRSO)

Pricing Basis: Pricing is based on prior year actuals plus lease escalations between 1.01% and 1.04% for the future years, which are prescribed by GSA. New locations are based on the Occupancy Agreement amounts and a base security charge of $0.74/sq. ft. plus escalation charges.

Cost Allocation Methodology: Customers are charged based on occupied space in each building. The square footage is multiplied by the price per rentable square foot cost for each building. The per building rentable square foot price is based on GSA rent and includes FPS charges, overtime utilities, antenna charges, and DHS shared space.

Research Library & Information Services (RLIS)

Description of Service: The DHS Library and Information Services mission is to provide DHS program managers and their end users with timely desktop access to mission critical, authoritative, commercial information content, products and services.

The activity was established in 2004 to implement DHS-wide information assets supporting decision making, enforcement, investigation, and research and academic information gathering activities of the DHS workforce.

The activity collaborates with the Library of Congress (LOC) program through which the LOC shares its expertise in information services and consolidates buying power for Federal agencies.

Managing Office: Office of the Chief Information Officer (OCIO)

Pricing Basis: Pricing is based on stakeholders selected subscriptions and a cost proposal received from the vendor.

Cost Allocation Methodology: The costing algorithm is based on three differing service types: enterprise-wide availability, account specific availability, and percentage of use.

Enterprise-wide Availability: Services are available enterprise-wide and made available to all DHS personnel as identified by Internet

Protocol (IP) authentication. The cost distribution for these services is based on FTE numbers approved by the Office of the Chief Financial Officer. Examples of products provided under the enterprise-wide service plan include subscriptions to Leadership Directories, Newsbank, EBSCO, ASTM, National Fire and Protection Association, and the Oxford English Dictionary.

Account Specific Availability: Services are available based on specific account availability and accessed using vendor provided user names and passwords. The cost for these services is distributed based on the actual cost of the user subscription service including applicable LOC fees. West Government Services is one of the products provided under this type of service plan and only used by certain DHS Components. *Percentage of use:* Under this service plan, products and subscriptions can be accessed by all DHS Components using their user names and passwords. The cost for these services is distributed to each component organization based on prior usage percentages related to the annual product cost. Westlaw is one of the products provided under this type of service plan.

Finance & Accounting Shared Services

Description of Service: The Immigration and Customs Enforcement (ICE)/Office of Financial Management (OFM) provide the following services for its DHS Component customers: Financial Processing, Financial Analysis & Reporting, Financial Policy and Procedure, Administration, and External Reviews & Inquiries.

- Financial processing activities include: Cash management, debit voucher processing, reimbursable & receivables, intra-governmental payment and collection (IPAC) & non-224 (collection and disbursement), obligation management, payroll accounting, permanent change station coordination, government cards processing, invoice payment, Federal Financial Management System (FFMS) on-site support, collections and reimbursable agreements, and budgetary resources.

- Financial statements reporting and issue resolution include general ledger maintenance, DHS & Treasury financial reporting, financial data management, financial analysis, audit Support, trading partner reconciliation, and capitalized property.

- Financial Policies and Procedures: In conjunction with all involved parties, ICE supports the implementation of any new or modified financial management procedure for processing and reporting financial transactions. In addition, ICE works to establish appropriate policies, procedures, and standards for business process activities.

- Administration (including Customer Service): ICE provides administrative tasks associated with ongoing management and resourcing of financial operations on behalf of the DHS customers. Examples of these activities include Continuity of Operations Planning (COOP), customer outreach and evaluation of services, and financial management group meetings.

- External Reviews and Inquiries: When appropriate, ICE provides responses to financial management and reporting related questions and data requests from external sources including independent auditors, the Inspector General's Office (IG), Government Accountability Office (GAO), and Congressional offices and staff.

- Financial Systems: ICE provides financial system support tasks to include hosting and maintenance of FFMS; administration of contract for FFMS training; FFMS and E-travel User Access; FFMS and E-travel Help Desk; support of DHS systems modernization efforts; and system updates and enhancements.

Managing Office: Immigration and Customs Enforcement (ICE)

Pricing Basis: Pricing is based on the actual cost derived from the Customer Billing Model (CBM) of the prior year plus an inflation rate set by DHS guidelines.

Cost Allocation Methodology: The cost allocation methodology for this activity is based on the historical cost of providing the following seven categories of financial support to each participating component: (1) financial reports, (2) obligations and payment processing, (3) system usage, (4) receipts, (5) payroll, (6) overhead, and (7) travel and cash management services.

Integrated Audit

Description of Service: The DHS Office of the Inspector General (OIG) awards a contract to an independent Certified Public Accounting (CPA) firm to perform an integrated audit. An integrated audit combines a financial statement audit with an audit of internal control over financial reporting. The costs under the contract include travel and incidental expenses associated with the performance of the audit as permitted by the contract and maintained by the OIG as the Contracting Officer Representative (COR). The award is made under a GSA schedule contract.

The Office of the Chief Financial Officer (CFO) coordinates and prepares the DHS consolidated financial statements, coordinates the assessment process to support management's assertion on internal controls, and acts as primary liaison for the auditors. All DHS CFOs coordinate with the OCFO Director of Financial Management to prepare financial statements and satisfy the audit requirements. Additionally, the Director of the Risk Management and Assurance coordinates with the CFO's on MGMT's assessment of internal controls.

The OIG is the COR for the Integrated Audit contract. The OIG provides oversight of the contract auditor and established the scope of the work in order to estimate cost information for performing the audit. The cost includes billable hours, travel and incidental expenses associated with the performance of the audit based on the scope of audit work to be performed each year.

Cost Allocation Methodology: The costs are a result of the Independent Auditor's billable hours, travel, and incidental costs associated with the performance of the audit as permitted by the contract maintained by the OIG as the COR. The OIG prepares the scope of work and the audit firm provides their estimate for completing the work. The cost allocation methodology is the estimated auditor's billable hours per Component multiplied by the hourly rate plus travel and incidental costs.

Managing Office: OCFO

Pricing Basis: Pricing is based on prior year actual audit costs, which is derived by an estimate for the current year's audit contract submitted by the OIG.

Bankcard Program

DHS has selected Customs and Border Protection (CBP) as the servicing agent to provide a centralized bankcard invoicing and payment system for components within DHS. CBP has developed and implemented a system that supports the receipt of daily bankcard invoices for all of DHS.

This system assures payment of invoices within one business day of receipt, and provides transmission of an electronic file containing transaction data to each component's accounting system.

Managing Office: OCFO

Pricing Basis:

Pricing is based on estimates established in a memorandum of understanding (MOU) between DMO and CBP, the servicing agent, and consists of personnel costs to process daily bankcard transactions. The cost allocation methodology for this activity is based on an estimate of the time it takes CBP personnel to process daily bills for Components and the number of special reports requested by Components.

Cost Allocation Methodology: The percent of each component's number of Bankcard transactions processed divided by the total number of Bankcard transactions processed for all participating components multiplied by total estimated cost of the activity.

Treasury Information Executive Repository (TIER)

Description of Service: The DHS OCFO is responsible for creating the department-wide financial statements. TIER is the application used by the DHS OCFO to create automated department-wide financial statements. TIER is critical for monthly, quarterly, and annual reporting requirements, meeting accelerated timeframes for integrated audit deliverables and producing the Agency Financial Report. DHS's use of TIER, and the system's ability to produce timely, automated financial statements, has resulted in department-wide cost and resource savings.

Managing Office: OCFO

Pricing Basis: Pricing is based on the IT hosting and software licensing costs, which are set by the Office of the Chief Information Officer (OCIO) and external software vendors. The operations and maintenance support contract is based on an established firm, fixed-price contract with discounted rates.

Cost Allocation Methodology: The cost allocation methodology for this activity is estimated cost equally distributed to the 15 financial reporting Components.

Human Capital Business Systems (HCBS)

Description of Service: The mission of the HCBS activity is to maintain and support DHS enterprise-wide human capital business systems by meeting the requirements specified by the user-community. Further, the HCBS activity provides services in a timely and cost-effective manner by avoiding considerable duplicative costs, which would be incurred if DHS components proceeded independently.

HCBS supports several enterprise-wide systems to include: web-based time & attendance; personnel and payroll; the Department's Balance Workforce Strategy (BWS) and Balance Workforce Assessment Tool (BWAT) and the Enterprise Integration Environment (EIE) which allows hosting and integration of enterprise application data.

HCBS supports the Department's BWAT and BWS/BWAT support services. This includes assessing and eliminating potential overreliance on contractors, and resulting in an appropriate balance of federal staff to contractors. BWAT ensures the existence of a detailed and robust contract data repository that can be easily accessed as needed.

Managing Office: OCHCO

Pricing Basis: Pricing is based on the most recent bill received from Office of Personnel Management (OPM) with an adjustment for inflation. The costs for this program are based on actual invoices received in October and March of each calendar year. The March bill includes employees onboard as of January 1 of the calendar year. The October bill makes an adjustment for all new employees who have onboarded since January 1. The costs are billed to components based on actual invoices received from the vendor.

Cost Allocation Methodology: The cost allocation methodology is based on components' current year (at the time of planning) participation rates.

Flexible Spending Accounts (FSA)

Description of Service: FSAs are employee-funded accounts that are used by the employee account holders to pay for medical expenses and dependent care costs that are not reimbursed by another source. Contributions to the account come from an employee's pre-taxed salary. There is a fee that is charged by the administrator of these accounts.

Managing Office: OCHCO

Pricing Basis: Pricing is based on the most recent bill received from Office of Personnel Management (OPM) with an adjustment for inflation.

Cost Allocation Methodology: The cost allocation methodology is based on components' current year (at the time of planning) participation rates. The costs for this program are based on actual invoices received in October and March of each calendar year. The March bill includes employees of record as of January 1 of the calendar year. The October bill makes an adjustment for all new employees who have entered the program since January 1. The costs are billed to components based on actual invoices received from the vendor.

HQ Leadership Development Program (HQ LDP)

The HQ LDP provides executive-level leadership training to GS-14s, GS-15s, and members of the Senior Executive Service (SES) at DHS Headquarters. This training is focused on closing potential competency gaps. A well-executed executive leadership program is a key element in sustaining a leadership community that shares information and implements processes with a common DHS focus.

The HQ LDP includes the Treasury Executive Institute (TEI). The TEI meets the learning needs of Department executives, executive development candidates, and senior managers. TEI programs have provided both education and knowledge sharing opportunities among government executives since the creation of the program in 1983.

Managing Office: OCHCO

Pricing Basis: Pricing is based on a firm fixed price contract with the TEI.

Cost Allocation Methodology: The cost allocation methodology is based on the total cost divided by the total population serviced and then multiplied by the Component percentage of the population.

National Capital Region Infrastructure Operations (NCRIO)

Description of Service: The NCRIO serves the DHS Headquarters (HQ), select Department Components, and field offices for:
- Sensitive but Unclassified Network and internet/intranet access;
- Management and delivery of unclassified desktop computing applications, equipment, email, wireless; communications, video (VTC), voice (phone) and messaging;
- Communications security and IT operations;
- Disaster planning and mitigation to ensure continuous operations.

The NCRIO manages and maintains all desktop applications for full functionality and continuous availability of unclassified networks, as well as full functionality of file and data storage and retrieval, printing, and remote access. The NCRIO coordinates management and delivery of these services, supports build-out of new facilities, and provides customer service through a 24/7 help desk.

The NCRIO delivers IT services to end users. It does so by subscribing to and integrating enterprise services with locally operated and maintained IT infrastructure. More specifically, the NCRIO subscribes to:

- Data Center hosting where it maintains its own user enclave for the unclassified local area betwork (A-LAN),
- OneNet Wide Aare Network (WAN), Trusted Internet Connection (TIC) and Policy Enforcement Point (PEP) services,
- Enterprise services such as Email as a Service and Public Key Infrastructure.

Managing Office: OCIO

Pricing Basis: The activity uses independent government cost estimates and industry IT benchmark data to evaluate the level of effort needed to support each network. Historical actual cost estimates and current negotiated contract rates are also used to develop the annual operations and maintenance cost. Future year cost increases for growth in user base is estimated with historical FTE growth trends.

Cost Allocation Methodology: This activity is based on the number of users accessing each network and the hardware, software and services needed to support each network's infrastructure, security requirements, end user computing and telecommunications needs. Costs are allocated among the participating organizational Components based on their total number of accounts on the network as determined by the Global Address List (GAL). For ALAN, the non-discrete costs are shared across the total number of network accounts, with the Component being charged for their pro-rated share of the total network accounts. A Component's discrete costs; e.g. wireless and circuits, are billed directly to the Component based on their actual consumption of these services

CLAN Operations

Description of Service: The C-LAN Operations activity serves Top Secret/Sensitive Compartment Information (TS/SCI) users at DHS HQ, select DHS Components and field offices for:

- TS/SCI network and internet/intranet access;
- Management and delivery of desktop computing applications, equipment, email, communications, secure video (VTC), voice (phone) and messaging for TS/SCI networks;
- Communications security and IT operations; and
- Data Center, Disaster Recovery planning and mitigation to ensure continuous operations.

This activity manages delivery of IT services to TS/SCI end users, subscribing to and integrating enterprise services with a locally operated and maintained IT enterprise infrastructure. More specifically, C-LAN Operations provides:

- Data Center hosting for C-LAN infrastructure, data storage, applications and CORE functions;
- Campus Area Network (CAN), OneNet WAN, TIC and PEP services;

- Enterprise services such as Enterprise Cross Domain Services, Public Key Infrastructure, Think Analyze Connect (TAC), and an enterprise attribute hub for attribute based access controls (SPEAR);
- Provide responsive compliant solutions to the Office of Management and Budget (OMB) and the Office of the Director of National Intelligence (ODNI) Information Sharing and Safeguarding (IS&S) directives/policies applicable to TS/SCI networks.
- Provide the flexibility to address critical equipment upgrades to the core infrastructure of the C-LAN network and in a strategic manner; and address future equipment issues while mitigating the need for continuous requests of the WCF Board;
- Stabilize and enhance Intelligence & Analysis (I&A) management of C-LAN's growing activities by bringing aboard contractors who have technical and operational expertise in key areas, allowing I&A to better support C-LAN activities across the Intelligence Enterprise (IE); which often require 24/7 support;
- Provide front-end management and engineering support for the IC cloud services that will serve I&A and IE
- Ensure critical LAN infrastructure

Managing Office: The C-LAN activity is managed by the DHS Office of Intelligence and Analysis.

Pricing Basis: The pricing for this activity is based on the number of users accessing each network and the hardware, software and services needed to support each network's infrastructure, security requirements, end user computing, and telecommunications needs. The activity uses independent government cost estimates and industry IT benchmark data to evaluate the level of effort needed to support each network. Historical actual cost estimates and current negotiated contract rates are also used to develop the annual operations and maintenance cost. Future year cost increases for growth in user base is estimated with historical FTE growth trends.

Cost Allocation Methodology: The C-LAN Operations activity consists of multiple cost allocations. Costs are allocated among the participating organizational Components based on their total number of accounts on the Classified network, the total number of C-LAN devices (e.g., desktop computers, desktop VTC), and/or portion of an auxiliary service consumed (e.g., Cross Domain). For the C-LAN, the non-discrete costs are shared across the total number of C-LAN network accounts, with the Component being charged for their pro-rated share of the total accounts. In addition, the costs associated with the C-LAN devices or auxiliary services are added to the Component bill for those offices that actually possess a C-LAN device or consume an auxiliary service.

HSPD-12 Infrastructure Support

Description of Service: HSPD-12 Infrastructure Support, through the Identity Management Division (IMD) of the Chief Security Officer (OCSO), is a central headquarters program that is charged with managing HSPD-12 implementation across DHS through the issuance of a secure and reliable form of identification for its workforce, employees, and contractors located within an estimated 16,000 DHS facilities and sites. The IMD will provide the necessary guidance and tools to facilitate this Department-wide program, creating a unified approach and solution.

The IMD business activity supports DHS with services and technology to establish the DHS HSPD-12 infrastructure and issue credentials in the following areas:
- Identity Management System (IDMS)

- Card Management System (CMS)
- Enrollment and Card Issuance Work Stations (EIWS) including printers and work station consumables
- DHS Personal Identity Verification (PIV) Card Stock including Security Printing and laminate
- Installation and Maintenance of the EIWS
- Hosting, Backup, Disaster Recovery, and Test Environment Server Support
- Certification and Accreditation (C&A) Support
- O&M Support including Service Support/Help Desk
- Appointment Scheduling Hosting and Support
- Onsite Training Support
- DHS Authoritative Databases Interface and Support
- Open Interfaces/Modules for HSPD-12/DHS IDMS and CMS
- Public Key Infrastructure (PKI) Certificates

These services have been and are currently provided for all DHS users of the Identity Management System. In addition, the IMD business activity coordinates:

- The card issuance functions at 322 DHS PIV Card Issuance Facilities nationwide
- HSPD-12 technology evaluation for future DHS use
- Continuous project management support for the deployment of EIWS to DHS facilities/sites nationwide
- Vendor management and oversight of existing contracts
- Budget and financial management

Managing Office: OCSO

Pricing Basis: Pricing is based on the number of active identities in the DHS HSPD-12 IDMS, which include costs associated with the collection/enrollment/sharing of biographic/biometric information, identity document validations, PKI certificates, and the lifecycle management of DHS PIV Cards.

Cost Allocation Methodology: Components cost allocation methodology is based on the following factors:
- Number of Federal and Contractor employees within each Component at the beginning of the fiscal year
- Percentage of Component identities compared to the DHS total identities

e-Training

Description of Service: e-Training provides an enterprise approach to leveraging technology to support learning and development programs, initiatives, and capabilities. This includes an enterprise architecture approach to modernize and reduce the complexity of DHS Learning Management Systems (LMS); building enhanced capability through tools such as web conferencing; and closing existing and future gaps in structured learning opportunities by providing every DHS employee access to over 3,000 online courses and 12,000 online books. Benefits derived from this activity include:

- Centralized procurement of primary DHS LMS in use, providing greater visibility to CFOs, CIOs, and all DHS management regarding costs;
- Consistent, standardized delivery of all legislatively-mandated training to all DHS employees (and contractors where appropriate), launched IT security courses mapped to the Government Information Security Reform Act (GISRA) and the National Institute of Standards and Technology requirements;
- assisting in the coordination of DHS Modeling and Simulation activity in regards to training in critical areas, such as Emergency Medical Technician training
- Compliance with OPM and OMB requirements for reporting Enterprise Human Resources Integration training data for all DHS Federal civilian employees.

Managing Office: OCHCO

Pricing Basis: Pricing is based on costs to maintain services in ETMS, PMO, Plateau, Skillsoft, and EMS Training systems.

Cost Allocation Methodology: The cost allocation methodology for this activity is a pro-rata share based on the percentage derived from dividing each component's FTE by DHS's total FTE (including USCG military for some activities) multiplied by total estimated cost of the activity. Customers are only billed for services received. Additionally, DHS Components using EMS training will only be charged based on usage.

Mail Services

Description of Service: The Mail Service operates a Consolidated Remote Delivery Site (CRDS) for receiving, screening, processing, courier servicing, and delivery of safe mail to DHS Headquarters and Component HQ facilities in the National Capital Region (NCR). With the exception of the United States Secret Service (USSS), all DHS Components currently participate in the CRDS mail activity.

The CRDS currently receives and screens approximately 1.5 million pieces of inbound mail and delivers it to nearly 100 DHS mail delivery locations within the NCR. It processes over 8 million pieces of outbound mail and provides over 6,000 trips of courier services. The CRDS is also supported by an Inter-Agency Agreement with the DHS Countering Weapons of Mass Destruction Office (CWMD; formerly, the Office of Health Affairs) for biological detection services.

Managing Office: OCRSO

Pricing Basis: Pricing is based on current contracts negotiated with the service providers. The cost of mail services contract includes mail chemical, biological, radiological, nuclear and explosive screening, delivery services, onsite customer service, and courier services.

Cost Allocation Methodology: Pricing is based on a pro-rata share of the volume of mail delivered, the number of mail stops that receive mail, the number of locations with mail delivery, onsite customer service support, the number of courier services, and the cost of screening incoming mail for safety and security threats.

Parking Services

Description of Service: The Parking Service is available to eligible DHS HQs employees based on space availability; parking need accessibility under the Americans with Disability Act (ADA); employee's position; employee's required work schedules; and funding approval from

Office/Directorate. Permit types in order of priority are: Law Enforcement vehicles; official government vehicles (owned, leased, or rented); employees with disabilities; executive parking; unusual work hours; and carpool/vanpool. There are currently nine (9) commercial parking garages providing over 275 parking spaces, one government-run parking garage providing 37 parking spaces, and one parking lot of 1,197 spaces

Managing Office: OCRSO

Pricing Basis: Pricing is based on firm-fixed pricing, which includes garages that are within a 0.25 or 1 block radius from the DHS site. The contract is awarded by the number of unreserved and reserved spaces (handicap parkers only) for each DHS Headquarters organization.

Cost Allocation Methodology: The cost allocation methodology is a pro-rata share based on the number of spaces utilized.

Transit Subsidy Services

Description of Service: The Transit Subsidy Program encourages Federal employees to commute to work via public transportation.   This program provides a subsidy to all eligible Federal employees who commute to and from work on a regular basis using rapid transit, public or commuter buses, commuter rail, incorporated vanpools, or any combination of the above. This helps reduce petroleum consumption, traffic congestion, and air pollution by taking vehicles off the road that are otherwise used in daily commuting.

Managing Office: OCRSO

Pricing Basis: Pricing is based on contract negations with the Sole Source Contract (The Washington Metropolitan Area Transit Authority - WMATA) and IAA with the Department of Transportation (DOT) service providers.

Cost Allocation Methodology: The cost allocation methodology is a pro-rata share based on participant usage.

Fee for Service Activity – PPA
Personnel Compensation and Benefits
Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund				FY 2018 Working Capital Fund				FY 2019 Working Capital Fund				FY 2018 to FY 2019 Total			
	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
Fee for Service Activity	170	170	$24,150	$140.32	-	-	-	-	-	-	-	-	-	-	-	-
Total	**170**	**170**	**$24,150**	**$140.32**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Discretionary - Appropriation	170	170	$24,150	$140.32	-	-	-	-	-	-	-	-	-	-	-	-

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$19,086	-	-	-
11.3 Other than Full-Time Permanent	$946	-	-	-
11.5 Other Personnel Compensation	$55	-	-	-
11.8 Special Personal Services Payments	$296	-	-	-
12.1 Civilian Personnel Benefits	$3,767	-	-	-
Total - Personnel Compensation and Benefits	**$24,150**	**-**	**-**	**-**
Positions and FTE				
Positions - Civilian	170	-	-	-
FTE - Civilian	170	-	-	-

NARRATIVE EXPLANATION OF CHANGES

N/A

Fee for Service Activity – PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Total Changes
Fee for Service Activity	$495,935	$502,086	$403,845	($98,241)
Total	**$495,935**	**$502,086**	**$403,845**	**($98,241)**
Discretionary - Appropriation	$495,935	$502,086	$403,845	($98,241)

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$133	$130	$157	$27
22.0 Transportation of Things	$40	$150	$150	-
23.1 Rental Payments to GSA	$142,501	$162,851	$162,244	($607)
23.3 Communications, Utilities, and Misc. Charges	$21,061	$467	$467	-
24.0 Printing and Reproduction	-	$21,107	$17,543	($3,564)
25.1 Advisory and Assistance Services	$25,359	$21,902	$23,157	$1,255
25.2 Other Services from Non-Federal Sources	$53,296	$43,326	$59,095	$15,769
25.3 Other Goods and Services from Federal Sources	$154,443	$147,200	$67,196	($80,004)
25.4 Operation and Maintenance of Facilities	-	-	$6	$6
25.6 Medical Care	-	$1	$1	-
25.7 Operation and Maintenance of Equipment	$92,983	$98,079	$67,029	($31,050)
26.0 Supplies and Materials	$1,685	$2,593	$2,605	$12
31.0 Equipment	$3,675	$4,280	$4,195	($85)
32.0 Land and Structures	$759	-	-	-
Total - Non Pay Object Classes	**$495,935**	**$502,086**	**$403,845**	**($98,241)**

NON PAY NARRATIVE

Requested transfers related to the WCF are a result of efficiency reviews in that DHS began in FY 2014. They involved the WCF team, the WCF Governance Board (WCFGB), and DHS senior leadership. The Department is seeking to streamline processes. As a result of business case analysis conducted through FY 2017, the WCFGB decided to remove DHS One Net and NFC Payroll activities from the WCF and fund through direct appropriations beginning in FY 2019. All services will continue to be provided by the applicable PPA to their current customer base, but the movement of funds from the WCF to the direct to appropriation will allow for better management, flexibility, and customer service. As outlined in the DHS WCF Charter, below is a summary of the WCF criteria for inclusion in the fund, and detail on the activities that were affected in FY 2019 WCF transfers.

The following standard criteria will be used to determine whether a service, program or activity may be financed through the WCF:
- Must provide goods or services needed on a recurring and relatively predictable basis within DHS and/or other federal government entities or other sources.
- Operation as a DHS WCF business area will result in a better service, improved value, and/or decreased costs to the federal government.
- Demand for goods or services must be from multiple customers within DHS and/or other federal government entities or other sources.
- Must use "Full Cost" methodology to identify costs of goods and services.
- Must possess the capability to charge fair and equitable prices to fully recover the full costs of the provided goods and services.

Rationale:

Based on the criteria noted above from the WCF Charter, the determinations by activity noted below were based on the following rationale:
- Does not result in better service, improved value, or decreased costs.
- Costs of operations are not tied to customer demand, especially in the year of execution; yet bills are changed in the year of execution to redistribute costs.
- Does not provide needed flexibility to operate more effectively and efficiently and realign activities between customers as demand dictates.
- Causes numerous mid-year adjustments to customer bills based on actual use.

Government Wide Mandated Service Activity - PPA
Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund			FY 2018 Working Capital Fund			FY 2019 Working Capital Fund			FY 2018 to FY 2019 Total Changes		
	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
Government Wide Mandated Service Activity	-	-	$9,070	-	-	$9,133	-	-	$8,733	-	-	($400)
Total	**-**	**-**	**$9,070**	**-**	**-**	**$9,133**	**-**	**-**	**$8,733**	**-**	**-**	**($400)**
Subtotal Discretionary - Appropriation	-	-	$9,070	-	-	$9,133	-	-	$8,733	-	-	($400)

Government-wide Mandated Service Activities include 12 activities which are Administration-sponsored initiatives managed by a designated Federal department to improve overall government performance. Customers are assessed for the cost of supporting the activity. The activities should also provide a direct benefit to participating Components. Examples include government-wide e-Government initiatives and the OMB-sponsored Interagency Councils, such as Human Resources Line of Business, Financial Management Line of Business, and e-Gov Benefits.

The Working Capital Fund requests $8.7M and 0 FTE for this PPA in FY 2019. This is a net decrease of $400,000 from the FY 2018 CJ level.

Government Wide Mandated Service Activity – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted	$9,070		
Transfers & Reprogrammings	-		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	-		
Revised Enacted/Request	**$9,070**	**$9,133**	**$8,733**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$321	$6,065	$2,000
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$9,391**	**$15,198**	**$10,733**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$9,391**	**$15,198**	**$10,733**
Obligations (Actual/Projections/Estimates)	$3,326	$12,154	$8,833
Personnel: Positons and FTE			
Enacted/Request Positions	-	-	-
Enacted/Request FTE	-	-	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	-	-	-
FTE (Actual/Estimates/Projections)	-	-	-

Government Wide Mandated Service Activity – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	-	-	**$9,070**
FY 2018 Revised Enacted	-	-	**$9,133**
FY 2019 Base Budget	-	-	**$9,133**
e-Gov Integrated Awards Environment	-	-	$70
Total, Pricing Increases	-	-	**$70**
Enterprise HR Integration (EHRI)	-	-	($79)
Interagency Council Funding	-	-	($355)
USAJobs	-	-	($36)
Total, Pricing Decreases	-	-	**($470)**
Total Adjustments-to-Base	-	-	**($400)**
FY 2019 Current Services	-	-	**$8,733**
FY 2019 Request	-	-	**$8,733**
FY 2018 TO FY 2019 Change	-	-	**($400)**

Interagency Council Funding

Description of Service: GSA provides oversight and administers the Interagency Council funds in consultation with the Chief Financial Officers Council, the Chief Information Officers Council, the Federal Acquisition Council and the Chief Human Capital Officers Council.

- CFO Council funding supports the following activities:
  - Federal Audit Clearing House (FAC) - Disseminates audit information to Federal agencies and the public, supports OMB oversight and assessment of Federal award audit requirements, and assists Federal cognizant and oversight agencies in obtaining OMB Circular A-133 data and reporting packages.
  - Grants Streamlining – Implements P. L. 106-107, the Federal Financial Assistance Management Improvement Act of 1999. It also proposes a standard format for Federal agency use in announcing discretionary grant and cooperative agreement funding opportunities.

- CIO Council funding supports the following activities:
  - A contract to support the Portfolio Management Office for the ongoing e-government initiatives efforts.
  - Federal Enterprise Architecture (FEA) —identifies and develops collaboration and consolidation opportunities across Federal agencies.

- Federal Acquisition Council (FAC) funding supports the following activities:
  - The Federal Competitive Sourcing Database (FCSD) facilitates comprehensive, consistent, and timely reporting of government actions related to competitive sourcing.
  - Acquisition Workforce Competency Development and Training - Funds the Acquisition Career Management Information System (ACMIS) database which provides workforce training data and OPM data to make strategic workforce decisions that affect the agency's training and certification requirements.
  - Government-wide Performance Measures for Socio-Economic Goals - Small business success is currently measured by meeting established statutory goals.
  - The Service Acquisition Reform Act (SARA), Acquisition Advisory Panel and Report to Congress - Section 1423 of SARA requires the Administrator of OMB Office of Federal Procurement Policy to establish an advisory panel of recognized experts in acquisition law and policy to review laws and regulations regarding the use of commercial practices, performance-based contracting, the performance of acquisition functions across agency lines of responsibility, and the use of government-wide contracts.
  - Acquisition Center of Excellence - SARA mandates the development and maintenance of a Center of Excellence in Contracting for Services

- CHCO funding supports the following activity:
  - CHCO website - Provides a vehicle for sharing and exchanging information of interest to the Federal human resource management community. The system provides a forum for the exchange of information among members of the Council in both a public and private manner.

Managing Partner: General Services Administration

Managing Office: OCFO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology for this activity is pro-rata share based on the percent of each component's adjusted total budget (excluding grant funding) divided by DHS's total adjusted budget multiplied by the total estimated cost of the activity.

USAJOBS

Description of Service: The USAJOBS initiative is a government-wide effort led by the OPM. All agencies fund their portion of this program (based on employment levels). Regulations contained in 5 CFR Parts 330, 333 and 335 implement section 4 of Public Law 1054-52 and authorizes OPM to charge fees to agencies in order to pay the cost of providing Federal employment information and services.

USAJOBS delivers state-of-the-art on-line recruitment services to job seekers, simplifying the process of locating and applying for Federal jobs. It delivers a number of job seeker focused features including intuitive job searching; clean, concise, understandable and attractive job announcements; on-line resume submission; applicant data-mining; and on-line feedback on status and eligibility.

Managing Partner: Office of Personnel Management

Managing Office: OCHCO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: Component's cost allocation methodology is based on the following factors:

- Pro-rata share based on the percentage of each component's FTE divided by DHS' total FTE multiplied by the total estimated cost of the activity.
- This activity only benefits civilian personnel. Military FTE is not included in the cost allocation methodology.

Enterprise Human Resources Integration (EHRI)

Description of Service: EHRI is a collaborative e-Government initiative designed to transform the way Federal HR Specialists and managers access human resource information and the way all Federal employees access their personnel file information. EHRI is in the process of replacing the current paper based Official Personnel Folder (OPF) with an electronic employee record for all executive branch employees, resulting in a comprehensive electronic personnel data repository covering the entire life cycle of Federal employment. In addition to streamlining personnel management actions, EHRI provides HR managers and specialists with powerful workforce analytic and planning capabilities.

Managing Partner: Office of Personnel Management

Managing Office: OCHCO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: Component's cost allocation methodology is based on the following factors:
- Charges are based on distributing total EHRI costs to all clients on the basis of the number of Official Personnel Folder's or on the basis of actual cost, depending on the service.

e-Rulemaking

Description of Service: e-Rulemaking is a collaborative, interagency activity designed to establish a function. The activity consolidates rulemaking systems at the various departments and agencies and is centrally managed through a web-based environment offering functionality such as one-stop access, search capabilities, and public commenting. e-Rulemaking activities include:

- Expanding public understanding of the rulemaking process
- Improving the quality of Federal rulemaking decisions
- Increasing the amount, breadth, and ease of citizen and intergovernmental participation in rulemaking
- Administering Regulations.gov, a cross-agency, front-end Web application that posts and allows comments on proposed Federal agency rules
- Writing memoranda to the President's Management Council (PMC), directing agencies to include a link to Regulations.gov on agency homepages and in the synopsis of the notice of any regulatory action requesting public comment
- Posting the dockets for nearly 300 Federal agencies, including DHS, on EPA's online system.

Managing Partner: Environmental Protection Agency

Managing Office: OCIO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology for this activity is pro-rata share based on the percent of each participating component's adjusted total budget (excluding grant funding) divided by DHS's total adjusted budget multiplied by the total estimated cost of the activity.

Human Resources Line of Business (HRLoB)

Description of Service: The HR LOB provides the Federal Government with an infrastructure to support pay-for-performance systems, modernized HR systems, and the core functionality necessary for the strategic management of human capital.

The HR LoB offers a cost-effective, standardized, and interoperable HR solution which allows Federal departments and agencies to work more efficiently and effectively, while providing managers and executives with an improved means to meeting strategic objectives. The HR LoB initiative seeks to accomplish the following four goals: 1) Improved Management, 2) Operational Efficiencies, 3) Cost Savings/Avoidance, and 4) Improved Customer Service.

By focusing on the strategic management of human capital and addressing duplicative HR systems and processes, the HR LoB initiative will enable faster decision-making and more informed policy-making capability; improved service ratio/response times and reduced cycle times; increased cost savings/avoidance through reducing duplicative software, hardware, and labor resources; and improved communication and responsiveness through enhanced quality, timeliness, accuracy and consistency.

Managing Partner: Office of Personnel Management

Managing Office: OCHCO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: Component's cost allocation methodology is based on the following factors:

- Pro-rata share based on the percent of each component FTE divided by DHS's total FTE multiplied by the total estimated cost of the activity.
- This activity only benefits civilian personnel. Military FTE is not included in the cost allocation methodology.

e-Gov Benefits

Description of Service: The e-Gov Benefits activity provides a single point of access for citizens to locate and determine eligibility for government benefits and services, GovBenefits.gov. The site's core function is the eligibility prescreening questionnaire or "Benefit Finder." Answers to the questionnaire are used to evaluate a visitor's situation and compare it with the eligibility criteria for more than 1,000 Federally-funded benefit and assistance programs. Each program description provides citizens with the next steps to apply for any benefit program of interest.

Managing Partner: Department of Labor

Managing Office: OCIO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology for this activity is a pro-rata share based on the percent of each component's civilian FTE divided by DHS's total civilian FTE multiplied by total estimated cost of the activity.

Financial Management Line of Business (FMLoB)

Description of Service: The FMLoB goals are to define, analyze, and implement options that will enhance cost savings in the financial management systems, provide for standardization of business processes and data models, promote seamless data exchange between Federal agencies, and strengthen internal controls through integration of core financial and subsidiary systems. The FMLoB's current objective is to improve the cost, quality, and performance of financial management reducing the number of noncompliant systems by leveraging common standards, shared service solutions, and implementing other government-wide reforms that foster efficiencies in Federal financial operations.

Managing Partner: General Services Administration

Managing Office: OCIO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology for this activity is a pro-rata share based on the percent of each component's adjusted total budget (excluding grant funding), divided by DHS's adjusted total budget and multiplied by total estimated cost of the activity.

Geospatial Line of Business (LoB)

Description of Service: The Geospatial LoB is designed to further refine the opportunities for optimizing and consolidating Federal geospatial-related investments to reduce the cost of government and, improve services to citizens. Cross-agency coordination of geospatial activities can identify, consolidate, and reduce or eliminate redundant geospatial investments. The Geospatial LoB will result in a more coordinated approach to producing, maintaining, and using geospatial data, and will ensure sustainable participation from Federal partners to establish a collaborative model

for geospatial-related activities and investments.

Managing Partner: Department of Interior

Managing Office: OCIO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology for this activity is a pro-rata share based on the percent of each component's adjusted total budget divided by DHS's adjusted total budget multiplied by total estimated cost of the activity.

Budget Formulation and Execution Line of Business (BFELoB)

Description of Service: The focus of the BFELoB is to build a budget of the future by promoting information sharing across government agency budget offices and building a community of practice. With this collaboration, the budget community can start to identify best practices for all aspects of budget formulation and execution. The BFELoB strives to find solutions that link budget formulation, execution, planning, performance, and financial information. Areas of particular interest include technology, budget performance integration, data collection and tracking, financial management integration, and human capital.

Managing Partner: Department of Education

Managing Office: OCIO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology for this activity is a pro-rata share based on the percent of each Component's adjusted total budget (excluding grant funding) divided by DHS's adjusted total budget multiplied by total estimated cost of the activity.

e-Gov Integrated Awards Environment

Description of Service: This activity is a result of merging the e-Gov Integrated Acquisition Environment Loans and Grants with the e-Integrated Financial Assistance Environment activity. The Federal Funding Accountability and Transparency Act of 2006 (FFATA) requires OMB to "ensure the existence and operation of a single searchable website, accessible by the public at no cost that includes information on each Federal award. The law specifically requires a unique identifier for the entity receiving the award and of the parent entity of the recipient, should the entity be owned by another entity. Some contracts (and some grants) already require Data Universal Numbering System (DUNS) numbers. This will allow those areas to feed information into the FFATA portal. As a result, this activity collaborates to establish common automated and integrated approaches to managing the Federal government's financial assistance function. The activity combines government-wide financial assistance systems, i.e., USA spending, Grants.gov, and the Federal Audit Clearinghouse System (FACS), at the various departments and agencies and is centrally managed by OMB through assignment of each system to an agency for day to day operations.

- Grants.gov creates a single portal for all Federal financial grant and cooperative agreement program applicants to find and apply for funding on-line. This provides electronic functionality for applicants while reducing paper-based processes that previously challenged the Federal grants and cooperative agreement program environment.

- FACS is the government-wide repository into which independent auditors post the annual OMB Circular A-133 Audits of federal financial assistance (FA) awardees for subsequent retrieval by federal agencies.
- USA spending is the site where all Federal award data is posted per the requirements set forth the FFATA.

This activity is designed to reduce inefficiencies, meet e-Gov goals, and provide benefits to both citizens and the government. Specifically, the initiative enables the government to implement streamlining activities developed by the OMB lead Committee for Financial Assistance Reform (COFAR) on which DHS is one of the eight primary funding agencies represented.

Managing Partners: Grants.gov; Department of Health and Human Services; USAspending.gov: OMB; and FACS: Commerce Department, Census Bureau Development

Managing Office: OCFO - Financial Assistance Policy and Oversight (FAPO)

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology is a pro-rata share based on systems' usage plus a base fee when appropriate.

Performance Management Line of Business (PMLoB)

Description of Service: The focus of the PMLoB is to facilitate transition from print-based Government Performance and Results Act (GPRA) performance plans and reports to a shared, web-based, Government-wide performance portal, as required by the GPRA Modernization Act (Sec 7 and Sec. 10), The PMLoB will help agencies efficiently meet legal requirements through a shared solution and avoid redundant stove-piped agency development and operations costs.

Managing Partner: PMLoB Steering Committee comprised of agency representatives, OMB, and GSA.

Managing Office: Office of the Chief Financial Officer

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology for this activity is a pro-rata share based on the percent of each Component's adjusted total budget divided by DHS's adjusted total budget multiplied by total estimated cost of the activity.

e-Gov Integrated Financial Assistance Environment

Description of Service: The e-Integrated Financial Assistance Environment Activity is a collaborative, interagency activity designed to establish common, automated, and integrated approaches to managing the Federal government's financial assistance function. The activity combines government-wide financial assistance systems, i.e., USA spending, Grants.gov, and the Federal Audit Clearinghouse System (FACS), at the various departments and agencies and is centrally managed by OMB through assignment of each system to an agency for day to day operations. Grants.gov creates a single portal for all Federal financial grant and cooperative agreement program applicants to find and apply for funding on-line. This provides electronic functionality for applicants while reducing paper-based processes that previously challenged the Federal grants and cooperative agreement program environment. FACS is the government-wide repository into which independent auditors post the annual OMB Circular A-133 Audits of federal financial assistance (FA) awardees for subsequent retrieval by federal agencies. USA spending is the site where all Federal award

data is posted per the requirements set forth the Federal Financial Accountability and Transparency Act.

This activity is designed to reduce inefficiencies, meet e-Gov goals, and provide benefits to both citizens and the government. Specifically, the initiative enables the government to implement streamlining activities developed by the OMB lead Committee for Financial Assistance Reform (COFAR) on which DHS is one of the eight primary funding agencies represented.

Managing Partners: Department of Health and Human Services; Commerce Department, Census Bureau

Managing Office: OCFO

Pricing Basis: This is a government-wide mandated program in which the managing partner assigns costs.

Cost Allocation Methodology: The cost allocation methodology is a pro-rata share based on systems' usage plus a base fee when appropriate.

Government Wide Mandated Service Activity – PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Total Changes
Government Wide Mandated Service Activity	$9,070	$9,133	$8,733	($400)
Total	**$9,070**	**$9,133**	**$8,733**	**($400)**
Discretionary - Appropriation	$9,070	$9,133	$8,733	($400)

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Change
25.1 Advisory and Assistance Services	$873	$1,032	-	($1,032)
25.2 Other Services from Non-Federal Sources	$158	$80	$492	$412
25.3 Other Goods and Services from Federal Sources	$8,039	$8,021	$8,241	$220
Total - Non Pay Object Classes	**$9,070**	**$9,133**	**$8,733**	**($400)**

DHS Cross Cutting Activities - PPA

Budget Comparison and Adjustments
Comparison of Budget Authority and Request

Organization	FY 2017 Working Capital Fund			FY 2018 Working Capital Fund			FY 2019 Working Capital Fund			FY 2018 to FY 2019 Total Changes		
(Dollars in Thousands)	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount	Pos.	FTE	Amount
DHS Cross Cutting Activities	7	7	$13,848	-	-	$11,913	-	-	$11,913	-	-	-
Total	**7**	**7**	**$13,848**	**-**	**-**	**$11,913**	**-**	**-**	**$11,913**	**-**	**-**	**-**
Subtotal Discretionary - Appropriation	7	7	$13,848	-	-	$11,913	-	-	$11,913	-	-	-

 The DHS crosscutting activities include two activities, which are Department-wide programs managed by a single office that benefit all DHS Components. Customers are assessed for the cost of supporting the activity. The two activities within this PPA are Capital Planning and Investment Control and CPO Shared Reporting. The actual costs of the programs are recouped by redistributing the costs to the Components based on their share of the discretionary budget, staffing, or another equitable pro-rata basis.

The Working Capital Fund requests $11.9M for DHS Cross-Cutting Activities in FY 2019.

DHS Cross Cutting Activities – PPA
Budget Authority and Obligations

Budget Authority *(Dollars in Thousands)*	FY 2017	FY 2018	FY 2019
Enacted	$13,848		
Transfers & Reprogrammings	-		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	-		
Revised Enacted/Request	**$13,848**	**$11,913**	**$11,913**
Carryover and/or Recoveries (Actual/Estimates/Projections)	$2,804	$1,500	$1,030
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
Total Budget Authority	**$16,652**	**$13,413**	**$12,943**
Collections – Reimbursable Resources	-	-	-
Total Budget Resources	**$16,652**	**$13,413**	**$12,943**
Obligations (Actual/Projections/Estimates)	$15,152	$12,383	$11,943
Personnel: Positons and FTE			
Enacted/Request Positions	7	-	-
Enacted/Request FTE	7	-	-
Onboard and Actual FTE; Includes Collections - Reimbursable Resources			
Onboard (Actual/Estimates/Projections)	7	-	-
FTE (Actual/Estimates/Projections)	7	-	-

DHS Cross Cutting Activities – PPA
Summary of Budget Changes

Budget Formulation Activity *(Dollars in Thousands)*	Positions	FTE	Amount
FY 2017 Enacted	**7**	**7**	**$13,848**
FY 2018 Revised Enacted	**-**	**-**	**$11,913**
FY 2019 Base Budget	**-**	**-**	**$11,913**
FY 2019 Current Services	**-**	**-**	**$11,913**
FY 2019 Request	**-**	**-**	**$11,913**
FY 2018 TO FY 2019 Change	**-**	**-**	**-**

Capital Planning and Investment Control (CPIC)

Description of Service: The CPIC activity is required to comply with budget preparation guidance provided by OMB Circular A-11 and management guidance provided by OMB Circular A-130. This Activity provides services to support these efforts, including automated tools to assist with portfolio analyses, document preparation, and document review and scoring, formal training, informational briefings, and remedial coaching to improve business case quality. It supports the project management offices in preparing decision packages for DHS investment review boards at key acquisition decision points in their projects life cycle. CPIC is also the central point for the Department's response to OMB initiatives and priorities on investment management, currently focusing on such control phase areas as consolidation, earned value management, and periodic project review.

Managing Office: Office of the Chief Information Officer

Pricing Basis: Pricing is based on operations, maintenance and annual modification support to the software applications that support CPIC reporting; annual licenses for software based on number of users; data center hosting fees for servers; number of FTE's needed to support scoring and work help desk tickets; number of planned training classes for system users.

Cost Allocation Methodology: The Component's cost allocation methodology is based on the number of Component Major Business Cases divided by the total number of DHS Business Cases submitted for the Budget Year (BY). This equals the percentage for the Component. It is then multiplied by the total cost of the CPIC Activity to get the Component allocation for the BY.

CPO Shared Reporting

Description of Services: The CPO Shared Reporting activity provides the DHS acquisition workforce with eProcurement systems and tools which leverage investment costs and promote competition, transparency, integrity and consistency.

Managing Office: Office of the Chief Procurement Officer

Pricing Basis: Pricing is based on existing contracts; system licensing fees; and necessary system security services, maintenance and operations. Systems include the Enterprise PRISM Instance, Enterprise Reporting Application, Electronic Procurement Information Center, Electronic Contract Filing System, and Acquisition Planning and Forecast System. Contractual support includes licenses, hosting services (production, staging, training, testing and continuity of operations), Information Systems Security Services and systems maintenance and operations.

Cost Allocation Methodology: The cost allocation methodology for this activity is a pro-rata share based on the average percentage of each Component's number of procurement transactions, dollar value of procurement transactions, and number of procurement personnel.

DHS Cross Cutting Activities – PPA
Personnel Compensation and Benefits
Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund				FY 2018 Working Capital Fund				FY 2019 Working Capital Fund				FY 2018 to FY 2019 Total			
	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate	Pos.	FTE	Amount	Rate
DHS Cross Cutting Activities	7	7	$1,441	$205.86	-	-	-	-	-	-	-	-	-	-	-	-
Total	**7**	**7**	**$1,441**	**$205.86**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Discretionary - Appropriation	7	7	$1,441	$205.86	-	-	-	-	-	-	-	-	-	-	-	-

Pay by Object Class

Pay Object Classes *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Change
11.1 Full-time Permanent	$1,141	-	-	-
12.1 Civilian Personnel Benefits	$300	-	-	-
Total - Personnel Compensation and Benefits	**$1,441**	**-**	**-**	**-**
Positions and FTE				
Positions - Civilian	7	-	-	-
FTE - Civilian	7	-	-	-

NARRATIVE EXPLANATION OF CHANGES

N/A

DHS Cross Cutting Activities – PPA
Non Pay Budget Exhibits
Non Pay Summary

Organization *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Total Changes
DHS Cross Cutting Activities	$12,407	$11,913	$11,913	-
Total	**$12,407**	**$11,913**	**$11,913**	**-**
Discretionary - Appropriation	$12,407	$11,913	$11,913	-

Non Pay by Object Class

Non-Pay Object Classes *(Dollars in Thousands)*	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	FY 2018 to FY 2019 Change
21.0 Travel and Transportation of Persons	$16	-	-	-
25.1 Advisory and Assistance Services	$12,391	$11,913	$4,967	($6,946)
25.2 Other Services from Non-Federal Sources	-	-	$6,946	$6,946
Total - Non Pay Object Classes	**$12,407**	**$11,913**	**$11,913**	**-**

NON PAY NARRATIVE

N/A

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$150,568,321	$165,258,843	$165,258,843	$0
ICE	Financial and Accounting Shared Services	$25,513,054	$25,513,054	$25,513,054	$0
CFO	Integrated Audit	$14,185,090	$14,828,720	$14,185,091	-$643,629
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$49,367	$49,367	$49,367	$0
CFO	Treasury Information Executive Repository	$1,096,413	$1,426,702	$1,096,413	-$330,289
CHCO	NFC Payroll Services and Reporting	$38,950,700	$39,444,798	$0	-$39,444,798
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$9,123,701	$4,816,414	$4,816,417	$3
CHCO	Flexible Spending Plan	$1,286,455	$1,200,000	$800,000	-$400,000
CHCO	DHS EXEC LEAD	$1,794,569	$0	$0	$0
CHCO	HQ Leadership Development Program	$196,841	$196,841	$196,841	$0
CHCO	National Defense University	$841,902	$0	$0	$0
CIO	Research Library and Information Services	$9,644,502	$8,939,632	$9,644,502	$704,870
CIO	DHS One Net	$72,427,060	$68,155,333	$0	-$68,155,333
CIO	NCR Infrastructure Operations	$116,047,178	$104,328,985	$104,328,985	$0
I&A	CLAN Operations	$25,457,505	$24,948,718	$33,322,505	$8,373,787
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$23,004,433	$19,366,007	$19,366,007	$0
CHCO	e-Training	$8,131,724	$5,947,000	$6,940,554	$993,554
CRSO	Mail Services	$12,214,882	$11,628,390	$12,594,353	$965,963
CRSO	Parking Services	$816,710	$593,486	$467,031	-$126,455
CRSO	Sedan Services	$1,810,447	$0	$0	$0
CRSO	Shuttle Services	$1,004,520	$0	$0	$0
CRSO	Transit Subsidy	$5,648,502	$5,444,037	$5,264,264	-$179,773
OGC	Regulatory Services	$271,020	$0	$0	$0
Fee-for Service Subtotal		**$520,084,896**	**$502,086,327**	**$403,844,227**	**-$98,242,100**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$833,830	$1,189,288	$833,830	-$355,458
CHCO	USAJOBS	$1,210,854	$1,246,528	$1,210,854	-$35,674
CHCO	Enterprise HR Integration	$3,885,668	$3,964,779	$3,885,668	-$79,111
CIO	e-Rulemaking	$725,536	$348,117	$348,117	$0
CHCO	Human Resources LOB	$260,870	$273,913	$273,913	$0
CIO	e-Gov Benefits.Gov	$226,451	$161,739	$161,739	$0
CIO	Financial Management LOB	$187,342	$187,342	$187,342	$0
CIO	Geospatial LOB	$225,000	$225,000	$225,000	$0
CIO	Budget Formulation and Execution LOB	$105,000	$110,000	$110,000	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$472,471	$472,485	$472,485	$0
CFO	Performance Management LOB	$79,800	$79,800	$79,800	$0
CPO	e Gov Integrated Awards Environment	$857,210	$874,354	$944,275	$69,921
Government-Wide Mandated Service Subtotal		**$9,070,032**	**$9,133,345**	**$8,733,023**	**-$400,322**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$6,946,416	$6,946,416	$6,946,416	$0
CPO	Strategic Sourcing	$1,934,751	$0	$0	$0
CPO	CPO Shared Reporting	$4,966,443	$4,966,443	$4,966,443	$0
DHS Crosscutting Service Subtotal		**$13,847,610**	**$11,912,859**	**$11,912,859**	**$0**
DHS Working Capital Fund - Total Activities		**$543,002,538**	**$523,132,531**	**$424,490,109**	**-$98,642,422**

U.S. Customs and Border Protection

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$3,731,410	$3,903,616	$3,741,607	-$162,009
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$1,301	$0	-$1,301
CFO	Treasury Information Executive Repository	$73,095	$95,114	$73,095	-$22,019
CHCO	NFC Payroll Services and Reporting	$7,677,990	$8,743,674	$0	-$8,743,674
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$2,265,236	$1,324,776	$1,277,413	-$47,363
CHCO	Flexible Spending Plan	$428,720	$404,352	$269,584	-$134,768
CHCO	DHS EXEC LEAD	$402,894	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$0	$0	$0
CHCO	National Defense University	$124,156	$0	$0	$0
CIO	Research Library and Information Services	$1,202,691	$1,112,422	$2,569,657	$1,457,235
CIO	DHS One Net	$21,524,487	$22,542,714	$0	-$22,542,714
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$2,942,997	$3,321,789	$3,814,608	$492,819
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$5,604,928	$4,599,020	$4,727,242	$128,222
CHCO	e-Training	$3,395,839	$2,144,734	$2,863,662	$718,928
CRSO	Mail Services	$2,374,231	$2,316,927	$2,447,990	$131,063
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$17,674	$0	$0	$0
Fee-for Service Subtotal		**$51,766,348**	**$50,510,439**	**$21,784,858**	**-$28,725,581**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$182,110	$291,275	$214,634	-$76,641
CHCO	USAJOBS	$403,526	$410,143	$408,038	-$2,105
CHCO	Enterprise HR Integration	$1,294,926	$1,312,960	$1,309,401	-$3,559
CIO	e-Rulemaking	$158,848	$84,598	$84,598	$0
CHCO	Human Resources LOB	$86,936	$90,122	$92,301	$2,179
CIO	e-Gov Benefits.Gov	$75,466	$53,218	$54,500	$1,282
CIO	Financial Management LOB	$41,016	$45,527	$45,527	$0
CIO	Geospatial LOB	$49,261	$54,678	$54,678	$0
CIO	Budget Formulation and Execution LOB	$22,988	$26,732	$26,732	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$18,005	$18,005	$20,016	$2,011
CPO	e Gov Integrated Awards Environment	$82,090	$83,732	$89,136	$5,404
Government-Wide Mandated Service Subtotal		**$2,415,172**	**$2,470,990**	**$2,399,561**	**-$71,429**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$1,572,774	$1,587,752	$1,242,451	-$345,301
CPO	Strategic Sourcing	$535,329	$0	$0	$0
CPO	CPO Shared Reporting	$311,053	$311,053	$321,201	$10,148
DHS Crosscutting Service Subtotal		**$2,419,156**	**$1,898,805**	**$1,563,652**	**-$335,153**
DHS Working Capital Fund - Total Activities		**$56,600,676**	**$54,880,234**	**$25,748,071**	**-$29,132,163**

CBP - OBIM

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$45,821	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$6,856	$0	$0	$0
CHCO	Flexible Spending Plan	$1,327	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$0	$0	$0
CHCO	National Defense University	$2,317	$0	$0	$0
CIO	Research Library and Information Services	$1,091	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$5,335	$0	$0	$0
CHCO	e-Training	$10,517	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$73,264**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$3,589	$0	$0	$0
CHCO	USAJOBS	$1,249	$0	$0	$0
CHCO	Enterprise HR Integration	$4,008	$0	$0	$0
CIO	e-Rulemaking	$3,131	$0	$0	$0
CHCO	Human Resources LOB	$269	$0	$0	$0
CIO	e-Gov Benefits.Gov	$235	$0	$0	$0
CIO	Financial Management LOB	$808	$0	$0	$0
CIO	Geospatial LOB	$971	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$453	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$14,713**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$87,977**	**$0**	**$0**	**$0**

Federal Law Enforcement Training Center

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$340,197	$350,890	$337,118	-$13,772
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$5,722	$6,531	$6,531	$0
CFO	Treasury Information Executive Repository	$73,095	$95,114	$73,094	-$22,020
CHCO	NFC Payroll Services and Reporting	$302,207	$307,577	$0	-$307,577
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$60,214	$29,743	$4,930	-$24,813
CHCO	Flexible Spending Plan	$7,626	$1,108	$739	-$369
CHCO	DHS EXEC LEAD	$9,644	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$0	$0	$0
CHCO	National Defense University	$5,172	$0	$0	$0
CIO	Research Library and Information Services	$25,423	$23,564	$9,954	-$13,610
CIO	DHS One Net	$722,026	$756,182	$0	-$756,182
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$100,439	$96,460	$142,676	$46,216
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$238,800	$204,051	$201,406	-$2,645
CHCO	e-Training	$60,455	$37,255	$8,254	-$29,001
CRSO	Mail Services	$18,242	$10,854	$18,809	$7,955
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$1,971,262**	**$1,919,329**	**$803,511**	**-$1,115,818**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$3,704	$5,181	$3,572	-$1,609
CHCO	USAJOBS	$7,178	$7,124	$1,118	-$6,006
CHCO	Enterprise HR Integration	$23,035	$22,807	$3,589	-$19,218
CIO	e-Rulemaking	$3,230	$1,505	$1,505	$0
CHCO	Human Resources LOB	$1,547	$1,566	$253	-$1,313
CIO	e-Gov Benefits.Gov	$1,342	$924	$149	-$775
CIO	Financial Management LOB	$834	$810	$810	$0
CIO	Geospatial LOB	$1,002	$973	$973	$0
CIO	Budget Formulation and Execution LOB	$468	$475	$475	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$376	$367	$360	-$7
CPO	e Gov Integrated Awards Environment	$26,540	$27,071	$7,782	-$19,289
Government-Wide Mandated Service Subtotal		**$69,256**	**$68,803**	**$20,586**	**-$48,217**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$112,950	$112,950
CPO	Strategic Sourcing	$18,591	$0	$0	$0
CPO	CPO Shared Reporting	$172,048	$172,048	$203,385	$31,337
DHS Crosscutting Service Subtotal		**$190,639**	**$172,048**	**$316,335**	**$144,287**
DHS Working Capital Fund - Total Activities		**$2,231,157**	**$2,160,180**	**$1,140,432**	**-$1,019,748**

U.S. Immigration and Customs Enforcement

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$1,303,754	$1,350,913	$1,287,849	-$63,064
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$6,620	$6,243	$6,243	$0
CFO	Treasury Information Executive Repository	$73,095	$95,114	$73,095	-$22,019
CHCO	NFC Payroll Services and Reporting	$2,958,151	$3,490,285	$0	-$3,490,285
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$1,095,659	$556,179	$576,752	$20,573
CHCO	Flexible Spending Plan	$135,306	$129,655	$86,442	-$43,213
CHCO	DHS EXEC LEAD	$142,267	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$0	$0	$0
CHCO	National Defense University	$142,251	$0	$0	$0
CIO	Research Library and Information Services	$4,074,497	$2,942,775	$1,164,459	-$1,778,316
CIO	DHS One Net	$10,044,878	$10,520,055	$0	-$10,520,055
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$1,976,289	$2,040,895	$2,984,138	$943,243
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$3,262,688	$2,568,539	$2,753,846	$185,307
CHCO	e-Training	$1,072,573	$696,645	$965,649	$269,004
CRSO	Mail Services	$1,620,231	$1,461,168	$1,670,566	$209,398
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$84,896	$0	$0	$0
Fee-for Service Subtotal		**$27,993,155**	**$25,858,466**	**$11,569,039**	**-$14,289,427**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$76,455	$125,136	$86,283	-$38,853
CHCO	USAJOBS	$127,355	$133,221	$130,835	-$2,386
CHCO	Enterprise HR Integration	$408,685	$426,470	$419,855	-$6,615
CIO	e-Rulemaking	$66,689	$36,344	$36,344	$0
CHCO	Human Resources LOB	$27,438	$29,274	$29,597	$323
CIO	e-Gov Benefits.Gov	$23,818	$17,285	$17,475	$190
CIO	Financial Management LOB	$17,220	$19,559	$19,559	$0
CIO	Geospatial LOB	$20,681	$23,491	$23,491	$0
CIO	Budget Formulation and Execution LOB	$9,651	$11,484	$11,484	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$19	$20	$10	-$10
CFO	Performance Management LOB	$7,576	$7,576	$8,599	$1,023
CPO	e Gov Integrated Awards Environment	$65,116	$66,419	$55,628	-$10,791
Government-Wide Mandated Service Subtotal		**$850,703**	**$896,279**	**$839,160**	**-$57,119**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$524,258	$529,251	$752,999	$223,748
CPO	Strategic Sourcing	$190,325	$0	$0	$0
CPO	CPO Shared Reporting	$548,086	$548,086	$819,999	$271,913
DHS Crosscutting Service Subtotal		**$1,262,669**	**$1,077,337**	**$1,572,998**	**$495,661**
DHS Working Capital Fund - Total Activities		**$30,106,527**	**$27,832,082**	**$13,981,197**	**-$13,850,885**

Transportation Security Administration

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$1,257,960	$1,305,287	$1,244,648	-$60,639
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$3,310	$3,122	$3,122	$0
CFO	Treasury Information Executive Repository	$73,094	$95,114	$73,095	-$22,019
CHCO	NFC Payroll Services and Reporting	$17,365,403	$14,906,267	$0	-$14,906,267
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$2,901,398	$1,441,453	$1,507,682	$66,229
CHCO	Flexible Spending Plan	$374,826	$338,930	$225,967	-$112,963
CHCO	DHS EXEC LEAD	$280,842	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$0	$0	$0
CHCO	National Defense University	$172,933	$0	$0	$0
CIO	Research Library and Information Services	$1,045,012	$968,637	$3,044,004	$2,075,367
CIO	DHS One Net	$8,085,259	$8,467,735	$0	-$8,467,735
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$2,870,107	$2,286,911	$2,829,810	$542,899
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$6,346,542	$5,448,412	$5,337,271	-$111,141
CHCO	e-Training	$1,107,964	$1,116,163	$723,754	-$392,409
CRSO	Mail Services	$1,512,649	$1,409,425	$1,559,641	$150,216
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$8,000	$0	$0	$0
Fee-for Service Subtotal		**$43,405,299**	**$37,787,456**	**$16,548,994**	**-$21,238,462**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$104,219	$147,714	$101,851	-$45,863
CHCO	USAJOBS	$352,798	$345,271	$342,016	-$3,255
CHCO	Enterprise HR Integration	$1,132,141	$1,105,286	$1,097,541	-$7,745
CIO	e-Rulemaking	$90,905	$42,902	$42,902	$0
CHCO	Human Resources LOB	$76,008	$75,870	$77,369	$1,499
CIO	e-Gov Benefits.Gov	$65,980	$44,801	$45,682	$881
CIO	Financial Management LOB	$23,473	$23,088	$23,088	$0
CIO	Geospatial LOB	$28,191	$27,729	$27,729	$0
CIO	Budget Formulation and Execution LOB	$13,156	$13,556	$13,556	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$10,327	$10,327	$10,150	-$177
CPO	e Gov Integrated Awards Environment	$44,687	$45,580	$69,783	$24,203
Government-Wide Mandated Service Subtotal		**$1,941,885**	**$1,882,124**	**$1,851,667**	**-$30,457**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$851,919	$860,032	$696,524	-$163,508
CPO	Strategic Sourcing	$194,730	$0	$0	$0
CPO	CPO Shared Reporting	$241,191	$241,191	$247,223	$6,032
DHS Crosscutting Service Subtotal		**$1,287,840**	**$1,101,223**	**$943,747**	**-$157,476**
DHS Working Capital Fund - Total Activities		**$46,635,024**	**$40,770,803**	**$19,344,408**	**-$21,426,395**

Federal Emergency Management Agency

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$3,257,137	$3,406,090	$3,254,915	-$151,175
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$4,516	$4,826	$4,826	$0
CFO	Treasury Information Executive Repository	$73,094	$95,114	$73,094	-$22,020
CHCO	NFC Payroll Services and Reporting	$3,656,307	$2,801,891	$0	-$2,801,891
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$746,698	$270,946	$273,396	$2,450
CHCO	Flexible Spending Plan	$84,743	$61,460	$40,976	-$20,484
CHCO	DHS EXEC LEAD	$137,445	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$0	$0	$0
CHCO	National Defense University	$70,822	$0	$0	$0
CIO	Research Library and Information Services	$221,200	$205,033	$551,985	$346,952
CIO	DHS One Net	$4,204,275	$4,403,160	$0	-$4,403,160
CIO	NCR Infrastructure Operations	$19,767	$16,966	$16,966	$0
I&A	CLAN Operations	$551,503	$816,002	$1,239,685	$423,683
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$2,934,066	$3,046,968	$2,442,053	-$604,915
CHCO	e-Training	$250,495	$209,802	$131,242	-$78,560
CRSO	Mail Services	$1,001,740	$951,179	$1,032,860	$81,681
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$149,910	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$9,391	$0	$0	$0
Fee-for Service Subtotal		**$17,373,109**	**$16,289,437**	**$9,061,998**	**-$7,227,439**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$212,875	$221,847	$152,967	-$68,880
CHCO	USAJOBS	$79,763	$64,900	$62,019	-$2,881
CHCO	Enterprise HR Integration	$255,960	$207,758	$199,022	-$8,736
CIO	e-Rulemaking	$185,691	$64,433	$64,433	$0
CHCO	Human Resources LOB	$17,184	$14,261	$14,030	-$231
CIO	e-Gov Benefits.Gov	$14,917	$8,421	$8,284	-$137
CIO	Financial Management LOB	$47,947	$34,675	$34,675	$0
CIO	Geospatial LOB	$57,584	$41,645	$41,645	$0
CIO	Budget Formulation and Execution LOB	$26,876	$20,360	$20,360	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$459,652	$459,651	$463,984	$4,333
CFO	Performance Management LOB	$21,096	$21,095	$15,245	-$5,850
CPO	e Gov Integrated Awards Environment	$148,970	$151,949	$444,400	$292,451
Government-Wide Mandated Service Subtotal		**$1,528,515**	**$1,310,995**	**$1,521,064**	**$210,069**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$720,854	$727,720	$1,016,549	$288,829
CPO	Strategic Sourcing	$107,656	$0	$0	$0
CPO	CPO Shared Reporting	$1,520,342	$1,520,342	$971,311	-$549,031
DHS Crosscutting Service Subtotal		**$2,348,852**	**$2,248,062**	**$1,987,860**	**-$260,202**
DHS Working Capital Fund - Total Activities		**$21,250,476**	**$19,848,494**	**$12,570,922**	**-$7,277,572**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

National Protection and Program Directorate

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$23,661,013	$23,586,049	$23,586,049	$0
ICE	Financial and Accounting Shared Services	$4,806,783	$4,790,472	$4,790,472	$0
CFO	Integrated Audit	$81,228	$83,881	$79,686	-$4,195
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$1,386	$1,301	$1,301	$0
CFO	Treasury Information Executive Repository	$73,094	$95,114	$73,094	-$22,020
CHCO	NFC Payroll Services and Reporting	$380,712	$600,467	$0	-$600,467
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$87,523	$94,855	$61,739	-$33,116
CHCO	Flexible Spending Plan	$10,783	$13,879	$9,253	-$4,626
CHCO	DHS EXEC LEAD	$110,608	$0	$0	$0
CHCO	HQ Leadership Development Program	$43,892	$10,375	$53,077	$42,702
CHCO	National Defense University	$48,051	$0	$0	$0
CIO	Research Library and Information Services	$20,865	$19,340	$95,464	$76,124
CIO	DHS One Net	$268,532	$281,234	$0	-$281,234
CIO	NCR Infrastructure Operations	$34,986,448	$32,490,846	$32,490,846	$0
I&A	CLAN Operations	$4,282,013	$4,157,121	$6,135,934	$1,978,813
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$279,732	$134,879	$214,963	$80,084
CHCO	e-Training	$84,639	$118,811	$102,179	-$16,632
CRSO	Mail Services	$840,208	$279,483	$866,310	$586,827
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$265,225	$0	$0	$0
CRSO	Shuttle Services	$22,531	$0	$0	$0
CRSO	Transit Subsidy	$1,112,620	$1,003,794	$1,036,934	$33,140
OGC	Regulatory Services	$5,162	$0	$0	$0
Fee-for Service Subtotal		**$71,473,048**	**$67,761,901**	**$69,597,301**	**$1,835,400**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$17,085	$34,243	$23,611	-$10,632
CHCO	USAJOBS	$10,149	$22,721	$14,005	-$8,716
CHCO	Enterprise HR Integration	$32,570	$44,524	$44,944	$420
CIO	e-Rulemaking	$14,903	$9,946	$9,946	$0
CHCO	Human Resources LOB	$2,187	$4,993	$3,168	-$1,825
CIO	e-Gov Benefits.Gov	$1,898	$2,948	$1,871	-$1,077
CIO	Financial Management LOB	$3,848	$5,352	$5,352	$0
CIO	Geospatial LOB	$4,622	$6,428	$6,428	$0
CIO	Budget Formulation and Execution LOB	$2,157	$3,143	$3,143	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$1,174	$1,174	$639	-$535
CFO	Performance Management LOB	$1,692	$1,692	$2,353	$661
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$92,285**	**$137,164**	**$115,460**	**-$21,704**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$393,193	$396,938	$301,200	-$95,738
CPO	Strategic Sourcing	$44,623	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$437,816**	**$396,938**	**$301,200**	**-$95,738**
DHS Working Capital Fund - Total Activities		**$72,003,149**	**$68,296,003**	**$70,013,961**	**$1,717,958**

Office of Health Affairs

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$4,013,636	$4,350,620	$4,350,620	$0
ICE	Financial and Accounting Shared Services	$1,242,943	$1,149,626	$1,149,626	$0
CFO	Integrated Audit	$13,156	$24,988	$0	-$24,988
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$1,386	$1,301	$1,301	$0
CFO	Treasury Information Executive Repository	$73,094	$95,114	$73,094	-$22,020
CHCO	NFC Payroll Services and Reporting	$25,309	$27,647	$0	-$27,647
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$3,572	$2,674	$2,817	$143
CHCO	Flexible Spending Plan	$691	$633	$422	-$211
CHCO	DHS EXEC LEAD	$3,858	$0	$0	$0
CHCO	HQ Leadership Development Program	$2,814	$473	$2,422	$1,949
CHCO	National Defense University	$4,500	$0	$0	$0
CIO	Research Library and Information Services	$1,350	$1,694	$3,797	$2,103
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$2,162,772	$1,892,885	$1,892,885	$0
I&A	CLAN Operations	$81,881	$156,250	$120,490	-$35,760
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$15,454	$12,096	$13,556	$1,460
CHCO	e-Training	$5,481	$3,349	$4,662	$1,313
CRSO	Mail Services	$28,677	$18,145	$29,568	$11,423
CRSO	Parking Services	$68,959	$51,240	$39,468	-$11,772
CRSO	Sedan Services	$69,189	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$138,492	$127,692	$129,071	$1,379
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$7,959,214**	**$7,916,427**	**$7,813,799**	**-$102,628**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$1,912	$2,586	$1,783	-$803
CHCO	USAJOBS	$651	$640	$639	-$1
CHCO	Enterprise HR Integration	$2,088	$2,050	$2,051	$1
CIO	e-Rulemaking	$2,345	$751	$751	$0
CHCO	Human Resources LOB	$140	$141	$145	$4
CIO	e-Gov Benefits.Gov	$122	$83	$85	$2
CIO	Financial Management LOB	$605	$404	$404	$0
CIO	Geospatial LOB	$727	$485	$485	$0
CIO	Budget Formulation and Execution LOB	$340	$237	$237	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$1,536	$1,221	$750	-$471
CFO	Performance Management LOB	$178	$178	$180	$2
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$10,644**	**$8,776**	**$7,510**	**-$1,266**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$21,997	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$21,997**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$7,991,855**	**$7,925,203**	**$7,821,309**	**-$103,894**

Operations Coordination and Intel and Analysis

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$7,865,206	$7,885,766	$7,885,766	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$21,836	$20,738	$0	-$20,738
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$5,183	$6,011	$6,012	$1
CFO	Treasury Information Executive Repository	$73,094	$95,113	$73,094	-$22,019
CHCO	NFC Payroll Services and Reporting	$203,612	$230,683	$0	-$230,683
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$44,159	$22,307	$23,504	$1,197
CHCO	Flexible Spending Plan	$5,552	$5,284	$3,523	-$1,761
CHCO	DHS EXEC LEAD	$50,315	$0	$0	$0
CHCO	HQ Leadership Development Program	$22,601	$3,961	$20,206	$16,245
CHCO	National Defense University	$18,672	$0	$0	$0
CIO	Research Library and Information Services	$147,737	$137,504	$47,534	-$89,970
CIO	DHS One Net	$40,772	$42,701	$0	-$42,701
CIO	NCR Infrastructure Operations	$13,237,089	$11,862,823	$11,862,823	$0
I&A	CLAN Operations	$8,584,968	$6,766,545	$9,550,952	$2,784,407
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$114,976	$97,436	$96,830	-$606
CHCO	e-Training	$45,887	$27,941	$38,900	$10,959
CRSO	Mail Services	$73,323	$83,046	$75,601	-$7,445
CRSO	Parking Services	$37,468	$28,248	$21,445	-$6,803
CRSO	Sedan Services	$115,315	$0	$0	$0
CRSO	Shuttle Services	$276,295	$0	$0	$0
CRSO	Transit Subsidy	$274,361	$220,964	$255,698	$34,734
OGC	Regulatory Services	$41	$0	$0	$0
Fee-for Service Subtotal		**$31,258,462**	**$27,537,071**	**$29,961,888**	**$2,424,817**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$3,740	$5,676	$3,914	-$1,762
CHCO	USAJOBS	$5,226	$5,343	$5,332	-$11
CHCO	Enterprise HR Integration	$16,770	$17,105	$17,110	$5
CIO	e-Rulemaking	$3,262	$1,807	$1,807	$0
CHCO	Human Resources LOB	$1,126	$1,174	$1,206	$32
CIO	e-Gov Benefits.Gov	$977	$693	$712	$19
CIO	Financial Management LOB	$842	$972	$972	$0
CIO	Geospatial LOB	$1,012	$1,168	$1,168	$0
CIO	Budget Formulation and Execution LOB	$472	$571	$571	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$428	$428	$390	-$38
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$33,855**	**$34,937**	**$33,182**	**-$1,755**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$37,650	$37,650
CPO	Strategic Sourcing	$8,618	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$8,618**	**$0**	**$37,650**	**$37,650**
DHS Working Capital Fund - Total Activities		**$31,300,935**	**$27,572,008**	**$30,032,720**	**$2,460,712**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

Office of the Inspector General

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$73,094	$95,113	$73,094	-$22,019
CHCO	NFC Payroll Services and Reporting	$111,823	$152,572	$0	-$152,572
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$38,679	$24,312	$25,617	$1,305
CHCO	Flexible Spending Plan	$5,063	$5,759	$3,839	-$1,920
CHCO	DHS EXEC LEAD	$12,537	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$4,306	$0	-$4,306
CHCO	National Defense University	$4,939	$0	$0	$0
CIO	Research Library and Information Services	$18,465	$17,116	$39,610	$22,494
CIO	DHS One Net	$78,732	$82,456	$0	-$82,456
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$99,609	$169,444	$113,421	-$56,023
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$60,653	$46,135	$52,288	$6,153
CHCO	e-Training	$39,743	$30,453	$42,397	$11,944
CRSO	Mail Services	$129,875	$131,872	$133,910	$2,038
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$92,252	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$767,464**	**$759,538**	**$484,176**	**-$275,362**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$2,075	$3,870	$2,668	-$1,202
CHCO	USAJOBS	$4,766	$5,824	$5,811	-$13
CHCO	Enterprise HR Integration	$15,294	$18,642	$18,648	$6
CIO	e-Rulemaking	$1,810	$1,124	$1,124	$0
CHCO	Human Resources LOB	$1,027	$1,280	$1,315	$35
CIO	e-Gov Benefits.Gov	$891	$756	$776	$20
CIO	Financial Management LOB	$467	$605	$605	$0
CIO	Geospatial LOB	$561	$726	$726	$0
CIO	Budget Formulation and Execution LOB	$262	$355	$355	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$2,848	$2,905	$1,836	-$1,069
Government-Wide Mandated Service Subtotal		**$30,001**	**$36,087**	**$33,864**	**-$2,223**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$18,825	$18,825
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$32,282	$32,282	$0	-$32,282
DHS Crosscutting Service Subtotal		**$32,282**	**$32,282**	**$18,825**	**-$13,457**
DHS Working Capital Fund - Total Activities		**$829,747**	**$827,907**	**$536,865**	**-$291,042**

Science and Technology Directorate

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$10,643,033	$11,537,385	$11,537,385	$0
ICE	Financial and Accounting Shared Services	$3,797,248	$3,990,758	$3,990,758	$0
CFO	Integrated Audit	$50,958	$52,771	$50,258	-$2,513
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$3,310	$3,122	$3,122	$0
CFO	Treasury Information Executive Repository	$73,094	$95,113	$73,094	-$22,019
CHCO	NFC Payroll Services and Reporting	$124,887	$138,525	$0	-$138,525
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$32,134	$13,396	$14,114	$718
CHCO	Flexible Spending Plan	$3,275	$3,173	$2,115	-$1,058
CHCO	DHS EXEC LEAD	$84,236	$0	$0	$0
CHCO	HQ Leadership Development Program	$13,333	$2,372	$12,134	$9,762
CHCO	National Defense University	$9,808	$0	$0	$0
CIO	Research Library and Information Services	$6,360	$5,895	$19,027	$13,132
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$10,925,682	$9,833,858	$9,833,858	$0
I&A	CLAN Operations	$578,423	$586,439	$762,245	$175,806
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$85,283	$76,344	$71,654	-$4,690
CHCO	e-Training	$25,880	$16,779	$23,359	$6,580
CRSO	Mail Services	$110,135	$89,657	$113,557	$23,900
CRSO	Parking Services	$137,917	$102,480	$78,939	-$23,541
CRSO	Sedan Services	$126,847	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$573,355	$509,361	$534,353	$24,992
OGC	Regulatory Services	$2,094	$0	$0	$0
Fee-for Service Subtotal		**$27,407,292**	**$27,057,428**	**$27,119,972**	**$62,544**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$15,297	$16,208	$11,176	-$5,032
CHCO	USAJOBS	$3,083	$3,209	$3,202	-$7
CHCO	Enterprise HR Integration	$9,893	$10,272	$10,275	$3
CIO	e-Rulemaking	$13,343	$4,707	$4,707	$0
CHCO	Human Resources LOB	$664	$705	$724	$19
CIO	e-Gov Benefits.Gov	$577	$416	$428	$12
CIO	Financial Management LOB	$3,445	$2,533	$2,533	$0
CIO	Geospatial LOB	$4,138	$3,043	$3,043	$0
CIO	Budget Formulation and Execution LOB	$1,931	$1,487	$1,487	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$2,132	$2,132	$1,437	-$695
CFO	Performance Management LOB	$1,518	$1,518	$1,113	-$405
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$56,021**	**$46,230**	**$40,125**	**-$6,105**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$65,532	$66,156	$18,825	-$47,331
CPO	Strategic Sourcing	$101,024	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$166,556**	**$66,156**	**$18,825**	**-$47,331**
DHS Working Capital Fund - Total Activities		**$27,629,869**	**$27,169,814**	**$27,178,922**	**$9,108**

Domestic Nuclear Detection Office

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$5,185,704	$6,558,307	$6,558,307	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$13,155	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$1,386	$1,301	$1,301	$0
CFO	Treasury Information Executive Repository	$73,094	$95,113	$73,094	-$22,019
CHCO	NFC Payroll Services and Reporting	$29,684	$42,047	$0	-$42,047
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$4,583	$4,066	$4,284	$218
CHCO	Flexible Spending Plan	$887	$963	$642	-$321
CHCO	DHS EXEC LEAD	$7,715	$0	$0	$0
CHCO	HQ Leadership Development Program	$3,610	$720	$3,683	$2,963
CHCO	National Defense University	$5,773	$0	$0	$0
CIO	Research Library and Information Services	$1,731	$2,173	$5,775	$3,602
CIO	DHS One Net	$43,584	$45,645	$0	-$45,645
CIO	NCR Infrastructure Operations	$3,942,590	$3,477,389	$3,477,389	$0
I&A	CLAN Operations	$373,337	$372,535	$517,892	$145,357
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$29,020	$22,672	$25,176	$2,504
CHCO	e-Training	$12,447	$5,093	$7,090	$1,997
CRSO	Mail Services	$48,641	$25,517	$50,152	$24,635
CRSO	Parking Services	$50,174	$40,680	$28,718	-$11,962
CRSO	Sedan Services	$34,595	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$210,690	$206,028	$196,358	-$9,670
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$10,072,400**	**$10,900,249**	**$10,949,861**	**$49,612**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$4,225	$7,568	$5,218	-$2,350
CHCO	USAJOBS	$835	$974	$972	-$2
CHCO	Enterprise HR Integration	$2,679	$3,118	$3,119	$1
CIO	e-Rulemaking	$3,008	$2,198	$2,198	$0
CHCO	Human Resources LOB	$180	$214	$220	$6
CIO	e-Gov Benefits.Gov	$156	$126	$130	$4
CIO	Financial Management LOB	$777	$1,183	$1,183	$0
CIO	Geospatial LOB	$933	$1,421	$1,421	$0
CIO	Budget Formulation and Execution LOB	$435	$695	$695	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$1,536	$1,865	$704	-$1,161
CFO	Performance Management LOB	$431	$431	$520	$89
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$15,195**	**$19,793**	**$16,380**	**-$3,413**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$56,475	$56,475
CPO	Strategic Sourcing	$37,087	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$37,087**	**$0**	**$56,475**	**$56,475**
DHS Working Capital Fund - Total Activities		**$10,124,682**	**$10,920,042**	**$11,022,716**	**$102,674**

U.S. Coast Guard

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$53,333,005	$62,046,326	$62,046,326	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$3,168,565	$3,343,161	$3,204,920	-$138,241
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$3,310	$3,122	$3,122	$0
CFO	Treasury Information Executive Repository	$73,094	$95,113	$73,094	-$22,019
CHCO	NFC Payroll Services and Reporting	$2,218,939	$2,590,503	$0	-$2,590,503
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$546,854	$250,505	$221,487	-$29,018
CHCO	Flexible Spending Plan	$62,429	$49,791	$33,196	-$16,595
CHCO	DHS EXEC LEAD	$38,743	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$37,228	$0	-$37,228
CHCO	National Defense University	$61,320	$0	$0	$0
CIO	Research Library and Information Services	$665,464	$616,829	$447,180	-$169,649
CIO	DHS One Net	$11,699,673	$4,555,211	$0	-$4,555,211
CIO	NCR Infrastructure Operations	$0	$0	$108,000	$108,000
I&A	CLAN Operations	$345,819	$367,625	$417,666	$50,041
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$0	$0	$0	$0
CHCO	e-Training	$713,902	$571,110	$656,604	$85,494
CRSO	Mail Services	$1,356,802	$1,300,246	$1,398,953	$98,707
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$29,704	$0	$0	$0
Fee-for Service Subtotal		**$74,317,623**	**$75,826,770**	**$68,610,548**	**-$7,216,222**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$90,770	$149,249	$102,910	-$46,339
CHCO	USAJOBS	$58,760	$60,003	$50,244	-$9,759
CHCO	Enterprise HR Integration	$188,564	$192,084	$161,234	-$30,850
CIO	e-Rulemaking	$79,174	$43,348	$43,348	$0
CHCO	Human Resources LOB	$12,659	$13,185	$11,366	-$1,819
CIO	e-Gov Benefits.Gov	$10,989	$7,786	$6,711	-$1,075
CIO	Financial Management LOB	$20,444	$23,328	$23,328	$0
CIO	Geospatial LOB	$24,553	$28,017	$28,017	$0
CIO	Budget Formulation and Execution LOB	$11,458	$13,697	$13,697	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$5,461	$5,461	$3,961	-$1,500
CFO	Performance Management LOB	$8,995	$8,995	$10,256	$1,261
CPO	e Gov Integrated Awards Environment	$328,704	$335,278	$114,663	-$220,615
Government-Wide Mandated Service Subtotal		**$840,531**	**$880,431**	**$569,735**	**-$310,696**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$1,376,177	$1,323,127	$978,899	-$344,228
CPO	Strategic Sourcing	$329,546	$0	$0	$0
CPO	CPO Shared Reporting	$715,063	$715,063	$682,322	-$32,741
DHS Crosscutting Service Subtotal		**$2,420,786**	**$2,038,190**	**$1,661,221**	**-$376,969**
DHS Working Capital Fund - Total Activities		**$77,578,940**	**$78,745,391**	**$70,841,504**	**-$7,903,887**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

U.S. Citizenship and Immigration Services

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$5,722,698	$5,508,230	$5,508,230	$0
CFO	Integrated Audit	$658,350	$681,138	$648,586	-$32,552
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$3,310	$3,122	$3,122	$0
CFO	Treasury Information Executive Repository	$73,094	$95,113	$73,094	-$22,019
CHCO	NFC Payroll Services and Reporting	$1,891,155	$2,999,013	$0	-$2,999,013
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$731,062	$477,894	$503,539	$25,645
CHCO	Flexible Spending Plan	$92,160	$113,196	$75,469	-$37,727
CHCO	DHS EXEC LEAD	$112,203	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$84,635	$0	-$84,635
CHCO	National Defense University	$48,588	$0	$0	$0
CIO	Research Library and Information Services	$1,452,579	$2,173,572	$1,027,250	-$1,146,322
CIO	DHS One Net	$8,320,526	$8,714,132	$0	-$8,714,132
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$516,439	$646,631	$835,134	$188,503
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$1,898,196	$1,337,669	$1,609,315	$271,646
CHCO	e-Training	$730,550	$588,781	$843,070	$254,289
CRSO	Mail Services	$2,133,660	$2,324,546	$2,199,945	-$124,601
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$60,955	$0	$0	$0
Fee-for Service Subtotal		**$24,445,525**	**$25,747,672**	**$13,326,754**	**-$12,420,918**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$46,507	$85,837	$59,186	-$26,651
CHCO	USAJOBS	$86,744	$114,470	$114,227	-$243
CHCO	Enterprise HR Integration	$278,363	$366,443	$366,558	$115
CIO	e-Rulemaking	$40,566	$24,930	$24,930	$0
CHCO	Human Resources LOB	$18,688	$25,154	$25,840	$686
CIO	e-Gov Benefits.Gov	$16,223	$14,853	$15,257	$404
CIO	Financial Management LOB	$10,475	$13,416	$13,416	$0
CIO	Geospatial LOB	$12,580	$16,113	$16,113	$0
CIO	Budget Formulation and Execution LOB	$5,871	$7,878	$7,878	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$961	$961	$1,000	$39
CFO	Performance Management LOB	$4,609	$4,609	$5,898	$1,289
CPO	e Gov Integrated Awards Environment	$32,095	$32,737	$39,315	$6,578
Government-Wide Mandated Service Subtotal		**$553,682**	**$707,401**	**$689,618**	**-$17,783**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$524,258	$529,251	$508,274	-$20,977
CPO	Strategic Sourcing	$167,176	$0	$0	$0
CPO	CPO Shared Reporting	$204,493	$204,493	$307,092	$102,599
DHS Crosscutting Service Subtotal		**$895,927**	**$733,744**	**$815,366**	**$81,622**
DHS Working Capital Fund - Total Activities		**$25,895,134**	**$27,188,817**	**$14,831,738**	**-$12,357,079**

U.S. Secret Service

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$0	$0	$0	$0
CFO	Integrated Audit	$236,343	$247,941	$237,527	-$10,414
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$5,233	$4,942	$4,942	$0
CFO	Treasury Information Executive Repository	$73,094	$95,113	$73,094	-$22,019
CHCO	NFC Payroll Services and Reporting	$1,000,007	$1,171,817	$0	-$1,171,817
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$354,148	$186,730	$196,633	$9,903
CHCO	Flexible Spending Plan	$45,898	$44,203	$29,471	-$14,732
CHCO	DHS EXEC LEAD	$188,261	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$33,050	$0	-$33,050
CHCO	National Defense University	$65,369	$0	$0	$0
CIO	Research Library and Information Services	$354,866	$328,931	$397,000	$68,069
CIO	DHS One Net	$3,308,702	$3,465,221	$0	-$3,465,221
CIO	NCR Infrastructure Operations	$0	$25,338	$25,338	$0
I&A	CLAN Operations	$14,001	$45,491	$31,398	-$14,093
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$634,777	$510,888	$534,502	$23,614
CHCO	e-Training	$363,836	$233,889	$329,220	$95,331
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$6,646,535**	**$6,393,554**	**$1,859,125**	**-$4,534,429**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$27,048	$37,877	$26,117	-$11,760
CHCO	USAJOBS	$43,201	$44,727	$44,606	-$121
CHCO	Enterprise HR Integration	$138,633	$143,182	$143,141	-$41
CIO	e-Rulemaking	$23,593	$11,001	$11,001	$0
CHCO	Human Resources LOB	$9,307	$9,828	$10,090	$262
CIO	e-Gov Benefits.Gov	$8,079	$5,804	$5,958	$154
CIO	Financial Management LOB	$6,092	$5,920	$5,920	$0
CIO	Geospatial LOB	$7,316	$7,110	$7,110	$0
CIO	Budget Formulation and Execution LOB	$3,414	$3,476	$3,476	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$2,680	$2,680	$2,602	-$78
CPO	e Gov Integrated Awards Environment	$21,259	$21,684	$11,204	-$10,480
Government-Wide Mandated Service Subtotal		**$290,622**	**$293,289**	**$271,225**	**-$22,064**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$196,597	$198,469	$112,950	-$85,519
CPO	Strategic Sourcing	$31,403	$0	$0	$0
CPO	CPO Shared Reporting	$52,934	$52,934	$59,194	$6,260
DHS Crosscutting Service Subtotal		**$280,934**	**$251,403**	**$172,144**	**-$79,259**
DHS Working Capital Fund - Total Activities		**$7,218,091**	**$6,938,246**	**$2,302,494**	**-$4,635,752**

NPPD - OBIM

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$4,974,854	$4,916,779	$4,916,779	$0
ICE	Financial and Accounting Shared Services	$525,603	$592,984	$592,984	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$1,385	$0	$1,300	$1,300
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$0	$53,567	$0	-$53,567
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$0	$5,180	$5,458	$278
CHCO	Flexible Spending Plan	$0	$1,227	$818	-$409
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$0	$0	$4,692	$4,692
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$0	$2,371	$5,119	$2,748
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$0	$35,619	$23,239	-$12,380
CHCO	e-Training	$0	$6,488	$9,033	$2,545
CRSO	Mail Services	$0	$514,831	$0	-$514,831
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$120,144	$119,982	$111,971	-$8,011
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$5,621,986**	**$6,249,028**	**$5,671,393**	**-$577,635**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$0	$6,527	$4,500	-$2,027
CHCO	USAJOBS	$0	$1,241	$1,238	-$3
CHCO	Enterprise HR Integration	$0	$3,972	$3,973	$1
CIO	e-Rulemaking	$0	$1,896	$1,896	$0
CHCO	Human Resources LOB	$0	$273	$280	$7
CIO	e-Gov Benefits.Gov	$0	$161	$165	$4
CIO	Financial Management LOB	$0	$1,020	$1,020	$0
CIO	Geospatial LOB	$0	$1,225	$1,225	$0
CIO	Budget Formulation and Execution LOB	$0	$599	$599	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$0**	**$16,914**	**$14,896**	**-$2,018**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$5,621,986**	**$6,265,942**	**$5,686,289**	**-$579,653**

Federal Protective Service

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$5,025,721	$4,999,922	$4,999,922	$0
ICE	Financial and Accounting Shared Services	$4,027,525	$3,957,599	$3,957,599	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$307,939	$434,007	$0	-$434,007
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$73,143	$38,599	$40,670	$2,071
CHCO	Flexible Spending Plan	$9,575	$9,143	$6,096	-$3,047
CHCO	DHS EXEC LEAD	$6,751	$0	$0	$0
CHCO	HQ Leadership Development Program	$38,976	$6,836	$34,964	$28,128
CHCO	National Defense University	$4,306	$0	$0	$0
CIO	Research Library and Information Services	$26,064	$24,159	$82,113	$57,954
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$1,120,543	$953,150	$943,125	-$10,025
CHCO	e-Training	$75,901	$48,348	$67,310	$18,962
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$80,988	$0	$0	$0
CRSO	Transit Subsidy	$383,300	$477,545	$357,226	-$120,319
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$11,182,732**	**$10,949,308**	**$10,489,025**	**-$460,283**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$19,154	$30,834	$21,261	-$9,573
CHCO	USAJOBS	$9,012	$9,246	$9,226	-$20
CHCO	Enterprise HR Integration	$28,921	$32,181	$29,607	-$2,574
CIO	e-Rulemaking	$16,707	$8,956	$8,956	$0
CHCO	Human Resources LOB	$1,942	$2,032	$2,087	$55
CIO	e-Gov Benefits.Gov	$1,685	$1,200	$1,232	$32
CIO	Financial Management LOB	$4,314	$4,819	$4,819	$0
CIO	Geospatial LOB	$5,181	$5,788	$5,788	$0
CIO	Budget Formulation and Execution LOB	$2,418	$2,830	$2,830	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$1,889	$1,899	$2,118	$219
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$91,223**	**$99,785**	**$87,924**	**-$11,861**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$65,532	$66,156	$131,775	$65,619
CPO	Strategic Sourcing	$10,163	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$75,695**	**$66,156**	**$131,775**	**$65,619**
DHS Working Capital Fund - Total Activities		**$11,349,650**	**$11,115,249**	**$10,708,724**	**-$406,525**

MGT - Office of the Under Secretary for Management

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$462,049	$554,298	$554,298	$0
ICE	Financial and Accounting Shared Services	$10,088	$16,785	$16,785	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$3,310	$3,122	$3,122	$0
CFO	Treasury Information Executive Repository	$73,094	$95,113	$73,094	-$22,019
CHCO	NFC Payroll Services and Reporting	$4,344	$5,472	$0	-$5,472
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$907	$529	$499	-$30
CHCO	Flexible Spending Plan	$119	$125	$75	-$50
CHCO	DHS EXEC LEAD	$3,858	$0	$0	$0
CHCO	HQ Leadership Development Program	$483	$94	$429	$335
CHCO	National Defense University	$472	$0	$0	$0
CIO	Research Library and Information Services	$261	$242	$752	$510
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$420,003	$316,169	$316,169	$0
I&A	CLAN Operations	$3,984	$3,267	$14,794	$11,527
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$1,452	$1,155	$1,937	$782
CHCO	e-Training	$932	$663	$853	$190
CRSO	Mail Services	$11,335	$11,627	$11,687	$60
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$46,126	$0	$0	$0
CRSO	Shuttle Services	$7,966	$0	$0	$0
CRSO	Transit Subsidy	$0	$3,033	$0	-$3,033
OGC	Regulatory Services	$14	$0	$0	$0
Fee-for Service Subtotal		**$1,050,797**	**$1,011,694**	**$994,494**	**-$17,200**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$39	$80	$55	-$25
CHCO	USAJOBS	$112	$127	$113	-$14
CHCO	Enterprise HR Integration	$359	$406	$363	-$43
CIO	e-Rulemaking	$34	$23	$23	$0
CHCO	Human Resources LOB	$24	$28	$26	-$2
CIO	e-Gov Benefits.Gov	$21	$16	$17	$1
CIO	Financial Management LOB	$9	$13	$13	$0
CIO	Geospatial LOB	$11	$15	$15	$0
CIO	Budget Formulation and Execution LOB	$5	$7	$7	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$614**	**$715**	**$632**	**-$83**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$18,825	$18,825
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$18,825**	**$18,825**
DHS Working Capital Fund - Total Activities		**$1,051,411**	**$1,012,409**	**$1,013,951**	**$1,542**

MGT - Chief Security Officer

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$3,342,558	$3,863,937	$3,863,937	$0
ICE	Financial and Accounting Shared Services	$236,053	$373,771	$373,771	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$66,251	$81,502	$0	-$81,502
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$13,930	$7,881	$8,304	$423
CHCO	Flexible Spending Plan	$1,809	$1,867	$1,245	-$622
CHCO	DHS EXEC LEAD	$4,822	$0	$0	$0
CHCO	HQ Leadership Development Program	$7,363	$1,396	$7,139	$5,743
CHCO	National Defense University	$4,458	$0	$0	$0
CIO	Research Library and Information Services	$3,527	$5,303	$11,194	$5,891
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$3,635,922	$3,839,299	$3,839,299	$0
I&A	CLAN Operations	$346,630	$460,879	$601,715	$140,836
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$21,163	$21,275	$24,140	$2,865
CHCO	e-Training	$13,988	$9,872	$13,392	$3,520
CRSO	Mail Services	$137,999	$106,357	$142,286	$35,929
CRSO	Parking Services	$45,316	$29,172	$25,937	-$3,235
CRSO	Sedan Services	$46,126	$0	$0	$0
CRSO	Shuttle Services	$83,526	$0	$0	$0
CRSO	Transit Subsidy	$268,854	$247,343	$256,552	$9,209
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$8,282,295**	**$9,049,854**	**$9,168,911**	**$119,057**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$920	$1,319	$909	-$410
CHCO	USAJOBS	$1,703	$1,888	$1,884	-$4
CHCO	Enterprise HR Integration	$5,463	$6,043	$6,045	$2
CIO	e-Rulemaking	$803	$519	$519	$0
CHCO	Human Resources LOB	$367	$415	$426	$11
CIO	e-Gov Benefits.Gov	$318	$245	$252	$7
CIO	Financial Management LOB	$207	$279	$279	$0
CIO	Geospatial LOB	$249	$336	$336	$0
CIO	Budget Formulation and Execution LOB	$116	$164	$164	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$10,146**	**$11,208**	**$10,814**	**-$394**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$56,475	$56,475
CPO	Strategic Sourcing	$3,229	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$3,229**	**$0**	**$56,475**	**$56,475**
DHS Working Capital Fund - Total Activities		**$8,295,670**	**$9,061,062**	**$9,236,200**	**$175,138**

MGT - Chief Readiness Support Officer

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$980,721	$1,025,014	$1,025,014	$0
ICE	Financial and Accounting Shared Services	$1,084,838	$1,322,847	$1,322,847	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$27,879	$34,847	$0	-$34,847
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$5,993	$3,231	$3,404	$173
CHCO	Flexible Spending Plan	$761	$765	$510	-$255
CHCO	DHS EXEC LEAD	$5,786	$0	$0	$0
CHCO	HQ Leadership Development Program	$3,099	$573	$2,926	$2,353
CHCO	National Defense University	$3,199	$0	$0	$0
CIO	Research Library and Information Services	$4,531	$4,599	$4,589	-$10
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$1,730,912	$1,763,217	$1,763,217	$0
I&A	CLAN Operations	$15,043	$26,139	$29,588	$3,449
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$12,920	$11,854	$11,620	-$234
CHCO	e-Training	$6,017	$4,221	$5,458	$1,237
CRSO	Mail Services	$27,592	$28,851	$28,449	-$402
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$46,126	$0	$0	$0
CRSO	Shuttle Services	$12,843	$0	$0	$0
CRSO	Transit Subsidy	$123,411	$128,456	$119,538	-$8,918
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$4,093,671**	**$4,354,614**	**$4,317,160**	**-$37,454**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$4,230	$2,738	$1,888	-$850
CHCO	USAJOBS	$717	$807	$772	-$35
CHCO	Enterprise HR Integration	$2,299	$2,584	$2,478	-$106
CIO	e-Rulemaking	$3,690	$1,836	$1,836	$0
CHCO	Human Resources LOB	$154	$177	$175	-$2
CIO	e-Gov Benefits.Gov	$134	$100	$103	$3
CIO	Financial Management LOB	$953	$990	$990	$0
CIO	Geospatial LOB	$1,144	$1,188	$1,188	$0
CIO	Budget Formulation and Execution LOB	$534	$580	$580	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$13,855**	**$11,000**	**$10,010**	**-$990**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$65,532	$66,156	$94,125	$27,969
CPO	Strategic Sourcing	$5,437	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$70,969**	**$66,156**	**$94,125**	**$27,969**
DHS Working Capital Fund - Total Activities		**$4,178,495**	**$4,431,770**	**$4,421,295**	**-$10,475**

MGT - Chief Human Capital Officer

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$3,681,723	$4,185,620	$4,185,620	$0
ICE	Financial and Accounting Shared Services	$160,835	$251,910	$251,910	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$55,751	$65,087	$0	-$65,087
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$10,410	$6,294	$7,189	$895
CHCO	Flexible Spending Plan	$1,522	$1,491	$1,077	-$414
CHCO	DHS EXEC LEAD	$8,680	$0	$0	$0
CHCO	HQ Leadership Development Program	$6,197	$1,116	$6,180	$5,064
CHCO	National Defense University	$4,933	$0	$0	$0
CIO	Research Library and Information Services	$6,001	$6,695	$8,942	$2,247
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$2,964,469	$3,041,326	$3,041,326	$0
I&A	CLAN Operations	$10,206	$3,267	$0	-$3,267
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$16,316	$17,140	$13,556	-$3,584
CHCO	e-Training	$11,992	$7,884	$11,141	$3,257
CRSO	Mail Services	$106,602	$99,483	$109,914	$10,431
CRSO	Parking Services	$87,309	$64,668	$49,972	-$14,696
CRSO	Sedan Services	$46,126	$0	$0	$0
CRSO	Shuttle Services	$6,699	$0	$0	$0
CRSO	Transit Subsidy	$269,346	$355,764	$287,187	-$68,577
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$7,457,117**	**$8,107,745**	**$7,974,014**	**-$133,731**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$627	$779	$537	-$242
CHCO	USAJOBS	$1,433	$1,508	$1,631	$123
CHCO	Enterprise HR Integration	$4,599	$4,826	$5,233	$407
CIO	e-Rulemaking	$547	$350	$350	$0
CHCO	Human Resources LOB	$309	$331	$369	$38
CIO	e-Gov Benefits.Gov	$268	$196	$201	$5
CIO	Financial Management LOB	$141	$189	$189	$0
CIO	Geospatial LOB	$170	$226	$226	$0
CIO	Budget Formulation and Execution LOB	$79	$111	$111	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$8,173**	**$8,516**	**$8,847**	**$331**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$65,532	$66,156	$207,075	$140,919
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$65,532**	**$66,156**	**$207,075**	**$140,919**
DHS Working Capital Fund - Total Activities		**$7,530,822**	**$8,182,417**	**$8,189,936**	**$7,519**

MGT - Chief Procurement Officer

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$5,220,310	$5,466,084	$5,466,084	$0
ICE	Financial and Accounting Shared Services	$390,159	$461,758	$461,758	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$89,527	$162,716	$0	-$162,716
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$26,833	$15,735	$16,579	$844
CHCO	Flexible Spending Plan	$3,988	$3,727	$2,485	-$1,242
CHCO	DHS EXEC LEAD	$29,099	$0	$0	$0
CHCO	HQ Leadership Development Program	$16,233	$2,787	$14,253	$11,466
CHCO	National Defense University	$5,717	$0	$0	$0
CIO	Research Library and Information Services	$46,018	$42,771	$25,595	-$17,176
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$4,512,291	$4,085,808	$4,085,808	$0
I&A	CLAN Operations	$87,657	$176,921	$218,460	$41,539
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$49,797	$42,306	$42,605	$299
CHCO	e-Training	$31,772	$19,709	$27,344	$7,635
CRSO	Mail Services	$62,749	$47,302	$64,698	$17,396
CRSO	Parking Services	$145,047	$109,884	$83,020	-$26,864
CRSO	Sedan Services	$57,658	$0	$0	$0
CRSO	Shuttle Services	$88,305	$0	$0	$0
CRSO	Transit Subsidy	$640,865	$597,094	$597,270	$176
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$11,506,025**	**$11,234,602**	**$11,105,959**	**-$128,643**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$1,534	$2,167	$1,494	-$673
CHCO	USAJOBS	$3,753	$3,769	$3,761	-$8
CHCO	Enterprise HR Integration	$12,045	$12,065	$12,069	$4
CIO	e-Rulemaking	$1,327	$641	$641	$0
CHCO	Human Resources LOB	$809	$828	$851	$23
CIO	e-Gov Benefits.Gov	$702	$489	$502	$13
CIO	Financial Management LOB	$343	$345	$345	$0
CIO	Geospatial LOB	$412	$415	$415	$0
CIO	Budget Formulation and Execution LOB	$192	$203	$203	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$104,901	$106,999	$110,528	$3,529
Government-Wide Mandated Service Subtotal		**$126,018**	**$127,921**	**$130,809**	**$2,888**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$2,397	$0	$0	$0
CPO	CPO Shared Reporting	$1,168,951	$1,168,951	$1,354,716	$185,765
DHS Crosscutting Service Subtotal		**$1,171,348**	**$1,168,951**	**$1,354,716**	**$185,765**
DHS Working Capital Fund - Total Activities		**$12,803,391**	**$12,531,474**	**$12,591,484**	**$60,010**

MGT - Chief Financial Officer

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$2,762,930	$3,212,238	$3,212,238	$0
ICE	Financial and Accounting Shared Services	$384,343	$446,824	$446,824	$0
CFO	Integrated Audit	$25,521	$28,653	$48,988	$20,335
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$72,892	$78,046	$0	-$78,046
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$13,510	$7,547	$7,952	$405
CHCO	Flexible Spending Plan	$1,837	$1,788	$1,192	-$596
CHCO	DHS EXEC LEAD	$44,696	$0	$0	$0
CHCO	HQ Leadership Development Program	$7,477	$1,337	$6,836	$5,499
CHCO	National Defense University	$6,609	$0	$0	$0
CIO	Research Library and Information Services	$3,581	$3,319	$12,295	$8,976
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$3,832,684	$3,697,676	$3,697,676	$0
I&A	CLAN Operations	$36,409	$45,743	$29,588	-$16,155
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$28,308	$19,633	$25,176	$5,543
CHCO	e-Training	$13,956	$9,453	$13,161	$3,708
CRSO	Mail Services	$17,914	$16,074	$18,471	$2,397
CRSO	Parking Services	$67,973	$51,612	$38,906	-$12,706
CRSO	Sedan Services	$46,126	$0	$0	$0
CRSO	Shuttle Services	$83,071	$0	$0	$0
CRSO	Transit Subsidy	$431,608	$377,962	$402,248	$24,286
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$7,883,445**	**$7,997,905**	**$7,961,551**	**-$36,354**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$1,498	$2,137	$1,474	-$663
CHCO	USAJOBS	$1,729	$1,808	$1,804	-$4
CHCO	Enterprise HR Integration	$5,548	$5,787	$5,789	$2
CIO	e-Rulemaking	$1,307	$621	$621	$0
CHCO	Human Resources LOB	$372	$397	$408	$11
CIO	e-Gov Benefits.Gov	$325	$235	$241	$6
CIO	Financial Management LOB	$338	$334	$335	$1
CIO	Geospatial LOB	$405	$401	$401	$0
CIO	Budget Formulation and Execution LOB	$189	$196	$196	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$11,711**	**$11,916**	**$11,269**	**-$647**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$56,475	$56,475
CPO	Strategic Sourcing	$10,628	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$10,628**	**$0**	**$56,475**	**$56,475**
DHS Working Capital Fund - Total Activities		**$7,905,784**	**$8,009,821**	**$8,029,295**	**$19,474**

MGT - Chief Information Officer

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$9,239,580	$11,596,260	$11,596,260	$0
ICE	Financial and Accounting Shared Services	$1,062,617	$2,040,047	$2,040,047	$0
CFO	Integrated Audit	$25,520	$28,653	$48,989	$20,336
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$78,423	$150,621	$0	-$150,621
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$20,849	$14,565	$14,525	-$40
CHCO	Flexible Spending Plan	$2,221	$3,450	$2,177	-$1,273
CHCO	DHS EXEC LEAD	$28,134	$0	$0	$0
CHCO	HQ Leadership Development Program	$9,040	$2,570	$12,487	$9,917
CHCO	National Defense University	$11,381	$0	$0	$0
CIO	Research Library and Information Services	$4,322	$5,166	$23,103	$17,937
CIO	DHS One Net	$4,085,614	$4,278,887	$0	-$4,278,887
CIO	NCR Infrastructure Operations	$23,650,747	$20,078,993	$19,970,993	-$108,000
I&A	CLAN Operations	$891,579	$1,648,736	$2,028,670	$379,934
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$178,824	$110,323	$152,991	$42,668
CHCO	e-Training	$16,383	$18,244	$23,147	$4,903
CRSO	Mail Services	$89,954	$47,049	$92,749	$45,700
CRSO	Parking Services	$70,044	$36,540	$40,091	$3,551
CRSO	Sedan Services	$92,252	$0	$0	$0
CRSO	Shuttle Services	$183,438	$0	$0	$0
CRSO	Transit Subsidy	$481,540	$610,205	$516,594	-$93,611
OGC	Regulatory Services	$2,014	$0	$0	$0
Fee-for Service Subtotal		**$40,224,476**	**$40,670,309**	**$36,562,823**	**-$4,107,486**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$6,180	$5,528	$3,812	-$1,716
CHCO	USAJOBS	$2,090	$3,489	$3,295	-$194
CHCO	Enterprise HR Integration	$6,708	$11,168	$10,574	-$594
CIO	e-Rulemaking	$3,614	$2,834	$2,834	$0
CHCO	Human Resources LOB	$450	$767	$745	-$22
CIO	e-Gov Benefits.Gov	$391	$453	$465	$12
CIO	Financial Management LOB	$933	$1,526	$1,526	$0
CIO	Geospatial LOB	$1,121	$1,831	$1,831	$0
CIO	Budget Formulation and Execution LOB	$523	$897	$897	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$22,010**	**$28,493**	**$25,979**	**-$2,514**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$524,258	$529,252	$508,270	-$20,982
CPO	Strategic Sourcing	$114,792	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$639,050**	**$529,252**	**$508,270**	**-$20,982**
DHS Working Capital Fund - Total Activities		**$40,885,536**	**$41,228,054**	**$37,097,072**	**-$4,130,982**

OSEM - Office of the Secretary

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$439,511	$471,687	$471,687	$0
ICE	Financial and Accounting Shared Services	$32,747	$55,508	$55,508	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$1,534	$7,200	$0	-$7,200
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$428	$696	$734	$38
CHCO	Flexible Spending Plan	$63	$165	$110	-$55
CHCO	DHS EXEC LEAD	$2,893	$0	$0	$0
CHCO	HQ Leadership Development Program	$256	$123	$631	$508
CHCO	National Defense University	$105	$0	$0	$0
CIO	Research Library and Information Services	$153	$142	$989	$847
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$393,743	$216,928	$216,928	$0
I&A	CLAN Operations	$0	$35,941	$14,794	-$21,147
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$674	$912	$619	-$293
CHCO	e-Training	$368	$872	$1,214	$342
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$69,189	$0	$0	$0
CRSO	Shuttle Services	$10,014	$0	$0	$0
CRSO	Transit Subsidy	$0	$1,536	$0	-$1,536
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$951,678**	**$791,710**	**$763,214**	**-$28,496**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$128	$265	$183	-$82
CHCO	USAJOBS	$59	$167	$166	-$1
CHCO	Enterprise HR Integration	$190	$534	$534	$0
CIO	e-Rulemaking	$111	$77	$77	$0
CHCO	Human Resources LOB	$13	$37	$38	$1
CIO	e-Gov Benefits.Gov	$11	$22	$22	$0
CIO	Financial Management LOB	$29	$41	$41	$0
CIO	Geospatial LOB	$35	$50	$50	$0
CIO	Budget Formulation and Execution LOB	$16	$24	$24	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$592**	**$1,217**	**$1,135**	**-$82**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$952,270**	**$792,927**	**$764,349**	**-$28,578**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

OSEM - Office of the Deputy Secretary

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$83,492	$105,695	$105,695	$0
ICE	Financial and Accounting Shared Services	$6,407	$7,745	$7,745	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$1,278	$1,728	$0	-$1,728
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$320	$167	$176	$9
CHCO	Flexible Spending Plan	$42	$40	$26	-$14
CHCO	DHS EXEC LEAD	$1,929	$0	$0	$0
CHCO	HQ Leadership Development Program	$171	$30	$151	$121
CHCO	National Defense University	$105	$0	$0	$0
CIO	Research Library and Information Services	$113	$105	$237	$132
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$123,816	$88,444	$88,444	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$447	$547	$418	-$129
CHCO	e-Training	$329	$209	$291	$82
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$23,063	$0	$0	$0
CRSO	Shuttle Services	$2,503	$0	$0	$0
CRSO	Transit Subsidy	$3,293	$0	$3,069	$3,069
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$247,308**	**$204,710**	**$206,252**	**$1,542**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$25	$36	$26	-$10
CHCO	USAJOBS	$39	$40	$40	$0
CHCO	Enterprise HR Integration	$127	$128	$128	$0
CIO	e-Rulemaking	$22	$11	$11	$0
CHCO	Human Resources LOB	$8	$9	$9	$0
CIO	e-Gov Benefits.Gov	$7	$5	$5	$0
CIO	Financial Management LOB	$6	$6	$6	$0
CIO	Geospatial LOB	$7	$7	$7	$0
CIO	Budget Formulation and Execution LOB	$3	$3	$3	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$244**	**$245**	**$235**	**-$10**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$247,552**	**$204,955**	**$206,487**	**$1,532**

OSEM - Chief of Staff

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$234,618	$255,385	$255,385	$0
ICE	Financial and Accounting Shared Services	$10,362	$11,809	$11,809	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$4,349	$4,320	$0	-$4,320
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$802	$418	$440	$22
CHCO	Flexible Spending Plan	$112	$99	$66	-$33
CHCO	DHS EXEC LEAD	$20,419	$0	$0	$0
CHCO	HQ Leadership Development Program	$455	$74	$378	$304
CHCO	National Defense University	$262	$0	$0	$0
CIO	Research Library and Information Services	$248	$230	$594	$364
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$216,146	$442,294	$442,294	$0
I&A	CLAN Operations	$0	$6,535	$0	-$6,535
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$1,187	$1,398	$1,937	$539
CHCO	e-Training	$751	$523	$728	$205
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$34,595	$0	$0	$0
CRSO	Shuttle Services	$6,828	$0	$0	$0
CRSO	Transit Subsidy	$1,659	$4,212	$1,546	-$2,666
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$532,793**	**$727,297**	**$715,177**	**-$12,120**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$40	$56	$39	-$17
CHCO	USAJOBS	$105	$100	$100	$0
CHCO	Enterprise HR Integration	$338	$320	$320	$0
CIO	e-Rulemaking	$35	$16	$16	$0
CHCO	Human Resources LOB	$23	$22	$23	$1
CIO	e-Gov Benefits.Gov	$20	$13	$13	$0
CIO	Financial Management LOB	$9	$9	$9	$0
CIO	Geospatial LOB	$11	$11	$11	$0
CIO	Budget Formulation and Execution LOB	$5	$5	$5	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$586**	**$552**	**$536**	**-$16**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$533,379**	**$727,849**	**$715,713**	**-$12,136**

Department of Homeland Security
Working Capital Fund
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Total by Activity Report

OSEM - Civil Rights and Liberties

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$2,050,383	$1,995,413	$1,995,413	$0
ICE	Financial and Accounting Shared Services	$80,508	$95,594	$95,594	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$24,797	$27,071	$0	-$27,071
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$5,224	$2,618	$2,758	$140
CHCO	Flexible Spending Plan	$677	$620	$413	-$207
CHCO	DHS EXEC LEAD	$3,858	$0	$0	$0
CHCO	HQ Leadership Development Program	$2,758	$464	$2,371	$1,907
CHCO	National Defense University	$3,671	$0	$0	$0
CIO	Research Library and Information Services	$47,625	$44,143	$3,719	-$40,424
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$1,160,631	$1,110,486	$1,110,486	$0
I&A	CLAN Operations	$66,840	$77,622	$73,970	-$3,652
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$9,413	$8,327	$7,746	-$581
CHCO	e-Training	$5,317	$3,279	$4,565	$1,286
CRSO	Mail Services	$151,001	$78,580	$155,692	$77,112
CRSO	Parking Services	$38,388	$28,418	$21,972	-$6,446
CRSO	Sedan Services	$34,595	$0	$0	$0
CRSO	Shuttle Services	$683	$0	$0	$0
CRSO	Transit Subsidy	$112,605	$107,586	$104,945	-$2,641
OGC	Regulatory Services	$3,027	$0	$0	$0
Fee-for Service Subtotal		**$3,802,001**	**$3,580,221**	**$3,579,644**	**-$577**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$314	$457	$315	-$142
CHCO	USAJOBS	$638	$627	$626	-$1
CHCO	Enterprise HR Integration	$2,046	$2,007	$2,008	$1
CIO	e-Rulemaking	$274	$133	$133	$0
CHCO	Human Resources LOB	$137	$138	$142	$4
CIO	e-Gov Benefits.Gov	$119	$81	$84	$3
CIO	Financial Management LOB	$71	$71	$71	$0
CIO	Geospatial LOB	$85	$86	$86	$0
CIO	Budget Formulation and Execution LOB	$40	$42	$42	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$3,724**	**$3,642**	**$3,507**	**-$135**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$3,805,725**	**$3,583,863**	**$3,583,151**	**-$712**

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OSEM - Executive Secretariat

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$290,760	$368,513	$368,513	$0
ICE	Financial and Accounting Shared Services	$21,335	$24,480	$24,480	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$11,255	$10,656	$0	-$10,656
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$2,057	$1,030	$1,086	$56
CHCO	Flexible Spending Plan	$244	$244	$163	-$81
CHCO	DHS EXEC LEAD	$1,929	$0	$0	$0
CHCO	HQ Leadership Development Program	$995	$182	$933	$751
CHCO	National Defense University	$525	$0	$0	$0
CIO	Research Library and Information Services	$504	$468	$1,464	$996
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$386,965	$325,092	$325,092	$0
I&A	CLAN Operations	$15,937	$71,882	$49,313	-$22,569
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$3,655	$3,343	$3,873	$530
CHCO	e-Training	$2,380	$1,291	$1,797	$506
CRSO	Mail Services	$65,577	$67,093	$67,614	$521
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$23,063	$0	$0	$0
CRSO	Shuttle Services	$11,380	$0	$0	$0
CRSO	Transit Subsidy	$23,099	$33,164	$21,528	-$11,636
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$861,660**	**$907,438**	**$865,856**	**-$41,582**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$83	$117	$81	-$36
CHCO	USAJOBS	$230	$247	$246	-$1
CHCO	Enterprise HR Integration	$738	$790	$790	$0
CIO	e-Rulemaking	$73	$34	$34	$0
CHCO	Human Resources LOB	$50	$54	$56	$2
CIO	e-Gov Benefits.Gov	$43	$32	$33	$1
CIO	Financial Management LOB	$19	$18	$18	$0
CIO	Geospatial LOB	$23	$22	$22	$0
CIO	Budget Formulation and Execution LOB	$11	$11	$11	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$1,270**	**$1,325**	**$1,291**	**-$34**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$862,930**	**$908,763**	**$867,147**	**-$41,616**

OSEM - General Counsel

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$1,581,132	$1,610,236	$1,610,236	$0
ICE	Financial and Accounting Shared Services	$77,972	$86,192	$86,192	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$27,609	$27,647	$0	-$27,647
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$5,488	$2,674	$2,817	$143
CHCO	Flexible Spending Plan	$712	$633	$422	-$211
CHCO	DHS EXEC LEAD	$20,252	$0	$0	$0
CHCO	HQ Leadership Development Program	$2,901	$473	$2,422	$1,949
CHCO	National Defense University	$3,043	$0	$0	$0
CIO	Research Library and Information Services	$248,823	$230,638	$27,730	-$202,908
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$1,928,317	$1,625,580	$1,625,580	$0
I&A	CLAN Operations	$159,377	$155,031	$220,048	$65,017
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$9,040	$9,117	$7,746	-$1,371
CHCO	e-Training	$5,591	$3,349	$4,662	$1,313
CRSO	Mail Services	$126,835	$101,060	$130,775	$29,715
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$69,189	$0	$0	$0
CRSO	Shuttle Services	$28,904	$0	$0	$0
CRSO	Transit Subsidy	$110,275	$103,049	$102,774	-$275
OGC	Regulatory Services	$16,034	$0	$0	$0
Fee-for Service Subtotal		**$4,421,494**	**$3,955,679**	**$3,821,404**	**-$134,275**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$304	$412	$284	-$128
CHCO	USAJOBS	$670	$640	$639	-$1
CHCO	Enterprise HR Integration	$2,152	$2,050	$2,051	$1
CIO	e-Rulemaking	$265	$120	$120	$0
CHCO	Human Resources LOB	$144	$141	$145	$4
CIO	e-Gov Benefits.Gov	$125	$83	$85	$2
CIO	Financial Management LOB	$68	$64	$64	$0
CIO	Geospatial LOB	$82	$77	$77	$0
CIO	Budget Formulation and Execution LOB	$38	$38	$38	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$3,848**	**$3,625**	**$3,503**	**-$122**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$4,425,342**	**$3,959,304**	**$3,824,907**	**-$134,397**

OSEM - Citizenship and Immigration Ombudsman

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$552,504	$546,912	$546,912	$0
ICE	Financial and Accounting Shared Services	$23,520	$27,692	$27,692	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$7,670	$8,352	$0	-$8,352
CHCO	Human Capital Business Systems	$1,440	$808	$851	$43
CHCO	Flexible Spending Plan	$189	$191	$128	-$63
CHCO	DHS EXEC LEAD	$964	$0	$0	$0
CHCO	HQ Leadership Development Program	$768	$143	$732	$589
CHCO	National Defense University	$472	$0	$0	$0
CIO	Research Library and Information Services	$396	$368	$1,147	$779
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$415,528	$347,551	$347,551	$0
I&A	CLAN Operations	$0	$0	$0	$0
CSO	HSPD-12	$2,592	$2,979	$1,937	-$1,042
CHCO	e-Training	$1,480	$1,012	$1,408	$396
CRSO	Mail Services	$23,445	$15,804	$24,173	$8,369
CRSO	Parking Services	$11,187	$8,280	$6,403	-$1,877
CRSO	Sedan Services	$23,063	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$38,848	$34,596	$36,206	$1,610
OGC	Regulatory Services	$2,000	$0	$0	$0
Fee-for Service Subtotal		**$1,106,066**	**$994,688**	**$995,140**	**$452**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$92	$132	$91	-$41
CHCO	USAJOBS	$177	$193	$193	$0
CHCO	Enterprise HR Integration	$570	$619	$619	$0
CIO	e-Rulemaking	$80	$38	$38	$0
CHCO	Human Resources LOB	$38	$43	$44	$1
CIO	e-Gov Benefits.Gov	$34	$25	$26	$1
CIO	Financial Management LOB	$21	$21	$20	-$1
CIO	Geospatial LOB	$25	$25	$25	$0
CIO	Budget Formulation and Execution LOB	$12	$12	$12	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$1,049**	**$1,108**	**$1,068**	**-$40**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$1,107,115**	**$995,796**	**$996,208**	**$412**

OSEM - Legislative Affairs

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$489,347	$557,090	$557,090	$0
ICE	Financial and Accounting Shared Services	$20,428	$23,613	$23,613	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$7,158	$7,488	$0	-$7,488
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$1,440	$724	$763	$39
CHCO	Flexible Spending Plan	$189	$172	$114	-$58
CHCO	DHS EXEC LEAD	$2,893	$0	$0	$0
CHCO	HQ Leadership Development Program	$768	$128	$656	$528
CHCO	National Defense University	$840	$0	$0	$0
CIO	Research Library and Information Services	$396	$367	$1,029	$662
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$325,475	$289,486	$289,486	$0
I&A	CLAN Operations	$11,953	$19,604	$34,519	$14,915
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$2,140	$2,309	$1,937	-$372
CHCO	e-Training	$1,480	$907	$1,263	$356
CRSO	Mail Services	$8,859	$4,609	$9,134	$4,525
CRSO	Parking Services	$20,195	$13,464	$11,136	-$2,328
CRSO	Sedan Services	$11,531	$0	$0	$0
CRSO	Shuttle Services	$11,835	$0	$0	$0
CRSO	Transit Subsidy	$14,898	$8,628	$13,885	$5,257
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$931,825**	**$928,589**	**$944,625**	**$16,036**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$80	$113	$78	-$35
CHCO	USAJOBS	$177	$173	$173	$0
CHCO	Enterprise HR Integration	$570	$555	$555	$0
CIO	e-Rulemaking	$69	$33	$33	$0
CHCO	Human Resources LOB	$38	$38	$39	$1
CIO	e-Gov Benefits.Gov	$33	$23	$23	$0
CIO	Financial Management LOB	$18	$18	$18	$0
CIO	Geospatial LOB	$22	$21	$21	$0
CIO	Budget Formulation and Execution LOB	$10	$10	$10	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$1,017**	**$984**	**$950**	**-$34**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$932,842**	**$929,573**	**$945,575**	**$16,002**

OSEM - Public Affairs

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$554,212	$710,961	$710,961	$0
ICE	Financial and Accounting Shared Services	$21,006	$24,047	$24,047	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$6,395	$6,624	$0	-$6,624
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$1,244	$641	$675	$34
CHCO	Flexible Spending Plan	$161	$152	$101	-$51
CHCO	DHS EXEC LEAD	$2,893	$0	$0	$0
CHCO	HQ Leadership Development Program	$654	$113	$580	$467
CHCO	National Defense University	$472	$0	$0	$0
CIO	Research Library and Information Services	$342	$317	$909	$592
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$323,464	$329,720	$329,720	$0
I&A	CLAN Operations	$23,906	$0	$4,931	$4,931
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$1,915	$2,006	$1,937	-$69
CHCO	e-Training	$1,303	$802	$1,117	$315
CRSO	Mail Services	$19,258	$17,469	$19,856	$2,387
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$11,531	$0	$0	$0
CRSO	Shuttle Services	$14,338	$0	$0	$0
CRSO	Transit Subsidy	$17,747	$19,817	$16,540	-$3,277
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$1,000,841**	**$1,112,669**	**$1,111,374**	**-$1,295**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$82	$115	$79	-$36
CHCO	USAJOBS	$151	$153	$153	$0
CHCO	Enterprise HR Integration	$485	$491	$491	$0
CIO	e-Rulemaking	$71	$33	$33	$0
CHCO	Human Resources LOB	$33	$34	$35	$1
CIO	e-Gov Benefits.Gov	$28	$20	$20	$0
CIO	Financial Management LOB	$18	$18	$18	$0
CIO	Geospatial LOB	$22	$22	$22	$0
CIO	Budget Formulation and Execution LOB	$10	$11	$11	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$900**	**$897**	**$862**	**-$35**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$1,001,741**	**$1,113,566**	**$1,112,236**	**-$1,330**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

OSEM - Privacy

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$523,507	$514,183	$514,183	$0
ICE	Financial and Accounting Shared Services	$30,270	$35,066	$35,066	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$11,504	$11,520	$0	-$11,520
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$2,187	$1,114	$1,174	$60
CHCO	Flexible Spending Plan	$286	$264	$176	-$88
CHCO	DHS EXEC LEAD	$2,893	$0	$0	$0
CHCO	HQ Leadership Development Program	$1,166	$197	$1,009	$812
CHCO	National Defense University	$997	$0	$0	$0
CIO	Research Library and Information Services	$3,613	$3,348	$1,583	-$1,765
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$486,794	$451,270	$451,270	$0
I&A	CLAN Operations	$51,797	$52,278	$83,833	$31,555
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$4,263	$3,039	$3,873	$834
CHCO	e-Training	$2,248	$1,395	$1,943	$548
CRSO	Mail Services	$50,182	$36,006	$51,741	$15,735
CRSO	Parking Services	$36,733	$28,800	$21,024	-$7,776
CRSO	Sedan Services	$34,594	$0	$0	$0
CRSO	Shuttle Services	$910	$0	$0	$0
CRSO	Transit Subsidy	$40,771	$40,236	$37,998	-$2,238
OGC	Regulatory Services	$3,000	$0	$0	$0
Fee-for Service Subtotal		**$1,287,715**	**$1,178,716**	**$1,204,873**	**$26,157**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$118	$168	$116	-$52
CHCO	USAJOBS	$270	$267	$266	-$1
CHCO	Enterprise HR Integration	$865	$854	$854	$0
CIO	e-Rulemaking	$103	$49	$49	$0
CHCO	Human Resources LOB	$58	$59	$60	$1
CIO	e-Gov Benefits.Gov	$50	$35	$36	$1
CIO	Financial Management LOB	$27	$26	$26	$0
CIO	Geospatial LOB	$32	$31	$31	$0
CIO	Budget Formulation and Execution LOB	$15	$15	$15	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$1,538**	**$1,504**	**$1,453**	**-$51**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$18,825	$18,825
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$18,825**	**$18,825**
DHS Working Capital Fund - Total Activities		**$1,289,253**	**$1,180,220**	**$1,225,151**	**$44,931**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

OSEM - Office of Policy

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$1,837,635	$1,832,394	$1,832,394	$0
ICE	Financial and Accounting Shared Services	$142,640	$165,476	$165,476	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$38,880	$51,839	$0	-$51,839
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$9,819	$5,013	$5,282	$269
CHCO	Flexible Spending Plan	$1,299	$1,187	$792	-$395
CHCO	DHS EXEC LEAD	$18,323	$0	$0	$0
CHCO	HQ Leadership Development Program	$5,288	$888	$4,541	$3,653
CHCO	National Defense University	$4,511	$0	$0	$0
CIO	Research Library and Information Services	$5,569	$5,162	$7,120	$1,958
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$2,246,483	$1,942,453	$1,942,453	$0
I&A	CLAN Operations	$402,425	$334,735	$422,233	$87,498
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$15,766	$11,427	$13,556	$2,129
CHCO	e-Training	$9,944	$6,279	$8,742	$2,463
CRSO	Mail Services	$57,172	$28,721	$58,948	$30,227
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$161,440	$0	$0	$0
CRSO	Shuttle Services	$54,394	$0	$0	$0
CRSO	Transit Subsidy	$114,880	$76,590	$107,065	$30,475
OGC	Regulatory Services	$5,000	$0	$0	$0
Fee-for Service Subtotal		**$5,131,468**	**$4,462,164**	**$4,568,602**	**$106,438**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$556	$791	$546	-$245
CHCO	USAJOBS	$1,223	$1,201	$1,198	-$3
CHCO	Enterprise HR Integration	$3,924	$3,844	$3,845	$1
CIO	e-Rulemaking	$485	$230	$230	$0
CHCO	Human Resources LOB	$263	$264	$271	$7
CIO	e-Gov Benefits.Gov	$229	$156	$160	$4
CIO	Financial Management LOB	$125	$124	$124	$0
CIO	Geospatial LOB	$150	$149	$149	$0
CIO	Budget Formulation and Execution LOB	$70	$73	$73	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$7,025**	**$6,832**	**$6,596**	**-$236**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$5,138,493**	**$4,468,996**	**$4,575,198**	**$106,202**

OSEM - Office of Partnership and Engagement

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$429,885	$505,769	$505,769	$0
ICE	Financial and Accounting Shared Services	$36,604	$52,221	$52,221	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$10,487	$11,520	$0	-$11,520
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$1,541	$1,114	$1,174	$60
CHCO	Flexible Spending Plan	$251	$264	$176	-$88
CHCO	DHS EXEC LEAD	$1,929	$0	$0	$0
CHCO	HQ Leadership Development Program	$1,023	$197	$1,009	$812
CHCO	National Defense University	$1,153	$0	$0	$0
CIO	Research Library and Information Services	$517	$4,234	$1,583	-$2,651
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$657,999	$737,088	$737,088	$0
I&A	CLAN Operations	$15,937	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$2,665	$3,039	$1,937	-$1,102
CHCO	e-Training	$1,051	$1,395	$1,943	$548
CRSO	Mail Services	$9,994	$5,409	$10,304	$4,895
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$80,721	$0	$0	$0
CRSO	Shuttle Services	$17,069	$0	$0	$0
CRSO	Transit Subsidy	$19,001	$29,400	$17,708	-$11,692
OGC	Regulatory Services	$2,014	$0	$0	$0
Fee-for Service Subtotal		**$1,289,841**	**$1,351,650**	**$1,330,912**	**-$20,738**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$143	$250	$172	-$78
CHCO	USAJOBS	$237	$267	$266	-$1
CHCO	Enterprise HR Integration	$759	$854	$854	$0
CIO	e-Rulemaking	$124	$73	$73	$0
CHCO	Human Resources LOB	$51	$59	$60	$1
CIO	e-Gov Benefits.Gov	$44	$35	$36	$1
CIO	Financial Management LOB	$32	$39	$39	$0
CIO	Geospatial LOB	$39	$47	$47	$0
CIO	Budget Formulation and Execution LOB	$18	$23	$23	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$1,447**	**$1,647**	**$1,570**	**-$77**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$1,291,288**	**$1,353,297**	**$1,332,482**	**-$20,815**

WCF - GSA Rent

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$526,620	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$1,278	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$267	$0	$0	$0
CHCO	Flexible Spending Plan	$35	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$142	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$99	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$52,351	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$364	$0	$0	$0
CHCO	e-Training	$274	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$1,945	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$583,375**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$2,053	$0	$0	$0
CHCO	USAJOBS	$33	$0	$0	$0
CHCO	Enterprise HR Integration	$105	$0	$0	$0
CIO	e-Rulemaking	$1,791	$0	$0	$0
CHCO	Human Resources LOB	$7	$0	$0	$0
CIO	e-Gov Benefits.Gov	$6	$0	$0	$0
CIO	Financial Management LOB	$462	$0	$0	$0
CIO	Geospatial LOB	$555	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$259	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$5,271**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$588,646**	**$0**	**$0**	**$0**

WCF - RLIS

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$8,068	$0	$0	$0
ICE	Financial and Accounting Shared Services	$35,206	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$1,023	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$213	$0	$0	$0
CHCO	Flexible Spending Plan	$28	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$114	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$0	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$41,880	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$291	$0	$0	$0
CHCO	e-Training	$219	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$3,306	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$90,348**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$137	$0	$0	$0
CHCO	USAJOBS	$26	$0	$0	$0
CHCO	Enterprise HR Integration	$84	$0	$0	$0
CIO	e-Rulemaking	$120	$0	$0	$0
CHCO	Human Resources LOB	$6	$0	$0	$0
CIO	e-Gov Benefits.Gov	$5	$0	$0	$0
CIO	Financial Management LOB	$31	$0	$0	$0
CIO	Geospatial LOB	$37	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$17	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$463**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$90,811**	**$0**	**$0**	**$0**

WCF - HCBS

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$464,692	$0	$0	$0
ICE	Financial and Accounting Shared Services	$25,157	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$5,368	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$0	$0	$0	$0
CHCO	Flexible Spending Plan	$147	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$597	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$315	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$230,347	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$1,528	$0	$0	$0
CHCO	e-Training	$1,151	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$33,630	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$762,932**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$98	$0	$0	$0
CHCO	USAJOBS	$138	$0	$0	$0
CHCO	Enterprise HR Integration	$443	$0	$0	$0
CIO	e-Rulemaking	$86	$0	$0	$0
CHCO	Human Resources LOB	$30	$0	$0	$0
CIO	e-Gov Benefits.Gov	$26	$0	$0	$0
CIO	Financial Management LOB	$22	$0	$0	$0
CIO	Geospatial LOB	$27	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$12	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$882**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$763,814**	**$0**	**$0**	**$0**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

WCF - SES CDP

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$34,877	$0	$0	$0
ICE	Financial and Accounting Shared Services	$4,682	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$1,023	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$213	$0	$0	$0
CHCO	Flexible Spending Plan	$28	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$114	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$85	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$41,880	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$291	$0	$0	$0
CHCO	e-Training	$219	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$2,204	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$85,616**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$18	$0	$0	$0
CHCO	USAJOBS	$26	$0	$0	$0
CHCO	Enterprise HR Integration	$84	$0	$0	$0
CIO	e-Rulemaking	$16	$0	$0	$0
CHCO	Human Resources LOB	$6	$0	$0	$0
CIO	e-Gov Benefits.Gov	$5	$0	$0	$0
CIO	Financial Management LOB	$4	$0	$0	$0
CIO	Geospatial LOB	$5	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$2	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$166**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$85,782**	**$0**	**$0**	**$0**

WCF - OneNet

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$64,213	$0	$0	$0
ICE	Financial and Accounting Shared Services	$242,067	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$4,346	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$907	$0	$0	$0
CHCO	Flexible Spending Plan	$119	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$483	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$261	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$214,585	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$1,236	$0	$0	$0
CHCO	e-Training	$932	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$24,231	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$553,380**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$944	$0	$0	$0
CHCO	USAJOBS	$112	$0	$0	$0
CHCO	Enterprise HR Integration	$359	$0	$0	$0
CIO	e-Rulemaking	$823	$0	$0	$0
CHCO	Human Resources LOB	$24	$0	$0	$0
CIO	e-Gov Benefits.Gov	$21	$0	$0	$0
CIO	Financial Management LOB	$213	$0	$0	$0
CIO	Geospatial LOB	$255	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$119	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$2,870**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$556,250**	**$0**	**$0**	**$0**

WCF - NCRIO

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$168,012	$0	$0	$0
ICE	Financial and Accounting Shared Services	$432,247	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$18,662	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$3,788	$0	$0	$0
CHCO	Flexible Spending Plan	$496	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$2,018	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$990	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$0	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$5,167	$0	$0	$0
CHCO	e-Training	$3,892	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$45,223	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$680,495**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$1,685	$0	$0	$0
CHCO	USAJOBS	$467	$0	$0	$0
CHCO	Enterprise HR Integration	$1,498	$0	$0	$0
CIO	e-Rulemaking	$1,470	$0	$0	$0
CHCO	Human Resources LOB	$101	$0	$0	$0
CIO	e-Gov Benefits.Gov	$87	$0	$0	$0
CIO	Financial Management LOB	$380	$0	$0	$0
CIO	Geospatial LOB	$456	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$213	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$6,357**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$686,852**	**$0**	**$0**	**$0**

WCF - CLAN

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$66,003	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$767	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$107	$0	$0	$0
CHCO	Flexible Spending Plan	$14	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$57	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$60	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$20,941	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$145	$0	$0	$0
CHCO	e-Training	$110	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$88,204**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$257	$0	$0	$0
CHCO	USAJOBS	$13	$0	$0	$0
CHCO	Enterprise HR Integration	$42	$0	$0	$0
CIO	e-Rulemaking	$224	$0	$0	$0
CHCO	Human Resources LOB	$3	$0	$0	$0
CIO	e-Gov Benefits.Gov	$2	$0	$0	$0
CIO	Financial Management LOB	$58	$0	$0	$0
CIO	Geospatial LOB	$70	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$32	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$701**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$88,905**	**$0**	**$0**	**$0**

WCF - eTrain

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$40,028	$0	$0	$0
ICE	Financial and Accounting Shared Services	$39,509	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$62,889	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$373	$0	$0	$0
CHCO	Flexible Spending Plan	$49	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$199	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$126	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$73,292	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$509	$0	$0	$0
CHCO	e-Training	$0	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$2,969	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$219,943**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$154	$0	$0	$0
CHCO	USAJOBS	$46	$0	$0	$0
CHCO	Enterprise HR Integration	$148	$0	$0	$0
CIO	e-Rulemaking	$134	$0	$0	$0
CHCO	Human Resources LOB	$10	$0	$0	$0
CIO	e-Gov Benefits.Gov	$9	$0	$0	$0
CIO	Financial Management LOB	$35	$0	$0	$0
CIO	Geospatial LOB	$42	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$19	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$597**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$220,540**	**$0**	**$0**	**$0**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

WCF - SS

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$6,934	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$2,045	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$373	$0	$0	$0
CHCO	Flexible Spending Plan	$49	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$199	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$126	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$73,292	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$499	$0	$0	$0
CHCO	e-Training	$384	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$83,901**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$27	$0	$0	$0
CHCO	USAJOBS	$46	$0	$0	$0
CHCO	Enterprise HR Integration	$148	$0	$0	$0
CIO	e-Rulemaking	$24	$0	$0	$0
CHCO	Human Resources LOB	$10	$0	$0	$0
CIO	e-Gov Benefits.Gov	$9	$0	$0	$0
CIO	Financial Management LOB	$6	$0	$0	$0
CIO	Geospatial LOB	$7	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$3	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$280**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$84,181**	**$0**	**$0**	**$0**

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Working Capital Fund
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Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$274,122	$0	$0	$0
ICE	Financial and Accounting Shared Services	$80,235	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$2,301	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$480	$0	$0	$0
CHCO	Flexible Spending Plan	$63	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$256	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$153	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$481,635	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$0	$0	$0	$0
CHCO	e-Training	$493	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$6,424	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$846,162**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$313	$0	$0	$0
CHCO	USAJOBS	$59	$0	$0	$0
CHCO	Enterprise HR Integration	$190	$0	$0	$0
CIO	e-Rulemaking	$273	$0	$0	$0
CHCO	Human Resources LOB	$13	$0	$0	$0
CIO	e-Gov Benefits.Gov	$11	$0	$0	$0
CIO	Financial Management LOB	$70	$0	$0	$0
CIO	Geospatial LOB	$85	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$39	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$1,053**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$847,215**	**$0**	**$0**	**$0**

WCF - Mail

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$13,834	$0	$0	$0
ICE	Financial and Accounting Shared Services	$60,627	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$512	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$107	$0	$0	$0
CHCO	Flexible Spending Plan	$14	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$57	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$59	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$25,245	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$146	$0	$0	$0
CHCO	e-Training	$110	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$2,908	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$103,619**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$236	$0	$0	$0
CHCO	USAJOBS	$13	$0	$0	$0
CHCO	Enterprise HR Integration	$42	$0	$0	$0
CIO	e-Rulemaking	$206	$0	$0	$0
CHCO	Human Resources LOB	$3	$0	$0	$0
CIO	e-Gov Benefits.Gov	$2	$0	$0	$0
CIO	Financial Management LOB	$53	$0	$0	$0
CIO	Geospatial LOB	$64	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$30	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$649**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$104,268**	**$0**	**$0**	**$0**

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WCF - Parking

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$6,889	$0	$0	$0
ICE	Financial and Accounting Shared Services	$4,186	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$255	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$53	$0	$0	$0
CHCO	Flexible Spending Plan	$7	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$28	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$45	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$12,623	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$72	$0	$0	$0
CHCO	e-Training	$55	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$24,213**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$16	$0	$0	$0
CHCO	USAJOBS	$7	$0	$0	$0
CHCO	Enterprise HR Integration	$21	$0	$0	$0
CIO	e-Rulemaking	$14	$0	$0	$0
CHCO	Human Resources LOB	$1	$0	$0	$0
CIO	e-Gov Benefits.Gov	$1	$0	$0	$0
CIO	Financial Management LOB	$4	$0	$0	$0
CIO	Geospatial LOB	$4	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$2	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$70**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$24,283**	**$0**	**$0**	**$0**

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Working Capital Fund
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WCF - Sedan

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$13,834	$0	$0	$0
ICE	Financial and Accounting Shared Services	$6,069	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$512	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$107	$0	$0	$0
CHCO	Flexible Spending Plan	$14	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$57	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$59	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$10,470	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$146	$0	$0	$0
CHCO	e-Training	$110	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$31,378**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$24	$0	$0	$0
CHCO	USAJOBS	$13	$0	$0	$0
CHCO	Enterprise HR Integration	$42	$0	$0	$0
CIO	e-Rulemaking	$21	$0	$0	$0
CHCO	Human Resources LOB	$3	$0	$0	$0
CIO	e-Gov Benefits.Gov	$2	$0	$0	$0
CIO	Financial Management LOB	$5	$0	$0	$0
CIO	Geospatial LOB	$6	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$3	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$119**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$31,497**	**$0**	**$0**	**$0**

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WCF - Shuttle

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$6,889	$0	$0	$0
ICE	Financial and Accounting Shared Services	$4,261	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$255	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$53	$0	$0	$0
CHCO	Flexible Spending Plan	$7	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$28	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$45	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$10,470	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$72	$0	$0	$0
CHCO	e-Training	$55	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$22,135**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$17	$0	$0	$0
CHCO	USAJOBS	$7	$0	$0	$0
CHCO	Enterprise HR Integration	$21	$0	$0	$0
CIO	e-Rulemaking	$14	$0	$0	$0
CHCO	Human Resources LOB	$1	$0	$0	$0
CIO	e-Gov Benefits.Gov	$1	$0	$0	$0
CIO	Financial Management LOB	$4	$0	$0	$0
CIO	Geospatial LOB	$4	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$2	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$71**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$22,206**	**$0**	**$0**	**$0**

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Working Capital Fund
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WCF - Transit

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$13,834	$0	$0	$0
ICE	Financial and Accounting Shared Services	$20,487	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$512	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$107	$0	$0	$0
CHCO	Flexible Spending Plan	$14	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$57	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$59	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$20,941	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$146	$0	$0	$0
CHCO	e-Training	$110	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$56,267**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$80	$0	$0	$0
CHCO	USAJOBS	$13	$0	$0	$0
CHCO	Enterprise HR Integration	$42	$0	$0	$0
CIO	e-Rulemaking	$70	$0	$0	$0
CHCO	Human Resources LOB	$3	$0	$0	$0
CIO	e-Gov Benefits.Gov	$2	$0	$0	$0
CIO	Financial Management LOB	$18	$0	$0	$0
CIO	Geospatial LOB	$22	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$10	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$260**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$56,527**	**$0**	**$0**	**$0**

Department of Homeland Security
Working Capital Fund
FY 2019 Congressional Justification
Total by Activity Report

WCF - NDU

Manager	DHS Working Capital Fund Activities	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
Fee-for Service					
CRSO	GSA Rent	$0	$0	$0	$0
ICE	Financial and Accounting Shared Services	$3,232	$0	$0	$0
CFO	Integrated Audit	$0	$0	$0	$0
CFO	Financial Mgt Support	$0	$0	$0	$0
CFO	Bankcard Program	$0	$0	$0	$0
CFO	Treasury Information Executive Repository	$0	$0	$0	$0
CHCO	NFC Payroll Services and Reporting	$1,023	$0	$0	$0
CHCO	HQ Human Capital Services	$0	$0	$0	$0
CHCO	Human Capital Business Systems	$213	$0	$0	$0
CHCO	Flexible Spending Plan	$28	$0	$0	$0
CHCO	DHS EXEC LEAD	$0	$0	$0	$0
CHCO	HQ Leadership Development Program	$114	$0	$0	$0
CHCO	National Defense University	$0	$0	$0	$0
CIO	Research Library and Information Services	$85	$0	$0	$0
CIO	DHS One Net	$0	$0	$0	$0
CIO	NCR Infrastructure Operations	$50,489	$0	$0	$0
I&A	CLAN Operations	$0	$0	$0	$0
CIO	Enterprise License Agreements	$0	$0	$0	$0
CPO	Procurement Operations	$0	$0	$0	$0
CSO	HSPD-12	$291	$0	$0	$0
CHCO	e-Training	$219	$0	$0	$0
CRSO	Mail Services	$0	$0	$0	$0
CRSO	Parking Services	$0	$0	$0	$0
CRSO	Sedan Services	$0	$0	$0	$0
CRSO	Shuttle Services	$0	$0	$0	$0
CRSO	Transit Subsidy	$0	$0	$0	$0
OGC	Regulatory Services	$0	$0	$0	$0
Fee-for Service Subtotal		**$55,694**	**$0**	**$0**	**$0**
Government-Wide Mandated Service					
CFO	Interagency Council Funding	$13	$0	$0	$0
CHCO	USAJOBS	$26	$0	$0	$0
CHCO	Enterprise HR Integration	$84	$0	$0	$0
CIO	e-Rulemaking	$11	$0	$0	$0
CHCO	Human Resources LOB	$6	$0	$0	$0
CIO	e-Gov Benefits.Gov	$5	$0	$0	$0
CIO	Financial Management LOB	$3	$0	$0	$0
CIO	Geospatial LOB	$3	$0	$0	$0
CIO	Budget Formulation and Execution LOB	$2	$0	$0	$0
CPO	e-Gov Integrated Acquisition Environment	$0	$0	$0	$0
CIO - FEMA	Disaster Management	$0	$0	$0	$0
CIO	Integrated Acquisition Environment Loans and Grants	$0	$0	$0	$0
CFO	e-Integrated Financial Assistance Environment	$0	$0	$0	$0
CFO	Performance Management LOB	$0	$0	$0	$0
CPO	e Gov Integrated Awards Environment	$0	$0	$0	$0
Government-Wide Mandated Service Subtotal		**$153**	**$0**	**$0**	**$0**
DHS Crosscutting Service					
CIO	Capital Planning and Investment Control	$0	$0	$0	$0
CPO	Strategic Sourcing	$0	$0	$0	$0
CPO	CPO Shared Reporting	$0	$0	$0	$0
DHS Crosscutting Service Subtotal		**$0**	**$0**	**$0**	**$0**
WCF Management Service					
CFO	Working Capital Fund Operations	$0	$0	$0	$0
WCF Management Service Subtotal		**$0**	**$0**	**$0**	**$0**
DHS Working Capital Fund - Total Activities		**$55,847**	**$0**	**$0**	**$0**

Department of Homeland Security
Working Capital Fund
FY 19 Congressional Justification - Total by Component

DHS Working Capital Fund Components	FY 2017 Working Capital Fund	FY 2018 Working Capital Fund	FY 2019 Working Capital Fund	Delta FY 2019 - FY 2018
U.S. Customs and Border Protection	$56,600,676	$54,880,234	$25,748,071	-$29,132,163
CBP - OBIM	$87,977	$0	$0	$0
Federal Law Enforcement Training Center	$2,231,157	$2,160,180	$1,140,432	-$1,019,748
U.S. Immigration and Customs Enforcement	$30,106,527	$27,832,082	$13,981,197	-$13,850,885
Transportation Security Administration	$46,635,024	$40,770,803	$19,344,408	-$21,426,395
Federal Emergency Management Agency	$21,250,476	$19,848,494	$12,570,922	-$7,277,572
National Protection and Program Directorate	$72,003,149	$68,296,003	$70,013,961	$1,717,958
Office of Health Affairs	$7,991,855	$7,925,203	$7,821,309	-$103,894
Operations Coordination and Intel and Analysis	$31,300,935	$27,572,008	$30,032,720	$2,460,712
Office of the Inspector General	$829,747	$827,907	$536,865	-$291,042
Science and Technology Directorate	$27,629,869	$27,169,814	$27,178,922	$9,108
CBRNE	$0	$0	$0	$0
Domestic Nuclear Detection Office	$10,124,682	$10,920,042	$11,022,716	$102,674
U.S. Coast Guard	$77,578,940	$78,745,391	$70,841,504	-$7,903,887
U.S. Citizenship and Immigration Services	$25,895,134	$27,188,817	$14,831,738	-$12,357,079
U.S. Secret Service	$7,218,091	$6,938,246	$2,302,494	-$4,635,752
NPPD - OBIM	$5,621,986	$6,265,942	$5,686,289	-$579,653
Federal Protective Service	$11,349,650	$11,115,249	$10,708,724	-$406,525
MGT - Office of the Under Secretary for Management	$1,051,411	$1,012,409	$1,013,951	$1,542
MGT - Chief Security Officer	$8,295,670	$9,061,062	$9,236,200	$175,138
MGT - Chief Readiness Support Officer	$4,178,495	$4,431,770	$4,421,295	-$10,475
MGT - Chief Human Capital Officer	$7,530,822	$8,182,417	$8,189,936	$7,519
MGT - Chief Procurement Officer	$12,803,391	$12,531,474	$12,591,484	$60,010
MGT - Chief Financial Officer	$7,905,784	$8,009,821	$8,029,295	$19,474
MGT - Chief Information Officer	$40,885,536	$41,228,054	$37,097,072	-$4,130,982
OSEM - Office of the Secretary	$952,270	$792,927	$764,349	-$28,578
OSEM - Office of the Deputy Secretary	$247,552	$204,955	$206,487	$1,532
OSEM - Chief of Staff	$533,379	$727,849	$715,713	-$12,136
OSEM - Civil Rights and Liberties	$3,805,725	$3,583,863	$3,583,151	-$712
OSEM - Executive Secretariat	$862,930	$908,763	$867,147	-$41,616
OSEM - General Counsel	$4,425,342	$3,959,304	$3,824,907	-$134,397
OSEM - Citizenship and Immigration Ombudsman	$1,107,115	$995,796	$996,208	$412
OSEM - Legislative Affairs	$932,842	$929,573	$945,575	$16,002
OSEM - Public Affairs	$1,001,741	$1,113,566	$1,112,236	-$1,330
OSEM - Privacy	$1,289,253	$1,180,220	$1,225,151	$44,931
OSEM - Office of Policy	$5,138,493	$4,468,996	$4,575,198	$106,202
OSEM - Office of Partnership and Engagement	$1,291,288	$1,353,297	$1,332,482	-$20,815
WCF - GSA Rent	$588,646	$0	$0	$0
WCF - RLIS	$90,811	$0	$0	$0
WCF - OFO	$0	$0	$0	$0
WCF - HQ HCS	$0	$0	$0	$0
WCF - HCBS	$763,814	$0	$0	$0
WCF - SES CDP	$85,782	$0	$0	$0
WCF - OneNet	$556,250	$0	$0	$0
WCF - NCRIO	$686,852	$0	$0	$0
WCF - CLAN	$88,905	$0	$0	$0
WCF - ELA	$0	$0	$0	$0
WCF - eTrain	$220,540	$0	$0	$0
WCF - OPO	$0	$0	$0	$0
WCF - SS	$84,181	$0	$0	$0
WCF - WCF Ops	$0	$0	$0	$0
WCF - HSPD-12	$847,215	$0	$0	$0
WCF - Mail	$104,268	$0	$0	$0
WCF - Parking	$24,283	$0	$0	$0
WCF - Sedan	$31,497	$0	$0	$0
WCF - Shuttle	$22,206	$0	$0	$0
WCF - Transit	$56,527	$0	$0	$0
WCF - NDU	$55,847	$0	$0	$0
Total DHS Working Capital Fund	**$543,002,538**	**$523,132,531**	**$424,490,109**	**-$98,642,422**