HOMELAND SECURITY
ADVISORY COUNCIL

Emergency Response
Senior Advisory Committee

ERSAC Impressions

• HSPD-8 is an unprecedented and highly complex national effort
• Strongly support the spirit, intent, and objectives of HSPD-8
• Successful implementation essential to achieving the goals of the National Strategy and meeting 21st Century National Security challenges.
Target Levels of Capability

What Tasks Need To Be Performed?
Under What Conditions?
To What Standards?

Universal Task List*

With What Capabilities?
To Achieve What Outcomes?

Target Capabilities List, Organized by Tier, and Performance Metrics*

For What Range of Scenarios?

National Planning Scenarios*

*ERSAC Recommendation to follow
ERSAC Recommendations

• **Reevaluate the HSPD-8 scenarios**
  – Conduct pilot evaluation(s) with IED Scenario, then reassess and allow local flexibility to build & focus on the most likely regional scenario(s).

• **Refine Lexicon**
  – Universal Task List is prescriptive and not indicative of its application – consider “Preparedness Tasks”
  – Target Capabilities List (TCL) is a confusing term – consider “Performance Guidance”
  – “Tiers” as a concept is confusing – replace with the more common term “Regional”
ERSAC Recommendations
(Cont. 1)

• **Stress Regional Cooperation**
  – Minimize gaps between UASI and state, and state-to-state guidelines

• **Focus on Performance**
  – Absent a performance based assessment methodology, the current TCL focuses excessively on equipment
  – Performance based assessment methodology required.

• **Examine and Further Define the Role of the Private Sector**
  – Essential to effective HSPD-8 implementation
ERSAC Recommendations (Cont. 2)

• The *Roll-out* of HSPD-8 is fundamental to successful implementation
  – Invest in a professional *Roll-out strategist*.
    • Engage an independent message creator
    • Advertising/media experience a must
  – Engage the operators (emergency response community and the private sector)
    • Create a simple, consistent, and repeatable message.
    • Tailor to geographic regions and their demographics
  – Delivery made by senior DHS and supporting Federal regional, state, local, and private sector officials
ERSAC Recommendations
(Cont. 3)

• Ensure HSPD-8 related resources and authorities align with Departmental responsibilities
  – DHS is responsible for Emergency Medical Response and Hospital Readiness
    • Create Assistant Secretary for Medical Readiness/Response
    • Consolidate medical readiness resources
  – HHS continue to focus on public health preparedness
The Bottom Lines

• Successful implementation of HSPD-8 is a National priority

• National Homeland Security Policy development must be a disciplined and highly integrated activity
  – Avoid Federal Micromanagement
    • Policy complexity is a barrier to success.
    • Policy clarity is more difficult, but imperative for successful execution of all Homeland Security policies.

• ERSAC supports creation of an HSPD-8 implementation plan that provides maximum flexibility and encourages innovation at all levels (Regional, State, Tribal, Local, and Private Sector).
HSPD-8 Review Team

- Dr. Richard Andrews
- Sheriff Mike Carona
- John Cohen
- Commissioner Frank Cruthers
- Chief Mike Freeman
- Chief Bill Gaughan
- Chief Phil Keith
- MG (Ret.) Bruce Lawlor

- Dr. Scott Lillibridge
- Chief Paul Maniscalco
- Judith Mueller
- Chief Jane Perlov
- Chief Ed Plaugher
- LT Jack Reall
- Chief Gary Scott
- George Vradenburg
- Dr. John “Skip” Williams