



GLOBAL PERSPECTIVE

Protecting People and Assets in Volatile Regions

Rules for the Road to Safe Operations
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Assessing Risk

- RISK
 - Natural

- RISK
 - Man - Made



Protecting People and Assets in Volatile Regions

- Ensure the adequate protection of key resources: people and assets
- Establish credibility with senior management; the organization; colleagues
- Demonstrate your strategic value to the organization
- Provide for adequate crisis management assistance

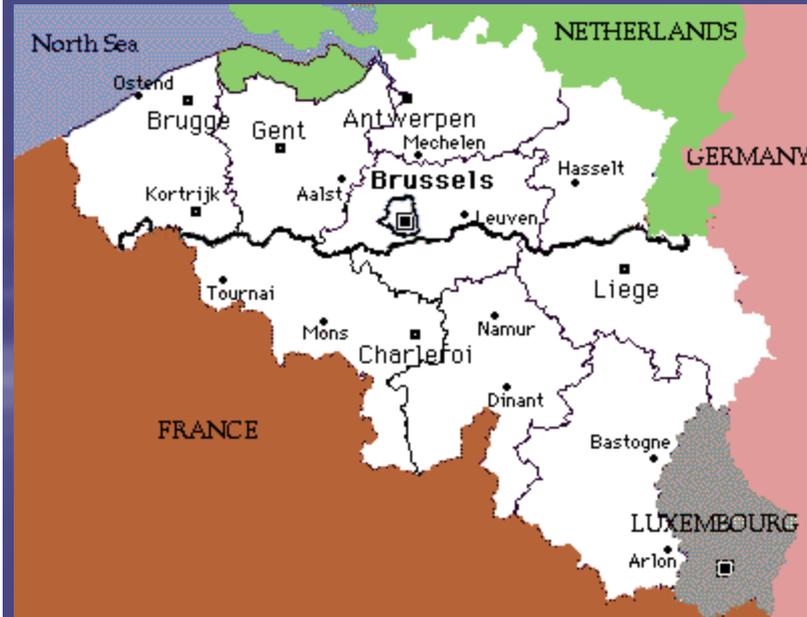


Importance of Planning Process

- Want to be involved before the ink is dry on the contract
- Pre-bid is preferred
- Need for risk assessments/site visits
- Working with Risk Management; Legal; Procurement; HR; Operations.....
- Long term/short term protection schemes

Getting Started.....

- Really good map
 - Country map/ City map



Getting Started...

Antwerp City Map





Street Crime High; Credit Card/ATM;
Kidnap/Express Kidnap; Armed
Assaults/Attacks.

Earthquake
likelihood/Natural
disasters.

Attacks in Country Interior
to Adventure/Eco-Tourism



- **Argentina Risk Mitigation:**
 - Protective driving training
 - Armored cars
 - Executive protection/bodyguards
 - Crisis Management Plans



Muggings;
carjackings

al-Qaida
Organization of the
Islamic Maghreb

Attacks against Westerners

■ Algeria Risk Mitigation:

- Chauffeur driven vehicles
- Armed security personnel??
- Police (gendarmerie) escorts outside of city (required)
- Crisis Management Plans

Sourcing Data

- www.state.gov US Dept. of State
- www.cia.gov/library/publications/the-world-factbook CIA World Factbook
- www.osac.gov US Dept. of State Overseas Security Advisory Council (OSAC)
- www.talesmag.com
- National Geographic
- Public library
- Risk Rankings (risk maps/publications)
- Security Consultants

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