



Homeland Security

IT Program Assessment USSS – IIT Modernization (2010)

Review

The DHS Chief Information Officer conducted a comprehensive program review of the United States Secret Service (USSS)-Infrastructure, Integration, and Transformation (IIT) Program on November 24, 2009 to ensure that the scope of the program activities is consistent with program governance as well as with staffing resources for successful execution over the life cycle of the program. Participants included the USSS IIT Program Management Office, DHS Office of the Chief Procurement Officer and the DHS Program Analysis and Evaluation office.

Since this program is in its early stages where careful planning can have the greatest positive effects, the USSS IIT program manager was asked to reconsider the scope and schedule for the program to meet DHS Enterprise goals and to develop an updated Analysis of Alternatives (AoA) for the investment; provide Program Management Office organizational charts and a plan for acquiring needed program management staff; and ensure USSS leadership involvement and commitment to the USSS IIT program to ensure good governance.

Mitigation Strategy

Following the Program Review, the USSS IIT Program was restructured to include only Block 1, Enabling Environment, which will help stabilize the current environment and manage the scope of the effort as well as the parallel information assurance efforts for the Certification and Accreditation of the USSS technical architecture and planning for the total IIT Program.

The USSS IIT PM is scheduling program reviews to follow the DHS governance process and to evaluate alternate architectures that can meet the USSS IIT Block 1 requirements while using DHS Enterprise resources, such as One-Net and the data centers, to the maximum extent possible. The program recently sought and obtained a conditional Enterprise Architecture Decision (EAD)-1 approval which validates the business need and the architectural alignment of the investment, identifies possible leveraging capabilities and ensures no duplication of efforts within the Department. Additionally, the program recently sought an Acquisition Decision Event (ADE)-1 approval to begin planning for future Block 1 efforts.

The USSS IIT PM is developing an updated Analysis of Alternatives (AoA) for the investment. The AoA will be available in September 2010, along with a revised Program Management Plan, to support an Acquisition Decision Event (ADE)-2 decision regarding Blocks 1, 2, 3 and 4.

To address the need for sufficient governance structures for the program, the USSS IIT PM provided a series of organizational charts. The PM also provided a plan for acquiring needed program management staff, as well as leadership involvement and commitment to the program. In addition, further efforts are being pursued to ensure involvement of the USSS Investment Review Council and Executive Review Board.

Assessment

The Program is in its early stages where careful planning can have the greatest positive effects. The DHS OCIO will continue to have a close partnership with the USSS-IIT Program Management Office (PMO) as "Block 1" finalizes planning and moves towards deployment. This is a critical program to the Department's mission.

Score: 3