11.0 DETAILED PROGRAM SCHEDULE

We create our detailed program schedule using Accenture estimating and scheduling methodologies, proven on more than 5,000 projects. These Accenture methodologies, supported by other Alliance estimating techniques and lessons learned enable realistic planning from a knowledgebase of completed work, and consistent delivery per the schedule and within budget.

Our detailed program schedule supports the End Vision incremental release strategy. Figure 11-1 illustrates the key capabilities and objectives in each release which serves as the design roadmap for our activities and milestones.

11.1 Key Activities and Milestones

We organize capability delivery by increments with clearly defined activities that when completed result in the accomplishment of significant milestones, allowing for effective planning and management of program.

11.2 Schedule Methodology and Estimation Techniques

Our scheduling and estimating techniques and tools enable us to estimate
the schedule, work effort, and resources necessary to maintain the incremental release strategy over time and to deliver on that strategy over the life of the program. Figure 11-2 illustrates this process.

Based on the US-VISIT program goals, Desired Business Results (DBRs) defined in Section 1.0, legislative, and other requirements we develop an incremental release strategy for the End Vision capability.

We identify key activities, milestones, and dependencies. Finally, we created a detailed program schedule and EVMS inputs. Throughout the process, we focused on the mitigation of deployment risk and the facilitation of build activities.

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**Figure 11-2. Our schedule methodology provides a framework for translating program requirements, desired business results, and incremental release strategy into logically sequenced activities and milestones**

*Volume 3, Part A End Vision*

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Source Selection Information – (See FAR 3.104)