

300A - OVERVIEW

Section A: Overview	
1. Name of this Investment:	CBP - Land Ports of Entry Modernization
2. Unique Investment Identifier (UII):	N024-000005173

Section B: Investment Detail																
	<i>Provide a brief summary of the investment, including a brief description of the related benefit to the mission delivery and management support areas, and the primary beneficiary(ies) of the investment. Include an explanation of any dependencies between this investment and other investments. [LIMIT: 2500 char]</i>															
1.	Oversees facilities and infrastructure management for the Office of Field Operations (OFO) to ensure the timely and effective planning, delivery, operation, and sustainment of the portfolio of facilities and infrastructure for OFO, as well as rent and lease management activities. Administers financial management, communications, data collection and reporting for all programs and projects related to the OFO facilities portfolio.															
	<i>How does this investment close in part or in whole any identified performance gap in support of the mission delivery and management support areas? Include an assessment of the program impact if this investment isn't fully funded. [LIMIT: 2500 char]</i>															
2.	The LPOE Modernization Initiative will address the needs within CBPs port of entry facilities portfolio to fully support CBP operations. More specifically, this initiative will address serious deficiencies at land ports of entry such as dilapidated and undersized buildings, inefficient site configuration and congestion, and deferred maintenance concerns.															
3.	<i>For this investment's technical features, please identify where any specific technical solutions are required by legislation, in response to audit findings, or to meet requirements from other sources. Where "Yes" is indicated, provide a brief description of the technical features required, and any citations regarding specific mandates for these requirements.</i>															
	<table border="1"> <thead> <tr> <th></th> <th>Yes/No</th> <th>Description [LIMIT: 1000 char]</th> </tr> </thead> <tbody> <tr> <td>Legislative Mandate</td> <td>Yes</td> <td>Mandate to spend the funding on CBP owned land port facilities.</td> </tr> <tr> <td>Audit Finding Resolution</td> <td>No</td> <td></td> </tr> <tr> <td>Published Agency Strategic Plan</td> <td>No</td> <td></td> </tr> <tr> <td>Other Requirements</td> <td>Yes</td> <td>Obligate all funding within two years as a part of the American Recovery and Reinvestment Act.</td> </tr> </tbody> </table>		Yes/No	Description [LIMIT: 1000 char]	Legislative Mandate	Yes	Mandate to spend the funding on CBP owned land port facilities.	Audit Finding Resolution	No		Published Agency Strategic Plan	No		Other Requirements	Yes	Obligate all funding within two years as a part of the American Recovery and Reinvestment Act.
	Yes/No	Description [LIMIT: 1000 char]														
Legislative Mandate	Yes	Mandate to spend the funding on CBP owned land port facilities.														
Audit Finding Resolution	No															
Published Agency Strategic Plan	No															
Other Requirements	Yes	Obligate all funding within two years as a part of the American Recovery and Reinvestment Act.														

Accomplishments	
	<i>Provide a list of this investment's accomplishments in the prior year (PY), including projects or useful components/project segments completed, new functionality added, or operational efficiency achieved. [LIMIT: 1000 char]</i>
4.	Completed the construction of CBP-owned ARRA funded LPOE projects at Carbury, Noonan, Sherwood, and Westhope (all in North Dakota). Projected construction completion as early as late August 2011 include the following ports: Antler, ND, Frontier, WA, and Morgan, MT.
	<i>Provide a list of planned accomplishments for current year (CY) and budget year (BY). [LIMIT: 2500 char]</i>
5.	The remaining ARRA projects scheduled to complete in 2011 and 2012 include: Pittsburgh, NH; Pinnacle

Road, VT; Hansboro, ND; Churubusco, NY; Wild Horse, MT; Maida, ND; Neche, ND; Walhalla, ND; Scobey, MT; Antelope Wells, NM; Cannon Corners, NY; Del Bonita, MT; Hamlin, ME; Los Ebanos, TX; Boundary, WA; Nighthawk, WA; Whitlash, MT; Hannah, ND; Pinecreek, MN and Sarles, ND; Forest City, ME; Bridgewater, ME; Easton, ME and Amistad Dam, TX.

6. *Provide brief descriptions of out year (BY+1, BY+2, BY+3, BY+4 and beyond as necessary) budget requests for this investment. Briefly describe planned projects and/or useful components proposed, Your justification should address new functionality, systems integration, technology refreshes, efficiencies obtained, and any other enhancements to existing assets/systems performance or agency operations.*

Fiscal Year	Description [LIMIT: 500 char]
BY+1	The funding needs with be distributed to maintance and operations as well as minor alterations and construction to support operational needs
BY+2	The funding needs with be distributed to maintance and operations as well as minor alterations and construction to support operational needs
BY+3	The funding needs with be distributed to maintance and operations as well as minor alterations and construction to support operational needs
BY+4 and beyond	The funding needs with be distributed to maintance and operations as well as minor alterations and construction to support operational needs

Program Management

Provide the date of the Charter establishing the required Integrated Program Team (IPT) for this investment. An IPT must always include, but is not limited to: a qualified fully-dedicated IT program manager, a contract specialist, an information technology specialist, a security specialist and a business process owner before OMB will approve this program investment budget. IT Program Manager, Business Process Owner and Contract Specialist must be Government Employees.

7. Apr 28, 2009

8. *Provide the following 5 required IPT members. IT Program Manager, Business Process Owner and Contract Specialist must be Government employees.*

IPT Contact Information	Name	Phone Number	Extension	Email
	[LIMIT: 250 char]	[10 digits, 0-9 only]	[Optional: 6 digits, 0-9 only]	[LIMIT: one email only]
IT Program Manager	Trent Frazier	202-325-7002		trent.frazier@cbp.dhs.gov
Business Process Owner	Eugene Schied	202-344-2300		eugene.schied@cbp.dhs.gov
Contract Specialist	n/a	000-000-0000		trent.frazier@cbp.dhs.gov
Information Technology Specialist	n/a	000-000-0000		
Security Specialist	n/a	000-000-0000		trent.frazier@cbp.dhs.gov

300A - SUMMARY OF FUNDING

Section C: Summary of Funding (Budget Authority for Capital Assets) (In Millions)

1. Provide the funding summary for this investment by completing the following table. Include funding authority from all sources in millions, and round to three decimal places. Federal personnel costs should be included only in the rows designated "DME Govt. FTE Costs" and "Operations Govt. FTE Costs" and should be excluded where indicated for DME Costs and Operations Costs. Cost levels should be consistent with funding levels in Exhibit 53. For multi-agency investments, this table should include all funding (both managing and partner agency contributions).
- For years beyond BY+1, please provide your best estimates for planning purposes, understanding that estimates for out-year spending will be less certain than estimates for BY+1 or closer.
- For lines in the table that ask for changes in your current submission compared to your most recent previous submission, please use the President's Budget as your previous submission. When making comparisons, please ensure that you compare same-year-to-same-year (e.g., 2011 v. 2011).
- Significant changes from the previous submission should be reflected in a the Investment level Alternatives Analysis and is subject to OMB request as discussed in section 300.5.

	PY-1 & Earlier	PY	CY	BY	BY+1	BY+2	BY+3	BY+4 & Beyond	Total
	2010	2011	2012	2013	2014	2015	2016	2017 +	
Planning Costs:	10.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	10.000
DME (Excluding Planning) Costs:	399.360	0.000	0.000	0.000	0.000	0.000	0.000	0.000	399.360
DME Govt. FTEs:	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
SUBTOTAL DME:	409.360	0.000	0.000	0.000	0.000	0.000	0.000	0.000	409.360
O&M- Excluding Govt FTE Costs:	390.189	341.858	330.008	311.478	399.805	421.008	458.987	473.726	3,127.059
O&M Govt. FTEs:	5.578	5.912	5.469	4.458	5.587	5.046	5.227	4.629	41.906
SUBTOTAL O&M Costs:	395.767	347.770	335.477	315.936	405.392	426.054	464.214	478.355	3,168.965
TOTAL COST:	805.127	347.770	335.477	315.936	405.392	426.054	464.214	478.355	3,578.325
Total Govt. FTE Costs:	5.578	5.912	5.469	4.458	5.587	5.046	5.227	4.629	41.906
# of FTEs rep by Costs:	52.00	56.00	51.00	42.00	53.00	47.00	49.00	44.00	394.00
Total from prior yr final Pres. Budget (\$)*		71.790	37.838						

Total chg from prior yr final Pres. Budget (\$)		275.980	297.639						
Total chg from prior yr final Pres. Budget (%)		384.427	786.614						

	* Source of funding is based on the Exh 53 June 3rd submission and Exhibit 300 February 28th submission.
2.	While some investments are consistent with a defined life cycle model (i.e., an initial period of development followed by a period of primarily operational spending and an identifiable end point), others represent a collection of ongoing activities and operations with no known terminal point. In the following table, identify whether or not this investment uses a defined life cycle model (as defined in OMB Circular A-131) and provide appropriate investment cost information below.
	Is this investment consistent with a life cycle model defined in OMB Circular A-131 (i.e., an initial period of development followed by a period of primarily operational spending and an identifiable end point):
2.a.	Yes
	Describe why the investment is not consistent with life cycle model management defined in OMB Circular A-131, and explain how you adapted your alternatives analysis for this investment? (Where an agency uses a cost model other than the lifecycle cost model, defined by OMB Circular A-131, responses from 2c to 2h below should reflect the alternative concept.) [LIMIT: 1000 char] (Required if 2.a. is N):
2.b.	
	Provide information on what cost model this investment is using and how costs are captured for what years [LIMIT: 1000 char] (Required if 2.a. is N):
2.c.	
	What year did this investment start (use year—i.e., PY-1=2010) (Required if 2.a. is Y):
2.d.	2,009
	What year will this investment end (use year—i.e., BY+5=2018) (Required if 2.a. is Y):
2.e.	2,020
	Estimated Total DME cost (including planning) for the investment life cycle or other cost model (excluding FTE):
2.f.	409.360
	Estimated Total O&M cost the investment life cycle or other cost model (excluding FTE):
2.g.	3,127.059
	Estimated total Govt. FTE Cost for the investment life cycle or other cost model:
2.h.	41.906
	If the funding levels have changed from the FY 2012 President's Budget request for PY or CY, briefly explain those changes [LIMIT: 500 char]:
3a.	Not submitted as part of FY2011 President's Budget request. This is the first Exhibit 300 prepared for this investment under ARRA funding.

300A - ACQUISITION/CONTRACT STRATEGY

Section D: Acquisition/Contract Strategy

1. Complete or update the table to display all prime contracts (or task orders) awarded or open solicitations for this investment (sub-award details is not required). Contracts and/or task orders that have "Ended" should not be included in the table. Contracts in open solicitation should provide estimated data for all fields (for "Total Contract Value" the estimated base contract costs and all anticipated option years). Data definitions can be found at www.usaspending.gov/learn#a2.

For specifics, please see notes 1 and 2 below the table.

#	Active?	Contract Status	Contracting Agency ID	Procurement Instrument Identifier [LIMIT: 250 char]	IAA Contract/Exemption?	Indefinite Delivery Vehicle (IDV) PIID (required if part of an IDV)	IDV Agency ID	Solicitation ID
1	Active	Pre-award Pre-solicitation	2100	TBD	No			AMISTA10R0001
2	Active	Awarded	2100	DM01	No	W9126G08D0087	9700	
3	Active	Awarded	4740	GSP0009CY0144	No	GS07P09HHD0007	4740	GS-00P-09-CYD-0144
4	Active	Awarded	7014	HSBP1010C00041	No			HSBP1010R0014
5	Active	Awarded	7014	HSBP1010C00099	No			HSPBP1010R0051
6	Active	Awarded	7014	HSBP1010C00052	No			
7	Active	Awarded	2100	0009	No	W9126G08D0087	9700	W9126G08R0171
8	Active	Awarded	4740	GSP0009CY0143	No	GS07P09HHD0007	4740	GS-00P-09-CYD-0145
9	Active	Awarded	7014	HSBP1010C00040	No			HSBP1010R0013
10	Active	Awarded	7014	HSBP1010C00101	No			HSBP1010R0052
11	Active	Pre-award Pre-solicitation	7014	TBD	No			FOREST10R0001
12	Active	Awarded	4740	GSP0009CY0149	No	GS07P08HHD0111	4740	GS-00P-09-CYD-0150
13	Active	Awarded	7014	HSBP1010C00046	No			HSBP1010R0011
14	Active	Pre-award Pre-solicitation	2100	TBD	No			HANNAH10R0001
15	Active	Awarded	2100	0003	No	W9126G08D0087	9700	W9126G08R0171
16	Active	Awarded	7014	HSBP1010C00042	No			HSBP1010R0016
17	Active	Awarded	4740	GSP0010CY0033	No	GS07P09HHD0006	4740	GS-00P-09-CYD-0158
18	Active	Awarded	4740	GSP0009CY0146	No	GS07P09HHD0007	4740	GS-00P-09-CYD-0149
19	Active	Awarded	2100	0004	No	W9126G08D0085	9700	W9126G08R0171
20	Active	Pre-award Pre-	4740	TBD	No			GS00P10CYD0088

		solicitation						
21	Active	Awarded	4740	GSP0009CY0145	No	GS07P09HHD0007	4740	GS-00P-09-CYD-0146
22	Active	Pre-award Pre-solicitation	2100	TBD	No			PINECR10R0001
23	Active	Awarded	2100	0007	No	W9126G08D0087	9700	W9126G08R0171
24	Active	Awarded	2100	0008	No	W9126G08D0087	9700	W9126G08R0171
25	Active	Pre-award Pre-solicitation	2100	TBD	No			SARLES10R0001
26	Active	Awarded	4740	GSP0009CY0148	No	GS07P09HHD0006	4740	GS-00P-09-CYD-0148
27	Active	Awarded	2100	0005	No	W9126G08D0087	9700	W9126G08R0171
28	Active	Awarded	2100	0003	No	W9126G08D0085	9700	W9126G08R0171
29	Active	Awarded	2100	0004	No	W9126G08D0087	9700	W9126G08R0171
30	Active	Awarded	2100	0006	No	W9126G08D0087	9700	W9126G08R0171
31	Active	Pre-award Pre-solicitation	2100	TBD	No			WHITLA10R0001
32	Active	Awarded	4740	GSP0009CY0147	No	GS07P09HHD0006	4740	GS-00P-09-CYD-0147
33	Active	Awarded	4740	GS07P09HHC0099	No			
34	Active	Awarded	4740	GS07P09HHC0097	No			
35	Active	Awarded	4740	GS07P09HHC0098	No			
36	Active	Awarded	4740	GS07P09HHC0101	No			
37	Active	Awarded	4740	GS07P09HHC0100	No			
38	Active	Awarded	2100	0009	No	W9126G09D0068	9700	W9126G09R0016
39	Active	Awarded	7014	HSBP1010P00139	No			
40	Active	Awarded	7014	HSBP1010F00121	No	GS35F4461G	4730	
41	Active	Awarded	7014	HSBP1010F00022	No	GS35F4984H	4730	
42	Active	Awarded	7014	HSBP1010X00178	Yes			
43	Active	Awarded	7014	HSBP1010F00089	No	DOCCM130105CT0007	1301	
44	Active	Awarded	7014	HSBP1010J00515	No			
45	Active	Awarded	7014	HSBP1010J00519	No			
46	Active	Awarded	7014	HSBP1010F00022	No	GS35F4984H	4730	
47	Active	Awarded	7014	HSBP1010F00022	No	GS35F4984H	4730	
48	Active	Awarded	7014	HSBP1010F00010	No	GS07F0142L	4730	
49	Active	Awarded	7014	HSBP1010F00039	No	GS35F4461G	4730	

50	Active	Awarded	7014	HSBP1010P00141	No			
51	Active	Awarded	7014	HSBP1005F05980	No	GS35F4461G	4730	
52	Active	Pre-award Pre-solicitation	7014	TBD	No			TBD
53	Active	Awarded	4740	GSP0710HH0028	No	GS10F09LPA0007	4740	
54	Active	Awarded	4740	GSP0710HH0029	No	GS10F09LPA0028	4740	
55	Active	Awarded	4740	GSP0010CY5026	No	GS08P04JFD0001	4740	
56	Active	Awarded	4740	GS00P10CYC0090	No			GS-00P-10CY-C-0090
57	Active	Awarded	7014	HSBP1109J27684	No	HSBP1107D01730	7014	
58	Active	Awarded	7014	HSBP1010F00005	No	GS07F9266S	4730	
59	Active	Awarded	4740	GSP0010CY5025	No	GS08P04JFD0001	4740	
60	Active	Awarded	4740	GSP0710HH0030	No	GS10F09LPA0007	4740	
61	Active	Awarded	4740	GS08P10JFP0007	No			GS-08P-10-JF-P-0007
62	Active	Awarded	4740	GSP0710HH5034	No	GS07P06HHD0011	4740	
63	Active	Awarded	7014	HSBP1010J00342	No	GS10F0246L	4730	HSBP1010Q0039
64	Active	Awarded	4740	GSP0710HH0031	No	GS23F0054S	4730	
65	Active	Awarded	2100	DY03	No	W912BV08D2051	9700	
66	Active	Awarded	2100	0008	No	W912WJ09D0007	9700	W912WJ09R0002
67	Active	Awarded	2100	W9126G10F0026	No	GS10F0280N	4730	
68	Active	Awarded	2100	0068	No	W9126G07D0010	9700	W9126G06R0056
69	Active	Awarded	7014	HSBP1010J00519	No	HSHQDC06D00032	7001	
70	Active	Awarded	2100	W9126G10F00051	No	GS35F0112J	4730	
71	Active	Awarded	4740	GS07P10HHC048	No			
72	Active	Pre-award Pre-solicitation	2100	TBD	No			FALCON10R0001
73	Active	Pre-award Post-solicitation	4740	TBD	No			GS00P10CYC0151
74	Active	Awarded	2100	0019	No	W9126G07D0012	9700	W9126G06R0058
75	Active	Awarded	2100	0016	No	W9128F08D0002	9700	
76	Active	Awarded	2100	W912DS09P0051	No			W912DS09T0048
77	Active	Pre-award Pre-solicitation	2100	TBD	No			ARCIN10R0001
78	Active	Pre-award Pre-solicitation	4740	TBD	No			GS00P10CYD0215

#	Alternate Financing	EVM Required	Ultimate Contract Value (\$M)	Type of Contract/Task Order (Pricing)	Is the contract a Performance Based Service Acquisition (PBSA)?	Effective date	Actual or expected End Date of Contract/Task Order	Extent Competed	Short description of services or product to be acquired	Contractor Name
1	NA	No	8.933	Firm Fixed Price	No	Sep 16, 2010	Jun 30, 2012	Full and Open Competition	Amistad Dam, TX LPOE Modernization: Design/build construction project through IAA with USACE	TBD
2	NA	No	9.646	Firm Fixed Price	No	Aug 28, 2009	Mar 31, 2011	Full and Open Competition	Antelope Wells, NM LPOE Modernization D/B	MCC Catamoun LLC
3	NA	No	6.742	Firm Fixed Price	No	Aug 14, 2009	Feb 16, 2011	Competitive Delivery Order	Antler, ND LPOE Modernization D/B	MCC Construction
4	NA	No	11.039	Firm Fixed Price	No	Apr 23, 2010	Apr 14, 2012	Full and Open Competition after exclusion of sources	Boundary, WA LPOE Modernization D/B	Randolph Construction Services
5	NA	No	7.457	Firm Fixed Price	No	Sep 10, 2010	Oct 5, 2012	Full and Open Competition after exclusion of sources	Bridgewater, ME LPOE Modernization: Design/build construction project through direct CBP procurement to small business	BBIX, LLC
6	NA	No	7.499	Firm Fixed Price	No	Apr 23, 2010	Apr 10, 2012	Full and Open Competition after exclusion of sources	Cannon Corners, NY LPOE Modernization D/B	Con Tech Building System Inc.
7	NA	No	7.004	Firm Fixed Price	No	Sep 2, 2009	May 26, 2011	Full and Open Competition	Carbury, ND LPOE Modernization D/B	MCC/Catamoun LLC
8	NA	No	6.927	Firm Fixed Price	No	Aug 14, 2009	Feb 16, 2011	Competitive Delivery Order	Churubusco, NY LPOE Modernization D/B	MCC Construction Corp
9	NA	No	5.808	Firm Fixed Price	No	Apr 22, 2010	Apr 10, 2012	Full and Open Competition after exclusion of sources	Del Bonita, MT LPOE Modernization D/B	Willow Creek Construction
10	NA	No	6.764	Firm Fixed Price	No	Sep 10, 2010	Oct 5, 2012	Full and Open Competition after	Easton, ME LPOE Modernization: Design/build	The Sheridan Corporation

								exclusion of sources	construction project through direct CBP procurement to small business	
11	NA	No	8.000	Firm Fixed Price	No	Sep 16, 2010	Jun 30, 2012	Full and Open Competition	Forest City, ME LPOE Modernization: Design/build construction project through IAA with USACE	TBD
12	NA	No	10.855	Firm Fixed Price	No	Aug 14, 2009	Feb 16, 2011	Competitive Delivery Order	Frontier, WA LPOE Modernization D/B	Randolph Construction Services, Inc.
13	NA	No	9.457	Firm Fixed Price	No	Apr 23, 2010	Apr 14, 2012	Full and Open Competition after exclusion of sources	Hamlin, ME LPOE Modernization D/B	P&S Construction, Inc.
14	NA	No	7.855	Firm Fixed Price	No	Sep 16, 2010	Jun 30, 2012	Full and Open Competition	Hannah, ND LPOE Modernization: Design/build construction project through IAA with USACE	TBD
15	NA	No	6.929	Firm Fixed Price	No	Sep 1, 2009	Jun 30, 2011	Full and Open Competition	Hansboro, ND LPOE Modernization D/B	MCC/Catamoun LLC
16	NA	No	6.960	Firm Fixed Price	No	Aug 10, 2010	May 9, 2012	Full and Open Competition after exclusion of sources	Los Ebanos, TX LPOE Modernization D/B	Williams Building Co., Inc.
17	NA	No	6.981	Firm Fixed Price	No	Jan 6, 2010	Jan 6, 2012	Full and Open Competition	Maida, ND LPOE Modernization D/B	Innovative Technical Solutions, Inc
18	NA	No	7.631	Firm Fixed Price	No	Aug 14, 2009	Feb 16, 2011	Competitive Delivery Order	Morgan, MT LPOE Modernization D/B	MCC Construction
19	NA	No	6.902	Firm Fixed Price	No	Sep 1, 2009	Jul 20, 2011	Full and Open Competition	Neche, ND LPOE Modernization D/B	Innovative Technical Solutions, Inc
20	NA	No	7.890	Firm Fixed Price	No	Sep 13, 2010	May 1, 2012	Full and Open Competition after exclusion of sources	Nighthawk, WA LPOE Modernization: Design/build construction project through IAA with GSA	TBD
21	NA	No	8.077	Firm Fixed Price	No	Aug 14, 2009	Feb 16, 2011	Competitive Delivery Order	Noonan, ND LPOE Modernization D/B	MCC Construction

22	NA	No	8.255	Firm Fixed Price	No	Sep 16, 2010	Jun 30, 2012	Full and Open Competition	Pinecreek, MN LPOE Modernization: Design/build construction project through IAA with USACE	TBD
23	NA	No	7.236	Firm Fixed Price	No	Sep 1, 2009	Aug 31, 2011	Full and Open Competition	Pinnacle Road, VT LPOE Modernization D/B	MCC/Catamoun LLC
24	NA	No	7.419	Firm Fixed Price	No	Sep 2, 2009	Oct 28, 2011	Full and Open Competition	Pittsburg, NH LPOE Modernization D/B	MCC/Catamoun LLC
25	NA	No	7.280	Firm Fixed Price	No	Sep 16, 2010	Jun 30, 2012	Full and Open Competition	Sarles, ND LPOE Modernization: Design/build construction project through IAA with USACE	TBD
26	NA	No	6.796	Firm Fixed Price	No	Aug 14, 2009	Jul 31, 2011	Competitive Delivery Order	Scobey, MT LPOE Modernization D/B	Innovative Technical Solutions, Inc
27	NA	No	6.770	Firm Fixed Price	No	Sep 1, 2009	May 26, 2011	Full and Open Competition	Sherwood, ND LPOE Modernization D/B	MCC/Catamoun LLC
28	NA	No	6.432	Firm Fixed Price	No	Sep 1, 2009	Jun 30, 2011	Full and Open Competition	Walhalla, ND LPOE Modernization D/B	Innovative Technical Solutions, Inc
29	NA	No	6.936	Firm Fixed Price	No	Sep 1, 2009	May 26, 2011	Full and Open Competition	Westhope, ND LPOE Modernization D/B	MCC/Catamoun LLC
30	NA	No	8.485	Firm Fixed Price	No	Sep 1, 2009	May 26, 2011	Full and Open Competition	Whitetail, MT LPOE Modernization D/B	MCC/Catamoun LLC
31	NA	No	7.675	Firm Fixed Price	No	Sep 16, 2010	Jun 30, 2012	Full and Open Competition	Whitlash, MT LPOE Modernization: Design/build construction project through IAA with USACE	TBD
32	NA	No	8.210	Firm Fixed Price	No	Aug 14, 2009	Jul 31, 2011	Competitive Delivery Order	Wild Horse, MT LPOE Modernization D/B	Innovative Technical Solutions, Inc
33	NA	No	0.195	Firm Fixed Price	No	Feb 2, 2010	Aug 15, 2010	Not Available for Competition	Emergent Repairs: GSA to conduct R&A emergent repairs to LPOEs not receiving a D/B project under current IAA	Cutting Edge Group, LLC

34	NA	No	0.496	Firm Fixed Price	No	Feb 2, 2010	Jun 30, 2010	Not Available for Competition	Emergent Repairs: GSA to conduct R&A emergent repairs to LPOEs not receiving a D/B project under current IAA	Sodja Construction, Inc.
35	NA	No	0.426	Firm Fixed Price	No	Feb 2, 2010	Sep 30, 2010	Not Available for Competition	Emergent Repairs: GSA to conduct R&A emergent repairs to LPOEs not receiving a D/B project under current IAA	Pro-Mark Services, Inc.
36	NA	No	0.271	Firm Fixed Price	No	Feb 2, 2010	Aug 31, 2010	Not Available for Competition	Emergent Repairs: GSA to conduct R&A emergent repairs to LPOEs not receiving a D/B project under current IAA	Geranios Enterprises, Inc.
37	NA	No	0.056	Firm Fixed Price	No	Feb 2, 2010	May 31, 2011	Not Available for Competition	Emergent Repairs: GSA to conduct R&A emergent repairs to LPOEs not receiving a D/B project under current IAA	Robles Service Group
38	NA	No	1.531	Firm Fixed Price	No	Jun 25, 2010	Aug 11, 2011	Full and Open Competition	USACE archeological survey work at Boundary, WA, LPOE	TEC-GMI Joint Venture
39	NA	No	0.587	Firm Fixed Price	No	Feb 2, 2010	Feb 1, 2011	Full and Open Competition	Contractor services to provide acquisition management support services for the program management office	Acquisition Solutions, Inc.
40	NA	No	0.468	Labor Hours	Yes	Apr 1, 2010	Mar 31, 2011	Full and Open Competition	PMRS Data Cleanup and GIS Support Services	SAIC
41	NA	No	0.900	Labor Hours	Yes	Dec 31, 2009	Jun 30, 2010	Full and Open Competition	PMRS Information Technology Support	IBM
42	NA	No	0.956	Other (none of the above)	Yes	Sep 3, 2010	Jun 26, 2011	Full and Open Competition	PMRS Operations and Maintenance	DHS
43	NA	No	6.773	Cost Plus Fixed Fee	Yes	Aug 17, 2010	Aug 18, 2012	Full and Open Competition	PMRS Software Configuration Services	InfoPro

									Acquisition	
44	NA	No	3.403	Firm Fixed Price	No	Sep 3, 2010	Sep 1, 2011	Full and Open Competition	PMRS Software and implementation services acquisition	TRIRIGA
45	NA	No	0.346	Firm Fixed Price	No	Aug 20, 2010	Jun 26, 2011	Follow On to Competed Action	PMRS Hardware and Hosting Services	Hewlett Packard Enterprise Services
46	NA	No	0.986	Labor Hours	Yes	Jul 23, 2010	Sep 30, 2012	Full and Open Competition	PMRS System Configuration and Integration Services Acquisition	IBM
47	NA	No	5.100	Labor Hours	Yes	Jun 24, 2010	Sep 30, 2012	Full and Open Competition	PMRS Project Planning and Integration Services Acquisition	IBM
48	NA	No	4.130	Firm Fixed Price	No	Feb 5, 2010	Jun 9, 2011	Full and Open Competition	BSDP: Install R&A surveillance systems to CBP-owned LPOEs	Condortech Services
49	NA	No	0.390	Labor Hours	Yes	Feb 1, 2010	Feb 1, 2011	Full and Open Competition	Contractor services to provide ARRA financial reporting requirements	SAIC
50	NA	No	0.638	Firm Fixed Price	No	Feb 3, 2010	Feb 2, 2011	Full and Open Competition	Contractor services to provide acquisition management support services for the program management office	Acquisition Solutions, Inc.
51	NA	No	0.064	Fixed Price with Economic Price Adjustment	Yes	May 28, 2010	Mar 31, 2011	Full and Open Competition	PMRS Project Planning	SAIC
52	NA	No	0.022	Time and Materials	Yes	Jun 1, 2009	May 28, 2010	Full and Open Competition	PMRS Supplemental Software	TBD
53	NA	No	0.332	Firm Fixed Price	No	Mar 11, 2010	Jun 15, 2011	Full and Open Competition	Construction Management Services, Noonan, ND LPOE	Cooper Zietz Engineers Inc.
54	NA	No	0.285	Firm Fixed Price	No	Mar 11, 2010	Jun 15, 2011	Full and Open Competition	Construction Management Services, Antler, ND LPOE	Ulteig Engineer Inc.
55	NA	No	0.436	Firm Fixed Price	No	Feb 26, 2010	Oct 31, 2011	Full and Open Competition	Construction Management Services, Scobey, MT LPOE	CTA Incorporated

56	NA	No	0.348	Firm Fixed Price	No	Jun 29, 2010	Mar 6, 2012	Full and Open Competition after exclusion of sources	Construction Management Services, Maida, ND LPOE	Randolph Construction Services, Inc.
57	NA	No	1.944	Firm Fixed Price	No	Nov 16, 2009	May 31, 2010	Full and Open Competition	PMO Environmental and Engineering Support Services	Parsons Infrastructure and Technology Group, Inc.
58	NA	No	1.240	Firm Fixed Price	No	Jan 6, 2010	Jan 5, 2011	Full and Open Competition	Provision of Redundant Power Supply Systems (RPSSs)	Southern Power Systems, Inc.
59	NA	No	0.436	Firm Fixed Price	No	Feb 26, 2010	Oct 31, 2011	Full and Open Competition	Construction Management Services, Wild Horse, MT LPOE	CTA Incorporated
60	NA	No	0.350	Firm Fixed Price	No	Mar 11, 2010	Jul 15, 2011	Full and Open Competition	Construction Management Services, Frontier, WA LPOE	Cooper Zietz Engineers Inc.
61	NA	No	0.374	Firm Fixed Price	No	May 21, 2010	Oct 15, 2011	Not Available for Competition	Construction Management Services, Churubusco, NY LPOE	Cutting Edge Group, LLC
62	NA	No	4.585	Firm Fixed Price	No	Nov 20, 2009	Sep 30, 2010	Full and Open Competition	Program/Project Management services to support the Special Programs Division in supporting LPOE Modernization Program	Jacobs Project Management C
63	NA	No	1.502	Firm Fixed Price	No	Jul 29, 2010	Jul 28, 2011	Full and Open Competition	Professional services in support of ARRA reporting for FM&E division	Accenture
64	NA	No	0.328	Firm Fixed Price	No	Mar 11, 2010	Jun 15, 2011	Full and Open Competition	Construction Management Services, Morgan, MT LPOE	Analytical Planning Services, Inc.
65	NA	No	0.519	Firm Fixed Price	No	Dec 30, 2009	Feb 28, 2010	Not Available for Competition	Environmental Remediation support	SpecPro Environmental Services
66	NA	No	0.030	Firm Fixed Price	No	Sep 14, 2009	Oct 30, 2009	Full and Open Competition after exclusion of sources	Metes and Bounds acquisition of land, LPOE Hamlin, ME	BBIX, LLC

67	NA	No	0.044	Firm Fixed Price	No	Feb 26, 2010	Oct 1, 2010	Full and Open Competition	LPOE program support	ETI Professional Inc.
68	NA	No	3.553	Firm Fixed Price	No	Apr 9, 2010	May 31, 2011	Full and Open Competition	Project management support for 9 LPOEs and design support for 6 LPOEs	HDR Architecture Inc.
69	NA	No	0.346	Firm Fixed Price	No	Aug 20, 2010	Jun 26, 2011	Full and Open Competition	Data Center II Services (Servers)	Electronic Data Systems Corp.
70	NA	No	0.025	Firm Fixed Price	No	Aug 23, 2010	Sep 28, 2012	Full and Open Competition	Financial reports for Engineering Construction Support Office, USACE	Ronald Walker Associates II, Inc.
71	NA	No	0.004	Firm Fixed Price	No	Sep 7, 2010	Oct 31, 2010	Not Competed under SAP	Repairs and alterations, LPOE Northgate, ND	Farmers Union Oil Co. of Mohall/Sherwood
72	NA	No	7.000	Firm Fixed Price	No	Sep 17, 2010	Sep 17, 2012	Full and Open Competition after exclusion of sources	Falcon Dam, TX LPOE Modernization D/B	TBD
73	NA	No	0.325	Firm Fixed Price	No	Sep 17, 2010	Jan 12, 2012	Full and Open Competition after exclusion of sources	Construction management services, LPOE Nighthawk, WA	TBD
74	NA	No	0.780	Firm Fixed Price	No	Jun 9, 2010	Aug 6, 2010	Full and Open Competition after exclusion of sources	Pre-solicitation site surveys for 8 LPOEs	Prime Engineering and Architecture
75	NA	No	0.042	Firm Fixed Price	No	Apr 22, 2010	Jun 21, 2010	Full and Open Competition after exclusion of sources	Boundary surveys and retracements, LPOE Whitlash, MT	Midland Surveying Inc.
76	NA	No	0.005	Firm Fixed Price	Yes	Sep 29, 2009	Oct 28, 2009	Full and Open Competition	Title search services for 5 LPOEs (NH, NY, VT)	Vision Land Service LLC
77	NA	No	2.154	Firm Fixed Price	No	Aug 12, 2010	Dec 31, 2010	Full and Open Competition after exclusion of sources	Archeological investigations at LPOEs at Forest City and Bridgewater, ME	TBD
78	NA	No	7.288	Firm Fixed Price	No	Sep 14, 2009	Sep 28, 2012	Full and Open Competition after exclusion of sources	Program management services (GSA)	TBD

Note 1: Assuming the PIID or IDV PIID match with USAspending.gov, these data elements will be automatically populated for awarded IT acquisitions

Note 2: Assuming the PIID, IDV PIID, or Solicitation number match with USAspending.gov or FedBizOpps (fbo.gov) this data will be auto populated for awarded and pre-award, post-solicitation IT acquisitions.

Earned Value Explanation

If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why: [LIMIT: 2500 char]

2.

None of the contracts or task orders above technically qualifies for EVM. They either fall below the dollar value limit or are not the correct contract type, i.e. FFP. It was decided the PMRS time and materials contracts would not require EVM since the tasks did not meet any of the defined thresholds that would result in an EVM requirement. Specifically, none of the contracts are development contracts with a total value over \$20M; PMRS is not considered a Major system, as defined in HSAM Appendix H Part II; PMRS is not a Major acquisition or investment, as defined in OMB Circular No. A-11, Part 7; PMRS does not meet the threshold to be categorized as a Level 3 investment, as defined in DHS Directive 102-01, Acquisition and supplemental instructions. Additionally, HSAM indicates that if the contract and/or program does not meet the defined threshold, then it is at the discretion of the Program Manager whether EVM should be used. The PMRS Program Manager determined that the contracts posed very little risk due to the low contract value, scope of work, and our existing relationship with the contractors.

However, each contract contributes to the overall objectives of the program and the sum of all work on these contracts is monitored in a holistic way and the principles of EVM are applied so that a total earned value for the entire program can be calculated and known at anytime.

300B - PROJECT

1 300B Section B Project Execution Data

Addresses planning, DME and significant maintenance projects for the investment.

1. In the Active Project table, report, at a minimum, all projects with any activities that started in a previous fiscal year (PY and earlier) and have not completed by the beginning of the current year as well as activities that are scheduled to start in the current fiscal year, including planning, DME, and maintenance projects. This information should be updated at least once every month. Include the following data in Table B.1:

A. Project ID: An agency-specified number that uniquely identifies the project within this investment.

B. Project Name: Name used by agency to refer specifically to this project.

C. Project Description: Description of project functionality or purpose.

D. Project Type: (1) DME, (2) Maint

E. Project Start Date: Date of actual start of in-progress projects or planned start of projects which have not yet begun (may be before current fiscal year or activities listed in the Project Activities table).

F. Project Completion Date: Planned date of completion of in-progress projects or actual completion date of projects which have completed (may be after budget year or of completion date of activities listed in the Project Activities table).

G. Project Lifecycle Cost: Enter the total cost of all activities related to this project as described in OMB Circular No. A-131. (in \$ millions)

H. PM Name: Name of project manager responsible for the success of this project.

I. PM Level of Experience: The years of applicable experience or the status of certification.

J. PM Phone: Phone number of project manager responsible for the success of this project.

K. PM Phone Extension: Phone number extension of project manager responsible for the success of this project.

L. PM Email: Email address of project manager responsible for the success of this project.

2 Projects Table

IMPORTANT Note: In order to 'facilitate' the transition from the old 'Milestone table' to the new 'Project/Project Execution Table' format, OMB has made a new requirement that the Project and Project Execution tables be expanded to include all Q4 FY2011 4th quarter projects and activities.

Table B.1 Active Projects:

#	Active?	Project ID	Project Name	Project Description	Project Type	Project Start Date	Project Completion Date	Project Lifecycle Cost	PM Name	PM Level of Experience
1	Active	1	ARRA-LPOE	modernization Land Ports of Entry	DME	Sep 30, 2009	Sep 30, 2012	420.000	Trent Frazier	Other certification with 4 or more years PM experience (within the last five years)

#	PM Phone	Project Manager Phone Ext	PM Email	Project Last Action Date
1	202-325-7002		Trent.Frazier@dhs.gov	Aug 12, 2011

300B - PROJECT EXECUTION

Project Activities

Addresses planning, DME and significant maintenance projects for the investment.

In the Project Activities table, describe, at a minimum, all activities occurring during the current fiscal year. This table should be updated once a month at a minimum. In line with modular development principles, activities should be structured to provide usable functionality in measurable segments that complete at least once every six months or more often, as described in the 25-Point Implementation Plan to Reform Federal IT.

A. Project ID: An agency-specified number that uniquely identifies the project within this investment.

B. Activity Name: A short description consistent with the critical steps within the agency project management methodology.

C. Activity Description: Describe what work is accomplished by this activity

D. Structure ID: Agency-specified identifier which indicates work breakdown structure agency uses to associate this activity with other activities or a project. Please provide this in the format of "x.x.x.x.x" where the first string is the Project ID and each following string (separated by periods) matches the Structure ID of a parent activity. See below for more guidance about parent and child activities expressed through this structure.

E. Key Deliverable / Usable Functionality: Indicate whether the completion of this activity provides a key deliverable or usable functionality. This should only be provided for activities which do not have a child activity. Use this field to demonstrate this investment's alignment with the modular development principles of the 25-Point Implementation Plan to Reform Federal IT.

F. Start Date Planned: The planned start date for this activity.

G. Start Date Projected: When activity has not yet started, enter current planned start date of the activity.

H. Start Date Actual: When activity starts, enter actual start date here.

I. Completion Date Planned: The planned completion date for this activity.

J. Completion Date Projected: When activity has not yet completed, enter current planned completion date of the activity.

K. Completion Date Actual: When activity ends, enter actual completion date here.

L. Total Costs Planned: The planned total cost for this activity. This is the baseline value.

M. Total Costs Projected: When activity has not yet completed, enter current planned total cost of the activity.

N. Total Costs Actual: When activity ends, enter actual total costs for the activity here.

Reporting Parent and Child Activities (WBS Structure)

"Child" activities may be grouped into "Parent" activities to reflect the work breakdown structure (WBS) the agency uses to manage the investment. If a work breakdown structure is not used by the agency, please report the relationship between parent activities and child activities in "Structure ID" using this method.

When reporting an activity, enter the "Structure ID" as a period-delimited string consisting of the "Project ID" and each nested parent child activity between the project level and the child activity. The "Structure ID" to enter will vary depending on the activity's WBS level.

Example: For child activity 3 which is part of parent activity 10, which in turn is part of parent activity 2, which in turn is part of Project A, please enter: A.2.10.3

Project A >>> Parent Activity 2 >>> Parent Activity 10 >>> Child Activity 3

There is no limit to the number of nested "child" and "parent" relationships allowed, and this depth may vary from activity to activity and from project to project.

If any of a parent activity's child activities occurs in the current fiscal year, then all child activities of the parent activity must be reported regardless of their timing. This is to ensure that a complete view of the parent activity is available.

All activities with no child activities must have, at a minimum, Project ID, Activity Name, Activity Description, Structure ID, Start Date Planned, Start Date Projected, Completion Date Planned, Completion Date Projected, Total Costs Planned, and Total Costs Projected. Completed activities must also have Start Date Actual, Completion Date Actual, and Total Costs Actual.

Any parent activities with a child activity must be completely described by the aggregate attributes of its child activities. In the IT Dashboard, the cost and schedule information for parent activities will be based on the cost and schedule information of their most detailed reported child activities. Agency-submitted cost and schedule information is not required for parent activities.

Project Execution (Activities) Table

All financials are in millions (\$M).

IMPORTANT Note: In order to 'facilitate' the transition from the old 'Milestone table' to the new 'Project/Project Execution Table' format, OMB has made a new requirement that the Project and Project Execution tables be expanded to include all Q4 FY2011 4th quarter projects and activities.

#	Active?	Project ID	Activity Name	Activity Description	Structure ID	Key Deliverable/Usable	Start Date	Start Date	Start Date	Completion Date
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						Functionality	Planned	Projected	Actual	Planned
1	Active	1	ARRA-LPOE	Modernization Land Ports of Entry	1	Key Deliverable	Sep 30, 2009	Sep 30, 2009	Sep 30, 2009	Sep 30, 2012

#	Completion Date Projected	Completion Date Actual	Total Costs Planned	Total Cost Projected	Total Costs Actual	Activities Last Action Date
1	Sep 30, 2012		420.000	420.000		Sep 3, 2011

300B - PROJECT RISK

Project Risk

Project Execution Data addresses planning, DME, and significant maintenance projects for the investment.

Risk assessments should include risk information from all stakeholders and should be performed at the initial concept stage and then monitored and controlled throughout the life-cycle of the investment.

In the Project Risk table, list all significant project related risks for the investment that are currently open and provide risk assessment information. (It is not necessary to address all 19 OMB Risk Categories).

A. Project ID: An agency-specified number that uniquely identifies a project within this investment. For each identified risk, lists the associated Project ID.

B. Risk Name: A short description provides details of a risk, the cause of the risk and the effect that the risk causes to the project.

C. Risk Category: Please select the relevant OMB Risk Category for each risk. Risk categories include: 1) schedule; 2) initial costs; 3) life-cycle costs; 4) technical obsolescence; 5) feasibility; 6) reliability of systems; 7) dependencies and interoperability between this investment and others; 8) surety (asset protection) considerations; 9) risk of creating a monopoly for future procurements; 10) capability of agency to manage the investment; and 11) overall risk of investment failure; 12) organizational and change management; 13) business; 14) data/info; 15) technology; 16) strategic; 17) security; 18) privacy; and 19) project resources.

D. Risk Probability: The likelihood that a risk will occur (Low, Medium, or High)

E. Risk Impact: The impact on the project if the risk occurs (Low, Medium, or High)

F. Mitigation Plan: A short description of the plan or steps to mitigate the identified risk.

Table B.3 - Project Risk Table

#	Active?	Project ID	Risk Name	Risk Category	Risk Probability	Risk Impact	Risk Mitigation Plan	Risk Last Action Date
1	Active	1	Personal Property Procurement	Dependencies and interoperability between this investment and others	Low	Medium	CBP is working with OFO and OIT to ensure that personal property items are procured and available prior to port go-live and operations.	Aug 30, 2011

300B - OPERATIONAL DATA

Section C: Operational Data (Performance Metrics)

Operational Data addresses operational activities which are not reported as part of a project in the Project Execution Data.

There are two essential types of operations metrics to be reported (see FEA Reference Model Mapping Quick Guide):

1. *Results Specific: Provide a minimum of two metrics which measure the effectiveness of the investment in delivering the desired service or support level; if applicable, at least one metric should reflect customer results (e.g.; "Service Quality").*
2. *Activities and Technology Specific: Provide a minimum of three –metrics which measure the investment against its defined process standards or technical service level agreements (SLAs) (e.g.; "Reliability and Availability"). At least one of these metrics must have a monthly "Reporting Frequency."*

Provide results specific metrics which are appropriate to the mission of the investment and its business owner or Customer. Generally these metrics should be provided by the investment's business owner and will reflect performance in the broader business activities and not IT-specific functions. The best results specific metrics will support the business case justification and could be the foundation of a quantitative approach to defining benefits in a cost-benefit analysis. Unlike in private industry where identified benefits accrue to the organization, government benefits may accrue to the public. Therefore, results-specific metrics may demonstrate the value realized external to the Federal Government. The table must include a minimum of two results-specific metrics, one of which should reflect customer results.

Each metric description should help the user understand what is being measured. In this field, describe the units used, any calculation algorithm used, and the definition or limits of the population or "universe" measured.

The unit of measure should be characterized (e.g. number, percentage, dollar value etc) for each metric. If the unit is not on the drop down list, please choose "Other" and provide unit of measure description in the "Metric Description" field. Each metric listed in the table must also indicate how often actual measurements will be reported (monthly, quarterly or semi-annually), as well as baseline, targets and actual results. The "Actual for PY" should be final actual measurement from the previous year or the average actual results from the previous year. Describe whether a successful actual measurement would be "over the target" or be "under the target" in "Measurement Condition." "Comment" field is required for performance metrics where target not expected to be met. All data will be displayed on the IT Dashboard.

Table C.1 - Operational Data Table

#	Active?	Metric Description	Unit of Measure	Measurement Area	Measurement Category	Measurement Grouping	Baseline	Target for PY	Actual for PY	Target for CY
1	Active	Percentage of construction projects finishing ahead of/on schedule	% of Ports				100.000	0.000		0.000
2	Active	Obligation of ARRA funds by end of FY2011	\$M				354.000	0.000		0.000
3	Active	Award of ARRA major construction projects by end of FY2011	% of Ports				100.000	0.000		0.000
4	Active	Number of jobs created/saved	# of Jobs				0.000	0.000		0.000
5	Active	Number of construction contracts awarded to small or disadvantaged businesses	# of Contracts				0.000	0.000		0.000

#	Measurement Condition	Reporting Frequency	Most Recent Actual Results	Comment	Operational Data Last Action Date
1	Under target	Quarterly			Mar 5, 2012
2	Over target	Monthly			Mar 5, 2012
3	Over target	Monthly			Mar 5, 2012
4	Over target	Quarterly			Mar 5, 2012

#	Measurement Condition	Reporting Frequency	Most Recent Actual Results	Comment	Operational Data Last Action Date
5	Over target	Quarterly			Mar 5, 2012

300B - OPERATIONAL RISK

Operational Risk

Operational Data addresses operational activities which are not reported as a part of a project in Project Execution Data.

Risk assessments should include risk information from all stakeholders and should be performed at the initial concept stage and then monitored and controlled throughout the life-cycle of the investment.

In the Operational Risk table, list all significant operational related risks for the investment that are currently open and provide risk assessment information. (It is not necessary to address all 19 OMB Risk Categories).

A. Risk Name: A short description identifies a risk, the cause of the risk and the effect that the risk causes to the operational activity.

B. Risk Category: Please select the relevant OMB Risk Category for each risk. Risk categories include: 1) schedule; 2) initial costs; 3) life-cycle costs; 4) technical obsolescence; 5) feasibility; 6) reliability of systems; 7) dependencies and interoperability between this investment and others; 8) surety (asset protection) considerations; 9) risk of creating a monopoly for future procurements; 10) capability of agency to manage the investment; and 11) overall risk of investment failure; 12) organizational and change management; 13) business; 14) data/info; 15) technology; 16) strategic; 17) security; 18) privacy; and 19) project resources.

C. Risk Probability: The likelihood that a risk will occur (on scale from Low, Medium to High)

D. Risk Impact: The impact of a risk on the project if the risk occurs (on scale from Low, Medium to High)

E. Mitigation Plan: A short description provides how to mitigate the risk.

Table C.2 - Operational Risk

#	Active?	Risk Name	Risk Category	Risk Probability	Risk Impact	Risk Mitigation Plan	Operational Risk Last Action Date
1	Active	Turnover of Ports to Operation and Maintenance Group	Capability of agency to manage the investment	Low	Medium	CBP leadership is working with the service providers and the O&M group to ensure that there is a smooth and efficient turnover that occurs at project completion	Aug 30, 2011