



Privacy Impact Assessment
for the

EEO Eagle Complaint Enterprise System

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Abstract

The Office for Civil Rights and Civil Liberties (CRCL) Equal Employment Opportunities (EEO) Program operates the EEO Eagle Complaint Enterprise System. EEO Eagle is an electronic records system used to track complaints and supporting documentation relating to individual and class complaints of employment discrimination and retaliation prohibited by Department of Homeland Security (DHS) civil rights statutes. CRCL EEO has conducted this Privacy Impact Assessment (PIA) because EEO Eagle collects and stores personally identifiable information (PII).

Overview

Pursuant to the regulations of the Equal Employment Opportunity Commission (EEOC), 29 CFR Part 1614, DHS operates EEO programs. CRCL directs the Department's EEO programs, including the development and implementation of Departmental EEO policy. CRCL is committed to developing an EEO program where all employees and applicants for employment enjoy equality of opportunity regardless of race, sex, national origin, color, religion, age, or disability, and without fear of reprisal. The chief objectives of the EEO program include: providing leadership to component EEO offices; integrating principles of EEO into DHS leadership training; establishing model Title VII of the Civil Rights Act of 1964 and Rehabilitation Act programs; collaborating closely with the Chief Human Capital Officer (CHCO) to develop solutions for building a high quality workforce; working with the CHCO, General Counsel, and DHS components to create a Departmental approach to Alternative Dispute Resolution; and establishing proactive measures to reduce EEO complaints.

Aggrieved persons who believe they have been discriminated against must contact an agency EEO counselor prior to filing a formal complaint. The person must initiate counselor contact within 45 days of the matter alleged to be discriminatory. As soon as an EEO contact is established at a servicing EEO office at the component level, designated EEO personnel will create a case in EEO Eagle, starting with the "Contact Information" module; the counselee and/or complainant does not have access to or cannot modify entries in EEO Eagle. The steps of a case are organized into individual modules or "tasks." From the "Contact Information" module, depending on the values entered, different tasks will be assigned. This ensures that each case goes through the appropriate path in the complaints process, and that all required information is collected at each stage.

Within 30 days of the initial contact date, the aggrieved person must complete counseling. If the matter is not resolved in that time period, the counselor must inform the individual in writing of the right to file a discrimination complaint. The complainant must file a complaint with the agency that allegedly discriminated against the individual within 15 days of receipt of the Notice of Final Interview.¹ The agency must acknowledge receipt of the complaint in writing and must investigate the complaint within 180 days of the filing date. The agency must develop an impartial and appropriate factual record of the claims raised by the complaint. A copy of the investigative file must be provided to the complainant, along with a notification that, within 30 days of receipt of the file, the complainant has the right to request a hearing

¹ During the final interview with the aggrieved person, the EEO Counselor should discuss what occurred during the EEO counseling process in terms of attempts at resolution. The Counselor must not indicate whether s/he believes the discrimination complaint has merit. Since EEO counseling inquiries are conducted informally and do not involve sworn testimony or extensive documentation, the Counselor 1) cannot make findings on the claim of discrimination, and 2) should not imply to the aggrieved person that his/her interpretation of the claims of the case constitutes an official finding of the agency on the claim of discrimination.



and a decision from an EEOC Administrative Judge (AJ) or may request an immediate final decision from the agency. The AJ must conduct the hearing and issue a decision on the complaint within 180 days of receipt of the complaint file from the agency. When an AJ has issued a decision, the agency must take final action on the complaint by issuing a final order within 40 days of receipt of the hearing file and the AJ's decision. The final order must notify the complainant whether or not the agency will fully implement the decision of the AJ and shall contain notice of the complainant's right to appeal to EEOC or to file a civil action.

The records within EEO Eagle are used to assign cases and manage workload, track and monitor EEO complaints, and run EEOC-mandated reports as well as custom reports. In addition to collecting PII about complainants, this system allows EEO personnel to enter data collected from the complainant's co-workers, supervisors, witnesses, and legal representatives of parties. Administration of this system is crucial to the timely adjudication of the rights of all individuals involved in the complaint process.

Section 1.0 Characterization of the Information

1.1 What information is collected, used, disseminated, or maintained in the system?

The information contained in the system concerns current and former employees and applicants who file informal and formal complaints of discrimination or who are seeking resolution to employment issues, applicants for employment, individuals with factual knowledge regarding those complaints and representatives of the interests of both complainant and the agency. The information collected varies based on the type of complaint or process undertaken.

PII of complainants/representatives, witnesses, and occasionally DHS personnel involved in the investigation is captured within the records stored in EEO Eagle. Information collected in this system includes the following:

- Full name,
- Last four digits of Social Security Number (SSN),
- Work address,
- Work phone number,
- Email address,
- Home address,
- Home phone number, and
- Other identifying information, as relevant to the investigation

Information pertaining to the claims and issues raised within the complaint is collected primarily from complainants, co-workers, supervisors, witnesses and legal representatives with knowledge of the allegations of discrimination. Results of fact-based inquiries (e.g., direct, comparative, and statistical evidence and information such as forms, sworn and/or unsworn statements of fact, reports and summaries) created and collected by counselors, investigators and EEO professionals responsible for the administrative processing of the allegations of discrimination are also input into the database. Over 500 data fields are captured in EEO Eagle, giving DHS the ability to not only identify the issues and bases of the complaints, the complainants, the witnesses, and other information necessary to analyze complaint activity and trends, but also the ability to track and monitor the location, status, and length of time elapsed at each stage of the complaint resolution process consistent with EEOC Management Directive (MD)-110. While certain information is mandatory, most of the information collected is captured only where it is material



and relevant to an investigation.²

1.2 What are the sources of the information in the system?

Sources of the information in EEO Eagle are the complainants, supervisors, case managers, witnesses, and any other individual with information relevant to the resolution of a complaint. Because individuals who are not DHS employees may file a complaint, information about non-DHS employees may be collected.

1.3 Why is the information being collected, used, disseminated, or maintained?

The information is collected to process and facilitate the adjudication of EEO complaints.

1.4 How is the information collected?

Information is acquired from individuals who initiate contact with a servicing EEO office and supply background information to support allegations of discrimination. Once accepted, investigators, usually contractors external to the EEO office, interview complainants and witnesses and gather relevant documents to create a factual record of the allegations. EEO offices ensure that contract investigators follow privacy guidelines outlined by privacy and security requirements in the Statement of Work that solicits the bids for proposal. Information may be collected electronically, in paper form, or orally through phone call or interview in person.

1.5 How will the information be checked for accuracy?

Individual complainants who contact a servicing EEO office fill out and sign forms soliciting personal information and are instructed to inform the EEO servicing office when the information changes. During the pendency of their complaint, complainants frequently request changes in their file (new address and phone numbers, change of legal representation, etc). Complainants are afforded the opportunity to examine their investigative file for errors. If the servicing EEO office agrees with the request, the change is noted. If the servicing EEO office does not agree with the changes, a rationale for not making the change is included in the investigative file.

Witnesses who give sworn statements are afforded the opportunity to review their statements in writing prior to signing. Component EEO offices are responsible for checking investigation results for sufficiency and accuracy.

1.6 What specific legal authorities, arrangements, and/or agreements defined the collection of information?

Pursuant to 42 U.S.C. §§ 2000e-5(b), 42 U.S.C. §§ 2000e-16(a), (b) and (c) and 29 CFR 1614.102, this information is being collected to develop a factual record upon which determinations on individual and class discrimination allegations can be made within the prescribed regulatory standards and timeframes, to provide relief when appropriate, and to prepare reports required by federal statute, regulation, executive order or special request on behalf of DHS and its components.

² See EEOC Management Directive 110.



DHS is required to operate an EEO program per the regulations of the EEOC outlined at 29 CFR Part 1614. 29 CFR Section 1614.102(a)(2) specifically provides for the prompt, fair, and impartial processing of EEO complaints in accordance with the regulations and EEOC MD-110. 29 CFR Section 1614.602 specifically provides for agencies to report to EEOC information concerning EEO counseling and the status, processing, and disposition of EEO complaints.

1.7 Privacy Impact Analysis: Given the amount and type of data collected, discuss the privacy risks identified and how they were mitigated.

The scope of information collected in EEO Eagle is limited to the amount of data necessary to act upon the complaints filed. Although the system stores PII provided in the complaint, this information is captured only where it is relevant to an investigation. While certain information falls within mandatory data fields, information not relevant to an investigation falls within non-mandatory data fields that can be left unfilled. In addition, data is entered into EEO Eagle as a case is processed according to the regulatory timeframes, which ensures the prompt disposition of cases.

Section 2.0 Uses of the Information

2.1 Describe all the uses of information.

The information collected is used to properly administer and adjudicate EEO complaints. Appropriate action cannot be taken to resolve EEO matters without complainant and/or witness contact information and factual accounts of alleged incidents.

2.2 What types of tools are used to analyze data and what type of data may be produced?

EEO Eagle may aggregate data in order to show trends. Through the aggregation of data, new information may become self-evident such as individuals who frequently file complaints and managers who are repeatedly named as Responsible Management Officials (RMOs) found to have discriminated. An individual who frequently files complaints may have his or her complaint dismissed for abuse of process, though this is unlikely as the complainant would have to systematically abuse the EEO complaint process, i.e., flooding the EEO Office with EEO complaints and related correspondence. A manager who frequently is named as RMO may have the EEO complaint filing history considered when the agency is making a determination of agency awards and other distinctions.

Search functionality consists of two types of search – basic and advanced. In either one, any or all fields may be filled in; if none are filled in, the search will return every case in the system that the user has permissions to view within the controls that are in place. (Permission groups are set forth in Section 8.1.) Basic search allows any user to find a case based on Case Number, Complainant Name, and Active Module (the step in the complaint process in which the case is currently located). Advanced search expands the number of fields by which a user can search for a case to include the full names of the Complainant, RMO, Counselor, the EEOC Hearing Number, Appellate Number, Civil Action Number, Old Case ID, Case Status, Nature of Action, Issue, and Basis.

Advanced users will have the ability to create the Annual EEO Statistical Report of Discrimination Complaints (EEOC Form 462) for a given fiscal year. This functionality can be accessed by clicking on the



“Reports” tab in the left-hand navigation bar and selecting the “462 Report” link. Users who can create a 462 report can also generate a list of cases that are missing necessary data to be included on the report. Advanced users can create the No FEAR Act³ quarterly data posting, generate a list of cases that are missing the necessary data to be included in the posting, and create ad hoc or customized reports. There is also a Correspondence Template Well (CTW) that stores form letters and other document templates to use in official correspondence. Its contents can only be edited by Administrators at each component. Furthermore, EEOC MD- 715 requires extensive reporting on hiring and termination statistics at the Department.

2.3 If the system uses commercial or publicly available data please explain why and how it is used.

EEO Eagle does not use commercial or publicly available data.

2.4 Privacy Impact Analysis: Describe any types of controls that may be in place to ensure that information is handled in accordance with the above described uses.

The privacy risk associated with the uses of the information is that unauthorized users may view stored information or use the information for reasons not consistent with the original purpose. To mitigate this risk access is limited to those who need to know the information to perform job functions based upon those pre-defined user roles and permissions. Access restrictions are based upon membership in at least two groups—a component group and permissions group.

Furthermore, approved users are trained on the proper use of EEO information in the system by a combination of classroom and on-the-job training. Classroom training is for both administrative users and management and functional end-users. Training includes a review of user roles and permissions. The training manual includes an overview of component and permissions groups.

Section 3.0 Retention

The following questions are intended to outline how long information will be retained after the initial collection.

3.1 How long is information retained?

Records shall be retained for four years after case closure in accordance with the National Archives and Records Administration revised General Records Schedule 1, Item 25 (Equal Employment Opportunity Records). There is also a provision in the EEO GRS that covers statistical information. This provision states that statistical information may be retained for 5 years. DHS plans to convert case file information into statistical information within the 4 year complaint case file retention period under GRS 25, providing the agency with an additional 5 years from the point of conversion to maintain that statistical information for trend analysis.

³ Pursuant to Title III of the No FEAR Act, federal agencies are required to post quarterly on their public websites certain summary statistical data relating to equal employment opportunity complaints filed against the respective agencies.



3.2 Has the retention schedule been approved by the component records officer and the National Archives and Records Administration (NARA)?

Yes, records shall be disposed of in accordance with the National Archives and Records Administration revised General Records Schedule 1, Item 25 (Equal Employment Opportunity Records).

3.3 Privacy Impact Analysis: Please discuss the risks associated with the length of time data is retained and how those risks are mitigated.

Regardless of the length of time the data is retained, the mere retention of the data creates potential risks. These risks increase over time and proportionally with the size of the database and the amount of data stored. The retention of data increases the risk of deliberate or accidental exposure of PII. However, the nature of EEO complaints, in particular the incidents of reprisal, the potential for litigation in EEOC and federal district court, and the lengthy appellate process all require that data be retained for a significant amount of time. Data retained in the system is primarily action-related (dates activities were undertaken and trend information (types of issues and basis identified, where complaints are occurring), regarding EEO complaints filed. Minimal information is retained regarding the person filing the complaint. The purpose of the retention provides the agency with areas of concentration for training or potential issues for redress. The risks are mitigated by the limited access to information contained in the system by controlled password access and defined user roles.

In addition, trend analysis requires a statistically significant pool of archival data over the course of years to properly assess the EEO climate and the efficacy of process improvement and pilot programs. Those risks are minimized by the controls and firewalls in the EEO Eagle database discussed above.

Section 4.0 Internal Sharing and Disclosure

4.1 With which internal organization(s) is the information shared, what information is shared and for what purpose?

All DHS components use EEO Eagle to manage their EEO case files, except FEMA. The eight DHS components using EEO Eagle are: CBP, USCIS, USCG FLETC, HQ, ICE, USSS, and TSA. FEMA is still in the process of migrating their archival data over onto EEO Eagle. FEMA currently uses a commercial application to track and monitor its EEO data. Each component can see only data pertaining to its respective cases; only HQ CRCL has access to all departmental data.

Other Internal Uses:

- To comply with statutory, regulatory, or executive reporting requirements relative to departmental attempts to maintain a continuing program to promote equal employment opportunity and eliminate discriminatory practices;



- To complainants, co-workers, supervisors, potential witnesses and others within DHS to the extent necessary to extract relevant testimony and evidence regarding discrimination allegations;
- To complainants, co-workers, supervisors, potential witnesses and others within DHS to the extent necessary to extract relevant testimony and evidence regarding discrimination allegations;
- To legal and lay representatives with defensive responsibilities;
- Consideration and/or imposition of personnel or disciplinary action when necessary to comply with remedial orders; and
- To the Office of the Secretary for vetting for appropriateness of performance awards.

4.2 How is the information transmitted or disclosed?

Users upload into EEO Eagle documents that are part of the investigative file, such as the Counselor's Reports, Acceptance of Issues letters, and Final Agency Decisions. A document can then be downloaded through DHS Interactive (DHSI) by another component user who has the necessary permissions; if DHSI is unavailable, a case file may be e-mailed as an encrypted PDF. In addition, routine case information such as complainant name and case number is disclosed through e-mail during the processing of the case, primarily between CRCL and DHS components.

4.3 Privacy Impact Analysis: Considering the extent of internal information sharing, discuss the privacy risks associated with the sharing and how they were mitigated.

CRCL encrypts PDFs of case files to ensure privacy risks are mitigated. EEO Eagle has a system of firewalls so that only approved users have access to confidential and sensitive data based upon pre-defined user roles and permissions, essentially access on a "need-to-know" basis. DHS components can access their records only while CRCL has access to all records as it is responsible for the final adjudication of all DHS complaints. While certain information is mandatory, most of the information collected is captured only where it is relevant to an investigation.

Each user on the EEO Eagle system is a member of at least two groups – a component group and a permissions group. Together, they provide the access restrictions that determine the actions available for each user. Component groups restrict a user's actions to the cases, documents, and functionalities of a specific DHS component. In some cases, component groups are broken down to more specific levels, restricting actions by location or sub-unit.

Section 5.0 External Sharing and Disclosure

5.1 With which external organization(s) is the information shared, what information is shared, and for what purpose?

Routine case information, such as complainant name, case number, and status, is disclosed through



e-mail and telephone to Congressional Offices, OSC, and EEOC upon request. Typically, the complainant or his representative will contact the external office in an effort to expedite the processing of the complaint. In addition, information aggregated into annual reports is forwarded to EEOC.

Other External Uses:

- To the Office of Special Counsel for investigation of allegations of prohibited employment practices;
- To the DHS Inspector General Investigation for investigation of allegations of misconduct; and
- To the Department of Justice for the purpose of representing the interests of the department, or any officer, supervisor, or employee therein, in pending or potential litigation.

5.2 Is the sharing of personally identifiable information outside the Department compatible with the original collection? If so, is it covered by an appropriate routine use in a SORN? If so, please describe. If not, please describe under what legal mechanism the program or system is allowed to share the personally identifiable information outside of DHS.

Yes, as part of the maintenance of an EEO program at DHS, DHS is responsible for reporting various aspects of the EEO program including but not limited to volume of complaints, types of complaints, resolution rates of complaints, and varying other reporting factors. Information sharing is covered under the EEOC/GOVT-1 Equal Employment Opportunity in the Federal Government Complaint and Appeal Records SORN, 67 FR 49338 published on July 30, 2002.

5.3 How is the information shared outside the Department and what security measures safeguard its transmission?

CRCL will either respond to external requests for information via letter, e-mail, or telephone. Congressional inquiries are almost always handled via letter. CRCL has begun to require that all such external requests for information come in writing to verify the identity of the requester. Written responses are always sent via certified return receipt mail.

5.4 Privacy Impact Analysis: Given the external sharing, explain the privacy risks identified and describe how they were mitigated.



The external sharing of information brings about the risk of deliberate or accidental exposure of personal information. As mentioned above, CRCL requires that all such external requests for information come in writing to verify the identity of the requester and has written responses sent via certified return receipt mail. CRCL is working to develop SOPs to further system controls and handling guidelines.

Section 6.0 Notice

The following questions are directed at notice to the individual of the scope of information collected, the right to consent to uses of said information, and the right to decline to provide information.

6.1 Was notice provided to the individual prior to collection of information?

Yes, the Department's EEO Program operates under the government-wide SORN EEOC/GOVT-1 Equal Employment Opportunity in the Federal Government Complaint and Appeal Records SORN, 67 FR 49338 published on July 30, 2002.

Notice is provided at the component level to the individual prior to the collection of the information. Each component is responsible for both pre-complaint EEO counseling and investigating all formal complaints accepted with their own internal procedures. Some components provide a Privacy Act Notice to the Request for Counseling forms mailed to individuals. Other components provide a Privacy Act Notice once a formal complaint has been filed that explains use of this information by the investigator. See Appendix.

6.2 Do individuals have the opportunity and/or right to decline to provide information?

Individuals who contact EEO servicing offices may decline to provide requested information, but doing so may result in the dismissal of their allegation(s) because of failure to respond or proceed in a timely fashion. Individuals who contact EEO servicing offices are generally provided a privacy statement before providing requested information. Individuals may decline to provide requested information or otherwise cooperate during an investigation but their declination may eventually subject the agency to sanctions by the complaint adjudicator, including, but not limited to, the entering of a decision against the agency. Individuals who are federal employees may also be subjected to an adverse personnel action(s) as a result of their declination. Individuals are generally notified of this possible course of action by investigators only after they decline to provide the requested information.

6.3 Do individuals have the right to consent to particular uses of the information? If so, how does the individual exercise the right?

Complainants consent to uses of the information to the extent such information is used for EEO purposes. To the extent that such information is used not in the ordinary course of business, individuals' consent would be solicited.



6.4 Privacy Impact Analysis: Describe how notice is provided to individuals, and how the risks associated with individuals being unaware of the collection are mitigated.

Components are responsible for the EEO counseling and investigation phases and process those cases. Feedback from component EEO Complaint Managers indicates that notice is provided either in Request for Counseling forms mailed to counsees or in Privacy Act Notices to Complainant during the investigation interview. Such notices ensure that the individual is aware that the collection of information will be included in an agency system of records. These notices are incorporated into the record and are part of the Investigative File that is retained past the closure of the case per archiving procedures. The complainant receives a copy of the Investigative File and the specific EEO documents that provide notice as to the collection of personal information.

Section 7.0 Access, Redress and Correction

The following questions are directed at an individual's ability to ensure the accuracy of the information collected about them.

7.1 What are the procedures that allow individuals to gain access to their information?

Individuals may file a request under the Freedom of Information Act or contact their servicing EEO office. FOIA requests for EEO purposes should be mailed to James McNeely, Department of Homeland Security, Office of Civil Rights and Civil Liberties, Room 5608-9, Washington DC, 20528. Once an individual reviews their information they may make a written request to the component EEO Officer to correct information. Contact information for the component EEO Officer and servicing EEO office is available on the component intranet websites. An individual can typically e-mail, telephone, or write to their EEO office. The System Manager is Carmen Walker, Director, DHS EEO Programs, located in the Office for Civil Rights and Civil Liberties, U.S. Department of Homeland Security, Washington, DC 20528.

7.2 What are the procedures for correcting inaccurate or erroneous information?

Individuals may contact their servicing EEO office or file a request under the Freedom of Information Act. Contact information for the component EEO Officer and servicing EEO office is available on the component intranet websites. An individual can typically e-mail, telephone, or write to EEO office. EEO Officers correct information upon written request.

7.3 How are individuals notified of the procedures for correcting their information?

The provided notice does not typically detail the fact that an individual can write or call to change incorrect information; however, the Notice of Rights of Responsibilities does provide that the individual has the duty to keep the agency informed of his/her current mailing address. In addition, the individual



has a point of contact within the EEO Office, typically an EEO Manager, to raise the issue of correcting their information.

7.4 If no formal redress is provided, what alternatives are available to the individual?

Appropriate redress is provided.

7.5 Privacy Impact Analysis: Please discuss the privacy risks associated with the redress available to individuals and how those risks are mitigated.

Any risk that an individual may not be afforded adequate opportunity to correct information is mitigated by allowing individuals to request access or amendment of their records at any time. Privacy risks are further minimized as an individual seeking redress has bypassed the component EEO office and gone directly to the CRCL EEO Eagle Project Manager, a manager out of the individual's chain of command.

Section 8.0 Technical Access and Security

The following questions are intended to describe technical safeguards and security measures.

8.1 What procedures are in place to determine which users may access the system and are they documented?

EEO Eagle has a system of firewalls so that only approved users have access to confidential and sensitive data based upon pre-defined user roles and permissions. DHS components can only access their records while CRCL has access to all records as it is responsible for the final adjudication of all DHS complaints. While certain information is mandatory, most of the information collected is only captured where it is relevant to an investigation.

Each user on the EEO Eagle system is a member of at least two groups – a component group and a permissions group. Together, they provide the access restrictions that determine the actions available for each user. Component groups restrict a user's actions to the cases, documents, and functionalities of a specific DHS component. In some cases, component groups are broken down to more specific levels, restricting actions by location or sub-unit. The following is a list of component groups in the system:

- Customs and Border Protection (CBP)
- U.S. Citizenship and Immigration Services (USCIS)
- Federal Emergency Management Agency (FEMA)
- Federal Law Enforcement Training Center (FLETC)
- Headquarters (HQ)⁴

⁴ Directorates such as National Protection and Programs Directorate (NPPD) and Intelligence and Analysis, Office of (I&A) fall within HQ for purposes of EEO complaint tracking.



- Immigration and Customs Enforcement (ICE)
- Transportation and Security Administration (TSA)
- U.S. Coast Guard (USCG)
- U.S. Secret Service (USSS)
- Final Action

Permission groups restrict a user's actions to certain types of functionality. For a full list, see the permissions section later in this EEO Eagle User Manual (Revision 1.5, September 30, 2005). The following is a list of some permission groups in the EEO Eagle system:

- Super Administrator
- IT Administrator
- Eagle Administrator
- Advanced User
- Informal User
- Formal User
- Alternative Dispute Resolution (ADR) User

In addition, logon names and passwords control access. DHS employees must register with DHSO and DHSI before being added to the EEO Eagle System. Registration can be done through the DHS Online Help Desk. Once a user is registered with DHSO and DHSI, only then can he or she be added to the EEO Eagle system by an Eagle Administrator. Users also may change their password in the EEO Eagle system by changing it in DHSO, or by contacting the Help Desk.

EEO personnel at the components and DHS HQ and members of the CRCL staff who have responsibility for the discrimination complaint process are granted access to EEO Eagle using a roles-based permissions strategy. EEO Eagle can be accessed via DHS Interactive+ from any computer.

The individual designated as the "System Administrator" by each component EEO Director grants access to EEO Eagle based on the user's role within the complaint process. System Administrators will have universal access to his/her component's complaint data within EEO Eagle. An individual may have access to as few as 25 EEO records or as many as over 3,500 EEO records, which comprises the entirety of the EEO Eagle database, depending upon the user's permissions and role.

Procedures for roles-permissions/access are documented in the EEO Eagle Users' Guide.

Each DHS component maintains significant paper records, in some cases records for over a thousand complaint files, specific to matters raised therein. These cases are stored in file cabinets in areas restricted to EEO professionals. Final Action records are maintained by the CRCL Complaint Adjudication Manager in a locked file room. Paper records are transferred intra-agency when necessary. Paper records are also archived periodically per NARA General Records Schedule for EEO Records.

Permission to view audit trails in EEO Eagle is currently restricted to advanced users only. These



permissions can be granted or removed at the discretion of CRCL

8.2 Will Department contractors have access to the system?

DHS contractors have access to EEO Eagle depending upon their role and permissions. Within component EEO Offices and CRCL, there are contractors in the positions of EEO Assistants, EEO Specialists, and Program Managers who are required to use the database to complete their contracted duties. However, administrator functionalities for the database are limited to federal employees, typically senior EEO Specialists or EEO Managers.

8.3 Describe what privacy training is provided to users either generally or specifically relevant to the program or system?

DHS employees are required to take annual privacy and security training. Additionally, EEO professionals, specifically EEO Counselors and Investigators, are required to meet annual training requirements as outlined in EEOC MD-110, specifically 32 hours for new staff and 8 hours for experienced staff. Training for new EEO Counselors includes an overview of the entire EEO process, the roles and responsibilities of the EEO Counselor, and the rights of the aggrieved, including privacy rights. Training for new EEO Investigators includes case management issues and investigative techniques, including securing sworn affidavits from the complainant and witnesses.

8.4 Has Certification & Accreditation been completed for the system or systems supporting the program?

Certification and accreditation with FISMA was done for the DHS Interactive+ platform (which contains EEO Eagle) in March 2006. DHS Interactive and DHS Interactive+ are hosted in the same data center, but do not share the same platform. Note that EEO Eagle is not being reaccredited because it is being decommissioned. DHS is transitioning to a new enterprise solution (MicroPact's iComplaints) and will C&A that system before it goes live.

8.5 What auditing measures and technical safeguards are in place to prevent misuse of data?

Inactive sessions will be expired according to MD 4300 to prevent unauthorized access. Passwords expire every 90 days. Search, view, edit, and deletion of data is limited by permission-based roles.

8.6 Privacy Impact Analysis: Given the sensitivity and scope of the information collected, as well as any information sharing conducted on the system, what privacy risks were identified and how do the security controls mitigate them?

Each DHS component maintains significant paper records, in some cases records for over a thousand complaint files, specific to matters raised therein. These cases are stored in file cabinets in areas restricted to EEO professionals. Final Action records are maintained by the CRCL Complaint Adjudication Manager in a locked file room. Cases can only be accessed if there is a need-to-know and cases must be signed out according to file room procedures. Paper records are transferred intra-agency when necessary. Paper records are also archived periodically per NARA General Records Schedule for EEO Records.



Section 9.0 Technology

The following questions are directed at critically analyzing the selection process for any technologies utilized by the system, including system hardware, RFID, biometrics and other technology.

9.1 What type of project is the program or system?

The EEO Eagle system is a fully operation IT system developed under DHS standards and in conformance with the requirements of Office of Management and Budget (OMB), EEOC, and Congress for EEO programs.

9.2 What stage of development is the system in and what project development lifecycle was used?

EEO Eagle is fully operational.



9.3 Does the project employ technology which may raise privacy concerns? If so please discuss their implementation.

No. The technology employed is standard IT case management software supported by the DHS network.

Approval Signature

Original signed copy on file with the DHS Privacy Office

Mary Ellen Callahan
Chief Privacy Officer
Department of Homeland Security



APPENDIX

Privacy Act Notice: Collection of this information is authorized by the Equal Employment Opportunity Act of 1972, 42 U.S.C. § 2000e-16; the Age Discrimination in Employment Act of 1967, as amended, 29 U.S.C. §633a; the Rehabilitation Act of 1973, as amended, 29 U.S.C. § 794a; and Executive Order 11478, as amended. This information will be used to adjudicate complaints of alleged discrimination and to evaluate the effectiveness of the Equal Employment (EEO) program. As a routine use, this information may be disclosed to an appropriate government agency, domestic or foreign, for law enforcement purposes; where pertinent, in a legal proceeding to which Office of Civil Rights and Liberties (OCRL) is a party or has an interest; to a government agency in order to obtain information relevant to a OCRL decision concerning employment, security clearances, contract, licenses, grants, permits or other benefits; to a government agency upon its request when relevant to its decision concerning employment, security clearances, security or suitability investigations, contracts, licenses. Grants or other benefits; to a congressional office request, to an expert, consultant or other person under contract with the OCRL to fulfill an agency function; to the Federal Records Center for storage; to the Office of Management and Budget for review of private relief legislation; to an independent certified public accountant during an official audit of finances; to an investigator, administrative judge or complaints examiner appointed by the Equal Opportunity Commission for investigation of a formal EEO complaint under 29 CFR 1614; to the Merit Systems Protection Board or Office of Special Counsel for proceedings or investigations involving personnel practices and other matters within their jurisdiction; and to a labor organization as required by the National Labor Relations Act. Under the Privacy Act provision, the information requested is voluntary for the complainant, and for OCRL employees and other witnesses.