The award fee will be pro-rated accordingly.

**Metric 3 – Customer Satisfaction Survey**

User Survey – FEMA’s satisfaction with performance using a rating scale of 1-5 (with 5 being the highest)

Standards for Unsatisfactory, Satisfactory, Good, Very Good, and Excellent performance will be:

<table>
<thead>
<tr>
<th>Award Fee Adjectival Rating</th>
<th>Award Fee Pool Available To Be Earned</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excellent</td>
<td>91%-100%</td>
<td>A rating of excellent signifies the average score is greater than 3.9.</td>
</tr>
<tr>
<td>Very Good</td>
<td>76%-90%</td>
<td>A rating of very good signifies the average score is greater than 3.5 and up to and including 3.9.</td>
</tr>
<tr>
<td>Good</td>
<td>51%-75%</td>
<td>A rating of good signifies the average score is greater than 3.0 and up to and including 3.5.</td>
</tr>
<tr>
<td>Satisfactory</td>
<td>No Greater Than 50%</td>
<td>A rating of satisfactory signifies the average score is 3.0.</td>
</tr>
<tr>
<td>Unsatisfactory</td>
<td>0%</td>
<td>A rating of unsatisfactory signifies the average score is less than 3.0.</td>
</tr>
</tbody>
</table>

The award fee will be pro-rated accordingly.
**Weighting of Metrics**

The weights of the metrics will be as follows:

<table>
<thead>
<tr>
<th>Metric</th>
<th>Description</th>
<th>Weight % (Evaluation Period 1)</th>
<th>Weight % (All Other Periods)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metric 1*</td>
<td>Transition Management</td>
<td>20%</td>
<td>0%</td>
</tr>
<tr>
<td>Metric 2</td>
<td>Risk MAP Performance (Total)</td>
<td>50%</td>
<td>60%</td>
</tr>
<tr>
<td>Metric 2a</td>
<td>Sub-Part 1 - NVUE Attained</td>
<td>6.25%</td>
<td>7.5%</td>
</tr>
<tr>
<td></td>
<td>Sub-Part 2 - NVUE Initiated + Attained</td>
<td>6.25%</td>
<td>7.5%</td>
</tr>
<tr>
<td>Metric 2b</td>
<td>Percentage of population where Risk MAP has been deployed</td>
<td>12.5%</td>
<td>15%</td>
</tr>
<tr>
<td>Metric 2c</td>
<td>Level of local official flood risk awareness in Risk MAP communities</td>
<td>12.5%</td>
<td>15%</td>
</tr>
<tr>
<td>Metric 2d</td>
<td>Sub-Part 1 – Actions Identified – number of communities where Risk MAP helped identify new strategies or improve current planned mitigation actions</td>
<td>6.25%</td>
<td>7.5%</td>
</tr>
<tr>
<td></td>
<td>Sub-Part 2 – Actions Advanced - The number of communities that have advanced identified mitigation actions</td>
<td>6.25%</td>
<td>7.5%</td>
</tr>
<tr>
<td>Metric 3</td>
<td>Customer Satisfaction Survey</td>
<td>30%</td>
<td>40%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>100%</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

*Metric 1 will only be scored once at the end of the First Evaluation Period.*

For evaluation periods for which a given metric does not apply the weight of that (or those) metric(s) will be 0% and the remaining metrics will be adjusted to make the total possible award fee 100%.
SAMPLE AWARD FEE CALCULATIONS

CPAF Metric 6 (Customer Satisfaction Survey) Example Award Fee Calculation:

The average of all survey scores received is 3.8 which is greater than the minimum “Very Good” performance level (greater than 3.5), but less than the maximum “Very Good” performance level (3.9). Therefore the award fee is prorated between 76% and 90%, resulting in 86.5% of the award fee being earned.
Quality Assurance Surveillance Plan (QASP)

March 10, 2014

Monitoring the performance of multiple Contractors and partners with overlapping contributions to the Risk MAP Program presents a technical and administrative challenge. The creation of a Quality Assurance Surveillance Plan (QASP) supports FEMA’s requirement for measurable inspection and acceptance criteria corresponding to established performance standards. An associated Award Fee Plan allows FEMA to align Contractor incentives to the achievement of program performance goals and standards. The Contractor will develop a Community Engagement and Risk Communication (CERC) Performance Requirements Matrix (PRM). This Matrix will be the primary tool for FEMA and the Contractor to establish performance measures and criteria and to assign award fee criteria for this contract. The intent of this document is to describe the process for developing the PRM, ongoing surveillance, and for determining award fee. The metrics below and their thresholds are notional, and will need to be agreed upon as part of the contract acceptance/award.

PRM Development Approach

The Contractor will work collaboratively with FEMA to identify CERC goals that support the achievement of Risk MAP commitments. From these goals, a set of supporting performance measures will be developed that will form the basis for the PRM. In order for this to be an effective tool for monitoring program and Contractor performance, the measures must be:

- Quantifiable and measurable
- Aligned to key program outcomes
- Not administratively burdensome to monitor and report
- Achievable within the scope of the contract

The PRM, when complete, will contain the agreed upon CERC goals, performance measures, acceptable quality levels (AQL) / targets, surveillance method/ FEMA POC, and weighting for any award fee determination. As part of the contract acceptance/award, the Contractor will work with FEMA to finalize the PRM.

The PRM will be effective for the period of performance and scope of work awarded. A review of the PRM in effect will be completed for any contract changes, or the execution of proposed options. This may require changes to performance measures, targets, or goals within the PRM. Additionally, program events or changing priorities may require the reevaluation and adjustment of the PRM, to help confirm alignment with program goals. As such, future changes may be made with the mutual agreement of FEMA and the Contractor.

Surveillance

The surveillance methodology is critical to making the QASP/PRM an effective management tool for FEMA. For each measure, a detailed surveillance approach will be outlined that describes how data will be compiled or how outcomes will be evaluated.
The COR will measure and will be responsible for validating the correct surveillance process has been applied.

The Contractor will compile and complete a self-assessment report every 6 months. This report will contain the Contractor’s evaluation of its performance against the measures established in the PRM. Additional supporting material may be provided to FEMA to enable a better review of the self-assessment report.
Statement of Objectives (SOO)

Community Engagement and Risk Communications (CERC) Services

January 22, 2015

A. PROGRAMMATIC HISTORY:

As part of the Department of Homeland Security (DHS), the Federal Emergency Management Agency’s (FEMA) Federal Insurance and Mitigation Administration (FIMA) has operated the Risk Mapping, Assessment, and Planning (Risk MAP) Program since 2009. Through collaboration with Federal, State, local, Tribal, and private entities, Risk MAP delivers quality data that increases public awareness and leads to actions that reduce risk to life and property.

Risk MAP combines flood hazard mapping, risk assessment tools, and hazard mitigation planning into one program. This integrated program encourages beneficial partnerships and innovative uses of flood hazard and risk assessment data in order to build more resilient communities. While flooding is the primary focus of Risk MAP, FEMA actively encourages a Whole-Community approach and is focused on enhancing the usability and value of natural hazard risk information. This approach will lead to an increase in the public’s awareness of risk and communities mitigating to reduce the risk to life and property. As a result, this will increase resilience so that communities may better withstand, adapt, and recover from disasters.”

Risk MAP is a mature, high-performing, and operational program. Information on Risk MAP can be found on Risk Map virtual library at http://virtuallibrary.asigovt.com/Risk-Map-PM/Risk_MAP_CERC/SitePages/Home.aspx or http://www.fema.gov. The program requires the continuous review and improvement of existing processes and tools as the environmental, technological, and political considerations impacting the program continue to evolve.

Risk MAP is currently supported by a series of contracts, all of which interrelate with one another. There is a Program Management (PM) contract responsible for assisting FEMA with comprehensive program management and a Customer and Data Services (CDS) contract responsible for information technology and data dissemination. Also, there are the Production and Technical Services (PTS) contracts that provide Architect and Engineering services, MT-1 (Letters of Map Amendment), and Community Engagement and Risk Communication (CERC) services.

In addition to contract support, FEMA has developed and rigorously supported the Cooperating Technical Partners (CTP) Program. The CTP Program is an innovative approach to creating partnerships between FEMA and participating National Flood Insurance Program (NFIP) communities, Regional agencies, State agencies, Tribes, and Universities that have the interest and capability to become more active participants in the FEMA flood hazard mapping program. The CTP program will continue to be enhanced to involve all aspects of Risk MAP with capable partners.

B. PURPOSE:

The purpose of this SOO is to obtain contract support for CERC services. This contract will cover Headquarters Standard Operations support as well as National and Regional CERC services.

This CERC PWS aims to improve the FEMA Risk MAP program in the following ways:
- Responsiveness to its stakeholders,
- Increase FEMA's effectiveness at CERC in order to raise risk awareness and lead to citizens and communities taking mitigation actions,
- Respond effectively to natural disasters and provide mitigation support in a response and recovery environment,
- Effectively and efficiently deliver quality regulatory and non-regulatory risk identification and risk assessment data, and
- Provide efficient process administration and program performance.

The National Research Council (NRC) defines risk communication as "... an interactive process of exchange of information and opinion among individuals, groups, and institutions." The definition includes "... discussion about risk types and levels and about methods for managing risks." Specifically, this process is defined by levels of involvement in decisions, actions, or policies aimed at mitigating flood and other hazard risks.

C. CERC PERFORMANCE OBJECTIVES:

Objective 1 – Design and Implement Effective CERC Strategies:

- Assist FEMA and the PM Contractor with the development and delivery of a National outreach and risk communication strategy, incorporating Government furnished data and information. This will include specific focus on coastal and levee projects, implementation of the National Flood Insurance Program Reform Act, and other key program issues; such as, incorporating Mitigation Planning, risk assessment, and National Dam Safety Program elements as needed.
  - Information on the current National Outreach Strategy is available in the Virtual Library in the Program Area D folder.
- Deliver a customer relationship management approach to understand and document community and stakeholder priorities, interests, and drivers.
- At the National and Regional level, design and implement community engagement strategies, products, tools, and templates for communities for the entire Risk MAP lifecycle process.
  - Information on the current strategies, tools, and templates is available in the Virtual Library in the Program Area D folder.
- In conjunction with Overall Program Objective B, listed below, provide mission support (e.g. meeting preparation, status reports, serve as a liaison between Regional staff and CERC project staff, etc.) to each Region to ensure consistent and comprehensive planning, coordination, and management of Risk MAP projects. In addition, support the Regions in understanding and implementing regionally tailored approaches to National CERC strategies.
- Research, share, and utilize industry best practices demonstrating where successful community engagement has driven actions, especially mitigative actions.
- Assist FEMA in the development and promotion of incentives at a local level that encourage communities and the public to take action. Also, develop additional ways to measure successful use of Risk MAP products for loss reduction.
- Assist FEMA with the assessment, refining, and development of non-regulatory risk products to improve their effectiveness.
- Prepare special and controlled correspondence (e.g. Congressional Responses), as well as project specific outreach materials and, as needed, provide support and information to the FEMA Map Information Exchange (FMIX) for approximately one hundred (100) phone calls or emails per year.
• Prepare new, refine existing, and deliver web-based and local training to internal and external stakeholders (on provider or Government facilities) on Risk MAP topics.
• Provide subject matter expert (SME) support to assist with the design, implementation, communication, and/or management of new and revised requirements, processes, and procedures resulting from the Biggert-Waters National Flood Insurance Program Reform Act of 2012 (also known as “BW-12”), Presidential Policy Directive-8 (PPD-8), the National Mitigation Framework (NMF), the National Disaster Relief Framework (NDRF), and other statutory and regulatory changes impacting the Risk MAP program.

**Objective 2 – Increase Resiliency: Deliver Effective CERC at the Regional and Project Level to Increase Awareness and Achieve Mitigation Actions:** In conjunction with Overall Program Objective C, listed below, promote the use of Risk MAP products and services throughout the Risk MAP lifecycle at the National, Regional, and local level to increase public awareness of risk, promote ownership of risk data, and achieve measured mitigation actions to reduce risk.

• At the Regional level, provide support to FEMA in preparing for and conducting discovery, resilience, flood risk review, and Community Consultation Officer / flood risk open house meetings, delivering integration and consistency throughout the entire Risk MAP project. The support provided must be tailored to the requirements of each project (e.g. location, approach, skill sets needed, participation of CTP’s, etc.)
• Educate local communities on the value of risk data and explain opportunities for integration and use with other risk reduction programs and activities through various means such as webinars, pamphlets, etc.
• Incorporate and communicate Government furnished data and information from CTP’s, PTS Contractors, and other sources in support of projects. Data delivery and timeframes will be coordinated on a project by project basis in coordination with the Government.
• Coordinate with Regions, CTPs, and PTS Contractors to ensure appropriate regulatory and non-regulatory data and products are provided to communities utilizing customized community specific strategies.
• Deliver data (e.g. project plan, captured unmet needs, etc.), as needed, to PTS, PM, and CDS Contractor(s) for input into various management systems (e.g. Coordinated Needs Management System, Mapping Information Platform, etc).
• Provide support for rapid disaster response and recovery, as requested by the Government, by incorporating data that is created from post-disaster situations into Risk Analysis programs and improving program delivery in post-disaster environments.

**Objective 3 – Provide Mitigation Planning Support Services:**

• Provide mitigation planning technical assistance (subject matter expertise), plan reviews, and provide training to stakeholders preparing Mitigation Plans and technical support to FEMA planning staff.
• Support National mitigation planning staff with the development and dissemination of guidance documents, toolkits, handbooks, etc.
Objective 4 – Assist FEMA to Develop, Maintain, and Strengthen Mutually Beneficial Partnerships: Assist the Program Office to strengthen beneficial partnerships with a wide range of entities including FEMA Regional offices and other FEMA divisions and directorates; Federal, State, Tribal, and local agencies; CTP, PM, CDS, PTS, and MT-1 Contractors; and other stakeholders in order to further understanding of flood risk and other hazard information and Risk MAP’s goals.

- Provide subject matter expert support to enable the continued development of the CTP Program, as well as the enhancement of the skills and capabilities of CTPs and other internal and external partners to deliver Risk MAP. Information on the current CTP program is available in the Program History section, as well as http://www.fema.gov/cooperating-technical-partners-program/cooperating-technical-partners-program.
- Promote the alignment of Risk MAP activities with the functions of State and other Federal agencies (e.g. aligning Risk MAP project and Hazard Mitigation Plan update schedules) to maximize efficiency and effectiveness of risk identification and reduction efforts.
- Provide support to FEMA (e.g. conference attendance and preparation, meeting facilitation, etc) in coordinating with non-governmental organizations such as the Association of State Floodplain Managers (ASFPM – see www.floods.org), the National Association of Flood and Stormwater Management Agencies (NAFSMA – see www.nafsma.org), the American Planning Association (APA – see www.planning.org), the National Association of Counties (NACO – see www.naco.org), etc.
- At a National and Regional level, provide an approach to explore and support the development of partnerships with new audiences that may help more effectively advance actions in communities.

Objective 5 – Provide Program Management and Subject Matter Expertise in Support of Risk MAP:

- Implement sound program management practices for the contract to enable reliable and efficient operations, support of FIMA Governance structures, and forward-thinking innovation throughout the Risk MAP program. In addition, provide CERC subject matter expertise to program-wide initiatives such as information technology business and technical requirements development, business and operations architecture, policy analysis, programmatic technical working groups (e.g. the Engineering and Mapping Integrated Project Team and its subgroups), Letters of Map Change, and the universal objectives listed below. The SME support in this Objective will support efforts primarily lead by other providers, and should be considered separate from the required efforts and coordination with other parties that is required in Objectives 1 through 4 above to accomplish CERC led processes and projects.

D. SCOPE / MISSION:

While PTS, CERC, and MT-1 Processing will each have separate contract(s) and PWS’s, the success or failure of Risk MAP will hinge on the interaction and cooperation of all Contractors working as a team to ensure the smooth, seamless flow of information to all internal and external stakeholders and partners. FEMA must have a comprehensive, coordinated approach to delivering products and services to customers at all levels. A failure by a single Contractor at any level may lead to program failure. It is the responsibility of all Contractors to participate as team members with all other Contractors. To this end, FEMA has established overall program objectives, which apply to all contracts supporting Risk MAP.
Overall Program Objective A: Leverage technology, relationships, and mutual interests across the public and private sectors to improve project delivery and effectiveness in order to increase risk awareness. This will lead to citizens and communities taking mitigation action to substantially reduce risk to life and property and increase the Nation’s resilience to natural hazards.

Overall Program Objective B: Deliver flexible, tailored, rapid, and innovative methods for providing Regional support. Regional support must be flexible enough to be tailored to the specific needs of the region, including but not limited to: physical location, number of personnel, and familiarity with the natural hazards’ risks faced by these regions, etc.

Overall Program Objective C: Provide a high level of cooperation and integration across all Risk MAP Contractors, ensuring seamless and integrated program delivery. Promote integration with other Risk Analysis, Risk Reduction, FIMA, FEMA, DHS, and other Federal agency programs.

E. CONSTRAINTS:

FEMA requires that the Contractor comply with all statutes and demonstrate working knowledge of applicable regulations, policies, guidelines, and specifications that affect the NFIP, FIMA, FEMA, and DHS. The Contractor must demonstrate innovation, flexibility, subject matter expertise, and increasing efficiencies while delivering increased effectiveness given the Government’s continuing resource constraints.

The Contractor must work with National, State, local, and Tribal Government entities at FEMA Headquarters and in each FEMA Region. In addition, the Contractor must partner and coordinate with CTPs, professional organizations, and societies in all FEMA Regions, as well as build effective partnerships between various levels of Government and the private sector.

The Contractor must generate products compliant with all National, Regional, State, and local rules and regulations, with all necessary certifications and with appropriately licensed/certified personnel (e.g. American Institute of Certified Planners (AICP)). The Contractor must be able to communicate multiple hazards and localized risk situations, and to rapidly deploy staff to offer CERC services in disaster areas throughout the nation and its territories.
11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers is extended. ☐ is not extended

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods

(a) By completing Items 8 and 15, and returning ______ copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (if required) 2015-44-H112-F240-2580-D 63,614,357.00 (WX01294Y20157)

13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

☐ A. This Change Order is issued pursuant to: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A

☐ B. The above numbered contract/order is modified to reflect the administrative changes set forth in Item 14 pursuant to the authority of FAR 43.103(c)

☐ C. This supplemental agreement is entered into pursuant to authority of SF 26 - incremental funding provision

☐ D. Other (Specify type of modification and authority)

E. IMPORTANT: Contractor ☐ is not, ☑ is required to sign this document and return original copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organize by UCF section headings, including solicitation/contract subject matter where feasible)

The purpose of this modification is to provide funding for two months in the amount of (b)(4)

for continued support of the Community Engagement and Risk Communication Services contract.

As a result total obligated amount is increased from (b)(4) by (b)(4) to (b)(4)

The period of performance (POP) is hereby extended by 2 months. The new POP is 1/26/2015 to 4/27/2015.

All other terms and conditions remain unchanged.

Except as provided herein, all terms and conditions of the document referenced in Item 9A or 10A, as heretofore changed, remain unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print) David J. Greenwood, P.E., Chairman

15B. CONTRIBUTED TO SIGN (Signature of person authorized to sign) 20 FEB 2015

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print) Freda McDonald

16C. DATE SIGNED:

20 FEB 2015

STANDARD FORM 415 (REV. 1985) PREVIOUS EDITION NOT USABLE
### A.1 PRICE/COST SCHEDULE

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>DESCRIPTION</th>
<th>QTY</th>
<th>UNIT</th>
<th>PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001</td>
<td>CLIN 0001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Base Year - Contract Amount</td>
<td>(b)(4)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0002</td>
<td>CLIN 0002 - Fees for CLIN 0001 - Base Year</td>
<td>(b)(4)</td>
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<td>0003</td>
<td>Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Base Year - Contract Award</td>
<td>(b)(4)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>0004</td>
<td>Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee CLIN 0003 - Base Year - Contract Amount</td>
<td>(b)(4)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers is extended, is not extended. Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods:
(a) By completing Items 8 and 15, and returning _______ copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers.

12. ACCOUNTING AND APPROPRIATION DATA (if required)

13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

The purpose of this modification is to provide funding for two months in the amount of [b](4) for continued support of the Community Engagement and Risk Communication Service contract.

The period of performance (POP) is hereby extended by 2 months. The new POP is 1/26/2015 to 6/27/2015.

All other terms and conditions remain unchanged.

Jeffrey L. Sparrow, P.E.
Chairman
14 April 2015
### A.1 PRICE/COST SCHEDULE

<table>
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<tr>
<th>ITEM NO.</th>
<th>DESCRIPTION Of QTY SUPPLIES/SVCS</th>
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<td>Cost for Mitigations Planning Support - (Section C, Objective 3), Partnerships - (Section C, Objective 4), and Program Management and Subject Matter Expertise - (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Base Year - Contract Award</td>
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GRAND TOTAL --- (b)(4)

### ACCOUNTING AND APPROPRIATION DATA:

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<th>REQUISITION NUMBER</th>
<th>AMOUNT</th>
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<tr>
<td>1 2015-44-H112-F240--2580-D</td>
<td>WX02525Y2015T</td>
<td>(b)(4)</td>
</tr>
</tbody>
</table>
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12. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

☐ A. THIS CHANGE ORDER IS ISSUED PURSUANT TO (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

☐ B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (Specify changes in pendency, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103b.

☐ C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

☐ D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor ☐ is not, ☑ is required to sign this document and return original copies to the issuing office.

4 DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCP section headings, including solicitation contract subject matter where feasible)

The purpose of this no cost modification is to appoint a new primary and alternate COR. The primary COR is changed from Joshua Smith, Joshua.Smith@FEMA.HHS.GOV to Robert Patten, Robert.Patten@FEMA.HHS.GOV. Joshua Smith is now designated as the alternate COR.

The contract specialist is changed from Gerrid Gabrianult to William Tillman, William.Tillman@FEMA.HHS.GOV.

The change has been updated on the master contract under section G. 6.1 and G. 11.

All other terms and conditions remain unchanged.

16A NAME AND TITLE OF SIGNER (Type or print) Jeffrey Sparrow, P.E., Chairman

16B CONTRACTOR/OFFERER (Signature on original authorized to sign)

16C DATE SIGNED 30 April 2015

16B UNIFORMED STATES OF AMERICA

16C DATE SIGNED 30 April 2015

FAA A-100 (Rev. 9-83)
11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of offers is extended. is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods:
(a) By completing Items 8 and 15, and returning copies of the amendment;
(b) By acknowledging receipt of this amendment on each copy of the offer submitted; or
(c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers.

Failure of your acknowledgment to be received at the place designated for the receipt of offers prior to the hour and date specified may result in rejection of your offer. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

E. IMPORTANT: Contractor is not, is required to sign this document and return original copies to the issuing office.

The purpose of this no additional cost modification is to extend the period of performance for one additional month by using the existing funding already on the contract.

The period of performance (POP) is hereby extended one month. The new POP is 01/26/2015 to 07/27/2015.

All other terms and conditions remain unchanged.
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO.
   P00005

3. EFFECTIVE DATE
   See Block 16c

4. REGISTRATION/PURCHASER REG. NO.

5. PROJECT NO.(IF Applicable)

6. ISSUED BY
   CODE

   Federal Emergency Management Agency
   Office of the Chief Procurement Officer
   500 C Street, S.W., FP 5th Floor
   Washington, DC 20472

7. ADMINISTERED BY (If Other) IDENTIFY
   CODE

   Federal Emergency Management Agency
   Address in Block 9 above
   William Tillman
   202-646-1375

8. NAME AND ADDRESS OF CONTRACTOR
   (Name, street, city, State and ZIP Code)

   RESILIENCE ACTION PARTNERS
   4301 Dutch Ridge Rd
   Beaver PA 15010

   CODE

FACILITY CODE

9A. AMENDMENT OF SOLICITATION NO.

9A. DATED (See Item 11)

9A. MODIFICATION OF CONTRACTOR NO.
   BME69-15-C-0007

9A. DATED (See Item 19)
   01-26-2015

10. This item only applies to amendments of solicitations
   ( ) □ is extended, □ is not extended.
   The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers
   Omissions must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods:
   (a) By completing Items 8 and 15, and returning ___ copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the
   offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers.
   FAILURE OF YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY
   RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made
   by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour
   and date specified.

12. ACCOUNTING AND APPRAISMENT DATA (If required)
   See CORRELATION Page

13. This item applies only to modifications of contracts/orders, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

   X
   A. THIS CHANGE ORDER IS ISSUED PURSUANT TO (Specify authority) THE CHANGED EffORT IN ITEM 14 ATE MADE IN THE CONTRACT/ORDER NO. IN ITEM 19.

   B. THE ABOVE NUMERICAL CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES
   EffORT IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43, 45.

   X
   C. THIS SUPPLEMENTAL AMENDMENT IS ISSUED PURSUANT TO AUTHORITY OF:
   Mutual Agreement and NP 26 Incremental Funding Provision
   (POP only)
   In other: (Specify type of modification and authority)

E. IMPORTANT: Contractor ( ) □ is not. ( ) □ is required to sign this document and return original copies to the issuing office.

14. DESCRIPTION OF ANY MODIFICATION (Excluded by OF and contract modifications, including solicitations or amendments issued after issuance).

The purpose of this NO additional cost modification is to extend the period of performance for one additional month by using the existing funding already on the contract.

The period of performance (POP) is hereby extended one month. The new POP is 01/26/2015 to 04/27/2015

All other terms and conditions remain unchanged.

Dale Gray
Deputy Program Director

F. D. P. M.

CHIEF OF STAFF

180. DATE SIGNED
   7/27/2015

SIGNED D. P. M.

181. NAME AND TITLE OF CONTRACTOR OFFICER
   Freda McDonald

182. DATE SIGNED
   7/27/2015

STANDARD FORM 30, REV. 7/10/15
PREVIOUS ISSUE NOT VALID
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. 2AM006
3. EFFECTIVE DATE
See Block 1 & 2
4. REQUEST/PURCHASE REQ. NO.
5. PROJECT NO. (if applicable)

6. ISSUED BY
Federal Emergency Management Agency
Office of the Chief Procurement Officer
500 C Street, S.W., FP 5th Floor
Washington DC 20422

7. ADMINISTERED BY
Federal Emergency Management Agency
Address in Block 9 above
William Tillman
202-646-1370

8. NAME AND ADDRESS OF CONTRACTOR (City, State, and Zip Code)
RESILIENCE ACTION PARTNERS
1491 DUTCH RIDGE RD
BEAVER PA 15009

9. AMENDMENT OF SOLICITATION NO.

10. DATED (SEE ITEM 11)

11. MODIFICATION OF CONTRACT ORDER NO.
877566-15-02-0009

12. DATED (SEE ITEM 13)
01-26-2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS
☐ The above numbered solicitation is amended as set forth in item 14. The hour and date specified for receipt of Offers ☐ is extended, ☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods:
(a) By completing items 8 and 15, and returning copies of the amendment;
(b) By acknowledging receipt of this amendment on each copy of the offer submitted; or
(c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers.

13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

☐ A. THIS CHANGE ORDER IS ISSUED PURSUANT TO (Specify authority) THE CHANGES SET FORTH IN ITEM 14 AND MAINTAIN IN THE CONTRACT ORDER NO. IN ITEM 19.

☐ B. THE ABOVE NUMBERED CONTRACT ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES SUCH AS CHANGES IN PAYING OFFICE, APPLICABLE DATE, ETC.

☐ C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

Mutual Agreement and SF 26 Incremental Funding Provision (POP only)

☐ D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor ☐ is not, ☒ is required to sign this document and return original copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/ MODIFICATION (Specify HCP section headings including subheadings if subject matter is voluminous)
The purpose of this Amendment is to extend the period of performance for one additional month by using the existing funding already on the contract.
The period of performance (POP) is hereby extended one month. The new POP is 01/26/2015 to 05/27/2015.
All other terms and conditions remain unchanged.

15A. NAME AND TITLE OF SIGNER
DALE L. SAAY
ASSISTANT VICE PRESIDENT
NATIONAL DAKO INTERNATIONAL

15B. CONTRACT ORDER NO.

16A. NAME AND TITLE OF CONTRACTING OFFICER
Freda McDonald

16B. UNLESS NUMBER OF AMEND.

16C. DATE SIGNED
01-26-15

STANDARD FORM 30 (REV. 03/88)
PREVIOUS EDITION NOT USEABLE

USG: 9160-172-4009
PREVIOUS EDITION NOT USEABLE
STANDARD FORM 30 (REV. 03/88)
PREVIOUS EDITION NOT USEABLE

STANDARD FORM 30 (REV. 03/88)
PREVIOUS EDITION NOT USEABLE
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT IN CODE

2. EFFECTIVE DATE

3. REGISTRATION/PURCHASE REG. NO.

4. PROJECT (if any)

5. FUNDING CODE

6. NAME AND TITLE OF CONTRACTING OFFICER

7. ADMINISTRATION (if any - name & code)

8. NAME AND ADDRESS OF CONTRACTOR (Chinese name, English name & address & ZIP code)

9. RESIGNATION ACTION PARTNERS

10. 400 DUTCH RIDGE RD

11. BRENNER PA 15069

12. CODE

13. FACILITY CODE

14. MODIFICATION NUMBER

15. MODIFICATION DESCRIPTION

1. THE ABOVE AMENDED SOLICITATION IS AMENDED AS SET FORTH IN ITEM 14. THE HOUR AND DATE SPECIFIED FOR RECEIPT OF OFFERS IS EXTENDED.

12. ACCOUNTING AND APPROPRIATION DATA

13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

14. DESCRIPTION OF AMENDMENT/MODIFICATION

E. IMPORTANT: Contractor is not on file. X is required to sign this document and return original copies to the issuing office.

See Continuation Page

Except as provided herein, terms and conditions of the document referenced in Item 9A or 10A, as amended, shall remain unchanged and shall be fully enforceable and effective.

NAME AND TITLE OF SIGNER (Type or print)

JEFFREY L. SPARROW

CHAIRMAN

SIGNATURE OF CONTRACTING OFFICER

FRED McDONALD

SIGNATURE OF CONTRACTING OFFICER
Block 14 DESCRIPTION

PURPOSE: The purpose of this modification is to correct several typos that were in the price schedule, revise the level of effort (LOE) and CLIN amounts for the base year, and to obligate additional funding in order to fully fund the revised amounts for CLINs 0001, 0002AA, 0003, and 0004.

1. The period of performance is extend through the base period.

2. CLIN 1004 (option year 1) is hereby corrected to read (b)(4).

3. The total for option year 2 is hereby corrected to read (b)(4).

4. The total estimated amount for CLIN 0001 is hereby decreased to (b)(4).

5. The fixed amount of CLIN 0002AA is hereby decreased to (b)(4).

6. The award fee pool amount (CLIN 0002AB) is hereby decreased to (b)(4).

7. The total estimated cost for CLIN 0003 is hereby increased to (b)(4).

8. CLIN 0004, Fixed-Fee for CLIN 0003, is hereby changed to (b)(4).

9. As a result of the above, the total contract amount (base and all option years) is hereby decreased by (b)(4) to (b)(4).

10. Funding in the amount of (b)(4) is hereby obligated as set forth in the revised Price/Cost Schedule below. The total funded amount of this contract is increased from (b)(4) by (b)(4) to (b)(4). Funding in the amount of (b)(4) has been administratively reserved (not obligated) to cover the award fee pool amount (CLIN 0002AB).

A.1 PRICE/COST SCHEDULE

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>DESCRIPTION OF QTY UNIT \ SUPPLIES/SVCS</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001</td>
<td>CLIN 0001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Base Year - Contract Amount</td>
<td>(b)(4)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>FUNDING/REQ NO: 1:</td>
<td>(b)(4)</td>
<td>WX05092Y2015T</td>
</tr>
<tr>
<td>0002</td>
<td>CLIN 0002 - Fees for CLIN 0001 - Base Year</td>
<td>(b)(4)</td>
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<tr>
<td>0002AA</td>
<td>CLIN 0002AA - Base Fee for CLIN 0001 - Base Year - Contract Amount</td>
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<td></td>
</tr>
<tr>
<td></td>
<td>FUNDING/REQ NO: 1:</td>
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<td>WX05092Y2015T</td>
</tr>
<tr>
<td>0002AB</td>
<td></td>
<td>(b)(4)</td>
<td></td>
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</tbody>
</table>
Management and Subject Matter Expertise
(Section C, Objectives 3-5) - Fixed-Fee
CLIN 1003 - Option Year 1

2001 0.00 LOT (b)(4) $0.00
CLIN 2001 - Cost for National Standard
Operations (Section C, Objective 1) and
Regional Community Engagement and Risk
Communication (Section C, Objective 2)
- Cost-Plus-Award-Fee (CPAF) - Option
Year 2

2002
CLIN 2002 - Fees for CLIN 2001 - Option
Year 2

2002AA (b)(4)
Base Fee for CLIN 2001 - Option Year 2

2002AB (b)(4)
CLIN 2002AB - Award Fee Pool for CLIN
2001 - Option Year 2

2003 (b)(4)
CLIN 2003 - Cost for Mitigation
Planning Support (Section C, Objective
3), Partnerships (Section C, Objective
4), and Program Management and Subject
Matter Expertise (Section C, Objective
5) - Cost-Plus-Fixed-Fee (CPFF) -
Option Year 2

2004 (b)(4)
CLIN 2004 - Mitigation Planning
Support, Partnerships, and Program
Management and Subject Matter Expertise
(Section C, Objectives 3-5) - Fixed-Fee
CLIN 2003 Option Year 2

3001 (b)(4)
CLIN 3001 - Cost for National Standard
Operations (Section C, Objective 1) and
Regional Community Engagement and Risk
Communication (Section C, Objective 2)
- Cost-Plus-Award-Fee (CPAF) - Option
Year 3

3002 (b)(4)
CLIN 3002 - Fees for CLIN 3001 - Option
Year 3

3002AA (b)(4)
CLIN 3002AA - Base Fee for CLIN 3001 -
Option Year 3

3002AB (b)(4)
CLIN 3002AB - Award Fee Pool for CLIN
3001 - Option Year 3

3003 (b)(4)
CLA 3003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 3

CLA 3004 - Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee - Option Year 3

CLA 4001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 4

CLA 4002 - Fees for CLIN 4001 - Option Year 4

CLA 4002AA - Base Fee for CLIN 4001 - Option Year 4

CLA 4002AB - Award Fee Pool for CLIN 4001 - Option Year 4

CLA 4003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 4

CLA 4004 - Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee - Option Year 4

CLA 4005 - Transition and Mobilization, Option Year 4 - Firm-Fixed-Price (FFP)

GRAND TOTAL ---

ACCOUNTING AND APPROPRIATION DATA:

<table>
<thead>
<tr>
<th>ACRN APPROPRIATION</th>
<th>REQUISITION NUMBER</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 2015-05-J313-P240--2580-D</td>
<td>WX05092Y2015T</td>
<td>(b)(4)</td>
</tr>
</tbody>
</table>
11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

The amount and the dollar value of this solicitation and/or the contract and the changes are to be

modified and/or increased by an amount not to exceed the amount of the solicitation and/or

contract amount as specified in item 14.

12. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS OR ORDERS.

It modifies the contract or order No. as specified in item 14.

E. IMPORTANT:

The changes in this document are to be submitted to the contracting agency for approval before being implemented. The changes are effective as of the date specified above.

[Signature]
[Date]
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

AMENDMENT NUMBER: 01
MODIFICATION NUMBER: 00000

DATE OF ISSUE: 1/21/2016
DATE OF MODIFICATION: 1/28/2016

AGENCY: Federal Emergency Management Agency
Office of Acquisitions Management
Procurement Division
Washington, DC 20074

REDOUBT ACTION PARTNER:

AMENDEE (S) NAME:

REDOUBT ACTION PARTNER

AMENDEE (S) SIGNATURE:

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

The above numbered amendment is completed as set forth in item 14. The hour and date specified for receipt of offers is extended to

12. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.


E. IMPORTANT: Contractor is not required to sign this document and return copies to the issuing office.

The purpose of this modification is to obligate funding from the base year of the contract due to scope of work provisions.

5. The total amount obligated under the contract is $100,000,000.

Signed next page

[Signature]

1/28/2016

[Signature]

see original date 1/21/2016
3. CLIN 0001 is hereby decreased to [b](4) or decreased by [b](4) 

4. CLIN 0002AA is hereby decreased to [b](4) or decreased by [b](4) 

5. CLIN 0002AB is hereby decreased to [b](4) or decreased by [b](4) 

   First 6 months pool [b](4) 
   Second 6 months pool 

6. CLIN 0003 is hereby decreased to [b](4) or decreased by [b](4) 

7. CLIN 0004 is hereby decreased to [b](4) or decreased by [b](4) 

8. These changes are based on contractor's letter dated January 14, 2016. It reflects work that was not completed. 

9. As a result of the above, the total contract amount (base and all option years) is hereby decreased [b](4) or to [b](4) 

<table>
<thead>
<tr>
<th>ITEM DESCRIPTION OF SUPPLIES/SVCS</th>
<th>QTY</th>
<th>UNIT PRICE</th>
<th>UNIT AMOUNT</th>
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<tbody>
<tr>
<td>0001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Base Year - Contract Amount <a href="4">b</a></td>
<td><a href="4">b</a></td>
<td><a href="4">b</a></td>
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<tr>
<td>FUNDING/REQ NO: 1:</td>
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<td>WX02525Y2015T</td>
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<td>FUNDING/REQ NO: 2:</td>
<td><a href="4">b</a></td>
<td>WX05092Y2015T</td>
<td></td>
</tr>
</tbody>
</table>

| 0002AA - Base Fee for CLIN 0001 - Base Year - Contract Amount [b](4) | [b](4) | WX02525Y2015T |
| FUNDING/REQ NO: 1: | [b](4) | WX02525Y2015T |
| FUNDING/REQ NO: 2: | [b](4) | WX05092Y2015T |

| 0002AB - Award Fee Pool for CLIN 0001 - Base Year - Contract Amount $620,677.68 (includes administrative reserve) [b](4) | [b](4) | WX02525Y2015T |
| FUNDING/REQ NO: 1: | [b](4) | WX02525Y2015T |
| FUNDING/REQ NO: 2: | [b](4) | WX05092Y2015T |

| 0003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Base Year Contract Award [b](4) | [b](4) | WX02525Y2015T |
| FUNDING/REQ NO: 1: | [b](4) | WX02525Y2015T |
| FUNDING/REQ NO: 2: | [b](4) | WX05092Y2015T |
Mitigation Planning Support,
Partnerships, and Program Management
and Subject Matter Expertise (Section
C, Objectives 3-5) - Fixed-Fee CLIN
2003 - Base Year - Contract Amount

FUNDING/REQ NO: 1: [REDACTED] WX02525Y2015T
FUNDING/REQ NO: 2: WX05092Y2015T

GRAND TOTAL: [REDACTED]

ACCOUNTING AND APPROPRIATION DATA:

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<th>AMOUNT</th>
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<td>1 2015-44-H112-P240--2580-D</td>
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<td>P [REDACTED]</td>
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<td>2 2015-05-J313-P240--2580-D</td>
<td>WX05092Y2015T</td>
<td>P [REDACTED]</td>
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</tbody>
</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/.MODIFICATION NO: P00009

3. EFFECTIVE DATE: 01-26-2015

4. REGISTRANT/PRINCIPAL REG. NO: WX01230Y20167

5. PROJECT NO. (If applicable): 

6. ISSUED BY
   (Name and code)
   Federal Emergency Management Agency
   Office of Acquisition Management
   Mitigation Section
   500 C Street, SW
   Washington, DC 20472-0001

7. ADMINISTERED BY
   (Name and code)
   Federal Emergency Management Agency
   Address in block 6
   William Tillman
   202-445-1379

8. NAME AND ADDRESS OF CONTRACTOR
   (Site, street, county, State and ZIP Code)
   RESILIENCE ACTION PARTNERS
   4301 DUTCH RIDGE RD
   BEAVER PA 15009

9. CODE
   FACILITY CODE:

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers ☐ is extended, ☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods:
(a) By completing items 11a and 11b, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. By virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOMPANYING AND APPROPRIATION DATA (Required)
   See CONSIDERATION Page
   WX01230Y20167

13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

☐ A. THIS CHANGE ORDER IS MODIFIED PERTINENT TO: (Specify Authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT/ORDER NO. IN ITEM 10.

☐ B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation data, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF 10 U.S.C. 473h.

☐ C. THIS SUPPLEMENT ALIGNED IS ENTERED INTO PURSUANT TO AUTHORITY OF:

☐ D. OTHER: (Specify type of modification and authority) Section B.2 of the contract, FAR 52.217-6 Option to Extend the Term of the Contract

E. IMPORTANT: Contractor ☐ is not, ☒ is required to sign this document and return copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by L/C section heading, including additional contract section where feasible)

The purpose of this modification is to Exercise Option Year 1 identified in the contract at Section B.2, CLIN 1002A, 1002B, 1002AB, 1002B, 1003, and 1004.

The total amount obligated under this contract is increased by $2,500,000.

The period of performance is from January 26, 2015 through January 25, 2017.

All other terms and conditions remain unchanged.

Signed by the following:

Jeffrey L. Sparrow
Chairman

Freda McDonald
Contracting Officer

1250 Contracting Office

1250 Contracting Office

1/25/2016

1/25/2016
A.1 PRICE/COST SCHEDULE

<table>
<thead>
<tr>
<th>ITEM</th>
<th>DESCRIPTION OF QTY UNIT</th>
<th>UNIT NO.</th>
<th>SUPPLIERS/SVCS</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
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<tbody>
<tr>
<td>1001</td>
<td>CLIN 1001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 1</td>
<td>(b)(4)</td>
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<td>1002</td>
<td>CLIN 1002 - Fees for CLIN 1001 - Option Year 1</td>
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<td>1002AB</td>
<td>CLIN 1002AB - Award Fee Pool for CLIN 1001 - Option Year 1</td>
<td>(b)(4)</td>
<td>WX01230Y2016T</td>
<td></td>
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</tr>
<tr>
<td>1003</td>
<td>CLIN 1003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 1</td>
<td>(b)(4)</td>
<td>WX01230Y2016T</td>
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<td></td>
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<tr>
<td>1004</td>
<td>CLIN 1004 - Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee</td>
<td>(b)(4)</td>
<td>WX01230Y2016T</td>
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<tr>
<td>2001</td>
<td>CLIN 2001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 2</td>
<td>(b)(4)</td>
<td>WX01230Y2016T</td>
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</tbody>
</table>
2002
CLIN 2002 - Fees for CLIN 2001 - Option Year 2

2002AA
(b)(4)
Base Fee for CLIN 2001 - Option Year 2

2002AB
(b)(4)
CLIN 2002AB - Award Fee Pool for CLIN 2001 - Option Year 2

2003
CLIN 2003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 2

2004
(b)(4)
CLIN 2004 - Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee
CLIN 2003 - Option Year 2

3001
(b)(4)
CLIN 3001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 3

3002
(b)(4)
CLIN 3002 - Fees for CLIN 3001 - Option Year 3

3002AA
(b)(4)
CLIN 3002AA - Base Fee for CLIN 3001 - Option Year 3

3002AB
(b)(4)
CLIN 3002AB - Award Fee Pool for CLIN 3001 - Option Year 3

3003
(b)(4)
CLIN 3003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 3

3004
(b)(4)
CLIN 3004 - Mitigation Planning Support, Partnerships, and Program
Management and Subject Matter Expertise
(Section C, Objectives 3-5) - Fixed-Fee
CLIN 3003 - Option Year 3

4001
CLIN 4001 - Cost for National Standard
Operations (Section C, Objective 1) and
Regional Community Engagement and Risk
Communication (Section C, Objective 2)
- Cost-Plus-Award-Fee (CPAF) - Option
Year 4

4002
CLIN 4002 - Fees for CLIN 4001 - Option
Year 4

4002AA
CLIN 4002AA - Base Fee for CLIN 4001 -
Option Year 4

4002AB
CLIN 4002AB - Award Fee Pool for CLIN
4001 - Option Year 4

4003
CLIN 4003 - Cost for Mitigation
Planning Support (Section C, Objective
3), Partnerships (Section C, Objective
4), and Program Management and Subject
Matter Expertise (Section C, Objective
5) - Cost-Plus-Fixed-Fee (CPFF) -
Option Year 4

4004
CLIN 4004 - Mitigation Planning
Support, Partnerships, and Program
Management and Subject Matter Expertise
(Section C, Objectives 3-5) - Fixed-Fee
CLIN 4003 - Option Year 4

4005
CLIN 4005 - Transition and Mobilization,
Option Year 4 - Firm-Fixed-Price (FFP)

GRAND TOTAL ---

ACCOUNTING AND APPROPRIATION DATA:

ACRN APPROPRIATION

REQUISITION NUMBER

AMOUNT

1 2016-44-H112-F240--2580-D WX01230Y2016T F

(b)(4)
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. F00010

3. EFFECTIVE DATE See 16c

4. REQUEST/PURCHASE REQ. NO. 16C

5. PROJECT NO. (IF APPLICABLE)

6. ISSUED BY Federal Emergency Management Agency
   Office of the Chief Procurement Officer
   500 C Street, S.W., FP 5th Floor
   Washington DC 20472

7. ADMINISTERED BY (If other than Item 6) Federal Emergency Management Agency
   Address in Block 6
   William Tillman
   202-646-1575

8. AMENDMENT OF SOLICITATION NO. (If applicable)

9. DATED (See Item 16a)

10. MODIFICATION OF CONTRACT/ORDER NO. FSB-2013-C-0007

11. DATED (See Item 17b)
   01-25-2015

12. AMENDMENT/ MODIFICATION OF CONTRACT/ORDER NO.
   AS DESCRIBED IN ITEM 14.

13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACT/ORDER NO.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Specify quantity, including solicitation/contract subject matter where feasible.)

The purpose of this modification is to make an administrative change to 6.1 of the contract.

Lora Zskandary is hereby added as the alternate COR, lora.zskandary.fema.dhs.gov.

All other terms and conditions remain unchanged.

E. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

F. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

G. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

H. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

I. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

J. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

K. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

L. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

M. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

N. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

O. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

P. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

Q. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

R. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

S. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

T. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

U. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

V. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

W. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

X. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

Y. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.

Z. IMPORTANT: Contractor X is not, ☐ is required to sign this document and return original copies to the issuing office.
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT ID CODE

2. AMENDMENT/MODIFICATION NO.
FEO01

3. EFFECTIVE DATE
See Block 16C

4. REQUISITION/PURCHASE REQ. NO.

5. PROJECT NO. (If applicable)

6. ISSUED BY
FEMA

7. ADMINISTERED BY (If other than item 6)

8. NAME AND ADDRESS OF CONTRACTOR (Full name, street, city, state and zip code)

RESILIENCE ACTION PARTNERS
ATTN DALE GRAY
CO MICHAEL HAKER CORP
3601 WHISKEY AVE SUITE 600
ALEXANDRIA VA 22304

9. AMENDMENT OF SOLICITATION NO.

10. DATE (See Item 13)
01/26/2015

11. MODIFICATION OF CONTRACT ORDER NO.
HSEF60-15-C-0007

12. DATED (See Item 13)
01/26/2015

13. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS. It modifies the contract/order as described in Item 14.

CHECK BOX: A. THIS CHANGE ORDER IS ISSUED PURSUANT TO (Specify authority). THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER AS DESCRIBED IN ITEM 14.

B. THE ABOVE NUMBERED CONTRACT ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in category, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).

X C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:
By Mutual Agreement of parties FAR 43.103 (a)(3)

D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor must sign and return one copy of this document to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF Section Headings, including additional contract matters where feasible)

DNSN Number: 079345239

The purpose of this no cost modification is to incorporate the following clause under 7.1 of the contract:

1. FAR 52.204-14 - Service Contract Reporting Requirements (Jan 2014) is incorporated under HSEF60-15-C-0007.

2. All other terms and conditions remain unchanged.

Period of Performance: 01/26/2015 to 01/25/2017

Exception provided through all terms and conditions of the document referenced in Item 9 and 10, no provisions changed, remain unchanged and in full force and effect.

16A. NAME AND TITLE OF SIGNER (Type or print)
Dale Gray
Deputy Program Director

16B. CONTRACTOR/OFFEROR

16C. DATE SIGNED

16D. UNITED STATES OF AMERICA

STD FORM 23 (Rev. 10/83)

Previous edition invalid

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

16E. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)
Freda McDonald

16F. DATE SIGNED
2/23/2015

NSN 7645-01-152-4070

Previous edition invalid

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

16G. SIGNATURE OF CONTRACTING OFFICER

STANDARD FORM 23 (REV. 10/83)
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT ID CODE: 1
2. AMENDMENT/MODIFICATION NO.: PG0012
3. EFFECTIVE DATE: See Block 16C
4. REQUISITION/PURCHASE REQ. NO.: 5. PROJECT NO. (If applicable): 
6. ISSUED BY: CODE: ITEM:
   FEDERAL EMERGENCY MANAGEMENT AGENCY
   500 C STREET SW
   WASHINGTON DC
7. ADMINISTERED BY (If other than item 6): CODE: 

8. NAME AND ADDRESS OF CONTRACTOR (Include street, city, state and zip code):
   RESILIENCE ACTION PARTNERS
   ATTN RESILIENCE ACTION PARTNERS
   CO MICHAEL BAKER CORP
   3601 EISENHOWER AVE SUITE 600
   ALEXANDRIA VA 22304

   CODE: 079345259
   FACILITY CODE: 

9. AMENDMENT OF SOLICITATION NO.: 
10. MODIFICATION OF CONTRACT ORDER NO.: NSF60-15-C-0007
11. DATED (See Item 11): 01/26/2015
12. AMENDMENT OF SOLICITATION NO.: 
13. MODIFICATION OF CONTRACT ORDER NO.: 
14. DATED (See Item 13): 

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS:
   □ The above numerical notation is extended as set forth in Item 5. The hour and date stated for receipt of offers shall be extended on the face of the solicitation and amendment number. Failure to acknowledge receipt of the solicitation and amendment number when required in the solicitation and amendment number shall result in rejection of offers received.
   □ For any offers received at the designated place of receipt or otherwise received by the solicitation and amendment number, the time and date specified in the solicitation and amendment number shall be extended as set forth in Item 5. Failure to acknowledge receipt of the solicitation and amendment number when required in the solicitation and amendment number shall result in rejection of offers received.

12. AMENDMENT OF SOLICITATION NO.
13. MODIFICATION OF CONTRACT ORDER NO.
14. DATED (See Item 13): 

11. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACT ORDERS. IT MODIFIES THE CONTRACT ORDER NO. AS DESCRIBED IN ITEM 14.

15. CHECK ONE:
   □ This change order is issued pursuant to (Specify authority). The changes set forth in Item 14 are made in the contract order no.:
   □ The above numbered contract order is modified to reflect the administrative changes (such as changes in awarding office, appropriate addenda, etc.) set forth in Item 14, pursuant to the authority of FAR 43.103 (a)(3)
   □ This supplemental agreement is entered into pursuant to authority of My Mutual Agreement of parties FAR 43.103 (a)(3)
   □ Other (Specify type of modification and authority): 

16. IMPORTANT: Contractor is required to sign this document and return copies to the issuing office.

17. DESCRIPTION OF AMENDMENT/MODIFICATION (Specify the modification, including sublet, subcontracts, sublet, and subcontractor involvement):
   DUNS Number: 079345259

The purpose of this no cost modification is to update B.2 of the contract.

1. The updated Resilience Action Partners CERC change request RAP-003 titled "Realignment of funds from Sub-CLIN 1.5 to Sub-CLIN 3.1.4 Scope Clarification for Mitigation Planning Support" is hereby approved by mutual agreement of the parties based on the request submitted by email on June 23, 2016 from the Baker CERC mailbox.

2. All other terms and conditions remain unchanged.

Period of Performance: 01/26/2015 to 01/25/2017

Jeffrey L. Sparrow
President

Freda McDonald

[Signature]
[Signature]

7/12/2016

FEDERAL AGENCY

FEDERAL AGENCY

STANDARD FORM 30 (REV. 15-06)
Prepared by GSA
Fedا Columbia, USA 20543
AMENDMENT OF SOLICITATION/MODIFICATION

2. AMENDMENT/MODIFICATION NO. 3. EFFECTIVE DATE 4. REQUEST/PURCHASE REQ. NO. 5. PROJECT NO. (if applicable)
P00613 See 16c WX05092X015CA

6. ISSUED BY 7. ADMINISTERED BY (if other than item 5) CODE CODE
FEDERAL EMERGENCY MANAGEMENT AGENCY PMA
500 C STREET SW WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (name, street, city, state and zip code)
RESILIENCE ACTION PARTNERS
ATTN: RESILIENCE ACTION PARTNERS
CO: MICHAEL BARRK CORP
3601 KISSLINER AVE SUITE 600
ALEXANDRIA VA 22304

9. AMENDMENT OF SOLICITATION NO.

10. DATED (SEE ITEM 11)

11. MODIFICATION OF CONTRACT ORDER NO.

12. DATED (SEE ITEM 13)
01/26/2015

13. THIS ITEM ONLY APPLIES TO MODIFICATIONS OF CONTRACT ORDERS. IT MODIFIES THE CONTRACT ORDER NO. AS DESCRIBED IN ITEM 14.

14. DESCRIPTION OF MODIFICATION/MODIFICATION (Incorporated by UNF condition headings, including solicitation/contract subject matter where possible.)
DUNS Number: 079345259
1. The purpose of this modification is to obligate an additional $150,599.46 in funding to the Award Fee CLIN 0002BA to bring the funded obligated amount of Award Fee to $150,599.46

2. This is required so the Award Fee covering the period of July 26, 2015 to January 25, 2016 may be invoiced.

3. All other terms and conditions remain unchanged.

Delivery: 08/29/2016
Delivery Location Code: TE
FEDERAL EMERGENCY MANAGEMENT AGENCY
Continued...

Except as provided herein, all terms and conditions of the document referenced in Item 9 are fully effective, subject to change, remains unchanged and is fully effect.

15A. NAME AND TITLE OF SIGNER (Type or print)
Harry Taylor

15B. CONTRACTOR'S F/HR

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

16B. UNITED STATES OF AMERICA

16C. DATE SIGNED

SIGNED: Contracting Officer

SIGNED: Contracting Officer

FEDERAL EMERGENCY MANAGEMENT AGENCY

STANDARD FORM 50 (REV. 9-83)
Prepared by USA

FAR (49 CFR) 53.443
FOB: Destination
Period of Performance: 01/26/2015 to 01/25/2017

Change Item 0002AB to read as follows (amount shown is the obligated amount):

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<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>0002AB</td>
<td>CLIN 0002AB - Award Fee Pool for CLIN 0001 - Base Year - Contract Amount</td>
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</table>

Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Accounting Info:
Program: J313 Organization: F240 Object Class: 2580 Fund Type: D
Funded: (b)(4)

Accounting Info:
Program: H112 Organization: F240 Object Class: 2580 Fund Type: D
Funded: (b)(4)

Accounting Info:
Program: H112 Organization: F240 Object Class: 2580 Fund Type: D
Funded: (b)(4)

Accounting Info:
2016-05-J313-F240--2580-D BYF: 2016 Fund Code: 05
Program: J313 Organization: F240 Object Class: 2580 Fund Type: D
Funded: (b)(4)
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. 20014
3. EFFECTIVE DATE See Block 16C

4. REQUISITION/PURCHASE RL NO. WX01230Y2016T
5. PROJECT NO. (if applicable)
6. ISSUARY CODE FEMA
7. ADMINISTERED BY (if other than Item 6) CODE 

FEDERAL EMERGENCY MANAGEMENT AGENCY 500 C STREET SW WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (Inc., street, city, state and ZIP Code)

RESILIENCE ACTION PARTNERS
ATTN: RESILIENCE ACTION PARTNERS
CO: MICHAEL BAKER CORP
3601 MTSCHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE 079345259  FACILITY CODE 

9. AMENDMENT OF SOLICITATION NO. 
10. DATED (SEE ITEM 11) 01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ Yes ☐ No ☐ Is amended
☐ is amended 
☐ is not amended

The above described solicitation is amended as set forth in Item 14. The hour and date specified for receipt of offers shall be extended. All offers must add to the total hours and date specified in the solicitation as so amended, by one of the following methods: (a) By completing and submitting all additional work specified in Item 14, and returning copies of the completed documents, (b) By amending receipt of this notice of amendment on each copy of the offer submitted, or (c) By submission of a letter which includes reference to the solicitation and amended amounts. FULFIL YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. Any change in the solicitation and this amendment, and is renewed prior to the opening hour and date specified.

12. ACCOUNTING/APPROPRIATION DATA (required) Net Increase: $801,961.09

2016-44-HH12 P420-2 $0-0-0-0

13. THIS ITEM ONLY APPLIES TO MODIFICATIONS OF CONTRACT/BID/PROPOSAL. IT MODIFIES THE CONTRACT/BID/PROPOSAL NO. AS DESCRIBED IN ITEM 14.

CHECK ONE
☐ A. THIS CHANGE ORDER IS ISSUED PURSUANT TO (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT/BID/PROPOSAL NO. IN ITEM 14.

☐ B. THE ABOVE MODIFIED CONTRACT/BID/PROPOSAL IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in pricing or administrative changes) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.1208.

☐ C. THIS SUPPLEMENTAL MATERIAL IS ENTERED INTO PURSUANT TO AUTHORITY OF.

☐ D. OTHER (Specify type of modification and authority)

☐ IMPORTANT: Contractor ☐ is not ☐ is required to sign this document and return copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)

DUNS Number: 079345259

The purpose of this modification is to obligate funding in the amount of $801,961.09 to the Award Fee CLN: 1062AS to bring the funded/obligated amount of Award Fee to $801,961.09. This is required so the Award Fee covering the period of January 26, 2016 to July 25, 2016 may be invoiced. All other terms and conditions remain unchanged.

Delivery: 09/16/2016
Delivery Location Code: FEMA
FEDERAL EMERGENCY MANAGEMENT AGENCY

FY: 2016 Fund Code: 46 Program: HH12
Continued...

Exempt as provided herein, all terms and conditions of the document referenced in Items 5A or 10A, as altered changed, remain unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)

Harry Taylor

15B. CONTRACTOR/DEALER

16. DATE SIGNED

09/16/2016

16B. UNITED STATES OF AMERICA

16C. DATE SIGNED

09/16/2016
<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
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<tr>
<td></td>
<td>Organization: D240 Object Class: 2500 Fund Type: D</td>
<td></td>
<td></td>
<td></td>
<td>(b)(4)</td>
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<tr>
<td></td>
<td>FOB: Destination</td>
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<td></td>
</tr>
<tr>
<td></td>
<td>Period of Performance: 01/26/2015 to 01/25/2017</td>
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<tr>
<td></td>
<td>Change Item 1002AB to read as follows (amount shown is the obligated amount):</td>
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</tr>
<tr>
<td>1002AB</td>
<td>CLIN 1002AB - Award Fee Pool for CLIN 1001</td>
<td></td>
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<td></td>
</tr>
<tr>
<td></td>
<td>Option Year 1 adding funding for the period of January 26, 2016 to July 25, 2016</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT ID CODE
2. AMENDMENT/MODIFICATION NO
   P00015
3. EFFECTIVE DATE
   See Block 16C
4. REQUISITION/PURCHASE REQ. NO.
5. PROJECT NO. (if applicable)
6. ISSUED BY CODE
   FEMA
7. ADMINISTERED BY (if other than Item 6) CODE

8. NAME AND ADDRESS OF CONTRACTOR (No., street, county, State and ZIP Code)
   RESILIENCE ACTION PARTNERS
   ATTN RESILIENCE ACTION PARTNERS
   CO MICHAEL BAKER CORP
   3601 EISENHOWER AVE SUITE 600
   ALEXANDRIA VA 22304

   CODE 079345259
   FACILITY CODE

9A. AMENDMENT OF SOLICITATION NO.
9B. DATED (SEE ITEM 11)
10A. MODIFICATION OF CONTRACT/ORDER NO.
     HSPE60-15-C-0007
10B. DATED (SEE ITEM 13)
     01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS
   □ The above numbered solicitation is amended as set forth in Item 14.
   □ The hour and date specified for receipt of Offers is extended.
   □ is not extended.
   Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, if the solicitation is extended, one of the following methods: (a) By completing Items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (if required)
   See Schedule

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

   A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

   B. THE ABOVE NUMERATED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (SUCH AS CHANGES IN PAYING OFFICE, APPROPRIATION DATE, ETC.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).

   C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF.
   □ is not.
   □ is required to sign this document and return copies to the issuing office.

   D. OTHER (Specify type of modification and authority)
   □

   X Mutual Agreement of Parties FAR 43.103 (a)

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings including solicitation/contract subject matter where feasible.)

   DUNS Number: 079345259
   DO/DPAS Rating: DO-N1
   The purpose of this modification is to terminate Robert Patten under B.2 of the contract and incorporate CERC change request RAP-005.

   1. The primary COR Robert Patten is terminated and Lora Eskandary, Lora.Eskandary@fema.dhs.gov will assume all COR duties.

   2. The updated Resilience Action Partners CERC change request RAP-005 titled "Realignment of funds from SubCLIN 1.5 to SubCLIN 3.1 and 3.2 Scope Clarification for Mitigation Planning Support is hereby approved by mutual agreement of the parties based on the request Continued ...

   Except as provided herein, all terms and conditions of the document referenced in Item 8 A or 10A, as heretofore changed, remains unchanged and in full force and effect.

   15A. NAME AND TITLE OF SIGNER (Type or print)
   Dale Gray, Deputy Program Director
   15B. CONTRACTOR/RECEIVER
   (Signature of person authorized to sign)
   15C. DATE SIGNED
   12/23/2016

   16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)
   Freda McDonald
   16B. UNITED STATES OF AMERICA
   FREDAR.MCDONALD
   (Signature of Contracting Officer)
   16C. DATE SIGNED
   1/11/2017

NSN 7540-01-152-8670
Previous edition unusable

STANDARD FORM 30 (REV. 10-83)
Prepared by GSA
FAR (48 CFR) 52.243
submitted by email on December 01, 2016 from the Baker CERC mailbox.

3. All other terms and conditions remain unchanged.

Period of Performance: 01/26/2015 to 01/25/2017
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. P00016
3. EFFECTIVE DATE See Block 16C
4. REQUISITION/PURCHASE REQ. NO. WX01187Y2017T
5. PROJECT NO. (if applicable) 
6. ISSUED BY CODE FEMA
7. ADMINISTERED BY (if other than item 6) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (No. street, county, State and ZIP Code)
RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE 079345259

9A. AMENDMENT OF SOLICITATION NO.
9B. DATED (SEE ITEM 11) 
10A. MODIFICATION OF CONTRACT/ORDER NO. HSPE60-15-C-0007
10B. DATED (SEE ITEM 13) 01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS
☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of offers is not extended.
☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of offers is extended.
☐ The above numbered solicitation is not amended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation number and amendment number. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (if required)
Net Increase: $24,792,401.00
See Schedule

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

CHECK ONE
☐ A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

☐ B. THE ABOVE NUMBERED CONTRACT/OFFER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in payment office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.100(b)

☐ C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:
Section B.2 of the Contract, FAR 52.217-9 Option to Extend the Term of the Contract

☐ D. OTHER (Specify type of modification and authority)
Section B.2 of the Contract, FAR 52.217-9 Option to Extend the Term of the Contract

E. IMPORTANT: Contractor ☐ is not. ☒ is required to sign this document and return ___ copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)
DUNS Number: 079345259
DO/PBAS Rating: DO-N1

The purpose of this modification is to exercise Option Year 2 identified under Section B.2, CLIN 2001, 2002, 2002AA, 2002AB, 2003 and 2004 of the contract.

1. The total amount obligated under this contract increases from (b)(4) to (b)(4)

2. The period of performance is from January 26, 2017 to January 25, 2018.

3. Funding in the amount of (b)(4) (CLIN 2002AB) is committed but not obligated.

Except as provided herein, all terms and conditions of the document referenced in Item 8 A or 10A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)
Jeffrey L. Sparrow
Chief Operating Officer
sparrowmail@mbakerinternational.com
15B. CONTRACTOR/OPERATOR (Type or print)
Jeffrey L. Sparrow
200016

15C. DATE SIGNED Date 2017.03.21314:13:46-05'00'

15D. SIGNATURE (Signature of person authorized to sign)
Jeffrey L. Sparrow

15A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)
Freda McDonald
15B. CONTRACTOR/OPERATOR (Type or print)
Freda R. McDonald

15C. DATE SIGNED Date 2017.03.21314:13:46-05'00'

15D. SIGNATURE (Signature of person authorized to sign)
Freda McDonald
<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
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<tbody>
<tr>
<td>4. All other terms and conditions remain unchanged.</td>
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<tr>
<td>Delivery Location Code: FEMA FEDERAL EMERGENCY MANAGEMENT AGENCY</td>
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<td>FOB: Destination Period of Performance: 01/26/2015 to 01/25/2018</td>
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<tr>
<td>Change Item 2001 to read as follows(amount shown is the obligated amount):</td>
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<tr>
<td>2001 CLIN 2001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 2</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<td>Change Item 2002 to read as follows(amount shown is the obligated amount):</td>
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<td>2002 CLIN 2002 - Fees for CLIN 2001 - Option Year 2</td>
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<td>Delivery: 01/26/2017</td>
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<td>Accounting Info: Funded: $0.00</td>
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<td>Change Item 2002AA to read as follows(amount shown is the obligated amount):</td>
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<td>2002AA Base Fee for CLIN 2001 - Option Year 2</td>
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<td>ITEM NO. (A)</td>
<td>SUPPLIES/SERVICES (B)</td>
<td>QUANTITY (C)</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<td>Accounting Info:</td>
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<td>2017-FX-H112-F240--2580 BFY: 2017 Fund Code: FX</td>
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<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Funded: (b)(4)</td>
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<td>Accounting Info:</td>
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<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Funded: (b)(4)</td>
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<td>Change Item 2002AB to read as follows (amount shown is the obligated amount):</td>
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<td>2002AB</td>
<td>CLIN 2002AB - AWARD FEE POOL for CLIN 2001</td>
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<td>Funding in the amount of (b)(4) Fund-FX</td>
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<td>(b)(4) and Fund-44 (b)(4) is</td>
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<td>committed but not obligated</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Change Item 2003 to read as follows (amount shown is the obligated amount):</td>
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<td>2003</td>
<td>CLIN 2003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 2</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<td>ITEM NO. (A)</td>
<td>SUPPLIES/SERVICES (B)</td>
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<td>Delivery: 01/26/2017</td>
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<td>2017-FX-H112-F240--2580 BFY: 2017 Fund Code: FX</td>
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<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Funded: 5(4)</td>
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<td>Change Item 2004 to read as follows(amount shown is the obligated amount):</td>
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<td>2004</td>
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<td>CLIN 2004 - Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee CLIN 2003 - Option Year 2</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<td>Delivery: 01/26/2017</td>
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<td>Accounting Info:</td>
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<td>2017-FX-H112-F240--2580 BFY: 2017 Fund Code: FX</td>
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<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Funded: 5(4)</td>
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</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO.  P00017
3. EFFECTIVE DATE  See Block 15C
4. REQUISITION/PURCHASE REQ. NO.  
5. PROJECT NO. (IF APPLICABLE)  
6. ISSUED BY CODE  FEDERAL EMERGENCY MANAGEMENT AGENCY 500 C STREET SW WASHINGTON DC

7. ADMINISTERED BY (RFether than Item 9) CODE  

RESEARCH ACTION PARTNERS  ATIN RESEARCH ACTION PARTNERS  CO MICHAEL BAKER CORP 3601 BISBEE AVENUE SUITE 600 ALEXANDRIA VA 22304

CODE 079345259  FACILITY CODE  

8. NAME AND ADDRESS OF CONTRACTOR (Name, State, county, town and zip code)

9. AMENDMENT OF SOLICITATION NO.  

9A. DATED (SEE ITEM 11)

9B. MODIFICATION OF CONTRACT ORDER NO.  

9C. DATED (SEE ITEM 13)

10. DATED 01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14. The time and date specified for receipt of offers shall be extended. ☐ Is extended. ☐ Is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation as amended, by one of the following methods: (a) By completing items 11 and 15 and returning copies of the amendment, (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by value of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter includes a reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (If required)  Net Decrease: $2,282,911.00

2016-O-H112-F240-2560-D

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACT ORDER NO. (AS DESCRIBED IN ITEM 14)

☐ A. THIS CHANGE ORDER IS ISSUED PURSUANT TO §603.1. THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

☐ B. THE ABOVE NUMBERED CONTRACT ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (SUCH AS CHANGES IN PAYING OFFICE, APPROPRIATION DATE, ETC.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).

☐ C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

☐ D. OTHER (SPECIFY TYPE OF MODIFICATION AND AUTHORITY)

☒ Mutual Agreement of Parties FAR 43.103(a)

E. IMPORTANT: Contractor or subcontractor is requested to sign this document and return 1 copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UOF section headings, including solicitation/modified subject matter where feasible)

DUNS Number: 079345259

DoD/PiAS Rating: D-11

The purpose of this modification is to de-obligate funding from option year 1 under B.2 of the contract due to projected under runs is hereby approved by mutual agreement of the parties based on the request submitted by email on January 24, 2017 from the Baker CERC mailbox.

1. CLIN 1001 - is hereby changed to 0(4)

2. CLIN 1002A - is hereby changed to 0(4) (Base Fee).

Continued...

Except as provided herein, all terms and conditions of the document referenced in Item 9A or 9B, as hereafter changed, remain unchanged and in full force and effect.

25A. NAME AND TITLE OF SIGNER (Type or print)

Jeffrey L. Sparrow  

26A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

Freda McDonald

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

Freda McDonald

10C. DATE SIGNED 1/25/2017

(Stamp of Contracting Officer)
3. CLIN 1003 - is hereby changed to [b(4)]

4. CLIN 1004 - is hereby changed to [b(4)]
   (Fixed Fee)

5. CLIN 1002AB - The current award fee pool is [b(4)], of which [b(4)] is held in
   commitment for the 2nd half of the award fee pool.

6. All other terms and conditions remain unchanged.

   Delivery Location Code: FEMA
   FEDERAL EMERGENCY MANAGEMENT AGENCY

   FY: 2016 Fund Code: 44 Program: H112
   Organization: PR4 Object Class: 2590 Fund Type: D
   FOR: Destination
   Period of Performance: 01/26/2015 to 01/25/2017 for CLINS 1001 through 1004.
   Change Item 1001 to read as follows (amount shown is the obligated amount):

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<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
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</table>

   1001  CLIN 1001 - Cost for National Standard Operations
          (Section C, Objective 1) and Regional Community
          Engagement and Risk Communication (Section C,
          Objective 2) - Cost-Plus-Award-Fee (CPAF) -
          Option Year 1
          Product/Service Code: R426
          Product/Service Description: SUPPORT-
          PROFESSIONAL: COMMUNICATIONS
          Delivery: 01/29/2016
          Change Item 1002AA to read as follows (amount
          shown is the obligated amount):

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<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
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</table>

   1002AA CLIN 1002AA - Base Fee for CLIN 1001 - Option
          Year 1
          Product/Service Code: R426
          Product/Service Description: SUPPORT-
          PROFESSIONAL: COMMUNICATIONS
          Delivery: 01/29/2016
          Change Item 1002AB to read as follows (amount
          shown is the obligated amount):

   Continued ...
<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
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</thead>
<tbody>
<tr>
<td>1002AB</td>
<td>CLIN 1002AB – Award Fee Pool for CLIN 1001 – Option Year 1 adding funding for the period of January 26, 2016 to July 25, 2016. Product/Service Code: R426. Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS. Delivery: 09/16/2016. Change Item 1003 to read as follows (amount shown is the obligated amount):</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1003</td>
<td>CLIN 1003 – Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) – Option Year 1. Product/Service Code: R426. Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS. Delivery: 01/29/2016. Change Item 1004 to read as follows (amount shown is the obligated amount):</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT ID CODE
   1A. AMENDMENT OF SOLICITATION NO.
   1B. DATED (SEE ITEM 11)
   1A MODIFICATION OF CONTRACT ORDER NO.
   1B DATED (SEE ITEM 12)
   1C. CODE
   1D. DATE

2. AMENDMENT/MODIFICATION NO.
   F00618
   2A. AMENDMENT OF SOLICITATION NO.

3. EFFECTIVE DATE
   See Block 16C
   3A. Effective Date

4. REQUISITION/PURCHASE REQ. NO.
   4A. Requisition/Purchase Req. No.
   4B. CODE

5. PROJECT NO. (If applicable)
   5A. Project No.

6. EXECUTIVE CODE
   FEMA
   6A. Executive Code

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

6B. NAME AND ADDRESS OF CONTRACTOR (No, street, city, State and ZIP Code)
   RESILIENCE ACTION PARTNERS
   ATT: RESILIENCE ACTION PARTNERS
   3651 WINDROWER AVE SUITE 600
   ALEXANDRIA VA 22304
   6C. Name and Address of Contractor

CODE 079345259
   7A. Code

FACILITY CODE
   7B. Facility Code

7. ADMINISTERED BY (other than item 6)
   7A. Administered By

8. NAME AND ADDRESS OF CONTRACTOR (No, street, county, State and ZIP Code)
   RESILIENCE ACTION PARTNERS
   ATT: RESILIENCE ACTION PARTNERS
   3651 WINDROWER AVE SUITE 600
   ALEXANDRIA VA 22304

   8A. Name and Address of Contractor

CODE 079345259
   8B. Code

FACILITY CODE
   8C. Facility Code

9. AMENDMENT OF SOLICITATION NO.
   9A. Amendment of Solicitation No.

10. DATED (SEE ITEM 11)
    X
   10A. Dated

11. MODIFICATION OF CONTRACT ORDER NO.
   11A. Modification of Contract Order No.

12. CODE
    12A. Code

13. DATE
    13A. Date

14. DESCRIPTION OF AMENDMENT/MODIFICATION
    14A. Description of Amendment/Modification

DUNS Number: 079345259
   15. DUNS Number

DO/DPS Rating: X-1
   16. DO/DPS Rating

The purpose of this modification is to make an administrative change to 6.1 of the contract.

1. Sable Bell is hereby appointed as the primary COR of the contract, Sable.Bell@fema.dhs.gov.

2. Lora Eskandary will remain as the alternate COR of the contract.

3. Change the Contract Officer from Freda McDonald to Michael Sutton, Michael.Sutton@fema.dhs.gov.

Continued...

Except as provided herein, all terms and conditions of the document referenced in Item 5A or 10A, as necessary, remain unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)
   Michael D. Sutton
   15B. Signature of Contracting Officer

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

16B. DATE SIGNED
   16C. Date Signed

STANDARD FORM 59 (REV. 10-89)
Prepared by SSA
FAR (36 CFR) 53.305

NSN 5960-01-122-0009
Previous edition unused
4. All other terms and conditions remain unchanged.

Period of Performance: 01/26/2015 to 01/25/2018
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. P00019
3. EFFECTIVE DATE See Block 16C
4. REQUISITION/PURCHASE REQ. NO. W301230Y20167A
5. PROJECT NO. (If applicable) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW WASHINGTON DC

6. NAME AND ADDRESS OF CONTRACTOR (street, city, state, and ZIP code)
RESILIENCE ACTION PARTNERS
ACTIV RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
1601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE 079345259 FACILITY CODE

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS
☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of offers is extended. ☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of offers is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) by completing Items 8 and 16, and returning copies of the amendment; (b) by acknowledging receipt of this amendment on each copy of the offer submitted; or (c) by separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE TO ACKNOWLEDGE RECEIPT AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If you are unable to acknowledge receipt of this amendment by any of the above methods, you may telegraph or letter reference to the solicitation and this amendment, and in envelope prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (Required)
See Schedule
Net Increase: $831,442.80

13. THIS ITEM ONLY APPLIES TO MODIFICATIONS OF CONTRACTORDERS. IT MODIFIES THE CONTRACTORDER NO. AS DESCRIBED IN ITEM 14.

A. THIS CHANGE ORDER IS ISSUED PURSUANT TO (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 1A.

B. THE ABOVE NUMERED CONTRACTORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in payinng agency, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(a).

C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:
   By Mutual Agreement of the Parties 43.103 (a) (3)

D. OTHER (Specify type of modification and authority)

F. IMPORTANT: Contractor ☐ is not ☐ is required to sign this document and return copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF column headings, including acknowledgment subject matter where feasible)
DUNS Number: 079345259

1. The purpose of this modification is to obligate an additional $2(4) in funding to the Award Fee CLIN 1002AB to bring the funded/obligated amount of Award Fee to

2. This is required so the Award Fee covering the period of July 26, 2016 to January 25, 2017 may be invoiced.

3. All other terms and conditions remain unchanged.

Continued ...

Jeffrey L. Sparrow

Michael D. Sutton

15A. NAME AND TITLE OF SIGNER (Type or print)

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

15B. CONTRACTOR/ORDER No.

16B. UNIFIED SECURITY CLASSIFICATION

15C. DATE SIGNED

16C. DATE SIGNED

589-01-187-0920

01/26/2015

01/26/2015

STANDARD FORM 20 (REV 1-Nov 04)

Prescribed by GSA

FAX (402) 595-0243
DO/DPAS Rating: DO-N1
Delivery: 1 Days After Award
Delivery Location Code: FEMA
FEDERAL EMERGENCY MANAGEMENT AGENCY

FOD: Destination
Period of Performance: 01/26/2015 to 01/25/2018

Change Item 1002AB to read as follows (amount shown is the obligated amount):

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES (A)</th>
<th>QUANTITY (C)</th>
<th>UNIT PRICE (F)</th>
<th>AMOUNT (E)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1002AB</td>
<td>CLIN 1002AB - Award Fee Pool for CLIN 1001 - Option Year 1 adding funding for the period of July 26, 2016 to January 25, 2017</td>
<td></td>
<td></td>
<td>(b)(4)</td>
</tr>
</tbody>
</table>

Accounting Info:

Accounting Info:
FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE 079345259

9A. AMENDMENT OF SOLICITATION NO.

9B. DATED (SEE ITEM 11)

10A. MODIFICATION OF CONTRACT/ORDER NO.
HSPE60-15-C-0007

10B. DATED (SEE ITEM 13)
01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in item 14. The hour and date specified for receipt of offers is extended. ☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (if required)

See Schedule

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

Check one:
A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(o).

X C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:
By Mutual Agreement of the Parties 43.103 (a) (3)

D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor ☐ is not. ☑ is required to sign this document and return 1 copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)

DUNS Number: 079345259

1. The purpose of this modification is to incorporate the attached revised Quality Assurance Surveillance Plan for Option Year 2.

2. All other terms and conditions remain unchanged.

DO/DPAS Rating: DO-N1

Period of Performance: 01/26/2015 to 01/25/2018

Except as provided herein, all terms and conditions of the document referenced in item 8 A or 10A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)

Jeffrey L. Sparrow

15B. CONTRACTOR/ORDEROR

(Signature of person authorized to sign)

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

Michael D. Sutton

16B. UNITED STATES OF AMERICA

16C. DATE SIGNED

STANDARD FORM 30 (REV. 10-83)
Prescribed by QSA
FAR (48 CFR) 52.243
Revised Quality Assurance Surveillance Plan (QASP) Option Year 2
Table of Contents

1.0 Metric 1: Common Risk MAP Metric - Risk MAP Program Wide Measures Including New, Validated, or Updated Engineering (NVUE); Deployment; Awareness; and Mitigation Actions ........................................................................................................... 2

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2.1 Weighting of Metrics ........................................................................................................ 7
CERC Processing Service

The Award Fee will be based on the following metrics and apply only to line items 1001, 2001, 3001, and 4001:

- **Metric 1**: Common Risk MAP metric
- **Metric 2**: Customer Satisfaction Survey

The contractor will provide a self-assessment of its respective performance to the Government in accordance with the Contract Award Fee Plan. The award fee evaluation periods for this contract will be semi-annual (every six months), based on the contract start date.

The overall award fee determined by the AFRB will be based on the findings for each individual metric and this table as depicted in the FAR:

<table>
<thead>
<tr>
<th>Award Fee Adjecital Rating</th>
<th>Award Fee Pool Available to be Earned</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excellent</td>
<td>91%-100%</td>
<td>Contractor has exceeded almost all of the significant award fee criteria and has met overall cost, schedule, and technical performance requirements of the contract as defined and measured against the criteria in the award fee plan for the award fee evaluation period.</td>
</tr>
<tr>
<td>Very Good</td>
<td>76%-80%</td>
<td>Contractor has exceeded many of the significant award fee criteria and has met overall cost, schedule, and technical performance requirements of the contract as defined and measured against the criteria in the award fee plan for the award fee evaluation period.</td>
</tr>
<tr>
<td>Good</td>
<td>51%-75%</td>
<td>Contractor has exceeded some of the significant award fee criteria and has met overall cost, schedule, and technical performance requirements of the contract as defined and measured against the criteria in the award fee plan for the award fee evaluation period.</td>
</tr>
<tr>
<td>Satisfactory</td>
<td>No Greater Than 50%</td>
<td>Contractor has met overall cost, schedule, and technical performance requirements of the contract as defined and measured against the criteria in the award fee plan for the award fee evaluation period.</td>
</tr>
<tr>
<td>Unsatisfactory</td>
<td>0%</td>
<td>Contractor has failed to meet overall cost, schedule, and technical performance requirements of the contract as defined and measured against the criteria in the award fee plan for the award fee evaluation period.</td>
</tr>
</tbody>
</table>
EVALUATION CRITERIA (METRICS)
August 2017

Detailed descriptions of each Metric, along with the performance targets and thresholds, are provided below:

1.0 Metric 1: Common Risk MAP Metric - Risk MAP Program Wide Measures including New, Validated, or Updated Engineering (NVUE); Deployment; Awareness; and Mitigation Actions

Metric 1 will be a common metric for all Risk MAP Providers. The Metric is tied to the Risk MAP national goals for NVUE, Deployment, Awareness, and Mitigation Actions. Progress towards achievement of the Risk MAP goals will be measured and scored once at the end of the FEMA fiscal year (September 30, 2017). Each of the 4 sub-metrics is described below along with a description as to how the metrics will be scored.

1.1 Sub-Metric 1a: Percentage of NVUE-compliant stream miles initiated and attained

NVUE = Initiated + Attained Measure: The Percentage of NVUE compliant mapped miles, where the FIRM has been initiated + Attained (Full Inventory).

This metric measures the quality of Risk MAP data by tracking the percent of stream miles that are NVUE-compliant versus the total inventory of stream miles contained within the Coordinated Needs Management Strategy (CNMS). The Contractor will use CNMS to measure NVUE – Attained. The Contractor will use a combination of CNMS, the MIP, Regional input, and Project Planning and Purchasing Tool (P4) to measure initiated miles. This hybrid approach is necessary given that Regions often purchase miles without precise geographic locations available at time of purchase (i.e. initiations).

The denominator mileage used in computation of NVUE-Attained is total inventory footprint determined for representing the status as of September 30, 2017. Currently, the frequency of update of the denominator miles has not been established however, the reporting of the metric as it relates to the Award Fee shall be based on the total inventory of miles. The FY17 national Risk MAP NVUE – Initiated + Attained adjectival scoring will be as follows:

<table>
<thead>
<tr>
<th>Award-Fee Adjectival Rating</th>
<th>Award-Fee Pool Available To Be Earned</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excellent</td>
<td>91%-100%</td>
<td>A rating of excellent signifies that 66.5% and up to 67.9% or above of the NVUE-compliant stream miles initiated plus attained by FEMA.</td>
</tr>
<tr>
<td>Very Good</td>
<td>76%-90%</td>
<td>A rating of very good signifies that greater than 65.3% and up to and including 66.4% of the NVUE-compliant stream miles initiated plus attained by FEMA.</td>
</tr>
<tr>
<td>Good</td>
<td>51%-75%</td>
<td>A rating of good signifies that greater than 64.2% and up to and including 65.3 of the NVUE-compliant stream miles initiated plus attained by FEMA.</td>
</tr>
<tr>
<td>Award-Fee Adjectival Rating</td>
<td>Award-Fee Pool Available To Be Earned</td>
<td>Description</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>---------------------------------------</td>
<td>-------------</td>
</tr>
<tr>
<td>Satisfactory</td>
<td>No Greater Than 50%</td>
<td>A rating of satisfactory signifies that 53.7% and up to and including 64.2% of the NVUE-compliant stream miles initiated plus attained by FEMA.</td>
</tr>
<tr>
<td>Unsatisfactory</td>
<td>0%</td>
<td>A rating of unsatisfactory signifies less than 63.7% of the NVUE-compliant stream miles initiated plus attained by FEMA.</td>
</tr>
</tbody>
</table>

The Award fee will be pro-rated accordingly.

It should be noted that the internal NVUE Initiated and Attained target relies on variables that will affect achievement of the goal. One is the NVUE expiring mileage that will be revalidated. The exact mileage achieving revalidation is not known at this time and any miles determined to be invalid will serve to reduce the percent Attained. In the event that the mileage revalidated is less than 100% of the existing attained NVUE, the target and thresholds shown above are subject to change. Additionally, any potential increase in NVUE Attained through Regional actions to address NVUE-unknown is subject to contracting and execution which may not be accomplished in FY17; and any additional NVUE Initiated is dependent upon FEMA purchasing additional NVUE in FY17. Those final purchasing decisions are subject to change and could reduce the NVUE Initiated and Attained target.

1.2 Sub-Metric 1b: Risk MAP Deployment

*Deployment Measure - The percentage of the total US population (based on the 2010 Census) in communities in which Risk MAP had been deployed.*

Risk MAP Deployment comprises projects whose scope meets the definition depicted in the table below or qualifying exceptions as approved by FEMA. Data from the P4 Tool will be provided to the PTS to determine potential and progress.
The FY17 Risk MAP Deployment measure adjectival scoring will be as follows:

<table>
<thead>
<tr>
<th>Award-Fee Adjectival Rating</th>
<th>Award-Fee Pool Available To Be Earned</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excellent</td>
<td>91% - 100%</td>
<td>A rating of excellent signifies that 95.0% and up to 65.5% or above Risk MAP deployment is achieved.</td>
</tr>
<tr>
<td>Very Good</td>
<td>76% - 90%</td>
<td>A rating of very good signifies that greater than 64.6% and up to and including 84.3% of Risk MAP deployment is achieved.</td>
</tr>
<tr>
<td>Good</td>
<td>51% - 75%</td>
<td>A rating of good signifies that greater than 64.3% and up to and including 64.6% of Risk MAP deployment is achieved.</td>
</tr>
<tr>
<td>Satisfactory</td>
<td>No Greater Than 50%</td>
<td>A rating of satisfactory signifies that 64.0% and up to and including 64.3% of Risk MAP deployment is achieved.</td>
</tr>
<tr>
<td>Unsatisfactory</td>
<td>0%</td>
<td>A rating of unsatisfactory signifies less than 64.0% of Risk MAP deployment is achieved.</td>
</tr>
</tbody>
</table>

The Award fee will be pro-rated accordingly.
1.3 Sub-Metric 1c: Level of local official flood risk awareness in Risk MAP communities.

Risk Awareness Measure — The percentage of local officials in Risk MAP communities who are aware of the flood risk affecting their community after engagement with Risk MAP.

The results of this metric is calculated through the National Survey conducted annually by FEMA and will be limited to communities where Risk MAP has been deployed. The survey is only conducted once annually and the results will be available prior to the end of the FEMA fiscal year. For FY17, this metric will not be included within the RTS award fee plan. As a result, the weightings will be redistributed to other Metric 1 Sub-Metrics as shown in the Metric Weighting Table (p.22). Previous FY16 Risk MAP Risk Awareness measure adjectival scoring was as follows:

<table>
<thead>
<tr>
<th>Award-Fee Adjectival Rating</th>
<th>Award-Fee Pool Available To Be Earned</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excellent</td>
<td>91% - 100%</td>
<td>A rating of Excellent signifies that greater than 72.0% and up to 72.5% or greater of community officials surveyed who had an awareness of their community's flood risk.</td>
</tr>
<tr>
<td>Very Good</td>
<td>76% - 90%</td>
<td>A rating of Very Good signifies that greater than 71.5% and up to and including 72.0% of community officials surveyed who had an awareness of their community's flood risk.</td>
</tr>
<tr>
<td>Good</td>
<td>51% - 75%</td>
<td>A rating of Good signifies that greater than 71% and up to and including 71.5% of community officials surveyed who had an awareness of their community's flood risk.</td>
</tr>
<tr>
<td>Satisfactory</td>
<td>No Greater Than 60%</td>
<td>A rating of Satisfactory signifies that 71.0% of community officials surveyed who had an awareness of their community's flood risk.</td>
</tr>
<tr>
<td>Unsatisfactory</td>
<td>0%</td>
<td>A rating of Unsatisfactory signifies that less than 71.0% of community officials surveyed who had an awareness of their community's flood risk.</td>
</tr>
</tbody>
</table>

The Award fee will be pro-rated accordingly.
1.4 Sub-Metric 1d – Number of Communities where Risk MAP has identified new strategies and advanced mitigation actions

*Action Measure* - The total number of communities where Risk MAP processes have helped advance one or more mitigation actions.

The Action Measure provides a yardstick to evaluate the Program’s success in acting as a catalyst for communities taking action to reduce their risks. Since it may take several years for a community to complete actions, Risk MAP has adopted a multi-tier approach to tracking action. The tiered approach allows Risk MAP to encourage and track actions as they evolve from idea to completion during the lifecycle of a Risk MAP project.

The Risk MAP Deployment Measure provides the baseline population for the Action Measures. For an Action Advanced to be counted it must: reduce risks, be attributable to Risk MAP, and reside within the area of Deployment. The Action Measure is defined as the number of communities that have advanced identified mitigation actions. This includes communities that at a minimum advanced or began implementing identified mitigation actions, either from their Mitigation Plan or from new strategies identified during the Risk MAP project. Given that the actual implementation of a project may take years to execute, FEMA will track indicators that actions are initiated, in progress, or completed. The FY17 Risk MAP Action measure adjectival scoring will be as follows:

<table>
<thead>
<tr>
<th>Award-Fee Adjectival Rating</th>
<th>Award-Fee Pool Available To Be Earned</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excellent</td>
<td>91%-100%</td>
<td>A rating of excellent signifies that 250 and up to 255 or more communities have advanced mitigation actions</td>
</tr>
<tr>
<td>Very Good</td>
<td>76%-90%</td>
<td>A rating of very good signifies that more than 230 and up to and including 249 communities have advanced mitigation actions</td>
</tr>
<tr>
<td>Good</td>
<td>51%-75%</td>
<td>A rating of good signifies that more than 210 and up to and including 230 communities have advanced mitigation actions</td>
</tr>
<tr>
<td>Satisfactory</td>
<td>No Greater Than 50%</td>
<td>A rating of satisfactory signifies that 200 and up to and including 210 communities have advanced mitigation actions</td>
</tr>
<tr>
<td>Unsatisfactory</td>
<td>0%</td>
<td>A rating of unsatisfactory signifies less than 200 communities have advanced mitigation actions</td>
</tr>
</tbody>
</table>

The Award fee will be pro-rated accordingly.
2.0 Metric 2: Customer Satisfaction Survey

User Survey – FEMA’s satisfaction with performance using a rating scale of 1-5 (with 5 being the highest) Standards for Unsatisfactory, Satisfactory, Good, Very Good, and Excellent performance will be:

<table>
<thead>
<tr>
<th>Award Fee Adjectival Rating</th>
<th>Award Fee Pool Available to be Earned</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excellent</td>
<td>91%-100%</td>
<td>A rating of excellent signifies the average score is greater than 3.9 and up to and including 4.2. An average score of 4.2 or greater will earn 100% of the available AF pool.</td>
</tr>
<tr>
<td>Very Good</td>
<td>76%-90%</td>
<td>A rating of very good signifies the average score is greater than 3.5 and up to and including 3.9.</td>
</tr>
<tr>
<td>Good</td>
<td>51%-75%</td>
<td>A rating of good signifies the average score is greater than 3.0 and up to and including 3.5.</td>
</tr>
<tr>
<td>Satisfactory</td>
<td>No Greater Than 50%</td>
<td>A rating of satisfactory signifies the average score is 3.0.</td>
</tr>
<tr>
<td>Ununsatisfactory</td>
<td>0%</td>
<td>A rating of unsatisfactory signifies the average score is less than 3.0.</td>
</tr>
</tbody>
</table>

The award fee will be pro-rated accordingly.

2.1 Weighting of Metrics

The weights of the metrics will be as follows:

<table>
<thead>
<tr>
<th>Metric</th>
<th>Description</th>
<th>Weight %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metric 1</td>
<td>Risk MAP Performance (Total)</td>
<td>60%</td>
</tr>
<tr>
<td></td>
<td>Sub-Part 1a - NVJE Attained</td>
<td>X%*</td>
</tr>
<tr>
<td></td>
<td>Sub-Part 1b - NVJE Initiated + Attained</td>
<td>X%*</td>
</tr>
<tr>
<td></td>
<td>Sub-Part 1c - Percentage of population where Risk MAP has been deployed</td>
<td>X%*</td>
</tr>
<tr>
<td></td>
<td>Sub-Part 1d - Level of local official flood risk awareness in Risk MAP communities</td>
<td>X%*</td>
</tr>
<tr>
<td>Metric 2</td>
<td>Customer Satisfaction Survey</td>
<td>40%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>100%</td>
</tr>
</tbody>
</table>

* X% based on the Metric Weighing Table in the PTS QASP.
1. **AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT**
   - **AMENDMENT/MODIFICATION NO.:** P00021
   - **ISSUED BY:** FEDERAL EMERGENCY MANAGEMENT AGENCY
     - **500 C STREET SW**
     - **WASHINGTON DC**
   - **CODE:** FEMA
   - **PROJECT NO. (# if applicable):** TN00153Y2018T
   - **AMMINISTERED BY:** [If other than Item 6] [Code]

8. **NAME AND ADDRESS OF CONTRACTOR (No., street, county, State and ZIP Code):**
   - **RESILIENCE ACTION PARTNERS**
   - **ATTN RESILIENCE ACTION PARTNERS**
   - **CO MICHAEL BAKER CORP**
   - **3601 EISENHOWER AVE SUITE 600**
   - **ALEXANDRIA VA 22304**
   - **CODE:** 079345259

9A. **AMENDMENT OF SOLICITATION NO.**
   - **9A. MODIFICATION OF CONTRACT/ORDER NO.** HSFE60-15-C-0007
   - **9B. DATED (SEE ITEM 11)** 01/26/2015

11. **THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS**
   - The above numbered solicitation is amended as set forth in item 14.

12. **ACCOUNTING AND APPROPRIATION DATA (If required):**
   - Net Increase: $727,125.00
   - 2018-06-4332DR-9062--2593

13. **TAX ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.**

   **CHECK ONE:**
   - A. This change order is issued pursuant to: [Specify authority] The changes set forth in Item 14 are made in the contract order no. in Item 10a.
   - B. The above numbered contract/Order is modified to reflect the administrative changes (such as changes in paying office, appropriation date, etc.) set forth in Item 14, pursuant to the authority of FAR 43.103(b).
   - C. This supplemental agreement is entered into pursuant to authority of: [Specify type of modification and authority]
     - By Mutual Agreement of the Parties 43.103 (a) (3)
   - D. Other: [Specify type of modification and authority]

14. **DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible):**
   - DUNS Number: 079345259
   - 1. The purpose of this modification is to incorporate Change Request (CR) Number RAP-008 in support of Presidential Disaster Declaration FEMA-4332-DR. This CR is to establish CLIN 06 for Disaster Support: Texas Advisory Products Outreach and Engagement dated 10/6/2017 and approved on 10/11/2017.
   - 2. This CR will increase funding by [B](4) from [B](4) to [B](4)

3. This is a rated order certified for national defense, emergency preparedness, and energy program use, and the Contractor shall follow all the provisions of the Defense Priorities and Allocations System regulation (15 CFR 700).

4. **IMPORTANT:** Contractor [ ] is not. [X] is required to sign this document and return 1 copies to the issuing office.

15A. **NAME AND TITLE OF SIGNER (Type or print):** Dale Gray, Associate Vice President

15C. **DATE SIGNED:** 10/12/2017

15B. **CONTRACTOR/OFFEROR:** [Signature of person authorized to sign]

16A. **NAME AND TITLE OF CONTRACTING OFFICER (Type or print):** Michael D. Sutton

16C. **DATE SIGNED:** 10/12/2017

16B. **UNITED STATES OF AMERICA:** [Signature of Contracting Officer]
DO/DPS Rating: DO-N1
Delivery: 01/25/2018
Delivery Location Code: FEMA
FEMA
FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC 20472

BFY: 2018 Fund Code: 06 Program: 4332DR
Organization: 9062 Object Class: 2593 Fund Type: D
FOB: Destination
Period of Performance: 01/26/2015 to 01/25/2018

Add Item 2006 as follows:

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

2006
CLIN 2006 - Disaster Support for FEMA-4332-DR.
Ceiling/Funding: (b)(4)
Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Add Item 2007 as follows:

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

2007
CLIN 2007 - Base Fee for Disaster Support CLIN 2006 in response to FEMA-4332-DR.
Ceiling/Funding: (b)(4)
Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS
**Risk MAP Change Request Form**

**for National Task Orders**

<table>
<thead>
<tr>
<th>CR Number</th>
<th>CR Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>RAP-008</td>
<td>Establish CLIN 06 for Disaster Support: Texas Advisory Products Outreach and Engagement</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Date Submitted to FEMA</th>
<th>Provider</th>
<th>Provider Control Account Manager</th>
<th>FEMA COR</th>
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</thead>
<tbody>
<tr>
<td>10/8/2017</td>
<td>Resilience Action Partners</td>
<td>Dale Gray</td>
<td>Sable Bell</td>
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</table>

<table>
<thead>
<tr>
<th>Contract Number</th>
<th>Task Order Number</th>
<th>Task Order WBS</th>
<th>Risk MAP PWBS Control Account Number</th>
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<tbody>
<tr>
<td>HSFE60-15-C-0007</td>
<td>Option Year 2</td>
<td></td>
<td></td>
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</table>

<table>
<thead>
<tr>
<th>Programs / Support Functions Impacted by Decision</th>
<th>Providers Impacted by Decision</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Portfolio Management</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
<tr>
<td>☐ Program Information Technology</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
<tr>
<td>☐ Mapping Program</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
<tr>
<td>☐ Building Sciences</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
<tr>
<td>☐ Natural Hazard Risk Assessment Program</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
<tr>
<td>☐ Mitigation Planning Program</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
<tr>
<td>☐ Levee Safety</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
<tr>
<td>☐ Outreach &amp; Communications</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
<tr>
<td>☐ Dam Safety</td>
<td>(b)(4) Resilience Action Partners</td>
</tr>
</tbody>
</table>

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<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>$ (b)(4)</td>
<td>No</td>
<td>Yes</td>
</tr>
</tbody>
</table>

**Description of the Change** [Explain WHAT change is being proposed. (If necessary, use attachment of details)]

Hurricane Harvey made landfall as a Category 4 hurricane on August 25, 2017, causing loss of life and property damage across the gulf coast areas of Texas. Given the urgency and level of reconstruction anticipated along the coast, the Federal Emergency Management Agency (FEMA) deems it necessary to provide advisory data, where available, for those communities most affected.

The objectives presented below detail the approach and resources FEMA will require to deliver potential advisory data products to communities and key stakeholders in the counties included in Presidential Disaster Declaration FEMA-4332-DR. The intent is to encourage, equip, and educate these localities to utilize this information to make informed reconstruction decisions, rather than explicitly require the use of this data.

The objectives of the following scope elements are to:
1. Understand audience needs and deliver Advisory Products and accompanying messaging that meet these needs; and
2. Use innovative delivery channels to get Advisory Products into the hands of key audiences with clear messaging on how the products can be used. Engage multiple community stakeholders to build understanding of flood hazards to increase responsible recovery decisions.

**Benefits of the Change** [Explain WHY the change should be made.]

These scope elements include supporting the design and delivery of Advisory Products to maximize usability by key stakeholders, developing audience-specific messaging, conducting outreach to target communities and key stakeholders through multiple channels, and disseminating Advisory Products. Note that proposed channels require obtaining allowances from existing protocols (i.e., rogue systems) due to the expedited nature of this effort.

**Impact to Program Procedures and Metrics** [Include Impacts to the Program to Program including Metrics.]

None

**Changes to Deliverables** [Provide a concise, but detailed description of changes to deliverables.]

None

**Changes to Work Products** [Provide a concise, but detailed description of changes to work products.]

Resilience Action Partners will provide various project outputs for Element 2 and Element 3. Please see Statement of Work document.

**Summary of Changes to Task Order** [Provide a concise, but detailed description of required contract changes.]

None
The Disaster Support CLIN (CLIN6) will be added to the contract and the Option Year 2 total contract value will be increased by the agreed amount.

### Schedule Impact

If yes, completed at right?

- Baseline Start: 1/26/2017
- Baseline Finish: 1/25/2018

No schedule impact.

### Cost Change?

<table>
<thead>
<tr>
<th>Yes</th>
<th>Number of Control Accounts Impacted?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>1</td>
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</tbody>
</table>

CLIN/Control Account Number: 2001 / National Standard Operations and Regional Community Engagement and Risk Communication

<table>
<thead>
<tr>
<th>Elements of Cost</th>
<th>Current</th>
<th>Proposed</th>
<th>Delta</th>
</tr>
</thead>
<tbody>
<tr>
<td>Labor Baseline Hours</td>
<td>(b)(4)</td>
<td>(b)(4)</td>
<td>0</td>
</tr>
<tr>
<td>Provider Labor Baseline Cost</td>
<td>$</td>
<td>$</td>
<td>-</td>
</tr>
<tr>
<td>ODC Baseline Cost</td>
<td>$</td>
<td>$</td>
<td>-</td>
</tr>
<tr>
<td>Sub Baseline Cost</td>
<td>$</td>
<td>$</td>
<td>-</td>
</tr>
</tbody>
</table>

CONTROL ACCOUNT TOTALS

- CURRENT BAC: $17,631,729
- PROPOSED BAC: $17,631,729
- REQUESTED CHANGE TO BAC: $

CLIN/Control Account Number: 2002A / Base Fee

<table>
<thead>
<tr>
<th>Elements of Cost</th>
<th>Current</th>
<th>Proposed</th>
<th>Delta</th>
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</thead>
<tbody>
<tr>
<td>Labor Baseline Hours</td>
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<td>(b)(4)</td>
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</tr>
<tr>
<td>Provider Labor Baseline Cost</td>
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</tr>
<tr>
<td>ODC Baseline Cost</td>
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<td>-</td>
</tr>
<tr>
<td>Sub Baseline Cost</td>
<td>$</td>
<td>$</td>
<td>-</td>
</tr>
</tbody>
</table>

CONTROL ACCOUNT TOTALS

- CURRENT BAC: $ (b)(4)
- PROPOSED BAC: $ (b)(4)
- REQUESTED CHANGE TO BAC: $

CLIN/Control Account Number: 2003 / Mitigation Planning Support, Partnerships, and Program Management

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<tr>
<th>Elements of Cost</th>
<th>Current</th>
<th>Proposed</th>
<th>Delta</th>
</tr>
</thead>
<tbody>
<tr>
<td>Labor Baseline Hours</td>
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<td>(b)(4)</td>
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<tr>
<td>ODC Baseline Cost</td>
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<td>-</td>
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<tr>
<td>Sub Baseline Cost</td>
<td>$</td>
<td>$</td>
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</tr>
</tbody>
</table>

CONTROL ACCOUNT TOTALS

- CURRENT BAC: $ (b)(4)
- PROPOSED BAC: $ (b)(4)
- REQUESTED CHANGE TO BAC: $

CLIN/Control Account Number: 2004 / Base Fee

<table>
<thead>
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<th>Elements of Cost</th>
<th>Current</th>
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</thead>
<tbody>
<tr>
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<tr>
<td>Sub Baseline Cost</td>
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CONTROL ACCOUNT TOTALS

- CURRENT BAC: $ (b)(4)
- PROPOSED BAC: $ (b)(4)
- REQUESTED CHANGE TO BAC: $

CLIN/Control Account Number: 2006 / Disaster Support

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</thead>
<tbody>
<tr>
<td>Labor Baseline Hours</td>
<td>(b)(4)</td>
<td>(b)(4)</td>
<td>0</td>
</tr>
<tr>
<td>Provider Labor Baseline Cost</td>
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<tr>
<td>ODC Baseline Cost</td>
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<tr>
<td>Sub Baseline Cost</td>
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</tr>
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</table>

CONTROL ACCOUNT TOTALS

- CURRENT BAC: $ (b)(4)
- PROPOSED BAC: $ (b)(4)
- REQUESTED CHANGE TO BAC: $

CLIN/Control Account Number: 2007 / Base Fee for Disaster Support

<table>
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<th>Elements of Cost</th>
<th>Current</th>
<th>Proposed</th>
<th>Delta</th>
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</thead>
<tbody>
<tr>
<td>Labor Baseline Hours</td>
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<tr>
<td>Provider Labor Baseline Cost</td>
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<tr>
<td>ODC Baseline Cost</td>
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</tr>
<tr>
<td>Sub Baseline Cost</td>
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</tbody>
</table>

CONTROL ACCOUNT TOTALS

- CURRENT BAC: $ (b)(4)
- PROPOSED BAC: $ (b)(4)
- REQUESTED CHANGE TO BAC: $

TO BAC Change for CR TOTALS

- CURRENT BAC: $ (b)(4)
- PROPOSED BAC: $ (b)(4)
- REQUESTED CHANGE TO BAC: $

Page 2 of 3  CERC CR RAP-008
<table>
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<th><strong>Signatures</strong></th>
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<tbody>
<tr>
<td>Provider Control Account Manager</td>
<td>Date</td>
</tr>
<tr>
<td>Provider Manager or Director</td>
<td>Date</td>
</tr>
<tr>
<td>Project Manager/Operations Manager</td>
<td>Date</td>
</tr>
<tr>
<td>Program Manager / Support Function Manager</td>
<td>Date</td>
</tr>
</tbody>
</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. PD0022
3. EFFECTIVE DATE See Block 16C
4. REGISTRATION PURCHASE REQ. NO. W530137Y2017BC
5. PROJECT NO. (if applicable)

6. ISSUED BY CODE FEMA
7. ADMINISTERED BY (if other then Item 9) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET NW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (i.e., street, city, State and ZIP Code)

RESILIENCE ACTION PARTNERS
4000 RESILIENCE ACTION PARTNERS
2050 McDaniel Bldg. 1300 16TH ST NW
WASHINGTON DC 20006

CODE 075345259 FACILITY CODE

9. AMENDMENT OF SOLICITATION NO.

09. DATED (SEE ITEM 11)

10. MODIFICATION OF CONTRACT/OFFER NO.

11. DATED (SEE ITEM 13)

01/26/2016

12. ACCOUNTING AND APPROPRIATION DATA (if required)

See Schedule Net Increase: $198,833.00

13. THIS ITEM ONLY APPLIES TO MODIFICATIONS OF CONTRACT/ORDERS, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

A. THIS CHANGE ORDER IS ISSUED PURSUANT TO (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT/ORDER NO. IN ITEM 15.

B. THE ABOVE NUMBERED CONTRACT ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in pricing, appropriation data, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 42.1505.

C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF.

D. OTHER (Specify type of modification and authority)

IN IMPORTANT: Contractor (i.e., street, city, State and ZIP Code) in item 9 is required to sign this document and return copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by OCR section headings, including subcontractor subcontract subject matter where relevant.)

DUNS Number: 075345259

1. The purpose of this modification is to obligate an additional [ ] in funding to the Award Fee CLIN 200228 to bring the funded/obligated amount of Award 10A to [ ]

2. This is required so the Award Fee covering the period of January 26, 2017 to July 25, 2017 may be invoiced.

3. All other terms and conditions remain unchanged.

DC/DPAS Rating: DC N1

Continued...

Except as provided herein, all terms and conditions of the document referenced in item 9A or 12A, as hereinafter changed, remain unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)

Michael D. Sutton

15B. CONTRACT/OFFER NO.

16. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

17A. UNITED STATES OF AMERICA

17B. DATE SIGNED

(Signature) 11/15/17

No. 20 (REV. 10-03)

STANDARD FORM
<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
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</tr>
<tr>
<td>Delivery Location Code: FEMA</td>
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<tr>
<td>FEDERAL EMERGENCY MANAGEMENT AGENCY</td>
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<td>POB: Destination</td>
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<td>Period of Performance: 01/26/2015 to 01/25/2018</td>
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</tr>
<tr>
<td>Change Item 2002AB to read as follows(amount shown is the obligated amount):</td>
<td></td>
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</tr>
<tr>
<td>2002AB CLIN 2002AB - AWARD FEE POOL for CLIN 2001</td>
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</tr>
<tr>
<td>Funding in the amount of (b)(4) Fund-FX</td>
<td></td>
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<td></td>
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</tr>
<tr>
<td>and Fund-44 (b)(4) is committed but not obligated</td>
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<td>Product/Service Code: R426</td>
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<td>2017-FX-H112-F240--2580 BFY: 2017 Fund Code: FX</td>
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<tr>
<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. P00023
3. EFFECTIVE DATE See Block 16C
4. REQUISITION/PURCHASE REG. NO. WX01966Y2018TA
5. PROJECT NO. (If applicable)
6. ISSUED BY CODE FEMA
7. ADMINISTERED BY (If other than Item 6) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (No. street, county, State and ZIP Code)
RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE 079345259 FACILITY CODE

9A. AMENDMENT OF SOLICITATION NO.
9B. DATED (SEE ITEM 11)

10A. MODIFICATION OF CONTRACT/ORDER NO.
HSPE80-15-C-0007

10B. DATED (SEE ITEM 13)
01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS
☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers ☐ is extended. ☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing Items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (If required)
Net Increase: $6,344,882.25
2018-05-PN05-P420-2595

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

CHECK ONE
A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).

C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

☐ FAR 52.217-9 Option to Extend the Term of the Contract

D. OTHER (Specify type of modification and authority)

XR

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)

DUNS Number: 079345259

1. The purpose of this modification is to exercise option year 3 under section B.2, CLIN 3001, 3002, 3002AA, 3002AB, 3003 and 3004 of the contract. Option year 3 is being incrementally funded in the amount of (b)(4) CLIN 3002AB (Award Fee Pool) is committed but not obligated in the not-to-exceed amount of (b)(4). Option year 3 is being funded under FAR 52.232-18 Availability of Funds.

2. The total amount obligated under the contract increases from (b)(4) to (b)(4).

3. The period of performance is from January 26, 2018 to January 25, 2019.

Continued...

Except as provided herein, all terms and conditions of the document referenced in Item 8 A or 10A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)
Dale Gray Vice President

15B. CONTRACTOR/OFFEROR

15C. DATE SIGNED 1/11/2018

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)
Michael D. Sutton

16B. UNITED STATES OF AMERICA

16C. DATE SIGNED 1/12/2018

(Seals and signature of person authorized to sign)

(Signature of Contracting Officer)

STANDARD FORM 30 (REV. 10-83)
Prescribed by GSA
FAR (48 CFR) 52.243
4. All other terms and conditions remain unchanged.

DO/DPAS Rating: DO-N1
Delivery: 1 Days After Award
Delivery Location Code: FEMA
FEDERAL EMERGENCY MANAGEMENT AGENCY

BFY: 2018 Fund Code: 05 Program: FA05
Organization: F420 Object Class: 2595 Fund Type: D
FOB: Destination
Period of Performance: 01/26/2015 to 01/25/2019

Change Item 3001 to read as follows (amount shown is the obligated amount):

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>3001</td>
<td>CLIN 3001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 3</td>
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<td>B(4)</td>
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<td>Not-to-exceed amount is</td>
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<td>Funded amount is</td>
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<td>Total amount is</td>
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<td>Product/Service Code: R426</td>
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<td></td>
<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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</table>

Change Item 3002 to read as follows (amount shown is the obligated amount):

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<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>3002</td>
<td>CLIN 3002 - Fees for CLIN 3001 - Option Year 3</td>
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<td>0.00</td>
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<td></td>
<td>Product/Service Code: R426</td>
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<td></td>
<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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</tbody>
</table>

Change Item 3002AA to read as follows (amount shown is the obligated amount):

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<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>3002AA</td>
<td>CLIN 3002AA - Base Fee for CLIN 3001 - Option</td>
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<td>135,453.00</td>
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<td>Continued ...</td>
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<tr>
<td>ITEM NO.</td>
<td>SUPPLIES/SERVICES</td>
<td>QUANTITY</td>
<td>UNIT</td>
<td>UNIT PRICE</td>
<td>AMOUNT</td>
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<tr>
<td>Year 3</td>
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<tr>
<td>Not-to-exceed amount</td>
<td>(d)(4)</td>
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<tr>
<td>Funded amount</td>
<td>(d)(4)</td>
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<tr>
<td>Total amount</td>
<td>(d)(4)</td>
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<td>Product/Service Code:</td>
<td>R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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</tbody>
</table>

Change Item 3002AB to read as follows (amount shown is the obligated amount):

3002AB - CLIN 3002AB - Award Fee Pool for CLIN 3001 - Option Year 3
Award Fee Pool is committed but not obligated
Not-to-exceed amount | (d)(4) |
Total amount         | (d)(4) |
Amount: (d)(4) (Option Line Item)
Date Option to be Exercised 1 Days After Award
Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Change Item 3003 to read as follows (amount shown is the obligated amount):

3003 - CLIN 3003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 3
Not-to-exceed amount | (d)(4) |
Funded amount         | (d)(4) |
Total amount          | (d)(4) |
Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Change Item 3004 to read as follows (amount shown is the obligated amount):

3004 - CLIN 3004 - Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee CLIN 3003 - Option Year 3
Not-to-exceed amount | (d)(4) |
Funded amount $125,506.00
Total amount $125,506.00
Continued ...
<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
</tr>
</thead>
<tbody>
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<td>Product/Service Code: R426</td>
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<td></td>
<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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</tr>
</tbody>
</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. 00024

4. REQUISITION/PURCHASE REQ. NO. [Block 16C]

5. PROJECT NO. (if applicable)

8. ISSUED BY FEMA

7. ADMINISTERED BY (if other than Item 6) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON, DC

10. MODIFICATION OR CONTRACT ORDER NO. [Block 15C] (if applicable)

1. CONTRACT ID CODE [Blank]

3. EFFECTIVE DATE See Block 16C

6. AMENDMENT OF SOLICITATION NO. [Block 16C]

9. DATED (SEE ITEM 19)

12. ACCOUNTING AND APPROPRIATON DATA (if required)

1. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of offers is extended. ☐ It is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) by completing items 6 and 15, and returning copies of this amendment on or before the date specified or on the filing deadline; (b) by acknowledging receipt of this amendment on or before the date specified or on the filing deadline; or (c) by returning a letter or telegram which indicates a reference to the solicitation and amendment numbers. FAILURE TO ACKNOWLEDGE RECEIPT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If value of this amendment is not to change an offer already submitted, such change may be made by return of this amendment. Any reference to the solicitation and this amendment, and is returned prior to the expiring hour and date specified.

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACT ORDER. IT MODIFIES THE CONTRACT ORDER NO. AS DESCRIBED IN ITEM 14.

See Schedule

A. THIS CHANGE ORDER IS ISSUED PURSUANT TO [Specify authority]. The changes set forth in Item 14 are made in the CONTRACT ORDER NO. IN ITEM 16B.

B. THE ABOVE NAMED CONTRACT ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in pricing or, as applicable, contract terms, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(c).

C. OTHER [Specify type of modification or authority]

X. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

Supplemental Agreement between both parties 43.103 a (3)

E. IMPORTANT: Contractor ☐ Is not ☐ is required to sign this document and return one (1) copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCP section headings, including solicitations/contract subject matter where relevant.)

 cogn Number: 073345259

The purpose of this modification is to incorporate Change Request RAP-009, realignment of funds from CLINs 2001 and 2002 to CLINs 2003 and 2004 in support of 2017 support services. No change in awarded amounts' movement of funds in the total amount of $4.

Continued...

Except as provided herein, all terms and conditions of the document referenced in Item 6a or 10a, as hereinafter charged, remains unchanged and in full force and effect.

15a. NAME AND TITLE OF SIGNER (Type or print)
Dale Gray, Vice President

16a. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)
Michael D. Sutton

15b. CONTRACTOR/OFFICER [Signature of person authorized to sign]

16b. UNITED STATES OF AMERICA

10. DATED (SEE ITEM 23)
01/26/2015

12a. DATED (SEE ITEM 23)
01/26/2015

STANDARD FORM 20 (RIN. 1020)
Prepared by GSA

FAR (48 CFR) 52.243
<table>
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<tr>
<th>ITEM NO.</th>
<th>SUPPLIED/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
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<tbody>
<tr>
<td>(A)</td>
<td>(B)</td>
<td>(C)</td>
<td>(D)</td>
<td>(E)</td>
<td>(F)</td>
</tr>
</tbody>
</table>

**DO/DHAS Rating: DO-NL**
Delivery Location Code: FEMA
FEDERAL EMERGENCY MANAGEMENT AGENCY

**FOB: Destination**
Period of Performance: 01/26/2015 to 01/25/2019

Change item 2001 to read as follows (amount shown is the obligated amount):

2001
CTLN 2001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 2
Decrease Ceiling/Funding by [b(4)]

New Ceiling/Funding: [b(4)]
Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Delivery: 01/26/2018
Accounting Info:
2017-FX-H112-F240--2580 BEY: 2017 Fund Code: FX
Program: H112 Organization: F240 Object Class: 2580 Fund Type: D
Funded: [b(4)]

Accounting Info:
2017-44-H112-F240--2580 BEY: 2017 Fund Code: 44
Program: H112 Organization: F240 Object Class: 2580 Fund Type: D
Funded: $0.00

Change item 2002 to read as follows (amount shown is the obligated amount):

2002
CTLN 2002 - Fees for CLIN 2001 - Option Year 2
Obligated Amount: $0.00
Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Delivery: 01/25/2017
Continued...
<table>
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<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
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<td>2002AA</td>
<td>Change Item 2002AA to read as follows (amount shown is the obligated amount):</td>
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<td></td>
<td>Base Fee for CLIN 2001 - Option Year 2</td>
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<td></td>
<td>Decrease Ceiling/Funding by (b)(4)</td>
<td>(b)(4)</td>
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<td>New Ceiling/Funding</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL COMMUNICATIONS</td>
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<td>Delivery: 01/26/2018</td>
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<td>Accounting Info:</td>
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<td>2017-FX-H112-F240--2580 BFY: 2017 Fund Code: FX</td>
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<td></td>
<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Funded: (b)(4)</td>
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<td>Change Item 2003 to read as follows (amount shown is the obligated amount):</td>
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<td>CLIN 2003 - Cost for Mitigation Planning Support (Section C, Objective 3),</td>
<td>(b)(4)</td>
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<td></td>
<td>Partnerships (Section C, Objective 4), and Program Management and Subject Matter</td>
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<td></td>
<td>Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 2</td>
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<td>Increase Ceiling/Funding by (b)(4)</td>
<td>(b)(4)</td>
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<td>New Ceiling/Funding</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL COMMUNICATIONS</td>
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<td>2017-FX-H112-F240--2580 BFY: 2017 Fund Code: FX</td>
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<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Funded: (b)(4)</td>
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<td>Change Item 2004 to read as follows (amount shown is the obligated amount):</td>
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<td>CLIN 2004 - Mitigation Planning Support,</td>
<td>(b)(4)</td>
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<td>Partnerships, and Program Management and Subject Matter Expertise (Section C,</td>
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<td>Objective 3-5) - Continued ...</td>
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<td>ITEM NO.</td>
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<td>AMOUNT</td>
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<td></td>
<td>Fixed-fee CLIN 2003 - Option Year 2</td>
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<td>Increase Ceiling/Funding by (D)(4)</td>
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<td>New Ceiling/Funding: (D)(4)</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<td>Delivery: 01/26/2018</td>
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<td>Program: H112 Organization: F240 Object Class: 2580 Fund Type: D</td>
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<td>Funded: (D)(4)</td>
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</tbody>
</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT/D ORDER No.

2. AMENDMENT/MODIFICATION NO.

3. EFFECTIVE DATE

4. REQUEST/PURCHASE ORDER NO.

5. PROJECT No. (If Applicable)

6. ISSUED BY

7. ADMINISTERED BY (If Other than Item 6)

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (No., street, county, state and zip code)

RESILIENCE ACTION PARTNERS
3601 EISENHOWER AVE SUITE 500
ALEXANDRIA VA 22304

9A. AMENDMENT OF SOLICITATION No.

9B. DATED (SEE ITEM 11)

9A. MODIFICATION OF CONTRACT/OFFER No.

10A. DATED (SEE ITEM 10)

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers is extended. ☑ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing Items 8 and 15, and mailing the acknowledgment of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter, telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF THE CONTRACTOR TO ACKNOWLEDGE RECEIPT OF THIS AMENDMENT MAY RESULT IN THE REJECTION OF YOUR OFFER. If you wish to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter includes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (If Required)

2018-06-1322DR-9062-2593

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACT/OFFERS, IT MODIFIES THE CONTRACT/OFFER NO. AS DESCRIBED IN ITEM 14.

☐ A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT/OFFER NO. IN ITEM 10A.

☐ B. THE ABOVE NUMBERED CONTRACT/OFFER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in pricing office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF CFR 43.103(d).

X ☐ C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

☐ Supplemental Agreement between both parties 43.103 a (3)

☐ D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor ☐ is and ☑ is required to sign this document and return one copy to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including statement/contract subject matter when possible.)

DUNS Number: 079345259

The purpose of this modification is to incorporate Change Request RAP-010, Realignment of $ from CLINs 2006 and 2007 to CLINs 3006 and 3007 in support of Presidential Disaster Declaration FEMA-4322-DR to 03.

No change in awarded amounts movement of funds in the total amount $0(4) as outlined in the following pages.

Continued...

☐ as provided herein, all terms and conditions of the document referenced in Item 9A or 10A, as hereafter changed, remain unchanged and in full force and effect.

1A. NAME AND TITLE OF SIGNER (Type or print)

Dale Gray  Vice President

☑ 1G. DATE SIGNED 2002/01/19

☐ 16G. UNITED STATES OF AMERICA 16G. DATE SIGNED 24/02/2018

SNR 75431514-065-0070

Previous edition unusable

STANDARD FORM 32 (REV. 10/83)

Prescribed by OMB
FAR (REV 05/95) 32.203
<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
</tr>
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DO/DPA8 Rating: DO-N1  
BFY: 2018 Fund Code: 06 Program: 4332DR  
Organization: 9062 Object Class: 2593 Fund Type: D  
FOB: Destination  
Period of Performance: 01/26/2015 to 01/25/2019

Change Item 2006 to read as follows (amount shown is the obligated amount):

2006  
CLIN 2006 - Disaster Support for FEMA-4332-DR.

Decrease Ceiling/Funding from *(b)(4)* to *(b)(4)*

Moving *(b)(4)* to CLIN 3006 for Disaster Support to Continue in OY3  
Product/Service Code: R426  
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Delivery: 01/25/2018  
Delivery Location Code: FEMA

FEMA  
FEDERAL EMERGENCY MANAGEMENT AGENCY  
500 C STREET SW  
WASHINGTON DC 20472

Amount: *(b)(4)*

Change Item 2007 to read as follows (amount shown is the obligated amount):

2007  
CLIN 2007 - Base Fee for Disaster Support CLIN 2006 in response to FEMA-4332-DR.

Decrease Ceiling/Funding from *(b)(4)* to *(b)(4)*

Moving *(b)(4)* to CLIN 3007 for Disaster Support to Continue in OY3  
Product/Service Code: R426  
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Delivery: 01/25/2018  
Delivery Location Code: FEMA

FEMA  
Continued ...
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<td>3006</td>
<td>FEDERAL EMERGENCY MANAGEMENT AGENCY 500 C STREET SW WASHINGTON DC 20472 Amount: <a href="4">b</a></td>
<td></td>
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<tr>
<td></td>
<td>Add Item 3006 as follows:</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3006</td>
<td>CLIN 3006 - Disaster Support for FEMA-4332-DR Ceiling/Funding: <a href="4">b</a> Moving from CLIN 2006 so work may continue in FY3. Product/Service Code: R426 Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS Delivery: 06/29/2018 Delivery Location Code: FEMA HQ FEMA HQ FEDERAL EMERGENCY MANAGEMENT AGENCY ACQUISITION MANAGEMENT 500 C STREET SW 3RD FLOOR WASHINGTON DC 20472 Amount: <a href="4">b</a></td>
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<tr>
<td></td>
<td>Add Item 3007 as follows:</td>
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<td></td>
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<tr>
<td>3007</td>
<td>CLIN 3007 - Base Fee for Disaster Support CLIN 3006 in response to FEMA-4332-DR. Ceiling/Funding: <a href="4">b</a> Moving from CLIN 2007 so work may continue in FY3. Product/Service Code: R426 Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS Delivery: 06/29/2018 Delivery Location Code: FEMA HQ FEMA HQ FEDERAL EMERGENCY MANAGEMENT AGENCY ACQUISITION MANAGEMENT 500 C STREET SW 3RD FLOOR WASHINGTON DC 20472 Amount: <a href="4">b</a></td>
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## Risk MAP Change Request Form for National Task Orders

<table>
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<tr>
<th>CR Number</th>
<th>CR Title</th>
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</thead>
<tbody>
<tr>
<td>RAP-010</td>
<td>Remove CLIN 06 Scope Elements not completed in Option Year 2 and Establish CLIN 06 for Disaster Support in Option Year 3 for Texas Advisory Products Outreach and Engagement</td>
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</tbody>
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<table>
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<tr>
<th>Date Submitted to FEMA</th>
<th>Provider</th>
<th>Provider Control Account Manager</th>
<th>FEMA COR</th>
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<tbody>
<tr>
<td>1/23/2018</td>
<td>Resilience Action Partners</td>
<td>Dale Gray</td>
<td>Sable Bell</td>
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<thead>
<tr>
<th>Contract Number</th>
<th>Task Order Number</th>
<th>Task Order WBS</th>
<th>Risk MAP PWBS Control Account Number</th>
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<tbody>
<tr>
<td>HSFE60-15-C-0007</td>
<td>Option Year 2 &amp; Option Year 3</td>
<td>RAD,RM,CERC,DR</td>
<td>Disaster Support</td>
</tr>
</tbody>
</table>

### Programs / Support Functions Impacted by Decision

- Portfolio Management
- Program Information Technology
- Mapping Program
- Building Sciences
- Natural Hazard Risk Assessment Program
- Mitigation Planning Program
- Levee Safety
- Outreach & Communications
- HMTAP
- Dam Safety
- Disaster Support

### Providers Impacted by Decision

- Resilience Action Partners

### Baseline Change Request? Total Dollar Amount of Change Request? Request to Modify Period of Performance? Contract/TO Change Required (Contract Mod)?

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<tr>
<th>Room</th>
<th>$</th>
<th>Yes</th>
<th>Yes</th>
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</thead>
</table>

**Description of the Change** [Explain WHAT change is being proposed. (If necessary, use attachment of details)]

Resilience Action Partners submitted Change Request RAP-008 in support of Presidential Disaster Declaration FEMA-4332-DR on 10/6/2017 and received approval on 10/11/2017 to establish CLIN 06 for Disaster Support: Texas Advisory Products Outreach and Engagement. The scope elements were initially planned to be completed by the end of Option Year 2 on 1/25/2018. However, due to delays outside the control of Resilience Action Partners, the majority of the scoped activities planned for this project are currently being projected to occur outside the current period of performance. Resilience Action Partners is submitting Change Request RAP-010 to remove the scope elements that will not be completed in Option Year 2 and establish CLIN 06 for Disaster Support: Texas Advisory Products Outreach and Engagement in Option Year 3 to continue the scoped elements and complete them by the end of Option Year 3 1/25/2019.

**Benefits of the Change** [Explain WHY the change should be made.]

These scope elements include supporting the design and delivery of Advisory Products to maximize usability by key stakeholders, developing audience-specific messaging, conducting outreach to target communities and key stakeholders through multiple channels, and disseminating Advisory Products. Note that proposed channels require obtaining allowances from existing protocols (i.e., rogue systems) due to the expedited nature of this effort.

**Impact to Program Procedures and Metrics** [Include Impacts to the Program to Program including Metrics.]

None

**Changes to Deliverables** [Provide a concise, but detailed description of changes to deliverables.]

None

**Changes to Work Products** [Provide a concise, but detailed description of changes to work products.]

Resilience Action Partners will provide various project outputs for Element 2 and Element 3. Please see revised Statement of Work document.

**Summary of Changes to Task Order** [Provide a concise, but detailed description of required contract changes.]

The total contract value for CLIN 006 will be decreased, the Disaster Support CLIN (CLIN 06) will be added to the contract for Option Year 3, and the contract value for Option Year 3 will be increased to include the new scope. Although the anticipated end of this work is 6/29/2018, the period of performance for this CR coincides with the end of Option Year 3, 1/25/2019.

### POP Change?

<table>
<thead>
<tr>
<th>Dates</th>
<th>Current</th>
<th>Proposed</th>
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<tbody>
<tr>
<td>Baseline Start</td>
<td>10/11/2017 (CLIN 2006 only)</td>
<td>1/26/2018 (CLIN 3006 only)</td>
</tr>
<tr>
<td>Baseline Finish</td>
<td>1/25/2018 (CLIN 006 only)</td>
<td>6/29/2018 (CLIN 3006 only)</td>
</tr>
</tbody>
</table>

**Schedule Impact** [Explain any impact to the current schedule or completion date for this or any other control account.]

Based on the current progress, Resilience Action Partners projects that all scope elements will be completed by 6/29/2018.
<table>
<thead>
<tr>
<th>Elements of Cost</th>
<th>Current</th>
<th>Proposed</th>
<th>Delta</th>
</tr>
</thead>
<tbody>
<tr>
<td>Labor Baseline Hours</td>
<td>$</td>
<td>(b)(4)</td>
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</tr>
<tr>
<td>Provider Labor Baseline Cost</td>
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<tr>
<td>ODC Baseline Cost</td>
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<tr>
<td>Sub Baseline Cost</td>
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<tr>
<td><strong>CONTROL ACCOUNT TOTALS</strong></td>
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<td>PROPOSED BAC</td>
<td>REQUESTED CHANGE TO BAC</td>
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**CLIN/Control Account Number:** 2006 / Disaster Support

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</tr>
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**CLIN/Control Account Number:** 2007 / Base Fee for Disaster Support

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**CLIN/Control Account Number:** 3006 / Disaster Support

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**CLIN/Control Account Number:** 3007 / Base Fee for Disaster Support

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**TO BAC Change for CR TOTALS**

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**CLIN/Control Account Number:** 2007 / Base Fee for Disaster Support
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**Program:** CERC  
**Contract:** HSFE60-15-C-0007

**CLIN:** 2006  
**Option Year 2**

**Change Request:** RAP-010

**Cost Summary:**

### CLIN 2001

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<tr>
<td><strong>Other Direct Costs/Travel</strong></td>
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### CLIN 2003

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<td><strong>Total Costs w/o fee</strong></td>
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<tr>
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### CLIN 2006

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**Total CR Summary:**

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</tbody>
</table>
### Program: CERC
### Contract: HSFE60-15-C-0007

#### CLIN:
- **3006***  
  (New CLIN)

#### Change Request:
- RAP-010

#### Cost Summary:

<table>
<thead>
<tr>
<th>CLIN 3001</th>
<th>Original</th>
<th>RAP-010</th>
<th>Net Change (RAP-010 - Original)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Labor</td>
<td>(0)(4)</td>
<td>$</td>
<td>-</td>
</tr>
</tbody>
</table>

**Other Direct Costs/Travel**
- Subcontractor: $ -

**Total Costs w/o fee**
- Base Fee: 3%
- Award Fee: 7%

**Grand Total**
- $ -

<table>
<thead>
<tr>
<th>CLIN 3003</th>
<th>Original</th>
<th>RAP-010</th>
<th>Net Change (RAP-010 - Original)</th>
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</thead>
<tbody>
<tr>
<td>Labor</td>
<td>(0)(4)</td>
<td>$</td>
<td>-</td>
</tr>
</tbody>
</table>

**Other Direct Costs/Travel**
- Subcontractor: $ -

**Total Costs w/o fee**
- Base Fee: 8%

**Grand Total**
- $ -

<table>
<thead>
<tr>
<th>CLIN 3006</th>
<th>Original</th>
<th>RAP-010</th>
<th>Net Change (RAP-010 - Original)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Labor</td>
<td>$ -</td>
<td>(b)(4)</td>
<td></td>
</tr>
<tr>
<td>Other Direct Costs/Travel</td>
<td>$ -</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subcontractor</td>
<td>$ -</td>
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</table>

**Total CR Summary:**
- **Grand Total**
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT ID CODE
2. AMENDMENT/MODIFICATION NO
   P00026
3. EFFECTIVE DATE
   See Block 16C
4. REQUISITION/PURCHASE REG. NO.
5. PROJECT NO. (if applicable)

6. ISSUED BY
   CODE
   FEMA

7. ADMINISTERED BY (If other than Item 6)
   CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (No. street, county, State and ZIP Code)
RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE
079345259
FACILITY CODE

9A. AMENDMENT OF SOLICITATION NO.

9B. DATED (SEE ITEM 11)

10A. MODIFICATION OF CONTRACT/ORDER NO.
HSPF60-15-C-0007

10B. DATED (SEE ITEM 13)
01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS
☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers ☐ is extended. ☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing Items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (if required)
Net Increase: $4,229,922.00
See Schedule

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

CHECK ONE
A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 16A.

☐ B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.100(5).

☐ C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

☐ D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor ☐ is not, ☐ is required to sign this document and return ___________ copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)
DUNS Number: 079345259
The purpose of this modification is to provide incremental funding to CLINs 3001,3002AA,3003,3004 for option year 3 under Section B.2 of the contract.

The total funded amount is increased from (b)(4) by (b)(4) to (b)(4)

All other terms and conditions remain unchanged.

Continued...

Except as provided herein, all terms and conditions of the document referenced in Item 8 A or 10 A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)
Michael D. Sutton

15B. CONTRACTOR/OPPEROR

15C. DATE SIGNED
04/25/2018

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

16B. UNITED STATES OF AMERICA

16C. DATE SIGNED
(Signature of person authorized to sign)
(Signature of Contracting Officer)

STANDARD FORM 30 (REV. 10-83)
Prescribed by GSA
FAR (48 CFR) 52.243
DO/DPAS Rating: DO-N1
Delivery: 1 Days After Award
Delivery Location Code: FEMA
FEDERAL EMERGENCY MANAGEMENT AGENCY

FOB: Destination
Period of Performance: 01/26/2015 to 01/25/2019

Change Item 3001 to read as follows (amount shown is the obligated amount):

3001
CLIN 3001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Pe (CPAF) - Option Year 3
Incrementally funded in the amount of

Not-to-exceed amount is [b](4)
Funded amount is [b](4)
Total amount is [b](4)
Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS
Requisition No: WX00966Y2018TA, WX02643Y2018T

Accounting Info:
2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D
Funded: [b](4)

Accounting Info:
2018-05-FA07-F420--2580 BFY: 2018 Fund Code: 05
Program: FA07 Organization: F420 Object Class: 2580 Fund Type: D
Funded: [b](4)

Accounting Info:
2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D
Funded: [b](4)

Change Item 3002AA to read as follows (amount continued ...
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<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
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<td>3002AA</td>
<td>CLIN 3002AA - Base Fee for CLIN 3001 - Option Year 3</td>
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<td>Incrementally funded in the amount of</td>
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<td>Not-to-exceed amount</td>
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<td>(b)(4)</td>
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<td>Product/Service Code: R426</td>
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<td></td>
<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<td>Requisition No: WX00966Y2018TA, WX02643Y2018T</td>
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<td>Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D</td>
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<td>Funded: (b)(4)</td>
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<td>Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D</td>
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<td>Funded: (b)(4)</td>
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<td>Change Item 3003 to read as follows(amount shown is the obligated amount):</td>
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<td>3003</td>
<td>CLIN 3003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 3</td>
<td></td>
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<td>(b)(4)</td>
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<td>Incrementally funded in the amount of</td>
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<td></td>
<td>Not-to-exceed amount</td>
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<td>(b)(4)</td>
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<td>Funded</td>
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<td>(b)(4)</td>
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<td></td>
<td>Total amount</td>
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<td>(b)(4)</td>
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<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<td>Requisition No: WX00966Y2018TA, WX02643Y2018T</td>
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<td>Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D</td>
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<td>Funded: (b)(4)</td>
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<td>Accounting Info:</td>
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<td>2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05</td>
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<tr>
<td></td>
<td>Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D</td>
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<td></td>
<td>Funded:</td>
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<td>(b)(4)</td>
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<td></td>
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<td>ITEM NO.</td>
<td>SUPPLIES/SERVICES</td>
<td>QUANTITY</td>
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<td>UNIT PRICE</td>
<td>AMOUNT</td>
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<td>Funded: [b][4]</td>
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</table>

Change Item 3004 to read as follows (amount shown is the obligated amount):

3004

CLIN 3004 - Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee CLIN 3003 - Option Year 3

Incrementally Funded in the amount of [b][4]

Not-to-exceed amount [b][4]

Funded amount [b][4]

Total amount [b][4]

Product/Service Code: R426

Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Requisition No: WX00966Y2018TA, WX02643Y2018T

Accounting Info:

2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D
Funded: [b][4]

Accounting Info:

2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D
Funded: [b][4]
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO.
P00027

3. EFFECTIVE DATE
See Block 16C

4. REQUISITION/ PURCHASE REG. NO.
NNG02025Y2018T

5. PROJECT NO. (If applicable)

6. ISSUED BY CODE
FEMA

7. ADMINISTERED BY (If other than Item 6) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (No. street, county, State and ZIP-Code)
RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

9A. AMENDMENT OF SOLICITATION NO.

9B. DATED (See Item 11)
01/26/2015

10A. MODIFICATION OF CONTRACT/ORDER NO.
HSPE60-15-C-0007

10B. DATED (See Item 13)
01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offer is extended. ☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGE TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (If required)
See Schedule
Net Increase: $304,806.05

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 16A.

B. THE ABOVE NUMBERED CONTRACT ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).

X C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF: Supplemental Agreement between both parties 43.103 a(3)

D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor ☐ is not. ☑ is required to sign this document and return copies to the issuing office.

☐ is not.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)
DUNS Number: 079345259

The purpose of this modification is to incorporate Change Request (CR) RAP_PR-HQ-3001 for in scope disaster recovery efforts in Puerto Rico as outlined in the attached Statement of Work.

The total funded amount is increased from \(b^{(4)}\) by \(b^{(4)}\) to \(b^{(4)}\)

All other terms and conditions remain unchanged.

Continued ...

Except as provided herein, all terms and conditions of the document referenced in Item 8 or 10A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)
Michael D. Sutton

15B. CONTRACTOR/OFFEROR

15C. DATE SIGNED
05/29/2018

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

16B. UNITED STATES OF AMERICA

16C. DATE SIGNED

STANDARD FORM 30 (REV. 10-83)
Prescribed by GSA
FAR (48 CFR) 52.243
DO/DPAS Rating: DO-N1  
Delivery: 90 Days After Award  
Delivery Location Code: FEMA HQ  
FEMA HQ  
FEDERAL EMERGENCY MANAGEMENT AGENCY  
ACQUISITION MANAGEMENT  
500 C STREET SW  
3RD FLOOR  
WASHINGTON DC 20472  

FOB: Destination  
Period of Performance: 01/26/2018 to 01/25/2019  

Change Item 3006 to read as follows(amount shown is the obligated amount):

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
</table>
| 3006      | CLIN 3006 - Disaster Support for Puerto Rico  
Funded amount: [b](4)  
Ceiling/Funding: [b](4)  
Product/Service Code: R426  
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS  
Accounting Info:  
Program: 4332DR Organization: 9062 Object Class: 2593 Fund Type: D  
Funded: [b](4)  
Accounting Info:  
Program: 4339DR Organization: 9022 Object Class: 2593 Fund Type: D  
Funded: [b](4)  

Change Item 3007 to read as follows(amount shown is the obligated amount):

<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
</table>
| 3007      | CLIN 3007 - Base Fee for Disaster Support CLIN 3006 in response to Recovery efforts in Puerto Rico.  
Funded amount: [b](4)  
Ceiling/Funding: [b](4)  
Product/Service Code: R426  
Continued ...  

[b](4)
<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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<tr>
<td></td>
<td>Accounting Info:</td>
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<tr>
<td></td>
<td>Program: 4332DR Organization: 9062 Object Class: 2593 Fund Type: D</td>
</tr>
<tr>
<td></td>
<td>Funded: b(4)</td>
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<tr>
<td></td>
<td>Accounting Info:</td>
</tr>
<tr>
<td></td>
<td>Program: 4339DR Organization: 9022 Object Class: 2593 Fund Type: D</td>
</tr>
<tr>
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<td>Funded: b(4)</td>
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</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT ID CODE

2. AMENDMENT/MODIFICATION NO. P00028

3. EFFECTIVE DATE

See Block 16C

4. REQUISITION PURCHASE REG. NO. See Schedule

5. PROJECT NO. (If applicable)

6. ISSUED BY CODE FEMA

7. ADMINISTERED BY (If other than Item 6) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (No., street, city, state and zip code)

RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOEFER AV SUITE 600
ALEXANDRIA VA 22304

CODE 079345259

9A. AMENDMENT OF SOLICITATION NO.

9B. DATED (SEE ITEM 11)

X 10A. MODIFICATION OF CONTRACT/ORDER NO.

HSFE60-15-C-0007

10B. DATED (SEE ITEM 13)

01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14.

☐ is extended.

☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (If required)

See Schedule

Net Increase: $6,555,932.26

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

☐ A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

☐ B. THE ABOVE NUMBERED CONTRACT ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.100(6).

☐ C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

☐ D. OTHER (Specify type of modification and authority)

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)

DUNS Number: 079345259

The purpose of this modification is to:

1. Provide incremental funding to CLINS 3001, 3002AA, 3003, and 3004 for Option Year 3 under Section B.2 of the contract.

2. Obligate funding to the Award Fee CLINs 1002AB: [b(4) a CLIN 2002AB: [b(4) for a total amount of [b(4)] for National Metrics 1 and 2. This is required so Award Fee awarded covering the period of October 1, 2016 to January 25, 2017, January 26, 2017 to September 30, 2017, and July 7, 2017 to January 25, 2018 may be invoiced.

Continued ...

Except as provided herein, all terms and conditions of the document referenced in Item 8 A or 8A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)

Michael D. Sutton

15B. CONTRACTOR/OFFEROR

[Signature of person authorized to sign]

15C. DATE SIGNED

05/30/2018

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

Michael D. Sutton

16B. UNITED STATES OF AMERICA

16C. DATE SIGNED

05/30/2018

STANDARD FORM 30 (REV. 10-83)

Prepared by GSA

FAR (48 CFR) 52.243
The total funded amount is increased from \( b(4) \) by \( b(4) \) to \( b(4) \).

All other terms and conditions remain unchanged.

DO/DPAS Rating: DO-N1
Delivery Location Code: FEMA
FEDERAL EMERGENCY MANAGEMENT AGENCY

FOB: Destination
Period of Performance: 01/26/2015 to 01/25/2019

Change Item 1002AB to read as follows (amount shown is the obligated amount):

1002AB

<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
</tr>
</thead>
</table>

CLIN 1002AB - Award Fee Pool for CLIN 1001 - Option Year 1 adding funding for the period of October 1, 2016 to January 25, 2017
Product/Service Code: R426
Product/Service Description: SUPPORT PROFESSIONAL: COMMUNICATIONS
Requisition No: WX01230Y2016T, WX01230Y2016TA, WX01230Y2016TAC
Delivery: 1 Days After Award
Accounting Info:
Accounting Info:
Accounting Info:
2580 Fund Type: D
Funded: (b)(4)

Change Item 2002AB to read as follows (amount shown is the obligated amount):

2002AB
Option Year 2 adding funding for the period of January 26, 2017 to September 30, 2017 and July 1, 2017 to January 25, 2018
Product/Service Code: R426
Product/Service Description: SUPPORT- PROFESSIONAL: COMMUNICATIONS
Requisition No: WX01187Y2017T, WX01187Y2017TC

Delivery: 1 Days After Receipt of Order
Accounting Info:
2017-FX-H112-F240--2580 BFY: 2017 Fund Code: FX
Program: H112 Organization: F240 Object Class:
2580 Fund Type: D
Funded: (b)(4)
Accounting Info:
Program: H112 Organization: F240 Object Class:
2580 Fund Type: D
Funded: (b)(4)
Accounting Info:
2018-FX-GL04-F400--2580 BFY: 2018 Fund Code: FX
Program: GL04 Organization: F400 Object Class:
2580 Fund Type: D
Funded: (b)(4)
Accounting Info:
2018-FX-GL04-F400--2580 BFY: 2018 Fund Code: FX
Program: GL04 Organization: F400 Object Class:
2580 Fund Type: D
Funded: (b)(4)

Change Item 3001 to read as follows (amount shown is the obligated amount):

3001
CLIN 3001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 3
Incrementally funded in the amount of (b)(4)
Not-to-exceed amount is (b)(4)
Funded amount is (b)(4)
Total amount is (b)(4)
Product/Service Code: R426
### Resilience Action Partners

<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
</tr>
</thead>
</table>

**Product/Service Description:** SUPPORT-PROFESSIONAL: COMMUNICATIONS  
Requisition No: WX00966Y2018TA, WX02643Y2018T, WX03264Y2018T  

**Delivery:** 01/25/2019  
**Accounting Info:**  
2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05  
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D  
Funded: (b)(4)  

**Accounting Info:**  
2018-05-FA07-F420--2580 BFY: 2018 Fund Code: 05  
Program: FA07 Organization: F420 Object Class: 2580 Fund Type: D  
Funded: (b)(4)  

**Accounting Info:**  
2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05  
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D  
Funded: (b)(4)  

**Accounting Info:**  
2018-44-GL02-F400--2580 BFY: 2018 Fund Code: 44  
Program: GL02 Organization: F400 Object Class: 2580 Fund Type: D  
Funded: (b)(4)  

**Accounting Info:**  
2018-05-FA05-F400--2580 BFY: 2018 Fund Code: 05  
Program: FA05 Organization: F400 Object Class: 2580 Fund Type: D  
Funded: (b)(4)  

**Change Item 3002AA to read as follows (amount shown is the obligated amount):**  

**3002AA**  
CLIN 3002AA – Base Fee for CLIN 3001 - Option Year 3  
Incrementally funded in the amount of (b)(4)  
Not-to-exceed amount (b)(4)  
Funded amount (b)(4)  
Total amount (b)(4)  

**Product/Service Code:** R426  
**Product/Service Description:** SUPPORT-PROFESSIONAL: COMMUNICATIONS  
Requisition No: WX00966Y2018TA, WX02643Y2018T, WX03264Y2018T  

**Delivery:** 01/25/2019  
**Accounting Info:**  
2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05  
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<th>ITEM NO. (A)</th>
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<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D</td>
<td></td>
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<td>Funded: [ ] [ ] [ ] [ ] [ ] [ ] [ ]</td>
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<td>Funded: [ ] [ ] [ ] [ ] [ ] [ ] [ ]</td>
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<td>Funded: [ ] [ ] [ ] [ ] [ ] [ ] [ ]</td>
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</tr>
</tbody>
</table>

Change Item 3003 to read as follows (amount shown is the obligated amount):

**3003**

CLIN 3003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 3 Incrementally funded in the amount of

[ ] [ ] [ ] [ ] [ ]

Not-to-exceed amount [ ] [ ] [ ] [ ] [ ]

Funded amount [ ] [ ] [ ] [ ] [ ]

Total amount [ ] [ ] [ ] [ ] [ ]

Product/Service Code: R426

Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Requisition No: WX00966Y2018TA, WX02643Y2018T, WX03264Y2018T

Delivery: 01/25/2019


Funded: [ ] [ ] [ ] [ ] [ ] [ ] [ ]


Funded: [ ] [ ] [ ] [ ] [ ] [ ] [ ]


Funded: [ ] [ ] [ ] [ ] [ ] [ ] [ ]

Continued ...
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<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
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<th>AMOUNT (F)</th>
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<td>(b)(4)</td>
</tr>
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<td></td>
<td>CLIN 3004 - Mitigation Planning Support,</td>
<td></td>
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<td>(b)(4)</td>
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<tr>
<td></td>
<td>Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee CLIN 3003 - Option Year 3</td>
<td></td>
<td></td>
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<td>(b)(4)</td>
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<td></td>
<td>Incrementally Funded in the amount of</td>
<td></td>
<td></td>
<td></td>
<td>(b)(4)</td>
</tr>
<tr>
<td></td>
<td>Not-to-exceed amount</td>
<td></td>
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<td></td>
<td>(b)(4)</td>
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<tr>
<td></td>
<td>-funded amount</td>
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<td></td>
<td></td>
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<tr>
<td></td>
<td>Total amount</td>
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<tr>
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<td>Product/Service Code: R428</td>
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<td>Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D</td>
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<td>(b)(4)</td>
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<td>2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05</td>
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<td>(b)(4)</td>
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<td>Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D</td>
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<td>(b)(4)</td>
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<td>(b)(4)</td>
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<tr>
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<td>2018-05-FA05-F400--2580 BFY: 2018 Fund Code: 05</td>
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<td>(b)(4)</td>
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<tr>
<td></td>
<td>Funded:</td>
<td></td>
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<td>(b)(4)</td>
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</tbody>
</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO.  P00029
3. EFFECTIVE DATE  See Block 16C
4. REQUISITION/PURCHASE REG. NO. NNG2266Y2018T
5. PROJECT NO. (if applicable) CODE
6. ISSUED BY CODE FEMA
7. ADMINISTERED BY (If other than Item 6) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (No., street, county, state and ZIP Code)
RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE 079345259 FACILITY CODE

9A. AMENDMENT OF SOLICITATION NO.  9B. DATED (SEE ITEM 11)

9C. MODIFICATION OF CONTRACT/ORDER NO. HSPE60-15-C-0007

10A. DATED (SEE ITEM 13) 01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS
☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers ☐ is extended. ☐ is not extended.
Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing Items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (If required) Net Increase: $304,437.56
See Schedule

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

CHECK ONE
A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

B. THE ABOVE NUMBERED CONTRACT/OORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).

C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:
Supplemental Agreement between both parties 43.103 a(3).

D. OTHER (Specify type of modification and authority)

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)
DUNS Number: 079345259
The purpose of this modification is to incorporate Change Request (CR) RAP_PR-HQ-3002 for in scope disaster recovery efforts in Puerto Rico in support of Presidential Declared Disaster FEMA-4339-DR as outlined in the attached Statement of Work.

The total funded amount is increased from [b](4) by [b](4) to [b](4)

All other terms and conditions remain unchanged.

Continued ...

Except as provided herein, all terms and conditions of the document referenced in Item 8 A or 10A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print) 16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)
Michael D. Sutton

15B. CONTRACTOR/OFFEROR 15C. DATE SIGNED 16B. UNITED STATES OF AMERICA 16C. DATE SIGNED
07/03/2018

(Signature of person authorized to sign) (Signature of Contracting Officer)
<table>
<thead>
<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
</tr>
</thead>
</table>

DO/DPAS Rating: DO-N1  
Delivery: 01/25/2019  
Delivery Location Code: FEMA HQ  
FEMA HQ  
FEDERAL EMERGENCY MANAGEMENT AGENCY  
ACQUISITION MANAGEMENT  
500 C STREET SW  
3RD FLOOR  
WASHINGTON DC 20472  

FOB: Destination  
Period of Performance: 01/26/2015 to 01/25/2019  

Change Item 3006 to read as follows(amount shown is the obligated amount):  

3006  
CLIN 3006 - Disaster Support for Puerto Rico  
Funded amount:  
Ceiling/Funding:  
Product/Service Code: R426  
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS  

Accounting Info:  
Program: 4332DR Organization: 9062 Object Class: 2593 Fund Type: D  
Funded:  
Accounting Info:  
Program: 4339DR Organization: 9022 Object Class: 2593 Fund Type: D  
Funded:  
Accounting Info:  
Program: 4339DR Organization: 9022 Object Class: 2593 Fund Type: D  
Funded:  

Change Item 3007 to read as follows(amount shown is the obligated amount):  

3007  
CLIN 3007 - Base Fee for Disaster Support CLIN  
Continued ...
<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3006 in response to Recovery efforts in Puerto Rico and TX.</td>
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<tr>
<td></td>
<td>Funded amount: D</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>Ceiling/Funding: D</td>
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</tr>
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<td></td>
<td>Product/Service Code: R426</td>
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<td>Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS</td>
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</tr>
</tbody>
</table>
AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

2. AMENDMENT/MODIFICATION NO. P00030

3. EFFECTIVE DATE See Block 16C

4. REQUISITION/PURCHASE REG. NO. See Schedule

5. PROJECT NO. (If applicable) CODE

6. ISSUED BY CODE FEMA

7. ADMINISTERED BY (If other than Item 6) CODE

FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

8. NAME AND ADDRESS OF CONTRACTOR (No., street, county, State, and ZIP Code)

RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE 079345259 FACILITY CODE

9A. AMENDMENT OF SOLICITATION NO. (a)

9B. DATED (SEE ITEM 11)

10A. MODIFICATION OF CONTRACT/ORDER NO. HSPE60-15-C-0007

10B. DATED (SEE ITEM 13) 01/26/2015

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers ☐ is extended. ☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing Items 8 and 15, and returning copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers.

Failure of your acknowledgement to be received at the place designated for the receipt of offers prior to the hour and date specified may result in rejection of your offer. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (If required) Net Increase: $8,000,000.00 See Schedule

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

CHECK ONE
A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 15A.

X B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.100(b).

C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor ☑ is not, ☐ is required to sign this document and return a copy of this document to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)

DUNS Number: 079345259

The purpose of this modification is to provide funding to CLINS 3001, 3002AA, 3003 and 3004 under B.2 of the contract.

The total funded amount is increased from 0(4) by 0(4) to 0(4)

All other terms and conditions remain unchanged.

Continued...

Except as provided herein, all terms and conditions of the document referenced in Item 8 A or 10 A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)

Michael D. Sutton

15B. CONTRACTOR/ORDEROR

15C. DATE SIGNED 07/17/2018

16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)

16B. UNITED STATES OF AMERICA

16C. DATE SIGNED

STANDARD FORM 30 (REV. 10-83)
Pursued by GSA
FAR (48 CFR) 52.243
DO/DPAS Rating: DO-N1  
Delivery: 01/25/2019  
Delivery Location Code: FEMA  
FEDERAL EMERGENCY MANAGEMENT AGENCY

FOB: Destination  
Period of Performance: 01/26/2015 to 01/25/2019

Change Item 3001 to read as follows (amount shown is the obligated amount):

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<tr>
<th>ITEM NO. (A)</th>
<th>SUPPLIES/SERVICES (B)</th>
<th>QUANTITY (C)</th>
<th>UNIT (D)</th>
<th>UNIT PRICE (E)</th>
<th>AMOUNT (F)</th>
</tr>
</thead>
</table>
| 3001         | CLIN 3001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Pee (CPAF) - Option Year 3  
Incrementally funded in the amount of  
Not-to-exceed amount is  
Funded amount is  
Total amount is  
Product/Service Code: R426  
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS  
|              |                       |              |          |                |            |
|              |                       |              |          |                |            |

Accounting Info:  
2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05  
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D  
Funded: |

Accounting Info:  
2018-05-FA07-F420--2580 BFY: 2018 Fund Code: 05  
Program: FA07 Organization: F420 Object Class: 2580 Fund Type: D  
Funded: |

Accounting Info:  
2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05  
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D  
Funded: |

Accounting Info:  
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<table>
<thead>
<tr>
<th>ITEM NO.</th>
<th>SUPPLIES/SERVICES</th>
<th>QUANTITY</th>
<th>UNIT</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>(A)</td>
<td>(B)</td>
<td>(C)</td>
<td>(D)</td>
<td>(E)</td>
<td>(F)</td>
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<tr>
<td>Change Item 3002AA to read as follows (amount shown is the obligated amount):</td>
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</tr>
<tr>
<td>3002AA CLIN 3002AA - Base Fee for CLIN 3001 - Option Year 3 Incrementally funded in the amount of (b)(4) Not-to-exceed amount (b)(4) Funded amount (b)(4) Total amount</td>
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### RESILIENCE ACTION PARTNERS

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FEDERAL EMERGENCY MANAGEMENT AGENCY
500 C STREET SW
WASHINGTON DC

RESILIENCE ACTION PARTNERS
ATTN RESILIENCE ACTION PARTNERS
CO MICHAEL BAKER CORP
3601 EISENHOWER AVE SUITE 600
ALEXANDRIA VA 22304

CODE 079345259

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☐ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers ☐ is extended. ☐ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing items 8 and 15, and returning copies of the amendment, (b) By acknowledging receipt of this amendment on each copy of the offer submitted, or (c) By separate letter or telegram which indicates the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (if required) Net Increase: $1,104,724.75

See Schedule

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 16A.

☐ B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).

☐ C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF:

☐ D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor ☐ is not, ☐ is required to sign this document and return copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)

DUNS Number: 079345259

The purpose of this modification is to provide funding to fully fund Option Year CLINS 3001, 3002AA, 3003 and 3004 under B.2 of the contract and to replace the current Contracting Officer Michael Sutton with Barry Taylor.

Contact Info:
Barry Taylor
Contracting Officer
barry.taylor@fema.dhs.gov
202-646-3023

Continued...

Except as provided herein, all terms and conditions of the document referenced in Item 9A or 10A, as hereuntofore changed, remains unchanged and in full force and effect.

Michael D. Sutton

(15B. CONTRACTOR/OFFEROR)

(Signature of person authorized to sign)
The total funded amount is increased from (b)(4) by (b)(4) to (b)(4) 

All other terms and conditions remain unchanged.

DO/DPAS Rating: DO-N1
Delivery: 01/25/2019
Delivery Location Code: FEMA
FEDERAL EMERGENCY MANAGEMENT AGENCY

FOB: Destination
Period of Performance: 01/26/2015 to 01/25/2019

Change Item 3001 to read as follows (amount shown is the obligated amount):

3001

CLIN 3001 - Cost for National Standard Operations (Section C, Objective 1) and Regional Community Engagement and Risk Communication (Section C, Objective 2) - Cost-Plus-Award-Fee (CPAF) - Option Year 3
Providing Funding in the amount of (b)(4) to fully fund CLIN.
Not-to-exceed amount is (b)(4)
Fully Funded amount is (b)(4)
Total amount is (b)(4)
Product/Service Code: R426
Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Accounting Info:
2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05
Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D
Funded: (b)(4)

Accounting Info:
2018-05-FA07-F420--2580 BFY: 2018 Fund Code: 05
Program: FA07 Organization: F420 Object Class: 2580 Fund Type: D
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<th>UNIT PRICE (E)</th>
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<td>Change Item 3002AA to read as follows (amount shown is the obligated amount):&lt;br&gt;&lt;br&gt;3002AA&lt;br&gt;CLIN 3002AA - Base Fee for CLIN 3001 - Option Year 3&lt;br&gt;Funded in the amount of <a href="4">b</a> to Fully Fund CLIN.&lt;br&gt;Not-to-exceed amount <a href="4">b</a>&lt;br&gt;Fully Funded amount <a href="4">b</a>&lt;br&gt;Total amount <a href="4">b</a>&lt;br&gt;Product/Service Code: R426&lt;br&gt;Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS&lt;br&gt;Accounting Info:&lt;br&gt;2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05&lt;br&gt;Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D&lt;br&gt;Continued ...</td>
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Change Item 3003 to read as follows (amount shown is the obligated amount):

3003

CLIN 3003 - Cost for Mitigation Planning Support (Section C, Objective 3), Partnerships (Section C, Objective 4), and Program Management and Subject Matter Expertise (Section C, Objective 5) - Cost-Plus-Fixed-Fee (CPFF) - Option Year 3

Provide funding in the amount of (0/4) to fully fund.

Not-to-exceed amount (0/4)

Fully Funded amount (0/4)

Total amount (0/4)

Product/Service Code: R426

Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS

Accounting Info:

2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05

Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D

Funded: (0/4)

Accounting Info:

2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05

Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D

Funded: (0/4)

Accounting Info:

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<td>Change Item 3004 to read as follows(amount shown is the obligated amount): 3004 CLIN 3004 - Mitigation Planning Support, Partnerships, and Program Management and Subject Matter Expertise (Section C, Objectives 3-5) - Fixed-Fee CLIN 3003 - Option Year 3 Provide funding in the amount of <a href="4">b</a> to fully fund CLIN. Not-to-exceed amount <a href="4">b</a> Fully Funded amount <a href="4">b</a> Total amount <a href="4">b</a> Product/Service Code: R426 Product/Service Description: SUPPORT-PROFESSIONAL: COMMUNICATIONS Accounting Info: 2018-05-FA05-F420--2595 BFY: 2018 Fund Code: 05 Program: FA05 Organization: F420 Object Class: 2595 Fund Type: D Funded: <a href="4">b</a></td>
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August 19, 2016

Resilience Action Partners
Attn: Jeff Sparrow
4301 Dutch Ridge Rd
Beaver, PA 15069

Dear Mr. Sparrow,

Reference: Contract HSFE60-15-C-0007, (Community Engagement and Risk Communication)

In accordance with the Award Fee Plan of the subject contract, the Fee Determination Official has awarded Resilience Action Partners an amount of Award Fee Billing Amount for the period of July 26, 2015 through January 25, 2016.

A summary of findings for each of the metrics under the Performance Requirements Summary for this Task Order is provided below:

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<tr>
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<td>2a</td>
<td>Sub-Part 1 NVUE Attained</td>
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Upon receipt of this letter, please submit an invoice in the amount of [REDACTED] for payment of the award fee for the period of July 26, 2015 through January 25, 2016 under Contract HSFE60-15-C-0007.

If requested, the Fee Determination Official will provide a debriefing regarding the award fee determination. If you wish a debriefing on the award fee for the period mentioned, please contact the undersigned in writing.

If you have any questions or comments, please do not hesitate to contact William Tillman, at (202) 646-1375 or the undersigned at 202-646-3076.

Sincerely,

[Signature]
Freda McDonald
Contracting Officer
August 19, 2016

Resilience Action Partners
Attn: Jeff Sparrow
4301 Dutch Ridge Rd
Beaver, PA 15019

Dear Mr. Sparrow,

Reference: Contract HSFE60-15-C-0007, (Community Engagement and Risk Communication)

In accordance with the Award fee Plan of the subject contract, the Fee Determination Official has awarded Resilience Action Partners an amount of Award Fee Billing Amount for the period of July 26, 2015 through January 25, 2016.

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If you have any questions or comments, please do not hesitate to contact William Tillman, at (202) 646-1375 or the undersigned at 202-646-3076.

Sincerely,

Freda McDonald
Contracting Officer
November 15, 2017

Resilience Action Partners
Attn: Jeff Sparrow
4301 Dutch Ridge Rd
Beaver, PA 15009

Dear Mr. Sparrow,

Reference: Contract HSFE60-15-C-0007, (Community Engagement and Risk Communication)

In accordance with the Award fee Plan of the subject contract, the Fee Determination Official has awarded Resilience Action Partners an amount of Award Fee Billing Amount for the period of January 26, 2017 through July 25, 2017.

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If you have any questions or comments, please do not hesitate to contact William Tillman, at (202) 646-1375 or the undersigned at 202-212-4445.

Sincerely,

MICHAEL D SUTTON

Michael Sutton
Contracting Officer
April 13, 2017

Resilience Action Partners  
Attn: Jeff Sparrow  
4301 Dutch Ridge Rd  
Beaver, PA 15009

Dear Mr. Sparrow,

Reference: Contract HSFE60-15-C-0007, (Community Engagement and Risk Communication)

In accordance with the Award fee Plan of the subject contract, the Fee Determination Official has awarded Resilience Action Partners an amount of Award Fee Billing Amount for the period of July 26, 2016 through January 25, 2017.

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If you have any questions or comments, please do not hesitate to contact William Tillman, at (202) 646-1375 or the undersigned at 202-212-4445.

Sincerely,

MICHAEL D SUTTON
Michael Sutton
Contracting Officer
August 26, 2016

Resilience Action Partners
Attn: Jeff Sparrow
4301 Dutch Ridge Rd
Beaver, PA 15009

Dear Mr. Sparrow,

Reference: Contract HSFE60-15-C-0007, (Community Engagement and Risk Communication)

In accordance with the Award fee Plan of the subject contract, the Fee Determination Official has awarded Resilience Action Partners an amount of [b](4) Award Fee Billing Amount for the period of January 26, 2016 through July 25, 2016.

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Sincerely,

Freda McDonald
Contracting Officer
August 26, 2016

Resilience Action Partners
Attn: Jeff Sparrow
4301 Dutch Ridge Rd
Beaver, PA 15009

Dear Mr. Sparrow,

Reference: Contract HSFE60-15-C-0007, (Community Engagement and Risk Communication)

In accordance with the Award fee Plan of the subject contract, the Fee Determination Official has awarded Resilience Action Partners an amount of $60,000 Award Fee Billing Amount for the period of January 26, 2016 through July 25, 2016.

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Sincerely,

[Signature]

Freda McDonald  
Contracting Officer