

# National Infrastructure Advisory Council (NIAC)

## Critical Infrastructure Partnership Strategic Assessment Study

Al Berkeley  
President and CEO  
Pipeline Trading Systems

Margaret Grayson  
President  
Coalescent Technologies

Gilbert Gallegos  
Chief of Police (Ret.)  
Albuquerque, NM

## Overview

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- ▣ Scope
- ▣ Approach
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## Objective

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- ❑ The Study will examine the Sector Partnership Model for critical infrastructure protection and identify opportunities to strengthen public-private collaboration.
- ❑ To achieve this, the Study will:
  - Assess the effectiveness of the partnership model in achieving its stated objectives
  - Identify options to improve the efficiency and effectiveness of the partnership
  - Identify opportunities to update the partnership model to respond to changing requirements
  - Look to strengthen executive level participation in the private sector

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## Scope

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### Focusing On:

- ❑ The Sector Partnership Model, as described in the National Infrastructure Protection Plan (NIPP July 2006)
- ❑ The Critical Infrastructure Partnership Advisory Council (CIPAC), which provides the legal framework through which Sector Coordinating Councils (SCC) and Government Coordinating Councils (GCC) engage in collaborative activities
- ❑ Limited to the 17 sectors identified as "critical infrastructures and key resources (CIKR)" by the NIPP.
- ❑ May include investigations of the design, governance structure, processes, operations, and implementation approaches used to accomplish partnership activities

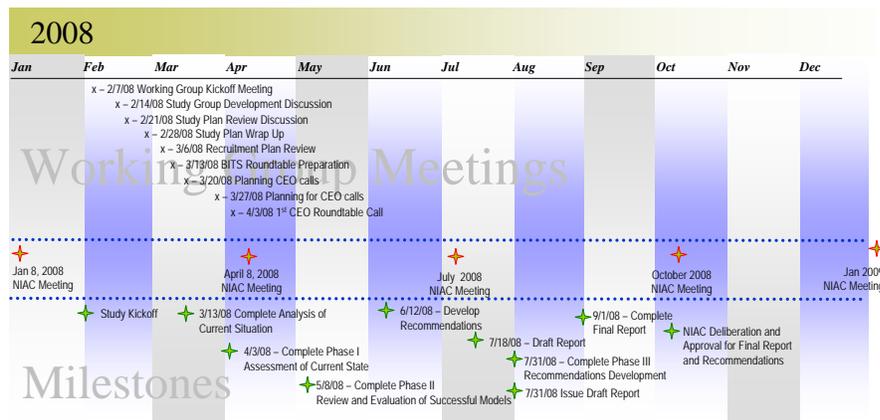
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# Approach

Three-phase approach to the Study:

- ▣ Phase 1 – Focus on assessing the current state of the sector partnership
- ▣ Phase 2 – Focus on identifying options and opportunities for improving the partnership based on experience with other successful partnerships
- ▣ Phase 3 – Focus on developing recommendations for to improve effectiveness of the sector partnerships

# Study Time Line



## NIAC Participation

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- ▣ **Al Berkeley**, Chairman & CEO, Pipeline Trading Systems, Working Group Chair
- ▣ **Margaret E. Grayson**, President, Coalescent Technologies, Inc., Working Group Co-Chair
- ▣ **Chief Gilbert Gallegos**, Retired Chief of Police, Albuquerque, NM, Working Group Co-Chair

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## Study Group - Core Group

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### Core Group:

- ▣ **Mike Wallace**, Vice Chairman, Constellation Energy (Study Group Chair)
- ▣ **Donald F. Donahue**, Chairman & CEO, The Depository Trust & Clearing Corporation
- ▣ **General John Gordon** (Retired)
- ▣ **Patricia Andrew**, Director of Corporate Communications, Coalescent Technologies
- ▣ **Dr. Ronald R. Luman**, National Security/Warfare Analysis Departments Head, Johns Hopkins University/Applied Physics Laboratory
- ▣ **Ken Watson**, Senior Manager, Critical Infrastructure Assurance Group, Cisco Systems
- ▣ **Bill Muston**, Manager, Research & Technology Development, Oncor Electric Delivery
- ▣ **Kevin Nietmann**, Vice President, Constellation Energy Nuclear

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## Study Group - CEO Roundtable

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- ❑ **Charles Canterbury**, National President, National Fraternal Order of Police (Emergency Services)
- ❑ **David Heyman**, Director and Senior Fellow, Homeland Security Program, Center for Strategic and International Studies (Defense Industrial Base)
- ❑ **Jim Reid**, President, CB Richard Ellis (Commercial Facilities)
- ❑ **Herb Lotman**, Chairman, Keystone Foods (Food and Agriculture)
- ❑ **Rick Sergel**, President and Chief Executive, North American Electric Reliability Corporation - NERC (Electricity Sector)
- ❑ **Larry Weyers**, President and CEO, Integrys Energy Group (Electricity Sector)
- ❑ **Todd S. Ramsey**, Managing Director - US Federal, IBM Corporation (IT Sector)

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## Data Gathering

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- ❑ Document Reviews
  - Reports - NIAC, GAO, CRS, etc.
  - Sector Annual Reports
- ❑ Interviews
  - CEOs – 2 categories, Partnership Insiders vs. Partnership Outsiders,
    - ❑ Also engaging CEO Councils
  - Subject Matter Experts (Sector Coordinating Council Chairs, Sector Specific Agencies, Policy Makers, Partnership founders)
- ❑ CEO Roundtable Discussions
  - 5 calls - once monthly
  - Test key findings and explore potential solutions
- ❑ Other opportunities - PCIS meeting, Financial Services Roundtable Meeting, etc.

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## Initial Findings

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- ❑ Senior-Level Engagement
- ❑ Appropriate Partnership Resources
- ❑ Flexibility in Sector Governance and Operations
- ❑ Culture of Partnership
- ❑ Government Commitment
- ❑ CEO Organization Standing Security Committees

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## Steps Ahead

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- ❑ Complete SME Interviews
  - Identifying key common observations on the partnership
  - Developing Sector scorecards to rate key characteristics
- ❑ CEO Interviews
  - Develop strategic-level understanding of the partnership and the value proposition for participation
- ❑ Phase 2 Exploration

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# Questions?