



# Homeland Security

## IT Program Assessment Federal Emergency Management Agency (FEMA) Grants Management Integrated Environment (GMIE)

### Review:

The mission of the GMIE program is to implement a single integrated, scalable, and highly configurable web-based system that supports the application, award, and administration of more than 100 grants within the following categories: Disaster, Non-Disaster, Research, and Individual Assistance (IA). These grants are administered by DHS Headquarters, FEMA, and other DHS Components.

On November 23, 2009, the DHS CIO conducted a complete review of FEMA's Grants Management Integrated Environment (GMIE) Program.

The following actions were noted. Their current status is also provided.

- Ensure that the current Analysis of Alternatives be independently re-validated (by other than the current vendor). Contract actions for an independent validation of the existing Analysis of Alternatives (AoA) are in-progress and being evaluated by the OCIO to ensure an independent AoA is accomplished.
- Paperwork Reduction Act (PRA): Resolve issue concerning the backlog of Grants in PRA violation. The Office of the Chief Information Officer is assisting the GMIE Program Manager with a plan to resolve of PRA issues.
- Understand who are the key business lead(s) or day-to-day decision maker(s). FEMA has reorganized the GMIE program management office and lines of communications to address this issue. OCIO is monitoring the reorganization to ensure that effective communications are established and maintained among all GMIE stakeholders. Charters for the GMIE Program Management Office and Executive Steering Group as well as a Mission Needs Statement and Capabilities Development Plan were published during February 2010.
- Ensure that there is an effort to fill the Grants PMO with Government employees (i.e. Deputy PM, Technical Architecture lead, Business Requirements). HQs DHS OCPO/APMD and OCIO/EBMO are assisting FEMA by providing insight into "what a good governance structure looks like". The FEMA GMIE program management office is in-the-process of filling additional government positions. OCIO/EBMO is monitoring their progress.
- Provide an updated Summary of Spending table, since the program is already behind schedule. This is being addressed in the Budget Year 2012 submission and the validated AoA will provide further information for the budget estimates.

### Assessment:

The FEMA Grant Management integrated Environment (GMIE) program is making changes to its contract support for an Analysis of Alternatives and Independent Validation and Verification of software applications as well as making critical improvements in program structure and management to ensure the success of the Department of Homeland Security Grant Management function. The OCIO is involved in at least weekly communications and assistance to the GMIE PMO to improve program performance. Individual purchase requests for contractual support to accomplish the GMIE program are being reviewed by the OCIO.

Score: 2