Ensuring Resilience to Disasters

The Department of Homeland Security provides the coordinated, comprehensive federal response in the event of a terrorist attack, natural disaster or other large-scale emergency while working with federal, state, local, and private sector partners to ensure a swift and effective recovery effort. The Department builds a ready and resilient nation through efforts to: bolster information sharing and collaboration, provide grants, plans and training to our homeland security and law enforcement partners, facilitate rebuilding and recovery along the Gulf Coast.

Business Preparedness


FEMA Continuity of Operations Division supports the nations resiliency capabilities by developing and promulgating continuity directives and guidance for the Federal Executive Branch and providing continuity guidance to state, territorial, tribal, and local government jurisdictions and private sector critical infrastructure owners and operators. Additionally, the division coordinates, and participates in national, state, territorial, tribal, and local level continuity tests, training, and exercises, and facilitates the coordination of continuity efforts among federal and non-federal entities throughout the United States. For more information, visit http://www.fema.gov/about/org/ncp/coop/index.shtm or email FEMA-SCITLContinuity@dhs.gov.

National Business Emergency Operations Center is envisioned as a groundbreaking new virtual organization that serves as FEMA’s clearinghouse for two-way information sharing between public and private sector stakeholders in preparing for, responding to, and recovering from disasters. It operates under Emergency Support Function (ESF)-15 within the National Response Coordination Center.

The NBEOC is an information sharing non-operational structure built to enhance communication and collaboration with private industry partners. Participation in the NBEOC is voluntary and open to all members of the private sector, including large and small businesses, associations, universities, think tanks, and non-profits. For more information, contact FEMA-PSR@fema.dhs.gov or see http://www.fema.gov/library/viewRecord.do?id=6437.

National Earthquake Hazards Reduction Program

FEMA created the QuakeSmart program to help local businesses mitigate earthquake losses and get back up and running as quickly as possible after a disaster. Among other resources, FEMA has developed the QuakeSmart toolkit (FEMA P811 Earthquake Publications for Businesses), which contains an actionable and scalable guidance and tools for the private sector, owners, managers, and employees about the importance of earthquake mitigation and the simple things they can do to reduce the potential of earthquake damages, injuries, and financial losses. For more information, see http://www.fema.gov/hazard/earthquake/ or http://www.fema.gov/plan/prevent/earthquake/quake smart.shtm.

PS-Prep™ Framework Guides Strategic Outreach and Partnerships Division is collaborating with critical infrastructure partners to produce sector-specific PS-Prep™ Framework Guides. The process includes identifying sector-specific guidelines, effective practices, and relevant regulations and mapping these existing preparedness efforts to the DHS-adopted standards. For more information on the Sector-Specific PS-Prep Framework Guide email IP_education@hq.dhs.gov or visit www.fema.gov/ps-prep.

Public Transportation Emergency Preparedness Workshop - Connecting Communities Program brings mass transit and passenger rail agency security and emergency management officials together with federal, state, local, and tribal government representatives and the local law enforcement and first responder community to discuss security prevention and response efforts and ways to work together to prepare and protect their communities. The two-day workshops enable the participants to apply their knowledge and experiences to a range of security and emergency response scenarios. For more information, see https://transit-safety.volpe.dot.gov/Training/ConnectingCommunities/EmergencyPreparedness.asp or contact: MassTransitSecurity@dhs.gov.

Ready Business helps owners and managers of small- and medium-sized businesses prepare their employees, operations and assets in the event of an emergency. For free tools and resources, including how to create a business emergency plan, please visit www.ready.gov.

Situational Awareness Viewer for Emergency Response & Recovery (SAVER2) SAVER2 is a web-based information sharing application that geospatially displays operationally relevant data from governmental and non-governmental partners. As the system is further developed, the agency plans to make it accessible to other trusted partners, including operational private sector partners. The primary goals of SAVER2 are to facilitate collaborative planning and expand shared situational awareness in order to improve decision-making during emergencies,
national level exercises and national security events. For example, SAVER 2 will have the ability to show hurricane evacuation routes, which can be shared with federal, state, and local emergency management officials as well as the private sector. This information will aid decision makers when there is a need to mobilize assets and route resources, ensuring every community is supported. For more information on SAVER 2 see www.fema.gov/pdf/privatesector/saver2_factsheet.pdf or email FEMA-Private-Sector@dhs.gov.

Emergency Communications

Commercial Mobile Alert Service (CMAS) is a component of the Integrated Public Alert and Warning System. It is an alert system that will have the capability to deliver relevant, timely, effective, and targeted alert messages to the public through cell phones, smart phones, pages, and other mobile devices. This national capability will ensure more people receive Presidential, Imminent Threat, and AMBER alerts. For more information, see http://transition.fcc.gov/pshs/services/cmas.html.

Communications Sector Specific Plan (COMM SSP) involves CS&C in partnership with government and private sector communications members to ensure the Nation’s communications networks and systems are secure, resilient and rapidly restored after an incident. Communications SSP is available at http://www.dhs.gov/files/programs/gc_1179866197607.shtml. For more information, contact comms_sector@hq.dhs.gov.

Emergency Communications Guidance Documents and Methodologies are stakeholder-driven guidance documents and methodologies to support emergency responders across the nation as they plan for and implement emergency communications initiatives. These resources identify and promote best practices for improving statewide governance, developing standard operating procedures, managing technology, supporting training and exercises, and encouraging use of interoperable communications. For more information, contact the Office of Emergency Communications at oec@hq.dhs.gov.

Emergency Data Exchange Language (EDXL) messaging standards help emergency responders exchange critical data, including alerts, hospital capacity, and availability of response personnel and equipment. The National Incident Management System Supporting Technology Evaluation Program (NIMS STEP) evaluates the adherence of products to the EDXL suite of standards. NIMS STEP provides industry with an independent third party evaluation of products, devices, systems, and data management tools – including off-the-shelf hardware and software – that support emergency managers and responders in decision making prior to, and during, emergency operations. Evaluation activities are designed to help expand technology solutions, and provide the emergency management/response community with a comprehensive process to assist in the purchasing of incident management products. For more information on the EDXL standards, see http://www.open.org, and for more information on the NIMS STEP see, http://www.nimsstep.org.

Government Emergency Telecommunications Service (GETS) provides authorized emergency response personnel with the resources to make emergency phone calls by priority queuing through the Nation’s public communications networks. By calling the GETS access number and using an assigned PIN, federal, state, local and tribal leaders, first responders, and private sector emergency response personnel receive priority queuing – allowing emergency calls to be placed ahead of routine phone traffic. The GETS website provides information on eligibility, technical assistance and administrative assistance for registering, maintaining and using GETS. For more information, see http://gets.ncs.gov, or contact gets@dhs.gov.

Multi-Band Radio (MBR) Technology offers the emergency response community an opportunity to improve interoperability across agencies, disciplines, and jurisdictions by providing the capability to communicate on all public safety radio bands. The S&T Office for Interoperability and Compatibility’s (OIC) MBR technology project is evaluating this new technology through a series of test demonstrations
and pilot evaluations to ensure that equipment meets the user requirements identified by the emergency response community. Upon completion, data and user feedback collected during the test and evaluation phases will be published in a procurement guide that will assist emergency response agencies in identifying equipment functionality offered by various manufacturers that meets their mission requirements. For more information, see http://www.safecomprogram.gov/currentprojects/mby/Default.aspx and contact sandfrg@hq.dhs.gov to obtain more information on the public safety user requirements that help inform these pilots.

The National Council of Statewide Interoperability Coordinators (NCSWIC), managed by the Office of Emergency Communications (OEC), was established to assist state and territory interoperability coordinators with promoting the critical importance of interoperable communications and the sharing of best practices to ensure the highest level of interoperable communications is achieved for America’s first responders and the individuals they are providing services to. The NCSWIC members are enhancing the response capabilities of public safety responders by coordinating and collaborating with federal, state, local, tribal and non-governmental public safety and public safety responder agencies. For more information contact OEC@hq.dhs.gov.

National Emergency Communications Plan (NECP) sets goals and identifies key national priorities to enhance governance, planning, technology, training, exercises, and disaster communications capabilities. The NECP establishes specific national priorities to help state and local jurisdictions improve communications interoperability by adopting a series of goals and milestones that measure interoperability achievements over a period of years beginning in 2008, and ending in 2013. For more information, see http://www.dhs.gov/files/publications/gc_1217521334397.shtm or contact the Office of Emergency Communications, oec@hq.dhs.gov.

National Interoperability Field Operations Guide (NIFOG) is a technical reference for radio technicians responsible for radios that will be used in disaster response applications, and for emergency communications. The NIFOG includes rules and regulations for use of nationwide and other interoperability channels, frequencies and channel names, and other reference material, formatted as a pocket-sized guide for radio technicians. The NIFOG can be accessed online at http://www.publicsafetytools.info. For more information, contact the Office of Emergency Communications, NIFOG@hq.dhs.gov.

National Security Telecommunications Advisory Committee (NSTAC) Recommendations address national security and emergency preparedness issues from a private sector perspective and reflects over a quarter-century of private sector advice to the president and the nation. Issues include network convergence, network security, emergency communications operations, resiliency and emergency communications interoperability. NSTAC recommendations can be found at http://www.ncs.gov/nstac/nstac_publications.html. For more information, contact nstac1@dhs.gov.

Risk Communication Best Practices and Theory Effective risk communication requires a strong understanding of complex factors including trust between the communicators and the audience(s), cognitive involvement and uncertainty of the audience, cost-reward tradeoffs, emotional responses to risk, and understanding and acknowledging diverse audiences. The National Consortium for the Study of Terrorism and Responses to Terrorism (START), with sponsorship from DHS Science & Technology Directorate’s Human Factors/Behavioral Sciences Division, is developing and evaluating a program to train local leaders on effective risk communication practices related to homeland security threats. The training program will reflect the current scientific understanding of effective communication of threats and risk related to preparedness, warnings of imminent threats, and post-event recovery and mitigation. Initial research reports are already available online, including Understanding Risk Communication Theory: A Guide for Emergency Managers and Communicators and Understanding Risk Communication Best Practices: A Guide for Emergency Managers and Communicators, as well as an accompanying Executive Summary and Appendices.

SAFECOM Guidance on Emergency Communications Grants provides recommendations to grantees seeking funding for interoperable emergency communications projects, including allowable costs, items to consider when funding emergency communications projects, grants management best practices for emergency communications grants, and information on standards that ensure greater interoperability. The guidance is intended to ensure that federally-funded investments are compatible and support national goals and objectives for improving interoperability nationwide. See http://www.safecomprogram.gov/grant/Default.aspx.

SAFECOM Program is a public safety-driven communications program managed by the Office of Emergency Communications (OEC) and the Office for Interoperability and Compatibility. Through collaboration with emergency responders and policymakers across all levels of government, the SAFECOM Program works to improve multi-jurisdictional and intergovernmental communications interoperability. Its membership includes more than 70 members representing State, local, and tribal emergency responders, and major intergovernmental and national public safety associations, who provide input on the challenges, needs, and best practices involving emergency communications. SAFECOM is led by an Executive Committee, in support of the Emergency Response Council. For more information visit http://www.dhs.gov/files/programs/safecom.shtm or contact SAFECOMGovernance@dhs.gov.

Telecommunications Service Priority (TSP) Program is a Federal Communications Commission program managed by the National Communications System that registers communications circuits for emergency, including law enforcement, emergency medical, and fire services. The TSP Program is intended to ensure that emergency communications are prioritized and protected from harmful interference and in the event of a disaster, to restore telecommunications services.

Ensuring Resilience to Disasters
eligible federal, state, local, tribal and private sector entities. By registering these key circuits, eligible agencies will receive priority restoration in the event of a national disaster or emergency. The TSP website provides information on eligibility, technical assistance and administrative assistance for registering circuits for TSP. For more information, see [http://tsp.ncs.gov](http://tsp.ncs.gov), contact tsp@dhs.gov.

**Voice over Internet Protocol (VoIP) Project**

researches IP-enabled communication technologies and evaluates promising solutions. This project enables the emergency response community to confidently deploy and use IP technologies and integrate video, cellular, and satellite communications. The project will complete the development of a set of standards based on the needs of emergency responders. For more information, see [http://www.pscr.gov/projects/broadband/voip/voip.php](http://www.pscr.gov/projects/broadband/voip/voip.php), or contact VoIP_Working_Group@sra.com.

**Wireless Priority Service (WPS)** is the sister program to GETS and provides authorized emergency response personnel with the resources to make emergency wireless phone calls by priority queuing through the nation’s public communications networks. Authorized WPS users – using authorized WPS wireless carriers – are granted priority service during national emergencies. Federal, state, local and tribal leaders, first responders, and private sector emergency response personnel are eligible. The WPS website provides information on eligibility, technical assistance and administrative assistance for registering, maintaining and using WPS. See [http://wps.ncs.gov](http://wps.ncs.gov), contact wps@dhs.gov.

**Emergency Responder Community**

**Center for Domestic Preparedness (CDP)** offers several interdisciplinary programs that are designed for those with emergency response and healthcare responsibilities, or who meet the criteria specified in the website mentioned below. CDP offers courses in chemical, biological, radiological, nuclear, and explosive incident response, toxic agent training, and healthcare response for mass casualty incidents, Radiological Emergency Preparedness Program courses, field force operations, and incident command. CDP is home to the only facility where civilian responders can train in a toxic agent environment using both chemical and biological agents—the Chemical, Ordnance, Biological, and Radiological Training Facility (COBRATF). The CDP’s healthcare courses include exercises in the nation’s only hospital facility dedicated solely to preparedness and mass casualty emergency response training—the Noble Training Facility (NTF). CDP training is free for state, local, and tribal agencies; round-trip air and ground transportation, lodging, and meals are provided at no cost to responders or their agency. Federal, private sector, and international agencies are encouraged to attend on a space available basis but they must pay a tuition fee for the courses in addition to transportation, meals and lodging fees. For more information, see [http://cdp.dhs.gov/index.html](http://cdp.dhs.gov/index.html) or call 866-213-9553.

**Cybersecurity in the Emergency Services Sector** The one-hour course will provide an overview of the types of cyber systems and infrastructure that the Emergency Services Sector utilizes and address the threats and vulnerabilities to those cyber resources. The Webinars are available on the Homeland Security Information Sharing - Critical Sectors (HSIN-CS) Emergency Services Sector portal. For access and more information, contact the NPPD/IP Emergency Services Sector at ESSTeam@hq.dhs.gov.

**Emergency Planning Exercises** are a series of Tabletop Exercise presentations to advance organizational continuity, preparedness and resiliency. Each exercise is conducted with a realistic disaster scenario and facilitated discussion of how to plan, protect, respond and recover. To learn more or to download the exercises visit [http://www.fema.gov/emergency-planning-exercises](http://www.fema.gov/emergency-planning-exercises).

**Emergency Services Personal Readiness Guide for Responders and Their Families** is a tri-fold handout providing a description of the Ready Campaign, the Emergency Services Sector-Specific Agency, a list of website resources and instructions on family preparedness that include suggestions on developing an emergency kit and family emergency plan. For more information, or to request materials contact the Emergency Services Sector-Specific Agency at ESSTeam@hq.dhs.gov.

**Emergency Services Sector (ESS) Video** This is a three-minute video providing an overview of the ESS Sector. The video is appropriate for conferences and events to grow awareness and participation in sector activities. For more information, or to request materials contact the Emergency Services Sector-Specific Agency at [http://training.fema.gov/EMIWeb/IS/is860a/CIRC/emergency1.htm](http://training.fema.gov/EMIWeb/IS/is860a/CIRC/emergency1.htm).

**Emergency Services Self-Assessment Tool (ESSAT)** is a secure, Web-based application that enables public and private entities to perform risk assessments of specialized assets and systems, as well as multiple systems in a particular region, through voluntary and interactive stakeholder involvement. It allows for a coordinated effort among sector partners by collecting and sharing common risk gaps, obstacles, and protective measures. The tool benefits individual partners and collective disciplines, and supports sector-wide risk management efforts. For more information, please contact the Emergency Services SSA at ESSTeam@hq.dhs.gov.

**FEMA Emergency Management Institute Independent Study Program** offers self-paced courses designed for those with emergency management responsibilities, as well as for the general public. The FEMA Independent Study Program offers courses that support the five mission areas identified by the National Preparedness Goal: prevention, protection, mitigation, response, and recovery. For more information on EMI training courses, please visit [http://training.fema.gov/IS/](http://training.fema.gov/IS/) or contact us 301-447-1200.
**FEMA Emergency Management Institute Programs** offers several programs that are designed for those with emergency management responsibilities or meet the criteria specified at the website cited below. The training is free of charge, but individuals from the private sector or contractors to state, local or tribal governments must pay their own transportation and lodging fees. EMI has an integrated training approach and encourages individuals from the private sector to participate in its courses. EMI programs include, but are not limited to, the Master Trainer Program, Master Exercise Practitioner Program, Professional Development Series, Applied Practices Series and the FEMA Higher Education Program. For more information, see http://www.training.fema.gov/Programs/ or call 301-447-1286.

**FEMA Learning Resource Center (LRC)** provides current information and resources on fire, emergency management and other all-hazards subjects. With its collection of more than 180,000 books, reports, periodicals, and audiovisual materials, the LRC houses the most extensive collection of fire service literature in the U.S. The LRC collection of books and research reports may also be accessed by requesting interlibrary loan through a local library. For more information see http://www.lrc.fema.gov or netlrc@dhs.gov 800-638-1821.

**FEMA Library** is a searchable, web-based collection of all publicly accessible FEMA information resources, including thousands of CDs, DVDs, audio tapes, disability resources, posters, displays, brochures, guidance, policy papers, program regulations, guidelines, and forms. Users can search the collection by subject, audience category (including categories specific to private sector audiences), hazard type, and other categories. For more information, visit http://www.fema.gov/library/ or call 800-480-2520.

**First Responder Communities of Practice** is an online network of vetted, active, and retired first responders, emergency response professionals and federal, state, local, or tribal homeland security officials sponsored by the DHS S&T’s First Responder Technologies (R-Tech) program. Registered members of this professional network share information, ideas, and best practices, enabling them to more efficiently and effectively prepare for all hazards. See www.firstresponder.gov or https://communities.firstresponder.gov.

**FirstResponder.gov** is a portal that enables federal, state, local, and tribal first responders to easily access and leverage federal web services, information on resources, products, standards, testing and evaluation, and best practices, in a collaborative environment. The portal provides first responders with information to develop or deploy technologies that would enhance homeland security. For more information, see www.firstresponder.gov.

**First Responders ‘Go Kit’** This video is designed to demonstrate step by step what First Responders should have in their personal and family emergency kit. For more information please contact the Emergency Services SSA at ESSTeam@hq.dhs.gov.

**Information Dashboard Framework** technology offers a customizable incident command interface that allows emergency response personnel to integrate data, organize and analyze inputs, display information, and update decision-making in real-time through preparedness and response applications, including the Emergency Response Support System (ERSS), the Laboratory Capacity Estimation Model (LCEM) and a Secure Egg Supply component. ERSS and LCEM enhance first responder capabilities by organizing data from authoritative sources to facilitate rapid information sharing between industry and government at the local, state, and national levels during an animal disease event. The LCEM is a pluggable component to ERSS allowing automated determination of diagnostic testing capacity estimates, supply and equipment usage, personnel requirements, and any process limitations for individual laboratories and the overall network. The Federal and State Transport eggs (FASTeggs) tool is a business continuity component of ERSS providing data on each

**Ensuring Resilience to Disasters**

**Integrated Pilot Comprehensive Exercise (IPCE)** is an FBI led activity, developed in coordination with DHS and the Nuclear Regulatory Commission, to enhance the capabilities of responders to integrate with onsite security personnel in response to a security incident at a nuclear power plant. The initiative is a no-fault training opportunity which culminates in both tabletop and full-scale exercises at a nuclear power plant. For more information, contact NuclearSSA@hq.dhs.gov

**Lessons Learned and Information Sharing (LLIS.gov)** is the national online network of lessons learned, best practices, and innovative ideas for the emergency response and homeland security communities. This information and collaboration resource helps emergency response providers and homeland security officials prevent, protect against, respond to, and recover from terrorist attacks, natural disasters, and other emergences. To register for LLIS, visit www.llis.gov, or contact the program via e-mail feedback@llis.gov, or call 866-276-7001.

**National Training and Education Division (NTED)** courses are delivered in a variety of formats including web-based, resident, and non-resident. For more information, visit www.firstrespondertraining.gov or contact askCSID@dhs.gov 800-368-6498.

**Responder Knowledge Base (RKB)** serves as a resource to the state, local and tribal homeland security responder community by providing information on commercial equipment and technology to assist them with purchasing and equipment decisions. The services include online, integrated sources of equipment-related information such as available FEMA grants, the FEMA Authorized Equipment List (AEL), equipment specifications, related certifications and applicable standards, test reports, the InterAgency Board (IAB) Standardized
Equipment List (SEL), and other information. For more information visit: http://www.rkb.us.

The R-Tech Bulletin is a publication on technologies of interest to first responders who have received funding, in part, from the federal government. Interested individuals can subscribe to the bulletin by RSS feed or can download the bulletin at http://www.firstresponder.gov/Pages/Newsletter.aspx.

Safety and Security of Emergency Response Vehicles Brochure This brochure outlines and recommends how to keep emergency response vehicles and equipment safe from theft incidents. Emergency responders will know how to prevent the loss of property by actively enforcing effective theft prevention measures. For more information, please contact the Emergency Services SSA at ESSTeam@hq.dhs.gov.

Technologies for Critical Incident Preparedness (TCIP) Conference and Exposition highlights DOJ, DHS, and DoD technologies; Research, Development, Testing & Evaluation investments; and training tools for the emergency responder community. It provides a forum for emergency responders to discuss best practices and exchange information and offers a unique opportunity for emergency responders; business and industry; academia; and local, tribal, state, and federal stakeholders to network, exchange ideas, and address common critical incident technology, preparedness, response and recovery needs, protocols, and solutions. For more information, see http://www.teipeexpo.com.

Video Quality in Public Safety (VQiPS) Working Group was formed to focus on the major policy, technology, and practical uses and challenges of public safety video systems. Comprised of emergency responders, academics, federal partners, and vendors, the working group developed an end-user guide to help practitioners articulate their needs to vendors when they look to purchase or upgrade video systems. For more information, see http://www.pscr.gov/projects/video_quality/video_

about.php. Contact VQiPS Working Group@sra.com.

Webinar: The Ready Responder Program for the Emergency Services Sector The one-hour web-based seminar focuses on first responder preparedness and best practices and how the Ready Responder program contributes to a safer, more secure and more resilient America. The webinars are available on the Homeland Security Information Sharing - Critical Sectors (HSIN-CS) Emergency Services Sector portal. For access and more information, contact the NPPD/IP Emergency Services Sector at ESSTeam@hq.dhs.gov.

Personal and Community Preparedness

Are You Ready? An In-depth Guide to Citizen Preparedness provides a step-by-step approach to disaster preparedness by walking the reader through how to get informed about local emergency plans, how to identify hazards that affect their local area, and how to develop and maintain an emergency communications plan and disaster supplies kits. For more information see www.fema.gov/areyouready or call 800-480-2520 to order materials. Questions regarding the Citizen Corps program can be directed to citizencorps@dhs.gov.

Citizen Corps E-mail Alerts provide weekly Community Preparedness news and events from various departments of the federal government and our national Citizen Corps partners and affiliates. For more information, visit www.citizencorps.gov or sign up for the alert at citizencorps@dhs.gov.

Citizen Corps Program: Citizen Corps provides a platform for collaborative community planning and creates opportunities for individuals to volunteer to help their communities prepare for, respond to, and recover from emergencies. By fostering collaboration among all sectors of the community, citizens can participate in making their communities safer, stronger, and more resilient against the threats of terrorism, crime, and disasters of all kinds. A Citizen Corps Council is the forum where all organizations and members of the community are welcome to share ideas and learn about what to do before, during and after a disaster. One of the contributions of the more than 1,100 Citizen Corps Councils nationwide includes increased awareness through public education and training. Citizen Corps Councils on average, support four to five types of outreach to increase personal preparedness. Most Councils (70.5 percent) provide all hazard public education and training. In addition, most Councils provide education and training on essential local information such as local alerts and warnings (81.1 percent), local sheltering (75.5 percent), local evacuation (66.3 percent), family emergency planning (90.4 percent) or local drills (64.5 percent). Citizen Corps Councils also promote a whole community approach to comprehensive emergency planning. Approximately 70 percent of Councils supported whole community planning by discussing, reviewing or providing input to key local plans such as community vulnerability/risk assessments, mitigation plans, evacuation plans and shelter plans. http://www.citizencorps.gov/.

Community Emergency Response Team (CERT) helps train citizens to better prepare for and respond to emergency situations in their communities. When emergencies happen, CERT members can give critical support to first responders, provide immediate assistance to survivors, and organize spontaneous volunteers at a disaster site. CERT members can also help with non-emergency projects that help improve the safety of the community. For more information, visit www.citizencorps.gov/cert or contact cert@dhs.gov.

Community Preparedness Training: Implementing Simple Activities for Everyone (IS-909) is an interactive or plenary course designed to help organizations conduct simple preparedness activities for their employees and/or staff. It includes a set of materials focused on areas such as local hazards, local alerts and warnings, and local community response resources and protocols that can be tailored based on
Disaster Assistance.gov is a secure, web portal that consolidates disaster assistance information. If you need assistance following a presidentially-declared disaster that has been designated for individual assistance, you can now go to www.DisasterAssistance.gov to register online. Local resource information to help keep citizens safe during an emergency is also available. Currently, 17 U.S. government agencies, which sponsor almost 60 forms of assistance, contribute to the portal. For website technical assistance, contact 800-745-0243.

DisabilityPreparedness.gov is the Disability Resource Center of the Interagency Coordinating Council on Emergency Preparedness and Individuals with Disabilities (ICC). Maintained by the DHS Office for Civil Rights and Civil Liberties, this site is the main repository for information related to the activities of the ICC, including bimonthly updates regarding federal programs and services relevant to individuals with disabilities and emergency preparedness. The site also contains information to assist individuals with disabilities in personal preparedness planning; provides emergency managers, first responders, and other disaster service providers with resources relevant to working with individuals who have disabilities; and offers tips regarding how individuals with disabilities can get involved in preparedness activities within their communities. This resource can be accessed at https://www.disability.gov/emergency_preparedness. For more information, contact DisabilityPreparedness@dhs.gov, 202-357-8483.

DHS Center of Excellence: National Center for the Study of Preparedness and Catastrophic Event Response (PACER) is improving the nation’s preparedness and ability to respond to disasters through scientific research focused on medical and public health preparedness strategies, response capabilities, and surge capacity. Resources include the Electronic Mass Casualty Assessment and Planning Scenarios, the Triage Tool for Accurate Disposition of Patients in Disaster Response, the Urban Evacuation Model, and the Global Scale Agent Model. For more information, see http://www.pacercenter.org/ or contact universityprograms@dhs.gov.

Donations and Volunteers Information FEMA offers information on the best way to volunteer and donate during disaster response and recovery. For more information, see www.fema.gov/donations.

The Emergency Food and Shelter National Board Program (EFSP) was created in 1983 to supplement the work of local social service organizations, both non-profit and governmental, within the U.S. and its territories, to help people in need of emergency economic assistance. Funding is open to all organizations helping hungry and homeless people. This collaborative effort between the non-profit and public sectors has provided over $3.6 billion in federal funds during its 28-year history. For more information, visit http://efsp.unitedway.org.

FEMA Regulatory Materials These regulations are typically open for public comment before they go into effect. The public can access the regulations that are currently in effect electronically, by selecting Title 44 from the drop down menu at http://ecfr.gpoaccess.gov/cpl/t/text/textidx.cfm?title=44&section=1. The public can submit view comments submitted by other individuals at www.regulations.gov. For more information on federal agency rulemaking, visit www.reginfo.gov or contact FEMA regulatory officials e-mail FEMARULES@dhs.gov.

Grants In FY 11, FEMA inserted new grant guidance on private sector engagement into the Homeland Security, Emergency Management and Tribal grant programs. A correlating grant supplemental specifically identifies ways that states may spend funding from these grants in support of private sector collaboration, based on actual needs communicated by states and localities that are already working proactively with the private sector. The FY12 grant supplemental (http://www.fema.gov/pdf/government/grant/2012/fy12_hsgp_public.pdf) expands on the resources available to support state/local/tribal/territorial efforts to partner with the private sector in emergency management and homeland security initiatives.

National Flood Insurance Program focuses on flood insurance, floodplain management and flood hazard mapping. Nearly 20,000 communities across the U.S. and its territories participate in the NFIP by adopting and enforcing floodplain management ordinances to reduce future flood damage. In exchange, the NFIP makes Federally-backed flood insurance available to homeowners, renters, and business owners in these communities. For more information, see www.floodsmart.gov; flood insurance agents, please visit www.agents.floodsmart.gov or e-mail asktheexpert@riskmapcds.com.

National Level Exercise 2012: Cyber Capabilities Tabletop Exercise was developed by the Department of Homeland Security and Federal Emergency Management Agency for use by private sector preparedness partners as a part of National Level Exercise 2012. The exercise is designed to increase understanding of cyber threat alerts, warning, and information sharing across sectors, and to test and evaluate government-private sector coordinating structures, processes, and capabilities regarding cyber event response and recovery. The Tabletop Exercise is an interactive exercise, complete with accompanying facilitator’s notes and scripted video injects. For more information, see http://www.fema.gov/library/viewRecord.do?fromSearch=fromsearch&id=5949.

National Preparedness Campaign On March 30, 2011 President Barack Obama issued Presidential Policy Directive 8 (PPD-8), which directed the Secretary of Homeland Security to strengthen the security and resilience of the United States through systematic preparation for the threats that pose the greatest risk to the security of the Nation. As such, DHS, with FEMA as lead, is working to update preparedness messaging based on physical and social science research; launch a year-round outreach campaign to include community-based drills for
Public Private Partnerships: An Introductory Course
In December 2011, FEMA launched FEMA IS-660: Introduction to Public-Private Partnerships, the first web-based course on building public-private partnerships in emergency management. The training is offered through the Emergency Management Institute’s (EMI) Independent Study Program (ISP) and was designed in collaboration with both the public and private sector. It is available to anyone, but particularly recommended for emergency management and community planners, senior-level personnel from response agencies, representatives from private-sector organizations, and Federal, state, local, and tribal government agencies that may participate in collaborative continuity planning efforts. For more information, see http://training.fema.gov/EMIWeb/IS/is660.asp.

Public Private Partnerships: An Advanced Course
Public-private partnerships enhance all aspects of emergency management: preparedness, protection, response, recovery, and mitigation. They do so by engaging in activities such as information sharing, emergency planning, emergency communications, and resource sharing. Building from the first course, IS600, IS-662 describes how to establish and sustain public-private partnerships, as well as how to communicate and share resources in a partnership. The course includes a checklist of common considerations when establishing a public-private partnership and a toolkit complete with a comprehensive list of web resources for the public and private sectors. For more information, see http://training.fema.gov/EMIWeb/IS/IS662.asp.

Public-Private Partnership Models
A growing collection of sample partnership models are posted to FEMA’s website for reference and inspiration. Those seeking ideas on starting a partnership, or interested in sharing their own good practices can visit http://www.fema.gov/public-private-partnerships-1.

Ready.gov is the preparedness resource for your family. Launched in February 2003, Ready is a national public service advertising (PSA) campaign designed to educate and empower Americans to prepare for and respond to emergencies including natural and man-made disasters. Ready and its Spanish language version Listo ask individuals to do three key things: (1) get an emergency supply kit, (2) make a family emergency plan, and (3) be informed about the different types of emergencies that could occur and their appropriate responses. For more information, see www.ready.gov.

Sample State Position Description and Toolkit
FEMA’s Private Sector Division collaborated with the National Emergency Managers Association (NEMA) to distribute a letter to all of NEMA’s membership, outlining tools and resources available to support private sector engagement within the state. In addition to the tools and resources listed in this section of the report to Congress, the letter included a sample position description based on existing successful state and federal positions. The template is written for any government emergency manager to adapt to his or her regional requirements, and offers a starting place for those who are just beginning or refining their outreach efforts. This information is also available on request by emailing fema-private-sector@dhs.gov.

Self-Facilitated Tabletop Exercises
FEMA has developed several tabletop exercises, complete with video injects and facilitator notes. These exercises can be used as an activity at the community, organization, or partnership level. Additional scenarios are planned for 2012. http://www.fema.gov/privatesector/exercises.shtm

Tornado Safety Initiative
assesses building damages and identifies lessons learned after tornadoes occur;

U.S. Fire Administration (USFA Fire Prevention and Safety Campaigns) delivers fire prevention and safety education to reduce the loss of life from fire-related hazards, particularly among the very young and older adults. The campaigns encourage Americans to practice fire safety and to protect themselves and their families from the dangers of fire. In addition, they provide dedicated support to public fire educators and the media to facilitate community outreach to targeted audiences. For more information, visit http://www.usfa.dhs.gov/campaigns/ or call 301-447-1000.

U.S. Fire Administration Publications encourage Americans including private sector constituents to practice fire safety and protect themselves and their families from the dangers of fire. Order online at http://www.usfa.dhs.gov/applications/publications/
or contact the U.S Fire Administration via e-mail, usfa-publications@dhs.gov or phone, 800-561-3356.

**Whole Community: Planning for the Unthinkable Tabletop Exercise** is an interactive exercise complete with accompanying facilitator’s notes and scripted video injects. It allows organizations to look at the first 72 hours of a response to a catastrophic disaster and brainstorm innovative ways to fill critical gaps in both internal and community emergency management plans. In addition to examining immediate response capabilities, the exercise modules focus specifically on the areas of crisis communications and search and rescue. For more information, see [http://www.fema.gov/library/viewRecord.do?fromSearch=fromsearch&id=5932](http://www.fema.gov/library/viewRecord.do?fromSearch=fromsearch&id=5932).