



The 2014 Quadrennial Homeland Security Review

Overview:

Four years ago, the Department of Homeland Security's first quadrennial review answered the question, "What is homeland security?", laying out the vision, five mission areas, and goals and objectives for homeland security.

This second quadrennial review reflects a more focused, collaborative Departmental strategy, planning, and analytic capability. The risk-informed priorities set forth in this Review will drive operational planning, as well as analysis of resource and capability options and tradeoffs over the next four years. The Review also recognizes the responsibility the Department shares with hundreds of thousands of people across the federal, state, local, tribal, and territorial governments, the private sector, and other nongovernmental organizations, and provides a path forward for engaging in public-private partnerships. These are the people who regularly interact with the public, who are responsible for public safety and security, who own and operate our nation's critical infrastructure and services, who perform research and develop technology, and who keep watch, prepare for, and respond to emerging threats and disasters.

To access a copy of the 2014 QHSR, please visit www.dhs.gov/QHSR.

Strengthening the Execution of Our Missions through Public-Private Partnerships

Homeland security is achieved through a shared effort among all partners, from corporations to nonprofits and American families. Together, we can harness common interests to achieve solutions beyond what any of us could do alone. At a time when we must do more with less, two guiding principles help public-private partnerships maximize the investment by each partner and the success of the partnership: (1) aligning interests and (2) identifying shared outcomes.

A Structured Approach to Security and Resilience Partnerships

Although existing homeland security partnerships emerged from unique circumstances and specific challenges, there are important commonalities—models, lessons learned, and best practices—that can be applied to a range of other homeland security challenges. By using a structured approach to building and sustaining homeland security partnerships, the Department of Homeland Security (DHS) can begin to cross-apply lessons learned and best practices, spark partnership innovation, and engage with partners long before crises occur.

Partnership Archetypes for Homeland Security

Successful, well-organized partnership frameworks begin with a set of flexible models for current and future partnerships. The partnership archetypes for homeland security provide a foundation for thinking about partnership objectives, potential partners, and the resources and capabilities needed to address varying challenges.

- **Information and Data Sharing** – Engage and Disseminate
- **Coordination** – Align Complementary Activities
- **Operational Linkages** – Integrate Activities
- **Co-Investment** – Consolidate Financing and Resources
- **Co-Production** – Create New Products or Processes

Partnership Checklist

The Partnership Checklist provides a series of guideposts to anchor discussions around the most important elements of building a partnership.

- Identify the critical factors (context, capabilities, authorities, expertise, stakeholders, scope, and scale) that might impact the partnership
- Determine the value proposition of pursuing a partnership versus alternatives such as independent action or government procurement
- Define the outcomes the parties are trying to achieve
- Identify where public and private sector interests align
- Identify the range of challenges, opportunities, risks, and potential barriers to partnering assumed by the public and private sectors, in the near and long-term
- Identify the partnership archetype that best fits the desired outcomes in the situation
- Identify and engage the relevant stakeholders and decision-makers to govern the partnership, and determine roles and responsibilities
- Determine how to measure success, for both the public and private sectors and, if applicable, the useful life span of the partnership

Partnering with DHS

For more information, please contact the DHS Private Sector Office at partnerships@hq.dhs.gov, or visit <https://www.dhs.gov/private-sector-office>.