

National Infrastructure Advisory Council (NIAC)



Proposed Information Sharing Study

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Overview

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Background

- At the April 13, 2010 NIAC Quarterly Business Meeting, the Department of Homeland Security (DHS) requested that the Council conduct an updated study on intelligence information sharing.
- DHS requested that this proposed study include:
 - An examination of the previous findings and recommendations from the 2006 NIAC *Report on Public-Private Sector Intelligence Coordination*.
 - An in-depth review of new policies and programs including fusion centers.
- In September 2010, a NIAC scoping group convened to frame an approach to this request.

Framing the Study: Primary Aspects

1. Update of intelligence information sharing, addressing issues such as:
 - The timeliness and relevance of information and intelligence shared between the public and private sector.
 - Jurisdictional and legal issues that may hinder or appear to hinder effective information sharing.
2. The role of fusion centers, addressing:
 - Private sector participation and interaction.
 - Information sharing challenges, gaps, and best practices.
3. Enhancing owner and operator contributions to counterintelligence, addressing issues such as:
 - The private sector role in counterintelligence.
 - Challenges and potential solutions to improving contributions by owners and operators.

Approach

- The perspectives of leading executives and subject matter experts (SMEs) in business and government will provide the primary sources of information.
- Additional information will be obtained from a comprehensive examination of published studies and testimonies.
- Senior executive and SME engagements, combined with published research, will provide the basis for study findings, recommendations, and approaches for implementation.

Potential Study Sources

- Potential study participants include:
 - Private sector critical infrastructure owners and operators.
 - Public sector intelligence and information sharing individuals, including fusion center representatives.
 - Congressional representatives and their staff members.
 - 9/11 Commission representatives.
 - NIAC members.

Study Considerations

- The study will require one year or longer due to the complexity of content and associated engagements.
- Outreach to the intelligence and fusion center communities is a critical step.
- Classification considerations may constrain pace and scope of discussions.
- Identification of Study Group members that balance the perspectives of participants from several diverse operating cultures is crucial.

Recommendation and Next Steps

- The proposed NIAC Information Sharing Study should be adopted by the Council.
- Next steps if adopted:
 - Select Working Group: NIAC members with knowledge of intelligence information sharing between the public and private sector.
 - Identify initial Study Group members: Decision makers and practitioners from the field of information sharing.
 - Identify specific sectors for study focus.
 - Establish initial work plan and schedule.

Working Group Co-Chairs

- Alfred R. Berkeley III
 - Chairman, Pipeline Trading Systems LLC
(former Vice-Chairman, NASDAQ)
- Philip G. Heasley
 - President and Chief Executive Officer,
ACI Worldwide
- James B. Nicholson
 - President and Chief Executive Officer,
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Questions

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