

U.S. Department of Homeland Security

FY 2019-2021 Annual Performance Report

With honor and integrity, we will safeguard the American people, our homeland, and our values.

Appendix A: Measure Descriptions, Data Collection Methodologies, and Verification and Validation Information



















About this Report

The U.S. Department of Homeland Security Annual Performance Report (APR) for Fiscal Years (FY) 2019-2021 presents the Department's mission programs, progress summaries, performance measure results and FY 2020 and FY 2021 targets. It also summarizes information on other key initiatives in the DHS Performance Management Framework related to the Strategic Review and our Agency Priority Goals. This report presents information on other key management initiatives, and a summary of our performance challenges and high-risk areas identified by the DHS Office of the Inspector General and the Government Accountability Office. The report is consolidated to incorporate our annual performance plan and annual performance report.

For FY 2019, the Department's Performance and Accountability Reports consist of the following three reports:

- DHS Agency Financial Report | Publication date: November 15, 2019
- DHS Annual Performance Report | Publication date: February 10, 2020
- DHS Report to our Citizens (Summary of Performance and Financial Information) | Publication date: February 15, 2020

When published, all three reports will be located on our public website at: http://www.dhs.gov/performance-accountability.



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Introduction

This Appendix provides, in tabular format, a detailed listing of all performance measures in the Annual Performance Report with their respective measure description, scope of data, data source, data collection methodology, reliability index, and explanation of data reliability check. Performance measures and their related data are listed alphabetically by Component.

Performance Data Verification and Validation Process

The Department recognizes the importance of collecting complete, accurate, and reliable performance data since this helps determine progress toward achieving program and Department goals. Performance data are considered reliable if transactions and other data that support reported performance measures are properly recorded, processed, and summarized to permit the preparation of performance information in accordance with criteria stated by management. OMB Circular A-136, Financial Reporting Requirements, OMB Circular A-11 (Part 6), and the Reports Consolidation Act of 2000 (P.L. No. 106-531) further delineate this responsibility by requiring agency heads to attest to the completeness and reliability of the performance data they report and put procedures in place to ensure valid data as part of the Management Assurance process.

DHS implemented a multi-pronged approach to effectively mitigate risks and reinforce processes that enhance the Department's ability to report complete and reliable data for performance measure reporting in support of the Government Performance and Results Act (GPRA) Modernization Act (GPRAMA) of 2010. This approach consists of the: 1) an annual change control process that uses a tool called the Performance Measure Definition Form (PMDF); 2) a central information technology repository for performance measure information; 3) the Performance Measure Checklist for Completeness and Reliability; and 3) annual assessments of the completeness and reliability of a sample of our performance measures by an independent review team.

Performance Measure Definition Form (PMDF)

CFO/PA&E has used a continuous improvement process annually as a means to work to mature the breadth and scope of our publicly reported set of measures. This process employs a tool known as the PMDF that provides a structured format to operationally describe every measure we publicly report in our performance deliverables. The PMDF provides instructions on completing all data fields and includes elements such as the

measure name, description, scope of data included and excluded, where the data is collected and stored, a summary of the data collection and computation process, and what processes exist to double-check the accuracy of the data to ensure reliability. These data fields on the form reflect GAO's recommended elements regarding data quality.¹ The PMDF is used as a change management tool to propose and review new measures, make changes to existing measures, and to retire measures we want to remove from our strategic and management measure sets. This information is maintained in a Department central data repository, discussed next, and is published annually as Appendix A to our Annual Performance Report.

Central Information Technology Repository for Performance Measure Information

All of DHS's approved measures are maintained in the FYHSP system, which is a Department-wide IT system accessible to all relevant parties in DHS. The system is a modular database which allows for the management of the Department's performance plan and the capturing of performance results on a quarterly basis. The FYSHP system stores all historical information about each measure including specific details regarding: scope; data source; data collection methodology; and explanation of data reliability check. The data in the system are then used as the source for all quarterly and annual Performance and Accountability Reporting. Finally, the performance data in the FYHSP system is used to populate the Department's business intelligence tools to provide real-time information.

Performance Measure Checklist for Completeness and Reliability

The Performance Measure Checklist for Completeness and Reliability is a means for Component PIOs to attest to the quality of the information they are providing in our performance and accountability reports. Using the *Checklist*, Components self-evaluate key controls over GPRAMA performance measure planning and reporting actions at the end of each fiscal year. Components describe their control activities and provide a rating regarding their level of compliance and actions taken for each key control. Components also factor the results of any internal or independent measure assessments into their rating. The *Checklist* supports the Component Head assurance statements attesting to the completeness and reliability of performance data. Individual Component Head assurance statements serve as the primary basis for the Secretary's assertion whether or not the

U.S. Department of Homeland Security

¹ Managing for Results: Greater Transparency Needed in Public Reporting Quality of Performance Information for Selected Agencies' Priority Goals (GAO-15-788). GAO cited DHS's thoroughness in collecting and reporting this information in their review of the quality of performance information in their report.

Department has effective controls over financial and performance reporting as well as efficiencies of our operations.

Independent Assessment of the Completeness and Reliability of Performance Measure Data

CFO, PA&E conducts an assessment of performance measure data for completeness and reliability on a subset of its performance measures annually using an independent review team. This independent review team assesses selected Component GPRAMA measures using the methodology prescribed in the *DHS Performance Measure Verification and Validation Handbook*, documents their findings, makes recommendations for improvement, and may perform a subsequent follow-up review to observe the implementation of recommendations. Corrective actions are required for performance measures determined that rate low on the scoring factors. The Handbook is made available to all Components to encourage the development and maturation of internal data verification and validation capabilities, increase transparency, and facilitate the review process. The results obtained from the independent assessments are also used to support Component leadership assertions over the reliability of its performance information reported in the Performance Measure Checklist and Component Head Assurance Statement.

Management Assurance Process for GPRAMA Performance Measure Information

The Management Assurance Process requires all Component Heads in DHS to assert that performance measure data reported in the Department's Performance and Accountability Reports are complete and reliable. If a measure is considered unreliable, the Component is directed to report the measure on the Performance Measure Checklist for Completeness and Reliability along with the corrective actions the Component is taking to correct the measure's reliability.

The DHS Office of Risk Management and Assurance, within the Office of the CFO, oversees the management of internal controls and the compilation of many sources of information to consolidate into the Component Head and the Agency Assurance Statements. The Agency Financial Report contains statements attesting to the completeness and reliability of performance measure information in our Performance and Accountability Reports. Any unreliable measures and corrective actions are specifically reported in the Annual Performance Report.

Measure Descriptions, Data Collection Methodologies, and Verification and Validation Information

Analysis and Operations

Performance Measure	Number of intelligence reports shared with the intelligence
Drogram	Community Analysis and Operations
Program	Analysis and Operations
Description	This measure reflects the DHS contribution of raw, unevaluated
	intelligence, to the intelligence community and the Federal
	Government so as to share the unique information obtained from
	intelligence officers in the field. This intelligence is only that which
	has been aligned to relevant Homeland Security Intelligence Priorities
	driven by the Homeland Security Intelligence Council. The measure
	counts the number of unique intelligence reports that the DHS Office
	of Intelligence and Analysis has disseminated.
Scope of Data	The measure reflects all Office of Intelligence and Analysis intelligence
	information reports that are tagged with the relevant Homeland
	Security priority codes and are available to the entire Intelligence
	Community. The Department uses an annual process to refine the
	topics of concern to the enterprise and to create a hierarchy of those
	priority intelligence requirements and codes by which incoming
	information can be cataloged and retrieved for analysis later.
Data Source	The intelligence information reports are stored and available in the
	official federal intelligence repository named Chrome. It is accessed
	through the HUMINT Online Tasking and Reporting (HOT-R) system.
	These systems are also the same ones used by the rest of the
	intelligence community to access all intelligence reporting.
Data Collection	Intelligence officers in the field gather information through their
Methodology	interactions with sources and then they prepare a report that is
	considered to be raw, unevaluated information. These intelligence
	reports are cataloged and tagged to priorities as they are entered into
	the HOT-R system. There is significant training and a review process
	before reports are made permanent in the system. Once made
	permanent, they are available to other intelligence officers across the
	Federal Government. Reports are run to count the number of unique
	intelligence reports that the Office of Intelligence and Analysis has
	disseminated.
Reliability Index	Reliable

Explanation of Data	The repositories are designated as the official repositories for the
Reliability Check	collection of reports across the intelligence community and the data
	are reviewed at least monthly by the Office of Intelligence and
	Analysis performance and operational analysts for completeness and
	accuracy. In the event that inaccurate data is reported, processes are
	in place to adjudicate any issues and correct the record to ensure
	accuracy.

Performance Measure	Percent of Intelligence and Analysis finished intelligence reports
_	incorporating DHS and state/local originated data
Program	Analysis and Operations
Description	This measure gauges the impact that DHS provides to the intelligence community by disseminating finished intelligence reports information harnessing DHS and state, local, tribal, and territorial (SLTT) data that is unique. The measure provides an indication of the value that DHS Intelligence is providing to the larger intelligence community through its ability to collect and leverage unique data to support analytical judgements and reduce potential overlap with analysis from other agencies. The measure reflects intelligence that may have been produced solely by DHS or in a partnership with other agencies.
Scope of Data	Information that is used to calculate this result is based on all DHS and SLTT unique information cited in Intelligence and Analysis (I&A) finished intelligence reports. A finished intelligence report is a product of analytical judgement applied to address an intelligence question where the analytic conclusions have been drafted, reviewed, and disseminated outside of I&A.
Data Source	Analysts begin their analysis in the System for Analytic Review and Approval (SARA) system, and then the finished analytical production and reports are stored in an internal system named HELIX. All analytic products must include sources and metadata associated with those sources.
Data Collection Methodology	Analysts begin work by initiating a project, tracking its flow through the SARA system, which captures the necessary data and metadata to analyze the source information. All analytical products must contain a source citation per Intelligence Community Directive 206 in the report. Analysts also capture the source citations and whether or not a particular DHS source was used. Once the analyst completes their analysis and produces a report of conclusions, it then moves through the work flow to leadership review for analytic tradecraft which validates judgements contained in the report. If approved, the report is then considered a finished intelligence report, and is disseminated outside the organization depending on classification level. The results for this measure are determined by dividing the total number of

	finished intelligence reports into the number that contains DHS originated data.
Reliability Index	Reliable
Explanation of Data	The finished intelligence report information and the numbers
Reliability Check	themselves are validated monthly by the Performance Measurement and Evaluation and Production staff to ensure completeness and accuracy of the data and metadata in Helix. The information in this check may be cross-referenced with SARA to ensure its accuracy. The numbers of both DHS and SLTT originated data report and the total number of reports are consistently reviewed by senior leadership. In the event that potential errors have been identified in this reliability check, corrections are made to the metadata element in the repository. In the event of differences of opinion, an adjudication process exists to resolve discrepancies over the determination of information that are determined by I&A senior leadership.

Performance Measure	Percent of intelligence reports rated "satisfactory" or higher in
T circimance measure	customer feedback that enable customers to manage risks to
	cyberspace
Program	Analysis and Operations
Description	This measure gauges the extent to which the DHS Intelligence
	Enterprise (DHS IE) is satisfying their customers' needs related to
	managing risks to cyberspace. This measure encompasses reports
	produced by all DHS component intelligence programs and provided
	to federal, state, and local customers.
Scope of Data	The scope of this measure is all feedback received from customer
	satisfaction surveys returned to the DHS IE member that originated
	the intelligence report. For this performance measure "intelligence
	report" is defined per Component.
Data Source	The data source for this performance measure will be customer
	feedback surveys fielded by the DHS IE.
Data Collection	Members of the DHS IE will attach an electronic survey instrument to
Methodology	each intelligence product disseminated to customers. The recipient
	of the intelligence completes and then returns the survey to the
	issuer. The DHS Intelligence Enterprise will provide Intelligence and
	Analysis (I&A) with the survey results on the second Friday following
	the end of each quarter. Upon receipt of the data, I&A will average
	the data across the Intelligence Enterprise for each of the DHS
	mission areas and report the total. For this measure, customer
	satisfaction is defined as responsiveness of the product and its value
	in helping the customer manage risks to cyberspace. Customers rate
	their satisfaction on a five point Likert scale with "very satisfied" and
	"somewhat satisfied" meeting the criteria for "satisfactory." The result

	is calculated by dividing the number of "satisfactory" ratings by the
	number of total responses.
Reliability Index	Reliable
Explanation of Data	Individuals within the DHS IE are responsible for collecting, storing,
Reliability Check	and reporting data generated by the source above. I&A Performance
	Management & Evaluation (PME) personnel are responsible for
	aggregating the data from the DHS IE and reporting the results
	quarterly. Once the survey responses are received and aggregated,
	I&A PME staff review the results for consistency and look for any
	anomalous trends that would signal a data integrity problem. Any
	issues are researched and if any erroneous data is found, it is
	corrected or removed from the overall calculation.

Performance Measure	Percent of intelligence reports rated "satisfactory" or higher in
	customer feedback that enable customers to understand the threat
Program	Analysis and Operations
Description	This measure gauges the extent to which the DHS Intelligence Enterprise (DHS IE) is satisfying their customers' needs related to anticipating emerging threats. This measure encompasses reports
	produced by all DHS component intelligence programs and provided to federal, state, and local customers.
Scope of Data	The scope of this measure is all feedback received from customer satisfaction surveys returned to the DHS IE member (U.S. Coast Guard, Transportation Security Administration, etc.) that originated the intelligence report. For this performance measure "intelligence report" is defined per Component.
Data Source	The data source for this performance measure will be customer feedback surveys fielded by the DHS IE.
Data Collection	Members of the DHS IE will attach an electronic survey instrument to
Methodology	each intelligence product disseminated to customers. The recipient of the intelligence completes and then returns the survey to the issuer. The DHS IE will provide Intelligence and Analysis (I&A) with the survey results on the second Friday following the end of each quarter. Upon receipt of the data, I&A will average the data across the Intelligence Enterprise for each of DHS mission area and report the total. For this measure, customer satisfaction is defined as responsiveness of the product and its value in helping the customer anticipate emerging threats. Customers rate their satisfaction on a five point Likert scale with "very satisfied" and "somewhat satisfied" meeting the criteria for "satisfactory." The result is calculated by dividing the number of "satisfactory" ratings by the number of total responses.
Reliability Index	Reliable

Explanation of Data	Individuals within the DHS IE are responsible for collecting, storing,
Reliability Check	and reporting data generated by the source above. I&A Performance Management & Evaluation (PME) personnel are responsible for
	aggregating the data from the DHS IE and reporting the results
	quarterly. Once the survey responses are received and aggregated, I&A PME staff review the results for consistency and look for any
	anomalous trends that would signal a data integrity problem. Any
	issues are researched and if any erroneous data is found, it is
	corrected or removed from the overall calculation.

Performance Measure	Percent of National Operations Center Incident Reports and
	Situational Awareness Products produced and disseminated to the
	homeland security enterprise within targeted timeframes
Program	Analysis and Operations
Description	This measure evaluates percent of Situational Awareness (SA) Products disseminated within targeted timeframes. These products serve as the basis for senior leader decision-making and SA across the Homeland Security Enterprise. To augment SA, facilitate coordination, and provide decision support, the National Operations Center (NOC) utilizes a web-based DHS Common Operating Picture (COP). The COP can be accessed through various Briefing Display Systems within the NOC, or through any computer using the Homeland Security Information Network (HSIN). HSIN allows only authorized users to manipulate information on the COP. The NOC Watch Team creates a geographically located icon on the COP and an overall written situation summary to provide SA on the event to decision makers and the Homeland Security Enterprise. The targeted timeframe to create and display information on the COP is within 30 minutes of the Senior Watch Officer determining that an incident requires posting to the COP.
Scope of Data	This measure includes all Incident Reports and situational awareness products at the "monitor" or higher incident level as determined by the Senior Watch Officer. The NOC Standard and Operating Procedures (SOP) promulgate the type of report and timeline requirements for incident reporting. Type of reportable events can include initial breaking, pre-planned, weather, and current reports updates. Incident reports are at the Monitored, Awareness, Guarded (Phase 1), Concern (Phase 2), or Urgent (Phase 3) level.
Data Source	Primary source for the required data is the Phase Notification Log which is an electronic database with controlled access on the DHS shared network drive. During an event, a designated desk position on the NOC Watch Team captures and manually enters the data into the database which provides the detailed report timing information.

Data Collection	The data for this measure will include the creation of an icon and
Methodology	summary on the DHS Common Operating Picture (COP) for all
	"monitored" and higher level Homeland Security situations. The
	targeted timeframe for this measure starts when the Senior Watch
	Officer announces designation of an incident at the "monitored" or
	higher level. The time stops when the incident has been added to the
	COP, thus informing the Homeland Security Enterprise. The
	Notification Log (monitored and higher) will be used to provide the
	times for this measure as it maintains a detailed incident timeline
	summary. The manually captured data is entered into the notification
	log for management review.
Reliability Index	Reliable
Explanation of Data	Data is entered into the program as the incident/event is being
Reliability Check	reported. Data in the system is reviewed by the Knowledge
	Management Officer desk supervisor and Operations Officer to
	ensure standardization is maintained.

Performance Measure	Percent of risk assessments for federal security support of large
	public/community special events completed within the targeted time
	frame
Program	Analysis and Operations
Description	This measure indicates the percent of Special Event Assessment
	Ratings (SEAR) completed within the targeted timeframe. State and
	local authorities voluntarily submit events taking place within their
	jurisdictions to the National Special Events Data Call. These events
	are assessed using the SEAR methodology, resulting in the National
	Special Events List, providing a SEAR that defines 5 levels of risk, with
	SEAR 1 being the highest. SEAR levels are used by federal agencies as
	criteria to determine their level of support to state and local events.
	The list is the primary federal awareness mechanism for special events
	occurring across the Nation.
Scope of Data	This measure includes all events submitted for review in the SEAR
	process. Events are collected one of two ways; either during the
	National Special Events Data Call period, or on an ad hoc basis
	throughout the calendar year. Submitted events receive a final
	adjudication by either November 25th for events submitted to the
	annual data call, or 5 business days for submitted short-notice events.
Data Source	The data source for this measure is the Homeland Security
	Information Network Special Events Working Group Community of
	Interest (HSIN COI). It is accessible on HTTPS://hsin.dhs.gov. Users
	must be nominated and provided access to the COI to view the
	material. It is available in Microsoft Excel format upon request.
Data Collection	This measure is tracked utilizing the HSIN COI. The HSIN COI sends a
Methodology	notification email to the Special Events Program when a new item is

	received. The date of this email establishes the start time for the assessment. The new event is then adjudicated with the proper SEAR rating by the Special Events Program; the corresponding SEAR rating is then entered into the SEWG COI. The date the adjudicated SEAR rating is entered into the SEWG COI represents the end time for the measure. The measure is then calculated by dividing the on-time assessments by the total submitted for adjudication.
Reliability Index	Reliable
Explanation of Data Reliability Check	The Special Events Program (SEP) manages the adjudication of submitted events, and provides a weekly report summarizing adjudicated events. The SEP has a full time program analyst responsible for event database management. Anomalies are flagged by the program analyst, resolved with the respective office, and updated in the database if needed.

Countering Weapons of Mass Destruction Office

Performance Measure	Percent of cargo conveyances that pass through radiation portal
	monitors upon entering the nation via land border and international
	rail ports of entry (this is a retired measure)
Program	Capability and Operational Support
Description	This measure gauges the proportion of cargo scanned by radiation
	detection equipment deployed to the Nation's land border crossing
	ports of entry and international rail ports of entry. It is expressed in
	terms of the percent of cargo conveyances scanned by radiation
	portal monitors (RPM) which enter the Nation through land ports of
	entry and by international rail. The Countering Weapons of Mass
	Destruction Office (CWMD) procures and/or installs RPMs at ports of
	entry, and the U.S. Customs and Border Protection (CBP) conducts the
	cargo scanning using RPMs to prevent nuclear and other radioactive
	materials that are out of regulatory control from entering the country
	via cargo conveyances.
Scope of Data	The measure is based on the total number of cargo conveyances
	entering the Nation through CBP land ports of entry and railroad cars
	entering through international rail ports of entry. The portion of
	cargo conveyances that are scanned using RPMs is reported.
Data Source	This data is jointly managed, reviewed, and provided by CBP and
	CWMD's Radiation Detection Equipment (RDE) Integrated Product
	Acquisition and Deployment Directorate. Bi-weekly progress reports
	of completed RPM installations are provided by the installation agent,
	the Pacific Northwest National Laboratory (PNNL), to CBP and CWMD.
	Baseline land border cargo data are maintained by CBP, and baseline
	rail cargo data are maintained by the Department of Transportation,

Data Collection Methodology	Bureau of Transportation Statistics, and are published in their on-line database. They maintain monthly and annual data on the amount of cargo arriving at U.S. land border and rail crossing sites. Current detector coverage is tabulated by the CWMD Product Acquisition and Deployment Directorate (PADD) on the Land Border Cargo Analysis spreadsheet. Bi-weekly progress reports are provided to CBP and CWMD by PNNL and represent the number of RPM installations completed to date. CWMD calculates the percent of conveyances passing through RPMs, using most current available cargo data and the number of deployed RPMs, to determine the percent of scanned conveyances and rail containers out of the total entering through U.S. land and rail ports of
Reliability Index	Reliable
Explanation of Data	Portal monitor installation and system availability information is
Reliability Check	monitored and verified by CBP and CWMD, and validated by annual system recalibrations in the field. Data generated by the Department of Transportation is integrated and reviewed by CWMD PADD.

Performance Measure	Percent of containerized cargo conveyances that pass through
	radiation portal monitors at sea ports of entry (this is a retired
	measure)
Program	Capability and Operational Support
Description	This measure gauges the amount of containerized cargo scanned by the radiation detection equipment deployed to the Nation's sea ports of entry. It is expressed in terms of the percent of containerized cargo conveyances that are scanned by radiation portal monitors (RPM) entering the nation through sea ports of entry. The Countering Weapons of Mass Destruction Office (CWMD) procures and/or installs RPMs at sea ports of entry and the U.S. Customs and Border Protection (CBP) conducts the cargo scanning using the RPMs to prevent nuclear and other radioactive materials that are out of regulatory control from entering into the country via cargo containers at sea ports of entry.
Scope of Data	The measure is based on the total number of containerized cargo entering the Nation through CBP sea ports of entry. It identifies the portion that is scanned using RPMs. This measure does not include roll-on/roll-off (for example, vehicles) and bulk cargo.
Data Source	Sea port cargo data for conveyances entering the U.S. is provided by CBP through their Operations Management Reporting (OMR) database. Bi-weekly reports of RPM installations are provided by the installation agent, the Pacific Northwest National Laboratory (PNNL). These reports represent the number of RPM installations completed to date. The CWMD Product Acquisition and Deployment Directorate

	(PADD) calculates the percent coverage from that data using the Sea Port Cargo Analysis spreadsheet.
Data Collection Methodology	Sea port cargo data for containerized cargo entering the United States is provided by CBP. Additionally, PNNL provides CBP and CWMD bi-weekly reports indicating RPM installations completed. The percent of containerized cargo passing through RPMs is calculated by CWMD, using the most current available cargo data and the number of deployed RPMs for sea ports. The number of containers scanned is divided by the total number of containers incoming. CWMD PADD calculates the final percent coverage from that data using the Sea Port Cargo Analysis spreadsheet.
Reliability Index	Reliable
Explanation of Data Reliability Check	Portal monitor installation and system availability information is monitored and verified by CWMD and CBP, and validated by annual system recalibrations in the field. Data generated by the Department of Transportation is integrated and reviewed by CWMD PADD.

Performance Measure	Percent of top 25 special events integrating biodetection monitoring
Program	Capability and Operational Support
Description	This measure is designed to identify how many Top 25 Special Events employ biological detection capability. To protect the Homeland from the threat of biological Weapons of Mass Destruction, the Department of Homeland Security Special Events Working Group determines annually the Top 25 special events that are integrating bio detection monitoring. This is done to increase National ability to counter attempts by terrorists and other threat actors to carry out an attack against the United States using a biological weapon of mass destruction.
Scope of Data	The data range is 0-25 based upon the number of the Special Events Working Group Top 25 designated events each year. This list is readily available from the DHS working group, and participation data is readily available through our BioWatch field operations tracking database. Based on all available data with high confidence.
Data Source	All biodetection capability special event data is entered into a sharepoint list called the Special Event Summary List, by the BioWatch jurisdictional coordinators. A subset of this data is exported by the Field Operations team to an excel spreadsheet titled Top 25 Special Event Tracking.
Data Collection Methodology	Simple count of deployments compared against the top 25 scheduled special events, and expressed as a percentage. Implementation Division of Field Support Operations Directorate will conduct an internal program review each quarter to gather the planning participation data, compare that against the DHS Top 25 list, and

	determine the cumulative percentage. This data will be reviewed and approved by the Deputy Assistant Secretary quarterly.
Reliability Index	Reliable
Explanation of Data Reliability Check	There is no material inadequacy in the data to significantly impede the use of program performance data by agency managers and government decision makers. Results will be available quarterly. Annually, the final data will be reviewed once more for completion, and provided to the PDAS for confirmation prior to submission to DHS.

Customs and Border Protection

Performance Measure	Amount of smuggled outbound currency seized at the ports of entry (in millions)
Program	Trade and Travel Operations
Description	This measure provides the total dollar amount of all currency in millions seized during outbound inspection of exiting passengers and vehicles, both privately-owned and commercial.
Scope of Data	All outbound-related currency seizures are included in this measure. This covers both the southwest and northern borders and includes all modes (land, air, and sea).
Data Source	All currency seizures are entered into the Seized Assets and Case Tracking System (SEACATS), which is a subsystem of TECS, the principal system of record used by CBP. Currency seizure information is accessed in report format through the BorderStat reporting tool.
Data Collection Methodology	All CBP officers effecting outbound currency seizures enter seizure data into TECS via the SEACATS, using the proper codes to denote the seizure was made at exit during outbound operations. The SEACATS analyzes all seizure data and allows extracts of seized currency data for the different categories of currency violations such as undeclared or illicit currency, negotiable instruments (travelers checks, promissory notes, money orders) in bearer form. Data are extracted quarterly and tabulated for reporting requirements.
Reliability Index	Reliable
Explanation of Data Reliability Check	CBP Officers enter information into TECS via SEACATS for each currency seizure performed. A first line supervisor must review the information and verify/approve it before it can be extracted and included in daily, monthly and annual reporting. A validation check is also conducted when the data is extracted from TECS and reported via BorderStat.

Performance Measure	Number of smuggled outbound weapons seized at the ports of entry
Program	Trade and Travel Operations

Description	This measure provides the total number of illegal weapons seized during outbound inspection of exiting passengers and vehicles, both privately-owned and commercial. Weapons are defined as pistols, rifle-shotgun combinations, rifles, revolvers, shotguns, disguised weapons, machine guns, submachine guns or machine pistols. Seizing weapons being smuggled for criminal purposes strengthens border security by preventing the movement of assault weapons and ammunition.
Scope of Data	All outbound-related seizures of weapons being smuggled for criminal purposes are included in this measure. This covers both the southwest and northern borders and includes all modes of transportation (land, air, and sea). This measure excludes temporary seizures from legitimate exporters due to improper documentation or administrative errors.
Data Source	All weapons seizures are entered into the Seized Assets and Case Tracking System (SEACATS), which is a subsystem of TECS, the principal system of record used by CBP. Weapons seizure information is accessed in report format through the BorderStat reporting tool.
Data Collection Methodology	All CBP officers effecting outbound weapons seizures enter seizure data into TECS via the SEACATS subsystem. The SEACATS subsystem analyzes all seizure data and extracts weapons seized data. Data are extracted quarterly and tabulated for reporting requirements.
Reliability Index	Reliable
Explanation of Data Reliability Check	CBP Officers enter information into TECS via SEACATS for each weapons seizure performed. A first line supervisor must review the information and approve it before it can be extracted and included in daily, monthly and annual reporting. A validation check is also conducted when the data is extracted from TECS and reported via BorderStat at CBP Office of Field Operations Headquarters.

Performance Measure	Percent of cargo by value imported to the United States by participants in CBP trade partnership programs
Program	Trade and Travel Operations
Description	This measure reports all cargo imported to the United States through CBP trade partnership programs as a share of the total value of all cargo imported. Partnership programs include both the Customs Trade Partnership against Terrorism (CTPAT) and the Importer Self-Assessment (ISA) program. CBP works with the trade community through these voluntary public-private partnership programs to adopt tighter security measures throughout their international supply chain in exchange for benefits, such as a reduced number of inspections, shorter wait times at the border, and/or assignment of a Supply Chain Security Specialist to a partner firm. Trade partnership

	programs enhance the security of the supply chain by intercepting potential threats before the border while expediting legal trade.
Scope of Data	The population of this measure includes all cargo imported to the United States. Cargo imported through CTPAT and ISA CBP trade partnership programs is reported in the results. A variety of trade actors participate in these programs, such as importers, carriers, brokers, consolidators/third-party logistics providers, marine port-authority and terminal operators, and foreign manufacturers. Each CTPAT and ISA member is assigned a unique identification number that is entered in ATS and ACE with each unique import-entry shipment.
Data Source	CBP stores relevant data on cargo imports in two CBP information technology systems, the Automated Targeting System (ATS) and the Automated Commercial Environment (ACE). Reports for this measure are extracted from the ACE Reports module and the ATS Analytical Selectivity Program.
Data Collection Methodology	For each shipment of cargo imported to the United States, the broker responsible for the shipment transmits information electronically to ATS and ACE under a unique import-entry number, including individual lines with a Harmonized Tariff Schedule of U.S. numbers and monetary line values. CBP's Office of International Trade extracts data on all shipments from ATS and ACE on a quarterly basis. Importentries completed by trade partnership members are filtered by their CTPAT or ISA shipper number. After extraction of the imports' monetary line values, (OT) analysts calculate the measure for a particular reporting period by dividing the sum of import values associated with ISA or CTPAT importers by the total value of all imports.
Reliability Index	Reliable
Explanation of Data Reliability Check	Both field-level and HQ-level analysts complete monthly internal monitoring of this measure's processes and data quality. As part of compiling and reporting results for this measure, CBP also compares source data for the measure in ATS and ACE to separate data sets and measures in ACE Reports and the Analytical Selectivity Program.

Performance Measure	Percent of detected conventional aircraft incursions resolved along all borders of the United States
Program	Integrated Operations
Description	The measure represents the percent of conventional aircraft detected visually or by sensor technology, suspected of illegal cross border activity, which are brought to a successful resolution. Resolution of the incursion is accomplished by the Air and Marine Operations Center (AMOC) working with federal, state, and local partners. The incursion is considered resolved when one of the following has

	occurred: 1) law enforcement action has been taken for criminal violations; 2) appropriate regulatory or administrative action has been taken for non-criminal violations; or 3) the aircraft did not land or otherwise display unlawful conduct while in the United States, was continuously visually or electronically monitored while over the United States, and has exited U.S. airspace and is no longer a threat to national security.
Scope of Data	The scope of this measure includes all airspace incursions by conventional aircraft along all borders of the United States. The scope of data excludes reporting of unconventional aircraft, such as ultralight aircraft or small unmanned aircraft systems.
Data Source	Data is stored in the Tasking Operations Management Information System (TOMIS) and the CBP Border Enforcement Management System (BEMS) Data Warehouse.
Data Collection Methodology	Airspace incursions are identified by the Air and Marine Operations Center (AMOC). After an incursion is established, this information is transmitted to the appropriate air branch for air response. The results are then entered into and tracked in the Air and Marine Operations system of record, and summarized on a monthly basis. In calculating the incursion percentage, the total number of resolved incursions represents the numerator, while the total number of detected incursions represents the denominator.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data is routinely reconciled by a comparison of information in the systems manually by contractor and program staff on a monthly and/or quarterly basis.

Performance Measure	Percent of Global Entry members with no security-related violations (this is a new measure)
Program	Trade and Travel Operations
Description	This measure calculates the percent of Global Entry (GE) members who are found to have no violations that would provide a legitimate reason to suspend or revoke a person's GE membership during the course of the fiscal year. CBP checks all GE members against major law enforcement databases every 24 hours. The measure demonstrates the effectiveness of the GE trusted traveler program at correctly identifying low-risk travelers and quickly incorporating any changes in traveler risk-status that result in suspension or removal to ensure that all active GE members meet required security protocols at all times.
Scope of Data	The measure covers all individuals who are current enrollees of the CBP GE trusted traveler program during the course of the Fiscal Year.

Data Source	All data is pulled from the Trusted Traveler Program membership
	database, which is an automated system maintained by CBP, that
	records individual security-related information for all GE enrollees.
Data Collection	The CBP National Targeting Center checks all current GE members
Methodology	against major law enforcement databases every 24 hours to identify
	any GE members who have a law enforcement violation, derogatory
	information related to terrorism, membership expiration, or any other
	legitimate reason to warrant suspending or revoking trusted status
	and conducting a regular primary inspection. Reports are generated
	from the Trusted Traveler Program database to calculate the results
	for this measure on a quarterly basis.
Reliability Index	Reliable
Explanation of Data	CBP conducts frequent queries against the law enforcement
Reliability Check	databases used by the National Targeting Center (NTC) throughout
	the various enrollment steps, including at initial GE application, during
	the in-person interview, and throughout GE program membership on
	a 24-hour basis. The system allows CBP to perform vetting and re-
	vetting in real time. The derogatory information is captured and taken
	under consideration immediately upon being recorded in the law
	enforcement databases. This update of the initial vetting and the
	recurrent 24-hour re-vetting quickly assesses violations and criminal
	information that could render a member ineligible to participate in
	the program. In addition, CBP conducts system checks, random
	examinations, and document screening to verify data and program
	reliability.

Performance Measure	Percent of import revenue successfully collected
Program	Trade and Travel Operations
Description	This measure estimates amounts collected in duties, taxes, and fees expressed as a percent of all collectible revenue due from commercial imports to the U.S. directed by trade laws, regulations, and agreements. Specifically, this measure estimates the frequency of net under-collection of revenue during a given quarter and subtracts this estimated under-collection from all revenue formally owed from all import transaction types involving antidumping- or countervailing-duty (AD/CVD) payments—i.e. 100 percentresulting in a percent of import revenue successfully collected. The proactive and strict enforcement of U.S. trade laws protects national economic security, facilitates fair trade, supports the health and safety of the American people, and ensures a level playing field for U.S. industry.
Scope of Data	This measure's scope includes data on all import transaction types involving antidumping- or countervailing-duty (AD/CVD) payments, maintained in CBP's Automated Targeting System (ATS). Each year, CBP's Trade Compliance Measurement (TCM) program creates a

	statistical sample of AD/CVD import-entry lines from a population of such imports, excluding non-electronic informal entries comprising about 15 percent of entries. Program staff stratify the sample lines by importers' assignment to one of CBP's operational Centers of Excellence and Expertise and the Importer Self-Assessment (ISA) program. A recent sample had a standard error of \$528 million in collections at the 95-percent confidence interval, sampling from a total trade volume of many billions of dollars.
Data Source	Data resides in CBP's Automated Targeting System (ATS) with User Defined Rules (UDR) for processing. Program staff record findings from the Trade Compliance Measurement (TCM) review in CBP's Automated Commercial Environment (ACE) information technology system, using ACE's Validation Activity (VA) function.
Data Collection Methodology	At the start of each fiscal year, program staff define rules in ATS to construct a stratified random sample of import-entry lines from the previous year's data on imports, risk, volume, value, and compliance history. Data processing identifies import-entry records which may include an under-payment of some customs duty. Analysts determine the share of the sample comprised by records including under-payments and subtracts this estimated under-collection from all revenue formally owed, and multiplied by 100 to determine the percent of import revenue successfully collected.
Reliability Index	Reliable
Explanation of Data Reliability Check	ATS identifies user-defined summary lines of entry transactions, which opens a Validation Activity in ACE. Each CBP field office reviews the identified summary line transaction for compliance, and records findings with a Validation Activity Determination stored in ACE. CBP HQ analysts extract VAD data from ACE monthly, and a statistician resident in CBP's Trade Analysis and Measures Division compiles and reviews statistics monthly and at year-end. HQ staff hosts quarterly conference calls with field locations for open discussion of any issues and provides reports to field locations in the event requiring remediation. Analysts document this oversight, sharing this documentation annually with outside auditors as evidence of program control.

Performance Measure	Percent of imports compliant with U.S. trade laws
Program	Trade and Travel Operations
Description	This measure gauges the results of an annual CBP review of imports into the U.S., which assesses imports' compliance with U.S. trade laws, including laws related to customs revenue. CBP's Trade Compliance Measurement (TCM) program covers a population of all consumption and anti-dumping/countervailing duty (AD/CVD) transaction types, reporting the share of all transactions free from major discrepancies,

	excluding informal entries, excluding non-electronic informal entries comprising about 15 percent of entries. Reviewing transactions to ensure that imports remain legally compliant and free of major discrepancies facilitates lawful trade flows.
Scope of Data	This measure's scope includes data on all import transaction types involving antidumping- or countervailing-duty (AD/CVD) payments, maintained in CBP's Automated Targeting System (ATS). Each year, CBP's Trade Compliance Measurement (TCM) program creates a statistical sample of AD/CVD import-entry lines from a population of such imports. Program staff stratify the sample lines by importers' assignment to one of CBP's operational Centers of Excellence and
	Expertise and the Importer Self-Assessment (ISA) program.
Data Source	Data resides in CBP's Automated Targeting System (ATS) with User Defined Rules (UDR) for processing. Program staff record findings from the Trade Compliance Measurement (TCM) review in CBP's Automated Commercial Environment (ACE) information technology system, using ACE's Validation Activity (VA) function.
Data Collection	At the start of each fiscal year, program staff define rules in ATS to
Methodology	construct a stratified random sample of import-entry lines from the previous year's data on imports, risk, volume, value, and compliance history. Data processing identifies import-entry records containing a major discrepancy, defined by specified criteria reaching a specific threshold. Examples include a discrepancy in value or a clerical error producing a revenue loss exceeding \$1,000.00; an intellectual property rights violation; or a country of origin discrepancy placing it in the top third of revenue losses or resulting in a revenue loss exceeding \$1,000.00. Analysts determine the share of the sample which includes a major discrepancy under the criteria specified: This Major Transactional Discrepancy rate is subtracted from 1 and multiplied by 100 to determine the percent in compliance.
Reliability Index	Reliable
Explanation of Data	ATS identifies user-defined summary lines of entry transactions, which
Reliability Check	opens a Validation Activity in ACE. Each CBP field office reviews the
	identified summary line transaction for compliance, and records
	findings with a Validation Activity Determination stored in ACE. CBP
	HQ analysts extract VAD data from ACE monthly, and a statistician
	resident in CBP's Trade Analysis and Measures Division compiles and
	reviews statistics monthly and at year-end.

Performance Measure	Percent of inbound cargo identified as potentially high-risk that is
	assessed or scanned prior to departure or at arrival at a U.S. port of
	entry
Program	Trade and Travel Operations

Description	This measure reports the percent of international cargo coming to the U.S. via air, land, and sea, which CBP has identified as potentially highrisk and then assessed or scanned prior to departure from a foreign port of origin or upon arrival at a U.S. port of entry. CBP assesses risk associated with a particular cargo shipment using information technology (IT) systems. The term "shipment" includes a wide range of cargo, from international mail to a palletized commercial shipment of packaged items. An IT system owned by CBP flags a shipment as potentially high-risk when information for that shipment meet specified criteria, which triggers actions in the field, including scanning of potentially high-risk shipments. Assessing, resolving, and when necessary, scanning potentially high-risk cargo prior to departure from ports of origin or upon arrival at ports of entry ensures public safety and minimizes impacts on trade through effective use of risk-focused targeting.
Scope of Data	This measure's population includes bill and entry data pertaining to
2.5000.2000	all cargo in the land, sea, or air environments destined for a U.S. port
	of entry. The scope of results includes all shipments with final
	disposition status of potentially high-risk effectively determined.
Data Source	CBP collects and maintains this information on systems of record
	owned by CBP, including the Automated Commercial System (ACS),
	the Automated Export System (AES), the Automated Commercial
	Environment (ACE), TECS, and systems owned by partner
	governments and the private sector. All of these systems feed data in
	real time to the CBP's Automated Targeting System (ATS), which
	assesses the security risk associated with each shipment. ATS reviews
	bill and entry data pertaining to all destined for a U.S port of entry,
	identifying shipments as potentially high-risk using scenario-based
	modelling and algorithms. The ATS Exam Findings Module (EFM) contains the data used by the program to determine the disposition
	of cargo flagged as potentially high-risk.
Data Collection	Shippers and brokers provide manifest data for cargo through several
Methodology	systems feeding into ATS, which compiles the set of shipments scored
	as high-risk. CBP officers review information in ATS on high-risk
	shipments; resolve or mitigate security concerns; determine cases
	requiring more examination; and record findings from this review in
	ATS EFM. Program officers enter findings in the ACE for land
	shipments, a mandatory requirement for release of trucks and cargo
	at land ports of entry. Using data compiled in the ATS Exam Findings
	Module during a reporting period, program analysts calculate the
	results by counting all shipments scored as potentially high-risk and counting the subset of potentially high-risk shipments with final
	disposition status effectively determined. The number of status-
	determined potentially high-risk shipments is divided into the total
	number of potentially high-risk shipments, and multiplied by 100.
	Thamber of potentially high risk shipments, and matiphed by 100.

Reliability Index	Reliable
Explanation of Data	Supervisors periodically extract data on findings from examinations of
Reliability Check	potentially high-risk shipments from the Automated Targeting
	System's Exam Findings Module for review and validation of data
	entered by CBP officers in the field. Supervisors identify anomalies in
	findings data and ensure immediate corrective action(s) to ensure
	data integrity. Program HQ staff compiles this measure quarterly,
	provides it to program leadership and DHS. HQ staff investigates
	anomalies in quarterly results, tracing them back to field activities if
	necessary for clarification, explanation, and correction.

Performance Measure	Percent of international air passengers compliant with all federal,
r chominance wicasure	state, and local laws and regulations (this is a new measure)
Program	Trade and Travel Operations
Description	This measure reports the percent of international air passengers processed at ports of entry and assessed by CBP as compliant with all applicable federal, state, and local laws and regulations. Laws and regulations include those authorizing direct CBP jurisdiction, such as agriculture, immigration, and customs and those authorizing CBP enforcement responsibility, including pharmaceutical regulations from the Food and Drug Administration; state alcohol and cigarette laws; and warrants issued at the federal, state, and local levels. Inspecting air passengers for compliance with various agricultural, immigration, and customs laws and regulations enhances the security of trade and travel by intercepting potential threats before entry to the United
	States.
Scope of Data	This measure's scope includes all records of primary and secondary inspections of international air passengers completed by CBP at ports of entry. CBP conducts a random survey of cleared travelers. CBP selects travelers who have passed successfully through CBP's layered enforcement to undergo a comprehensive series of agriculture, admissibility, and customs checks to confirm these travelers' compliance. CBP's survey algorithm selects travelers to survey based on a time of a traveler's departure from the federal inspection area. The algorithm selects times proportionate to expected volumes of travelers, and CBP applies the rate of selection consistently across all airports.
Data Source	CBP collects and maintains this information on systems of record owned principally by CBP, including TECS, the Traveler Primary Arrival Client (TPAC), the Consolidated Secondary Inspection System (CSIS), the Seized Asset and Case Tracking System (SEACATS), and the Secure Integrated Government Mainframe Access System (SIGMA). TECS stores all primary inspection transactions processed through TPAC. CBP uses CSIS as the primary system to record all secondary

	inspections. CBP uses SEACATS as the primary system to record all arrests and seizures. CBP uses SIGMA as the primary system to record admissibility violations. CBP officers performing the survey inspections record the results in CSIS.
Data Collection	CBP processes all primary inspection transactions through TPAC and
Methodology	stores this data in TECS. CBP processes all secondary inspections using CSIS, SEACATS and SIGMA. For each reporting period, using survey data, CBP estimates a number of travelers missed by inspections by taking the fraction of surveyed travelers intercepted for violations, then multiplying this fraction by the number of all air travelers not referred for any secondary inspection. CBP then counts unsurveyed international air travelers intercepted for violations and adds the estimated number of missed violators produced from survey data. CBP then divides this sum into the total count of all air travelers. CBP then subtracts this estimated overall percentage of violators from all air travelers—i.e. 100 percentresulting in a percent of international air passengers compliant with all federal, state, and local laws and regulations.
Reliability Index	Reliable
Explanation of Data Reliability Check	CBP OFO ensures measure reliability through four processes, focused respectively on reliability of (1) input data, (2) audit detection, (3) selection, and (4) sampling. To ensure reliability of audit data, both supervisors and management at the field level complete quality reviews of all survey and enforcement inspections to ensure reliability of input data. To ensure reliability of audit detection, field-level supervisors correct deficiencies observed in the inspections conducted by CBP officers, while field management and HQ staff conduct site visits for review and assessment of inspection quality. To ensure reliability of selection, analysts responsible for the survey algorithm follow formal schedules, policies, and procedures. To ensure reliability of sampling, CBP analysts conduct annual reviews using statistical best practices, adjusting the sampling rate accordingly.

Performance Measure	Percent of people apprehended multiple times along the Southwest
	border
Program	Border Security Operations
Description	This measure examines the percent of deportable individuals who
	have been apprehended multiple times by the U.S. Border Patrol
	along the Southwest border over the previous twelve months.
	Effective and efficient application of consequences for illegal border
	crossers should, over time, reduce overall recidivism.
Scope of Data	Apprehensions of deportable illegal aliens that have or receive a
	Fingerprint Identification Number (FIN), who are apprehended

	multiple times within the previous twelve months are used in calculating this measure. The apprehensions occur within the nine sectors of the Southwest Border. Fingerprints are not taken and FINs are not generated for individuals under age 14, over age 86, and some humanitarian cases are not included in calculating the percentage of people apprehended multiple times along the Southwest border.
Data Source	Apprehension data is entered into the e3 Processing system by Border Patrol Agents at the Station level. The e3 system continuously updates the Enforcement Integrated Database (EID), with the apprehension information. All data entered in the e3 system resides in the EID, the official system of record for this data, which is under the purview of the Border Patrol Headquarters Statistics and Data Integrity unit. The physical database is owned and maintained by Immigrations and Customs Enforcement's (ICE) Office of Chief Information Officer (OCIO).
Data Collection Methodology	Apprehension data is entered into the e3 system by Border Patrol Agents at the Station level. Data input can be made by any agent who knows the details of the apprehension. This data can be reviewed at the station, sector or Headquarters level in a variety of reporting formats. Calculation of this measure is as follows: The number of individuals that have been apprehended multiple times, divided by the total number of individuals apprehended during the same time period and geographic parameter.
Reliability Index Explanation of Data Reliability Check	Reliable All apprehension data entered into e3 Processing is subject to review by supervisors at multiple levels. Data reliability tools are built into the system; for example, data input not conforming to appropriate expectations is reviewed for accuracy and flagged for re-entry. The EID continuously updates to compile all apprehension data. This data can then be extracted into summary reports, and these summaries are available for review and analysis at station, sector, and Headquarters levels. At the Headquarters level, the Statistics and Data Integrity Unit conducts monthly Data Quality reports as well as weekly miscellaneous checks. When discrepancies are found, they are referred back to the apprehending Sector/Station for review and correction.

Performance Measure	Percent of privately owned vehicle passengers compliant with all federal, state, and local laws and regulations (this is a new measure)
Program	Trade and Travel Operations
Description	This measure reports the percent of passengers in privately owned vehicles (POVs) processed at land ports of entry and assessed by CBP as compliant with all applicable federal, state, and local laws and

	regulations. Laws and regulations include those authorizing direct CBP jurisdiction, such as agriculture, immigration, and customs, and those authorizing CBP enforcement responsibility, such as pharmaceutical regulations from the Food and Drug Administration; health and safety alerts from the Centers for Disease Control; and requirements to confiscate alcoholic beverages from minors on behalf of state authorities. Inspecting passengers in privately owned vehicles in for compliance with various agricultural, immigration, and customs laws and regulations enhances the security of trade and travel by intercepting potential threats before entry to the United States.
Scope of Data	This measure's scope includes all records of primary and secondary
	inspections of passengers in privately owned vehicles (POVs)
	completed by CBP at land ports of entry which process POVs. CBP
	selects POVs for the survey using a randomizing function in the
	Vehicle Primary Client (VPC), activated after POVs have completed
	primary inspection. CBP sets VPC's randomization function to produce
	a sample size with a 95 percent probability of producing at least one
	serious violation. Each quarter, CBP reports the average result for the
_	preceding four quarters to address seasonality.
Data Source	CBP collects and maintains this information on systems of record
	owned principally by CBP, including TECS, the Vehicle Primary Client
	(VPC), the Consolidated Secondary Inspection System (CSIS), the
	Seized Asset and Case Tracking System (SEACATS), and the Secure
	Integrated Government Mainframe Access System (SIGMA). TECS
	stores all primary inspection transactions processed through VPC. CBP uses CSIS as the primary system to record all secondary inspections.
	CBP uses SEACATS as the primary system to record all arrests and
	seizures. CBP uses SIGMA as the primary system to record
	admissibility violations. CBP officers performing the survey
	inspections record results in CSIS.
Data Collection	CBP selects vehicles which successfully passed through layered
Methodology	enforcement to undergo a series of agriculture, admissibility, customs,
	and other checks. CBP processes all primary inspection transactions
	through VPC and stores this data in TECS. CBP processes all
	secondary inspections using CSIS, SEACATS and SIGMA. Using survey
	data, CBP estimates a number of POV passengers missed by
	inspections by taking the fraction of surveyed POV passengers
	intercepted for violations, then multiplying this fraction by the
	number of all POV passengers not referred for secondary inspection.
	CBP counts unsurveyed POV passengers intercepted for violations
	and adds the estimate of missed violators produced from survey data.
	CBP divides this sum into the number of all POV passengers. CBP
	subtracts this estimated overall percent of violators from all POV
	passengers—i.e. 100 percent—to get the result. The average result for
	the preceding four quarters is reported to address seasonality.

Reliability Index	Reliable
Explanation of Data	CBP OFO ensures measure reliability through three processes,
Reliability Check	focused respectively on reliability of (1) input data, (2) audit detection, and (3) sampling. To ensure reliability of audit data, both supervisors and management at the field level complete quality reviews of all survey and enforcement inspections to ensure reliability of input data. To ensure reliability of audit detection, field-level supervisors correct deficiencies observed in the inspections conducted by CBP officers, while field management and HQ staff conduct site visits for review and assessment of inspection quality. To ensure reliability of sampling, CBP analysts conduct annual reviews using statistical best
	practices, adjusting the sampling rate accordingly.

Performance Measure	Percent of recurring border surveillance implemented in remote low
T crioimance measure	risk areas between ports of entry
Program	Border Security Operations
Description	This measure represents the percentage of remote low risk areas along the land border that are covered by recurring surveillance that can detect possible illicit activity. Low risk areas are geographically remote parts of the border that also have historically had low levels of illegal activity. Recurring surveillance is achieved through geospatial capabilities that monitor these areas for potential illicit activity and provide information to CBP Office of Intelligence analysts who review the information and determine if a response is needed. The measure demonstrates the Border Patrol's ability to maintain awareness of illicit activity without needing to have agents directly located in these remote areas.
Scope of Data	This measure includes the entire southern and northern land borders (excluding Alaska) that have been determined by CBP's U.S. Border Patrol Sector Chiefs to be low flow/low risk areas. Each Sector Chief can change the designation for any mile within their area of responsibility. A "covered border mile" is defined as one mile of the border where CBP has the capability of deploying geospatial intelligence (GEOINT) capabilities if intelligence reports or risk analyses require GEOINT surveillance. This measure does not include the maritime domain.
Data Source	The data will be collected by CBP Office of Intelligence in the National Technical Collections Branch. The data is based on measurements from maps. The miles covered and required to be covered are currently stored in the CBP Shared Server. That data is reported to U.S. Border Patrol enterprise Geospatial Information Services office for reporting.
Data Collection Methodology	As U.S. Border Patrol (USBP) coverage capability increases, USBP changes the designation of border miles from "proposed GEOINT

	collection area" to "active GEOINT collection area." Sector Chiefs
	report which miles of the border are low risk to CBP's Office of
	Intelligence (OI), who then works to deploy GEOINT capabilities in
	those areas. CBP OI maintains an excel spreadsheet in OI's National
	Technical Collections Branch (NTCB) by a Collections Manager, which
	is updated as OI adds designated miles of the border that are covered
	by GEOINT capabilities. The NTCB Branch Chief reviews the
	spreadsheet for accuracy. After approval the spreadsheet is saved to
	the CBP Shared Server. The NTCB Collections Manager then emails
	the new miles to a Geospatial Information Services (GIS) analyst who
	updates the GIS map. The Branch Chief of the NTCB uses these maps
	in their monthly report to the Border Patrol Chief. The USBP liaison
	will report this information quarterly.
Reliability Index	Reliable
Explanation of Data	A Collections Manager inputs the data, which is reviewed for accuracy
Reliability Check	by the Branch Chief.

Performance Measure	Percent of time the U.S. Border Patrol reaches a detection site in a
renormance measure	
	timely manner to assess the nature of detected activity in remote,
_	low-risk areas of the Southwest and Northern Borders
Program	Border Security Operations
Description	This measure gauges the percent of time agents reach remote low-
	risk areas to assess notifications of potential illegal activity and make
	a determination of the nature of this activity. The goal is for Border
	Patrol Agents to respond to these notifications in remote low risk
	areas within 24 hours. If not accomplished in a timely fashion, the
	evidence degrades and determinations cannot be made regarding the
	nature of the potentially illicit activity. Responding to notifications of
	activity provides valuable information in terms of both the nature of
	the detected activity, as well as with confirming whether or not the
	area continues to be low risk. This measure contributes to our
	situational awareness and ability to secure the border.
Scope of Data	This population for this measure encompasses all geospatial
	intelligence-informed reports of potential illicit activity in remote
	areas along the Southern and Northern land border (excluding
	Alaska) that Border Patrol sectors have determined to be low flow and
	low risk. This measure does not include the maritime domain. A
	response is defined as the time when a Border Patrol Agent arrives at
	the coordinates for the detection site that was communicated by the
	Office of Intelligence (OI).
Data Source	The data source is mined from e-mail notifications and individual
	Field Information Reports (FIR), which are stored in CBP's Intelligence
	Reporting System – Next Generation (IRS-NG) and maintained by
	CBP's Office of Information Technology.

Data Collection Methodology	When unmanned aircraft systems or other U.S. Government collection platforms detect potential illicit activity, OI sends an e-mail notification to the appropriate Border Patrol Sector. The Sector then deploys Border Patrol Agents to respond to the potential illicit activity. The clock officially starts when the e-mail notification is sent by the OI. The arrival time of Agents at the coordinates provided by the OI is recorded as the response time. Agent response time entries are reviewed by the Patrol Agent In Charge of the Sector Intelligence Unit (SIU) before formally transmitted to OI. A Border Patrol Assistant Chief in OI extracts the FIRs data into an excel spreadsheet, calculates the response times, and then determines what percent of all notifications did agents reach the designated coordinates within 24 hours. The results are then provided to analysts in the Planning Division, who report the results to Border Patrol leadership and to
Reliability Index	other relevant parties. Reliable
Explanation of Data Reliability Check	In the field, the SIU Patrol Agent In Charge reviews and gives approval on all FIR reports prior to their being submitted to OI. After the result is calculated, it is then transmitted to the Planning Division with Sector specific information, including number of notifications and the percent of responses within 24 hours. Analysts review the trend data over quarters to identify anomalies. These are then shared with the Border Patrol Chief and the Chief of the Law Enforcement Operations Directorate to confirm the data and determine how the Sector plans to address any shortfalls.

Performance Measure	Rate of interdiction effectiveness along the Southwest Border
	between ports of entry
Program	Border Security Operations
Description	This measure reports the percent of detected illegal entrants who were apprehended or were turned back after illegally entering the United States between ports of entry along the Southwest border. The rate includes those who have crossed the border illegally who were apprehended and those who were turned back to Mexico, as compared to the total that includes both of these groups and also those who got away without being apprehended. Border Patrol achieves desired results by maximizing the apprehension of detected illegal entrants, confirming that illegal entrants return to the country from which they entered, and by minimizing the number of persons who evade apprehension and can no longer be pursued. This measure is a key indicator of the Border Patrol's law enforcement and resolution impact, a key component of the Operational Control framework.

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Scope of Data	The population of total entries is all apprehensions (voluntary surrenders and those who seek to evade the Border Patrol), Got Aways (GA) and Turn Backs (TB) in areas of the Southwest Border that are generally at or below the northernmost checkpoint within a given area of responsibility. In Border Zones, it includes all apprehensions, GA and TB. In non-border zones, it includes apprehensions who have been in the United States illegally for 30 days or less. An apprehension is someone who enters the United States illegally who is taken into custody and receives a consequence. A GA is someone who enters the United States illegally and is no longer being actively pursued by Border Patrol agents. A TB is someone who enters the United States illegally and returns to the country from which he or she entered, not resulting in an apprehension or GA.
Data Source	Apprehension, GA, and TB data is captured by Border Patrol agents at the station level in several different systems. Apprehension data is entered into the e3 processing system which resides in the Enforcement Integrated Database (EID). The EID is under the purview of the Border Patrol Headquarters Statistics and Data Integrity (SDI) Unit, but the database is owned and maintained by U.S. Immigrations and Customs Enforcement. Data concerning GAs and TBs are entered into the Intelligent Computer Assisted Detection (ICAD) Tracking Sign-cutting and Modeling (TSM) application, which is under the purview and owned by the Border Patrol's Enforcement Systems Unit.
Data Collection Methodology	As part of the standardized processing procedure, Border Patrol agents at the station level enter apprehension, TB, and GA data in the appropriate systems. Agents use standard definitions for determining when to report a subject as a GA or TB. Some subjects can be observed directly as evading apprehension or turning back; others are acknowledged as GAs or TBs after agents follow evidence that indicate entries have occurred, such as foot signs, sensor activations, interviews with apprehended subjects, camera views, or communication between and among other stations and sectors. At the Headquarters level, the SDI Unit extracts data from the e3, ICAD, and TSM systems into a spreadsheet, sums information as appropriate, and then calculates the result by dividing the number of apprehensions and TBs by the total number of entries (apprehensions, TBs, and GAs).
Reliability Index	Reliable
Explanation of Data	Border Patrol Agents in Charge ensure all agents are aware of and use
Reliability Check	proper definitions for apprehensions, GAs and TBs at their respective stations. They also ensure the necessary communication takes place between and among sectors and stations to ensure accurate documentation of subjects who may have crossed more than one station's area of responsibility. In addition to station-level safeguards,
	SDI validates data integrity by using various data quality reports. The

integrity of TB and GA data is monitored at the station and sector
levels. Data issues are corrected at the headquarters level, or
forwarded to the original inputting station for correction.

Cybersecurity and Infrastructure Security Agency

Performance Measure	Average number of hours to notify agency of an incident on their network from earliest detection of potentially malicious activity (this is a retired measure)
Program	Cybersecurity
Description	This measure provides insight into the efficiency and effectiveness of the NCPS program as a whole, by assessing average time to notify agency of an incident on their network, ensuring that the program is focusing time and resources primarily on identifying legitimate security threats. When activity on a federal network corresponds to an active Indicator of Compromise (IOC) deployed through the National Cybersecurity Protection System (NCPS), an alert is generated and sent to DHS. After initial review, DHS analysts triage the alerts based on a number of factors. If an alert, or several related alerts, is confirmed as suspected malicious activity, an incident ticket is created and notification is sent to the affected agency for further action.
Scope of Data	The scope of data for this measure includes all cybersecurity incidents alerted by the National Cybersecurity Protection System (NCPS) and identified by the DHS Network Analysis team in which the date of notification lies within the measurement period (i.e. when the affected agency is notified).
Data Source	Tableau, a graphical reporting tool, is used to pull data from Remedy (the official incident repository) using MySQL query which is maintained by the NCCIC Helpdesk. This measurement will be reported by the NCCIC Program Management Office (PMO) to CS&C Strategy Coordination & Management (SCM).
Data Collection Methodology	The NCCIC PMO extracts this number on a monthly and quarterly basis from the incident management system, Remedy, for internal reporting using the Tableau business intelligence tool. This information is used to determine which cases meet the scope definition of this measure. The results are calculated using the following formula: Avg(DATEDIFF('day', [Submit Date Dt], [Occurred On dt])), where the "Occurred On" date is populated by the analyst creating the incident ticket with the earliest alert time associated with the incident, and the "Submit Date" is the automated timestamp for when the notification is sent to the affected agency.
Reliability Index	Reliable

Explanation of Data	The data is consolidated and reviewed monthly in the Congressional
Reliability Check	Monthly (Analytics) Report before quarterly results are provided to
	CS&C Strategy Coordination & Management (SCM). Data will be
	reviewed at each step to assess validity and consistency.

Performance Measure	Average score of approved Site Security Plans (SSPs) (this is a retired
	measure)
Program	Infrastructure Security
Description	This measure captures the average security score of approved Site Security Plans (SSP) of Chemical Facility Anti-Terrorism Standards (CFATS) regulated facilities. CFATS requires that all high risk chemical facilities submit a SSP for DHS's review and assessment. DHS conducts a quantitative scoring of the SSP as a means of data collection, but not as a means of evaluating the SSP as the CFATS regulation is non-prescriptive. DHS performs an assessment on each SSP, starting with the facility's initial SSP submittal, followed by assessments on subsequent SSPs. Subsequent SSPs are submitted by the facility in response to DHS's assessment and inspections of the previous submittals. A facility becomes fully compliant with CFATS only after DHS inspects the facility and the facility submits a SSP that meets or exceeds the minimum criteria established for that facility's risk-tier and security issues. This SSP submittal is referred to as the "approved" SSP submittal.
Scope of Data	For each facility (Tier 1 – 4), the average security score of approved SSPs provides an average of the latest approved SSPs submitted within the fiscal year. Only facilities with SSPs approved within the current fiscal year will be included in the calculation. The most security measures that are scored and captured in this measure include the following: 1) Detection measures, such as detection systems, cameras, or personnel-based monitoring; 2) Delay measures, such as cages, buildings or rooms that serve to create additional barriers of protection; 3) Personnel surety, which includes background investigations on all individuals with access to chemicals of interest; 4) Training, such as security awareness training, drills, and/or exercises related to potential threats and attack scenarios; and 5) Response plans and coordination of regular/recurring outreach with local law enforcement and first responders.
Data Source	Data source is the information received from the Site Security Plans (SSPs). Data from SSPs is extracted to a spreadsheet-based IT application within the Infrastructure Security Compliance Division Portal, an IT suite of applications used for managing the CFATS program.
Data Collection	The ISCD Portal contains a scoring application that assigns scores to
Methodology	the answers the facilities provide in their SSPs. Physical and cyber

	security analysts review the SSPs and make manual scoring adjustments based on internal guidelines. Average security scores of approved SSPs will be equal to the sum of security scores of approved SSPs utilizing a weighted approach for the most critical security measures within the fiscal year divided by the number of approved SSPs where the denominator is the number of SSPs approved in the current fiscal year.
Reliability Index	Reliable
Explanation of Data Reliability Check	Approved scores are automatically captured from the facility's SSP. These scores are then reviewed and adjusted, as appropriate, by physical security and cyber security analysts using established guidance. ISCD leadership completes a quality assurance review on this data and completes the roll-up and final calculation. The final calculation and data is then reviewed by ISCD, IP, and Cybersecurity and Infrastructure Security Agency leadership.

Performance Measure	Average score of initial Site Security Plans (SSPs) (this is a retired measure)
Program	Infrastructure Security
Description	This measure depicts the average initial security score of Site Security Plans (SSP) for Chemical Facility Anti-Terrorism Standards (CFATS) regulated facilities. CFATS requires that all high risk chemical facilities submit a SSP for DHS's review and assessment. DHS conducts a quantitative scoring of the SSP as a means of data collection, but not as a means of evaluating the SSP as the CFATS regulation is non-prescriptive. If a facility is determined to be high-risk by DHS, the facility must submit an initial SSP. Subsequent SSPs are submitted by the facility in response to DHS's assessments and inspections of the previous submittals. A facility becomes fully compliant with CFATS after DHS inspects the facility and the facility submits a SSP that meets or exceeds the minimum criteria established for that facility's risk-tier. This SSP submittal is referred to as the "approved" SSP submittal, which is captured in an additional measure. The scoring for the SSP is on a scale of 0-96.
Scope of Data	For each facility (Tier 1 – 4), an initial SSP is submitted. The most common security measures that are scored and captured in this measure include the following: 1) Detection measures, such as detection systems, cameras, or personnel-based monitoring; 2) Delay measures, such as cages, buildings or rooms that serve to create additional barriers of protection; 3) Personnel surety, which includes background investigations on all individuals with access to chemicals of interest; 4) Training, such as security awareness training, drills, and/or exercises related to potential threats and attack scenarios; and

	5) Response plans and coordination of regular/recurring outreach with local law enforcement and first responders.
Data Source	Data source is the information received from the Site Security Plans (SSPs). Data from SSPs is extracted to a spreadsheet-based IT application within the Infrastructure Security Compliance Division (ISCD) Portal, an IT suite of applications used for managing the CFATS program.
Data Collection Methodology	The ISCD Portal contains a scoring application that assigns scores to the answers the facilities provide in their SSPs. Physical and cyber security analysts review the SSPs and make manual scoring adjustments based on internal guidelines. Average score of initial SSP submissions is the average score of SSP submissions calculated within the fiscal year. For each reporting period, the average security scores of initial SSPs will be equal to the sum of SSP scores utilizing a weighted approach for the most critical security measures divided by the number of initial SSPs with approved SSPs that were measured in the fiscal year. Where the denominator is the number of initial SSPs with approved SSPs completed in the current fiscal year.
Reliability Index	Reliable
Explanation of Data Reliability Check	Initial scores are automatically captured from the facility's SSP. These scores are then reviewed and adjusted, as appropriate, by physical security and cyber security analysts using established guidance. ISCD leadership completes a quality assurance review on this data and completes the roll-up and final calculation. The final calculation and data is then reviewed by ISCD, IP, and NPPD leadership.

Performance Measure	Percent of all state and territory emergency communications interoperability components operating at the highest levels (this is a new measure)
Program	Emergency Communications
Description	The measure identifies the current level of emergency communications interoperability maturity across 56 states and territories as defined by the National Council of Statewide Interoperability Coordinators (NCSWIC) Interoperability Markers. The 24 markers cover a range of interoperability factors including governance, standard operating procedures, technology, training and exercises, usage, and others, allowing states and territories to benchmark their progress and enhance their capabilities for interoperable communications. Each state and territory self-evaluate their interoperability maturity annually against all 24 interoperability components. Markers operating as "defined" or "optimized" based

	on best practices are considered the highest levels. Interoperable emergency communications capabilities enable first responders and government officials to continue to communicate during response to incidents or disasters.
Scope of Data	The measure covers the current status of the NCSWIC Interoperability Markers for all 56 states and territories, evaluating their interoperability capability along one of three maturity ratings: initial, defined, or optimized for each of the 24 markers. The 24 standardized markers cover a range of interoperability factors including governance, standard operating procedures, technology, training and exercises, usage, and others, allowing states and territories to benchmark their progress and enhance their capabilities for interoperable communications. "Initial" indicates little to no maturity reached on a particular marker, "defined" means a moderate level of maturity, and "optimized" means the highest level of maturity based on best practices.
Data Source	ECD staff coordinates with the Statewide Interoperability Coordinator (SWIC) for each state or territory to review each marker and the maturity levels to most accurately capture their current state. The data is initially entered by Emergency Communications (ECD) staff on an Excel spreadsheet on SharePoint and migrated to a Tableau-based analytics tool. The maturity level data (initial, defined and optimized) for each of the 24 markers is consistently identified in a drop-down list in excel.
Data Collection Methodology	On an annual basis, NCSWIC Interoperability Markers data are collected and analyzed to determine the current state and trends of interoperability progress across the nation. ECD staff support SWICs with a self-evaluation of their capabilities along the 24 Interoperability Markers, indicating whether the state's level of maturity is "initial," "defined," or "optimized". The data is initially located on an Excel spreadsheet on SharePoint and migrated to a data analytics tool. Data is extracted from Tableau using a manual query that filters "defined" and "optimized" ratings. The numerator is the number of total markers reported by states/territories that are either "defined" + "optimized divided by 1344 [24 markers x 56 states and territories]. The result is multiplied by 100 to determine the percentage.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data is collected from SWICs with assistance and guidance from ECD coordinators to ensure consistency. ECD staff review and validate information with the SWIC on a regular basis to ensure the most current information is captured, measure progress, and inform ECD service delivery. This information will be reviewed by the ECD Performance Management Manager.

Performance Measure	Percent of calls by National Security/Emergency Preparedness users
r crioimance measure	that DHS ensured were connected
Program	Emergency Communications
Description	This measure gauges the reliability and effectiveness of the
2 comparent	Government Emergency Telecommunications Service (GETS) by
	assessing the completion rate of calls made through the service. The
	GETS call completion rate is the percent of calls that a National
	Security/Emergency Preparedness (NS/EP) user completes via public
	telephone network to communicate with the intended
	user/location/system/etc. GETS is accessible by authorized users at
	any time, most commonly to ensure call completion during times of
	network congestion caused by all-hazard scenarios, including terrorist
	attacks or natural disasters (e.g., hurricane or earthquake).
Scope of Data	The measure covers total GETS usage so the scope of the data is all
	calls initiated by NS/EP users on the Public Switched Network,
	including test calls and GETS usage during exercises, such as National
	Level Exercises (NLEs). Each quarter, OEC will also analyze and
	provide results for GETS usage during designated "Code Red" events
	(defined in Data Source), or other natural or human-made events
	that receive national-level press, thus potentially contributing to
	network congestion as people attempt to contact those within the
	affected area. When analyzing completion rates for a specified event,
	only GETS calls originating or terminating within a designated time
Data Course	period and geographic area for the event will be included.
Data Source	Data is obtained through Monthly Performance Reports (MPRs) from the carriers: AT&T, Sprint, and Verizon. The reports contain
	information on daily GETS call attempts: date of call attempt, time of
	call attempt, call duration, originating digit string & location,
	terminating digit string & location, disposition of the call attempt
	[answered, busy, ring no answer, invalid PIN], and network
	announcement. Daily reporting is requested by the NCCIC/NCC when
	an event appears to have a significant national impact (e.g., impact to
	an urban or large geographic area). This situation is known as a
	"Code Red" event. To obtain daily data for a Code Red event, OEC will
	instruct each of the carriers to provide Emergency Performance
	Reports (EPRs). EPRs include the GETS call attempts for each day that
	OEC specifies, and must be provided the day after the specified date
	(i.e., GETS performance data is reported 24 hours later rather than
	waiting for the end-of-month distribution).
Data Collection	Each quarter, OEC analyzes all MPRs, and EPRs if applicable, from that
Methodology	time period to calculate the overall and event-specific call completion
	rates. Based on information from these reports, the program
	calculates call completion rate: defined as a percentage (%) =
	(Successful Valid Call Attempts * 100) / (Blocked Valid Call Attempts +
	Successful Valid Call Attempts), where a "Valid Call Attempt" is a GETS

	attempt with a valid destination number and a valid GETS PIN. A valid call attempt is considered "blocked" if it is unable to reach the intended endpoint due to network congestion. If one or more "Code Red" events have been initiated during a quarter that would produce EPRs, or if there are any national-level events causing network congestion, then event-specific call completion rates will also be reported in the supporting narrative submitted along with the overall result.
Reliability Index	Reliable
Explanation of Data Reliability Check	Carrier data is recorded, processed, and summarized on a quarterly basis in accordance with criteria established by GETS program management. All data collected is also in accordance with best industry practices and is compared with previous collected data as a validity check by OEC analysts. The results are reviewed for clarity and consistency by CS&C before final submission.

Performance Measure	Percent of critical and high configuration-based vulnerabilities identified through high value asset assessments mitigated within 30 days (this is a new measure)
Program	Cybersecurity
Description	This measure reports the percent of critical and high configuration-based vulnerabilities identified in High Value Assets (HVA) assessments that have been mitigated within 30 days. HVA assessments are performed across the Federal Government to identify vulnerabilities associated with the most sensitive IT systems and data. Configuration-based vulnerabilities are those that can be more quickly be mitigated by agencies and departments through such actions as changing security settings, software or configuration changes, patching software vulnerabilities, and adjusting user account privileges. Agencies and departments report monthly to the program on the status of mitigating these configuration-based vulnerabilities. The results indicate if agencies and departments are resolving less complex HVA vulnerabilities within the government-wide goal of 30 days
Scope of Data	The population for this measure is all critical and high configuration-based vulnerabilities that are mitigated during the fiscal year. HVA vulnerabilities include both those identified in Risk and Vulnerability Assessments and Security Architecture Reviews. HVAs are those assets within federal agencies and departments they self-nominate as high value and do not include Department of Defense or the Intelligence Community assets. The value being assessed are those vulnerabilities mitigated within 30 days. The data included in this measure is based on agency and department reports delivered to the program between September of the previous fiscal year to August of

	the current fiscal year. All configuration-based vulnerabilities that are still open are not included in this measure.
Data Source	The data source for determining configuration-based vulnerabilities is the HVA Risk Vulnerability Assessment/Security Assessment Report (RVA/SAR) produced by the CISA National Cybersecurity Assessment and Technical Services (NCATS) team. Each HVA vulnerability has a agency or department produced mitigation plan that serves as the data source for migitation status. These plans are emailed to the NCATS team by the agency or department and it is saved on the Homeland Security Information Network (HSIN). The program analysts record results in a spreadsheet that is stored on the HSIN. The CISA HVA program is responsible for oversight of these data sources.
Data Collection Methodology	After receiving a final HVA assessment report, agencies and departments develop mitigation plans and submit monthly reports on the status their activities to mitigate these configuration-based vulnerabilities. NCATS analysts review the remediation steps to verify that they mediate the vulnerability and did so within 30 days. These results are then recorded by NCATS analysts on the tracking spreadsheet. The result is calculated by dividing the number of configuration-based vulnerabilities mitigated within 30 days of initial identification by all vulnerabilities mitigated during a fiscal year.
Reliability Index	Reliable
Explanation of Data Reliability Check	The results are reviewed by the NCATS Program Manager looking for trends and inconsistencies, and exploring in more detail those vulnerabilities not closed within the 30 days. The CISA Office of Strategy, Policy, and Plans will consolidate findings and transmit to DHS.

Performance Measure	Percent of critical and high vulnerabilities identified through cyber hygiene scanning mitigated within the designated timeframe
Program	Cybersecurity
Description	This measure calculates the percent of critical and high vulnerabilities, identified through cyber hygiene scanning, that have been mitigated within the specified timeline. Cyber scanning occurs in federal agencies and departments but does not include the Department of Defense or the Intelligence Community. For critical vulnerabilities, mitigation is required within 15 days from point of initial detection, and for high vulnerabilities mitigation is required within 30 days. Cyber hygiene scanning prioritizes vulnerabilities based on their severity as a means for agencies to make risk-based decisions regarding their network security. Identifying and mitigating vulnerabilities on a network in a timely manner is a critical component

of an effective cybersecurity program, as it is critical to maintaining operational availability and integrity of IT systems.
Cyber hygiene scanning occurs in the 23 federal civilian CFO Act agencies (excluding the Department of Defense) and nearly 100 midto small-agencies who participate in the cyber hygiene scanning. The measure includes: 1) all critical/high vulnerabilities identified by cyber hygiene vulnerability scanning on internet-accessible devices; 2) all critical/high vulnerabilities detected in previous scanning that were mitigated during the measurement period; and 3) all critical/high vulnerabilities that were active greater than or equal to the designated timeline for mitigation (15 days for critical; 30 days for high) during the measurement period. The timeline for mitigation begins when a critical or high vulnerability is first detected on a scan and it ends when the critical or high vulnerability is no longer detected. When a vulnerability finding is "closed" due to it being marked as a false positive, it is not included in the calculation for this measure.
Cyber hygiene scans utilize two tools maintained by the Cyber Hygiene Scanning Team: Nmap for host discovery, and Nessus for scanning identified hosts for known vulnerabilities. Results from these scans are collected with a Client Access License (CAL) and stored on an internal CISA network. The Cyber Hygiene Report collates data from the scans by the is generated by CISA's National Cybersecurity Assessments and Technical Services Office on a weekly basis, and is distributed to Departments and Agencies responsible for remediating the vulnerabilities.
This measure gauges the total number of critical and high vulnerabilities compared to those mitigated within the designated timeframes. A vulnerability's age is calculated from when it is first detected on a scan to when the vulnerability is no longer visible on the scan. Subsequent scanning tracks a vulnerability for 90 days after it appears closed to ensure the vulnerability isn't simply unresponsive to a scan; it is a better indication that a vulnerability has been remediated when it remains undetected for a substantive period of time. If a vulnerability is re-detected within 90 days, it is re-opened using the original date of detection, and included in subsequent cumulative calculations. Data analysis software will be used to run a report on the percent of criticals and highs that were mitigated within the designated timeframe. The result is calculated by adding the number of critical vulnerabilities mitigated within 15 days plus the number of high vulnerabilities mitigated within 30 days divided by total number of both open and closed critical and high vulnerabilities.
Reliable
The Cyber Hygiene Scanning team within the CISA Cyber Assessments Team will coordinate with the CISA Insights Branch to review the

algorithm to query the data and the quarterly result for this measure
to ensure correct data collection and calculation procedures were
used. CISA Program Analysis & Evaluation will also review the
quarterly results and accompanying explanations prior to final
submittal to DHS.

Performance Measure	Percent of Critical Infrastructure customers reporting implementation
	of at least one recommendation following a DHS cybersecurity
	assessment (this is a retired measure)
Program	Infrastructure Security
Description	This measure provides insight into the value of DHS cybersecurity assessments through the percent of Critical Infrastructure (CI) owners reporting implementation of at least one Improvement or Option for Consideration following a Cyber Resilience Review (CRR), External Dependencies Management Assessment (EDM), or Cyber Infrastructure Survey (CIS). The DHS Office of Cybersecurity & Communication (CS&C) Stakeholder Engagement & Critical Infrastructure Resilience (SECIR) division administers these cybersecurity assessments and provides mitigation recommendations to CI, and state, local, tribal, & territorial (SLTT) partners. The key goal of the CRR is to ensure core, process-based capabilities exist and are measureable and meaningful predictors of an organization's ability to manage cyber risk to CI. This is achieved through assessing how organizations manage cybersecurity for significant information services and assets (information, technology, resources, and personnel).
Scope of Data	The scope for this measure is all responses to post assessment surveys received during the measurement period for a CRR, EDM, or CIS assessment. EDM is a voluntary, no-cost assessment for CI and SLTT.
Data Source	CRR, EDM, and CIS feedback forms and results are collected by analysts within CS&C's Stakeholder Engagement & Critical Infrastructure Resilience (SECIR) division and tracked on an internal tracker.
Data Collection Methodology	SECIR assessment team analysts compile the in-scope data for the measurement period and use the following formula for the final result: (# of customers stating that at least one option for consideration or improvement has been implemented)/(Total # of responses received).
Reliability Index	Reliable
Explanation of Data Reliability Check	CRR, EDM, and CIS data is reviewed by the assessment team before submission to SCM. Data will be reviewed at each step to assess validity and consistency.

Performance Measure	Percent of facilities that are likely to integrate vulnerability assessment
	or survey information into security and resilience enhancements
Program	Infrastructure Security
Description	This measure demonstrates the percent of facilities that are likely to enhance their security and resilience by integrating Infrastructure Protection vulnerability assessment or survey information. Providing facilities with vulnerability information allows them to understand and reduce risk of the Nation's critical infrastructure. The results are based on all available data collected during the fiscal year through vulnerability assessments. Security and resilience enhancements can include changes to physical security, security force, security management, information sharing, protective measures,
	dependencies, robustness, resourcefulness, recovery, or the
Scope of Data	implementation of options for consideration. The scope of this measure includes all critical infrastructure facilities that received a vulnerability assessment during the fiscal year.
Data Source	Data from interviews with facilities following vulnerability assessments and surveys are stored in the Infrastructure Survey Tool (IST), which is input into a central Link Encrypted Network System residing on IP Gateway. The Office of Infrastructure Protection owns the final reporting database.
Data Collection Methodology	Infrastructure Protection personnel conduct voluntary vulnerability assessments on critical infrastructure facilities to identify protective measures and security gaps or vulnerabilities. Data are collected using the web-based IST. Following the facility's receipt of the survey or assessment, they are contacted via an in-person or telephone interview. Feedback is quantified using a standard 5-level Likert scale where responses range from "Strongly Disagree" to "Strongly Agree." Personnel at Argonne National Laboratory conduct analysis of the interview to determine the percent of facilities that have responded that they agree or strongly agree with the statement that, "My organization is likely to integrate the information provided by the [vulnerability assessment or survey] into its future security or resilience enhancements." This information is provided to Infrastructure Protection personnel who verify the final measure results before reporting the data.
Reliability Index Explanation of Data Reliability Check	Reliable The data collection is completed by trained and knowledgeable individuals familiar with the knowledge, skill and ability to determine effective protective measures. Additionally, the data go through a three tier quality assurance program that ensures the data collection is in line and coordinated with methodology in place. The quality assurance is conducted by the program and methodology designers providing a high level of confidence that data entered meets the

methodology requirements. Any questionable data are returned to
the individual that collected the information for clarification and
resolution. Updates to the program or changes to questions sets are
vetted by the field team members prior to implementation. Training
is conducted at least semi-annually either in person or through
webinar. Immediate changes or data collection trends are sent in
mass to the field so that all get the message simultaneously.

Performance Measure	Percent of Facility Security Committee Chairs (or designated officials) satisfied with the level of security provided at federal facilities (this is a retired measure)
Program	USM (Under Secretary for Management)
Description	This measure assesses the effectiveness of protection and security services provided by the Federal Protective Service (FPS) to Facility Security Committee (FSC) Chairs, or their designated officials, through surveying their overall customer satisfaction. The FSC Chairperson is the representative of the primary tenant and is the primary customer of FPS Facility Security Assessments and countermeasure consultation. This will enable FPS to make better informed decisions to enhance the services it provides to its tenants. FPS conducts Facility Security Assessments (FSA) in compliance with ISC standards. FSC Chairs and DOs receive the FPS FSA and are consulted regarding countermeasures.
Scope of Data	The scope of this measure focuses on the FSC Chairs and Designated Officials (DO) who serve as a proxy for all tenants. Each federal facility that FPS services is represented by an FSC Chair or DO; some FSC Chairs and DOs represent multiple facilities. If a federal facility is occupied by more than one agency, it is still represented by only one FSC Chair or DO. FSC Chairs and DOs are federal employees of one of the agencies that occupies space in the federal facility.
Data Source	Data are captured via a survey FPS administers to FSC Chairs (or designated officials) to assess overall satisfaction with FPS provided services. The survey is made accessible and available to all FSC Chairs (or designated officials). Invitations to take the survey are sent to FSC Chairs and DOs utilizing Survey Monkey's email invitation capability. The survey is administered through Survey Monkey. The final results are exported from Survey Monkey to an Excel spreadsheet. This spreadsheet is validated and used to conduct results analysis at FPS HQ.
Data Collection Methodology	The survey will be administrated on an annual basis in late Q3 or early Q4. Survey access is tied to a unique link provided in the email message for each user. This survey includes a question targeted at understanding customers' overall satisfaction with FPS services. The question, "Overall, how satisfied are you with the services you receive

	from FPS (Federal Protective Service)?", employs a five-point Likert scale for respondents to rate satisfaction. Respondents rate their satisfaction using a five-point Likert scale, in which the potential responses range from 1 ("Very Dissatisfied") to 5 ("Very Satisfied"). The percentage of tenants satisfied is derived from the total number
	of respondents who provide a satisfactory response or greater divided by the total number of respondents.
Reliability Index	Reliable
Explanation of Data	The complete list of FSC Chairs and DOs, including contact
Reliability Check	information, is vetted with each of FPS' regions to validate that those individuals are currently serving as FSC Chairs and DOs and that the contact information is up to date. The anonymous survey is sent to each FSC Chair and DO on the validated list by e-mail. Survey Monkey's survey functionality ensures data reliability from a collection standpoint because it ensures individuals can only submit responses to the survey once. The survey results undergo multiple rounds of review beginning with the survey administration team and continuing up through the Director of FPS.

Performance Measure	Percent of high-risk facilities found to have no countermeasure-
	related deficiencies (this is a retired measure)
Program	USM (Under Secretary for Management)
Description	This performance measure provides the percentage of high-risk facilities (Facility Security Levels 3-5) that are found to have no countermeasure-related deficiencies determined by contract security force evaluations and covert testing of security infrastructure. Countermeasure-related deficiencies are a weighted total of covert
	security testing (secret investigative operations used to identify deficiencies in security countermeasures, training, procedures, and use of technology) deficiencies and human countermeasure (guard force, screening procedures) deficiencies identified during contract security force evaluations. FSL Levels 3-5 are defined as high risk based on the Interagency Security Committee Standards as having over 450 federal employees; high volume of public contact; more than 150,000 square feet of space; tenant agencies that may include high-risk law enforcement and intelligence agencies, courts, judicial offices, and highly sensitive government records.
Scope of Data	This performance measure includes countermeasure-related deficiencies identified during FPS contract security force (human countermeasures tested via the post inspection) and security infrastructure evaluations using covert testing at Facility Security Level (FSL) 3-5 facilities. The post inspection deficiency data is focused on the most critical Protective Security Officer (PSO) (e.g., human countermeasure) deficiencies impacting a facility's security posture to

	include PSO knowledge of post requirements (e.g., screening, patrol and response) and critical uniform/equipment (e.g., firearm, body armor, baton). Contract security force evaluations to identify human countermeasure deficiencies are conducted at each facility on a set interval. Covert testing is conducted on select facilities to test security infrastructure and the results are based on all available data for FSLs 3-5 and not a sample of data.
Data Source	Contract Security Force evaluations (Post inspection deficiencies) are captured in a PSO Program SharePoint Tool. Covert security testing results are currently captured in the FPS Enterprise Information System (EIS). Once full operational capability is achieved, FPS will use its Law Enforcement Information Management System (LEIMS) to capture and provide investigative case management, incident reporting, and activity tracking for FPS law enforcement and protective security activities.
Data Collection Methodology	This performance measure captures the evaluation deficiencies (covert security testing deficiencies and human countermeasure deficiencies identified during post inspections) identified during each quarter of a Fiscal Year. The data is collected and entered into the systems (SharePoint and EIS, or in the future through LEIMS) by the Special Agent or Inspector who conducts the testing. Analysts in the PSO Program and Protective Intelligence and Investigations Division extract the results from the systems and provide the data to Operational leadership for review prior to submission. The measure is calculated using the following formula: (Percent of Post Inspections with no countermeasure-related deficiencies for FSLs 3-5 * 0.50) + (Percent of passing covert testing results for FSLs 3-5 * 0.50) = Percent of contract security force evaluations conducted at high-risk facilities resulting in no countermeasure-related deficiencies.
Reliability Index	Reliable
Explanation of Data Reliability Check	Contract security force and covert security testing evaluation results are provided to both the Directors of the Protective Intelligence and Investigations Division and PSO Program for review, quality assurance, and performance measure reporting.
Performance Measure	Percent of high-risk facilities that receive a facility security assessment in compliance with the Interagency Security Committee (ISC) schedule (this is a retired measure)
D	LICM (Linday Cogretary for Management)

Performance Measure	Percent of high-risk facilities that receive a facility security assessment in compliance with the Interagency Security Committee (ISC) schedule (this is a retired measure)
Program	USM (Under Secretary for Management)
Description	This measure reports the percentage of high risk (Facility Security Level 3, 4 and 5) facilities that receive a facility security assessment (FSA) in compliance with the ISC schedule. An FSA is a standardized comprehensive risk assessment that examines credible threats to federal buildings and the vulnerabilities and consequences associated

	with those threats. Credible threats include crime activity or potential acts of terrorism. Each facility is assessed against a baseline level of protection and countermeasures are recommended to mitigate the gap identified to the baseline or other credible threats and vulnerabilities unique to a facility. Requirements for the frequency of federal building security assessments are driven by the ISC standards with high risk facility assessments occurring on a three year cycle.
Scope of Data	The scope of this measure includes all high risk facilities with a security level of 3, 4, and 5. An FSA is considered completed when the assessment is presented to the FSC Chairperson or Designated Official and the package is signed in acknowledgement of receipt. This is documented in the FSA Manual, March 2014.
Data Source	Data is collected in the Modified Infrastructure Survey Tool (MIST) and is owned and maintained by the Federal Protective Service's (FPS's) Risk Management Division (RMD).
Data Collection Methodology	Results from each assessment are collected in MIST by inspectors. At the end of each reporting period, the percent of high risk facilities that receive an FSA is divided by the number of scheduled assessments for that period. The performance period for this measure is three years. The denominator for this measure is the total number of FSL 3, 4, and 5 facilities scheduled to be assessed within the three-year cycle. The numerator is the number of FSL 3, 4, and 5 facilities assessed within the three year cycle.
Reliability Index	Reliable
Explanation of Data Reliability Check	FSA results are consolidated and reviewed by FPS's RMD for quality assurance and performance measure reporting.

Performance Measure	Percent of incidents detected or blocked by EINSTEIN intrusion detection and prevention systems that are attributed to Nation State activity (this is a retired measure)
Program	Cybersecurity
Description	This measure demonstrates the EINSTEIN intrusion detection and prevention systems' ability to detect and block the most significant malicious cyber-activity by Nation States on federal civilian networks. Nation States possess the resources and expertise to not only develop sophisticated cyber-attacks but sustain them over long periods of time. Thus the indicators that EINSTEIN deploys to detect and block malicious cyber-activity should focus on methods and tactics employed by Nation States. The overall percentage of incidents related to Nation State activity is expected to increase through greater information sharing with partners and improved indicator development, which will result in better incident attribution.
Scope of Data	Performance measure data is based on DHS NCCIC ticketing system (BMC Remedy) data and is the total number of tickets generated for

	the reporting period. The specific subset of data of interest for this measure is Remedy incident tickets, created as a result of an EINSTEIN alert, with Focused Operations (FO) designation, which is populated by DHS analysts based on information provided by the indicator creator. Specific FO designations are correlated to nation-state activity. Incident tickets generated based on EINSTEIN detections and blocks are identified by filtering on specific fields. Incidents identified as false positives are excluded. Malicious activity data will not be related to a specific Focused Operations number or nation-state
	actor.
Data Source	The data source is the reporting Microsoft Structured Query Language database copied from the NCCIC ticketing system.
Data Collection Methodology	A remote data collection method is employed using Tableau to access Remedy data and generate an automated report on all tickets created for EINSTEIN detection and blocking, which have a Focused Operations number populated. The calculation is the number of tickets with a Focused Operations number divided by the total number of tickets generated for the reporting period.
Reliability Index	Reliable
Explanation of Data Reliability Check	Potential issues for data reliability exist due to difficulties with initial attribution to nation-state actors. This function is executed through a documented work instruction that is updated annually, or as required, and quality assurance checks are performed daily by team leads. Many of the indicators used for this measure are received from trusted external partners.

Performance Measure	Percent of participating federal, civilian executive branch agencies for which Continuous Diagnostics and Mitigation (CDM) capabilities to manage user access and privileges to their networks are being monitored on the DHS managed Federal Dashboard (this is a retired measure)
Program	Cybersecurity
Description	This measure calculates the percent of participating federal, civilian executive branch agencies in the Continuous Diagnostics and Mitigation (CDM) program whose data relating to user activities on their network is visible on the DHS managed Federal Dashboard. The data pertaining to "Who is on the Network" demonstrates the successful deployment, integration, display and exchange of data pertaining to this particular CDM capability that focuses on restricting network privileges and access to only those individuals who need it to perform their duties. The data that is visible to the agencies is at the individual/object level while the Federal Dashboard will provide DHS with summary level vulnerability and security information. Deploying CDM and sharing information with Federal agencies will enable

	greater DHS visibility and management of the security of Federal IT
	networks.
Scope of Data	The scope of this measure are the 23 federal civilian CFO act agencies, and the remaining mid to small sized agencies that receive CDM shared services, that have established an active CDM connection with visible Phase 2 data on the Federal Dashboard. The mid to small sized agencies receiving the shared service will be counted as one additional agency once shared service connectivity has been established with the Federal Dashboard. Agencies receiving the shared service option will be counted individually and only once all participating agencies' data is visible to the Federal Dashboard will the shared service additional agency be counted as one. An agency will be counted in the numerator once their data pertaining to CDM Phase 2 is visible on the Federal Dashboard.
Data Source	The source of the information for this measure is received from the CDM Federal Dashboard.
Data Collection Methodology	The CDM Program Management Office will track agency data on the Federal Dashboard at the end of each reporting period and will report the measure results based on the following formula: (# of civilian CFO Act agencies (23) with visible CDM Phase 2 data + (# of Shared Service agencies with visible CDM phase 2 data/40))/(23 civilian CFO act agencies + 1 shared agency).
Reliability Index	Reliable
Explanation of Data Reliability Check	Upon collection of the quarterly data, the Test Manager, Federal Dashboard Program Manager, the System Engineer, and the CDM Program Manager will review the data to verify agency connections and ensure its accuracy. Cybersecurity and Infrastructure Security Agency Strategy, Policy, and Plans will also review the quarterly results and accompanying explanations prior to submittal to DHS.

Performance Measure	Percent of potential malicious cyber activity notifications where impacted agencies were alerted within the specified timeframe (this is a new measure)
Program	Cybersecurity
Description	The measure tracks the percent of potential malicious cyber activity notifications identified as credible where the affected agency is alerted within the specified timeframe. Potential malicious cyber activity on federal networks is detected by automated tools through the National Cyber Protection System (NCPS) alert-based detection function. The system sends automated notifications to analysts within NCPS, who then manually review the notification(s), confirm if a potential credible threat exists, and if so, the affected agency is sent an email for their further exploration. The specified timeframe to

	notify affected agencies of potential malicious cyber activity is 18 hours for FY20 and 12 hours for FY21.
Scope of Data	The population of data includes cases of potential malicious cyber activity entered into the Remedy system. Notification times associated with these credible potential malicious cyber activity cases form the basis for this measure. The specified timeframe to notify affected agencies of potential malicious cyber activity is 18 hours for FY20 and 12 hours for FY21.
Data Source	NCPS sends alerts of potential malicious activity to program analysts. Computer Network Defense (CND) analysts create a case in the Remedy system if there appears to be credible malicious activity. Tableau, a graphical reporting tool, pulls data from Remedy to calculate this measure, Remedy tickets are maintained by the Integrated Operations Division (IOD) Helpdesk. Cybersecurity Division (CSD) manages both the NCPS and Remedy systems.
Data Collection Methodology	When the NCPS detects potential malicious cyber activity, it sends a notification to analysts, who review the notifications, and if credible, creates a case in the Remedy system which includes the initial NCPS alert time and an email is sent to the affected agency. The initial detection time is recorded in the NCPS system when it notifies the analyst team of the potential threat (the first notification time is used if multiple notifications occur for the same threat). The agency notification time is the date time stamp recorded when the email is sent from the Remedy system to the agency. The time to notify for each case is calculated by subtracting the initial detection time from the agency notification time. The Process, Metric and Reporting Analysts extract information from Remedy to Tableau to calculate the time to notify, and what percent of cases fall within the specified window.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data collection, review and vetting will be conducted by CSD Strategy and Resources Office (S&R) Process, Metrics and Reporting Analysts monthly and at each quarter in collaborations with CSD Branch Chiefs to assess validity, consistency and identify potential issues early on during the APG/GPRA reporting period.

Performance Measure	Percent of respondents indicating that operational cybersecurity
	information products provided by DHS are helpful (this is a retired
	measure)
Program	Cybersecurity
Description	This measure assesses whether the products that the DHS National
	Cybersecurity and Communications Integration Center (NCCIC)
	provides are helpful for its customers and to allow NCCIC to make
	continuous improvements to those products. NCCIC's website

	feedback form enables recipients of products to submit feedback about the content of each product. Question five of the feedback survey solicits data on how helpful the information is to the stakeholder.
Scope of Data	This measure includes all customer feedback from a survey covering the Office of Cybersecurity and Communications' (CS&C) NCCIC information products. The PRA number for this survey is 1601-0014.
Data Source	The data source for this performance measure is a customer feedback survey available on information products available across the www.uscert.gov web pages used by the NCCIC and its components. The survey contains a standard question intended to elicit the degree of customer satisfaction with the utility of the product. The question asks customers to answer "Was the information helpful?" on a fourpoint rating scale (yes, somewhat, no, not applicable). A "yes" or "somewhat" response will be considered to have met the criteria for "helpful."
Data Collection Methodology	NCCIC hosts a continuing online customer satisfaction survey on its us-cert.gov website. A link to the survey is provided at the bottom of each of NCCIC's publicly available information products. One question is used to collect data for this measure: "Was the information helpful?" Response data is reviewed by analysts and made available to internal stakeholders in a monthly summary report. Quarterly results are compiled from the monthly reports by NCCIC PMO. Formula: Number of "Yes" or "Somewhat" responses/Total number of responses.
Reliability Index	Reliable
Explanation of Data Reliability Check	Survey responses will be collected by NCCIC Communications, reported through the NCCIC Program Management Office (PMO) to CS&C Strategy Coordination & Management (SCM). Data will be reviewed at each step to assess validity and consistency.

Performance Measure	Percent of respondents reporting that DHS critical infrastructure information will inform their decision making on risk mitigation and resilience enhancements
Program	Infrastructure Security
Description	This measure will report the percent of critical infrastructure partners who indicated that the information and products received are useful for informing their risk management programs and influencing future decision-making regarding safety and/or security improvements and/or resilience enhancements at their facilities. The information and products include education, training, exercise, and information sharing activities developed or coordinated by the Office of Infrastructure Protection. Active outreach efforts and effective public-

	private partnerships on critical infrastructure issues help to reduce risk
	and increase resilience across the country.
Scope of Data	The scope includes quantifiable feedback received from critical infrastructure partners participating in sector-specific and cross-sector education, training, exercise, and information sharing activities conducted or coordinated by the Sector Outreach and Programs Division (SOPD). The activities include, but are not limited to webinars, facilitated workshops, seminars, instructor-led courses, computer-based training, tabletop exercises, and information products such as technical guidelines, handbooks, and recommended practices. This measure includes a range of activities developed and implemented for the six sectors led by the Office of Infrastructure Protection, which include chemical, commercial facilities, critical manufacturing, dams, emergency services, and nuclear sectors, as well as cross-sector engagements with local, state, and regional partners.
Data Source	The data supporting this measure come from feedback from public and private critical infrastructure partners participating in SOPD activities and programs. Activity evaluation forms are systematically collected by individual Sector Specific Agencies (SSA) corresponding to the six sectors led by the Office of Infrastructure Protection as well as personnel involved in cross-sector education, training, exercise, and information sharing activities. The information is reviewed and consolidated by SOPD front office personnel into a standard tracking database developed using Microsoft Excel. The database is owned and maintained by the SOPD Front Office.
Data Collection Methodology	Data collection is conducted through voluntary submissions of standardized evaluation forms that are made available to public and private critical infrastructure partners distributed and collected at the conclusion of education, training, exercise, and information sharing activities. Individual feedback is quantified using a standard 5-level Likert scale, in which the potential responses range from "Strongly Disagree" to "Strongly Agree." The measure is calculated as the number of respondents answering "Agree" or "Strongly Agree" with the statement that, "The information received in the activity or product will effectively inform my decision making regarding safety and security risk mitigation and resilience enhancements" and then divided by the total number of respondents.
Reliability Index Explanation of Data Reliability Check	Reliable The data will be collected by SOPD designated personnel in coordination with the IP Strategy and Policy Office (Measurement and Reporting). The corresponding SOPD branch chiefs will be responsible for the validity of the data collected and generated in support of this measure. SOPD Front Office personnel will be responsible for working closely with project and activity leads to develop standard operating procedures for data collection, consolidation, and storage. Periodic

quality checks will be conducted to identify anomalies or missing
values and ensure data accuracy and reliability.

Performance Measure	Percent of significant (critical and high) vulnerabilities identified through a DHS assessment of a federal agency high value asset that are mitigated within 30 days (this is a retired measure)
Program	Cybersecurity
Description	This measure calculates the percentage of critical vulnerabilities identified during a Risk and Vulnerability Assessment (RVA) of a High Value Asset (HVA) that the receiving agency has mitigated within 30 days of the final report being submitted to the agency. Binding Operation Directive (BOD) 18-02, Securing High Value Assets, requires agencies to mitigate critical vulnerabilities identified during the HVA assessment within 30 days and report progress to DHS. RVAs are performed on identified HVAs across the federal government to identify vulnerabilities associated with the Federal Government's most sensitive IT systems and data. As part of the assessment, the HVA owner agency receives a list of critical vulnerabilities to remediate and agencies provide monthly updates on progress. As agency vulnerability mitigation processes improve, more vulnerabilities should be mitigated in a shorter time.
Scope of Data	The scope of data is all critical and high severity vulnerabilities identified during a RVA assessment of a HVA whose 30 day mitigation deadline (based on the date of submission of the finalized RVA Report to the Agency) comes due during the given measurement quarter. To be counted as mitigated, the agency must confirm that the vulnerability has been mitigated in its initial Plan of Action and Milestone (POAM) report to DHS after the conclusion of the RVA. Due to the 30 day requirement, vulnerabilities identified in a RVA report during the last month of each quarter will be included in the following quarter results. For example, the Q1 result will reflect vulnerabilities identified in assessment reports submitted to agencies in September, October, and November to allow for agencies to have the full 30 days to report mitigation while enabling analysts to meet the quarterly reporting deadlines.
Data Source	The source of the data for this measure are the initial agency POAM reports that are submitted to DHS approximately 30 days after the delivery of the RVA Final Report.
Data Collection Methodology	Upon receipt of the final RVA assessment report, agencies have 30 days to submit an initial POAM report on progress towards mitigating critical and high severity vulnerabilities to the Federal Network Resilience (FNR) division. Upon receipt of the POAM report, an analyst will review it and update the finding status tracker document maintained by FNR. The cumulative result will be calculated from data

	in the finding status tracker that is within scope for the reporting period using the following formula: (# of critical and high severity vulnerabilities reported as mitigated within 30 days of submission of the RVA Final Report)/(# of critical and high severity vulnerabilities within defined scope for the measurement period)
Reliability Index	Reliable
Explanation of Data Reliability Check	The quarterly data will be reviewed for accuracy by the Federal Network Resilience (FNR) Program Office. Strategy Coordination & Management (SCM) within the Office of Cybersecurity & Communications front office will also review the data for anomalies and correct calculation prior to final review by NPPD Strategy, Policy, and Plans before final submittal to DHS.

Performance Measure	Percent of survey respondents that were satisfied or very satisfied
. S. Simanes inicadare	with the timeliness and relevance of cyber and infrastructure analysis
	based products (this is a retired measure)
Program	Cybersecurity
Description	The Office of Cyber and Infrastructure Analysis (OCIA) produces
Description	infrastructure analytic products for DHS customers to make
	meaningful risk investment and resource allocation decisions in both
	crisis and steady state environments in order to reduce the impacts of
	infrastructure disruptions. In order for our customers to apply the
	knowledge gained from our products they must have the right
	information in a timely manner to inform decisions. Survey
	respondents comment on their level of satisfaction with both
	timeliness and relevance (two separate questions) of OCIA's analytic
	products which, in turn, provides OCIA with feedback that will be used
	to improve future products. OCIA averages the two responses for one
	metric. This is relevant to OCIA achieving its mission since the
	purpose of OCIA's analytic products are to inform decision-makers.
	Their feedback matters to the core of OCIA's purpose and is
	important to help OCIA gauge its progress toward accomplishing its mission.
Scope of Data	The data is pulled from feedback surveys that are attached to OCIA
	products and are voluntarily submitted electronically to OCIA. The
	number of survey results is limited to 1100 respondents per Office of
	Management and Budget (OMB) approval on the Paperwork
	Reduction Act (PRA) approval form (OMB Control Number 1670-
	0027). Sampling is not used and the data is compiled and then
	presented as a cumulative result for the quarter and cumulative result
	for the fiscal year.

Data Source	Surveys are submitted to a centralized inbox on a voluntary basis from stakeholders that received OCIA products. The inbox is managed by the OCIA Office of Management Operations. These surveys are archived on the DHS Shared Drive folder with restricted access. The Performance Analyst then records survey feedback in an Excel spreadsheet by assigning number values to the quantitative feedback in order to aggregate the responses and run percentages.
Data Collection Methodology	Performance analysts import the survey responses into Excel and conduct analysis to obtain percentages of respondents satisfied with both timeliness and relevance. The percentage of customers who are satisfied or very satisfied is calculated by summing the number of respondents who were "satisfied" or "very satisfied" with both timeliness and relevance and dividing by the total number of respondents. Surveys with an "N/A" response to either question are discarded. For example, if 1 customer reports "very satisfied" with timeliness but "somewhat dissatisfied" with relevance, 1 customer reports "somewhat satisfied" with timeliness but "N/A" for relevance, and 4 customers report "satisfied" or "very satisfied" with both timeliness and relevance, then 4 out of 5 responses meet the requirement for a result of 80%.
Reliability Index	Reliable
Explanation of Data Reliability Check	Once the SPP analyst records and analyzes the data in Excel, there is a second analyst to cross-check the data entry and analysis and provide a peer review to check for accuracy.

Federal Emergency Management Agency

Performance Measure	Average annual percentage of administrative costs for major disaster field operations, as compared to total program costs (this is a new measure)
Program	Regional Operations
Description	This measure gauges FEMA's efficiency in providing disaster assistance by indicating what share of its disaster expenditures are administrative costs compared to the share disseminated as grants to survivors as assistance. It helps FEMA know if the agency is being efficient in the way it provides disaster assistance. This measure is for FEMA's most common disasters of less than \$50M (Level III).
Scope of Data	The results are based on all available data and not a sample of data for Major Disasters under \$50M. The measure only applies to Major Disasters (DRs). It does not apply to Emergency Declarations (EMs), Fire Management Assistance Grants (FMAGs) or any other administrative costs in the disaster relief fund.

	Administrative Costs are those costs which are classified in IFMIS (Integrated Financial Management Information System) as "Administrative" in FEMA's system of record, Enterprise Data Warehouse (EDW) reports and Financial Information Tool (FIT) reports. Examples include but are not limited to salaries and benefits, travel, facilities.
Data Source	The data is collected and stored in IFMIS. It is reported via FIT reports, in addition, the disaster administrative cost percentage for specific disasters is reported on in the Automated COP, which also pulls data from IFMIS. OCFO owns IFMIS and the FIT reports. ORR owns the Automated COP.
Data Collection Methodology	The data is collected via IFMIS and reported in FIT reports. The remaining steps are conducted by an analyst using data from a FIT report. The data is organized so that disasters are first separated by their size which is determined by the total actual federal dollars obligated. Small disasters have total actual federal obligations less than \$50M. An administrative cost percentage is calculated for each disaster and is the (Total Administrative Costs for that disaster)/ (Total Obligations for that disaster) To create the score for each year, the analyst groups all disasters declared in that year of the same size and calculates the average administrative cost percentage across all those disasters (Sum of Admin Cost Percentages of Each Disaster)/Total Number of Disasters). This results in three scores per year, one each for small, medium, and large disasters. Note: Because the data is organized by declaration year, all of the previously reported numbers will need to be updated
Reliability Index	Reliable
Explanation of Data Reliability Check	The data is collected via IFMIS and reported in FIT reports. The remaining steps are conducted by an analyst using data from a FIT report. The data is organized so that disasters are first separated by their size which is determined by the total actual federal dollars obligated. An administrative cost percentage is calculated for each disaster and is the (Total Administrative Costs for that disaster)/ (Total Obligations for that disaster) To create the score for each year, the analyst groups all disasters declared in that year of the same size and calculates the average administrative cost percentage across all those disasters (Sum of Admin Cost Percentages of Each Disaster)/Total Number of Disasters). This results in three scores per year, one each for small, medium, and large disasters.

Performance Measure	Average number of the incident staff to support small federally-declared disasters
Program	Response and Recovery
Description	This measure reports a five-year average number of incident staff deployed to support small federally-declared disasters. For this measure, the program uses internal data provided by information systems used to manage financial and human resources deployed in declared disasters.
Scope of Data	This measure's scope includes the average number of federal workers supporting small disasters over a five-year period. For each fiscal year, the program maintains records of funds obligated to respond to each federally-declared disaster. The program has developed scale criteria for disasters; those with obligations of \$41 million or less qualify as small disasters. The program also maintains records on personnel deployed to disasters and their employment statuses. The program has developed a criterion for "federal incident workforce" deployed to disasters. For the current year and four preceding years, analysts will count both the workforce deployed to each small disaster, and the number of small disasters declared to calculate a five-year running average.
Data Source	The agency's Field Operations Division operates and maintains a Deployment Tracking System, with records including disaster reference numbers; event start dates; deployed federal personnel; and cumulative federal-workforce days onsite. The agency's Office of the Chief Financial Officer operates and maintains an Integrated Financial Management System, with records including disaster reference numbers and total disaster obligations. Staff in these offices can use these systems to produce reports containing data required to construct this performance measure.
Data Collection Methodology	At the end of each fiscal year, OCFO analysts will use the Integrated Financial Management System to produce a report counting all of the federally disasters declared in that year which satisfy the small-disaster criterion of \$41 million or less in total disaster obligations. Field-operations analysts will use the Deployment Tracking System to produce a report counting the number of personnel deployed to each federally declared disaster of \$41 million or less in total disaster obligations. For the current year and four preceding years, dividing the total workforce number into the total number of small federally declared disasters over the timeframe yields the performance measure.
Reliability Index	Reliable
Explanation of Data Reliability Check	The Deployment Tracking System contains multiple quality-control checks with regard to deployment data. Plans for the measure specify that both the Office of Response and Recovery and the Office of the

Chief Financial Officer will review the final report to ensure data
reliability.

Performance Measure	Average timeliness of the individual assistance awards of the
Program	Individuals and Households Program (in days) Response and Recovery
Description	This measure assesses how quickly the program provides disaster relief to qualified individuals and households. Specifically, for individuals or households receiving assistance from the Individuals and Households Program (IHP), this measure reports the average number of days between the submission of an application and the first receipt of an award. By evaluating how quickly disaster survivors receive financial assistance, the program can assess the effectiveness of a critical, customer-facing element of the agency's mission.
Scope of Data	The scope of this measure includes the complete population of all IHP applicants from all active disasters who received their first financial assistance within the reporting period. The measure will include all types of first IHP awards, with the exception of Critical Needs Assistance (CNA). Since this measure refers to applicants' first IHP award, the measure includes data from any given applicant no more than once. CNA involves the award of \$500 to individual(s) who are or remain displaced for at least seven days, and require financial assistance to help with critical needs. The program makes CNA awards before completing the proper IHP review, and any CNA funds provided are applied against the first IHP award. In addition to laxer standards of review for CNA, including CNA awards in this measure would double count them, and misrepresent program timeliness.
Data Source	The Individual Assistance Division operates the National Emergency Management Information System (NEMIS) as a system of record for IHP. NEMIS contains all program-pertinent information for registered individuals and households, their current and damaged dwelling locations, inspection results, correspondence and eligibility award decisions, and amounts of IHP assistance. Primary sources of the data include applicants, caseworkers, and inspectors engaged in the registration, casework, and inspection processes. FEMA's Recovery Directorate Operational Data Storage (ODS) database backs-up NEMIS data every 15 minutes, allowing users to extract NEMIS data separately from the live NEMIS production server. Employing this best practice ensures that data extraction does not impact the production server. The Recovery Directorate owns both ODS and NEMIS.
Data Collection Methodology	The Recovery Reporting and Analytics Division (RRAD) extracts data from ODS using queries coded in SQL, a standard language for storing, manipulating and retrieving data in databases. These queries of ODS produce reports in Microsoft Excel format. For each relevant

	IHP award, reports will include disaster number, identification number for individual/household registration, date of application date, and date of award. Analysts will then import the data into Excel's PowerPivot function, configured to include the following formula for the calculation: Average Days = (Sum of all days between date of
Daliability Inday	application and date of first award) / (number of registration IDs).
Reliability Index	Reliable
Explanation of Data	RRAD will extract and analyze each NEMIS and ODS report after every
Reliability Check	performance period. The RRAD Analysis Branch, RRAD Reporting
,	Branch, and RRAD Director will share initial findings internally to
	double-check counts and analysis results. In addition, RRAD will share
	findings with the Individual Assistance Director and their subject-
	matter experts for verification and review, before sending results for
	review by senior agency leadership. These reviews will identify and
	resolve any questions or discrepancies that emerge.

Performance Measure	Benefit to cost ratio of the Hazard Mitigation Grants
Program	Grants
Description	This measure reports the estimated annual benefit to cost ratio of grants provided by the FEMA Hazard Mitigation Assistance program to lessen the impact of disasters. A value greater than one indicates more benefit was reaped than cost expended. The program works with state, tribal, territorial, and local (STTL) governments engaged in hazard mitigation planning to identify natural hazards that impact them, identify strategies and activities to reduce any losses from those hazards, and establish a coordinated approach to implementing the plan. These plans are the basis for STTL grant requests. Once grants are provided, program staff evaluate the benefit to cost ratio of the implementation of the plan to ensure that taxpayer dollars are spent effectively.
Scope of Data	The scope of this measure includes all grants on an annual basis provided by the FEMA Hazard Mitigation Assistance program.
Data Source	The systems primarily used for the data collection includes FEMA's Enterprise Data Warehouse (EDW) which consolidates data from Hazard Mitigation Grant Program - National Emergency Management Information System (HMGP-NEMIS) and Mitigation Electronic Grants Management System (MT- eGrants) systems. Data is collected and consolidated into an Excel spreadsheet where the calculations for aggregate Benefit to cost ratio will be performed.
Data Collection Methodology	The total project cost and the benefits are calculated by the applicant for each of the projects. The estimated benefits are derived based on benefit-cost analysis methodologies developed by FEMA. These are proven methodologies and have been in use for the past 10 years. To determine the cost effectiveness of a Hazard Mitigation Assistance

	(HMA) project, FEMA utilizes a benefit-cost ratio, which is derived from the project's total net benefits divided by its total project cost. Each sub-grant obligation and total project cost is captured in the HMGP-NEMIS or MT-eGrants system by FEMA HMA staff. Quarterly reports will be generated utilizing FEMA's EDW which will be utilized for the data reporting.
Reliability Index	Reliable
Explanation of Data Reliability Check	Each sub-grant obligation and total project cost is captured in the HMGP-NEMIS or MT-eGrants system. This information is electronically consolidated in FEMA's EDW. FEMA HMA staff download relevant data from the EDW, and after making the calculations for an aggregate Benefit to cost ratio generate Quarterly excel based reports. These calculations go through a series of staff reviews before being reported on FEMA's performance system of record – the Performance Hub.

Performance Measure	Number of properties covered with flood insurance (in millions)
Program	National Flood Insurance Fund
Description	This measure reports the number of flood insurance contracts in force for properties in the United States, using systems that capture information about policies issued by private insurance carriers who participate in the "Write Your Own" segment of FEMA's National Flood Insurance Program (NFIP). Insured survivors recover faster and more fully from a flood than uninsured survivors. With this in mind, NFIP has committed resources to increase public understanding of flood risks, while proactively encouraging insurance purchases to reduce losses from all hazards. FEMA will use results from this measure to assess the agency's effectiveness in these regards.
Scope of Data	The scope of this measure includes the total number of flood-insurance contracts in force, starting with those issued by private insurance carriers and insurance partners who participate in NFIP's "Write Your Own" (WYO) segment. Since 1983, WYO has allowed FEMA and participating property- and casualty-insurance companies to write and service FEMA's Standard Flood Insurance Policy in the companies' own names. The companies receive an expense allowance for policies written and claims processed while the federal government retains responsibility for underwriting losses. The WYO Program operates as part of the NFIP, subject to the Program's rules and regulations.
Data Source	Analysts produce this measure from data available from the Transaction Record Reporting and Processing (TRRP) system operated by NFIP for "Write Your Own" policies and participants.
Data Collection	To produce results for this measure, analysts will count the number of
Methodology	flood-insurance contracts in force, as reported by the TRRP or Pivot

	systems, which store and report contract data from private insurance carriers participating in WYO. Approximately ten days after the end of each month, FEMA checks data in the TRRP system for data anomalies, to ensure accuracy of reporting.
Reliability Index	Reliable
Explanation of Data Reliability Check	WYO's Financial Control Plan Requirements and Procedures provides data concerning reconciliation of policy and claim data submitted to TRRP with monthly financial reports and instructions for editing data. Because of the need for timely financial reconciliation, TRRP only rejects transactions with unreadable money fields or in case of any lack of clarity about how the system can process a transaction. Otherwise, information posts to the database, with potential errors flagged for correction at a later date. NAIS assures the reliability of data stored and reported through the Pivot system.

perational readiness rating of FEMA's specialized incident workforce
adres (this is a retired measure)
esponse and Recovery
his measure gauges the overall readiness of 23 cadres in the Incident
lanagement Workforce (IMW) by examining staffing, training, and
quipping variables of qualified personnel. The IMW are the primary
rst responders that provide services to disaster survivors
nmediately after an event and support Response and Recovery
perations. The ability to gauge readiness provides key information
or ensuring that qualified and equipped personnel are available to
espond to a disaster examining the below variables: 1. Staffing
ategory Variable: % of Force Structure currently on board; % of force
trength available; % of force structure currently on board, % of force strength deployed; 2. Training Category
ariable: % of force strength qualified; % of qualified personnel
urrently available; % of all trainees who have completed their
ualification sheets but still need to demonstrate performance; and 3.
quipping Category Variable: Percent of Reservists 1-1-1 ready
Reservist has a laptop, RSA token, and a phone).
he scope of this measure includes all of FEMA's specialized incident
rorkforce cadres. The results are based on all available data and not a
ample of data. The data included in this performance measure are
n aggregate of measures of staffing, training, and equipping
eadiness categories.
he data source is the Cadre Operational Readiness and Deployability
tatus (CORDS) Report that measures the overall readiness of the
ncident management workforce for all 23 cadres. The Response
irectorate's Incident Management Workforce Division (IWMD) pulls
nis data bi-weekly from the Deployment Tracking System.
SEK 1 C Y K O S

Data Collection Methodology	IWMD pulls data from the Deployment Tracking System. The CORDS report algorithm measures 3 readiness categories and assigns an overall Cadre Readiness metric called its Deployability Rating (D-Rating of 1-5) to each cadre and the organization as a whole. The D-Rating applies a weight to each individual factor used to determine the final score: 50%-Staffing, 35%-Training, 15%-Equipping. This weighting recognizes staffing as the critical element of an expeditionary workforce. Training and Equipping are instrumental to success and efficiency, but in an emergency, having people on-hand and available is most important. The formula for measuring the D-Rating is: [(Force Strength * .5) + (Availability of Force Strength * .15) + (Inverse of Deployed * .35)] *.5 = Staffing [(Qualified &Available * .35) + (Trainees with Academics Complete * .15) + (Qualified Force Strength * .5)] * .35 = Training (Equipment Ready * .15) = Equipping Staffing + Training + Equipping = Weighted Average
Reliability Index	Reliable
Explanation of Data Reliability Check	IWMD conducts quality assurance/quality management reviews of DTS data to ensure the system accurately reflects deployment and qualifications related data reflected in the system is accurate. If deployment or qualifications data is incorrect, IWMD works with the Cadre or Program Office to change the data based upon internal data management processes. Once verified, reliable data will be made in the system immediately.

Performance Measure	Percent achieved of Incident Management Workforce readiness
	targets (this is a new measure)
Program	Response and Recovery
Description	This measure captures FEMA's Incident Management (IM) workforce readiness toward established workforce planning factors required to manage the expected disaster activity across the nation. These models were developed by historical data and subject matter expert inputs. The agency established a planning factor for the number of IM staff in each position and level of qualification necessary to sufficiently manage expected disaster workloads. The workforce planning factors of staffing and qualification, if achieved, will allow FEMA to cover 89% of the nation's typical routine disaster risk workload requirements. The IM workforce is critical in providing direct survivor assistance.
Scope of Data	The scope of the data includes statistics of all incident management employees during the year of reporting. The performance measure is a composite measure made up of two components: force strength and force qualification. The scope of data for force strength is the number of IM workforce on board, or hired, at FEMA. The scope of data for force qualification is based on statistics collected for each

	member of the IM workforce. These statistics include the associated
	percentages of required trainings and tasks completed by position.
Data Source	The foundational inputs for the measure are recorded, reported, and
	stored in FEMA's Deployment Tracking System (DTS). DTS is an SQL
	database which is accessed and managed by FEMA's Field Operations
	Directorate (FOD) staff. Planning factors are informed by the
	Cumulative Distribution Function (CDF) outputs of Event Staffing
	Models, which relate workloads from expected disaster scenarios to
	the number of personnel required to manage the workload.
Data Collection	Data computed for force qualification level begins with taking an
Methodology	individual's overall qualification level based on training and
	completion percentage. Task completion weighs 75% while training
	completion weighs 25%. To determine the qualification level of the
	entire IM workforce, sum all qualification values together then divide
	the total staff qualification level by the qualification planning factor of
	13,605. To calculate force strength, take the total number of IM
	workforce and divide by the force strength planning factor of 17,670.
	Lastly, to obtain the composite number, multiple both force strength
	and qualification results by 0.5 and sum the numbers together.
Reliability Index	Reliable
Explanation of Data	Data used to compile this measure resides on information systems
Reliability Check	subject to control and maintenance by the programs' subject-matter
	experts, who use this same data to inform and manage program
	operations. The measure will be tracked and checked for accuracy by
	analysts and mangers within the FOD. If deployment or qualifications
	data is incorrect, FOD will work with the Cadre or Program Office to
	change the data based upon internal data management processes.
	Once verified, reliable data will be updated in the system immediately.

Performance Measure	Percent of adults that have set aside money for emergencies
Program	Preparedness and Protection
Description	This measure reports the share of all respondents to FEMA's annual National Household Survey who answered affirmatively to questions assessing whether they have set aside money for use in case of emergencies. FEMA has noted that access to financial resources has proven a strong predictor of how well someone can cope in the aftermath of a disaster.
Scope of Data	Annually, FEMA conducts a National Household Survey to understand and assess Americans' attitudes and behaviors regarding emergency preparedness. The scope of this measure includes all responses to questions in the survey which ask whether or not the respondent has set aside money for use in case of emergencies. Through a contractor, FEMA conducts the National Household Survey through telephone interviews.

Data Source	Interviewers capture responses and enter them into a Computer Assisted Telephone Interviewing (CATI) system, owned by the
	contractor and maintained at the contractor's facilities. The
	contractor conducting the survey establishes appropriate quality-
	control measures to ensure that data collection adheres to the
	outlined standards of the contract.
Data Collection	FEMA's survey contractor collects data using the CATI system, and
Methodology	completes analysis of responses using two statistical software
Methodology	packages: 1) the Statistical Package for the Social Sciences, and 2) the
	1. 3 .
	Statistical Analysis System. When processing the data from the
	surveys, analysts correct for respondents' unequal probabilities of
	selection. Analysts also post-stratify sample data according to
	respondents' geography, age, gender, and race, to account for
	potential biases such as over- and under-representation of certain
	population segments to match the distribution derived from the
	latest-available Current Population Survey estimates. To produce this
	measure, analysts divide the count of affirmative responses to the
	questions asking whether or not the respondent has set aside money
	for use in case of emergencies into the total number of responses.
Reliability Index	Reliable
Explanation of Data	The survey contractor certifies that each programmed survey
Reliability Check	instrument goes through a rigorous quality control process. Rigorous
	quality assurance extends from the design phase through data
	collection in the field. The overall process includes, but is not limited
	to, program testing, a pre-test and cognitive testing to determine the
	effectiveness of the survey and questions, monitoring of in-progress
	calls, recording of all interviews, and the production of tabulations of
	every question and variables to detect any missing data or errors.
	Additional quality measures include the checking of survey skip
	patterns and data accuracy and consistency checks. FEMA relies on
	the contractor's processes to ensure data reliability.
	the contractor's processes to ensure duta reliability.

Performance Measure	Percent of adults that took multiple preparedness actions at their workplace, school, home, or other community location in the past year
Program	Preparedness and Protection
Description	This measure reports the share of all respondents to FEMA's annual National Household Survey who answered affirmatively to questions assessing whether they had taken more than one preparedness action in the past year, whether taking these actions at their workplace, school, home, or other community location. FEMA has noted that many Americans will experience a disaster or emergency at some point. FEMA emphasizes the importance of a national approach to

	preparedness, and will use results from this measure to assess the
	agency's effectiveness in this regard.
Scope of Data	Annually, FEMA conducts a National Household Survey to understand and assess Americans' attitudes and behaviors regarding emergency preparedness. The scope of this measure includes all responses to the questions on the survey which ask whether over the past year the respondent took multiple preparedness actions at their workplace, school, home, or other community location in the past year. Through a contractor, FEMA conducts the National Household Survey through telephone interviews.
Data Source	Interviewers capture responses and enter them into a Computer Assisted Telephone Interviewing (CATI) system, owned by the contractor and maintained at the contractor's facilities. The contractor conducting the survey establishes appropriate quality-control measures to ensure that data collection adheres to the outlined standards of the contract.
Data Collection Methodology	FEMA's survey contractor collects data using the CATI system, and completes analysis of responses using two statistical software packages: 1) the Statistical Package for the Social Sciences, and 2) the Statistical Analysis System. When processing the data from the surveys, analysts correct for respondents' unequal probabilities of selection. Analysts also post-stratify sample data according to respondents' geography, age, gender, and race, to account for potential biases such as over- and under-representation of certain population segments to match the distribution derived from the latest-available Current Population Survey estimates. To produce this measure, analysts divide the count of affirmative responses to the questions asking whether or not the respondent took multiple preparedness actions at their workplace, school, home, or other community location in the past year into the total number of responses.
Reliability Index	Reliable
Explanation of Data Reliability Check	The survey contractor certifies that each programmed survey instrument goes through a rigorous quality control process. Rigorous quality assurance extends from the design phase through data collection in the field. The overall process includes, but is not limited to, program testing, a pre-test and cognitive testing to determine the effectiveness of the survey and questions, monitoring of in-progress calls, recording of all interviews, and the production of tabulations of every question and variables to detect any missing data or errors. Additional quality measures include the checking of survey skip patterns and data accuracy and consistency checks. FEMA relies on the contractor's processes to ensure data reliability.

Performance Measure	Percent of applicants satisfied with simplicity of the Individuals and
	Households Program
Program	Response and Recovery
Description	This measure provides program managers with disaster survivors' impressions about the simplicity of the procedures required to receive disaster relief from the Individuals and Households Program (IHP). The program collects survivors' impressions of their interactions with IHP using standard surveys, administered by telephone, at three touchpoints of their experience with FEMA. The program sets a threshold for survivors' responses to survey questions to qualify for an overall rating of "satisfied," and the measure indicates the share of all questions answered and scored in the reporting period that meet the threshold, i.e. scores of four or five points on the five-point Likert-type scale. Managers will use insights derived from survey results to help drive improvements to IHP. Feedback from disaster survivors will ensure that the program provides clear information and high-quality service in critical, public-facing agency activities.
Scope of Data	This measure's scope includes valid responses to telephone surveys of disaster survivors in jurisdictions qualifying for the Individuals and Households Program (IHP). The Customer Survey and Analysis Section in the Recovery Reporting and Analytics Division conducts three surveys. The Office of Management and Budget (OMB) approved all of the surveys for dissemination. The surveys include a significant share of the registration population, enhancing results' validity. Analysts produce results using five (5) Likert-type-scale questions, each with a five (5)-point scale. Sampling includes all eligible applicants who contacted FEMA. The Initial survey begins about two weeks after registration, with a goal of 1,200 survivors per quarter. The Contact survey begins two weeks after a survivor's call or Internet contact, with a goal of 1,800 survivors per quarter. The Assessment survey begins 30 days after an IHP decision, with a goal of 400 survivors for each disaster declaration.
Data Source	The Customer Survey and Analysis Section (CSAS) in the Recovery Reporting and Analytics Division (RRAD) stores all survey responses in WinCATI (a Computer Assisted Telephone Interviewing system) for easy retrieval, statistical analyses, and reporting. CSAS staff export data from the survey system into a Microsoft Access database, where all survey data resides. RRAD operates and maintains systems used to store customer-survey data.
Data Collection Methodology	Using data stored in Microsoft Access, CSAS staff generate quarterly reports to the RRAD Performance Measurement and Analysis Team (PMAT) to calculate each question's comprehensive result. PMAT loads the results into PowerPivot for automatic calculation. For all surveys completed, PMAT analysts review respondents' answers to each of the five questions. RRAD has determined that answers to any

	question of 4 or 5 points on the five-point Likert-type scale satisfy the threshold for "satisfaction with the simplicity of IHP." Analysts then calculate the share of threshold-clearing answers for each question, and then calculate the average share of threshold-clearing responses across all five questions in the surveys submitted during a given reporting period, which yields the results for the performance measure.
Reliability Index	Reliable
Explanation of Data Reliability Check	A quality-control section monitors CSAS surveyors to ensure correct recording of data provided by applicants. The program engages in training, updating scripts, and coaching to mitigate reliability issues when recording applicant answers. CSAS program analysts and statisticians also review data after completion of surveys to ensure that recorded data accurately reflect what the surveys captured. After these accuracy checks, staff provide analysts with data in Excel format for performance measurement calculations. RRAD compares the raw data to the CSAS results summary. A peer review follows, followed by a supervisory review of the calculations. These multiple steps reinforce program confidence in the data's completeness, accuracy, and validity.

Performance Measure	Percent of applicants satisfied with simplicity of the Public Assistance
	process
Program	Response and Recovery
Description	This measure provides program managers with the impressions of
	individuals who have applied for FEMA assistance and services
	because they live in jurisdictions which have qualified for the Public
	Assistance (PA) program. The program collects applicants'
	impressions of their interactions with PA using standard surveys,
	administered by telephone, following applicants' initial contact with
	the program. The program sets a threshold for applicants' responses
	to survey questions to qualify for an overall rating of "satisfied," and
	the measure indicates the share of all questions answered and scored
	in the reporting period that meet the threshold, i.e. scores of four or
	five points on the five-point Likert-type scale. Managers will use
	insights derived from survey results to help drive improvements to
	PA. Feedback from disaster survivors will ensure that the program
	provides clear information and high-quality service in critical, public-
	facing agency activities.
Scope of Data	This measure's scope includes valid participant responses to
	telephonic surveys of disaster survivors in jurisdictions that have
	qualified for Public Assistance (PA). The Customer Survey and Analysis
	Section (CSAS) in the Recovery Reporting and Analytics Division
	(RRAD) conducts two surveys of applicants—Initial and Assessment.

	The Office of Management and Budget (OMB) has approved both surveys for dissemination, see Control Number 1660-0107. CSAS surveys include a significant share of the registration population, enhancing the statistical validity of results. Program analysts produce the measure using the results of four (4) Likert-type-scale survey questions with a five (5)-point rating scale. Survey sampling includes all eligible applicants who have had contact with FEMARecovery Scoping Meeting, e-mails, or phone calls. The Initial survey begins about 60 days after a disaster declaration, and the Assessment survey begins roughly 210 days after initial disaster declaration.
Data Source	CSAS stores all survey responses in WinCATI for easy retrieval, statistical analyses, and reporting. CSAS staff export data from the survey system into a Microsoft Access database, where all survey data resides. RRAD operates and maintains systems used to store customer-survey data.
Data Collection Methodology	Using data stored in Microsoft Access, CSAS staff generate quarterly reports to the RRAD Performance Measurement and Analysis Team (PMAT) to calculate measure results. PMAT loads the results into PowerPivot for automatic calculation. For all surveys completed, PMAT analysts review respondents' answers to each of the four questions. RRAD has determined that answers to any question of 4 or 5 points on the five-point Likert-type scale satisfy the threshold for "satisfaction with the simplicity of PA." Analysts then calculate the share of threshold-clearing answers for each question, and then calculate the average share of threshold-clearing responses across all four questions in the surveys submitted during a given reporting period, which yields the performance measure's results.
Reliability Index	Reliable
Explanation of Data Reliability Check	A quality-control section monitors CSAS surveyors to ensure correct recording of data provided by applicants. The program engages in training, updating scripts, and coaching to mitigate reliability issues when recording applicant answers. CSAS program analysts and statisticians also review data after completion of surveys to ensure that recorded data accurately reflect what the surveys captured. After these accuracy checks, staff provide analysts with data in Excel format for performance measurement. RRAD compares the raw data to the CSAS results summary. A peer review follows, followed-up by a supervisory review of the calculations. These multiple steps reinforce program confidence in the data's completeness, accuracy, and inspection.

Performance Measure	Percent of communities in high earthquake, flood, and wind-prone areas adopting disaster-resistant building codes
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Program	Mitigation

Description	This measure reports the percentage of high-risk communities in 50 states, the District of Columbia, and 5 territories (USVI, PR, Guam, American Samoa, CNMI) adopting building codes containing provisions that adequately address earthquake, flood, and wind hazards. FEMA tracks the number of high-risk communities that have adopted disaster resistant building codes by working with the Insurance Services Office (ISO) Building Code Effectiveness Grading Schedule (BCEGS). ISO collects data from the BCEGS survey daily and evaluates and assigns a grade of 1 (exemplary commitment to building code enforcement) to 10 to gauge adoption of building codes. Adopting disaster-resistant building codes helps strengthen mitigation nationwide to reduce the Nation's vulnerability to disasters.
Scope of Data	The population of this measure includes communities in 50 states, the District of Columbia, and 5 territories (USVI, PR, Guam, American Samoa, CNMI) in high earthquake, flood, and wind-prone areas as determined by the Insurance Services Office, Inc. (ISO) through their Building Code Effectiveness Grading Schedule (BCEGS) database and research. The two most recent building code editions, covering a time frame of six years of code development, are used to determine if a community has adopted disaster-resistant codes.
Data Source	The source of data for this measure is ISO's BCEGS database which tracks data on building codes adopted by participating jurisdictions from the BCEGS questionnaire. The BCEGS survey data is completed by communities electronically in the BCEGS database. BCEGS database is updated daily to include the latest surveys taken.
Data Collection Methodology	ISO collects data from the BCEGS survey daily and tracks building code adoption. ISO populates the BCEGS database with the survey results. The Mitigation program receives raw data from ISO through their BCEGS database.
Reliability Index	Reliable
Explanation of Data Reliability Check	FEMA relies on ISO to manage the completeness and reliability of the data provided thought their BCEGS database to the program; however, the data are reviewed by FEMA's Mitigation program to ensure results are consistent over time. If significant fluctuations in quarterly and annual results occur, the program will work with ISO to address issues with data reliability.

Performance Measure	Percent of critical federal response teams supported by voice, video, and data connectivity using a fully-capable mobile emergency office vehicle
Program	Response and Recovery
Description	The program has identified on-scene availability of a mobile platform for voice, video, and data connectivity as a critical capability for

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	Federal teams managing response and recovery operations. The program has procured Mobile Emergency Office Vehicles (MEOVs) to provide these capabilities for these teams. Using data from systems employed to track and manage the agency's physical assets, this measure indicates the share of all teams managing response and recovery operations with access to an MEOV during a given fiscal year.
Scope of Data	This measure's scope includes the share of all recovery teams with immediate access to one of the agency's MEOVs. Over the course of a given fiscal year, the program procures MEOVs, which provide response and recovery teams with on-scene availability of a mobile platform for voice, video, and data connectivity as a critical capability. MEOVs support relevant response activities conducted by Incident Management Assistance Teams, Incident Support Bases, Urban Search and Rescue Incident Support Teams, and National Disaster Medical System Incident Response Coordination Teams. To track and manage the program's inventory of MEOVs, program staff use an agency-wide property-management database. The agency's Office of Response and Recovery maintains a tally of the types and numbers of Federal teams that have validated requirements for support by the program's Mobile Emergency Response Support Detachments, which include MEOVs.
Data Source	The agency's Mission Support Bureau maintains and operates the Sunflower Asset Management System (SAMS), an online database which serves as the agency's official property-management system. The Disaster Emergency Communications Division serves as the program of record for MEOV data stored in SAMS.
Data Collection Methodology	SAMS produces reports detailing the agency-wide inventory of MEOVs. The agency's Office of Response and Recovery maintains a tally of the types and numbers of Federal teams which have validated requirements for support by the program's Mobile Emergency Response Support Detachments, which include MEOVs. For any given fiscal year, dividing the total size of the MEOV inventory into the total number of federal response teams yields this performance measure.
Reliability Index	Reliable
Explanation of Data Reliability Check	Both the logistics section of the Disaster Emergency Communications Division and the agency's fleet-management staff in the agency's Office of the Chief Administrative Officer review reports of MEOV inventory produced by SAMS. These reviews ensure accurate counts of MEOV inventory. The agency's Office of Response and Recovery has responsibility for the types and numbers of Federal response teams which have validated requirements for support by the program's Mobile Emergency Response Support Detachments, which include MEOVs.

Performance Measure	Percent of funds provided to state, local, tribal, territorial, and other federal agencies for which data sets have been made publicly
	available and machine readable (this is a new measure)
Program	Grants
Description	This measure reports the fraction of the total amount of recorded agency spending in a given reporting period represented by the total funding of obligations with machine-readable amount and purpose data posted to a public-facing FEMA database during the same period.
Scope of Data	The scope of this measure includes all FEMA expenditures in the fiscal year-to-date assessed during a particular reporting period. For a subset of these expenditures, the program will have posted machine-readable amount and purpose data to a public-facing database.
Data Source	The Web Integrated Financial Management Integration System (WebIFMIS) serves as FEMA's financial system of record, with the exception of the National Flood Insurance Program (NFIP). Analysts supplement WebIFMIS data with reports on NFIP claim paymentsprovided by NFIP's Service Center and the Federal Insurance and Mitigation Administration's Management Directorateto compile total expenditures. Program staff also group expenditures into several categories and sub-categories of machine readable data on the amount and purpose of expenditures, and post each of these data packages to the public-facing OpenFEMA website http://www.fema.gov/openfema . Package categories and sub-categories include Disaster Relief Fund (Individual Assistance & Public Assistance; Mission Assignments; Administrative Costs; and Mitigation); NFIP Claims; and Non-Disaster expenditures (Non-Disaster Grants; Administrative Costs; and Operations, Support, Procurement, Construction, and Improvements), respectively.
Data Collection Methodology	For each reporting period, using WebIFMIS and NHIP/FIMA data, analysts compile both total FEMA expenditures, and total expenditures contained in data packages posted to OpenFEMA. Dividing the latter amount into the former produces a percentage, which comprises the performance result for the reporting period in question.
Reliability Index	Reliable
Explanation of Data Reliability Check	Analysts will check data supporting this performance measure against data from other sources including WebIFMIS, FEMA's Enterprise Data Warehouse, and responses to previous data calls to agency program offices. In cases when data in these systems do not agree, analysts will consult relevant program, financial, and other analytic stakeholders to identify the causes of discrepancies and identify correct data for reporting purposes. In addition, the team supporting this performance measure plans to develop a dashboard incorporating

inclusion and exclusion criteria for performance-measure reporting,
with independent review from outside the program. This dashboard
will include a consistent and reliable process for analyzing relevant
data, with the aim of mitigating the risk of human error. Once the
program begins to report on this measure, routine comparison to
other systems will serve as a regular reliability check for the measure's
underlying data.

Performance Measure	Percent of incident management and support actions taken that are necessary to stabilize an incident that are performed within 72 hours or by the agreed upon time
Program	Response and Recovery
Description	This measure reflects FEMA's role in effectively responding to any threat or hazard, with an emphasis on saving and sustaining lives within 72 hours, in support of state, local, tribal and territorial governments. "Actions necessary to stabilize an incident" are defined as those functions that must be initiated immediately following an incident in order to ensure the best outcomes for survivors. These actions include establishing joint federal/state incident objectives and interoperable communications between FEMA-supported incident sites, deploying urban search and rescue resources, rapidly activating response coordination centers, and issuing timely alerts, warnings, operations orders, and situation reports.
Scope of Data	The scope of this measure includes all incidents—defined as all significant events, exercises, or activities—that require execution of the critical response functions. These functions must be performed within established timeframes and include: (1) Incident Management Assistance Teams (IMATs) establishing joint federal/state incident objectives; (2) disaster communication capabilities linking FEMA-supported incident sites; (3) national Urban Search and Rescue (US&R) resources arriving on-scene; (4) response coordination centers activating to directed levels; (5) watch centers transmitting operations orders and situation reports; and (6) the FEMA Operations Center issuing alerts, warnings, and notifications.
Data Source	National and Regional IMAT deployment data are submitted to the National Watch Center (NWC), which provides it to the Field Operations Support Branch for management and tracking. The Disaster Emergency Communications Division manages a database of Mobile Emergency Response Support-related deployment and response data. FEMA's US&R Branch manages deployment and response data associated with the National US&R Response System. National US&R statuses are updated every two hours during deployment, which is captured through National Response Coordination Center (NRCC) and NWC reporting and is tracked by the US&R Branch. Situation reports and operations orders are tracked by

	both the National and Regionals watch centers, electronically and on
	paper. NRCC and Regional Response Coordination Centers (RRCC)
	data are tracked through the manual comparison of operations orders
	and NRCC/RRCC activation logs. FEMA Operations Center data are
	managed and tracked through the Emergency Notification System.
Data Collection	For each quarter, FEMA tracks when an incident requires one or more
Methodology	of the six activities described above and whether or not the activity is
	accomplished in the time required. Each activity is scored quarterly
	based on percent of times completed within required timeframe (i.e. if
	the NRCC is activated 5 times in one quarter and activates to the
	directed level 4 of those times, the activity is scored as 80%). These six
	activity-level scores are then equally averaged for a total composite
	score each quarter.
Reliability Index	Reliable
Explanation of Data	The Field Operations Support Branch conducts an additional level of
Reliability Check	validation to ensure the reliability of the data and it has an
	established quality assurance process that is reviewed annually for
	relevance and accuracy. Each supporting activity mentioned above is
	responsible for reporting on the timeliness of the response for each
	incident requiring FEMA assistance.

Performance Measure	Percent of Public Assistance project obligations completed within targeted timeframes
Program	Response and Recovery
Description	This measure will indicate the timeliness of the delivery of initial awards under FEMA's Public Assistance (PA) program, which provides federal disaster relief to government organizations and certain private non-profit organizations following a Presidential disaster declaration. Generally, this measure assesses program performance by measuring time to initial award, counted from the program's approval of the Request for PA (RPA) to the program's initial fund obligation at the project worksheet level. This measure will report the share of all program obligations under PA completed within program-specified timeliness targets for four general categories of projects: emergency-large, permanent-large, emergency-small, and permanent-small. This measure will make clear how quickly the program obligates its PA funds, a priority for advancing the recovery process and delivering results to populations affected by a disaster.
Scope of Data	The scope of this measure includes the share of all program obligations under Public Assistance (PA) completed within program-specified timeliness targets for four general categories of projects: 1) Emergency Work Large Projects; 2) Permanent Work Large Projects; 3) Emergency Work Small Projects; and Permanent Work Small Projects. The scope of this measure is the total number of awards in each of

	the four categories. Current targets for each award category, based on historical data are: Emergency Work Large Projects within 180 days; Permanent Work Large Projects within 365 days; Emergency Work Small Projects within 120 days, and Permanent Work Small Projects (PWSP) within 210 days. "Small"/"Large" refers to a financial threshold, adjusted annually.
Data Source	The data for the Time to Initial Award component for this measure resides in the Emergency Management Mission Integrated Environment (EMMIE) via the agency's Enterprise Data Warehouse (EDW). The Recovery Reporting and Analytics Division (RRAD) pulls the report from the system that generates a spreadsheet. The report for this measure is FIDA_28591_PA_Mod5. The program uses EMMIE as the official system of record for PA financial obligations. EDW, an Oracle database, has its data refreshed nightly between 12:30 AM and 3:30 AM. Analysts extract PA data from the system of record on a quarterly basis throughout the fiscal year. The Public Assistance Division operates and maintains the information systems containing data for all components of this metric.
Data Collection Methodology	RRAD extracts the data from EDW in Microsoft Excel format based on project type and size. Using functions available via Excel, analysts filter data by project type and size, count the total number of awards in each of the four categories, and count the number of timely awards in each of the four categories. Analysts calculate the measure for each quarter by dividing the total number of timely-obligated awards in each quarter by the total number of awards in each quarter for all four categories combined.
Reliability Index	Reliable
Explanation of Data Reliability Check	RRAD staff provide multiple levels of peer review. Analysts eliminate clearly inaccurate data from the calculation. Prior to reporting the data, the RAD Performance Measurement and Analysis Team also reviews the data and produces the results for this performance measure, then shares findings with subject-matter experts, supervisors, and other staff in the PA Division for their review and validation. These reviews identify and resolve any questions or discrepancies that emerge, per the quality control guidelines established by the program.

Performance Measure	Percent of shipments for required life-sustaining commodities (meals,
	water, tarps, plastic sheeting, cots, blankets, and generators) and key
	initial response resources delivered by the agreed upon date
Program	Response and Recovery
Description	This measurement evaluates the percent of shipments from FEMA
	Distribution Centers or logistics partners that arrive at the specified
	location by the validated and agreed upon delivery date.

Scope of Data	The parameters used to define what data is included in this performance measure are comparison of requested materials, date to be delivered, arrival status, and quantity received. All shipments resulting in a valid shipment will be measured. The "agreed upon date" is the established date that both supplier (logistics) and customer (operations) have determined best meets the need of the situation.
Data Source	FEMA is shifting from manual record-keeping systems to an automated Logistics Supply Chain Management System (LSCMS). Both systems are used to report Receipt information from state sites to FEMA. As FEMA strives to integrate the LSCMS Request and Order systems, there may be some errors in recording the Required Delivery Date (RDD) on the Request into the Order system. Data responsibilities are shared by several FEMA and external groups: The NRCC Resource Support Section (RSS) verifies and validates the information and orders the assets. FEMA partners/Distribution Centers/Incident Support Bases (ISBs) fulfill the order and dispatch the shipments; FEMA HQ/field sites/states receive the shipments and verify time received and condition of the shipment. FEMA Logistics Management directorate owns the reporting database through the LSCMS/Total Asset Visibility (TAV) Program.
Data Collection Methodology	Requests for disaster assets are entered into LSCMS by supply chain managers at FEMA HQ or regional staff. When shipments are received at designated locations (either FEMA or state sites), the receipt is recorded in LSCMS by FEMA staff (state representatives report data to FEMA). FEMA analysts extract Tier I (life-saving/life-sustaining resources) and Tier II (key operational resources) data from LSCMS to calculate the number of shipments in an order meeting the RDD. For each tier, FEMA staff tabulates the percent of shipments arriving by the RDD.
Daliability Inday	Reliable
Reliability Index Explanation of Data Reliability Check	Data is first checked for accuracy and completeness by the Logistics Management Center (LMC) within the Logistics Operations Division. The specific role within the LMC is to conduct this comprehensive review and analysis is the LMC Chief. As a double-check, the Transportation Management Branch (TMB) within the Distribution Management Division verifies any shipment where there is a question against the actual Bill of Lading (BOL), which is the contract between FEMA and the Transportation Service Provider, and is signed and dated by the driver and the customer upon delivery. By comparing the date the BOL was signed against the reported receiving date within LSCMS, the TMB provides the double check to ensure data is accurate. The TMB also maintains a daily log of all orders throughout the year which is used to clarify any questions or discrepancies.

Performance Measure	Descent of supervisors of students trained who believe their staff are
Periormance ivieasure	Percent of supervisors of students trained who believe their staff are
	better prepared as a result of National Fire Academy training (this is a
	new measure)
Program	Education, Training, and Exercises
Description	The measure assesses the increase in the level of students trained as
	reported by individual first-line supervisors. These supervisors
	observe and report through an on-line survey how training skills are
	being used on-the-job and whether or not their subordinate is better
	prepared to respond to disasters and emergencies as a result of the
	National Fire Academy training they received.
Scope of Data	Approximately 8,000 individuals attend National Fire Academy
	resident training courses each year. Participants include fire and
	emergency response personnel and allied professionals. Using an
	online web-based format, the target population of the data collection
	includes all supervisors of students trained who have completed an
	NFA-sponsored on-campus training course. As of this time, the
	return rate is still being evaluated.
Data Source	Data are obtained from Level 3 training evaluation questionnaires
	sent to the emergency responder's respective supervisor 4 - 6 months
	after the training course has ended.
Data Collection	The NFA uses an online, web-based format. Supervisors of students
Methodology	trained who have completed NFA training are sent a link which
	enables them to complete the questionnaires online. The data is
	captured and processed through an Oracle database system.
Reliability Index	Reliable
Explanation of Data	Typically, 60% of the Level 3 evaluation questionnaires are completed
Reliability Check	and returned. The data is reliable because it is collected directly from
, , , , , , , , , , , , , , , , , , , ,	the first-line supervisor of the student trained. All data is collected
	and reviewed by the Academy's Training Evaluation Center for
	completeness prior to report compilation and production. Through
	the use of descriptive statistics (e.g., respondent demographics and
	training applications and effectiveness), the homogeneity of the
	target population and interest in the subject ensure satisfactory levels
	of validity and reliability based on respondents' ability to provide
	useful and consistent information.
	assial and consistent information.

Performance Measure	Percent of time the Integrated Public Alert and Warning System (IPAWS) infrastructure is operating and available for use by federal,
	state, and local officials for the dissemination of emergency alerts
Program	Preparedness and Protection
Description	EO 13407 states "It is the policy of the United States to have an
	effective, reliable, integrated, flexible, and comprehensive system to

	alert and warn the American people in situations of war, terrorist attack, natural disaster, or other hazards to public safety and wellbeing (public alert and warning system), taking appropriate account of the functions, capabilities, and needs of the private sector and of all levels of government in our Federal system, and to ensure that under all conditions the President can communicate with the American people." The IPAWS infrastructure provides alert and warning message collection and dissemination so that United States residents will receive authenticated emergency alert messages over as many communications paths as possible.
Scope of Data	The data range covers the Continental United States (CONUS) as well as Alaska, Hawaii, and the 6 U.S. territories (OCONUS) Census population data and available audience reach measures.
Data Source	Data sources include: US Census bureau data for population; FCC radio station location and transmission data; Radio frequency propagation tools; OCIO server up time reports; test and exercise reports.
Data Collection Methodology	This is a composite of three metrics. The percent of time the Emergency Alert System (EAS) server is up and running: National Continuity Programs will receive reports from FEMA Office if the Chief Information Officer on server up time daily. This second metric is a result of a twice-weekly test of the IPAWS OPEN system: twice a week, IPAWS will send out a test message from the primary FEMA Operations Center (FOC) and the Alternate FEMA Operations Center (AFOC) systems to the FEMA Primary Entry Point (PEP) Stations. The final metric will be the results of a survey of PEP Station broadcasters as to whether the television and radio broadcasters received the weekly test and whether their systems operated as required.
Reliability Index	Reliable
Explanation of Data Reliability Check	FEMA can verify the availability and operability of the EAS server and PEP Stations. There are some vulnerabilities, such as the physical equipment at each PEP Station which is susceptible to local events. The remainder of the system is dependent upon numerous large and small national and local private sector partners who rebroadcast the EAS messages to the American people through a variety of communications technologies. NCP verifies the operability of the entire system with occasional tests.

Performance Measure	Percent of U.S. population (excluding territories) covered by planned mitigation strategies
Program	Mitigation
Description	This is a point in time metric that determines the percent of U.S. population (excluding territories) covered by approved or approvable local Hazard Mitigation Plans. The population of each community

	with approved or approvable local Hazard Mitigation Plans is used to calculate the percentage of the national population. The FEMA Mitigation program gathers and analyzes critical data to aid in future mitigation efforts and enable communities to be better informed and protected. FEMA Mitigation helps communities reduce risk through sound land-use planning principles (such as planned mitigation
	strategies), floodplain management practices, and financial assistance.
Scope of Data	The scope of this measure includes all Unites States jurisdictions excluding territories.
Data Source	Data are derived from Regional Reports and are entered into a Microsoft Excel spreadsheet, which is maintained on redundant network drives. A Headquarters master spreadsheet is populated monthly by FEMA Regional Risk Analysis staff that record, report, and store the names and locations of the jurisdictions that have received FEMA approval of mitigation plans.
Data Collection Methodology	FEMA regional staff review each mitigation plan based on the regulations found in 44 CFR Part 201. Plans are not approved until they demonstrate that the affected jurisdiction(s) engaged in a planning process, identified and evaluated their risks from natural hazards, create overarching goals, and evaluate a range of specific actions that would reduce their risk, including a mitigation strategy that describes how the plan will be implemented. Data on the approved plans is stored by FEMA Headquarters (HQ) Risk Analysis Division in a Microsoft Excel spreadsheet. The percent is calculated by dividing the population of jurisdictions with approved, or approvable, plans by the total population in the United States (excluding territories).
Reliability Index	Reliable
Explanation of Data Reliability Check	FEMA utilizes an iterative validation process for its Mitigation Plan approval inventory. The FEMA Regions house the approved plans and approval records, and the master spreadsheet is kept at FEMA HQ. Each Region produces monthly reports on approved plans, which are then sent to FEMA HQ and compiled into a master All Regions Plan Approval Inventory. The Inventory is matched to Federal Information Processing Standard and Community Identification Database codes to jurisdictions and utilizes Census data to match populations for each jurisdiction. The information is sent back to the Regions for validation and updating each month.

Performance Measure	Percent of U.S. population covered by FEMA-connected radio stations
	with electromagnetic-pulse resilience
Program	Preparedness and Protection
Description	This measure reports on the share of U.S. population within range of
	signals from FEMA-connected radio stations using transmitters

	hardened against an electromagnetic-pulse (EMP) event. FEMA-connected, private-sector radio stations comprise the National Public Warning System (NPWS), one element of FEMA's Integrated Public Alert and Warning System (IPAWS). In voluntary partnership with private stations' owners, FEMA maintains supplementary equipment at these stations to ensure that the President and state- and local-level authorities maintain a resilient capability to communicate with the public in all hazard conditions. FEMA will use results from this measure to assess the agency's effectiveness in this regard.
Scope of Data	FEMA builds, sustains, and operates the National Public Warning System (NPWS) under relevant provisions of the Stafford Act, as well as other Federal statutes and regulations, ensuring direct, real-time knowledge of the number of U.S. radio stations with electromagnetic-pulse (EMP)-resilient equipment. The scope for this measure includes FEMA-connected U.S. radio stations with EMP resilient equipment; the audience reach for each of these stations; and the U.S. population.
Data Source	To determine the audience reach of radio stations with EMP-resilient equipment, analysts use: 1) commercially-available data from Nielsen Audio—formerly Arbitron; 2) data on radio stations' location and transmissions available from the Federal Communications Commission (FCC); and 3) radio-frequency wave-propagation and coverage tools available from the U.S. Geological Survey (USGS). Analysts use data on U.S. population from the 2010 Census, conducted by the Commerce Department's Census Bureau.
Data Collection Methodology	Analysts develop an accounting of the U.S. population capable of tuning-into a FEMA-connected radio station with EMP-resilient equipment as follows. Analysts begin by calculating each radio station's transmission area or service contour using standard FCC methodology, employing data on station power and antenna specifications from an online FCC resource. Based on an expected AM signal level of 0.5 mV/m, an expected FM signal level of 50 dBu, M3 ground-connectivity data from FCC, and three-second terrain data from USGS, analysts calculate the area over which a given station can broadcast. Analysts then compare U.S. Census data for one-kilometer geographic tiles to the radio stations' transmission areas, aggregating population inside these broadcast areas and deducting population from overlapping station-coverage areas. Dividing the aggregated population within broadcast areas of stations with EMP-resilient equipment into the total U.S. population yields the performance measure.
Reliability Index	Reliable
Explanation of Data	Data received by FEMA under commercial contract with Arbitron
Reliability Check	implies a warranty of accuracy. The completeness and accuracy of physical data and population data employed to develop this measure

lie within the responsibility of FCC, USGS, and the Census Bureau,
respectively.

Performance Measure	Percent of U.S. population that is covered by a local-level authority authorized and registered to send alerts and warnings to the public using the Integrated Public Alert and Warning System (IPAWS)
Program	Preparedness and Protection
Description	This measure tracks the share of U.S. population under the jurisdiction of local authorities to which state governments have granted authorized access to the Integrated Public Alert & Warning System (IPAWS), to allow these local authorities to send alerts and warnings to the public.
Scope of Data	The scope of this measure includes the U.S. population from each county authorized by state governments to send alerts and warnings to the public using the Integrated Public Alert & Warning System (IPAWS). For each county, the program uses current Census data on the U.S. population and counts of sub-populations by local jurisdiction. In addition, the program uses its own data on local counties authorized by state governments to send alerts and warnings to the public using IPAWS.
Data Source	For population data, the program uses data on total U.S. population and U.S. population by county provided by the Commerce Department's Census Bureau. For data on counties registered to use IPAWS, the National Continuity Programs directorate maintains a list of jurisdictions registered to use IPAWS, updated and validated quarterly.
Data Collection Methodology	For each period of performance, the program will have 1) a list of agencies registered to use IPAWS, last updated no earlier than the preceding fiscal quarter; 2) data on total U.S. population, decomposed by county. The program uses an electronic spreadsheet application to divide the sum of the populations of U.S. counties with at least one public agency authorized to use IPAWS by the total U.S. population.
Reliability Index	Reliable
Explanation of Data Reliability Check	For population data, the program uses Census Bureau data, which the Bureau verifies and validates: See the Census Bureau's data verification and validation process at https://www.census.gov/programs-surveys/popest/technical-documentation/methodology.html. The program itself maintains a list of non-federal public authorities registered to use the Integrated Public Alert & Warning System (IPAWS), updated quarterly. As the sole grantor of IPAWS access to public authorities, National Continuity Programs can validate data for this measure as NCP extends or rescinds IPAWS access to public authorities.

Performance Measure	Total national investment in mitigation (in billions)
Program	Mitigation
Description	The Federal Insurance and Mitigation Administration (FIMA)—an element of FEMA—defines "mitigation investment" as an expenditure of resources intended to avoid property damage, reduce the loss of life, or transfer natural-hazard risks in advance of a disaster. This measure refers to such expenditures as "investments in mitigation." FY19 results for this measure will focus on expenditures for ten FEMA mitigation programs. Over time, FEMA will determine how to incorporate mitigation investments by other federal agencies and investments by non-federal entities. In both of these instances, FEMA will determine how to value time or other non-monetary investments in mitigation. Such non-federal entities include private-sector firms, non-governmental organizations, non-profit organizations, as well as state, local, tribal, and territorial governments.
Scope of Data	This measure includes data from FEMA as well as data provided by non-FEMA entities that invest in mitigation. Such investments encompass risk-management actions including prevention, property protection, public education/awareness, natural-resource protection, and structural projects. This measure includes the direct Grant amounts provided by the Federal Government and the accumulation of labor and other non-monetary investment not funded by grants and its equivalent monetary value. FEMA expects to incorporate data on private-sector investments between FYs 2022 and 2023, explaining the expected year-on-year target increase of 65 percent.
Data Source	Data for this measure will come from MitInvest, an online database within SharePoint which serves as the sole method for FEMA Headquarters and Regional Offices to record information on the status of FEMA's external engagements, partnerships, and investment data related to investments in mitigation.
Data Collection Methodology	For each mitigation investment, FEMA staff complete an internal data-collection instrument (DCI), which provides staff with instructions for documenting how the investment in question supports the recommendations of FEMA's National Mitigation Investment Strategy; the budget obligation of each fiscal year's mitigation investments; and details about how the investment mitigates risk/harm. FEMA transfers this data from DCIs to the MitInvest database. Staff at FEMA headquarters will confirm the investment with submitting Regional or HQ staff, and with any non-FEMA entity involved to validate a connection between the investment and the National Mitigation Investment Strategy. Upon confirmation, staff will add the investment in question to the total monetary amount included in this measure. FIMA will report annually on the status of mitigation investments nation-wide.
Reliability Index	Reliable

Explanation of Data	The MitInvest database is a SharePoint document repository, available
Reliability Check	via controlled access exclusively through FEMA's intranet. MitInvest
	staff use documents separate from DCIs submitted to cross-check
	information about non-FEMA entities and investments. Information
	saved to MitInvest will inform management decisions, which will
	motivate effort to ensure the reliability of MitInvest data in addition
	to requirements to validate this measure's reliability.

Federal Law Enforcement Training Centers

Performance Measure	Percent of Partner Organizations that agree the Federal Law
	Enforcement Training Centers' training programs address the right
	skills (e.g., critical knowledge, key skills and techniques,
	attitudes/behaviors) needed for their officers/agents to perform their
	law enforcement duties
Program	Law Enforcement Training
Description	This performance measure reflects the satisfaction of Partner
	Organizations (POs) that Federal Law Enforcement Training Centers'
	(FLETC) training programs address the right skills needed for their
	officers/agents to perform their law enforcement duties such as the
	prevention of the introduction of high-consequence weapons of mass
	destruction, terrorism and other criminal activity against the U.S. and
	our citizens. The results of the measure provide on-going
	opportunities for improvements that are incorporated into FLETC
	training curricula, processes and procedures.
Scope of Data	This measure includes the results from all PO that respond to the
·	Partner Organization Satisfaction Survey Statements 1 and 2,
	respectively: "The FLETC's basic training programs and courses of
	instruction address the right skills needed for my officers/agents to
	perform their law enforcement duties," and "The FLETC's advanced
	training programs and courses of instruction address the right skills
	needed for my officers/agents to perform their law enforcement
	duties." FLETC collaborates with more than 85 Partner Organizations,
	both internal and external to the Department of Homeland Security.
Data Source	The source of the data is the FLETC Partner Organization Satisfaction
	Survey administered via a web-based survey program (Vovici), which
	tabulates and calculates the survey results. The PO representative
	from each Partner Organization provides responses to the survey
	through Vovici and saves the responses online when the survey is
	completed.
Data Collection	The FLETC POs are surveyed using the PO Satisfaction Survey. Data
Methodology	are collected from mid-May through June. The measure uses an
5 ,	average of survey Statements 1 and 2. Statement 1 begins "The

	FLETC's basic" and Statement 2 begins "FLETC's advanced." Each statement ends with "training programs and courses of instruction address the right skills needed for my officers/agents to perform their law enforcement duties." The survey uses a modified six-point Likert scale. Program personnel import the survey data as saved by survey respondents from Vovici into the Statistical Package for the Social Sciences to generate descriptive statistics and then into Excel to generate data charts and tables. The percent is calculated as the average of the number of POs that responded "Strongly Agree" or "Agree" to Statements 1 and 2 divided by the number of POs that responded to each of the respective statements. POs that responded "Not Applicable" to either Statement were excluded from the
Reliability Index	calculations. Reliable
Explanation of Data Reliability Check	The survey was developed using contemporary survey methods comparable to those used by the military services and other major training organizations. Following release of the survey summary report, FLETC leaders conduct verbal sessions with Partner Organization key representatives to confirm and discuss their responses. Throughout the year other formal and informal inputs are solicited from the Partner Organization representatives by FLETC staff and used to validate the survey results. No known data reliability problems exist.

Immigration and Customs Enforcement

Performance Measure	Average length of stay in detention of all convicted criminal aliens
	prior to removal from the United States (in days)
Program	Enforcement and Removal Operations (ERO)
Description	This measure provides an indicator of efficiencies achieved in working to drive down the average length of stay for convicted criminals in ICE's detention facilities. Decreases in the average length of stay can significantly reduce the overall costs associated with maintaining an alien population prior to removal.
Scope of Data	The scope of this measure includes all criminal aliens who were detained within ICE's detention facilities or while in ICE custody in federal, state, and local jails during the fiscal year awaiting due process. Aliens that are initially booked into the Department of Health and Human Services, Office of Refugee and Resettlement, Mexican Interior Repatriation Program, or transport facilities, and U.S. Marshals Service Prisoners are excluded from ICE's ALOS. All other detention facilities, including hold rooms, are included in the ALOS count.

Data Source	Data is maintained in the Alien Removal Module of the ENFORCE database. This database is maintained at ICE headquarters and the data entry occurs at Enforcement and Removal Operations (ERO) field Offices throughout the country. Tools in the Integrated Decision Support System are used to query the Alien Removal Module and produce reports to calculate the final results for this measure.
Data Collection	Enforcement and Removal Operations field offices are responsible for
Methodology	the entry and maintenance of data regarding the detention of illegal aliens in ICE Custody. The length of stay for an alien's detention stay is calculated by counting the number of days between the alien's initial book-in date into ICE Custody and their final book-out date. If an alien is booked in and out of ICE custody on the same day, the alien's length of stay is 0 days. The Average Length of Stay (ALOS) is the sum of the length of stay for all applicable detention stays divided by the number of detention stays using only detention stays that have concluded within a given fiscal year.
Daliability Inday	Reliable
Reliability Index	
Explanation of Data Reliability Check	Headquarters staff validate the completeness and accuracy of the data entered by field offices into the Alien Removal Module through trend analysis to look for aberrations and unusual patterns. Data is analyzed on a weekly basis and compared to statistics from prior months and the previous year. An additional reliability check occurs when data is cross-referenced between field office detention facility reports of the number of removals, and data entered into the database. The Statistical Tracking unit checks for consistency of the results or measuring instrument through validation, back-end testing or reproducibility of the data through alternative methodology. Depending upon the degree of consistency between two measures of the same measure allows the statistician to determine whether the data is considered reliable and or stable. Any inaccuracies will need to be sent to the Unit Chief, who will make the necessary corrections to the tasking query.

Performance Measure	Number of convicted criminal illegal immigrants who were returned or were removed from the United States
Drogram	
Program	Enforcement and Removal Operations (ERO)
Description	This measure includes both the return and removal of illegal
	immigrants who have a prior criminal conviction from the United
	States by ICE Enforcement and Removal Operations (ERO). Criminal
	convictions can range in seriousness from misdemeanors to felonies.
	This measure reflects the program's efforts to ensure convicted
	criminal illegal immigrants do not remain in the United States and
	thus make the nation safer for legal citizens.

Scope of Data	All returns and removals of illegal immigrants who have had a prior criminal conviction are included in this measure. All non-criminal immigration violators are excluded from the count. An immigration violator is only considered a convicted criminal if he or she has also been convicted of a crime.
Data Source	Data is maintained in the Alien Removal Module of the ENFORCE database. This database is maintained at ICE headquarters and the data entry occurs at Enforcement and Removal Operations (ERO) Field Offices throughout the country. Tools in the Integrated Decision Support System (IIDS) are used to query the Alien Removal Module and produce reports to calculate the final results for this measure. The IIDS data warehouse is maintained by ERO's Statistical Tracking Unit (STU).
Data Collection Methodology	Enforcement and Removals Operations field offices are responsible for the entry and maintenance of data regarding the removal and return of illegal immigrants. When an illegal immigrant is removed and/or returned from the United States, case officers in the field will indicate in the database the case disposition and date the removal/return occurred in the database. Officers track the status of administrative processes and/or court cases and indicate when actual removals occur in the Alien Removal Module of the ENFORCE database. Reports generated from the Alien Removal Module using IIDS determine the number of convicted illegal immigrants returned/removed from the country during the specified time.
Reliability Index	Reliable
Explanation of Data Reliability Check	Headquarters staff validate the completeness and accuracy of the data entered by field offices into the Alien Removal Module through trend analysis to look for aberrations and unusual patterns. Data is analyzed on a weekly basis and compared to statistics from prior months and the previous year. An additional reliability check occurs when data is cross - referenced between field office detention facility reports of the number of removals, and data entered into the database. The Statistical Tracking unit checks for consistency of the results or measuring instrument through validation, back-end testing or reproducibility of the data through alternative methodology. Depending upon the degree of consistency between two measures of the same measure allows the statistician to determine whether the data is considered reliable and or stable. Any inaccuracies will need to be sent to the Unit Chief, who will make the necessary corrections to the tasking query.

Performance Measure	Number of enforcement-related actions against employers that
	violate immigration-related employment laws
Program	Homeland Security Investigations (HSI)

Description	This measure is a cumulative result of enforcement-related actions against employers that hire illegal labor. Enforcement-related actions include criminal arrests, audits, and final orders of fines of employers
	related to worksite enforcement. This measure demonstrates the
	impact of worksite enforcement operations to ensure that employers
	do not violate immigration-related employment laws.
Scope of Data	This measure includes employers that have been audited, sanctioned,
	fined, arrested, or otherwise brought into compliance with the law.
	For the purpose of this measure, "audit" is defined as an
	administrative examination by ICE personnel of employer
	organizations. "Sanction" is defined as a detriment, loss of reward, or
	coercive intervention as a means of enforcing immigration law.
Data Source	Data is retrieved from the investigative case management system,
	TECS. Data query results identify the number of criminal arrests,
	audits, and/or amount of monetary fines levied against companies for
	a specific time period.
Data Collection	Under federal law, employers are obligated to ensure their employees
Methodology	are eligible to work in the United States. When immigration-related
	questions arise regarding the accuracy of I-9 forms or other
	documentation for employer personnel, an audit may be performed
	by ICE to investigate possible violations. Arrests and various forms of
	sanction can occur based upon the outcome of these audits. After an
	employer has been audited, sanctioned, or arrested, the record is
	entered into the TECS system. A data request is sent to the HSI
	Executive Information Unit (EIU) from the Budget Formulation and
	Strategic Planning Unit. EIU returns an excel spreadsheet with the
	number of criminal arrests, audits, and/or amount of monetary fines
	levied against companies for a specific time period.
Reliability Index	Reliable
Explanation of Data	Case information in TECS is verified and audited by the HSI Data
Reliability Check	Quality Unit on a monthly basis.

Performance Measure	Percent of detention facilities found in compliance with the national detention standards by receiving a final acceptable inspection rating
Program	Enforcement and Removal Operations (ERO)
Description	This measure gauges the percent of detention facilities, with an Average Daily Population (ADP) greater than 10, that have received an overall rating of acceptable or above within the Enforcement and Removal Operations (ERO) National Detention Standards Program as measured against the Performance Based National Detention Standards. Through a robust inspections program, the program ensures facilities utilized to detain aliens in immigration proceedings or awaiting removal to their countries do so in accordance with the Performance Based National Detention Standards.

Scope of Data	The scope of this measure includes all adult facilities on the Authorized Facility's List authorized to house ICE detainees through ERO Detention Management Control Program (DMCP). Per the DMCP, facilities that are used regularly by ICE (i.e., an APD greater than 10) to house adult detainees must be inspected. Once a facility has been inspected by ICE and determined to be appropriate to house adult detainees, the facility is scheduled for routine follow-up inspections and tracked on the Authorized Facility List. Authorized facilities include detention centers that have been inspected by ERO/Custody Operations law enforcement personnel, or their Subject Matter Experts (SME), to ensure the facility meets all requirements of the ICE/ERO National Detention Standards provisions. Family residential centers, or ERO juvenile facilities, staging facilities, or holding rooms that may temporarily hold ICE detainees are not included.
Data Source	The annual review rating is contained in formal inspection reports provided by the Detention Standards Compliance Unit (DSCU) contractor and is further reviewed by the DSCU. The information from these reports will be compiled to determine the agency-wide percentage of facilities receiving acceptable or above rating.
Data Collection Methodology	Data for this measure is collected by annual inspections, which are then evaluated by ERO inspectors. These inspections review the current National Detention Standards that apply to all facilities, and rate whether the facility is in compliance with each standard. Based on these ratings, the compliance for each facility is calculated. This information is communicated in formal reports to the program and the ERO Inspections and Audit Unit and the Detention Standards Compliance Unit at ERO Headquarters, which oversees and reviews all reports. The program reports semi-annually on agency-wide adherence with the Detention Standards based on calculating the number of facilities receiving an acceptable or better rating, compared to the total number of facilities inspected.
Reliability Index	Reliable
Explanation of Data Reliability Check	The program reviews all reports of detention facilities inspections. Inspections that receive a final rating of "Acceptable" or above are reviewed by the Detention Standards Compliance Unit (DSCU) and the Inspections and Audit Unit. Inspections that receive deficient or at-risk rating are reviewed by DSCU SMEs.

Performance Measure	Percent of final administrative orders that result in orders of removal
	from the United States
Program	Office of Principal Legal Advisor (OPLA)
Description	This measure indicates the percent of total final administrative orders
	secured by Office of Principal Legal Advisor (OPLA) attorneys that

	result in removal of those found to be in the United States in violation of the Immigration and Nationality Act (INA). OPLA attorneys play an integral role in enforcing the nation's immigration laws by litigating cases in immigration court and securing orders of removal against those found to be in violation of the INA.
Scope of Data	The scope of data will consist of all immigration cases with a final administrative order date (Final Orders are orders where neither party has reserved appeal), including both Immigration Judge and Board of Immigration Appeals (BIA) decisions, occurring during the given reporting period.
Data Source	The data is collected from OPLA attorneys and support personnel and stored in the Principal Legal Advisor's Network (PLAnet) PLAnet is OPLA's case management system that documents and tracks litigation before the Executive Office for Immigration Review (EOIR), advice and guidance provided to ICE's clients, agency taskings, and administrative work performed by ICE's attorney and support personnel. Data stored in PLAnet is input manually and is not verified against the Dept. of Justice EOIR databases. PLAnet is not intended to be a statistical tool. The Office of the Chief Information Officer manages the PLAnet system located at Headquarters. The data retrieved for this measure is only based on what is collected within the PLAnet system, no external system or database are used.
Data Collection Methodology	OPLA Knowledge Management Division analysts export the data directly from PLAnet into Excel to calculate the percent of final administrative orders that result in removal. The following data collection methodology is used for this measure: 1) Obtain all final orders from PLAnet; 2) If the Immigration Judge (IJ) issues an order and there are no subsequent activity, it is included in the final order count; 3) If the IJ issues an order and the case is continuing (meaning that there are hearings, etc. that occur after the date of that order), then we do not count the case as a final order; 4) If the IJ issues an order that is appealed, and the BIA issues a different final order, then we count the BIA's order as final; and 5) If the IJ issues an order, and the BIA upholds the order, then we use the IJ order along with the date it was issued to determine if it should be included in that quarterly report. Based on this information the percent is calculated.
Reliability Index	Reliable
Explanation of Data	OPLA's Knowledge Management Division statisticians review and
Reliability Check	confirm the accuracy of the data presented on a quarterly basis. For quality control purposes, statisticians independently process and analyze the data using the defined criteria of the request. Upon completion, the statisticians compare results to ensure consistency. If the results differ, i.e. an error is found, the statisticians review the criteria used to derive the statistical results to confirm accuracy of the

statisticians individually re-run the analysis to determine whether the
same results are obtained as a method of measuring the validity and
reliability of the data output. If the results differ after re-running the
analysis, the statisticians review the criteria and the data to determine
the reason for the differing results and come to a consensus on the
correct criteria to apply.

Performance Measure	Percent of significant Homeland Security Investigations cases that
	result in a disruption or dismantlement
Program	Homeland Security Investigations (HSI)
Description	This measure reports on the percentage of significant transnational criminal investigations that resulted in a disruption or dismantlement. To be considered significant, the investigation must involve a high-threat transnational criminal organization engaged in criminal activity related to illicit trade, travel, or finance (both drug-related or non-drug-related); counter-terrorism; national security; worksite enforcement; gangs; or child exploitation. "Disruption" is defined as impeding the normal and effective operation of the targeted organization. "Dismantlement" is defined as destroying the organization's leadership, financial base and network to the degree that the organization is incapable of operating and/or reconstituting itself.
Scope of Data	The scope of this measure includes validated records of all transnational criminal investigations related to illicit trade, travel, and finance (both drug-related and non-drug-related); counter-terrorism; national security; worksite enforcement; gangs; and child exploitation that are entered in the Investigative Case Management (ICM) system and have been referred to and approved through HSI's Significant Case Review (SCR) process. HSI utilizes the SCR process to report its impact on the mission. Significant cases are nominated by the Special Agent conducting the investigation, based on predetermined criteria. SCRs consist of three types of submissions: an initial significant investigation, a disruption, and a dismantlement.
Data Source	Data are entered in the SCR module located in HSI's Investigative Case Management (ICM) system. ICM serves as the core law enforcement case management tool primarily used by HSI Special Agents and personnel supporting the HSI mission. ICM enables HSI personnel to create an electronic case file that organizes and links all records and documents associated with an investigation, and to record investigative hours. ICM is HSI's official system of record and is used to initiate cases, identify case categories, and record and report substantive case information during the investigative process, ultimately capturing arrest, indictment, conviction, and case closure. Management of the SCR program resides with the Domestic Operations Division located at ICE/HSI Headquarters (HQ).

Data Collection Methodology	Special Agents submit cases that are significant to the agency. These cases are then confirmed as significant by an HQ Program Manager, the field-based Group Supervisor, and the Special Agent in Charge. Following these confirmations, an independent team at HQ and an SCR panel reviews the case and verifies that it meets the criteria for a "significant," "disruption," or "dismantlement" designation. The process and outcome is recorded in ICM. HSI analysts at HQ extract and aggregate data from ICM. The analysts count the total number of significant cases that are open at the beginning of the reporting period plus cases that are opened and approved, through the SCR process, during the reporting period. The analysts count the number of disruptions or dismantlements that were approved, through the SCR process, during the reporting period. The resulting percent is obtained by dividing the count of significant cases by the count of disruptions or dismantlements.
Reliability Index	Reliable
Explanation of Data Reliability Check	The SCR process begins with an HSI Special Agent (SA) identifying an investigation that meets the criteria to be designated as an initial significant investigation. The SA then completes and submits the Domestic Operations SCR worksheet. Once approved by a Domestic Operations Program Manager, the SA may enter the SCR in ICM. The SCR is reviewed by the SA's Group Supervisor and the Special Agent in Charge (SAC). Once the SAC has approved the submission, an HQ panel meets monthly and reviews the SCR. The HQ panel makes a recommendation to the Assistant Director (AD) for Domestic Operations. The final decision on approval lies with the AD. The same data reliability check is used for disruptions and dismantlements, as SA submit enforcement actions that meet the definition of either a disruption or dismantlement of a significant investigation. ICE also conducts quality control verification on all data received through ICM to ensure performance data are accurate, complete, and unbiased.

Performance Measure	Total number of illegal immigrants who were returned or removed
	from the United States
Program	Enforcement and Removal Operations (ERO)
Description	This measure describes the total number of illegal immigrants
	returned and/or removed from the United States by ICE Enforcement
	and Removal Operations (ERO). The measure includes both
	immigrants who have entered the country illegally, but do not already
	have prior criminal conviction, along with those who have had a prior
	criminal conviction. This measure provides a complete picture of all
	the returns and removals accomplished by the program to ensure
	illegal immigrants do not remain in the United States.

	I
Scope of Data	The measure captures the sum of all illegal immigrants returned and/or removed by ICE ERO. Immigration violators can be classified into two groups: non-criminal and criminal. Non-criminal immigration violators include all those identified as illegally present with no previous criminal convictions. Criminal immigration violators would include all those identified who are illegally present with criminal convictions, such as a misdemeanor or felony.
Data Source	Data is maintained in the Alien Removal Module of the ENFORCE database. This database is maintained at headquarters and the data entry occurs at Enforcement and Removal Operations (ERO) Field Offices throughout the country. Tools in the Integrated Decision Support System (IIDS) are used to query the Alien Removal Module and produce reports to calculate the final results for this measure. The IIDS data warehouse is maintained by ERO's Statistical Tracking Unit (STU).
Data Collection Methodology	Enforcement and Removals Operations field offices are responsible for the entry and maintenance of data regarding the removal and return of illegal immigrants. When an illegal immigrant is removed and/or returned from the United States, case officers in the field will indicate in the database the case disposition and date the removal/return occurred in the database. Officers track the status of administrative processes and/or court cases and indicate when actual removals occur in the Alien Removal Module of the ENFORCE database. Reports generated from the Alien Removal Module using IIDS determine the number of convicted illegal immigrants returned/removed from the country during the specified time.
Reliability Index	Reliable
Explanation of Data Reliability Check	The IIDS, ERO's main data warehouse, is routinely maintained for accuracy. Law Enforcement Systems and Analysis' Statistical Tracking Unit (STU) has internal control measures in place to check data reliability. STU validates queries each week to benchmark against prior weeks' reported figures, which are archived internally. Data abnormalities are examined by the STU analyst to identify any technical issues and adjusted accordingly. The corrected data model is archived and used moving forward. If the data are determined to have potential data quality issues due to Field input, the STU analyst will work in conjunction with the STU officers to perform a case review in addition to a review of the illegal immigrant's criminal history in the front-end applications. Any major data quality issues and anomalies are shared with the Data Quality and Integrity Unit to potentially facilitate the Field fixing or addressing a larger-scale issue with the front-end applications.

Science and Technology Directorate

Performance Measure	Percent of Apex technologies or knowledge products transitioned to
	customers for planned improvements in the Homeland Security
	Enterprise (this is a retired measure)
Program	Research, Development, and Innovation
Description	This measure gauges the transition of high priority, and high value
	research and development projects known as Apex projects. Apex
	technologies and knowledge products are quickly delivered to
	improve homeland security operations. Apex products consist of
	cross-cutting, multi-disciplinary efforts which employ 3 to 5 year
	innovation cycles from project inception through operational testing.
Scope of Data	This measure encompasses the Apex technology or knowledge
	products to be transitioned as determined by the Science and
	Technology Directorate (S&T) leadership prior to the beginning of the
	fiscal year. A successful transition is considered to be the ownership
	and/or operation of a technology or knowledge product by a
	customer within the Homeland Security Enterprise. When applicable,
	this includes transition outcomes specifically from Apex engines,
	which provide a centralized pool of solution development resources
	for Apex projects and the broader S&T organization.
Data Source	The system of record is the quarterly data call spreadsheet submitted
	by program/project managers with the approval of S&T leadership to
	the S&T Performance Team through the S&T ExecSec process.
	Information in the spreadsheet is provided by program/project
	managers, reviewed by S&T leadership, then returned to the S&T
	Performance Team for review and management. Program/project
	managers may provide information via the Science and Technology
	Analytical Tracking System (STATS); information may be exported to a
Data Callastian	spreadsheet.
Data Collection	The status of each transition of Apex technology or knowledge
Methodology	product is gathered from the program/project managers within S&T
	from a variety of sources including final reports, test or pilot results
	collected during trials, and various reviews (technology reviews and portfolio reviews). S&T senior leadership are briefed on end results,
	metrics, current status, go/no go decisions, as well as milestone
	success. For the percent result of this measure, the total number of
	Apex technologies and/or products transitioned (numerator) is
	divided by the total number of planned Apex technologies and/or
	products to be transitioned within the fiscal year (denominator), then
	multiplied by 100.
Reliability Index	Reliable
Explanation of Data	Science and Technology (S&T) leadership supervising
Reliability Check	program/project managers reviews the data submitted by

program/project managers to ensure accuracy and consistency,
approves the status and explanation of milestones, and submits the
data to the S&T Performance Team. The S&T Performance Team
provides a third data reliability review before results are finalized and
submitted to DHS.

Performance Measure	Percent of technology or knowledge products transitioned to
	customers for planned improvements in the Homeland Security
	Enterprise (this is a new measure)
Program	Research, Development, and Innovation
Description	This measure reflects the percent at which the Science and
	Technology Directorate (S&T) meets its planned fiscal year transitions
	of technology or knowledge products for research and development
	funded programs/projects. A successful transition is the ownership
	and/or operation of a technology or knowledge product by a
	customer within the Homeland Security Enterprise. Technology
	product is a piece of equipment, system, or component of a system,
	such as an algorithm to be embedded into a piece of software.
	Knowledge products may be assessments, standards, training, or
	documents for decision support. The transition of technology or
	knowledge products reflects the value that S&T provides in delivering
	solutions to secure key assets, enhance operational efficiencies and
	effectiveness, and enable the Department and first responders to do
	their jobs safer, better, and smarter.
Scope of Data	The scope of this measure includes the successful transition to
	ownership and/or operation of a technology or knowledge product
	by a customer within the Homeland Security Enterprise out of the
	population of planned technology or knowledge products.
	Technology product is a tangible product in the form of a piece of
	equipment, system, or component of a system, such as an algorithm
	to be embedded into a piece of software. Knowledge product is a
	document containing conclusions from a study or assessment
	conducted by a project or service function that is delivered to a
	customer or released to the public. Knowledge products may be
	assessments, standards, training, or documents for decision support.
	Planned program/project milestones that are considered "transitions"
	start with action verbs such as "deliver," "complete," "transfer", or
	"transition." This measure only accounts for planned transitions using
	research, development, and innovation funds which are a subset of
	S&T's R&D milestones.
Data Source	The system of record is the quarterly data call spreadsheet submitted
	by program/project managers with the approval of S&T leadership to
	the S&T Performance Team through the S&T ExecSec process.
	Information in the spreadsheet is provided by program/project
	managers, reviewed by S&T leadership, then returned to the S&T

	Performance Team for review and management. Starting in FY 2020,
	program/project managers may be asked to provide information via
	the Science and Technology Analytical Tracking System (STATS);
	information may be exported to a spreadsheet.
Data Collection	During the fourth quarter of the previous fiscal year, program/project
Methodology	managers submit milestones planned for research and development
	(R&D) funded program/projects in the upcoming fiscal year; planned
	milestones include technology or knowledge products to be
	transitioned. During quarterly performance reporting data calls from
	the S&T Performance Team, program/project managers report the
	status of each milestone planned for the fiscal year of execution. For
	the percent result of this measure, the total number of technology
	products and knowledge products transitioned (numerator) is divided
	by the total number of technology products and knowledge products
	planned to be transitioned within the fiscal year (denominator), then
	'
	multiplied by 100. This information is captured in a quarterly data call
	spreadsheet or within STATS and submitted by program/project
	managers with the approval of S&T leadership to the S&T
	Performance Team.
Reliability Index	Reliable
Explanation of Data	Science and Technology (S&T) supervisory program/project managers
Reliability Check	reviews the data submitted by program/project managers to ensure
	accuracy and consistency, approves the status and explanation of
	milestones (specifically planned transitions), and submits the data to
	the S&T Performance Team. The S&T Performance Team provides a
	third data reliability review before results are finalized and submitted
	to DHS.
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Transportation Security Administration

Performance Measure	Average number of days for DHS Traveler Redress Inquiry Program (TRIP) redress requests to be closed
Program	Aviation Screening Operations
Description	This measure describes the average number of days for the processing of traveler redress requests, excluding the time for the traveler to submit all required documents. DHS TRIP is a single point of contact for individuals who have inquiries or seek resolution regarding difficulties they experienced during their travel screening at transportation hubs or crossing U.S. borders. DHS TRIP is part of an effort by the Departments of State and Homeland Security to welcome legitimate travelers while securing our country from those who want to do us harm. This measure indicates how quickly the program is providing redress to individuals who have inquiries or seek

	resolution regarding difficulties they experienced during their travel screening at transportation hubs or crossing U.S. borders.
Scope of Data	The scope of this measure is all closed cases for each month from the time DHS TRIP receives a complete redress application—one that includes all required documents to the time DHS TRIP closes that application (i.e., all processing/analysis has been completed and the applicant has been provided a final response letter). The amount of time does not include the time requests are pending while the applicant provides required documents. Sampling is not used in this process; the calculation is based on 100% of the cases that meet the criteria.
Data Source	The source of the data is the Redress Management System (RMS), a database which tracks all redress requests received via the DHS internet portal, e-mail, and by regular mail. Civil Rights and Liberties, Ombudsman, and Traveler Engagement division owns the database.
Data Collection Methodology	The process begins when the redress program specialists pull data from the Redress Management System using existing reports of closed cases that show the average amount of time it is taking to close a case. The timestamp applicable to this metric doesn't begin until all required documents are received. The process ends when DHS TRIP closes that application (i.e., all processing/analysis has been completed and the applicant has been provided a final response letter). The amount of time does not include the days an application is in pending status. Pending status is when DHS TRIP is waiting for the customer to provide required documentation. The final number represents the average amount of time it takes DHS TRIP to close a case. The number is reported to TSA and DHS senior leadership on a monthly and quarterly basis.
Reliability Index Explanation of Data Reliability Check	Reliable Data is auto generated from the Redress Management System. For the quarterly submission, Redress program specialists review the data to ensure the report is pulling from the correct fields, that the date range is correct for the reporting quarter, and that the formula is properly formatted to calculate the average. The redress process itself include data quality assurance steps at multiple points to ensure data is input properly, that cases are assigned to components properly, and that cases are closed out properly. The Director and Operations Manager review daily reports to ensure the data is complete and accurate. These reports include the given measure along with other measures/indicators that assist with corroboration.

Performance Measure	Percent of air carriers operating from domestic airports in compliance
	with standard security programs
Program	Other Operations and Enforcement

Description	This performance measure gauges the security posture of air carriers operating at domestic airports through compliance with standard
	security programs issued by the Transportation Security
	Administration (TSA). Standard Security Programs serve as the
	security baseline for an operator. Inspectors conduct inspections on
	an annual basis and can include one or more aspect of operations
	that an air carrier oversees such as catering, cargo acceptance and
	aircraft searches. Air carrier compliance to standard security programs
	enhances the safety of the Nation's transportation systems and
	infrastructure.
Scope of Data	The scope of this measure includes all air carrier operations at
	domestic airports subject to TSA's Standard Security Programs. Air
	carrier operations can include cargo screening, ground security
	coordinator responsibilities and Security Information Display Area
	Badging responsibilities by both domestic and international carriers.
	Any inspections conducted and completed that are outside of the
	work plan will be added in the calculation.
Data Source	Data for this measure comes from the annual work plan developed by
	Compliance. The program uses historical information from the
	Performance and Results Information System (PARIS) to establish the
	work plan. PARIS is a web-based database that serves as the official
	source repository of all information regarding performance and
	compliance activities results. It is maintained and managed by the
	Security Operations-Compliance.
Data Collection	Compliance inspections are performed in accordance with an annual
Methodology	work plan. That plan specifies frequencies and targets for inspection
3)	based on criteria established by the Security Operations-Compliance.
	When inspections are completed, the results are entered into the
	Performance and Results Information System (PARIS). Performance
	Management Branch within Security Operations query inspection data
	from PARIS and conduct an analysis of regulated entities inspected,
	violations, and assessments to codify performance results. The result
	calculated for this measure is total completed inspections without
	standard security program violations divided by the total completed
	inspections for the reporting period conducted at domestic airports.
Reliability Index	Reliable
Explanation of Data	Program audits are conducted to ensure accuracy of information
Reliability Check	absorbed from PARIS. As part of oversight, Regional Security
. Chabiney Check	Inspectors (RSIs) conduct quarterly quality control reviews (QCR) of
	PARIS entries to ensure data reliability. Results also receive another
	layer of validation through the Budget and Performance Division at
	Headquarters.

Performance Measure	Percent of attended interchanges of rail cars containing rail security sensitive materials transiting into or through high-threat urban areas
Program	Other Operations and Enforcement
Description	This measure identifies the level of attended high risk railcars interchanged between freight railroad carriers, freight rail hazardous materials shippers, and freight rail hazardous receivers in highly populated areas. An attended interchange of rail cars is a loading/offloading of hazardous freight between Rail Sensitive Security Material (RSSM) rail carrier to carrier, RSSM rail carrier to receiver, and RSSM shipper to carrier. TSA personnel regularly witness these exchanges as part of their compliance inspections. The secure transfer of custody of these rail cars strengthens transportation security and potentially impacted populations at these critical points in the freight rail supply chain.
Scope of Data	The scope of this measure includes all Rail Sensitive Security Material (RSSM) interchanges inspected by TSA Compliance personnel. These interchanges occur between RSSM rail carrier to carrier, RSSM rail carrier to receiver, and RSSM shipper to carrier. TSA Compliance personnel witness interchanges at established (high risk) freight rail interchange points throughout their area of operations and complete an inspection based on guidelines and frequencies established at the beginning of each fiscal year.
Data Source	Data for this measure is documented and maintained within the Performance and Results Information System (PARIS).
Data Collection Methodology	All Compliance inspections are entered into PARIS; this data is then used to calculate the results of this performance measure. The result of this measure will be calculated by the percentage of inspected security measures relating to the chain of custody and control requirements that were determined to be "In Compliance" with the Code of Federal Regulations out of the total planned operations established at the beginning of each fiscal year.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data reliability is ensured through a series of actions. The process of entering a record into PARIS requires review and approval by a TSA official who has been delegated that authority, generally a first line supervisor, Assistant Federal Security Director – Inspections, or other individual exercising management authority. These inspections are also randomly reviewed as part of additional quality control measures by Surface Regional Security Inspectors.

Performance Measure	Percent of canine teams that pass Operational Training Assessments within 90 days of completing basic course at the Canine Training
	Center (this is a new measure)
Program	Aviation Screening Operations

Description	This measure gauges the percent of canine teams that pass the Operational Training Assessment (OTA) within 90 days of graduating from the Canine Training Center's (CTC) basic course. The CTC trains canine teams for deployment throughout the Nation's transportation system to provide explosive detection capability, visible deterrence, and a timely and mobile response to security threats. The program trains two types of teams: passenger screening canines (PSC) and explosive detection canines (EDC). Basic training for both occurs at the CTC followed by additional transition training at their respective duty locations. An OTA takes place approximately 30 to 40 days after canine teams complete transition training. Once a team passes the OTA, they are allowed to begin working in operational areas. The overall pass rate on OTAs for PSC and EDC teams serves as an indicator of the CTC's training program success.
Scope of Data	The scope of this measure includes both PSC and EDC teams that
Scope of Data	have completed both the basic training at the CTC and the transition training at their duty locations. Completion of the basic training at CTC is a pre-requisite to additional training conducted at duty locations. PSC teams serve as an added layer of security at passenger checkpoints while EDC teams provide explosive detection capabilities at all modes of transportation in partnership with federal, state, and
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	local law enforcement. A canine team is considered operational once
	it passes the OTA. Data used for this measure include all OTA results
	available within the fiscal year. PSC and EDC teams are weighted equally.
Data Source	This measure gathers data from OTAs conducted by Regional Canine
Data Source	Training Instructors (RCTI) and CTC Canine Training Instructors
	approximately 30-40 days after the team returns to their duty
	location. Data is stored in an asset management system and Canine
	Web Site that are owned by Security Operations' (SO) Threat
	Assessment Division (TAD).
Data Collection	RCTIs and CTC Canine Training Instructors conduct OTAs
Methodology	approximately 30-40 days after the canine team completes transition
	training at their duty locations. Once the OTA is complete, instructors
	upload the results (pass/fail) to the Canine Web Site and run a
	national report on canine team performance. The measure result
	calculated is the number of assessed teams that pass OTA divided by
	the total number of assessed canine teams within 90 days of
	graduating the basic course at the CTC.
Reliability Index	Reliable
Explanation of Data	CTC's evaluation supervisor and scheduler will verify the accuracy of
Reliability Check	the report by comparing the results to the number of Operational
	Evaluations scheduled resulting from OTA failures. The CTC and
	Training Center Division leadership team will assess the report and
	performance on semi-annual basis to gage success.

Performance Measure	Percent of daily passengers receiving expedited physical screening
T CHOITIGHTEE WICasure	based on assessed low risk
Program	Aviation Screening Operations
Description	This measure gauges the percent of daily passengers who received expedited physical screening because they meet low risk protocols or have been otherwise assessed at the checkpoint as low-risk. TSA PreCheck incorporates modified screening protocols for eligible participants who have enrolled in the TSA PreCheck program as well as other known populations such as known crew members, active duty service members, members of Congress and other trusted populations. In an effort to strengthen aviation security while enhancing the passenger experience, TSA is focusing on risk-based, intelligence-driven security procedures and enhancing its use of technology in order to focus its resources on the unknown traveler.
Scope of Data	The scope of this measure is the percentage daily of passengers who received expedited screening out of the total nationwide airport throughput based on assessed low risk either through TSA PreCheck, Known crewmember (KCM), Managed Inclusion, or some other form of expedited screening process out of the total number of daily passengers. Known Suspected Terrorists are always ineligible, as well as those listed on the PreCheck Disqualification Protocol.
Data Source	TSA's Performance Management Information System (PMIS) and KCM System.
Data Collection Methodology	Data on individuals who underwent expedited physical screening is collected at each screening lane and entered daily into the PMIS system. Information regarding the number of airline flight and cabin crew personnel is collected automatically within the KCM system and reported by KCM portal location and also entered in PMIS. Daily data runs are completed within the Office of Security Operations and compiled into a daily report. Daily information is also provided for each airport reflecting the number of travelers who received expedited screening based on whether they were designated as lower risk via Secure Flight, or were included via the Managed Inclusion program. Information is generally collected and entered into PMIS for each hour in which the screening lane was in operation, and periodic reports on hourly expedited throughput are generated to gage efficiency of the operation. This information will be is calculated each quarter, with results being reported cumulatively.
Reliability Index	Reliable
Explanation of Data Reliability Check	PMIS data is required to be collected and entered each day for every screening lane in operation. Missing information is immediately flagged for follow-up with the specific airport. Data on individuals eligible for expedited screening from Secure Flight and the number of

individuals who actually received expedited screening at the airport
allows for daily reliability and accuracy checks. Data anomalies are
quickly identified and reported back to the airport for resolution.

Performance Measure	Percent of domestic cargo audits that meet screening standards
Program	Other Operations and Enforcement
Description	This measure gauges the compliance of shippers with cargo screening standards. Enforcing and monitoring cargo screening standards is one of the most direct methods TSA has for overseeing air cargo safety. TSA conducts these audits of shippers based on cargo regulations specified in Title 49 Code of Federal Regulations Part 1540 and these audits include: training, facilities, acceptance of cargo, screening, certifications, identification verification, and procedures. Ensuring successful cargo screening means having a safe, fast flow of air commerce and reduces the risk of criminal and terrorist misuse of the supply chain. The objective is to increase the security posture and compliance rate for each entity conducting domestic cargo screening.
Scope of Data	The scope of this data includes all cargo screening inspections completed by the Transportation Security Inspectors (TSI) at domestic locations.
Data Source	The data to support this measure is contained in the Performance and Results In formation System (PARIS) which serves as the official source of data repository for the Compliance Branch of the Office of Security Operations. Every time an entity is inspected the data is entered into PARIS by the domestic field inspector TSI. All findings are required to be entered into PARIS and tracked.
Data Collection Methodology	TSIs enter the results of every domestic inspection into PARIS. The data for this measure is then calculated based on the reporting form PARIS. The result for this measure is calculated by dividing the total number of successful domestic cargo audits (successful meaning those resulting in no Civil Penalty) divided by the total number of domestic cargo audits.
Reliability Index	Reliable
Explanation of Data Reliability Check	Inspections are completed per the TSI Compliance Work Plan. These inspections are entered into PARIS and are randomly reviewed by the Regional Security Inspectors (RSI) for Cargo for accuracy.

Performance Measure	Percent of foreign last point of departure (LPD) airports that take
	action to address identified vulnerabilities
Program	Other Operations and Enforcement
Description	This measure gauges the percent of foreign airports that are the last point of departure (LPD) to the United States that implemented
	corrective or other mitigation strategies to address vulnerabilities identified during security assessments. The Office of Global Strategies

	(OGS), through coordination and cooperation with international aviation partners, mitigates risk by identifying vulnerabilities at foreign LPD airports, promoting best practices, and developing mitigation strategies to ensure international aviation security. The effectiveness of this program is an acceptable percentage of foreign LPD airports that have taken action to address identified vulnerabilities.
Scope of Data	The scope is all foreign LPD airports visited within the fiscal year that have any identified vulnerabilities. LPD airports that have reported closed identified vulnerabilities or have open vulnerabilities with a corrective action plan or other mitigation strategies within the year are included in the reported data.
Data Source	The data source is the Global Risk Analysis and Decision Support (GRADS) Vulnerability Report to determine all open and reported closed vulnerabilities at foreign LPD airports. OGS maintains this database and ensures its accuracy on a constant basis.
Data Collection Methodology	As required in the established GRADS Business Rules and the Foreign Airport Assessment Program (FAAP) Standard Operating Procedures, OGS personnel are required to enter all vulnerabilities identified into the GRADS system for foreign LPD airports. Once a vulnerability has been identified and added into GRADS, status updates include standard updates (regular updates based on continued visits and observations) as well as mitigation updates (corrective action plans or actions taken by host government/aviation partners) are required to track the lifecycle of the vulnerability until resolved. Global Compliance (GC) will run a semi-annual report and validate that all identified vulnerabilities, both open and reported closed, have a clear description of the specific vulnerability as well as a defined corrective action plan listed in the status update section, to include any dates observed, expected resolution dates, root cause, and description in the comments section that clearly describes.
Reliability Index	Reliable
Explanation of Data Reliability Check	As part of the FAAP process, OGS personnel are required to enter and review every identified vulnerability in the GRADS system. Once the vulnerability has been added into the GRADS system, the Vulnerability Approver in GRADS must approve all vulnerabilities submitted. If the data is incomplete, the Vulnerability Approver must reject the vulnerability and provide comments to justify the rejection in GRADS. In addition, GC Desk Officers and Program Analysts will be responsible to conduct validation reports and quality control reports for OGS senior leadership to track all identified vulnerabilities. Furthermore, GC and Analysis and Risk Mitigation (ARM) conduct weekly quality control and validation activities to ensure the accuracy of the data entered into the GRADS system.

Performance Measure	Percent of identified vulnerabilities at last point departure sime its
Performance Measure	Percent of identified vulnerabilities at last point departure airports
	addressed through stakeholder engagement and partnerships (this is
	a new measure)
Program	Other Operations and Enforcement
Description	This measure gauges the percent of vulnerabilities at last point
	departure airports (LPD) identified and then discussed through
	stakeholder engagements and partnerships so as to encourage
	resolution. An LPD country is a country with at least one port
	providing direct traffic to a specific destination - usually a foreign
	airport with direct passenger and/or cargo flights to a U.S. destination
	airport. Inspectors conduct the security assessments at LPDs based on
	International Civil Aviation Organization (ICAO) standards and identify
	vulnerability gaps. The program also identifies vulnerabilities beyond
	the ICAO requirements through inspections but has limited authority
	to enforce mitigation activities. Through the identification of
	vulnerabilities, the sharing of findings and best practices, the program
	works to mitigate aviation security risks and have them addressed so
	as to reduce vulnerabilities at foreign LPD airports.
Coope of Data	
Scope of Data	The population is any vulnerabilities identified by TSA inspectors
	through assessments and inspections at foreign last point departure
	airports (LPD) within the reporting period. An assessment is an on-
	site review that determines whether aeronautical authorities
	effectively maintain and carry out security measures to support
	International Civil Aviation Organization standards. Inspections
	evaluate compliance of aircraft operators and foreign air carriers with
	TSA regulations beyond the international standards. The value are
	those vulnerabilities discussed through stakeholder engagements and
	partnerships and categorized as either closed or being addressed.
Data Source	The data source is the Global Risk Analysis and Decision Support
	(GRADS) Vulnerability Report. It contains data pertaining to all open
	and reported closed vulnerabilities at foreign LPD airports, and is
	maintained by International Operations (IO) within Security
	Operations (SO).
Data Collection	The program establishes the standards for assessments and
Methodology	inspections based on International Civil Aviation Organization
5,	standards and TSA regulations. Inspectors then conduct on-site
	assessments and inspections to identify vulnerabilities which are then
	entered into GRADs. Once a vulnerability is identified and added into
	GRADS, IO tracks status updates provided by a variety of program
	staff who regularly engage with stakeholders. Twice a year, IO runs a
	report and validates that all identified vulnerabilities, both open and
	reported closed, have a clear description, root cause, and mitigation
	actions taken to address the specific vulnerability. The measure result
	calculated is the total number of closed and open vulnerabilities with
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	a corrective action plan or other mitigation strategies divided by the

	total number of identified vulnerabilities at LPD airports within the reporting period.
Reliability Index	Reliable
Explanation of Data	As part of the Foreign Airport Assessment Program Standard
Reliability Check	Operating Procedures process, Global Operations personnel are
	required to enter and review every identified vulnerability in the
	GRADS system. Once the vulnerability has been added into the
	GRADS system, the Vulnerability Approver in GRADS must approve all
	vulnerabilities submitted. If the data is incomplete, the Vulnerability
	Approver must reject the vulnerability and provide comments to
	justify the rejection in GRADS. In addition, Desk Officers and Program
	Analysts are responsible for conducting validation reports and quality
	control reports for Global Operations senior leadership to track all
	identified vulnerabilities and their closure.

Performance Measure	Percent of international cargo audits that meet screening standards
Program	Other Operations and Enforcement
Description	This measure gauges the compliance of international shippers with cargo screening standards. Enforcing and monitoring cargo screening standards is one of the most direct methods TSA has for overseeing air cargo safety. TSA conducts these audits of shippers based on cargo regulations specified in Title 49 Code of Federal Regulations Part 1540 and these audits include: training, facilities, acceptance of cargo, screening, certifications, identification verification, and procedures. Ensuring successful cargo screening means having a safe, fast flow of air commerce and reduces the risk of criminal and terrorist misuse of the supply chain. The objective is to increase the security posture and compliance rate for each entity conducting domestic cargo screening.
Scope of Data	The scope of this data includes all cargo screening inspections completed by the Transportation Security Inspectors (TSI) at international locations.
Data Source	The data to support this measure is contained in the Performance and Results Analysis System (PARIS) which serves as the official source of data repository for the Compliance Branch of the Office of Global Strategies. Every time an entity is inspected the data is entered into PARIS by the TSI. All findings are required to be entered into PARIS and tracked.
Data Collection Methodology	TSIs enter the results of every domestic inspection into PARIS. The data for this measure is then calculated based on the reporting form PARIS. The result for this measure is calculated by dividing the total number of successful domestic cargo audits (successful meaning those resulting in no Civil Penalty) divided by the total number of domestic cargo audits.

Reliability Index	Reliable
Explanation of Data	Inspections are completed per the Master Work Plan. These
Reliability Check	inspections are entered into PARIS and are randomly reviewed by the
	Transportation Security Specialist for Cargo for accuracy.

Performance Measure	Percent of overall compliance of domestic airports with established
renormance weasure	aviation security indicators
Program	Other Operations and Enforcement
Description	This measure provides the percent of domestic airports assessed that
Description	comply with established security standards and practices related to
	aviation security. Security indicators are key indicators that may be
	predictive of the overall security posture of an airport. Identifying
	compliance with the key indicators assesses airport vulnerabilities and
	is part of an overall risk reduction process. Measuring compliance
	with standards is a strong indicator of system security.
Scope of Data	The scope of this measure includes all U.S. airports that regularly
Scope of Data	serve operations of an aircraft operator as described in 49 CFR part
	1544 §1544.101(a)(1): "a scheduled passenger or public charter
	passenger operation with an aircraft having a passenger seating
	configuration of 61 or more seats."
Data Source	Airport inspection results are maintained in the Performance and
	Results Information System (PARIS), which serves as the official source
	of data repository for TSA's Office of Security Operations
	compliance's Regulatory activities.
Data Collection	Compliance Inspections are performed in accordance with an annual
Methodology	work plan, which specifies frequencies and targets for inspections
3,	based on criteria established by the Office of Security
	Operations/Compliance. Each inspection is based on a standard set
	of inspection prompts that are derived from the requirements of 49
	CFR 1542. Prompts are the objective means by which TSA assesses
	the effectiveness of an airport's systems, methods, and procedures
	designed to thwart attacks against the security of passengers, aircraft,
	and facilities used in air transportation. Each prompt is phrased in a
	declarative sentence to provide the Inspector with a Yes/No response.
	When inspections are completed, the results are entered into PARIS
	and are used to calculate the results for this measure. The percentage
	reported represents the total prompts in compliance divided by total
	inspection prompts, aggregated for all airports subject to the
	requirement.
Reliability Index	Reliable
Explanation of Data	Data reliability is ensured through a series of actions. The process of
Reliability Check	entering a record into PARIS requires review and approval by a TSA
	official who has been delegated that authority, generally a first line
	supervisor, Assistant Federal Security Director, Manager, team lead, or

other individual exercising management authority. Under no
circumstances is an inspection, investigation, or incident record be
approved by the same individual who created that record. This
system of checks and balances provides for improved quality and
data integrity.

Performance Measure	Percent of overall level of implementation of industry agreed upon Security and Emergency Management action items by mass transit and passenger rail agencies
Program	Other Operations and Enforcement
Description	This measure provides the rate of implementation by the largest mass transit, light and passenger rail, bus, and other commuter transportation agencies with security standards and practices related to critical Security Action Items (SAIs) reviewed during Baseline Assessment for Security Enhancement (BASE) assessments. BASE assessments are completed jointly by a team of Transportation Security Inspectors (TSI) and participating mass transit and passenger rail systems. They provide information on key SAIs including established written security programs and emergency management plans; background investigations of employees and contractors; security training; exercises and drills; and public awareness and preparedness campaigns. SAIs are key indicators of the overall security posture of a mass transit and passenger rail transportation system. Measuring implementation of these SAIs assesses transit vulnerabilities and is part of an overall risk reduction process.
Scope of Data	The population for this measure includes the latest ratings for every mass transit and passenger rail system with an average daily ridership of 60,000 or more evaluated by a BASE assessment during the last 20 quarters. Of the 17 SAIs included in BASE, only 5 are counted for this measure which include established written security programs and emergency management plans; background investigations of employees and contractors; security training; exercises and drills; and public awareness and preparedness campaigns. The scope of reported results are systems achieving an "Effectively Implementing" rating based on a score of 70 or higher in each of these 5 SAIs. The measure uses the latest rating for every agency evaluated during the last 20 quarters to ensure that it's representative of the industry's security posture.
Data Source	The source of data for this measure are BASE assessments completed by a team of TSIs and transit agencies. TSIs document assessment results by manually entering the information and ratings for each SAI in the central database within the TSA computer system owned and managed by Security Operations.

Data Collection Methodology	During a BASE assessment, TSIs conduct interviews, review documents, and assign a score for each of the 17 SAIs based on the level of implementation. Only 5 key SAIs are relevant to this measure. TSIs post their BASE reports in a TSA central database. Transportation Security Specialist (TSS) within Security Operations extract data from completed BASE Assessments for all assessed agencies during the past 20 quarters. To obtain the numerator for this measure, TSS filter the data to get the number of agencies achieving an Effectively Implementing rating with a score of 70 or higher in each of the 5 key SAIs. The denominator is the total number of agencies receiving a base assessment inclusive of all ratings on the 5 key SAIs. The result is the number of mass transit and passenger rail agencies achieving an "Effectively Implementing" rating for the 5 key SAIs divided by the total number of mass transit and passenger rail agencies rated for the
Poliability Indov	past 20 quarters. Reliable
Reliability Index Explanation of Data Reliability Check	Quality reviews are performed on assessment data at multiple points in the process. Senior Transportation Security Inspector Program staff and Mass Transit staff perform quality reviews on the BASE assessment reports. These reviews may result in inquiries to clarify information and inconsistencies in evaluation and correct any erroneous data. Findings from these quality reviews are applied to lessons learned and best practices that are incorporated into basic and ongoing training sessions to improve the quality and consistency of the data and data collection process. Final results for this measure are reviewed by headquarters staff prior to submission.

Performance Measure	Percent of passenger data submissions that successfully undergo
	Secure Flight watch list matching
Program	Aviation Screening Operations
Description	This measure will report the percent of qualified message submissions received from the airlines that are successfully matched by the Secure Flight automated vetting system against the existing high risk watch lists. A qualified message submission from the airlines contains passenger data sufficient to allow successful processing in the Secure Flight automated vetting system. Vetting individuals against high risk watch lists strengthens the security of the transportation system.
Scope of Data	This measure relates to all covered flights operated by U.S. aircraft operators that are required to have a full program under 49 CFR 1544.101(a), 4. These aircraft operators generally are the passenger airlines that offer scheduled and public charter flights from commercial airports.
Data Source	The data source is SLA_RAW_DATA table from the Service Level Agreement (SLA) database.

Data Collection	Ad-hoc reports will be created in the Reports Management System to
Methodology	pull both the number of Boarding Pass Printed Results and the
	number of unique qualified data submissions received from U.S. and
	foreign aircraft operators out of the SLA database for a specified date
	range. These numbers will be compared to ensure 100% of the
	qualified data submissions are vetted using the Secure Flight
	automated vetting system.
Reliability Index	Reliable
Explanation of Data	Vetting analysts review a report (produced daily) by the Secure Flight
Reliability Check	Reports Management System. An analyst then forwards the data to
	Secure Flight leadership for review. Once reviewed, reports are
	forwarded to the TSA Office of Intelligence and Analysis management,
	TSA senior leadership team (SLT), as well as the DHS SLT. It is also
	distributed to the TSA Office of Security Policy and Industry
	Engagement, and the TSA Office of Global Strategies.

Performance Measure	Percent of Transportation Security Officers that achieve a first-time
	pass rate on the Image Interpretation Test (this is a new measure)
Program	Aviation Screening Operations
Description	This measure gauges the ability of Transportation Security Officers (TSO) to identify prohibited items such as guns, knives, and improvised explosive devices through X-ray screening. The Image Interpretation Test is a pass/fail test conducted in a simulated classroom environment that mimics X-ray screening of carry-on baggage at passenger checkpoints. Image interpretation is a key learning objective of TSO-Basic Training Program and a skill required for TSOs to successful. The measure serves as an indicator of the degree to which the training transfers to individual students, preparing TSOs to safeguard the aviation transportation system.
Scope of Data	The population for this measure reflects all students that undergo TSO-Basic Training Program (TSO-BTP) and take the Image Interpretation Test (IIT) within the designated timeframe. The value are those who passed on the first test experience at the required detection level.
Data Source	This measure gathers data from the Online Learning Center (OLC), which serves as the system of record for TSO-BTP test results.
Data Collection Methodology	After completing the TSO-BTP training at the TSA academy, a training simulator is used to deliver the IIT and results are recorded in the OLC automatically. It is a pass/fail test and serves as an indicator that the student is ready to move to the on-the-job training phase. A passing score consists of two elements: 70% detection rate and no more than a 50% false alarm rate. A member of the OLC team generates ad hoc Item Status Reports using qualifiers to identify which students passed the IIT. In the case of an OLC to IIT data load failure for a student, a

	Tier 2 OLC Administrator attempts to reload the test for a student. If this fails, the staff may take the IIT on a stand-alone device and the Administrator will record the score into OLC manually. The measure result calculated is total number of students that passed the IIT on their first attempt divided by the total number of students who took the IIT within the measurement period.
Reliability Index	Reliable
Explanation of Data Reliability Check	Once the Item Status Report is generated by a member of the OLC team the IIT data is validated by staff at the TSA Academy and also by program staff at headquarters. The TSA Academy Operations Team checks the IIT data to identify and correct any recording errors in OLC. The TSA Academy Registrar verifies the student scores recorded against a course "Completion Report" for TSO-BTP to verify that a score was collected for each student on the first attempt. The confirmation of the Pass/Fail status by the TSA Academy staff provides the data integrity to conduct reporting of IIT First time pass rates. The headquarters staff also validate the data by comparing the numbers against training plans.

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Performance Measure	Percent of TSA regulated entities inspected per fiscal year by
	Transportation Security Inspectors
Program	Other Operations and Enforcement
Description	This measure identifies the percent of the regulated entities that have
	been inspected in a fiscal year. Inspection activity is a key indicator
	that may be predictive of the overall security posture of an air carrier,
	indirect air carrier, airports, and certified cargo screening facilities.
	Identifying compliance with the key indicators assesses an entities
	vulnerabilities and is part of an overall risk reduction process.
	Conducting inspections is part of an overall risk reduction process,
	which leads to a strong indicator of system security.
Scope of Data	The scope of this measure includes all U.S. regulated entities only that
	are subject to Transportation Security Administration transportation
	rules and regulations.
Data Source	Regulated entity inspection results are maintained in the Performance
	and Results Analysis System (PARIS), which serves as the official
	source of data repository for the Office of Compliance's Regulatory
	activities. PARIS houses compliance activities completed in
	accordance with the National Work Plan and accounts for security
	related activities completed outside of the National Work Plan scope
	such as incident response and entity outreach.
Data Collection	Compliance Inspections are performed in accordance with an annual
Methodology	work plan. That plan specifies frequencies and targets for inspections
	of regulated entities based on criteria established by the Office of
	Compliance. When inspections are completed, the results are entered

	into PARIS which are subsequently used to calculate the results for
	this measure. The result for this measure is reported annually and is
	calculated by dividing the total number of entities inspected by the
	total number of "inspectable entities" for the reporting period.
Reliability Index	Reliable
Explanation of Data	Data reliability is ensured through a series of actions. There are
Reliability Check	system record tracking audit trails and spot audit checks, followed by
	a management review and validation process at the headquarters
	level.

U.S. Citizenship and Immigration Services

Performance Measure	Average of processing cycle time (in months) for adjustment of status
	to permanent resident applications (I-485) (this is a retired measure)
Program	Immigration Examinations Fee Account
Description	An I-485, Application to Register for Permanent Residence or Adjust
	Status, is filed by an individual to apply for permanent residence in
	the United States or to adjust their current status. This measure
	assesses the program's ability to meet its published processing time
	goals by reporting on the volume of pending applications and
	petitions by Center or Field Office.
Scope of Data	This measure is based on the volume in Active Pending status of I-485
	applications. Applications are classified in an Active Suspense
	category if a visa number for an application is not available and the
	application has been pre-adjudicated or if the case is awaiting
	additional evidence from the customer. Active Suspense cases are not
	included in this measure. Active Suspense categories include: Pending
	Request for Evidence or Intent to Deny/Revoke; Visa Unavailable.
	Additionally, the measure only includes the aggregate of I-485
	Adjustment based on eligibility from Employment, Family, certain
	Cuban nationals and All Other. It excludes I-485 Adjustment based on
D + 6	Refugee, Asylee or Indochinese Status.
Data Source	Offices self-report data to the USCIS Office of Performance & Quality
	(OPQ) primarily through the Performance Reporting Tool (PRT). The
	National Benefits Center (NBC) also sends an import file (text file) to
	OPQ which contains data on I-485 cases at the NBC. The PRT
	submissions by the offices, as well as the NBC import file are uploaded into a database.
Data Collection	
	On a monthly basis, OPQ collects performance data on I-485 applications received, completed, and pending through PRT and
Methodology	through NBC's import file. The data is then used to calculate the
	average cycle time, expressed in months relative to the volume of
	applications/petitions in Active Pending status. The cycle time,
	applications, petitions in Active Lending Status. The cycle tille,

	reflected in months (e.g. 4.0 months), measures only the pending volume in Active Pending status, deducting from Gross Pending the total volume of cases subject to customer-induced delays and Department of State visa availability, categorized as Active Suspense.
Reliability Index	Reliable
Explanation of Data	OPQ conducts monthly quality control reviews of the data reported to
Reliability Check	ensure data integrity.

Performance Measure	Average of processing cycle time (in months) for naturalization
	applications (N-400) (this is a retired measure)
Program	Immigration Examinations Fee Account
Description	An N-400, Application for Naturalization, is filed by an individual
	applying to become a United States citizen. This measure assesses the
	program's ability to meet its published processing time goals by
	reporting on the volume of pending applications by Center or Field
	Office.
Scope of Data	This measure is based on the volume in Active Pending status of N-
	400 applications. Applications are classified in an Active Suspense
	category if the applicant has failed the English/Civics requirement and
	is waiting the statutory period between testing attempts, if the
	applicant has requested rescheduling of the required interview, or if
	the case is awaiting additional evidence from the customer. Active
	Suspense cases are not included in this measure. Active Suspense
	categories include: Pending Request for Evidence or Intent to
	Deny/Revoke and Pending Re-exam as requested by the customer.
	The measure excludes naturalization applications based on eligibility
	from service in the Armed Forces of the United States.
Data Source	Offices self-report data to the USCIS Office of Performance & Quality
	(OPQ) primarily through the Performance Reporting Tool (PRT). The
	National Benefits Center (NBC) also sends an import file to OPQ
	which contains data on N-400 non-military cases at the NBC. In
	addition, the Nebraska Service Center (NSC) submits an Excel report
	to OPQ for cases associated with spouses of members of the Armed
	Forces. The PRT submissions by the offices, as well as the NBC import
	file and the NSC Excel file are uploaded into a database.
Data Collection	On a monthly basis, OPQ collects performance data on N-400
Methodology	applications received, completed, and pending through PRT, NBC's
3)	import file, and NSC's Excel file. The data is then used to calculate the
	average cycle time, expressed in months relative to the volume of
	applications in Active Pending status. The Cycle Time, reflected in
	months (e.g. 5.0 months), measures only the pending volume in
	Active Pending status, deducting from Gross Pending the total
	volume of cases subject to customer-induced delays, categorized as
	Active Suspense.
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Reliability Index	Reliable
Explanation of Data	OPQ conducts monthly quality control reviews of the data reported to
Reliability Check	ensure data integrity.

Performance Measure	Percent of appealed decisions that are dismissed by the
r crioimance ivicasare	Administrative Appeals Office (this is a new measure)
Program	Immigration Examinations Fee Account
Description	This measure gauges the percent of Form I-290B, Notice of Appeal or Motion appeals dismissed by the Administrative Appeals Office (AAO) for all immigration forms. The Administrative Appeals Office has jurisdiction to review all immigration cases regarding law and regulation interpretations, except the I-130 and I-129 cases which fall under the jurisdiction of the Board of Immigration Appeals. Decisions not overturned by the AAO validate the accuracy of the adjudicative decisions.
Scope of Data	The scope of this measure includes adjudicative decisions dismissed by the AAO, among all final appeal decisions from I-290B cases recorded in CLAIMS3, CLAIMS4, and ELIS. The population includes all Form I-290B appeal cases with a final appeal decision by the AAO during the reporting period. Motions are excluded from the calculation, as well as appeals filed in different adjudicative forums. Forms appealable under the AAO by filing Form I-290B include: I-129CW; I-129F; I-129 H-1B, H-2, H-3, L, O, P, Q, R; I-131 Re-entry Permit and Refugee Travel Document; I-140; I-212; I-360 (excluding Widow(ers)); I-485 Indochinese, U & T Visas, Section 13, Life Act; I-526; I-601; I-612; I-821; I-914; I-914A; I-918; I-918A; I-929; N-565; N-600; N-600K. Notice of Appeal or Motion decisions may occur in a different quarter or fiscal year than the appeal's date of receipt, but are only counted for the purposes of this measure at the time of the decision.
Data Source	Data will be drawn from the Enterprise Citizenship and Immigration Services Centralized Operational Repository (eCISCOR) warehouse that can access applications and petitions adjudicated in Computer Linked Adjudication Information Management System (CLAIMS 3), Computer Linked Adjudication Information Management System (CLAIMS 4), Electronic Immigration System (ELIS).
Data Collection Methodology	The Adjudicative Appeals Office populates the appeal decision in CLAIMS 3, CLAIMS 4 or ELIS by checking an indicator flag in the relevant system. The USCIS Office of Performance and Quality (OPQ) exports data from eCISCOR via SAS statistical analysis software program a week following the end of the quarter to ensure all decisions/actions taken place have been updated. The measure is calculated as the Number of Form I-290B - Notice of Appeal or Motion appeals that are dismissed by an AAO divided by the Total

D. P. 1-32: T. 1	Number of Form I-290B Appeals (approvals + denials) for all form types and classifications that occurred during the reporting period.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data will be provided a week after the quarter ends to ensure that all electronic systems have been completely updated. An OPQ data analyst will be assigned to provide the data on a quarterly basis. After the data have been produced a second OPQ data analyst will conduct a peer-review of the data and outcome measure to ensure completeness, reliability and accuracy. Before submitting results to the program's Office of the Chief Financial Officer (OCFO), an OPQ manager will conduct a final quality check of the performance measure data. OCFO completes subsequent checks of the data during each reporting period, prior to an internal review meeting and before posting data to the Future Years Homeland Security Program System (FYHSP).

Performance Measure	Percent of applications for citizenship and immigration benefits not approved following a potential finding of fraud (this is a retired measure)
Program	Fraud Prevention and Detection Account
Description	This measure reflects the agency's capacity to prevent fraud, abuse, and exploitation of the immigration system, and address systemic vulnerabilities that threaten its integrity. By not approving (denial, abandonment, withdrawal, etc.) benefits to individuals potentially attempting to commit fraud and who were not eligible for a waiver or exemptions, USCIS is actively eliminating vulnerabilities, and identifying ways to continue to deter and prevent fraud in the future. As a result, those instances where benefits are approved should be very low.
Scope of Data	A sample of case management entities that contain Statements of Findings (SOFs) of "Fraud Found" are used for this measure. Sample sizes are taken to achieve or exceed a .05 margin of error. The sample size will be a minimum of 1,000 cases. USCIS limits data to those fraud investigations completed in the previous fiscal year and stored at the National Records Center. The completion of a fraud investigation is followed by additional adjudications processing time and then records transferring time to the National Records Center. Therefore, while many of the fraud investigations may be completed in one fiscal year they may not have final adjudicative decisions made and be permanently stored until the following year.
Data Source	A sample of case management entities will be pulled from the FDNS-Data System (DS) and physical alien files will be reviewed. The results of the review are stored electronically on a SharePoint page and can be produced for review.

Data Collection Methodology	The percentage will be estimated using a sample of cases from the Fraud Detection and National Security Data System (FDNS-DS), which contain Statements of Findings (SOFs) of "Fraud Found". The sample cases will be physically reviewed in order to identify if a benefit was denied. If a benefit was granted after a SOF of "Fraud Found", the reason will be identified. Cases where a legal waiver, statutory exemption, additional information (e.g. Request for Evidence) that overcame the initial finding of fraud, multiple SOFs associated on the same case management entity, or the case was resolved by the courts
	will be excluded from the final percentage calculation as legitimate exemptions. Pending applications are not included in the calculation.
Reliability Index	Reliable
Explanation of Data Reliability Check	In cases where a benefit was approved after a finding of "Fraud Found", each A-file will be rated by at least two personnel to cross validate the survey results. A third, senior reviewer is available in rare cases where reviewers disagree on the reason for an approved benefit.

Performance Measure	Percent of approved applications for naturalization that were
	appropriately decided (this is a new measure)
Program	Immigration Examinations Fee Account
Description	This measure assesses the validity of final decisions by program adjudicators to approve all electronic N-400 Naturalization Forms received through USCIS Electronic Immigration System (ELIS) by reporting the findings of regular quality reviews of these decisions by experienced subject matter experts (SMEs). The program conducts quality reviews by drawing a statistically valid random sample of approved N-400s on a quarterly basis. Insuring that the program provides immigration services accurately and with full documentary support through quality reviews identifies opportunities to improve training and business processes and enhances confidence in the legal immigration system.
Scope of Data	The scope of this measure includes all approved and oathed (sworn and signed) electronic N-400 Forms received through USCIS Electronic Immigration System (ELIS). The program conducts quality reviews of these cases, drawing a statistically valid random sample of approved N-400s on a quarterly basis. For a typical quarterly total of roughly 171,600 N-400s, the program constructs a sample of roughly 139 files, which provides accuracy with a ±5% margin of error. Quarterly reviews draw on approvals completed in the preceding quarter. Year-end results from a stratified sample, with each quarterly review providing one stratum of data.
Data Source	After creation of a quality review sample, teams of SMEs review records for each of the approved N-400s selected to complete

	Decisional Quality Review (DQR) checklists, with data entered into an online database. Program headquarters staff in the Office of Performance and Quality, Office of the Chief Data Officer, Data Quality Branch has access to this database. These HQ staff members maintain the information from each review and integrate it into a consolidated spreadsheet, which serves as the data source for this measure.
Data Collection Methodology	SMEs use original applicant requests to complete their quality reviews of the sample of approved N-400s, documenting their work using DQR checklists. A SME sets aside cases when the SME determines that documentation does not support the original adjudication. After the SME has reviewed all files, at least two other SMEs review flagged applications. If any of the additional reviewers question a decision, that file goes back to the original adjudicating office to resolve discrepancies. The original office must submit to a SharePoint site documented resolution of discrepancies within 10 business days. The result is calculated by dividing the number of files returned to original offices by the review's sample size, subtracting this quantity from 1 and multiplying by 100.
Reliability Index	Reliable
Explanation of Data Reliability Check	Layers of subject matter experts review and concur on correct or questionable decisions to ensure data reliability. The program obtains a valid random sample to conduct this audit, compile results, and develop corrective action plans to address any deficiencies noted.

Performance Measure	Percent of approved applications for permanent residence that were
	appropriately decided (this is a new measure)
Program	Immigration Examinations Fee Account
Description	This measure assesses the validity of final decisions by program
	adjudicators to approve Form I-485 applications to register for
	permanent residence or to adjust status by reporting the findings of
	regular quality reviews of these decisions by experienced subject
	matter experts (SMEs). The program conducts quality reviews of these
	cases, drawing a statistically valid random sample of approved I-485s
	on a quarterly basis. Insuring that the program provides immigration
	services accurately and with full documentary support through quality
	reviews identifies opportunities to improve training and business
	processes and enhances confidence in the legal immigration system.
Scope of Data	The scope of this measure includes all I-485 Forms approved
	nationwide and received at the program's National Records Center.
	To validate the I-485, the program conducts quality reviews of such
	cases, drawing a statistically valid random sample of approved I-485s
	on a quarterly basis. For a typical quarterly total of roughly 103,600 I-
	485s, the program constructs a sample of roughly 139 files, which

	provides accuracy with a ±5% margin of error. Quarterly reviews draw on approvals completed in the preceding quarter. Year-end performance results from a stratified sample, with each quarterly review providing one stratum of data.
Data Source	After creation of a quality review sample, teams of SMEs review records for each of the approved I-485s selected to complete Decisional Quality Review (DQR) checklists, with data entered into an online database. Program headquarters staff in the Office of Performance and Quality, Office of the Chief Data Officer, Data Quality Branch has access to this database. These HQ staff members maintain the information from each review and integrate it into a consolidated spreadsheet, which serves as the data source for this measure.
Data Collection Methodology	SMEs use original applicant requests to complete their quality reviews of the sample of approved I-485s, documenting their work using DQR checklists. A SME sets aside cases when the SME determines that documentation does not support the original adjudication. After the SME has reviewed all files, at least two other SMEs review flagged applications. If any of the additional reviewers question a decision, that file goes back to the original adjudicating office to resolve discrepancies. The original office must submit to a SharePoint site documented resolution of discrepancies within 10 business days. The result is calculated by dividing the number of files returned to original offices by the review's sample size, subtracting this quantity from 1 and multiplying by 100.
Reliability Index	Reliable
Explanation of Data Reliability Check	Layers of subject matter experts review and concur on correct or questionable decisions to ensure data reliability. USCIS is able to obtain a valid random sample to conduct this audit, compile results, and develop corrective action plans to address noted deficiencies.

Performance Measure	Percent of approved refugee and asylum applications that were appropriately decided (this is a new measure)
Program	Immigration Examinations Fee Account
Description	This measure assesses the ability of officers to process Form I-589 and Form I-590 refugee and asylum applications in a fully supportable and accurate manner. A panel of subject matter experts are convened to review a sample of approved applications to determine whether the final decision was appropriately supported and legally sufficient. The panel may sustain the decision to grant asylum, recommend denial, or send the file back to the appropriate field office for correction or more information if it is determined that procedures were not correctly followed, or the case is lacking sufficient interview evidence. This measure helps ascertain the accuracy of decisions and to

	improve the training and processes used in conducting asylum and refugee adjudications.
Scope of Data	The scope of this measure includes those Forms I-589 and I-590 which met legal sufficiency and evidence criteria among all Forms I-589 and I-590 sampled by the program to determine the accuracy rate. Cases varying from standard asylum or refugee adjudications due to adherence to a different set of legal, procedural, or administrative guidelines, as well as cases requiring urgent travel or lacking supervisory review are excluded. The confidence level for each review (90% to 95%) is set to accommodate the underlying purpose and resource requirements of each review at the given time. The sample size of total cases reviewed is the denominator for the calculation.
Data Source	Application and screening decision data are recorded and stored in RAIO case management systems, e.g. Global and CAMINO. Decisional review check sheets completed by decision reviewers are consolidated in a database. The RAIO Performance Management and Planning Program owns the final reporting database.
Data Collection Methodology	A team of subject matter experts conducts reviews of a sample of the asylum and refugee decisions, and documents these reviews using a checklist. The review team uses consensus panels, two-tiered review, or limited two-tiered review with discussion groups to analyze the appropriateness of decisions. Cases found to be inappropriately decided are returned the responsible field office for correction. Reviews are made periodically throughout the year using a sample size to reach a confidence level of 90% to 95% and the annual result is determined by aggregating these samples as the final annual sample for that year. The percentage is calculated by dividing the number of approved cases in the sample that do not require correction by changing the decision outcome by the total number of approved cases in the sample.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure accuracy of the checklist and panel decision, multiple layers of subject matter experts review and concur on correcting applications by changing decisions to approve. The results are double-checked by supervisors before the results are submitted to Office of the Chief Financial Officer for submission. OCFO completes subsequent checks of the data during each reporting period, prior to an internal review meeting and before posting data to the Future Years Homeland Security Program System (FYHSP).
Performance Measure	Percent of fraud referrals from adjudicative directorates that are closed or converted into fraud cases within 60 working days (this is a new measure)

Program	Fraud Prevention and Detection Account
Description	This measure gauges the percent of referrals received from adjudicative officers to the Fraud Detection and National Security (FDNS) Directorate that are resolved within 60 days. Adjudication Officers may contact FDNS if they suspect fraudulent activity related to the adjudication of immigration benefits. FDNS may decline the referral; determined that no basis exists for continuing the investigation; or determine that a reasonable suspicion of fraud exists, which warrants the opening of a fraud case. Ensuring prompt resolution of fraud concerns helps to safeguard the integrity of the nation's lawful immigration system while fostering timely and accurate adjudication of applications.
Scope of Data	This measure's scope includes all fraud referrals submitted from adjudication offices from Field Operations (FOD), Service Center Operations (SCOPS), and Refugee, Asylum, and International Operations (RAIO) Directorates, respectively, entered into the Fraud Detection and National Security Data System (FDNS-DS) or CLAIMS 3. Those referrals declined and returned to the adjudication office; determined to have no basis for continuing the investigation; or determined to involve a reasonable suspicion of fraud exists and converted into an active fraud case are included in the numerator. Referrals not resolved within 60 days are excluded from the numerator of the data calculation. This measure does not include system generated fraud referrals or "hits" from law enforcement databases.
Data Source	FOD and RAIO staff enter referrals into FDNS-DS, indicated by a "Referral" flag in the database. A case's History Action Code (HAC) in CLAIMS 3 provides source data for receipts from referrals submitted by the Service Center Operations Directorate. A case record with a "Resolved" flag in the FDNS-DS database or a "Resolved" HAC code in CLAIMS 3 identifies resolved cases. Results for this measure are compiled by FDNS Statisticians.
Data Collection Methodology	Adjudication Officers (AOs) vet potential fraud issues with their Supervisors. When supervisors concur with AOs with regard to creating a referral to FDNS, AOs enter a referral in FDNS-DS or CLAIMS3. Subsequently, FDNS officers enter the status of resolved cases in FDNS-DS or update the CLAIMS3 HAC code corresponding to resolution in CLAIMS3. FDNS Statisticians conduct a query from FDNS-DS and CLAIMS3 using SAS a statistical analysis software package, to extract data on all referrals closed or converted during the reporting period. SAS is also used to calculate the duration in working days of the time to close or convert referrals. The number of all referrals resolved within 60 days is the numerator and the total number of all referrals received for the reporting period is the denominator.

Reliability Index	Reliable
Explanation of Data	FDNS-DS supervisors review the SAS query results to ensure that
Reliability Check	records to ensure that they contained correct information at the time
	of closure. Analysts in The Office of the Chief Financial Officer checks
	performance results for internal leadership reviews and before
	posting data to the Future Years Homeland Security Program System
	(FYHSP).

Performance Measure	Descent of Immigration Conject Officers, Aculum Officers, and
remonitance ivieasure	Percent of Immigration Services Officers, Asylum Officers, and
	Refugee Officers who receive advanced fraud detection or interview
	skills enhancement training (this is a new measure)
Program	Fraud Prevention and Detection Account
Description	This measure reports the overall percent of Immigration Services Officers, Adjudicators, and Asylum and Refugee Officers, including supervisors, who received advanced fraud detection training or training through online courses or instructor-led classes to enhance their interviewing skills. Advanced training and interviewing training is provided to adjudicators who have taken basic fraud detection and interviewing courses to enable them to stay abreast of trends in fraudulent applications. Officers receive advanced training to improve their ability to detect fraudulent applications and/or assess the completeness and truthfulness of responses from applicants when
	conducting interviews related to applications for immigration benefits. Increasing the officer's ability to detect fraud helps mitigate the risk of applicants receiving fraudulent benefits.
Scope of Data	The scope includes all mandatory advanced fraud and advanced interviewing courses for adjudication staff as defined by Series 1801 (General Inspection and Investigative Enforcement) and 0930 (Hearings and Appeals) delivered via online modules or instructor-led classes for all officers who adjudicate requests for immigration benefits. Basic fraud detection and interviewing techniques training are excluded from the scope of this measure. Employees that separate from adjudication officer positions during the fiscal year are excluded from the measure's denominator.
Data Source	The Table of Organization Position System (TOPS) system contains the information on employees in relevant adjudication positions. The Performance and Learning Management System (PALMS) contains the records of employee completion of online training modules. For initial implementation, Directorate offices can maintain electronic records of attendees of in-person classroom training locally or can record the classroom attendance in PALMS. By the end of FY 2020, all data used for confirming online training completion and classroom attendance will be recorded in the agency Learning Management System (LMS), as required by USCIS Management Directive (MD) 258-

	006. The Advanced Fraud Detection and Interviewing Training report owned by the Human Capital Directorate will contain the consolidated data for reporting.
Data Collection Methodology	Human Capital and Training (HCT) analysts will query TOPS to determine the total number of employees that are still assigned to relevant adjudication positions during the reporting period. Program offices & Directorates having Series 1801 and 0930 staff who are not responsible for adjudicating requests for immigration benefits will confirm removal of these employees from the TOPS report. HCT analysts will query PALMS to determine the number of completed advanced fraud and interview courses taken in PALMS. Directorates' Training Officers will consolidate all instructor-led classroom training on advanced fraud and interviewing into a spreadsheet/report and provide this data to the Human Capital Division who will consolidate the PALMS training data with the Directorate information into the Advanced Fraud Detection and Interviewing Training Report. The consolidated PALMS and Directorate training is the numerator and the TOPS query provides the denominator for this measure.
Reliability Index	Reliable
Explanation of Data Reliability Check	Supervisory HR Analysts validate exclusion of data for basic fraud and interviewing courses prior to submitting the Report to the Office of the Chief Financial Officer (OCFO). OCFO completes subsequent checks of the data during each reporting period, prior to an internal review meeting and before posting data to the Future Years Homeland Security Program System (FYHSP).

Performance Measure	Percent of Immigration, Fraud, and Asylum and Refugee Officers who are trained to perform their duties within six months of entry on duty (this is a new measure)
Program	Immigration Examinations Fee Account
Description	This measure reports the percent of officers from three critical functions who have completed the training they need to perform their job duties. This measure includes Immigration Services Officers who complete BASIC training or the equivalent, Immigration Officers who complete Fraud Detection Officer Basic Training, and Refuge Asylum Officers and Refugee Officers who complete Refugee, Asylum, and International Operations (RAIO) combined training or the equivalent. Each directorate has separate requirements for certifying their respective officers' eligibility to perform their job duties. At the completion of their required training(s), officers are then considered certified to performance their duties. Ensuring officers are adequately trained and certified before performing their job duties protects the integrity of the immigration system.

Scope of Data	The population included in this measure are all newly hired Officers in the fiscal year who will perform immigration, fraud, or refuge and asylum duties. The value for this measure are those officers who have completed the required training for their function. Officers who are deferred attendance due to deferments allowed under published USCIS policy, as well as students that fail to achieve a passing grade, or withdraw will be excluded from the results.
Data Source	The data sources for training attendance records include the Basic Training Dashboard Summary spreadsheet, Performance and Learning Management System (PALMS) Fraud training spreadsheet, and RAIO Training Database for RAIO Combined Training (or equivalent). The Table of Organization Position System (TOPS) managed by the Human Capital Directorate will provide the data to the Entry on Duty (EOD) date and the current date.
Data Collection Methodology	Directorates provide data on total number of eligible Officers needing training whose six-month window expires by the end of the quarter and number completing all required training in six months minus deferrals and failures from both. The first calculation is the time between EOD and when Officers completed all required training requirements in six months divided by the total number of eligible individuals needing training. The Registrar downloads a Basic Dashboard report that computes the individual EOD to basic times and number of attendees. Fraud Training data is from a PALMS Excel extract compared to the EOD from TOPS. Asylum/Refugee training data is from the Human Resource report on number and EOD of Asylum/Refugee Officers compared to training completion records. HCT consolidates data from BASIC, FDNS, RAIO, then divides the total numerator of three courses by the denominator of three courses for overall percent.
Reliability Index	Reliable
Explanation of Data Reliability Check	Supervisors within each Directorate are responsible for validating the accuracy of the completed training reports, and the calculations made regarding how many Officers met their training requirements within six months. They also confirm that the list of Officers is accurate and those who are on deferred attendance, or failed the course, have not been included in the numbers. These checks will occur before Directorates submits the total number of Officers to be trained, and the number who completed all required training within six months, to the Human Capital division for the roll-up calculation. The Human Capital division will double-check the data received from each of the three Directorates, based on trends from previous reports, to ensure the numbers are valid. The Office of the Chief Financial Officer checks performance results for internal leadership review meetings and

before posting data to the Future Years Homeland Security Program
System (FYHSP).

Performance Measure	Percent of naturalized individuals where derogatory information was identified and resolved prior to taking the oath of allegiance (this is a new measure)
Program	Immigration Examinations Fee Account
Description	This measure gauges the rate at which derogatory information is identified and resolved before N-400 Form naturalization applicants take the final the Oath of Allegiance at a naturalization ceremony. Taking the oath at a ceremony completes the process of becoming a U.S. citizen for approved applicants. USCIS employs continual vetting of applicants and a final check for derogatory information close to the oathing ceremony to ensure that ineligible applicants are not naturalized due to criminal activity, national security, or public safety concerns. Continuous vetting ensures the integrity of the immigration system and protects our national security.
Scope of Data	The scope of the measure includes cases that have been "oathed" (sworn and signed) with derogatory information identified and resolved out of the population of all N-400 Forms/cases received through USCIS' Electronic Immigration System (ELIS) with an indication of identified derogatory information. N-400 cases with no derogatory information are excluded from the calculation of this measure.
Data Source	ELIS is the system that contains all records of N-400 cases with derogatory information identified and resolved. Derogatory information is identified in ELIS by a Derogatory Information and Resolved flags. The Enterprise Citizenship and Immigration Services Centralized Operational Repository (eCISCOR) business intelligence tool is used to extract the data for N-400 cases oathed with a derogatory information flag identified in ELIS.
Data Collection Methodology	Derogatory information identified by adjudicators or the Fraud Detection and National Security Directorate is entered in ELIS by checking a flag. Adjudicators record the resolution of this information checking a resolved flag in the ELIS system before scheduling an oathing ceremony. The USCIS Office of Performance and Quality (OPQ) will export data from eCISCOR via SAS statistical analysis software program a week following the end of the quarter to ensure all N-400 cases oathed during the reporting period with a derogatory information flag are included in the calculation. The calculation is the number of cases where derogatory information was resolved before the oathing ceremony divided by the total number of cases where there was derogatory information identified before or after oathing.

	Data is calculated from the beginning of the fiscal year until the end of the reporting period.
Reliability Index	Reliable
Explanation of Data Reliability Check	After the results have been generated, a second OPQ data analyst will conduct a peer-review of the data to ensure completeness, reliability and accuracy. Prior to submission of the final results to OCFO, an Office of Performance and Quality manager will conduct a final quality check of the data. The Report is subsequently checked by the Office of the Chief Financial Officer during each reporting period prior to an internal review meeting and before posting data to the Future Years Homeland Security Program System (FYHSP).

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Performance Measure	Percent of respondents satisfied with the citizenship and immigration-
	related support received from the U.S. Citizenship and Immigration
	Services Contact Center (this is a retired measure)
Program	Immigration Examinations Fee Account
Description	This measure gauges the overall respondent rating of the support
	received from the U.S. Citizenship and Immigration Services Contact
	Center Contact Center, a nationwide call center. Based on accuracy of
	information; responsiveness to respondent inquiries; accessibility to
	information; and respondent satisfaction.
Scope of Data	U.S. Citizenship and Immigration Services (USCIS) Contact Center
	captures the telephone numbers of nationwide incoming calls and the
	level of service reached by each call. The data is then downloaded
	into a master file, resulting in a database with approximately 120,000
	phone numbers. Duplicate phone numbers and calls with duration of
	less than one minute are excluded. The data is then randomized using
	a query which randomly assigns different values to each record and
	sorts the records by value. The first 5,000 records are selected. The
	survey question that pertains to this measure is "How satisfied were
	you with your entire experience the last time you called the 800-Line.
	This includes the recording and any agency representatives.
Data Source	Data is captured via phone interview and stored in a Statistical
	Package for the Social Sciences (SPSS) database. The office that
	captures the SPSS data is External Affairs-Citizenship and Applicant
	Information Services.
Data Collection	On a monthly basis, data is captured from the survey sample. The
Methodology	telephone number data is retrieved for the week preceding the
	execution of the phone survey so that the target population is
	contacted for the survey within approximately one week of having
	called the USCIS Contact Center 800-Line to capture the customers'
	most recent experience. Data is collected using prescribed totals for
	different categories of callers, and from that month's population a

	random sample is contacted. The data collection continues until a sufficient number of respondents complete the survey.
Reliability Index	Reliable
Explanation of Data Reliability Check	The survey is performed by an independent contractor and the results are reported using standard statistical practices to ensure the appropriate level of confidence.

Doufousoss	Devent of students annulled in sleep
Performance Measure	Percent of students enrolled in classes under the Citizenship and
	Integration Grant Program that show educational gains (this is a
	retired measure)
Program	Immigration Examinations Fee Account
Description	This measure reports on the success of grant recipients to increase
	knowledge of English necessary for students receiving services under
	the program to pass the naturalization test. Under the Citizenship and
	Integration Grant Program, grant recipients are required to use a
	nationally normed standardized test of English language proficiency
	for student placement and assessment of progress. This measure
	evaluates the percentage of students receiving these services who
	demonstrate an increase in score
Scope of Data	This measure will draw on cumulative English language proficiency
	test results for Q1-Q3 of the fiscal year; Q4 data is not included due
	to the lag in the receipt of performance data. The measure will only
	include results from students who receive services from a grant
	recipient and were pre- and post-tested.
Data Source	The data source is the Office of Citizenship (OoC) Database
	Management Tool owned by OoC and is located on the USCIS
	Enterprise Collaboration Network (ECN). The measure will be tracked
	using quarterly grant recipient performance reports submitted in MS
	Excel format. For each permanent resident who receives citizenship
	instruction and/or naturalization application services under the grant
	program, each grant recipient must provide information on the
	services actually provided, including dates of enrollment in citizenship
	class and pre and post-test scores. These reports are submitted
	quarterly within 30 days of the conclusion of each quarter. The data
	contained in each quarterly report is then reviewed, uploaded into the
	data source, and analyzed by Office of Citizenship program officers.
Data Collection	Grant recipients complete and submit quarterly reports via email
Methodology	within 30 days of the end of each quarter. The calculation is the total
3,	number of students who were pre and post-tested and who scored
	higher on the post-test divided by the total number of students who
	were pre and post-tested through Q3.
Reliability Index	Reliable
Explanation of Data	The reliability of this measure will be established through uniform
Reliability Check	data collection and reporting procedures, ongoing follow-up with
Reliability Check	adda concedion and reporting procedures, origining follow up with

grant recipients on information included in the quarterly reports, and through onsite monitoring visits, as necessary. All grant recipients will receive training at the beginning of the performance period on how to complete the quarterly report forms. The Office of Citizenship will provide written feedback on each quarterly report, and will ask grant recipients for clarification if there are questions about information in the reports. The Office of Citizenship will annually conduct onsite monitoring visits to approximately one-third of all new grant recipients. During these visits, program staff members review records (e.g. student intake forms, classroom attendance sheets, student assessment scores, copies of filed Form N-400s, etc.) that were used to compile data for the quarterly reports.

Performance Measure	Percent of system generated biometric notifications related to multiple identities triaged within 60 working days (this is a new measure)
Program	Fraud Prevention and Detection Account
Description	This measure gauges the timely resolution of notifications sent regarding potential biometric hits from law enforcement databases of individuals that may have used multiple identities to apply for immigration benefits before a final decision to approve or deny is rendered. System generated biometric notifications provide continuous vetting capabilities to alert Fraud analysts to investigate potential uses of multiple identities. Analysts may resolve the notification by determining that there is no basis for continuing the investigation or that a reasonable suspicion of fraud exists which warrants the opening of a fraud case in the Fraud Detection and National Security Data System (FDNS-DS). Biometric notifications include derogatory information related to Historical Fingerprint Enrollment records and other biometric type information. Continuous vetting of biometric information helps safeguard the integrity of the nation's lawful immigration system.
Scope of Data	This measure's scope includes system generated biometric notifications (SGNs) in cases pending a decision to approve or deny immigration benefits. Scope excludes cases linked to applications approved, denied, or withdrawn before creation of an SGN, and includes all benefit forms except for Forms I-90 (Application to Replace Permanent Residence Card); I-821 (Application for Temporary Protected Status); I-589 (Application for Asylum and for Withholding of Removal); I-590 (Registration for Classification as Refugee); I-918 (Petition for U Nonimmigrant Status); and I-918A (Petition for U Nonimmigrant Status Qualifying Family Member). The scope excludes fraud referrals generated from Adjudication Officers.
Data Source	The system generated biometrics notices (SGNs) originate from ATLAS, a screening functionality incorporated into FDNS-DS. Records

	of SGNs reside in a different segment of FDNS-DS. Analysts may identify resolved SGNs in FDNS-DS by searching for records with
	active identifier flags for biometric hits and notices resolved,
	respectively. Information available in FDNS-DS includes each SGN; the
	statuspending or completeof all benefits decisions linked to each
D . C !! .:	SGN; and time stamps for the receipt and disposition of each SGN.
Data Collection	System generated biometric notifications (SGNs) issued from law
Methodology	enforcement databases require Immigration Officers to record their
	actions in FDNS-DS. FDNS Statisticians use SAS to conduct a query
	from FDNS-DS on the date of all SGNs during the reporting period
	and the date of their resolution. Staff compile the Biometric Match
	Sign Report using SASa statistical analysis software packageto
	extract data from FDNS-DS for all SGNs resolved during the reporting
	period. Staff use SAS to calculate duration, in working days, of the
	period from receipt of each SGN to its disposition by FDNS. The
	number of all in-scope SGNs disposed in a given reporting period
	provides the numerator. The number of all relevant SGNs resolved in
	a given reporting period which required 60 or fewer working days for
	disposition is the denominator. The percentage of these two
	quantities is the result for the reporting period.
Reliability Index	Reliable
Explanation of Data	Supervisors in FDNS review the data to ensure exclusion of post-
Reliability Check	adjudicative forms from this measure's data. Likewise, supervisors
	ensure the exclusion of data from out-of-scope forms, i.e., I-90, I-821,
	I-589, I-590, I-918, and I-918A. The Office of the Chief Financial
	Officer checks results per reporting period for internal leadership
	review meetings and before posting data to the Future Years
	Homeland Security Program System (FYHSP).

Performance Measure	Percent of time U.S. Citizenship and Immigration Services responds within four calendar days to U.S. Customs and Border Patrol screening requests under the Migrant Protection Protocols (this is a new measure)
Program	Immigration Examinations Fee Account
Description	This measure gauges the timeliness of processing of U.S. Customs and Border Patrol (CBP) requests for screening under the Migrant Protection Protocols (MPP). The MPP apply when certain foreign individuals entering or seeking admission to the U.S. from Mexico illegally or without proper documentation may be returned to Mexico and wait outside of the U.S. for the duration of their immigration proceedings, where Mexico provides all appropriate humanitarian protections for the duration of their stay. CBP requests assistance from USCIS to assess aliens who claim a fear of return to Mexico at any point during apprehension, processing, or related proceedings.

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	Unaccompanied alien children, aliens in expedited removal proceedings, and individuals from vulnerable populations on a caseby-case basis are not subject to MPP. Determining valid claims on a timely basis helps restore a safe and orderly immigration process while ensuring that vulnerable populations receive the protections they need.
Scope of Data	This measure includes all Migrant Protection Protocol Screening Requests received from CBP that are entered into the Global case management system as identified with a unique identifier (MPP flag). Requests in the case management system are "closed" either by an administrative close or negative or affirmative decision of fear of return to Mexico. MPP requests processed within four days are the numerator for this measure and the total number of MPP requests are the denominator. Unaccompanied alien children, aliens in expedited removal proceedings, and individuals from vulnerable populations on a case-by-case basis are not subject to MPP and are excluded from the calculation.
Data Source	The program uses the Global case management system to record and store the data, and uses the Electronic Immigration System's Standard Measurement and Analysis Reporting Tool (SMART) environment to report the data for this measure. The data is queried from SMART using the MPP identifier and saved in the Migrant Protocol Protection report. The Refugee Asylum and International Operations (RAIO) Division owns the final reporting database for this measure.
Data Collection Methodology	Asylum Division personnel enter a request received from CBP for MPP screening into the Global system. An Asylum officer interviews the alien onsite at a processing center or remotely and makes a decision that is reflected as a "completed" case in the Global system. The Asylum Division calculates the measure using data collected from Global by dividing the cumulative total number of MPP completions reached within 4 calendar days by the cumulative total number of MPP referrals from CBP to USCIS for each reporting period.
Reliability Index	Reliable
Explanation of Data	Data reliability checks consist of the use of standard operating
Reliability Check	procedures, supervisory controls, and quality reviews and analysis. Supervisors in RAIO conduct a check of the data for accuracy before reporting to the program's Office of the Chief of Financial Officer (OCFO). OCFO completes subsequent checks of the data during each reporting period, prior to an internal review meeting and before posting data to the Future Years Homeland Security Program System (FYHSP).

Performance Measure	Percent of workers determined to be "Employment Authorized" after
. Griginianos modera	an initial mismatch
Program	Employment Status Verification
Description	This measure reports the number of cases in which adjudicating officials in the E-Verify program find a person "employment authorized" under U.S. law after the program issued the person under examination with a Tentative Non-Confirmation (TNC) of eligibility for employment, and the person in question contested this "initial mismatch." In cases when an employee contests an eligibility determination, the program's Legal Instrument Examiners (LIEs) make a final determination of the employee's eligibility for employment and transmits the determination both to the hiring employer and to VIS. Ensuring the accuracy of E-Verify program processing reflects the program's intent to minimize negative impacts imposed upon those entitled to employment in the U.S. while ensuring the integrity of immigration benefits by effectively detecting and preventing cases of unauthorized employment.
Scope of Data	The population of this measure includes all E-Verify cases during the reporting period in which a Tentative Non- Confirmation (i.e. "initial mismatch") is identified. The scope of the results includes E-Verify cases in which actions following a Tentative Non-Confirmation (i.e. "initial mismatch") result in a finding of "Employment Authorized" for the person in question. Tentative Non-Confirmations that result in a finding of "Not Employment Authorized" are excluded from the calculation.
Data Source	Data for this measure come from records stored in the program's Verification Information System (VIS). This system contains detailed, searchable information regarding all steps taken in resolving E-Verify cases, including whether the program issued a TNC, whether the employee contested the TNC, and the final eligibility determination.
Data Collection Methodology	In cases when an employee contests an eligibility determination, the program's Legal Instrument Examiners (LIEs) make final determination of the employee's eligibility for employment. Upon completing a final determination of eligibility, an LIE transmits the determination both to the hiring employer and to VIS. The program has configured VIS to produce a standard quarterly summary of case outcomes, which includes both the number of Tentative Non-Confirmations, and the subset of contested Tentative Non-Confirmations which produce a final finding of "Employment Authorized." The result is calculated by dividing the number of all Tentative Non-Confirmations which produce a final finding of "Employment Authorized" by the all total number of all E-Verify cases for the reporting period as the
	denominator, and multiplying by 100.

Explanation of Data	Each quarter, the contractor managing VIS for the program extracts E-
Reliability Check	Verify transaction data from VIS. Analysts apply an algorithm to the
	extracted data, removing all duplicate and invalid queries. The
	contractor then refers data and performance results to program staff
	for review and clearance.

U.S. Coast Guard

Performance Measure	Availability of maritime navigation aids
Program	Maritime Transportation Systems Management
Description	This measure indicates the hours that short-range federal Aids to Navigation are available. The aid availability rate is based on an international measurement standard established by the International Association of Marine Aids to Navigation and Lighthouse Authorities (IALA) (Recommendation O-130) in December 2004. A short-range Aid to Navigation is counted as not being available from the initial time a discrepancy is reported until the time the discrepancy is corrected.
Scope of Data	The measure is the hours short range Aids to Navigation were available as a percent of total hours they were expected to be available.
Data Source	The Integrated Aids to Navigation Information System (I-ATONIS) is the official system used by the U.S. Coast Guard to store pertinent information relating to short-range aids to navigation.
Data Collection Methodology	Trained personnel in each District input data on aid availability in the I-ATONIS system. The total time short-range Aids to Navigation are expected to be available is determined by multiplying the total number of federal aids by the number of days in the reporting period they were deployed, by 24 hours. The result of the aid availability calculation is dependent on the number of federal aids in the system on the day the report is run. The calculation is determined by dividing the time that Aids are available by the time that Aids are targeted to be available.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure consistency and integrity, data entry in the I-ATONIS system is limited to specially trained personnel in each District. Quality control and data review is completed through U.S. Coast Guard and National Ocean Service processes of generating local Notices to Mariners, as well as by designated Unit and District personnel. Temporary changes to the short-range Aids to Navigation System are not considered discrepancies due to the number of aids in the system on the day the report is run.

Performance Measure	Fishing regulation compliance rate
Program	Maritime Law Enforcement
Description	This measure gauges the percent of all fishing vessels boarded and inspected at sea by the U.S. Coast Guard, which had no documented violations of domestic fisheries regulations. The U.S. Coast Guard boards and inspects U.S. commercial and recreational fishing vessels in the waters of the United States; U.S. commercial and recreational fishing vessels in the U.S. Exclusive Economic Zone (EEZ); and U.S. commercial and recreational fishing vessels outside the U.S. EEZ. Compliance to fishing regulations impact the health and well-being of U.S. fisheries and marine protected species.
Scope of Data	The population includes all boardings and inspections of U.S. commercial and recreational fishing vessels in the waters of the United States; U.S. commercial and recreational fishing vessels in the U.S. Exclusive Economic Zone (EEZ); and U.S. commercial and recreational fishing vessels outside the U.S. EEZ. The U.S. does not permit foreign vessels to fish within the U.S. EEZ. Vessels without any documented violations are reported for this measure.
Data Source	Boardings and violations of domestic fisheries regulations are documented by U.S. Coast Guard Boarding Forms and entered into the U.S. Coast Guard's Marine Information for Safety and Law Enforcement (MISLE) database. The MISLE database has a specific LMR Violation Action box to facilitate identifying, sorting, and filtering vessels with violations.
Data Collection Methodology	U.S. Coast Guard units document violations of domestic fisheries regulations in U.S. Coast Guard Boarding Forms and enter them into the U.S. Coast Guard's Marine Information for Safety and Law Enforcement (MISLE) database after completion of fisheries enforcement boardings. The data is extracted by a manual query in MISLE conducted by Coast Guard headquarters staff in the Office of Maritime Law Enforcement. The calculated results for a given year are the number of boarded fishing vessels with no documented violations of domestic fisheries regulations divided by the number of fishing vessels boarded and inspected at sea by the U.S. Coast Guard, multiplied by 100.
Reliability Index	Reliable
Explanation of Data Reliability Check	MISLE data consistency and integrity is controlled through program logic and pull-down menus that require key elements, prohibit the inappropriate, and limit choices to pre-determined options. Reliability is further ensured by comprehensive training and user guides, and the application itself has embedded Help screens. District, Area and Headquarters staffs review, validate and assess the data on a quarterly basis as part of the U.S. Coast Guard's Standard Operational Planning

Process; and Program managers review and compare MISLE data to
after-action reports, message traffic and other sources of information.

Performance Measure	Interdiction rate of foreign fishing vessels violating U.S. waters
Program	Maritime Law Enforcement
Description	This measure reports the percent of detected incursions into the U.S. Exclusive Economic Zone (EEZ) by foreign fishing vessels that are interdicted by the Coast Guard. Preventing illegal foreign fishing vessels from encroaching on the Exclusive Economic Zone (EEZ) is a priority for the Coast Guard. Foreign fishing fleets steal a valuable resource, resulting in a total economic loss to the American public. Protecting the integrity of the nation's maritime borders and ensuring the health of U.S. fisheries is a vital part of the Coast Guard mission.
Scope of Data	The measure includes foreign vessels illegally fishing inside the U.S. Exclusive economic Zone (EEZ) detected by the Coast Guard and incursions by foreign fishing vessels reported by other sources, which reports or intelligence are judged by Coast Guard operational commanders as valid enough to order a response. The Magnuson-Stevens Act, Title 16 of the U.S. Code defines terms necessary for identifying an incursion—such as fishing, fishing vessel, foreign fishing, etc—and establishes an exemption for recreational fishing.
Data Source	Source data is collected from Living Marine Resource Enforcement Summary Reports and recorded in the Coast Guard's Marine Information for Safety and Law Enforcement (MISLE) system.
Data Collection Methodology	Results for a given year are the number of Coast Guard interdictions of foreign fishing vessels expressed as a percentage of the total number of incursions into the U.S. Exclusive Economic Zone (EEZ) by foreign fishing vessels detected by the Coast Guard, or reported by other sources and judged by operational commanders as valid enough to order a response.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure consistency and integrity, MISLE data entry is controlled through program logic and pull-down menus that require key elements, prohibit the inappropriate, and limit choices to predetermined options. The LMR Enforcement Summary Report purpose, format and submission requirements, and guidance on the use of MISLE, are provided in the Maritime Law Enforcement Manual. Comprehensive training and these user guides help ensure reliability, and the application itself contains embedded Help screens. Additionally, District summaries of EEZ cases are reviewed monthly by Areas and submitted to the Coast Guard Office of Maritime Law Enforcement (CG-MLE), and these and other sources of information are used to assess the reliability of the MISLE database.

Performance Measure	Migrant interdiction effectiveness in the maritime environment
Program	Maritime Law Enforcement
Description	This measure reports the percent of detected undocumented
	migrants of all nationalities who were interdicted by the U.S. Coast
	Guard and partners via maritime routes.
Scope of Data	This measure tracks interdiction of migrants from all nationalities
	attempting direct entry by maritime means into the United States, its
D C	possessions, or territories.
Data Source	Interdiction information is obtained through the U.S. Coast Guard
	Marine Information for Safety and Law Enforcement (MISLE) database,
D + C - '	and Customs and Border Protection records.
Data Collection	The interdiction rate compares the number of migrants interdicted at
Methodology	sea by U.S. Coast Guard, other law enforcement agencies, or foreign
	navies, and deceased migrants recovered from smuggling events, to the total number of migrants interdicted at sea plus the migrants that
	landed in the US, its territories, or possessions. Migrant landing
	information is obtained through the analysis of abandoned vessels,
	other evidence of migrant activity that indicate the number of
	migrants evading law enforcement, successfully landing in the U.S.,
	migrants captured by law enforcement entities in the U.S., and self-
	reporting by migrants (Cuban migrants are allowed to stay once
	arriving in the U.S. and typically report their arrival). The U.S. Coast
	Guard Intelligence Coordination Center compiles and analyzes
	landing information. Data collection is managed by the Migrant
	Interdiction Program Manager.
Reliability Index	Reliable
Explanation of Data	The numbers of illegal migrants entering the U.S. by maritime means,
Reliability Check	particularly non-Cubans, is subject to estimating error due to migrant
	efforts to avoid law enforcement. Arrival numbers for Cubans tend to
	be more reliable than other nationalities as immigration law allows
	Cubans to stay in the US once reaching shore, which encourages self-
	reporting of arrival. Over the last 5 years, Cubans have constituted
	approximately one quarter to one half of all maritime migrant
	interdictions. Migrant landing information is validated across multiple
	sources using established intelligence rules that favor conservative
	estimates.

Performance Measure	Number of breaches at high-risk maritime facilities
Program	Maritime Prevention
Description	This measure reports the number of security breaches at facilities subject to the Maritime Transportation Security Act (MTSA) where no Transportation Security Incident has occurred, but established security measures have been circumvented, eluded or violated. MTSA
	facilities are a high-risk subset of the national waterfront facility

	population given the nature of their activities and/or the products they handle. As such, they pose a greater risk for significant loss of life, environmental damage, or economic disruption if attacked. MTSA regulated facilities constitute more than 3,400 high-risk subset of all waterfront facilities. They are facilities that handle certain dangerous cargoes, liquid natural gas, transfer oil, hazardous materials in bulk; or receive foreign cargo vessels greater than 100 gross tons, U.S. cargo vessels greater than 100 gross tons carrying certain dangerous cargoes, or vessels carrying more than 150 passengers.
Scope of Data	The scope of this measure includes incidents that occur at any of the more than 3,400 maritime facilities subject to Maritime Transportation Security Act regulation, which are investigated and confirmed incidents where no Transportation Security Incident has occurred, but established security measures have been circumvented, eluded or violated.
Data Source	The data source for this measure is the Coast Guard Marine Information for Safety and Law Enforcement (MISLE) database as a Breach of Security Investigation.
Data Collection Methodology	Qualified Coast Guard Inspectors investigate incidents reported to the National Response Center by MTSA regulated facilities where security measures have been circumvented, eluded or violated. Verified incidents are documented in the Coast Guard Marine Information for Safety and Law Enforcement (MISLE) database as a Breach of Security Investigation. Results for a given year are the total number of confirmed breaches of security that occurred over the past 12-months at any of the more than 3,400 MTSA regulated facilities.
Reliability Index Explanation of Data Reliability Check	Reliable To ensure consistency and integrity, MISLE data entry is controlled through program logic and pull-down menus that require key elements, prohibit the inappropriate, and limit choices to predetermined options. Comprehensive training and user guides help ensure reliability and the MISLE application itself contains embedded Help screens. Data verification and validation is also affected through regular records review by the Office of Investigations and Casualty Analysis (CG-INV) and Coast Guard Program managers.

Performance Measure	Percent of people in imminent danger saved in the maritime environment
Program	Maritime Response
Description	This measure gauges the lives saved by the U.S. Coast Guard on the oceans and other waterways expressed as a percentage of all people in imminent danger at the time the Service received notification. The measure excludes persons lost prior to notification and single incidents with 11 or more people.

Scope of Data	The measure encompasses all maritime distress incidents reported to the U.S. Coast Guard, which are judged by U.S. Coast Guard operational commanders as valid enough to order a response. The measure includes lives recorded as saved, lost after notification, or unaccounted. Single incidents with 11 or more people saved, lost, or unaccounted are excluded so as not to skew results or impede trend analysis.
Data Source	All maritime distress incidents reported to the U.S. Coast Guard judged by U.S. Coast Guard operational commanders as valid enough to order a response—and associated response data—are recorded in the U.S. Coast Guard's Marine Information for Safety and Law Enforcement (MISLE) database. Data is extracted from MISLE using a CG Business Intelligence (CGBI) cube.
Data Collection Methodology	Data related to maritime distress incidents reported to the U.S. Coast Guard judged by operational commanders as valid enough to order a response are recorded in the U.S. Coast Guard's Marine Information for Safety and Law Enforcement (MISLE) database A CGBI cube is then used to extract the data. The CGBI cube is formulated to only look at cases with 0-10 lives impacted. The results for a given fiscal year are the total number of lives recorded as saved expressed divided by the total number of lives recorded as saved, lost after notification, or unaccounted, multiplied by 100. Single incidents with 11 or more people saved, lost, or unaccounted are excluded from the calculation.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure consistency and integrity, MISLE data entry is controlled through program logic and pull-down menus that require key elements, prohibit the inappropriate, limit choices to pre-determined options, and flag data not conforming to expectations. Comprehensive training and user guides help ensure reliability and the application itself contains embedded Help screens. Search and rescue data are also reviewed at multiple levels, and discrepancies reviewed and corrected as necessary.

Performance Measure	Percent risk reduction of coordinated anti-terrorism activities throughout the maritime transportation system (this is a new measure)
Program	Maritime Security Operations
Description	This measure gauges risk reduction impact of maritime security and response operations (MSRO) conducted in and around ports in the 37 Captain of the Port (COTP) zones by the U.S. Coast Guard or federal, state, and local partners. MSRO include conducting vessel security boardings, providing vessel escorts, enforcing fixed security zones, and conducting surface and land patrols around ports based on available hours and assets. Security risks in the maritime environment

	include waterborne explosive device attacks, hijacked large vessel attacks, hostage taking, and terrorist assault teams. Executing planned MSRO helps detect, deter, prevent, disrupt, and recover from terrorist attacks and other criminal acts in the maritime domain.
Scope of Data	The population includes all MSRO associated with Tactical Activity plans for the 37 COTP zones. These MSRO occur at vessels, facilities, key assets, and other critical infrastructure at maritime ports. Tactical Activity Plans include only MSRO that impact addressable risk, which is risk the U.S. Coast Guard can address with its current capabilities and authorities. The scope of the results includes information about MSRO from the Tactical Activity Plans that were actually executed by the U.S. Coast Guard and/or federal, state, and local partners.
Data Source	MSRO data comes from the Marine Information for Safety and Law Enforcement (MISLE) database what is managed by Office of C4 & Sensors Capability (CG-761). MSRO executed by federal, state, and local partners are collected in a formatted spreadsheet and entered into MISLE by the relevant COTP. The Maritime Security Risk Analysis Model (MSRAM) system managed by the Office of International and Domestic Port Security (CG-PSA) contains the data that is used to calculate the addressable risks to the 37 COTP zones using a variety of data such as port subject matter experts' judgements of vulnerabilities, actual port activity data, and intelligence. The U.S. Coast Guard Business Intelligence (CGBI) and associated data tools are used to pull data from MISLE and MSRAM to populate Risk-Based Maritime Security and Response Operations (RBMSRO) tools. These tools are used for both creating the 37 ports Tactical Activity Plans and for conducting the actual calculations for this measure.
Data Collection Methodology	The 37 COTPs gather a variety of data annually to update risk estimates for their zones. This information informs Ports' Tactical Activity Plans to optimize risk impact with the hours and assets available. Coast Guard units that perform MSRO enter that data directly into MISLE. MSRO performed solely by federal, state, and local partners are recorded on a formatted spreadsheet and collected by the relevant COTPs. Using CGBI, each COTP pulls their MISLE data for their respective zones to populate RBMSRO. The Coast Guard's Headquarters Maritime Security Operations Program Office sums these values for the risk reduction MSRO completed to determine the numerator for this measure. The same office calculates the addressable risk by summing the risk estimates for the 37 COTP Zones for the denominator. The result is calculated by dividing the sum of all MSRO completed by the addressable risk score across all 37 COTP Zones.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure consistency and integrity, MISLE data entry is controlled through program logic and pull-down menus that require key

	elements, prohibit inappropriate entries, and limit choices to predetermined options. Comprehensive training and user guides help ensure reliability and the MISLE application itself contains embedded Help Screens. MISLE records also get verification and validation through regular records review by District, Area, and Headquarters staffs. Annual risk exposure and risk reduction parameters are determined and annually validated in MSRAM by CG-PSA.
Performance Measure	Three-year average number of serious marine incidents
Program	Maritime Prevention
Description	This measure reports the three-year average number of Serious Marine Incidents as defined by 46 CFR 4.03-2, which include: death or injury requiring professional treatment beyond first aid, reportable property damage greater than \$100,000, actual or constructive loss of certain vessels, discharge of oil of 10,000 gallons or more; or a discharge of a reportable quantity of a hazardous substance.
Scope of Data	This measure reports the three-year average number of serious marine incidents as defined in 46 CFR 4.03-2. Serious Marine Incidents include any marine casualty or accident defined by 46 CFR 4.03-1 which meets defined thresholds. These include: death or injury requiring professional treatment beyond first aid, reportable property damage greater than \$100,000, actual or constructive loss of certain vessels, discharge of oil of 10,000 gallons or more; or a discharge of a reportable quantity of a hazardous substance.
Data Source	Serious Marine Incidents are recorded in the Marine Information for Safety and Law Enforcement (MISLE) database
Data Collection Methodology	To obtain serious marine incidents, investigations recorded in the MISLE database are counted. Commercial mariner deaths and injuries include casualties of crewmembers or employees aboard U.S. commercial vessels in U.S. waters. Passenger deaths and injuries include casualties from passenger vessels operating in U.S. waters (disappearances or injuries associated with diving activities are excluded). Oil discharges of 10,000 gallons or more into navigable waterways of the U.S. and reportable quantities of hazardous substances, whether or not resulting from a marine casualty, are included. The three-year average for a given year is calculated by taking the average of the number of serious marine incidents for the most recent three years. Due to delayed receipt of some reports, published data is subject to revision with the greatest impact on recent quarters.
Reliability Index	Reliable
Explanation of Data Reliability Check	To ensure consistency and integrity, MISLE data entry is controlled through program logic and pull-down menus that require key elements, prohibit the inappropriate, and limit choices to predetermined options. Comprehensive training and user guides help

ensure reliability and the application itself contains embedded Help
screens. MISLE system quality control, and data verification and
validation, is affected through regular review of records by the U.S.
Coast Guard Office of Investigations and Analysis. MISLE system
quality control, and data verification and validation, is affected
through regular review of records by the Coast Guard Office of
Investigations and Casualty Analysis.

U.S. Secret Service

Performance Measure	Amount of cyber-financial crime loss prevented (in billions)
Program	Field Operations
Description	This measure is an estimate of the direct dollar loss to the public prevented due to cyber-financial investigations by the U.S. Secret Service. The dollar loss prevented is based on the estimated amount of financial loss that would have occurred had the offender not been identified nor the criminal enterprise interrupted. The measure reflects the U.S. Secret Service's efforts to reduce financial losses to the public attributable to cyber financial crimes.
Scope of Data	This measure reports an estimate of the direct dollar loss prevented due to Secret Service intervention/interruption of a cyber-financial crime. It includes all investigations by the Secret Service (authorized under 18 USC 3056) which were closed in the fiscal year being reported. Potential error is due to lag time in data entry or corrections to historical data.
Data Source	The Cyber Financial Crimes Loss Prevented measure is collected from the Field Investigative Reporting System (FIRS). This system is used by all Secret Service investigative field offices, and provides a means of record keeping for all case and subject information. This system is owned and maintained internally by the U.S. Secret Service.
Data Collection Methodology	Data is input to FIRS via Secret Service personnel located in field offices throughout the United States and overseas. Field personnel entering the data have already estimated the loss prevented using standards from the Federal Sentencing Guidelines. These values are extracted from FIRS by cyber financial crime codes (case codes) and the dates these cases were closed. The data is then aggregated up to the highest levels by month, year, office, and Service-wide. This information is then reported through various management and statistical reports to Secret Service headquarters program managers, field offices, and the Department of Homeland Security.
Reliability Index	Reliable
Explanation of Data Reliability Check	FIRS has many features built into it in order to provide the most accurate data possible. Along with the mainframe security features,

there are many edit checks built into the applications to ensure the
accuracy and validity of the data. Only authorized headquarters and
field personnel have access to the applications, and they are
governed by specific procedures to input case and arrest data. An
annual audit is conducted and recurring verification reports are
generated and reviewed to reduce errors and ensure data accuracy.

Performance Measure	Number of cyber mitigation responses
Program	Field Operations
Description	This measure represents the number of cyber mitigation responses provided by the U.S. Secret Service (USSS). The USSS responds to organizations that suspect a malicious network intrusion has occurred and implements mitigation responses to secure the network(s). Each cyber mitigation response involves one or more of the following activities related to a particular network intrusion: identifying potential victims/subjects, notifying victims/subjects, interviewing victims/subjects, confirming network intrusion, supporting mitigation of breach activity, and retrieving and analyzing forensic evidence. State or Federal arrests resulting from and/or related to these intrusions are measured separately.
Scope of Data	The scope of this measure includes all cyber mitigation response data and is based on the number of cyber mitigation responses conducted by the USSS within the given reporting period.
Data Source	Data is collected from an application in the Field Investigative Reporting System (FIRS) called the Network Intrusion Action Center (NIAC). This system is used by all USSS investigative field offices and provides actionable intelligence for network defense.
Data Collection Methodology	Data pertaining to this measure is extracted from the NIAC system on a quarterly basis and aggregated by the quarter and fiscal year entered. This information is then reported through various management and statistical reports to USSS headquarters program managers, field offices, and the Department of Homeland Security.
Reliability Index	Reliable
Explanation of Data Reliability Check	Only authorized USSS personnel have access to the applications. Once the data has been aggregated, it is double checked for verification and to ensure data accuracy.

Performance Measure	Number of financial accounts recovered (in millions)
Program	Field Operations
Description	This measure represents the number of financial accounts recovered
	during cyber investigations. Financial accounts include bank accounts,
	credit card accounts, PayPal and other online money transfer
	accounts.

Scope of Data	The scope of this measure includes the number of financial accounts
·	recovered during cyber investigations.
Data Source	The Financial Accounts measure is collected from the Field Investigative Reporting System (FIRS). This system is used by all Secret Service investigative field offices, and provides a means of record keeping for all case and subject information.
Data Collection	The Secret Service collects data on its cyber investigations through its
Methodology	case management system, Field Investigative Reporting System (FIRS). Data is input FIRS via Secret Service personnel located in field offices throughout the United States and overseas. Data pertaining to this particular measure (financial accounts recovered) are extracted from FIRS by designated cyber crime case violation codes and the dates these cases were closed. The data is then aggregated up to the highest levels by month, year, office, and Service-wide. This information is then reported through various management and statistical reports to Secret Service headquarters program managers, field offices, and the Department of Homeland Security.
Reliability Index	Reliable
Explanation of Data Reliability Check	FIRS has many features built into it in order to provide the most accurate data possible. Along with the mainframe security features, there are many edit checks built into the applications to ensure the accuracy and validity of the data. Only authorized headquarters and field personnel have access to the applications, and they are governed by specific procedures to input case and arrest data. An annual audit is conducted and recurring verification reports are generated and reviewed to reduce errors and ensure data accuracy.

Performance Measure	Number of law enforcement individuals trained in cybercrime and
	cyberforensics both domestically and overseas
Program	Field Operations
Description	This measure represents the number of individuals trained in
	cybercrime and cyber forensics by the Secret Service. This specialized
	technical training occurs both domestically and overseas in an effort
	to strengthen our ability to fight cyber crime.
Scope of Data	The scope of this measure is the number of individuals trained by the
	Secret Service in cybercrime and cyber forensics. This includes both
	internal agents and external law enforcement partners.
Data Source	Data on individuals trained by the USSS is currently collected through
	internal tracking devices. An enterprise solution is contemplated to
	allow for easier dataset extraction and analysis.
Data Collection	Data is entered through internal tracking devices by authorized Secret
Methodology	Service personnel. Quarterly data is then extracted and aggregated
	up to the highest levels by month and year. Training data is collected
	and aggregated by the number of individuals who attend each

	training class. Because of this, the potential exists for counting unique individuals multiple times if they attend more than one
	training per fiscal year.
Reliability Index	Reliable
Explanation of Data	Only authorized Secret Service personnel have access to the
Reliability Check	information and systems. Once the data has been aggregated, it is
	double checked for verification and to ensure data accuracy.

Performance Measure	Percent of currency identified as counterfeit
Program	Field Operations
Description	The dollar value of counterfeit notes passed on the public reported as a percent of dollars of genuine currency. This measure is calculated by dividing the dollar value of counterfeit notes passed by the dollar value of genuine currency in circulation. This measure is an indicator of the proportion of counterfeit currency relative to the amount of genuine U.S. Currency in circulation, and reflects our efforts to reduce financial losses to the public attributable to counterfeit currency.
Scope of Data	The scope of this measure includes the total U.S. dollars in circulation (reported from the US Department of the Treasury). Past audits indicate that overall error rates are less than one percent. Error is due to lag time in data entry or corrections to historical data.
Data Source	All Counterfeit program measures are collected from the Counterfeit/Contraband System. This system is used by all Secret Service investigative field offices, and provides a means of record keeping for all case and subject information.
Data Collection Methodology	The Secret Service collects data on global counterfeit activity through the Counterfeit Tracking Application database. Data is input to the Counterfeit Tracking Application via Secret Service personnel located in field offices throughout the United States and overseas. Data pertaining to this particular measure are extracted from the Counterfeit Tracking Application by designated counterfeit note classifications, their dollar value, and the dates the counterfeit data was recorded in the system. The counterfeit data (dollar value of notes passed on the public) is then aggregated up to the highest levels by month, year, office, and Service-wide and then compared to the amount of US dollars in circulation (reported from the US Department of the Treasury). This information is then calculated as a percent and reported through various management and statistical reports to Secret Service headquarters program managers, field offices, and the Department of Homeland Security.
Reliability Index	Reliable
Explanation of Data Reliability Check	The Counterfeit Tracking Application database has many features built into it in order to provide the most accurate data possible. Along with the mainframe security features, there are many edit

checks built into the applications to ensure the accuracy and validity of the data. Only authorized headquarters and field personnel have access to the applications, and they are governed by specific procedures to input case and arrest data. Recurring verification reports are generated and reviewed to ensure data accuracy. Past audits indicate that overall error rates are less than one percent.
Some error is due to lag time in data entry or corrections to historical
data.

Performance Measure	Percent of days with incident-free protection at the White House Complex and Vice President's Residence
Program	Protective Operations
Description	This measure gauges the percent of instances where the Secret Service provides incident free protection to the White House Complex and the Vice President's Residence. An incident is defined as someone who is assaulted or receives an injury from an attack while inside the White House Complex or Vice President's Residence.
Scope of Data	The scope of this measure is all activity throughout the entire year for all persons (protectees, staff/employees, guests, and the public) inside the White House Complex, the Vice President's Residence, and other protected facilities.
Data Source	The Secret Service conducts after action reviews to gauge performance of specific protective operations. These reviews are used to measure how successfully the Secret Service performed its mission and what can be done to increase efficiency without compromising a protectee or event.
Data Collection Methodology	Results from Protective Operations, as well as any incident that may occur, are immediately reported by detail leaders to the Special Agent in Charge, who submits an After Action Report to Protective Operations program managers, and are disseminated within the organization for further analysis. Analysts aggregate this information and report it by the number of days incident free protection was provided at facilities during the fiscal year divided by the number of days in the fiscal year.
Reliability Index	Reliable
Explanation of Data Reliability Check	Program managers and Operations Research Analysts continually monitor and review performance. Any breach of Protective Operations would be immediately known and subject to a thorough investigation.

Performance Measure	Percent of National Center for Missing and Exploited Children
	examinations requested that are conducted
Program	Field Operations

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Description	This measure represents the percentage of Secret Service computer and polygraph forensic exams conducted in support of any investigation involving missing or exploited children in relation to the number of computer and polygraph forensic exams requested.
Scope of Data	The scope of this measure is the total number of requested
Scope of Data	examinations requested to support other law enforcement
	investigations with missing and/or exploited children cases. Exams
	are completed at Secret Service field offices and headquarter offices.
Data Source	Number of computer and forensic exams conducted is collected from
	the Electronic Crimes Special Agent Program (ECSAP), used by the
	Electronic Crimes Special Agent Program personnel to report forensic
	examination findings.
Data Collection	The Secret Service collects computer and polygraph forensic exam
Methodology	data that relate to missing or exploited children investigations
	through an application in its Field Investigative Reporting System.
	Data is input to Field Investigative Reporting System via Secret Service
	personnel located in field offices. Data pertaining to this particular
	measure are extracted from Field Investigative Reporting System by
	designated missing or exploited children violation codes and the
	dates these exams were completed. The data is then aggregated up
	to the highest levels by month, year, office, and Service-wide and then
	compared to the number of computer and polygraph forensic exams
	requested by the National Center for Missing and Exploited Children.
	This information is then reported as a percent through various
	management and statistical reports to Secret Service headquarters
Reliability Index	program managers. Reliable
Explanation of Data	Only authorized headquarters and field personnel have access to the
Reliability Check	applications, and they are governed by specific procedures to input
Reliability Check	case data. Recurring verification reports are generated and reviewed
	to ensure data accuracy.
	to choose data accuracy.

Performance Measure	Percent of National Special Security Events that were successfully completed
Program	Protective Operations
Description	This measure is a percentage of the total number of National Special Security Events (NSSEs) completed in a Fiscal Year that were successful. A successfully completed NSSE is one where once the event has commenced, a security incident(s) inside the Secret Service - protected venue did not preclude the event's agenda from proceeding to its scheduled conclusion.
Scope of Data	The scope of this measure is every NSSE where the Secret Service has a role in the protection or planning of the NSSE.

Data Source	This program measure originates from the protective event or visit and all data is available through After-Action Reports.
Data Collection Methodology	The Secret Service completes an After-Action Report following every National Special Security Event. This comprehensive report depicts all aspects of the event to include any and all incidents that occurred during the event. Subsequently, the After-Action reports are reviewed to determine the number of National Special Security Events that were successfully completed. This information is then calculated as a percentage and reported through various management and statistical reports to Secret Service headquarters program managers.
Reliability Index	Reliable
Explanation of Data Reliability Check	Any breach of Protective Operations would be immediately known and subject to a thorough investigation.

Performance Measure	Percent of protectees that arrive and depart safely
Program	Protective Operations
Description	This measure gauges the percent of travel stops where Secret Service protectees arrive and depart safely. Protectees include the President and Vice President of the United States and their immediate families, former presidents, their spouses, and their minor children under the age of 16, major presidential and vice presidential candidates and their spouses, and foreign heads of state. The performance target is always 100%.
Scope of Data	The scope of this measure is the total number of protective stops. Protectees include the President and Vice President of the United States and their immediate families, former presidents, their spouses, and their minor children under the age of 16, major presidential and vice presidential candidates and their spouses, and foreign heads of state.
Data Source	Protective stops information is collected from the Agent Management & Protection Support System. This system is used by Secret Service protective divisions, and provides a means of record keeping for all protective stops information.
Data Collection Methodology	Results from Protective Operations, as well as any incident that may occur, are immediately reported by detail leaders to the Special Agent in Charge, who submits an After Action Report to Protective Operations program managers, and are disseminated within the organization for further analysis. Analysts collect protective travel stops for domestic protectees, foreign dignitaries, and campaign protectees and aggregate the totals into one measure. The number of incident-free protection stops is divided by the total number of protection stops to achieve a percent outcome.
Reliability Index	Reliable

Explanation of Data	Program managers and Operations Research Analysts continually
Reliability Check	monitor and review performance, including all instances of arrival and
	departure. Any breach of Protective Operations would be
	immediately known and subject to a thorough investigation.

Performance Measure	Terabytes of data forensically analyzed for criminal investigations
Program	Field Operations
Description	This measure represents the amount of data, in terabytes, seized and forensically analyzed through Secret Service investigations and those conducted by partners trained at the National Computer Forensic Institute (NCFI). The training of these law enforcement partners substantially enhances law enforcement efforts to suppress the continually evolving and increasing number of cyber and electronic crime cases affecting communities nationwide.
Scope of Data	The scope of this measure includes all data forensically analyzed for criminal investigations through Secret Service cyber investigations and investigations conducted by partners trained at the National Computer Forensic Institute (NCFI).
Data Source	Both Secret Service and partner forensic data is collected from an application in the Field Investigative Reporting System (FIRS). FIRS is used by the Electronic Crimes Special Agent Program personnel to report forensic examination findings. USSS partners do not have access to FIRS. Partners submit their terabytes seized information through a standardized form to their USSS contact. The USSS contact then enters this information directly into a partners data collection table in FIRS.
Data Collection Methodology	The Secret Service collects computer and polygraph forensic exam data through an application in its Field Investigative Reporting System (FIRS). Both USSS and partner data is input to FIRS via Secret Service personnel located in field offices. Data pertaining to this particular measure are extracted from FIRS, including the number of terabytes examined, dates these forensic exams were completed, and who completed each exam. The data is then aggregated up to the highest levels by month, year, and office.
Reliability Index	Reliable
Explanation of Data Reliability Check	Only authorized Secret Service personnel have access to the applications, which are governed by specific procedures to input case data. Recurring verification reports are generated and reviewed to ensure data accuracy.

FY 2020-2021 Agency Priority Goal (APG) Measures

APG: Enhance Southern Border Security

Performance Measure	Number of known illegal entries between the ports of entry on the Southwest Border
Program	Border Security Operations
Description	This measure reports the known number of detected people who crossed illegally into the United States between the ports of entry on the Southwest Border. The number includes those who have crossed the border illegally who were apprehended, those who got away without being apprehended, and those who were turned back to Mexico. This measure is an important indicator of the volume of activity occurring along the Southwest Border that consumes Border Patrol Agent time and resources.
Scope of Data	The population of total entries is all apprehensions (voluntary surrenders and those who seek to evade), Got Aways (GA) and Turn Backs (TB) in areas of the Southwest Border that are generally at or below the northernmost checkpoint within a given area of responsibility. In Border Zones, it includes all apprehensions, GA and TB. In non-border zones, it includes apprehensions who have been in the United States illegally for 30 days or less. An apprehension is someone who enters the United States illegally who is taken into custody and receives a consequence. A GA is someone who enters the United States illegally and is no longer being actively pursued by Border Patrol agents. A TB is someone who enters the United States illegally and returns to the country from which he or she entered, not resulting in an apprehension or GA.
Data Source	Apprehension, GA, and TB data is captured by Border Patrol agents at the station level in several different systems. Apprehension data is entered into the e3 processing system which resides in the Enforcement Integrated Database (EID). The EID is under the purview of the Border Patrol Headquarters Statistics and Data Integrity (SDI) Unit, but the database is owned and maintained by U.S. Immigrations and Customs Enforcement. Data concerning GAs and TBs are entered into the Intelligent Computer Assisted Detection (ICAD) Tracking Sign-cutting and Modeling (TSM) application, which is under the purview and owned by the Border Patrol's Enforcement Systems Unit.
Data Collection Methodology	As part of the standardized processing procedure, Border Patrol agents at the station level enter apprehension, TB, and GA data in the appropriate systems. Agents use standard definitions for

Reliability Index	determining when to report a subject as a GA or TB. Some subjects can be observed directly as evading apprehension or turning back; others are acknowledged as GAs or TBs after agents follow evidence that indicate entries have occurred, such as foot signs, sensor activations, interviews with apprehended subjects, camera views, or communication between and among other stations and sectors. At the Headquarters level, the SDI Unit extracts data from the e3, ICAD, and TSM systems into a spreadsheet, sums information as appropriate, and then calculates the result by adding together the number of apprehensions, TBs, and GAs.
Explanation of Data Reliability Check	Border Patrol Agents in Charge ensure all agents are aware of and use proper definitions for apprehensions, GAs and TBs at their respective stations. They also ensure the necessary communication takes place between and among sectors and stations to ensure accurate documentation of subjects who may have crossed more
	than one station's area of responsibility. In addition to station-level safeguards, SDI validates data integrity by using various data quality reports. The integrity of TB and GA data is monitored at the station and sector levels. Data issues are corrected at the headquarters level or forwarded to the original inputting station for correction.

Performance Measure	Percent of illegal entrants apprehended by the U.S. Border Patrol in
	the Containment Zone along the Southwest Border between ports
	of entry
Program	Border Security Operations
Description	This measure reports the percent of the known illegal entrants who
	have crossed into the U.S. along the Southwest Border who are then
	immediately apprehended within the containment zone. The
	containment zone is the geographic area at the U.S. border where
	ideally 100% of apprehensions would occur. Station Border Patrol
	agents and leadership, led by experts from Border Patrol's Strategic
	Planning and Analysis Directorate (SPAD), use a number of factors
	such the physical terrain, slope, features, accessibility, and
	technological capabilities to determine the containment zone depth
	for each kilometer of the border. This measure reflects the ability of
	the Border Patrol to minimize the distance an illegal entrant travels
	into the U.S. before apprehension, thus demonstrating the
	effectiveness of impedance and denial and law enforcement
	response and resolution for those entrants who have been
	successful at evading border physical structures/barriers.
Scope of Data	This measure includes only those illegal entrants apprehended "at
	entry," defined as those being observed in the act of illegally
	crossing the Southwest Border. An entrant includes both
	immigrants seeking to remain in the U.S., along with others such as

	drug smugglers and human traffickers who may be apprehended in the border area but are not seeking to remain in the U.S. An "at entry apprehension" does not include those who may be apprehended when observed in movement in the area around the border but are not in the immediate act of crossing the border, such as moving between housing structures or building where they have been seeking temporary shelter. The numerator includes those at entry apprehensions that occur within the containment zone. The containment zone is the area where ideally 100% of all apprehensions would occur. Containment zone areas have been defined and are not expected to change unless extensive unplanned development and/or new infrastructure is built.
Data Source	Station Border Patrol Agents enter apprehension data through a portal into the e3 system which is uploaded to the U.S. Immigration and Customs Enforcement's Enforcement Integrated Database (EID). Data stored in e3 includes the geographic location of each apprehension collected using global positioning system equipment, along with other biographical information. E3 data is extracted and entered into the Border Patrol's Enterprise Geospatial Information Services (eGIS) system, which is used to both render apprehensions physically on a map and provide information to be able to calculate if apprehensions are either in or out of the containment zone. The Border Patrol's Statistics and Data Integrity (SDI) unit manages this data transformation and calculation process for the Border Patrol.
Data Collection	SPAD Border Patrol experts meet with station level agents and
Methodology	leadership to determine through a consensus process the geographic coordinates that defines the containment zone. These coordinates are validated and approved by Sector Chiefs, provided to SPAD for final approval, and entered into the EGIS System. Apprehension data is entered daily by station Border Patrol Agents into the portal that uploads to e3. Periodically SDI analysts extract data into excel to conduct data cleaning activities, such as resolving missing data or citizenship status. Data is loaded from excel to EGIS to calculate, within a 1-kilometer square, apprehensions in or outside the containment zone. SDI extracts these calculations back into excel, where station, sector, and roll-up containment zone calculations are made. This measure reflects the roll-up of data from all 47 stations and reports the number of apprehensions within the containment zone divided by the total number of at entry apprehensions.
Reliability Index	Reliable

Explanation of Data	Border Patrol Agents in Charge ensure agents at their stations use
Reliability Check	proper procedures for reporting the geographical information for
	apprehensions in e3. Station-level leaders also ensure the necessary
	communication occurs among sectors and stations to ensure
	accurate documentation of subjects who may have crossed more
	than one station's area of responsibility. Watch commanders at
	Stations daily review the arrest records for completeness of data
	reporting. Enforcement System Liaisons at the sector level review
	information in e3 for anomalies, such as the lack of citizenship
	status or latitude and longitude information, and request
	corrections from the relevant stations. The SDI Office conducts
	reviews of the data using data quality reports so as to prepare it for
	leadership or external reporting. Lastly, SPAD analysts review the
	data over time and across stations to look at trends or
	inconsistencies with known activity in geographical areas along the
	Southwest Border.

Performance Measure	Percent improvement in the surveillance capability score on the
	Southwest Border
Program	Border Security Operations
Description	The measure gauges the improvements being made along Southwest Border sectors regarding their capability to surveil the border. The Surveillance Capability (SC) score quantitatively measures the maximum ability to actively monitor and detect activity at or near the border, representing the combined contributions of technology assets and agents on patrol. The SC score examines each surveillance asset in terms of area coverage, performance, and persistence. The ability to surveil the border environment is critical to situational awareness, a key element of operational control of the border. This measure will allow tracking
	of progress in surveillance capability over time, and across the nine
	sectors on the Southwest Border, based on assets assigned.
Scope of Data	This measure represents the sum of the surveillance capability contributions from all surveillance assets in each station of the Southwest border, assuming they are located in the land area within 20 miles of the border. A calculation for the surveillance capability contribution of each asset is performed as a function of area coverage (the land area viewshed that is under surveillance, excluding areas where visibility is limited by line-of-sight blockages); performance (the ability of the surveillance asset to detect and monitor that area); and persistence (the amount of time the asset is available to conduct surveillance).

Data Source	The source of the counts of asset types within each station are provided by Program Managers within the Program Management Office Directorate (PMOD) and Enterprise Services Division (ESD) in Border Patrol Headquarters. The source of data used for calculation of the SC contributions of each asset type are derived from asset specifications, sector input as to persistence, and modeling of terrain features that impact viewsheds. The SC scores are maintained in an excel document maintained by the Planning Division at Headquarters.
Data Collection Methodology	Each Southwest Border station's surveillance baseline capability is based on FY18 assets and their capability to provide area of coverage, performance, and persistence. The baseline SC score is determined by manual expert review of each asset and its capability, and this information is recorded in the SC model. The model uses defined mathematical procedures to calculate a SC score for entire Southwest Border. During the year, when new assets are delivered, or assets become inoperable or redeployed, PMOD communicates that to the Planning Division, who ensures that the information is updated in the model. At the end of the fiscal year, a manual expert review is again done for the current assets and their capability, stored in the model, and a new SC score calculated. The percent improvement is calculated based on changes from the FY18 SC score to the current score.
Reliability Index	Reliable
Explanation of Data Reliability Check	The SC model was developed by a third-party expert outside of the Border Patrol and has undergone peer review regarding its methodology and calculation procedures. Changes in scores are reviewed by the Director of the Planning Division and shared with PMOD Director for review. Station review of more detailed results provides a validation of the surveillance capability score, and results not consistent with field experience are evaluated and resolved.

Performance Measure	Percent of milestones met for establishing Northern Border
	measures that will integrate the Operational Control framework
Program	Border Security Operations
Description	This measure tracks the ability of Border Patrol Headquarters and
	the eight Northern Border sectors to complete important steps and
	milestones needed each year over the two-year process of
	integrating the Operational Control (OPCON) framework with
	Northern Border sector operations. This measure is valuable for
	demonstrating an expansion of efforts to make pursuit of OPCON
	viable beyond the Southwest border, by tailoring operational
	measures that apply to the Northern Border to each of the three
	elements in the OPCON framework: Situational Awareness,

	Impedance and Denial, and Law Enforcement Response and Resolution.
Scope of Data	This measure will include milestones for completion each fiscal year within all eight Northern Border (NB) sectors, which includes Blaine, Spokane, Havre, Grand Forks, Detroit, Buffalo, Swanton, and Houlton sectors. Milestones to be monitored for completion in FY20 include initial consultation with representatives from all NB sectors on measures needed for the OPCON framework; Pilot the identified NB OPCON measures at Blaine Station to determine feasibility and relevance; Gather data and analyze feedback/results from pilot station and socialize with representative from all Northern Border sectors to determine feasibility and viability of Northern Border framework; If the Northern Border framework is viable, travel to 4 of the 8 sectors to gather data to populate the framework.
Data Source	Milestones that need to be completed during each Fiscal Year are documented on the Northern Border OPCON Integration Milestone Checklist, an excel spreadsheet maintained by the Planning Division at Border Patrol Headquarters. The spreadsheet is stored on a share drive for easy access and updating by Planning staff.
Data Collection Methodology	At the end of each fiscal year quarter, an analyst from the Planning Division, USBP Headquarters, tabulates the number of annual milestones that were completed for that quarter, and divides the completed milestones by the total number of annual milestones, to arrive at the percent completed for that fiscal year. As the fiscal year progresses, milestones in each preceding quarter are added to the cumulative count of completed milestones, allowing each quarter to build on the progress of the previous quarters.
Reliability Index	Reliable
Explanation of Data Reliability Check	Each fiscal year quarter, Planning Division analysts finalize the results reported on the Northern Border OPCON Integration Milestone Checklist, which is reviewed for accuracy and completeness by the Head of the Planning Division or designee. Milestones are pre-defined at the beginning of the fiscal year, and this allows for no opportunities for adding or subtracting new milestones, which would alter the completed milestones result. The spreadsheet results are transmitted, along with the sectors' quarterly reports, to the Law Enforcement Operations Division (LEOD) for review and concurrence.

Performance Measure	Percent of Southwest Border sector planned strategies associated with the Operational Control framework that are completed
Program	Border Security Operations

Description	This measure gauges the percent of planned strategies that were executed by the nine Southwest Border sectors of the Border Patrol, as part of the sector Concepts of Operation Plans (CONOPs) associated with the Operational Control (OPCON) framework. A planned strategy is defined in the OPCON Planning Guidance as the ways and means by which each sector plans to mitigate or address their highest priority capability gaps using operations, technology deployments, and partnerships. Sectors submit their CONOPS at the start of the fiscal year to describe how each will work to improve elements of operational control through specific strategies. Quarterly reports provide progress updates regarding execution of sector strategies, along with initial sector data on measures associated with the OPCON framework. This measure is valuable in demonstrating sectors early efforts to operationally use the OPCON framework to improve security along the Southwest Border.
Scana of Data	This measure will include data for the nine Southwest Border
Scope of Data	sectors, which includes San Diego, El Centro, Yuma, Tucson, El Paso, Big Bend, Del Rio, Laredo, and Rio Grande Valley sectors. Concepts of Operation (CONOPs) establish the overall sector strategies to improve security for the entire Area of Operation, and thus cover all the stations in a sector. Sectors consider the existing resources available to the sector for each fiscal year when formulating the CONOPs. Resources include elements such as personnel, surveillance technology, mobility assets, physical infrastructure,
	roads, and other support assets such as those provided by the
	Department of Defense.
Data Source	CONOPS, along with sector quarterly reports, are transmitted by email to Headquarters Border Patrol, Planning Division. The reports are then downloaded and saved on a share drive within the Planning Division for easy access.
Data Collection Methodology	Each sector annually develops its CONOPS, where leadership considers how to advance operational control in their sector and balances the use of existing resources to address the greatest threats. The CONOPs list by quarter the strategies that have been developed to improve each element in operational control. Sectors deliver quarterly reports detailing progress on execution of the strategies associated with the CONOPs to the Border Patrol Headquarters Planning Division. The quarterly information is then manually compared by analysts in the Planning Division to determine if planned strategies were executed. This information is then recorded on the Master CONOPs Quarterly Report spreadsheet excel spreadsheet. The result for this measure is calculated by totaling the number of planned strategies for all nine Southwest Border sectors against those executed.
Reliability Index	Reliable
. Isliability Iriack	1

Explanation of Data	Planning Division analysts finalize the results reported on the
Reliability Check	Master CONOPs Quarterly Report spreadsheet, which are reviewed
	by an Assistant Chief and the Head of Planning Division. The
	spreadsheet results are transmitted, along with the sectors'
	quarterly reports, to the Law Enforcement Operations Division
	(LEOD) for review and concurrence. Analysts in LEOD for each
	sector examine the findings to confirm whether the report provided
	and results concluded match evidence in the Border Patrol
	Enforcement Tracking System (BPETS) and other sources. If
	differences occur, LEOD and Planning analysts meet to review and
	adjudicate the results.

Performance Measure	Percent of time the U.S. Border Patrol reaches a detection site in a timely manner to assess the nature of detected activity in remote, low-risk areas of the Southwest and Northern Borders
Program	Border Security Operations
Description	This measure gauges the percent of time agents reach remote low-risk areas to assess notifications of potential illegal activity and make a determination of the nature of this activity. The goal is for Border Patrol Agents to respond to these notifications in remote low risk areas within 24 hours. If not accomplished in a timely fashion, the evidence degrades and determinations cannot be made regarding the nature of the potentially illicit activity. Responding to notifications of activity provides valuable information in terms of both the nature of the detected activity, as well as with confirming whether or not the area continues to be low risk. This measure contributes to our situational awareness and ability to secure the border.
Scope of Data	This population for this measure encompasses all geospatial intelligence-informed reports of potential illicit activity in remote areas along the Southern and Northern land border (excluding Alaska) that Border Patrol sectors have determined to be low flow and low risk. This measure does not include the maritime domain. A response is defined as the time when a Border Patrol Agent arrives at the coordinates for the detection site that was communicated by the Office of Intelligence (OI).
Data Source	The data source is mined from e-mail notifications and individual Field Information Reports (FIR), which are stored in CBP's Intelligence Reporting System – Next Generation (IRS-NG) and maintained by CBP's Office of Information Technology.

When unmanned aircraft systems or other U.S. Government
l
collection platforms detect potential illicit activity, OI sends an e-
mail notification to the appropriate Border Patrol Sector. The Sector
then deploys Border Patrol Agents to respond to the potential illicit
activity. The clock officially starts when the e-mail notification is
sent by the OI. The arrival time of Agents at the coordinates
provided by the OI is recorded as the response time. Agent
response time entries are reviewed by the Patrol Agent In Charge of
the Sector Intelligence Unit (SIU) before formally transmitted to OI.
A Border Patrol Assistant Chief in OI extracts the FIRs data into an
excel spreadsheet, calculates the response times, and then
determines what percent of all notifications did agents reach the
designated coordinates within 24 hours. The results are then
provided to analysts in the Planning Division, who report the results
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to Border Patrol leadership and to other relevant parties.
Reliable
In the field, the SIU Patrol Agent In Charge reviews and gives
approval on all FIR reports prior to their being submitted to OI.
After the result is calculated, it is then transmitted to the Planning
Division with Sector specific information, including number of
notifications and the percent of responses within 24 hours. Analysts
review the trend data over quarters to identify anomalies. These are
then shared with the Border Patrol Chief and the Chief of the Law
Enforcement Operations Directorate to confirm the data and
determine how the Sector plans to address any shortfalls.

Performance Measure	Percent of U.S. Border Patrol agents who are trained and certified to perform enforcement actions
	1
Program	Border Security Operations
Description	The measure assesses training readiness of U.S. Border Patrol
	agents. Agents complete extensive Academy Basic Training and are
	required throughout their career to maintain time-limited
	certifications in areas such as Firearms Proficiency, Intermediate Use
	of Force, and Use of Force Policy. In addition, because each sector
	has a unique climate, terrain, and operational environment, each
	sector has differing region-specific training requirements. These
	specialties include handling canines, counter-tunnel operations,
	horse patrol, All-Terrain-Vehicle (ATV), radiation detection, and
	snowmobile training. As agent numbers fluctuate, fully trained,
	deployable agents can mitigate agent-hiring shortfalls. Increasing
	agents' levels of basic and advanced training enhances the
	capability to perform mission-essential, law enforcement tasks.

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Scope of Data	This measure encompasses every person categorized and assigned as a Border Patrol agent (GS-1896 classification). To be considered fully trained, Border Patrol agents must meet minimum requirements, including the successful completion of Academy Basic Training and post-Academy Field Training Unit instruction and testing, as well as maintaining time-limited certifications in Firearms Proficiency, and a sequence of trainings in Use of Force Policy and techniques for Intermediate Use of Force. In addition, each sector determines required region-specific training based on operating environment and threat. Each sector's Chief Patrol Agent determines region-specific, specialty training requirements based on mission requirements and capability assessments related to the local operating environment and terrain.
Data Source	Multiple systems provide the data for this measure, including: a quarterly Resource Readiness Report, fed data from program training-record databases—the Performance and Learning Management System (PALMS); Training, Records, and Enrollment Network (TRAEN) system; the Firearms, Armor and Credentials Tracking System (FACTS); and individual sector training-personnel analysis. As agents complete training courses and certifications, supervisory personnel ensure documentation of those accomplishments in systems that include PALMS, TRAEN, FACTS, and the Border Patrol Enforcement Tracking System (BPETS).
Data Collection Methodology	As agents complete training courses, training personnel enter each agent's progress into one of the above-listed data sources. The Chief Patrol Agent's (CPA) designee collects data from the systems of record to populate the sector's quarterly Resource Readiness Report (RRR), an Excel spreadsheet listing the required training based on the sector's Table of Organization (TO) and the CPA's mission-needs determination. Agents occupy a position on a sector's TO from the moment they enter on duty, making it possible for a sector to have untrained agents on its TO. The CPA's designee compiles the data into the RRR and submits data to headquarters, where the overall percentage is computed by dividing the number of agents who have completed the required training by the total number of assigned agents; or in the region-specific-training categories, by dividing the number of agents trained in a specialty by the number required by the CPA.
Reliability Index	Reliable
Explanation of Data	The data being reported will be sourced by U.S. Border Patrol sector
Reliability Check	and station leadership directly from the systems of record (i.e., PALMS, TRAEN, FACTS, BPETS), as well as official sector-specific mechanisms. The data is aggregated by the Logistics Division in the Mission Readiness Operations Directorate at U.S. Border Patrol Headquarters. For audit purposes when needed, the data in the

Resource Readiness Report can be traced directly back to those
systems of record.

Performance Measure	Rate of interdiction effectiveness along the southwest border
Terrormance wieasure	between ports of entry
Program	Border Security Operations
Description	This measure reports the percent of detected illegal entrants who
Description	were apprehended or were turned back after illegally entering the
	United States between ports of entry along the Southwest border.
	The rate includes those who have crossed the border illegally who
	were apprehended and those who were turned back to Mexico, as
	compared to the total that includes both of these groups and also
	those who got away without being apprehended. Border Patrol
	achieves desired results by maximizing the apprehension of
	detected illegal entrants, confirming that illegal entrants return to
	the country from which they entered, and by minimizing the
	number of persons who evade apprehension and can no longer be
	pursued. This measure is a key indicator of the Border Patrol's law
	enforcement and resolution impact, a key component of the
C (D)	Operational Control framework.
Scope of Data	The population of total entries is all apprehensions (voluntary
	surrenders and those who seek to evade the Border Patrol), Got
	Aways (GA) and Turn Backs (TB) in areas of the Southwest Border
	that are generally at or below the northernmost checkpoint within a
	given area of responsibility. In Border Zones, it includes all
	apprehensions, GA and TB. In non-border zones, it includes
	apprehensions who have been in the United States illegally for 30
	days or less. An apprehension is someone who enters the United
	States illegally who is taken into custody and receives a
	consequence. A GA is someone who enters the United States
	illegally and is no longer being actively pursued by Border Patrol
	agents. A TB is someone who enters the United States illegally and
	returns to the country from which he or she entered, not resulting in
	an apprehension or GA.
Data Source	Apprehension, GA, and TB data is captured by Border Patrol agents
	at the station level in several different systems. Apprehension data
	is entered into the e3 processing system which resides in the
	Enforcement Integrated Database (EID). The EID is under the
	purview of the Border Patrol Headquarters Statistics and Data
	Integrity (SDI) Unit, but the database is owned and maintained by
	U.S. Immigrations and Customs Enforcement. Data concerning GAs
	and TBs are entered into the Intelligent Computer Assisted
	Detection (ICAD) Tracking Sign-cutting and Modeling (TSM)
	application, which is under the purview and owned by the Border
	Patrol's Enforcement Systems Unit.

Data Collection	As part of the standardized processing procedure, Border Patrol
Methodology	agents at the station level enter apprehension, TB, and GA data in
Wethodology	the appropriate systems. Agents use standard definitions for
	determining when to report a subject as a GA or TB. Some subjects
	can be observed directly as evading apprehension or turning back;
	others are acknowledged as GAs or TBs after agents follow evidence
	that indicate entries have occurred, such as foot signs, sensor
	activations, interviews with apprehended subjects, camera views, or
	communication between and among other stations and sectors. At
	the Headquarters level, the SDI Unit extracts data from the e3, ICAD,
	and TSM systems into a spreadsheet, sums information as
	appropriate, and then calculates the result by dividing the number
	of apprehensions and TBs by the total number of entries
	(apprehensions, TBs, and GAs).
Reliability Index	Reliable
Explanation of Data	Border Patrol Agents in Charge ensure all agents are aware of and
Reliability Check	use proper definitions for apprehensions, GAs and TBs at their
	respective stations. They also ensure the necessary communication
	takes place between and among sectors and stations to ensure
	accurate documentation of subjects who may have crossed more
	than one station's area of responsibility. In addition to station-level
	safeguards, SDI validates data integrity by using various data quality
	reports. The integrity of TB and GA data is monitored at the station
	and sector levels. Data issues are corrected at the headquarters
	-
	level, or forwarded to the original inputting station for correction.

APG: Strengthen Federal Cybersecurity

Performance Measure	Percent of agencies for which a reliable Agency-Wide Adaptive Risk Enumeration score can be calculated for assets reporting to the federal dashboard
Program	Cybersecurity
Description	This measure reports the percent of participating federal agencies that have established a reliable active Continuous Diagnostics and Mitigation (CDM) connection with the Federal Dashboard allowing the calculation of an Agency-Wide Adaptive Risk Enumeration (AWARE) score. Reliable AWARE scores use numerical scales to quantify the severity of identified vulnerabilities of IT systems (assets), how long they have been present, and the impact to these systems. This measure is an indicator of agencies' cybersecurity posture, and their ability to provide information to the Federal Dashboard to identify system vulnerabilities. AWARE scores serve as a mechanism to prioritize and remediate system vulnerabilities.

Scope of Data	The population for this measure defines participating federal agencies as the 23 Federal civilian CFO Act agencies, excluding the Department of Defense, and the 24th agency being a roll-up of the mid- to small-sized agencies that receive CDM shared services. The mid- to small-sized agencies who elect to receive the CDM shared service platform will be counted as the equivalent of a single CFO Act agency. The value being counted is whether any one of the agencies' organizations is providing valid data to the Federal Dashboard that then allows for the calculate of the automated AWARE score.
Data Source	The CDM Project Management Office is responsible for maintaining data used for this measure. Data is captured via the CDM Federal Dashboard and entered into the FY20-21 APG Data Collection Instrument spreadsheet, which is stored on the CDM IPT SharePoint site.
Data Collection Methodology	The CDM Program Office in coordination with Federal Network Resilience (FNR) Office tracks progress of agencies' ability to provide valid data to the Federal Dashboard, and the calculation of an AWARE score for that organization. Program Analysts do a manual review to ensure the data is considered valid based on tests of the data consistency protocol. This review focuses on ensuring that an agency's CDM tools and sensors have been properly configured, that missing or duplicative data issues have been resolved, and that data transfer between CDM layers is functioning properly, thus allowing for the calculation of an AWARE score. The results of organizations providing valid data are saved in the CDM FY20-21 APG Data Collection Instrument spreadsheet. This measure is calculated by dividing the number of agencies where any organization in that agency has a reliable AWARE score by the 23 CFO Act agencies and the 24th being the roll-up of the mid- to small-sized federal agencies.
Reliability Index	Reliable
Explanation of Data Reliability Check	The CDM Program Manager, CDM Deputy Program Managers, CDM Portfolio Management Section Chief, the FNR Director, and the FNR Deputy Director will review the data to verify its validity as compared to other authoritative sources (e.g., agency FISMA reporting), along with a trend analysis from previous quarters. The Strategy, Policy, and Plans Office will also review the results and accompanying explanations to ensure accuracy.

Performance Measure	Percent of agencies where IT hardware devices reported in the
	Federal Dashboard is within ten percent of agency self-reported
	numbers for Federal Information Security Management Act devices
Program	Cybersecurity

Description	This measure reports the percent of participating federal agencies with an active Continuous Diagnostics and Mitigation (CDM) connection with the Federal Dashboard whose automated collection of the number of hardware devices is within ten percent of the agency's self-report Federal Information Security Management Act (FISMA) device numbers. Currently due to complexities with automated detection along with the status of CDM implementation, device data can vary significantly for federal agencies. This measure provides an indicator of the extent of this deviation and is intended to drive attention to addressing and resolving these differences and improve data integrity.
Scope of Data	The population for this measure defines participating federal agencies as the 23 federal civilian CFO Act agencies, excluding the Department of Defense, and the 24th agency being a roll-up of the mid- to small-sized agencies. The mid- to small-sized agencies who elect to receive the CDM shared service platform will be counted as the equivalent of a single CFO Act agency. The value being counted is the agencies where their deviation score is within 10%.
Data Source	The CDM Project Management Office is responsible for maintaining all the data used for this measure. Data is captured via the CDM Federal Dashboard and entered into the FY20-21 APG Data Collection Instrument spreadsheet, which is stored on the CDM Integrated Project Team SharePoint site. FISMA self-report data from agencies' CIO staff is collected via CyberScope, a web-based application designed to streamline IT security reporting for federal agencies that gathers and standardizes data from federal agencies to support FISMA compliance.
Data Collection Methodology	Analysts in the CDM Program Office extract automated information on the last day of the quarter from the Federal Dashboard regarding the number of hardware devices on agency networks to the APG Data Collection Instrument. Analysts also enter agency FISMA device data into the Instrument from this same timeframe. The first step to calculating the result is determining for each agency the difference in the device numbers by dividing the hardware number by the FISMA device number. A summary calculation is then made for mid-to-small sized agencies by dividing the number of mid-to-small sized agencies where the difference is ten percent or less by the total mid-to-small number, so as to determine if that value is 80% or higher. If so, the mid-to-small agencies are included as one agency in the numerator. The final result is calculated by dividing the number of agencies where the difference is ten percent or less by the 24 participating agencies.
Reliability Index	Reliable
Explanation of Data Reliability Check	Upon collection and calculation of the quarterly data, the CDM Program Manager, CDM Deputy Program Managers, CDM Portfolio

Management Section Chief, the FNR Director, and the FNR Deputy
Director will review the data to verify its validity as compared to
other authoritative sources. This review will examine the quality of
the data provided and how the current data compares to previous
quarters as a means to ensure accuracy of reporting. The Strategy,
Policy, and Plans Office will also review the results and
accompanying explanations to ensure accuracy.

Performance Measure	Percent of agencies where the number of active users in the Federal
r enormance ivieasure	Dashboard is within ten percent of agency self-reported numbers
	for Federal Information Security Management Act users
Drogram	
Program	Cybersecurity This measure reports the persont of participating federal agencies
Description	This measure reports the percent of participating federal agencies with an active Continuous Diagnostics and Mitigation (CDM)
	connection with the Federal Dashboard whose automated collection
	of the number of active users is within ten percent of the agency's
	self-report Federal Information Security Management Act (FISMA)
	users. Currently due to complexities with automated detection
	along with the status of CDM implementation, user data can vary
	significantly for federal agencies. This measure provides an
	indicator of the extent of this deviation and is intended to drive
	attention to addressing and resolving these differences and improve
	data integrity.
Scope of Data	The population for this measure defines participating federal
	agencies as the 23 Federal civilian CFO Act agencies, excluding the
	Department of Defense, and the 24th agency being a roll-up of the
	mid- to small-sized agencies. The mid- to small-sized agencies who
	elect to receive the CDM shared service platform will be counted as
	the equivalent of a single CFO Act agency. The value being counted
	is the agencies where their deviation score is within 10%.
Data Source	The CDM Project Management Office is responsible for maintain all
	the data used for this measure. Data is captured via the CDM
	Federal Dashboard and entered into the FY20-21 APG Data
	Collection Instrument spreadsheet, which is stored on the CDM
	Integrated Project Team SharePoint site. FISMA self-report data
	reported from agencies' CIO staff is collected via CyberScope, a
	web-based application designed to streamline IT security reporting
	for federal agencies that gathers and standardizes data from federal
	agencies to support FISMA compliance.
Data Collection	Analysts in the CDM Program Office extract on the last day of the
Methodology	Federal Dashboard regarding the number of active users on agency
	networks to the APG Data Collection Instrument. Analysts also
	enter agency FISMA users from the same timeframe into the
	Instrument. The first step to calculating the result is determining for

	each agency the difference in the users by dividing the active users by the FISMA users. A summary calculation is then made for mid-
	to-small sized agencies by dividing the number of mid-to-small
	sized agencies where the difference is ten percent or less by the
	total mid-to-small number, and determining if that value is 80% or
	higher. If so, the mid-to-small agencies are included as one agency
	in the numerator. The final result is calculated by dividing the
	number of agencies where the difference is ten percent or less by
	the 24 participating agencies.
Reliability Index	Reliable
Explanation of Data	Upon collection and calculation of the quarterly data, the CDM
Reliability Check	Program Manager, CDM Deputy Program Managers, CDM Portfolio
	Management Section Chief, the FNR Director, and the FNR Deputy
	Director will review the data to verify its validity as compared to
	other authoritative sources. This review will examine the quality of
	the data provided and how the current data compares to previous
	quarters as a means to ensure accuracy of reporting. The Strategy,
	Policy, and Plans Office will also review the results and
	accompanying explanations to ensure accuracy.

Performance Measure	Percent of agencies who have established a data connection and
	begun providing user access data to the federal dashboard
Program	Cybersecurity
Description	This measure reports the percent of participating federal civilian executive branch agencies where they have established an active Continuous Diagnostics and Mitigation (CDM) connection with the Federal Dashboard and begun providing user access and privilege information. The value being counted is whether any one of the agencies' organizations is providing user access and privilege information to the Federal Dashboard. The user access and privileged information being gauged relates to Identity and Access Management (formerly Phase Two) of the CDM tools reflecting "who is on the network" and demonstrates the successful deployment, integration, display and exchange of data. The measure gauges implementation progress for restricting network privileges and access to only those individuals who need it to perform their duties on federal networks.
Scope of Data	The population of this measure defines participating federal agencies as the 23 federal civilian CFO Act agencies and the 24th agency being a roll-up of the mid- to small-sized agencies that receive CDM shared services. The mid- to small-sized agencies receiving the CDM shared service platform will be counted as the equivalent of a single CFO Act agency. The value being counted is

	whether any one of the agencies' organizations is providing user
	access and privilege data to the Federal Dashboard.
Data Source	The CDM Project Management Office (PMO) is responsible for maintaining all the data used for this measure. The CDM PMO will verify Agency Identity and Access Management summary-level data exchanges via the Federal Dashboard. Verification results are recorded in the CDM Capability Roadmap spreadsheet, maintained on the CDM Integrated Project Team SharePoint site.
Data Collection	The CDM Program Office in coordination with the Federal Network
Methodology	Resilience Office tracks progress of agencies' ability to provide user access and privilege information to the Federal Dashboard. Program analysts review Federal Dashboard data to manually verify the scope and veracity of the summary-level user access management information being shared. The data are then used to calculate the result by dividing the number of agencies where any organization in that agency is providing user access management information on the Federal Dashboard by the 24 total participating agencies (23 CFO Act agencies and a combination of non-CFO Act agencies as the 24th).
Reliability Index	Reliable
Explanation of Data Reliability Check	Upon collection and calculation of the quarterly data, the Test Manager, Federal Dashboard Project Manager, CDM Portfolio Management Section Chief, the System Engineer, and the CDM Program Manager will review the list of agencies exchanging Identity and Access Management data with the Federal Dashboard to verify its accuracy. The Strategy, Policy, and Plans Office will also review the results and accompanying explanations to ensure accuracy.

Performance Measure	Percent of critical and high configuration-based vulnerabilities identified through high value asset assessments mitigated within 30 days
Program	Cybersecurity
Description	This measure reports the percent of critical and high configuration-based vulnerabilities identified in High Value Assets (HVA) assessments that have been mitigated within 30 days. HVA assessments are performed across the Federal Government to identify vulnerabilities associated with the most sensitive IT systems and data. Configuration-based vulnerabilities are those that can be more quickly be mitigated by agencies and departments through such actions as changing security settings, software or configuration changes, patching software vulnerabilities, and adjusting user account privileges. Agencies and departments report monthly to the program on the status of mitigating these configuration-based

	vulnerabilities. The results indicate if agencies and departments are resolving less complex HVA vulnerabilities within the government-wide goal of 30 days
Scope of Data	The population for this measure is all critical and high configuration-based vulnerabilities that are mitigated during the fiscal year. HVA vulnerabilities include both those identified in Risk and Vulnerability Assessments and Security Architecture Reviews. HVAs are those assets within federal agencies and departments they self-nominate as high value and do not include Department of Defense or the Intelligence Community assets. The value being assessed are those vulnerabilities mitigated within 30 days. The data included in this measure is based on agency and department reports delivered to the program between September of the previous fiscal year to August of the current fiscal year. All configuration-based vulnerabilities that are still open are not included in this measure.
Data Source	The data source for determining configuration-based vulnerabilities is the HVA Risk Vulnerability Assessment/Security Assessment Report (RVA/SAR) produced by the CISA National Cybersecurity Assessment and Technical Services (NCATS) team. Each HVA vulnerability has a agency or department produced mitigation plan that serves as the data source for migitation status. These plans are emailed to the NCATS team by the agency or department and it is saved on the Homeland Security Information Network (HSIN). The program analysts record results in a spreadsheet that is stored on the HSIN. The CISA HVA program is responsible for oversight of these data sources.
Data Collection Methodology	After receiving a final HVA assessment report, agencies and departments develop mitigation plans and submit monthly reports on the status their activities to mitigate these configuration-based vulnerabilities. NCATS analysts review the remediation steps to verify that they mediate the vulnerability and did so within 30 days. These results are then recorded by NCATS analysts on the tracking spreadsheet. The result is calculated by dividing the number of configuration-based vulnerabilities mitigated within 30 days of initial identification by all vulnerabilities mitigated during a fiscal year.
Reliability Index	Reliable
Explanation of Data Reliability Check	The results are reviewed by the NCATS Program Manager looking for trends and inconsistencies, and exploring in more detail those vulnerabilities not closed within the 30 days. The CISA Office of Strategy, Policy, and Plans will consolidate findings and transmit to DHS.

Performance Measure	Percent of critical and high vulnerabilities identified through cyber hygiene scanning mitigated within the designated timeframe
Program	Cybersecurity
	This measure calculates the percent of critical and high
Description	vulnerabilities, identified through cyber hygiene scanning, that have been mitigated within the specified timeline. Cyber scanning occurs in federal agencies and departments but does not include the Department of Defense or the Intelligence Community. For critical vulnerabilities, mitigation is required within 15 days from point of initial detection, and for high vulnerabilities mitigation is required within 30 days. Cyber hygiene scanning prioritizes vulnerabilities based on their severity as a means for agencies to make risk-based decisions regarding their network security. Identifying and mitigating vulnerabilities on a network in a timely manner is a critical component of an effective cybersecurity program, as it is critical to maintaining operational availability and integrity of IT systems.
Scope of Data	Cyber hygiene scanning occurs in the 23 federal civilian CFO Act agencies (excluding the Department of Defense) and nearly 100 mid- to small-agencies who participate in the cyber hygiene scanning. The measure includes: 1) all critical/high vulnerabilities identified by cyber hygiene vulnerability scanning on internet-accessible devices; 2) all critical/high vulnerabilities detected in previous scanning that were mitigated during the measurement period; and 3) all critical/high vulnerabilities that were active greater than or equal to the designated timeline for mitigation (15 days for critical; 30 days for high) during the measurement period. The timeline for mitigation begins when a critical or high vulnerability is first detected on a scan and it ends when the critical or high vulnerability is no longer detected. When a vulnerability finding is "closed" due to it being marked as a false positive, it is not included in the calculation for this measure.
Data Source	Cyber hygiene scans utilize two tools maintained by the Cyber Hygiene Scanning Team: Nmap for host discovery, and Nessus for scanning identified hosts for known vulnerabilities. Results from these scans are collected with a Client Access License (CAL) and stored on an internal CISA network. The Cyber Hygiene Report collates data from the scans by the is generated by CISA's National Cybersecurity Assessments and Technical Services Office on a weekly basis, and is distributed to Departments and Agencies responsible for remediating the vulnerabilities.
Data Collection Methodology	This measure gauges the total number of critical and high vulnerabilities compared to those mitigated within the designated timeframes. A vulnerability's age is calculated from when it is first detected on a scan to when the vulnerability is no longer visible on

	the scan. Subsequent scanning tracks a vulnerability for 90 days after it appears closed to ensure the vulnerability isn't simply unresponsive to a scan; it is a better indication that a vulnerability has been remediated when it remains undetected for a substantive period of time. If a vulnerability is re-detected within 90 days, it is re-opened using the original date of detection, and included in subsequent cumulative calculations. Data analysis software will be used to run a report on the percent of criticals and highs that were mitigated within the designated timeframe. The result is calculated by adding the number of critical vulnerabilities mitigated within 15 days plus the number of high vulnerabilities mitigated within 30 days divided by total number of both open and closed critical and high vulnerabilities.
Reliability Index	Reliable
Explanation of Data Reliability Check	The Cyber Hygiene Scanning team within the CISA Cyber Assessments Team will coordinate with the CISA Insights Branch to review the algorithm to query the data and the quarterly result for this measure to ensure correct data collection and calculation procedures were used. CISA Program Analysis & Evaluation will also review the quarterly results and accompanying explanations prior to final submittal to DHS.

Performance Measure	Percent of mitigation activities for critical and high structural-based vulnerabilities identified through high value asset (HVA) assessments that are on schedule
Program	Cybersecurity
Description	This measure reports the percent of mitigation activities federal agencies and departments have established to resolve critical and high structural vulnerabilities identified in High Value Assets (HVA) asset assessments that are on schedule. HVA assessments are performed across the Federal Government to identify vulnerabilities associated with the most sensitive IT systems and data. Structural-based vulnerabilities are those that have adverse impact across multiple business units and require long-term and detailed planning, procurement, integration, and testing to be mitigated (such as network segmentation, data loss prevention, and data encryption). Ensuring mitigation activities stay on schedule ensure agencies and departments are on track and dedicating resources to mitigate structural-based vulnerabilities so as to protect the Federal Government's most sensitive IT systems and data.
Scope of Data	The population of data for this measure is all open mitigation activities associated with critical and high structural-based vulnerabilities that were identified during HVA assessments. HVA vulnerabilities include both those identified in Risk and Vulnerability

	Assessments and Security Architecture Reviews. HVAs are those assets within federal agencies and departments and departments they self-nominate as high value and do not include Department of Defense or the Intelligence Community assets. The value is all open mitigation activities that are on schedule. The data included in this measure is based on Agency and department reports delivered to the program between September of the previous fiscal year to August of the current fiscal year. All closed vulnerabilities that have been mitigated are not included in this measure.
Data Source	The data source for determining structural-based vulnerabilities is the HVA Risk Vulnerability Assessment/Security Assessment Report (RVA/SAR) produced by the CISA National Cybersecurity Assessment and Technical Services (NCATS) team. Each HVA vulnerability has an agency or department produced mitigation plan that the responsible agency and department serves as the data source for mitigation status. These plans are emailed to the NCATS team by the agency or department and it is saved on the Homeland Security Information Network (HSIN). The program analysts record results in a spreadsheet that is stored on the HSIN. The CISA HVA program is responsible for oversight of these data sources.
Data Collection Methodology	After receiving a final HVA assessment report, agencies and departments develop initial mitigation plans within 30 days that are reviewed and agreed upon by NCATS analysts to ensure the steps proposed are designed to remediate the identified vulnerabilities. Agencies and departments submit monthly reports on the status their activities to mitigate these structural-based vulnerabilities. NCATS analysts use judgement to determine if sufficient progress is in regards to the plan. These results are then recorded by the NCATS analyst on the structural remediation tracking spreadsheet. The result is calculated by dividing the number of structural-based mitigation activities on schedule by the total number of open structural-based mitigation activities.
Reliability Index Explanation of Data Reliability Check	Reliable The results will be reviewed for accuracy by the NCATS Program Manager by comparing the agencies and departments' proposed mitigations activities status and timeline against NCAT analysts progress assessments and investing any instance where progress is indicated as unsatisfactory. The CISA Office of Strategy, Policy, and Plans will consolidate findings and transmit to DHS.

Performance Measure	Percent of potential malicious cyber activity notifications confirmed
	by agencies as not malicious
Program	Cybersecurity

Description	This measure tracks all the potential malicious cyber activity notifications that were sent to agencies where the notified agency confirmed the activity as not malicious. Potential malicious cyber activity on federal networks is detected by automated tools through the National Cyber Protection System (NCPS) alert-based detection function. The system sends automated notifications to analysts within NCPS, who then manually review the notification(s), confirm if a potential credible threat exists, and if so, the affected agency is sent an email notification for their further exploration. Upon receipt of the notification, agencies investigate the potential malicious activity and communicate back to the program if the notification pertained to non-malicious activity. This measure provides an indicator of the precision of the diagnosis process.
Scope of Data	The population for this measure is the total number of cases where agencies were notified of potential malicious cyber activity on their networks during a fiscal year. The value being measured are those notifications where the notified agency responded the activity was not malicious; those that are still be investigated and are inconclusive in terms of being non-malicious are not included.
Data Source	The Einstein set of tools is the data source for the initial identification of malicious activity. The ticket of potential credible malicious activity is entered in the Remedy system, along with the responses. Tableau, a graphical reporting tool, pulls data from Remedy to calculate this measure. Remedy tickets are maintained by the Integrated Operations Division (IOD) Helpdesk. Cybersecurity Division (CSD) manages both the NCPS and Remedy systems.
Data Collection Methodology	Computer Network Defense (CND) analysts create a case in the Remedy system for each potential malicious activity after receiving notification from the National Cyber Protection System (NCPS). The system then generates an email that is sent to the affected agency and the agency investigates to determine the nature of the activity. They then record their determination of investigation by selecting the which category best reflects the results of their investigation in the Remedy system (choices include non-malicious/authorized activity, unsuccessful, confirmed, inconclusive). No response from the agency is categorized as unresponsive by the Remedy system. Often these determinations are complex, and agencies may not be able to provide conclusive confirmation of non-malicious activity. The calculation for this measure is based on the number of notifications that were determined to be non-malicious divided by the total number of notifications that were sent to agencies.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data collection, review and vetting will be conducted by CSD Strategy and Resources Office's Process, Metrics and Reporting

Analysts monthly and at each quarter in collaborations with CSD
Branch Chiefs to assess validity, consistency and identify potential
issues.

Performance Measure	Percent of potential malicious cyber activity notifications where the notified agency acknowledges receipt
Program	Cybersecurity
Description	This measure tracks all the potential malicious cyber activity notifications that were sent to agencies where the notified agency acknowledges receipt. Potential malicious cyber activity on federal networks is detected by automated tools through the National Cyber Protection System (NCPS) alert-based detection function. The system sends automated notifications to Computer Network Defense (CND) analysts within NCPS, who then manually review the notification(s), confirm if a potential credible threat exists, and if so, the affected agency is sent an email for their further exploration. This measure provides confirmation to the program that the notification has been received.
Scope of Data	The population of data includes cases of potential malicious cyber activity entered into the Remedy system where the agency has been provided a notification by email. The value being measured are those notifications where the notified agency responded that they received the notification.
Data Source	The Einstein set of tools is the data source for the initial identification of malicious activity. The ticket of potential credible malicious activity is entered in the Remedy system, along with the responses. Tableau, a graphical reporting tool, pulls data from Remedy to calculate this measure. Remedy tickets are maintained by the Integrated Operations Division (IOD) Helpdesk. Cybersecurity Division (CSD) manages both the NCPS and Remedy systems.
Data Collection Methodology	When the NCPS detects potential malicious cyber activity, the system both records the initial detection time and sends a notification to Computer Network Defense (CND) analysts for review to determine if the potential malicious activity appears credible. If so, analysts then create a case in the Remedy system for each potential malicious activity that includes the initial NCPS alert time (the first notification time is used if multiple notifications occur for the same threat. The system then generates an email that is sent to the affected agency, and the is the date time stamp recorded in Remedy. The Remedy system also had a field where agencies record the nature of the activity, and whether a response was received. NCPS case data is pulled from Remedy by the analysts using Tableau to calculate the agency response rate. The

	calculation for this measure is the number of responses indicating receipt of notifications divided by the total number of notifications that have been sent.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data collection, review and vetting will be conducted by CSD Strategy and Resources Office Process, Metrics and Reporting Analysts monthly and at each quarter in collaborations with CSD Branch Chiefs to assess validity, consistency and identify potential issues.

Performance Measure	Percent of potential malicious cyber activity notifications where impacted agencies were alerted within the specified timeframe
Program	Cybersecurity
Description	The measure tracks the percent of potential malicious cyber activity notifications identified as credible where the affected agency is alerted within the specified timeframe. Potential malicious cyber activity on federal networks is detected by automated tools through the National Cyber Protection System (NCPS) alert-based detection function. The system sends automated notifications to analysts within NCPS, who then manually review the notification(s), confirm if a potential credible threat exists, and if so, the affected agency is sent a notification by email for their further exploration. The specified timeframe to notify affected agencies of potential malicious cyber activity is 18 hours for FY20 and 12 hours for FY21.
Scope of Data	The population of data includes cases of potential malicious cyber activity entered into the Remedy system. Notification times associated with these credible potential malicious cyber activity cases form the basis for this measure. The specified timeframe to notify affected agencies of potential malicious cyber activity is 18 hours for FY20 and 12 hours for FY21. The value are those notifications that occurred within specified timeframe.
Data Source	The Einstein set of tools is the data source for the initial identification of malicious activity. The ticket of potential credible malicious activity is entered in the Remedy system. Tableau, a graphical reporting tool, pulls data from Remedy to calculate this measure. Remedy tickets are maintained by the Integrated Operations Division (IOD) Helpdesk. Cybersecurity Division (CSD) manages both the NCPS and Remedy systems.
Data Collection Methodology	When the NCPS detects potential malicious cyber activity, the system both records the initial detection time and sends a notification to Computer Network Defense (CND) analysts for review to determine if the potential malicious activity appears credible. If so, analysts then create a case in the Remedy system for each potential malicious activity that includes the initial NCPS alert

	time (the first notification time is used if multiple notifications occur for the same threat. The system then generates an email that is sent to the affected agency, and the is the date time stamp recorded in Remedy. The time to notify for each case is calculated by subtracting the initial detection time from the agency notification time. The Process, Metric and Reporting Analysts extract information from Remedy to Tableau to calculate the time to notify, and what percent of cases fall within the specified window.
Reliability Index	Reliable
Explanation of Data Reliability Check	Data collection, review and vetting will be conducted by CSD Strategy and Resources Office Process, Metrics and Reporting Analysts monthly and at each quarter in collaborations with CSD Branch Chiefs to assess validity, consistency and identify potential issues.



