



















# Recommendations to DHS on Sharing of Threat Information

- 1. DHS should identify and work with FBOs to establish a formal two-way process for sharing homeland security information.**
- 2. DHS should designate points of contact to interact with faith-based communities.**
  - DHS should designate a senior level full time position with access to senior DHS leadership within the DHS Headquarters whose primary responsibility is sharing homeland security and threat information issues with the faith-based community.
  - DHS should assign points of contact in each fusion center to work with their state and local faith communities.



# Threat Information Recommendations (Cont.)

3. **DHS should support additional infrastructure to share security information with FBOs.**
  - Example:
    - DHS created a secure portal for DHS and FBOs to share information on the Homeland Security Information Network (HSIN).<sup>2</sup>
- 3(a). DHS should work with the FBOs on methodology and best practices for an effective information sharing network.



# Threat Information Recommendations (Cont.)

4. **DHS should include FBOs in current and future planning documents.**
  - FBOs should be included in the communications and implementation plans of the National Terrorism Advisory System<sup>3</sup> in order to ensure communities remain engaged and informed about potential terrorist threats and acts.
  - DHS should ensure that the FBOs information-sharing component is placed in the Presidential Policy Directive 8, specifically in the Resilience, Prevention and Protection sections under current revision status of the National Response Framework.<sup>4</sup>



# Recommendations to DHS on Engagement and Outreach to FBOs

5. **DHS should increase its outreach to all FBOs at the local level to inform and educate individuals and communities about DHS, its mission, and to support security needs of the FBOs.**
  - DHS should leverage existing relationships between state and local law enforcement and local government officials as part of this outreach in order to streamline communication with local FBOs.
  - DHS should coordinate with fusion centers and Infrastructure Protection's Protective Security Advisors (PSA).<sup>5</sup>
  - DHS should demonstrate that this initiative is a priority by allocating appropriate funds.



# Recommendations to DHS on Engagement and Outreach to FBOs (Cont.)

6. **DHS should support collaborative forums to highlight the effectiveness of multilateral engagement and to build trust between FBOs and Public Safety officials.**
  - DHS should participate in community FBOs activities which build trust and highlight cooperation.
  - DHS should facilitate introduction to national and local incident emergency responders and local elected officials to advance FBOs own readiness and security infrastructure.



# Recommendations to DHS on Engagement and Outreach to FBOs (Cont.)

7. **DHS should create messaging campaigns on FBO partnerships, which include public service announcements highlighting collaboration with state and local law enforcement.**
  - DHS should support FBOs in developing a comprehensive communication strategy (share best practices of timely actionable incident-specific collaboration among FBOs).
  - DHS should assist FBOs in assessing international threat information and its relevance to their domestic constituencies.
  
8. **DHS should continue the operations of the Homeland Security Advisory Council's FBAC and provide it with additional taskings focused on FBOs security.**



# Recommendations to DHS on Engagement and Outreach to FBOs (Cont.)

9. **DHS should continue to develop and support DHS faith-based pilot projects (e.g., DHS pilot projects with the Office of Infrastructure Protection and with the Office of Intelligence and Analysis).**
  
10. **DHS through the FEMA grants process should continue to support and increase grant funding (e.g. federal, state, and local grants) to bolster FBOs homeland security information sharing, resilience efforts and infrastructure protection.**



# Recommendations to DHS on Training and Best Practices

11. **DHS should train and monitor the Protective Security Advisors (PSA) to engage and work closely with faith-based communities on infrastructure protection, training, etc.**
  - DHS should create a PSA manual for collaborating with FBOs (e.g., train PSAs in cultural awareness, reporting procedures).
  - DHS should support and provide a “comprehensive” security response to FBOs such as: providing infrastructure resiliency assessments for houses of worship, information on significant events/meetings, cyber-security, etc.
  - DHS should work with its Federal partners to create a fusion center manual for collaborating with FBOs that further integrates federal, state and local law enforcement best practices.
  - DHS should provide additional funding for PSA support and training.



# Recommendations to DHS on Training and Best Practices (Cont.)

- 12) **DHS should work with fusion centers and FBOs to educate each other on their respective roles and responsibilities.**
  - DHS should provide a “common-scenarios” quick reference guide for FBOs. For example it could include a matrix that highlights what to do if a certain scenario occurs.
  - DHS should develop FBO/fusion center joint training programs with strategic partners (e.g. an FBO fusion center liaison) on relationship-building and best practices. These programs should include local, state and federal law enforcement.
- 13) **DHS, in partnership with local law enforcement, should train interested FBOs on Suspicious Activity Reporting (SARs) and "If You See Something, Say Something<sup>TM</sup>" to empower and encourage suspicious activity reporting.**



# Recommendations to DHS on Training and Best Practices (Cont.)

- 14) **DHS should work with FBOs to share best practices and to assist them in developing a security manual for houses of worship, religious schools and faith-based activities.**
  - DHS should train and assist FBO representatives to assess information sharing capacity and security capabilities.
  - DHS should train FBOs to identify, communicate, and utilize their basic National Incident Management System<sup>7</sup> roles for prevention and protection response.
  
- 15) **DHS provide an annual FBO award for security best practices.**
  
- 16) **DHS should include representatives of FBOs in the planning for the National Fusion Center Annual Training and other appropriate venues to initiate action around the mutual needs of FBOs and fusion centers.**



## RECOMMENDATIONS FOR FAITH-BASED ORGANIZATIONS TO ENSURE EFFECTIVE 2-WAY INFORMATION SHARING

1. **FBOs are encouraged to designate a security point of contact within their community and communicate who that person is with the designated DHS point of contact.**
2. **FBOs should provide their information sharing security needs with the designated DHS point of contact.**
3. **FBOs should provide DHS with qualitative and quantitative feedback to assure the security information product is disseminated, acted upon, and useful to the FBOs.**
4. **FBOs should meet with their network to discuss information sharing, risk management, "If You See Something, Say Something<sup>TM</sup>" Campaign, etc.**



# Members of the Faith-based Security and Communications Advisory Committee

**Bonnie Michelman**

Director of Police, Security and Outside Services at Massachusetts General Hospital/Partners Health Care (Co-Chair)

**Leroy D. Baca**

Sheriff, Los Angeles County (Co-Chair)

**Paul Goldenberg**

National Director, Secure Community Network (Co-Vice Chair)

**John Hodson**

Director, North America Division, Church Security Department, The Church of Jesus Christ of Latter-day Saints (Co-Vice Chair)

**Salam Al-Marayati**

President, Muslim Public Affairs Council

**David Anba**

Bishop, Coptic Orthodox Archdiocese of North America

**Anju Bhargava**

Founder, Hindu American Seva Charities

**Kim Burgo**

Vice President for Disaster Operations, Catholic Charities USA

**Noel Castellanos**

CEO, Christian Community Development Association

**Mohamed Elibiary**

Founder, Lone Star Intelligence, LLC

**Eric Fusfield**

Director of Legislative Affairs, B'nai B'rith International



# Members of the Faith-based Security and Communications Advisory Committee (Cont.)

**Terrance Mackey**

Founder and Former President & Executive Director, National Coalition for Burned Churches and Community

**Mohamed Magid**

Executive Director, ADAMS Center

**Mary Marr**

Founder and President, Christian Emergency Network

**Ingrid Mattson**

Professor and Director, Duncan Black Macdonald Center for the Study of Islam and Christian-Muslim Relations

**Lance McCune**

Founder, Uniting Clergy and Police Training Program

**Jack Munday**

Director, Billy Graham Rapid Response Team

**Eboo Patel**

Founder and President, Interfaith Youth Core

**Levi Shemtov**

Executive Vice President, American Friends of Lubavitch

**Suhag Shukla**

Executive Director & Legal Counsel, Hindu American Foundation

**Jasjit Singh**

Associate Executive Director, Sikh American Legal Defense and Education Fund

**Randy Vaughn**

Director of Office of Disaster Management, National Baptist Convention



# We'd like to thank the following for their contributions towards the Committee's efforts:

**Dan Donaldson**

Former Vice President, National Coalition for Burned Churches and Community

**Michael Girguis**

Father, St. Marks Coptic Orthodox Church

**Kathleen Oldaker**

Director, Disaster Response, Catholic Charities USA

**Dickson Skipper**

Director of Security, Billy Graham Rapid Response Team

**Laurence Vaughn Sr.**

Reverend, Mount Sinai Baptist Church



# Subject Matter Experts

**Haroon Azar**

DHS Regional Director for Strategic Engagement-Los Angeles, DHS

**Jeanine Brudenell**

Officer, East African Community Liaison, Minneapolis Police Department

**John Cohen**

Principal Deputy Counter Terrorism Coordinator, Senior Advisor to the Secretary, DHS

**Rabbi Abraham Cooper**

Associate Dean of the Simon Wiesenthal Center

**David Gersten**

Director for Programs, The Office for Civil Rights and Civil Liberties, DHS

**Ronald Haddad**

Chief, Dearborn Police Department

**Scott McAllister**

Deputy Under Secretary, State & Local Program Office, Office of Intelligence and Analysis, DHS

**Sherif Morsi**

Deputy, Los Angeles County Sheriff's Department

**Christy Riccardi**

Special Advisor, Office of Infrastructure Protection, DHS

**Dawn Scalici**

Deputy Undersecretary for Analysis, Office of Intelligence and Analysis, DHS

**Jannah Scott**

Deputy Director, Office of Faith-based and Neighborhood Partnerships, FEMA, DHS

**William Flynn**

Principal Deputy Assistant Secretary, Infrastructure Protection, DHS

U.S. Department of Homeland Security



## ENDNOTES

1. Home town security strategy - <http://www.dhs.gov/files/programs/hometown.shtm>
2. Homeland Security Information Network - [http://www.dhs.gov/files/programs/gc\\_1156888108137.shtm](http://www.dhs.gov/files/programs/gc_1156888108137.shtm)
3. National Terrorism Advisory System - <http://www.dhs.gov/files/programs/ntas.shtm>
4. National Response Framework - <http://www.fema.gov/emergency/nrf/aboutNRF.htm>
5. Protective Security Advisors - [http://www.dhs.gov/files/programs/gc\\_1265310793722.shtm](http://www.dhs.gov/files/programs/gc_1265310793722.shtm)
6. If You See Something, Say Something™ and Suspicious Activity Reporting - <http://www.dhs.gov/files/reportincidents/see-something-say-something.shtm>
7. National Incident Management System - <http://www.fema.gov/emergency/nims/>